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# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

**2009**

Open to Public Inspection

|                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                             |                                                              |                                                                                                                    |  |                                                  |                                                                                                                                                              |  |                                               |                                       |  |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |  |  |                                                                                     |  |  |
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| <b>A</b> For the <b>2009</b> calendar year, or tax year beginning and ending                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                             |                                                              |                                                                                                                    |  |                                                  |                                                                                                                                                              |  |                                               |                                       |  |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |  |  |                                                                                     |  |  |
| <b>B</b> Check if applicable:<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:15%; vertical-align: top;">           Please use IRS label or print or type<br/><br/>           See Specific Instructions         </td> <td> <b>C Name of organization</b><br/> <b>CENTER FOR THE STUDY OF SOCIAL POLICY</b><br/>           Doing Business As<br/>           Number and street (or P.O. box if mail is not delivered to street address) Room/suite<br/> <b>1575 EYE STREET, NW 500</b><br/>           City or town, state or country, and ZIP + 4<br/> <b>WASHINGTON, DC 20005</b> </td> <td> <b>D Employer identification number</b><br/> <b>52-1254948</b> </td> </tr> <tr> <td colspan="2"> <b>F Name and address of principal officer: FRANK FARROW</b><br/> <b>1575 EYE STREET, NW NO. 500, WASHINGTON, DC</b> </td> <td> <b>E Telephone number</b><br/> <b>202-371-1565</b> </td> </tr> <tr> <td colspan="2"> <b>I Tax-exempt status:</b> <input checked="" type="checkbox"/> 501(c) ( 3 ) (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527         </td> <td> <b>G Gross receipts \$</b> <b>11,119,398.</b> </td> </tr> <tr> <td colspan="2"> <b>J Website:</b> <b>WWW.CSSP.ORG</b> </td> <td> <b>H(a) Is this a group return for affiliates?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br/> <b>H(b) Are all affiliates included?</b> <input type="checkbox"/> Yes <input type="checkbox"/> No<br/>           If "No," attach a list. (see instructions)<br/> <b>H(c) Group exemption number</b> </td> </tr> <tr> <td colspan="3"> <b>K Form of organization:</b> <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other         </td> </tr> <tr> <td colspan="3"> <b>L Year of formation:</b> <b>1982</b> <b>M State of legal domicile:</b> <b>DC</b> </td> </tr> </table> | Please use IRS label or print or type<br><br>See Specific Instructions                                                                                                                                                                                                                                          | <b>C Name of organization</b><br><b>CENTER FOR THE STUDY OF SOCIAL POLICY</b><br>Doing Business As<br>Number and street (or P.O. box if mail is not delivered to street address) Room/suite<br><b>1575 EYE STREET, NW 500</b><br>City or town, state or country, and ZIP + 4<br><b>WASHINGTON, DC 20005</b> | <b>D Employer identification number</b><br><b>52-1254948</b> | <b>F Name and address of principal officer: FRANK FARROW</b><br><b>1575 EYE STREET, NW NO. 500, WASHINGTON, DC</b> |  | <b>E Telephone number</b><br><b>202-371-1565</b> | <b>I Tax-exempt status:</b> <input checked="" type="checkbox"/> 501(c) ( 3 ) (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 |  | <b>G Gross receipts \$</b> <b>11,119,398.</b> | <b>J Website:</b> <b>WWW.CSSP.ORG</b> |  | <b>H(a) Is this a group return for affiliates?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><b>H(b) Are all affiliates included?</b> <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list. (see instructions)<br><b>H(c) Group exemption number</b> | <b>K Form of organization:</b> <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other |  |  | <b>L Year of formation:</b> <b>1982</b> <b>M State of legal domicile:</b> <b>DC</b> |  |  |
| Please use IRS label or print or type<br><br>See Specific Instructions                                                                                                                                                                                                                        | <b>C Name of organization</b><br><b>CENTER FOR THE STUDY OF SOCIAL POLICY</b><br>Doing Business As<br>Number and street (or P.O. box if mail is not delivered to street address) Room/suite<br><b>1575 EYE STREET, NW 500</b><br>City or town, state or country, and ZIP + 4<br><b>WASHINGTON, DC 20005</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>D Employer identification number</b><br><b>52-1254948</b>                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                             |                                                              |                                                                                                                    |  |                                                  |                                                                                                                                                              |  |                                               |                                       |  |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |  |  |                                                                                     |  |  |
| <b>F Name and address of principal officer: FRANK FARROW</b><br><b>1575 EYE STREET, NW NO. 500, WASHINGTON, DC</b>                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>E Telephone number</b><br><b>202-371-1565</b>                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                             |                                                              |                                                                                                                    |  |                                                  |                                                                                                                                                              |  |                                               |                                       |  |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |  |  |                                                                                     |  |  |
| <b>I Tax-exempt status:</b> <input checked="" type="checkbox"/> 501(c) ( 3 ) (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>G Gross receipts \$</b> <b>11,119,398.</b>                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                             |                                                              |                                                                                                                    |  |                                                  |                                                                                                                                                              |  |                                               |                                       |  |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |  |  |                                                                                     |  |  |
| <b>J Website:</b> <b>WWW.CSSP.ORG</b>                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>H(a) Is this a group return for affiliates?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><b>H(b) Are all affiliates included?</b> <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list. (see instructions)<br><b>H(c) Group exemption number</b> |                                                                                                                                                                                                                                                                                                             |                                                              |                                                                                                                    |  |                                                  |                                                                                                                                                              |  |                                               |                                       |  |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |  |  |                                                                                     |  |  |
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**Part I Summary**

