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Foim 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

2009
Open to Public Inspection

A	or the	2009 cal	endar year, or tax year beginning and ending		
В	Check if applicable	Please use IRS	C Name of organization	D Employer identific	cation number
Г	Address change	label or	ACADEMYHEALTH		
⊏	Name change	print or type	Doing Business As	52-12	260918
	Initial	See	Number and street (or P O box if mail is not delivered to street address) Room/su	ite E Telephone number	,
	Termin- ated	Specific Instruc-	1150 17TH STREET, NW, SUITE 600	202-	292-6700
	Amende return	1	City or town, state or country, and ZIP + 4	G Gross receipts \$	9,357,984.
	Applica- tion pending		WASHINGTON, DC 20036	H(a) Is this a group re	
	penang	F Nan	ne and address of principal officer:W. DAVID HELMS, PH.D.	for affiliates?	Yes X No
_			E AS C ABOVE	H(b) Are all affiliates inc	
			us: X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527 ADEMYHEALTH.ORG	 1	list (see instructions)
				H(c) Group exemption are of formation 1981 N	
		Summ		ear or tormation TOOTIM	State of legal dofficile DC
ш			scribe the organization's mission or most significant activities: DISSEMIN.	ATE INFORMATION	ON AND
Activities & Governance	'	PROVI	DE TRAINING, CONSULTATION AND TECHNICAL	ASSISTANCE S	UPPORT
rua	_	•	s box In the organization discontinued its operations or disposed of m		
ove	1		f voting members of the governing body (Part VI, line 1a)	3	21
Ğ	1		f independent voting members of the governing body (Part VI, line 1b)	4	20
es {	5 T	otal num	ber of employees (Part V, line 2a)	5	55
ξ	6 T	otal num	ber of volunteers (estimate if necessary)	6	150
Acti	7a T	otal gros	s unrelated business revenue from Part VIII, column (C), line 12	7a	118,423.
_	b N	let unrela	ated business taxable income from Form 990-T, line 34	7b	<273.
				Prior Year	Current Year
e			ions and grants (Part VIII, line 1h)	7,783,402.	6,645,686.
Revenue	ł	-	service revenue (Part VIII, line 2g)	2,197,637.	2,516,600.
æ	1		nt income (Part VIII, column (A), lines 3, 4, and 7d)	78,242. 98,245.	53,346. 140,420.
	1		enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	10,157,526.	9,356,052.
			enue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) and similar amounts paid (Part IX, column (A), lines 1·3)	10,137,320.	7,330,032.
			paid to or for members (Part IX, column (A), line 4)		
s	1		other compensation, employee benefits (Part IX, column (A), lines 5-10)	4,809,393.	4,726,770.
Expenses	16a F		nal fundraising fees (Part IX, column (A), line 11e)		, ,
ē.	ЬΤ		draising expenses (Fart IX, polymyr(D); ling 25) > 5,792.		
Ω	17 (penses (Part IX, column (A) lines Hartid, Hi 241)	5,291,087.	4,566,871.
	18 T	otal exp	enses. Add lines 13 1笑(must equal Part IX, column 保), line 25)	10,100,480.	9,293,641.
	19 F	Revenue	less expenses. Subtract line (18 from lifte 12) 10	57,046.	62,411.
Net Assets or			IBS EI	Beginning of Current Year	End of Year
SSet	20 T		ets (Part X, line 16) OGDEN. UT	6,032,971.	6,234,960.
et P	21 7		intes (r art X, inte 20)	2,346,189.	2,134,873.
2	22 N art II		s or fund balances. Subtract line 21 from line 20 ture Block	3,686,782.	4,100,087.
	art it		lities of penury, I declare that I have examined this return including accompanying schedules and stateme	nts, and to the best of my knowled	ge and belief, it is true, correct.
		and comple	te Declaration of proporer (other than officer) is based on all information of which preparer has any knowle	dge /	
Sig		V	//// /////// /// /////////////////////	11/9	10
He		Sigi	nature of officer	Date	
	.	w.	DAVID HELMS, PH.D., PRESIDENT & CEO		
		Тур	e or print name and title		
Do.		Preparer'	Date	Check if Prepare (see in:	er's identifying number structions)
Pai Pro		signature	Clinton L Zilman 11/4/10	employed >	
		Firm's nam yours if	byothe, Benkin 4 contract but	EIN ►	
Ų3t	. Only	self-employ address, ar		_	
_		ZIP + 4	ROCKVILLE, MD 20850	Phone no ► 3	01-424-6800
Ma	y the IR	S discus	s this return with the preparer shown above? (see instructions)		X Yes No

Form	990 (2009)	ACADEMYHEALTH	İ	52-126	0918 Page 2
Pà	t III Statement of	Program Service Acc	complishments		
1	Briefly describe the org	janization's mission:			
			JLTATION, AND DISSEM		
			O FEDERAL AND STATE	AGENCIES, INDIV	DUALS
	AND TO OTHER	R RELATED HEALT	TH ORGANIZATIONS.		
				_	
2	Did the organization un	dertake any significant prog	ram services during the year which were	not listed on	-
	the prior Form 990 or 9	90-EZ?			Yes X No
	•	e new services on Schedule	0.		
3			nificant changes in how it conducts, any	program services?	Yes X No
	=	e changes on Schedule O.	·····	, p. 03. a	
4		-	ch of the organization's three largest pro	oram services by expenses	
·			ection 4947(a)(1) trusts are required to re		
			ue, if any, for each program service repo	·	
	allocations to others, tr	ie total expenses, and reven	de, il aily, for each program service repo	nted.	
4a	(Code:	\(\(\mathbb{C}\range\) \(\mathbb{C}\range\) \(\math	3,655 • including grants of \$) (Revenue \$	3,724,790.)
40			RT, TRAINING AND CONS		
			LS AND OTHER RELATED		
		'	I ISSUES, CONVENED A		
			RESEARCHERS, AND MO		
			· · · · · · · · · · · · · · · · · · ·	DNITURED THE NAT	LUNALL
	DATABASE OF	HEALIN SERVICE	E RESEARCH PROJECTS.		
			·		
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			···		-
					