| <b>Activities &amp; Governance</b>                                                           | <b>1</b> Briefly describe the organization's mission or most significant activities: <b>THE CENTER FOR THE STUDY OF SOCIAL POLICY, INC. (CSSP) IS A NONPROFIT PUBLIC POLICY RESEARCH AND</b><br><b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.<br><b>3</b> Number of voting members of the governing body (Part VI, line 1a) <span style="float: right;"><b>3</b></span><br><b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) <span style="float: right;"><b>4</b></span><br><b>5</b> Total number of employees (Part V, line 2a) <span style="float: right;"><b>47</b></span><br><b>6</b> Total number of volunteers (estimate if necessary) <span style="float: right;"><b>0</b></span><br><b>7a</b> Total gross unrelated business revenue from Part VIII, column (C), line 12 <span style="float: right;"><b>0.</b></span><br><b>b</b> Net unrelated business taxable income from Form 990-T, line 34 <span style="float: right;"><b>0.</b></span>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |              |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
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| <b>Revenue</b>                                                                               | <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: right;">Prior Year</th> <th style="text-align: right;">Current Year</th> </tr> </thead> <tbody> <tr> <td><b>8</b> Contributions and grants (Part VIII, line 1h)</td> <td style="text-align: right;">10,386,491.</td> <td style="text-align: right;">10,342,756.</td> </tr> <tr> <td><b>9</b> Program service revenue (Part VIII, line 2g)</td> <td></td> <td></td> </tr> <tr> <td><b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)</td> <td style="text-align: right;">131,934.</td> <td style="text-align: right;">-91,051.</td> </tr> <tr> <td><b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td> <td style="text-align: right;">62,828.</td> <td style="text-align: right;">146,716.</td> </tr> <tr> <td><b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td> <td style="text-align: right;">10,581,253.</td> <td style="text-align: right;">10,398,421.</td> </tr> <tr> <td><b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)</td> <td style="text-align: right;">340,168.</td> <td style="text-align: right;">464,402.</td> </tr> <tr> <td><b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)</td> <td></td> <td></td> </tr> <tr> <td><b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)</td> <td style="text-align: right;">4,328,436.</td> <td style="text-align: right;">4,788,324.</td> </tr> <tr> <td><b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)</td> <td></td> <td></td> </tr> <tr> <td><b>b</b> Total fundraising expenses (Part IX, column (D), line 25)</td> <td style="text-align: right;">175,840.</td> <td></td> </tr> <tr> <td><b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)</td> <td style="text-align: right;">5,756,988.</td> <td style="text-align: right;">5,442,293.</td> </tr> <tr> <td><b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)</td> <td style="text-align: right;">10,425,592.</td> <td style="text-align: right;">10,695,019.</td> </tr> <tr> <td><b>19</b> Revenue less expenses. Subtract line 18 from line 12</td> <td style="text-align: right;">155,661.</td> <td style="text-align: right;">-296,598.</td> </tr> <tr> <td></td> <td style="text-align: right;">Beginning of Current Year</td> <td style="text-align: right;">End of Year</td> </tr> <tr> <td><b>20</b> Total assets (Part X, line 16)</td> <td style="text-align: right;">9,391,589.</td> <td style="text-align: right;">8,584,768.</td> </tr> <tr> <td><b>21</b> Total liabilities (Part X, line 26)</td> <td style="text-align: right;">3,687,018.</td> <td style="text-align: right;">2,732,352.</td> </tr> <tr> <td><b>22</b> Net assets or fund balances Subtract line 21 from line 20</td> <td style="text-align: right;">5,704,571.</td> <td style="text-align: right;">5,852,416.</td> </tr> </tbody> </table> |              | Prior Year | Current Year | <b>8</b> Contributions and grants (Part VIII, line 1h) | 10,386,491. | 10,342,756. | <b>9</b> Program service revenue (Part VIII, line 2g) |  |  | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 131,934. | -91,051. | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 62,828. | 146,716. | <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 10,581,253. | 10,398,421. | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 340,168. | 464,402. | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) |  |  | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 4,328,436. | 4,788,324. | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) |  |  | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) | 175,840. |  | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) | 5,756,988. | 5,442,293. | <b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) | 10,425,592. | 10,695,019. | <b>19</b> Revenue less expenses. Subtract line 18 from line 12 | 155,661. | -296,598. |  | Beginning of Current Year | End of Year | <b>20</b> Total assets (Part X, line 16) | 9,391,589. | 8,584,768. | <b>21</b> Total liabilities (Part X, line 26) | 3,687,018. | 2,732,352. | <b>22</b> Net assets or fund balances Subtract line 21 from line 20 | 5,704,571. | 5,852,416. |  |
|                                                                                              | Prior Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Current Year |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>8</b> Contributions and grants (Part VIII, line 1h)                                       | 10,386,491.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 10,342,756.  |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>9</b> Program service revenue (Part VIII, line 2g)                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |              |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)                      | 131,934.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -91,051.     |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)           | 62,828.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 146,716.     |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 10,581,253.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 10,398,421.  |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)                   | 340,168.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 464,402.     |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |              |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  | 4,328,436.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 4,788,324.   |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |              |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>b</b> Total fundraising expenses (Part IX, column (D), line 25)                           | 175,840.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |              |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)                       | 5,756,988.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 5,442,293.   |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)           | 10,425,592.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 10,695,019.  |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12                               | 155,661.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -296,598.    |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
|                                                                                              | Beginning of Current Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | End of Year  |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>20</b> Total assets (Part X, line 16)                                                     | 9,391,589.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 8,584,768.   |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>21</b> Total liabilities (Part X, line 26)                                                | 3,687,018.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2,732,352.   |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |
| <b>22</b> Net assets or fund balances Subtract line 21 from line 20                          | 5,704,571.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 5,852,416.   |            |              |                                                        |             |             |                                                       |  |  |                                                                         |          |          |                                                                                    |         |          |                                                                                              |             |             |                                                                            |          |          |                                                                         |  |  |                                                                                             |            |            |                                                                          |  |  |                                                                    |          |  |                                                                        |            |            |                                                                                    |             |             |                                                                |          |           |  |                           |             |                                          |            |            |                                               |            |            |                                                                     |            |            |  |