			· ···		
	• •		·		
		. 424	5.00		577 016
4b	1		5,596 · including grants of \$) (Revenue \$	577,916.)
			ERS OF HEALTH SERVICE	ES RESEARCH AND I	1EALTH
	POLICY TO E	FFECTIVELY COM	MUNICATE KNOWLEDGE.		
				· · · · · · · · · · · · · · · · · · ·	
				· · · · · · · · · · · · · · · · · · ·	
			· -		
			·		
_					
4c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
	-	<u> </u>			
					_ · · · · · · · ·
	-		·		
	-				
					
	-	 			
				 .	
4.3	Other granes and a	o (Docombo in Cohontilla C.)			
4d		s. (Describe in Schedule O.)	ste of \$ \\/Passass	o. ¢	
4e	(Expenses \$ Total program service	including gran	nts of \$) (Revenue) , 975 , 251 .	υφ <u>)</u>	
70	Total program Service	C CAPCIISCS P Q U	, - <u>, - , - , - , - , - , - , - , - , -</u>		

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for		- !	
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Х
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
•	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
v	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
7		7		Х
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	'	 	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			Х
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide	_		_v
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?		۱ ,,	
	If "Yes," complete Schedule D, Part V	10	Х	<u> </u>
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable	11	X	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI			
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII			
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	ł		
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16 ⁷ If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII.	12	X	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No]		
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
-	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schodule G. Part III	19		x
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X
	A CONTRACTOR OF THE PROPERTY O			

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<u>X</u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	<u>X</u>	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		<u>X</u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			.,
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			v
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			v
^-	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete	0.7		х
20	Schedule L, Part III	27		Α
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
9	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
b	and the second of the second o	28b		X
	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was			
•	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?	1		
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	<u> </u>
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			.,
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		v	
	Note. All Form 990 filers are required to complete Schedule O	38	X	2000)

<u>Form</u>	990 (2009) ACADEMYHEALTH 52-1260	918	P	age 5
Par				
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		ļ
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	ļ
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	X	├
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3ь	Х	├ ──
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
Ь	If "Yes," enter the name of the foreign country:			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and			
_	Financial Accounts.	_		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited			
•	Tax Shelter Transaction?	<u>5c</u>		
oa	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	6.		х
_	any contributions that were not tax deductible?	6a		A
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6ь		
7	Organizations that may receive deductible contributions under section 170(c).	- 00		<u> </u>
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services			1
	provided to the payor?	7a		X
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
•	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d	, , , , , , , , , , , , , , , , , , ,		1
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	1		
	benefit contract?	7e	ĺ	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
9	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the			
	supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings			
	at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		ــــــ
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	ļ	
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them)		•	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	ļ	<u> </u>
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		L	1

Form 990 (2009)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sect	tion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body 1a	21			
b	Enter the number of voting members that are independent	20			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any officer.	other		1	
	officer, director, trustee, or key employee?		2		<u>X</u>
3	Did the organization delegate control over management duties customarily performed by or under the direct support	pervision			
	of officers, directors or trustees, or key employees to a management company or other person?		3		<u>X</u>
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was	s filed?	4		<u>X</u>
5	Did the organization become aware during the year of a material diversion of the organization's assets?		_5_		X
6	Does the organization have members or stockholders?		_ 6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the organization have members of the organization have members and the organization have been declared to the organization have members and the organization have been declared to the organization have been dec	ne			
	governing body? .		7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	ļ	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the	year			
	by the following:				
а	The governing body?		8a	Х	
b	Each committee with authority to act on behalf of the governing body?		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	∍			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		<u> </u>
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Co	de)			
		,		Yes	No
	Does the organization have local chapters, branches, or affiliates?		10a		<u>X</u>
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, a	affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	_	10b		<u>X</u>
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the for	m ^o	11		_ <u></u>
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			v	
	Does the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise)	401	Х	
	to conflicts?		12b		
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," desc	:пое	10-	Х	
42	In Schedule O how this is done		12c 13	X	
13 14	Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy?		14	X	
14 15	Did the process for determining compensation of the following persons include a review and approval by indep	ondont	1-7	11	
13	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	endent			
•	The organization's CEO, Executive Director, or top management official		15a	Х	
	Other officers or key employees of the organization	1	15b		X
U	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a) 1			
	taxable entity during the year?	-	16a		Х
ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its pa	articipation			-
_	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's				
	exempt status with respect to such arrangements?		16b		
Sec	tion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed ▶ NONE				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3):	s only) available	for		
	public inspection. Indicate how you make these available. Check all that apply.				
	Own website Another's website X Upon request				
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of in	nterest policy, ar	nd fina	ncıal	
	statements available to the public.				
20	State the name, physical address, and telephone number of the person who possesses the books and records	of the organizat	ion: 🕨	·	
	CHIEF FINANCIAL OFFICER - 202-292-6700				
	1150 17TH STREET, NW, SUITE 600, WASHINGTON, DC 20036				

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee."

Check this box if the organization did not compensate any current officer, director, or trustee.

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not co	(B)	y Cu.	rren	(C		, aire	cto	(D)	(E)	(F)
Name and Title	Average	Position		Reportable	Reportable	Estimated				
	hours	(ct				арр	ly)	compensation	compensation	amount of
	per	į.						from	from related	other
	week	ag l	_			2		the	organizations (W-2/1099-MISC)	compensation from the
		BE I	nstee			ensal		organization (W-2/1099-MISC)	(44-2/1099-141130)	organization
		la E	onalt		ploye	00 B		(** 12 1000 111100)		and related
		ndividual trustee or director	institutional frustee	Officer	(ey em	Highest compensated employee	отте			organizations
W. DAVID HELMS, PH.D.		\vdash	_	_	_		_			
PRESIDENT AND CEO	40.00	x		х		X		319,413.	0.	64,500.
JOHN M. COLMERS	40.00	^		Λ		Λ		315/415.		04,500.
BOARD CHAIR	2.00	$ \mathbf{x} $		X				0.	0.	0.
MARGARITA ALEGRIA PH.D.	2.00			-	-	-	-	-		<u>``</u>
PAST CHAIR	2.00	х						0.	0.	0.
KATHERINE BAICKER, PH.D.					_	-				
DIRECTOR	2.00	Х						0.	0.	0.
ANNE BEAL, MD, MPH							-			
DIRECTOR	2.00	X						0.	0.	0.
LYNN A. BLEWETT, PH.D.										
DIRECTOR	2.00	Х						0.	0.	0.
MICHAEL CHERNEW, PH.D.										-
DIRECTOR	2.00	X						0.	0.	0.
JOSE J. ESCARCE, MD, PH.										
DIRECTOR	2.00	X						0.	0.	0.
SHERRY GLIED, PH.D.										
DIRECTOR	2.00	X						0.	0.	0.
CATHERINE HOFFMAN, SC.D.									_	_
DIRECTOR	2.00	Х		<u>_</u>			<u> </u>	0.	0.	0.
ROBERT M. MAYBERRY, PH.D										_
DIRECTOR	2.00	X		_	<u> </u>			0.	0.	0.
S. ANTHONY MCCANN, M.S.										
DIRECTOR	2.00	X			<u> </u>			0.	0.	0.
ELIZABETH A. MCGLYNN, PH	2 00			ļ.,						
SECRETARY	2.00	X		X	<u> </u>			0.	0.	0.
MICHELLE M. MELLO, JD, P	2 00	<u>.</u> ا							_	_
DIRECTOR	2.00	X			<u> </u>	<u> </u>	<u> </u>	0.	0.	0.
ROBERT D. REISCHAUER, PH	2.00	_v		v					0.	_
TREASURER MARTIN ROLAND, BM, B.CH.	2.00	^		Х	<u> </u>	\vdash	-	0.	U .	0.
	2.00	_v						0.	0.	٥
DIRECTOR LOUIS F. ROSSITER, PH.D.	2.00	≏	-	\vdash	\vdash	\vdash	-	 	0.	0.
DIRECTOR	2.00	y						0.	0.	0.
DIKECIOK	2.00	$\perp \Delta$	Щ.			<u>L.</u>	L	1 0.		<u> </u>

Part VII Section A. Officers, Directors, Trus (A)	(B)			(((D)	(E)	(F)
Name and title	Average		1	Posi				Reportable	Reportable	Estimated
	hours	(ct	neck	all t	hat	арр	ly)	compensation	compensation	amount of
	per week	Individual trustae or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
LISA RUBENSTEIN, MD										-
DIRECTOR	2.00	Х						0.	0.	0.
ROBERT ST. PETER, MD										
DIRECTOR	2.00	X						0.	0.	0.
JOSEPH THOMPSON, MD										
DIRECTOR	2.00	X						0.	0.	0.
PAUL WALLACE, MD										
DIRECTOR	2.00	X						0.	0.	0.
DEBORAH L. EDWARDS								:		
CHIEF FINANCIAL OFFICER	40.00	<u> </u>		X		X		153,833.	0.	15,700.
PATRICIA M. PITTMAN EXECUTIVE VICE PRESIDENT	40.00				Х			185,328.	0.	18,450.
ENRIQUE E. MARTINEZ-VIDA										
VICE PRESIDENT, DIR. SCI	40.00					X		142,922.	0.	12,200.
BONNIE J. AUSTIN		-								
HIGHEST COMP. EMPLOYEE	40.00					X		111,541.	0.	11,388.
MICHAEL EDWARD GLUCK								, i		
HIGHEST COMP. EMPLOYEE	40.00			<u> </u>		X		123,382.	0.	0.
STACY L. HALBERT										
HIGHEST COMP. EMPLOYEE	40.00					X		118,845.	0.	12,550.
1b Total						•		1,285,091.	0.	134,788.

compensation from the organization

13 Yes No Х 3 X 4

X

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on

Section B. Independent Contractors

line 1a? If "Yes," complete Schedule J for such individual

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
HILTON HOTEL CHICAGO	ANNUAL RESEARCH	
PO BOX 75846, CHICAGO, IL 60675	MEETING HOTEL	548,491.
AUDIO VISUAL ONE, LTD., 9611 W. FOSTER	PROFESSIONAL	
AVE., SCHILLER PARK, IL 60176	SERVICES	207,558.
CAREFIRST BCBS	STAFF HEALTH CARE	
PO BOX 79749, BALTIMORE, MD 21279_	PAYMENTS	205,563.
NATIONAL GOVERNOR'S ASSOCIATION, HALL OF	PROFESSIONAL	
STATES, 444 N CAPITOL ST., SUITE 267,	SERVICES	150,000.
MARRIOTT INTERNATIONAL	NHPC 2010 EVENT	
PO BOX 406474, ATLANTA, GA 30384	VENUE	113,596.
2 Total number of independent contractors (including but not limited to those list	ed above) who received more than	
\$100,000 in compensation from the organization		

\$100,000 in compensation from the organization
SEE SCHEDULE J-2 FOR PART VII, SECTION A CONTINUATION

Form 990 (2009)