**Part II Signature Block**

|                                 |                                                                                                                                                                                                                                                                                                                       |                          |                                                  |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------------------------------|
| <b>Sign Here</b>                | Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. |                          |                                                  |
|                                 | Signature of officer<br>                                                                                                                                                                                                                                                                                              | Date<br><b>8/12/10</b>   |                                                  |
|                                 | <b>FRANK FARROW, PRESIDENT</b><br>Type or print name and title                                                                                                                                                                                                                                                        |                          |                                                  |
| <b>Paid Preparer's Use Only</b> | Preparer's signature<br>                                                                                                                                                                                                                                                                                              | Date<br><b>7/20/2010</b> | Check if self-employed <input type="checkbox"/>  |
|                                 | Firm's name (or yours if self-employed), address, and ZIP + 4<br><b>MCQUADE BRENNAN, L.L.P.</b><br><b>1730 RHODE ISLAND AVE, NW, #800</b><br><b>WASHINGTON, DC 20036</b>                                                                                                                                              | EIN <b>20-296-3306</b>   | Preparer's identifying number (see instructions) |

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

6/6/15

**Part III Statement of Program Service Accomplishments**

- 1 Briefly describe the organization's mission: See Schedule O for Continuation  
THE CENTER FOR THE STUDY OF SOCIAL POLICY, INC. (CSSP) IS A NONPROFIT  
PUBLIC POLICY RESEARCH AND TECHNICAL ASSISTANCE ORGANIZATION.  
HEADQUARTERED IN WASHINGTON, D.C., CSSP WORKS WITH STATE AND FEDERAL  
POLICYMAKERS AND WITH COMMUNITIES ACROSS THE COUNTRY. WE RELY ON DATA,
- 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
 If "Yes," describe these new services on Schedule O.
- 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No  
 If "Yes," describe these changes on Schedule O.
- 4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**See Schedule O for Continuation(s)**

4a (Code: ) (Expenses \$ 5,667,776. including grants of \$ ) (Revenue \$ )

**CHILD AND FAMILY WELL-BEING AND PUBLIC SYSTEMS REFORM:**  
 CSSP PROVIDES TECHNICAL ASSISTANCE TO STATE AND LOCAL PUBLIC HUMAN SERVICE AGENCIES; HELPING THEM TO ASSESS HOW WELL THEY FUNCTION AND TO IMPLEMENT EFFECTIVE POLICIES AND PRACTICES TO IMPROVE RESULTS FOR CHILDREN AND FAMILIES. FOUR PRIMARY AREAS OF FOCUS IN THIS WORK ARE: CHILD WELFARE SYSTEM REFORM IN THE CONTEXT OF CLASS ACTION LITIGATION; WORKFORCE AND HUMAN RESOURCES BEST PRACTICES AND PROBLEM SOLVING; COMMUNITY-ORIENTED CHILD WELFARE STRATEGIES AND PRACTICES; AND IDENTIFYING AND USING STRATEGIES TO REDUCE RACIAL DISPARITIES IN PUBLIC CHILD WELFARE. THIS WORK ALSO INCLUDED A STRONG CHILD ABUSE AND NEGLECT PREVENTION FOCUS USING STRATEGIES OF WORKING LOCALLY WITH VARIOUS STAKEHOLDERS.

4b (Code: ) (Expenses \$ 1,966,370. including grants of \$ ) (Revenue \$ )

**BUILDING STRONG COMMUNITIES, PROMOTING COMMUNITY CHANGE, AND BUILDING CAPACITY FOR RESIDENT AND FIELD LEADERSHIP:**  
 CSSP PROVIDES TECHNICAL ASSISTANCE (TA) AND FACILITATES PEER TECHNICAL ASSISTANCE TO HELP COMMUNITIES DEVELOP THE CAPACITY TO DESIGN AND IMPLEMENT EFFECTIVE STRATEGIES FOR FAMILIES TO BE ABLE TO RAISE HEALTHY CHILDREN IN SAFE NEIGHBORHOODS AND HAVE THE FINANCIAL MEANS TO BETTER PROVIDE FOR THEIR DEVELOPMENT AND SUCCESS LATER IN LIFE. CSSP PLAYS A LARGE ROLE IN MANAGING THE MAKING CONNECTIONS INITIATIVE (INCLUDING THE TECHNICAL ASSISTANCE RESOURCE CENTER - TARC), WHICH AIMS TO CONNECT FAMILIES WHO LIVE IN NEIGHBORHOODS WHERE IT CAN BE DIFFICULT TO RAISE CHILDREN, TO ECONOMIC OPPORTUNITY, SOCIAL NETWORKS, AND EFFECTIVE SERVICES AND SUPPORTS. THIS WORK INCLUDES HELPING LOCAL ORGANIZATIONS

4c (Code: ) (Expenses \$ 502,837. including grants of \$ ) (Revenue \$ )

**IMPACTING LOCAL, STATE AND FEDERAL POLICY:**  
 CSSP DEVELOPS AND DISSEMINATES POLICY RESEARCH AND TOOLS FOR AND PROVIDES TECHNICAL ASSISTANCE TO LOCAL, STATE AND FEDERAL ADVOCATES AND POLICYMAKERS TO ENHANCE THEIR CAPACITY TO ASSESS WHICH POLICIES CAN BEST IMPROVE OPPORTUNITIES FOR VULNERABLE CHILDREN AND FAMILIES AND CAN PRODUCE RESULTS MOST EFFECTIVELY. CSSP'S FOCUS IS ON A FAMILY'S OPPORTUNITY AND STABILITY THROUGH EMPLOYMENT, INCOME AND ASSET GROWTH, HEALTH, EDUCATION, AND BUILDING HEALTHY FAMILY RELATIONSHIPS POLICIES.