	990 (2		ALTH		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	52-1260	918 Page 9
Pai	t VIII	Statement of Revenue			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d e	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions) All other contributions, grits, grants, and similar amounts not included above	1a 1b 1c 1d 1e	1900434. 4745252.				
Conti	-	Noncash contributions included in lines 1a-1f \$_ Total. Add lines 1a-1f			6645686.			
Program Service Revenue	2 a b c	MEETING REGISTRATION MEMBERSHIP DUES CONTRACT SERVICES	ON A	Business Code 900099 900099 900099	1925104. 437,496. 154,000.	1925104. 437,496. 154,000.		
Pro	e f	All other program service revenue Total. Add lines 2a-2f			2516600.			
	3 4 5	Investment income (including divider other similar amounts) Income from investment of tax-exeminates		est, and	53,948.			53,948.
	6 a b		Real	(ii) Personal				
	7 a	assets other than inventory Less: cost or other basis	curities	(ii) Other 1,330.				
		and sales expenses Gain or (loss)		<602.	> <602.			<602.>
Other Revenue		Net gain or (loss) Gross income from fundraising event including \$ contributions reported on line 1c). See Part IV, line 18	of		1002.			
g		Less: direct expenses	b					
	9 a	Net income or (loss) from fundraising Gross income from gaming activities Part IV, line 19	. See . a					
	c 10 a	Less: direct expenses Net income or (loss) from gaming act Gross sales of inventory, less returns and allowances Less: cost of goods sold		>				
	С_	Net income or (loss) from sales of inv	entory	Business Code				
	11 a	MISCELLANEOUS		541800 900099	118,423. 19,200.	19,200.	118,423.	2 707
	c d	MAILING LIST All other revenue		900099	2,797.			2,797.
	е	Total. Add lines 11a-11d		>	140,420. 9356052.		118,423.	56,143.
93200 02-04	12 9 -10	Total revenue. See instructions		. <u> </u>	9330032.	2333000.	110/4234	Form 990 (2009)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comp	lete column (A) but are			
	not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,		İ		
	trustees, and key employees .	757,224.	552,168.	205,056.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,618,861.	1,909,751.	709,110.	
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	244,942.	178,611.	66,331.	
9	Other employee benefits	837,377.	586,196.	251,181.	
10	Payroll taxes	268,366.	195,692.	72,674.	
11	Fees for services (non-employees):				
а	Management	10 110			
þ	Legal	13,418.		13,418.	
c	Accounting	29,618.		29,618.	
d	, ,				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	40 161		40 161	
g	Other	48,161.		48,161.	
12	Advertising and promotion	70 560	24 561	46 000	
13	Office expenses	70,569.	24,561.	46,008.	
14	Information technology				
15	Royalties	116 116		116 116	
16	Occupancy	446,446.		446,446.	
17	Travel				
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials	1,318,435.	1,248,154.	70,281.	
19	Conferences, conventions, and meetings	1,310,433.	1,240,134.	70,201.	
20	Interest Payments to affiliates				
21		87,020.		87,020.	
22 23	Depreciation, depletion, and amortization Insurance	11,426.		11,426.	
23	Other expenses, Itemize expenses not covered	11/1200		11/1200	
24	above (Expenses grouped together and labeled				
	miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	CLIDCOMMDACMC	1,047,068.	1,047,068.		······································
b	CONSULTANTS	454,778.	375,380.	79,398.	
c	REPAIRS & MAINTENANCE	420,961.	358,912.	62,049.	
d	TELEPHONE	191,632.	148,363.	43,269.	
e	DUES, FEES & PROMOTIONS	148,940.	130,969.	17,971.	
f	All other expenses	278,399.	219,426.	53,181.	5,792.
25	Total functional expenses. Add lines 1 through 24f	9,293,641.	6,975,251.	2,312,598.	5,792.
26	Joint costs. Check here ► rf following		, ,		
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

Pai	tΧ	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	1,236,883.	1	806,840.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	1,617,775.	4	1,879,075.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete			
		Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
188	8	Inventories for sale or use	260 027	8	170 447
	9	Prepaid expenses and deferred charges	269,827.	9	179,447.
	10a	Land, buildings, and equipment: cost or other			
	Ι.	basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 1,516,416. 10b 1,061,920.	422,270.		151 106
	1	•	2,233,468.		454,496. 2,629,182.
	11	Investments - publicly traded securities	151,748.	11 12	160,420.
	12	Investments - other securities. See Part IV, line 11	131,740.	13	100,420.
	13	Investments - program-related. See Part IV, line 11 Intangible assets		14	
	15	Other assets. See Part IV, line 11	101,000.	15	125,500.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	6,032,971.	16	6,234,960.
	17	Accounts payable and accrued expenses	453,084.	17	347,442.
	18	Grants payable		18	
	19	Deferred revenue	1,675,990.	19	1,561,920.
	20	Tax-exempt bond liabilities	· · · · · · · · · · · · · · · · · · ·	20	
Ø	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,			, , , , , , , , , , , , , , , , , , , ,
abil		highest compensated employees, and disqualified persons. Complete Part II			
5		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D	217,115.	25	225,511.
	26	Total liabilities. Add lines 17 through 25	2,346,189.	26	2,134,873.
		Organizations that follow SFAS 117, check here X and complete			
8 S		lines 27 through 29, and lines 33 and 34.			
auc	27	Unrestricted net assets	3,686,782.		4,100,087.
Bal	28	Temporarily restricted net assets		28	
Pu	29	Permanently restricted net assets		29	
Ē.		Organizations that do not follow SFAS 117, check here and			
9		complete lines 30 through 34.			
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds		30	
As	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
ě	32	Retained earnings, endowment, accumulated income, or other funds	2 606 702	32	4 100 007
_	33	Total net assets or fund balances	3,686,782.		4,100,087.
	34	Total liabilities and net assets/fund balances	6,032,971.	34	6,234,960.

Form **990** (2009)

Form	990 (2009) ACADEMYHEALTH 52-126	<u>0918</u>	Pag	ge 12
Pai	t XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other	["		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
ь	Were the organization's financial statements audited by an independent accountant?	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a			
	consolidated basis, separate basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			
	Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit	26	x	

Form **990** (2009)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Schedule A (Form 990 or 990-EZ) 2009

Name of t	the organizati	on						Er	mployer i	dentification	n nu	nber
		ACADEMYHEALTH 52–1260918 Reason for Public Charity Status (All organizations must complete this part.) See instructions. zation is not a private foundation because it is: (For lines 1 through 11, check only one box.)										
Part I	Reason	for Public Chari	ty Status (All organiz	ations mus	st complet	e this part	.) See ınst	ructions.		-		
The organ	ization is not a	private foundation t	pecause it is: (For lines 1	through 1	1, check o	only one b	ox.)		,			
1 🗀	A church, cor	nvention of churches	s, or association of churc	hes descr	nbed in se	ction 170	(b)(1)(A)(i).	•				
2 🗌	A school des	cribed in section 17	0(b)(1)(A)(ii) . (Attach Scl	nedule E.)								
з 🔲	A hospital or	a cooperative hospit	al service organization o	lescribed i	n section	170(ь)(1)(A)(iii).					
4 🗔		•	perated in conjunction v					(b)(1)(A)(ii	i). Enter th	ne hospital's	s nam	e,
	city, and stat											
5 🗔	An organizati	on operated for the I	benefit of a college or un	iversity ov	vned or op	erated by	a governn	nental uni	t describe	ed in		
	_	(b)(1)(A)(iv). (Comple	-	•	·	·						
6 🔲	A federal, sta	te, or local governme	ent or governmental unit	described	ln sectio	n 170(b)(1)(A)(v).					
7 X			eives a substantial part o					r from the	general p	ublic descr	ıbed ı	n
		b)(1)(A)(vi). (Complet				-						
8 🗀	-		ection 170(b)(1)(A)(vi). (Complete	Part II.)							
9 🔲	•		eives: (1) more than 33 1			om contri	butions, m	embershi	p fees, an	d gross rec	eipts	from
	-	-	nctions - subject to certa							_	-	
		•	axable income (less sect	•	•	•			• •	-		
		509(a)(2). (Complete	•		•		•	, ,				
10			•	st for publi	c safety. S	ee sectio	n 509(a)(4).				
11 🔲	_		•		-				y out the	purposes o	f one	or
	An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a Type I											
	$\overline{}$		¬ '				egrated		d 🔲	Type III - C	ther	
е 🔲						_	-	more disc	qualified p			n
f		_			_						. ,. ,	
							, ,,					
9		_		v aift or co	ontribution	from any	of the follo	owing pers	sons?			
3		ndation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). e organization received a written determination from the IRS that it is a Type I, Type II, or Type III porting organization, check this box ce August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below,										
		pporting organization, check this box nee August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?										
	_	A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? Yes No 11g(i)										
	· ·	•	person described in (i) o		∍?					11g(iii)		
h			about the supported org									
				9	\- /-							
(i) Name	e of supported	(ii) EIN	(iii) Type of	(iv) Is the o	rganization	(v) Did you	notify the	(vi) Is	the	(vii) Am	ount o	f
	janization	(", = ",	organization	in col (i) lis	sted in your	organizat	ion in col	organizatio (i) organiz	on in cot ed in the	sup		•
• • •	,		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	ÜS	2			
			(see instructions))	Yes	No	Yes	No	Yes	No			
	_											
		_										
	<u>-</u>											
							:					
												-
Total												

Form 990 or 990-EZ.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Sec	tion A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Gifts, grants, contributions, and				-		
	membership fees received. (Do not						
	include any "unusual grants.")	7,158,671.	7,079,213.	8,183,650.	8,149,129.	7,083,182.	37,653,845.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge			1			
4	Total. Add lines 1 through 3	7,158,671.	7,079,213.	8,183,650.	8,149,129.	7,083,182.	37,653,845.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included			1			
	on line 1 that exceeds 2% of the						
	amount shown on line 11,			1			
	column (f)			1			13,615,690.
6	Public support. Subtract line 5 from line 4						24,038,155.
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7	Amounts from line 4	7,158,671.	7,079,213.	8,183,650.	8,149,129.	7,083,182.	37,653,845.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	63,078.	131,991.	118,407.	78,242.	53,948.	445,666.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	1				21,148.	21,148.
10	Other income. Do not include gain		·				_
	or loss from the sale of capital						
	assets (Explain in Part IV.)	141,961.	1,804,580.	1,707,973.	1,831,910.	2,079,104.	7,565,528.
11	Total support. Add lines 7 through 10						45,686,187.
12	Gross receipts from related activities,	, etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	r the organization's	first, second, thir	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
	organization, check this box and stop	p here					<u>▶□</u>
Sec	ction C. Computation of Publ	ic Support Pe	rcentage			.	
14	Public support percentage for 2009 (line 6, column (f) di	vided by line 11, c	olumn (f))		14	52.62 %
	Public support percentage from 2008					15	56.76 %
16a	33 1/3% support test - 2009. If the o	_			4 is 33 1/3% or m	ore, check this box	
	stop here. The organization qualifies		-				► X
b	33 1/3% support test - 2008. If the o	-			ine 15 is 33 1/3%	or more, check the	s box
	and stop here. The organization qual						. ▶∟
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac					t IV how the organ	ization
	meets the "facts-and-circumstances"	_	•		•	.	•
b	10% -facts-and-circumstances tes	-				•	
	more, and if the organization meets the						· .
40	organization meets the "facts-and-circ						
18	Private foundation. If the organization	on ald not check a	DOX ON line 13, 16	a, 100, 1/a, or 1/b			
					SCHE	dule A (Form 990	UI 55U-E4) 4UUS

	rt III Support Schedule for C	Organizations	Described in	Section 509(a	(Complete only	ıf you	checked the b	ox on line 9 of Part I
Sec	ction A. Public Support			.		,		
Cald	endar year (or fiscal year beginning in)▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received. (Do not		1					•
	include any "unusual grants.")							
2	Gross receipts from admissions,			1				
	merchandise sold or services per- formed, or facilities furnished in							
	any activity that is related to the							
	organization's tax-exempt purpose					<u> </u>		
3	Gross receipts from activities that							
	are not an unrelated trade or bus-							
	iness under section 513							
4	Tax revenues levied for the organ-				1			
	ization's benefit and either paid to	•		1				
	or expended on its behalf							1
5	The value of services or facilities							1
	furnished by a governmental unit to							
	the organization without charge							
6	Total. Add lines 1 through 5							
	Amounts included on lines 1, 2, and							
	3 received from disqualified persons							
t	Amounts included on lines 2 and 3 received							
	from other than disqualified persons that			1				
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year				}			
	Add lines 7a and 7b				-			
	Public support (Subtract line 7c from line 6)			 				
	ction B. Total Support	<u> </u>	1	1	1			1
	endar year (or fiscal year beginning in)	(2) 2005	(b) 2006	(a) 2007	(4) 2009	1	Z=1 2000	(6 Tetal
		(a) 2005	(b) 2006	(c) 2007	(d) 2008		(e) 2009	(f) Total
	Amounts from line 6 Gross income from interest,			-				
104	dividends, payments received on							
	securities loans, rents, royalties							
_	and income from similar sources	-	<u> </u>			-		
	Unrelated business taxable income							
	(less section 511 taxes) from businesses]					
	acquired after June 30, 1975					-		
	Add lines 10a and 10b					-		
11	Net income from unrelated business activities not included in line 10b,					1		
	whether or not the business is							
	regularly carned on			<u> </u>		1		
12	Other income. Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV.)					ļ		
13	Total support (Add lines 9, 10c, 11, and 12)							
14	First five years. If the Form 990 is for	r the organization'	s first, second, thu	rd, fourth, or fifth t	ax year as a section	on 501	(c)(3) organiz	zation,
	check this box and stop here							<u> </u>
Se	ction C. Computation of Publ	<u>ic Support Pe</u>	rcentage			, , , , , , , , , , , , , , , , , , , 		
15	Public support percentage for 2009 (line 8, column (f) d	livided by line 13,	column (f))		15		%
16	Public support percentage from 2008	Schedule A, Part	III, line 15			16		%
Se	ction D. Computation of Inve	stment Incom	e Percentage					
17	Investment income percentage for 20	009 (line 10c, colui	mn (f) divided by li	ne 13, column (f))		17		%
18	Investment income percentage from	2008 Schedule A,	Part III, line 17			18		%
198	33 1/3% support tests - 2009. If the	organization did i	not check the box	on line 14, and line	e 15 is more than	33 1/3	%, and line	17 is not
	more than 33 1/3%, check this box a	nd stop here. The	organization qual	fies as a publicly s	supported organiz	ation		▶□
ı	33 1/3% support tests - 2008. If the						an 33 1/3%.	and
	line 18 is not more than 33 1/3%, che	•					-	. —
20	Private foundation. If the organization							· ▶ □
							•	00 or 990-EZ) 200