4d Other program services. (Describe in Schedule O)

(Expenses \$ 472,015. including grants of \$ 464,402. ) (Revenue \$ )

4e Total program service expenses ► \$ 8,608,998.

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                              | Yes      | No       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br>If "Yes," complete Schedule A                                                                                                                | <b>X</b> |          |
| <b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                                                      | <b>X</b> |          |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                |          | <b>X</b> |
| <b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II                                                                                                                  |          | <b>X</b> |
| <b>5</b> <b>Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.</b> Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III                                        |          |          |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  |          | <b>X</b> |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                      |          | <b>X</b> |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                   |          | <b>X</b> |
| <b>9</b> Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV |          | <b>X</b> |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                       |          | <b>X</b> |
| <b>11</b> Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                      | <b>X</b> |          |
| • Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                       |          |          |
| • Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                                   |          |          |
| • Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                                   |          |          |
| • Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                                      |          |          |
| • Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                                     |          |          |
| • Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.                      |          |          |
| <b>12</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                                            | <b>X</b> |          |
| <b>12A</b> Was the organization included in consolidated, independent audited financial statements for the tax year?<br>If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional                                                                 | <b>X</b> |          |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                  |          | <b>X</b> |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                       |          | <b>X</b> |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I                             | <b>X</b> |          |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II                                      | <b>X</b> |          |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III                                          |          | <b>X</b> |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I                                                         |          | <b>X</b> |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                     |          | <b>X</b> |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                               |          | <b>X</b> |
| <b>20</b> Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                  |          | <b>X</b> |

**Part IV Checklist of Required Schedules** (continued)

|                                                                                                                                                                                                                                                                                                 | Yes      | No       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|
| <b>21</b> Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>                                                               |          | <b>X</b> |
| <b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>                                                                                |          | <b>X</b> |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>                           | <b>X</b> |          |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i> |          | <b>X</b> |
| <b>24b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                    |          |          |
| <b>24c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                           |          |          |
| <b>24d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                              |          |          |
| <b>25a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>                                                                          |          | <b>X</b> |
| <b>25b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>           |          | <b>X</b> |
| <b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>                                         |          | <b>X</b> |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>                 |          | <b>X</b> |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                         |          |          |
| <b>28a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>                                                                                                                                                                       |          | <b>X</b> |
| <b>28b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>                                                                                                                                                    |          | <b>X</b> |
| <b>28c</b> An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>                                            |          | <b>X</b> |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>                                                                                                                                                                       |          | <b>X</b> |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>                                                                                                       |          | <b>X</b> |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations?<br><i>If "Yes," complete Schedule N, Part I</i>                                                                                                                                                          |          | <b>X</b> |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>                                                                                                                                           |          | <b>X</b> |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>                                                                                           |          | <b>X</b> |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity?<br><i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>                                                                                                                                           |          | <b>X</b> |
| <b>35</b> Is any related organization a controlled entity within the meaning of section 512(b)(13)?<br><i>If "Yes," complete Schedule R, Part V, line 2</i>                                                                                                                                     |          | <b>X</b> |
| <b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization?<br><i>If "Yes," complete Schedule R, Part V, line 2</i>                                                                                             |          | <b>X</b> |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>                                                  |          | <b>X</b> |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?                                                                                                                                                                         | <b>X</b> |          |