Schedule D

(Form 990)

Supplemental Financial Statements
► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 52–1260918

	ACADEMYHEALTH		1	52-1260918
Par	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	ls or Ac	counts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin			·
		(a) Donor advised funds	(b)	Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	sed fund	s
	are the organization's property, subject to the organization's			Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can b	e used on	ıly
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpos	e confern	ng
	impermissible private benefit?			Yes No
Par	t II Conservation Easements. Complete if the or	ganization answered "Yes" to Form 990,	Part IV, II	ne 7.
1	Purpose(s) of conservation easements held by the organizat	tion (check all that apply).		
	Preservation of land for public use (e.g., recreation or	pleasure) Preservation of an h	ustorically	important land area
	Protection of natural habitat	Preservation of a ce	rtified hist	toric structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form	n of a con	servation easement on the last
	day of the tax year.		_	
			_	Held at the End of the Tax Year
а	Total number of conservation easements		L	2a
b	Total acreage restricted by conservation easements			2b
C	Number of conservation easements on a certified historic st	ructure included in (a)	L	2c
d	Number of conservation easements included in (c) acquired			2d
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by t	he organiz	zation during the tax
	year ▶	_		
4	Number of states where property subject to conservation ea	·	-	
5	Does the organization have a written policy regarding the pe		f	
_	violations, and enforcement of the conservation easements			☐ Yes ☐ No
6	Staff and volunteer hours devoted to monitoring, inspecting			
7	Amount of expenses incurred in monitoring, inspecting, and			
8	Does each conservation easement reported on line 2(d) abo	ove satisfy the requirements of section 17	U(n)(4)(B)	
_	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIV, describe how the organization reports conservatively the problem in the text of the feetback to the organization.	·		
	include, if applicable, the text of the footnote to the organization conservation easements.	ation's financial statements that describe	s the orga	anzation's accounting for
Pai	TIII Organizations Maintaining Collections	of Art. Historical Treasures. or	Other S	imilar Assets.
	Complete if the organization answered "Yes" to Form		-	
1a	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement and	balance s	heet works of art, historical
	treasures, or other similar assets held for public exhibition,	•		
	the footnote to its financial statements that describes these			,
ь	If the organization elected, as permitted under SFAS 116, to	report in its revenue statement and bala	ance shee	t works of art, historical treasures,
	or other similar assets held for public exhibition, education,	·		
	these items:	·	·	-
	(i) Revenues included in Form 990, Part VIII, line 1			▶ \$
	#B			▶ \$
2	If the organization received or held works of art, historical tro		al gain, p	rovide
	the following amounts required to be reported under SFAS		•	
а	Revenues included in Form 990, Part VIII, line 1			> \$
ь	Assets included in Form 990, Part X			> \$

Sched	dule D (Form 990) 2009 ACADEMY	HEALTH				52-12	60918	Page 2
	t III Organizations Maintaining C	ollections of Ar	t, Historical Tre	easures, or O	ther Simi	lar Asse	ts (continu	ied)
3	Using the organization's acquisition, accession							
	(check all that apply):							
а	Public exhibition	d	Loan or excl	nange programs				
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	llections and explain	how they further th	ne organization's	exempt pur	oose in Par	t XIV.	
5	During the year, did the organization solicit or	r receive donations o	of art, historical treas	sures, or other sin	nılar assets			
	to be sold to raise funds rather than to be ma	aintained as part of the	ne organization's co	llection?		<u> </u>	Yes	No_
Par	t IV Escrow and Custodial Arrang	gements. Comple	te if organization an	swered "Yes" to	Form 990, F	art IV, line	9, or	
	reported an amount on Form 990, Par	t X, line 21.						
1a	Is the organization an agent, trustee, custodi	an or other intermed	ary for contribution	s or other assets	not included	t	_	
	on Form 990, Part X?		•			. 🗀	Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fol	lowing table:					
						<u> </u>	Amount	
c	Beginning balance				1c	<u> </u>		
d	Additions during the year			-	1d	<u> </u>		
е	Distributions during the year				1e	<u> </u>		
f	Ending balance			•	1f	<u> </u>		
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?				Yes	No
ь	if "Yes," explain the arrangement in Part XIV.							
Par	t V Endowment Funds. Complete it	f the organization an	swered "Yes" to Fo	rm 990, Part IV, lii	ne 10		• · · · · · · · · · · · · · · · · · · ·	<u>.</u>
		(a) Current year	(b) Prior year	(c) Two years bac	k (d) Three	years back	(e) Four y	ears back
1a	Beginning of year balance	96,396.	95 , 873.					
b	Contributions		523.			·····		
c	Net investment earnings, gains, and losses					, ,		
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs	7,738.						
f	Administrative expenses					41-1-4		
g	End of year balance	88,658.	96,396.			****		
2	Provide the estimated percentage of the year	r end balance held a	s:					
а	Board designated or quasi-endowment	100.00	_%					
b	Permanent endowment	%						
С	Term endowment ▶	%						
За	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	nd administered f	for the organ	nization	_	
	by:						Y	es No
	(i) unrelated organizations						3a(i)	X
	(ii) related organizations			•			3a(ii)	X
b	If "Yes" to 3a(ii), are the related organizations	s listed as required o	n Schedule R?				Зь	
4	Describe in Part XIV the intended uses of the							
Par	t VI Investments - Land, Building	gs, and Equipme	ent. See Form 990	, Part X, line 10.				
	Description of investment	(a) Cost or o	ther (b) Cost	or other (c) Accumula	ited	(d) Book	value
		basis (investr	nent) basis	(other)	depreciation	n		
1a	Land							
ь	Buildings					_		
c	Leasehold improvements						_	
d	Equipment .		1,51	6,416.	l,061,	920.	454	<u>,496.</u>
е	Other .							
Tota	LAdd lines 1a through 1e. (Column (d) must e	oual Form 990. Part	X. column (B), line 1	10(c).)		>	454	,496.

Schedule D (Form 990) 2009

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions

OMB No 1545-0047

2009

Open to Public Inspection

Employer identification number

Schedule J (Form 990) 2009

Name of the organization

ACADEMYHEALTH 52-1260918 **Questions Regarding Compensation** Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No." complete Part III to explain 1b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director, Check all that apply. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? 4a X b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? 5a X b Any related organization? 5ь If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a a The organization? $\overline{\mathbf{x}}$ **b** Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments 7 X not described in lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the X initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part # Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C)	(Q)	(E)	(F)
(A) Name	L	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Hetirement and other deferred compensation	Nontaxable benefits	(B)(I)-(D)	reported in prior Form 990 or Form 990-EZ
	ε	294,608.	24,805.		64,500.	0	383,913.	266,840.
W. DAVID HELMS, PH.D.	E	1/0 223	0 20	0	15 700	000	169 533	136.649
DEBORAH L. EDWARDS	E 6	•	.000		~	0	•	0
	8	180,828.	4,500.		18,450.	0	203,778.	158,040.
PATRICIA M. PITTMAN	(8)	0.	0.]	0		
	ε	140,422.	2,500.		12,200.	0	155,122.	132,191.
ENRIQUE E. MARTINEZ-VIDA		0.	0	0	0.	0	0.	0
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SCHEDULE J-2 (Form 990)

Continuation Sheet for Form 990

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a. ► See the Instructions for Form 990.

Inspection

Name of the Organization

ACADEMYHEALTH

Employer Identification number 52-1260918

ACADEMYHI									52-126	
Part I Continuation of Officers, D	irectors, Tr	<u>ust</u>	ees	s, K	ey	Em	plo	yees, and Highes	t Compensated I	Employees
(A)	(B)				>)			(D)	(E)	(F)
Name and title	Average			Pos				Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	арр	ly)	compensation	compensation	amount of
	per	\vdash	[İ	from	from related	other
	week					8		the	organizations	compensation
		EG				ě	ŀ	organization	(W-2/1099-MISC)	from the
		둳	۱.,			ğ		(W-2/1099-MISC)		organization
		Individual trustae or director	Institutional trustee		_	Highest compensated employee				and related
	İ	Ē	튵		Key employee	Ĕ				organizations
		₹	ğ	18	emp.	<u>\$</u>	Former		,	
		宣	Isu	Officer	Key	를	For			
DEBORAH L. ROGAL		l								
HIGHEST COMP. EMPLOYEE	40.00					X	ŀ	129,827.	0.	0.
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SCHEDULE O (Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Attach to Form 990. Internal Revenue Service Name of the organization **Employer identification number ACADEMYHEALTH** 52-1260918 FORM 990, PART VI, SECTION A, LINE 6: ACADEMYHEALTH HAS MEMBERS THAT CAN VOTE FOR THE SLATE OF BOARD OF DIRECTORS. FORM 990, PART VI, SECTION A, LINE 7A: ACADEMYHEALTH MEMBERS VOTE FOR THE SLATE OF BOARD OF DIRECTORS. FORM 990, PART VI, SECTION B, LINE 11: FORM 990 IS REVIEWED BY MANAGEMENT AND THE FINANCE COMMITTEE PRIOR TO FILING. COPIES OF THE FORM ARE PROVIDED TO OTHER MEMBERS OF THE BOARD SUBSEQUENT TO ITS FILING. FORM 990, PART VI, SECTION B, LINE 12C: MEMBERS MUST SIGN A DISCLOSURE FORM EACH DECEMBER PRIOR TO BEGINNING NEW TERM. FORM 990, PART VI, SECTION B, LINE 15A: THE EXECUTIVE COMMITTEE CONDUCTS A FULL PERFORMANCE REVIEW OF THE PRESIDENT AND CEO. IT INCLUDES A SELF-EVALUATION FORM, UPWARD EVALUATIONS FROM DIRECT REPORTS, AS WELL AS INDUSTRY SALARY INFORMATION. THE BOARD CHAIR OR TREASURER CONVEYS THE RESULT OF THE DELIBERATION TO THE CFO TO IMPLEMENT SALARY CHANGES. THE CEO CONDUCTS FULL PERFORMANCE REVIEW FOR ALL KEY STAFF REPORTING DIRECTLY TO HIM. THE INCLUDES SELF EVALUATION AND UPWARD EVALUATIONS. FORM 990, PART VI, SECTION C, LINE 19: UPON REQUEST.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Open to Public Inspection

OMB No 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

Employer identification number 52-1260918 Direct controlling Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) End-of-year assets Total income E Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) Primary activity ACADEMYHEALTH Name, address, and EIN of disregarded entity Name of the organization Part II Part

Direct controlling entity status (if section Public charity 501(c)(3)) **Exempt Code** section ত DISTRICT OF COLUMBIA 501(C)(6) Legal domicile (state or foreign country) Primary activity SHARED EMPLOYEES, 52-1227634, 1150 17TH STREET, NW SUITE 600 COALITION FOR HEALTH SERVICES RESEARCH Name, address, and EIN of related organization DC 20036 WASHINGTON

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2009

52-1260918 Page 2

Schedule R (Form 990) 2009 ACADEMYHEALTH

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

General or managing partner? Percentage ownership Schedule R (Form 990) 2009 . Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Ξ Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) Share of end-of-year assets ate allocations? Disproportion-Yes Ξ Share of total income Share of end-of-year assets <u>6</u> Type of entity (C corp, S corp, or trust) <u>e</u> Share of total income ε Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) ত্ত <u>e</u> Legal domicile (state or foreign country) <u>છ</u> (d)
(d)
(i Direct controlling entity 27 Primary activity Legal domicile (state or foreign country) છ Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization 932162 07-21-10 Part IV

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.)

			I
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes No	0
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			1
a Receipt of (i) interest (ii) annutites (iii) royalties or (iv) rent from a controlled entity		Ta X	اب
b Gift, grant, or capital contribution to other organization(s)		4b X	اہ
c Gift, grant, or capital contribution from other organization(s)		1c X	~
		1d	~
of control of the con		, A	ارا
e Loans of Ioan guarantees by other organization(s)			.[
			1.
f Sale of assets to other organization(s)		× ;	ار
g Purchase of assets from other organization(s)		19 X	ا۔
		4h X	ا۔
i Lease of facilities, equipment, or other assets to other organization(s)		i-	~
			1
j Lease of facilities, equipment, or other assets from other organization(s)		1,	ا۔
k Performance of services or membership or fundraising solicitations for other organization(s)		1k X	~
		11 X	اہا
m Sharing of facilities, equipment, mailing lists, or other assets		1m X	~
n Sharing of paid employees		1 X	
o Rembursement paid to other organization for expenses		To X	<u>~</u>
		1 _p X	~
Other transfer of cash or property to other organization(s)		10 X	
			ا_
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	saction thresholds.		
ı		1-7	
(a) Name of other organization(s)	(b) Transaction type (a-r)	(c) Amount involved	
(1) COALITION FOR HEALTH SERVICES RESEARCH	N	258,034	<u>.</u>
]
(2)			ł
			1
(4)			ı
(5)			[
			• •
932163 02-04-10	Sche	Schedule R (Form 990) 2009	ຸ , ຮ

part Vi Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

that was not a leaded organization; ded mandeners regarding exclusion to extend my extension beautiful to the contract of the			5	10	6	10)	3
(a)	(g)		6	(e)		6	
Name, address, and EIN	Primary activity		Are all partners section 501(c)(3)	Share of end-of-		Code V-UBI	General or managing
of entity		(state or Toreign country)	ves No	year assets	Yes No	of Schedule K-1 (Form 1065)	1 * 1
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Schedule R (Form 990) 2009

Form **8868** (Rev. April 2009)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

•	are filing for an Automatic 3-Month Extension, complete only Part I and check this box	_	► X
	are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this	-	
	complete Part II unless you have already been granted an automatic 3-month extension on a previously fi	led For	m 8868.
Part i	Automatic 3-Month Extension of Time. Only submit original (no copies needed).		
A corpor	ation required to file Form 990-T and requesting an automatic 6-month extension - check this box and cor	nplete	
Part I on	ly		▶ □
	corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request all come tax returns	n exten	sion of time
noted be (not auto you mus	nic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of the work of the form 8868 electron 990-T). However, you cannot file Form 8868 electron of the form 8868 electron of the form 990-BL, 6069, or 8870, group returns, or a composite or continuous transportation of the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic find gov/efile and click on e-file for Chanties & Nonprofits	ically if	(1) you want the additional ated Form 990.T. Instead.
Type or	Name of Exempt Organization	Empl	oyer identification number
print	ACADEMYHEALTH	5	2-1260918
File by the due date for filing your return See	1150 17TH STREET, NW, SUITE 600		
instructions			
Check t	ype of return to be filed (file a separate application for each return)		
XFo	orm 990 Form 990-T (corporation) Form 4	720	
	orm 990-BL Form 990-T (sec. 401(a) or 408(a) trust) Form 5		
F	orm 990-EZ Form 990-T (trust other than above) Form 6		
☐ Fo	orm 990-PF	870	
	ONTER EINANGIAL OPPION		· · · · · · · · · · · · · · · · · · ·
• That	CHIEF FINANCIAL OFFICER books are in the care of ► 1150 17TH STREET, NW, SUITE 600 - WASH	ראזכיי	ON DC 20036
	hone No. ► 202-292-6700 FAX No. ►	11101	ON, DC 20030
•	organization does not have an office or place of business in the United States, check this box		▶ □
	is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)	ns is fo	r the whole group, check this
	. If it is for part of the group, check this box > and attach a list with the names and EINs of all		
	equest an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time un AUGUST 15, 2010 , to file the exempt organization return for the organization named for the organization's return for:		The extension
 ▶	X calendar year 2009 or		
>	tax year beginning, and ending		<u> </u>
2 If 1	this tax year is for less than 12 months, check reason: Initial return		Change in accounting period
	this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
	nrefundable credits. See instructions.	3a	\$
	this application is for Form 990-PF or 990-T, enter any refundable credits and estimated x payments made. Include any prior year overpayment allowed as a credit.	3ь	s
	lance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required,	130	Ψ
	eposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System).		
	the instructions.	3c	s N/A
	. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Forn		

LHA For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev 4-2009)



Form 88	68 (Rev. 4-2009)		Pa	age 2
• If you	u are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this bo	×	×	<u> </u>
	Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed		8868	
If you	u are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).			
Part	Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no c	opies r	needed)	
Туре о	Name of Exempt Organization	Emp	loyer identification num	ber
print File by the	ACADEMYHEALTH	5	2-1260918	
extended due date filing the	Number, street, and room or suite no. If a P.O. box, see instructions.	For II	RS use only	
return Se				
X F	type of return to be filed (File a separate application for each return): orm 990 Form 990-EZ Form 990-T (sec. 401(a) or 408(a) trust) Form 1041-A orm 990-BL Form 990-PF Form 990-T (trust other than above) Form 4720		orm 5227	3870
STOP!	Do not complete Part II if you were not already granted an automatic 3-month extension on a previou	sly file	ed Form 8868.	
Tele If the If the box ▶ 4	CHIEF FINANCIAL OFFICER books are in the care of ▶ 1150 17TH STREET, NW, SUITE 600 - WASHI phone No. ▶ 202-292-6700 FAX No. ▶ e organization does not have an office or place of business in the United States, check this box is is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)	is is fo	r the whole group, check	
7	ADDITIONAL TIME IS NECESSARY TO FILE A COMPLETE AND AC	CUR	ATE RETURN.	
	this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any correfundable credits. See instructions.	8a	\$	
b I	this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated			
t	ax payments made. Include any prior year overpayment allowed as a credit and any amount paid	Ĺ	j	
ل	previously with Form 8868	8b	\$	
c E	Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit			
v	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	s N/A	
	Signature and Verification			
Under p	enalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to th , correct, and complete, and that I am authorized to prepare this form.	e best c	of my knowledge and belief,	
Signatu	re ▶ Clentar Z Zhom Title ▶ CPA	Date	E ► 8/12/15 Form 8868 (Rev. 4	

05-26-09