**Note.** All Form 990 filers are required to complete Schedule OForm **990** (2009)

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

|                                                                                                                                                                                                                                                                                |              | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----|----|
| <b>1a</b> Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable                                                                                                                             | <b>1a</b> 93 |     |    |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                                                                                                                                       | <b>1b</b> 0  |     |    |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                              | <b>1c</b>    | X   |    |
| <b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return                                                                                        | <b>2a</b> 47 |     |    |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)                       | <b>2b</b>    | X   |    |
| <b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?                                                                                                                                                 | <b>3a</b>    |     | X  |
| <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O                                                                                                                                                                      | <b>3b</b>    |     |    |
| <b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                           | <b>4a</b>    |     | X  |
| <b>b</b> If "Yes," enter the name of the foreign country:<br>See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                                  |              |     |    |
| <b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                | <b>5a</b>    |     | X  |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                      | <b>5b</b>    |     | X  |
| <b>c</b> If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?                                                                                                                      | <b>5c</b>    |     |    |
| <b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                                                                                          | <b>6a</b>    |     | X  |
| <b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                         | <b>6b</b>    |     |    |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                         |              |     |    |
| <b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                       | <b>7a</b>    |     | X  |
| <b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                       | <b>7b</b>    |     |    |
| <b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                  | <b>7c</b>    |     | X  |
| <b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year                                                                                                                                                                                                     | <b>7d</b>    |     |    |
| <b>e</b> Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                     | <b>7e</b>    |     | X  |
| <b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                          | <b>7f</b>    |     | X  |
| <b>g</b> For all contributions of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                                            | <b>7g</b>    |     |    |
| <b>h</b> For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?                                                                                                                                                 | <b>7h</b>    |     |    |
| <b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | <b>8</b>     |     |    |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                             |              |     |    |
| <b>a</b> Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                               | <b>9a</b>    |     |    |
| <b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                | <b>9b</b>    |     |    |
| <b>10 Section 501(c)(7) organizations.</b> Enter:                                                                                                                                                                                                                              |              |     |    |
| <b>a</b> Initiation fees and capital contributions included on Part VIII, line 12                                                                                                                                                                                              | <b>10a</b>   |     |    |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                           | <b>10b</b>   |     |    |
| <b>11 Section 501(c)(12) organizations.</b> Enter:                                                                                                                                                                                                                             |              |     |    |
| <b>a</b> Gross income from members or shareholders                                                                                                                                                                                                                             | <b>11a</b>   |     |    |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)                                                                                                                                          | <b>11b</b>   |     |    |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          | <b>12a</b>   |     |    |
| <b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                 | <b>12b</b>   |     |    |

Form 990 (2009)

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1a</b> Enter the number of voting members of the governing body                                                                                                                                                           |     |    |
| <b>1b</b> Enter the number of voting members that are independent                                                                                                                                                            |     |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               |     | X  |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? |     | X  |
| <b>4</b> Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?                                                                                               |     | X  |
| <b>5</b> Did the organization become aware during the year of a material diversion of the organization's assets?                                                                                                             |     | X  |
| <b>6</b> Does the organization have members or stockholders?                                                                                                                                                                 |     | X  |
| <b>7a</b> Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?                                                                                        |     | X  |
| <b>7b</b> Are any decisions of the governing body subject to approval by members, stockholders, or other persons?                                                                                                            |     | X  |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |     |    |
| <b>a</b> The governing body?                                                                                                                                                                                                 | X   |    |
| <b>b</b> Each committee with authority to act on behalf of the governing body?                                                                                                                                               | X   |    |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        |     | X  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                         | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>10a</b> Does the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                          |     | X  |
| <b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?                                                                             |     |    |
| <b>11</b> Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                            | X   |    |
| <b>11A</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |     |    |
| <b>12a</b> Does the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                     | X   |    |
| <b>b</b> Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                              | X   |    |
| <b>c</b> Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done                                                                                                                                             | X   |    |
| <b>13</b> Does the organization have a written whistleblower policy?                                                                                                                                                                                                                                    | X   |    |
| <b>14</b> Does the organization have a written document retention and destruction policy?                                                                                                                                                                                                               | X   |    |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                          |     |    |
| <b>a</b> The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                         | X   |    |
| <b>b</b> Other officers or key employees of the organization                                                                                                                                                                                                                                            | X   |    |
| If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)                                                                                                                                                                                                                    |     |    |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        |     | X  |
| <b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? |     |    |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed **► NY, CA**

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  
☐ Own website    ☐ Another's website    ☒ Upon request

**19** Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **►**  
**CHRISTINE KATZ, CSSP - 202-371-1565**  
**1575 EYE STREET, NW #500 WASHINGTON, DC 20005**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors****Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's **current** key employees. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not compensate any current officer, director, or trustee.

| (A)<br>Name and Title                    | (B)<br>Average hours per week | (C)<br>Position<br>(check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|------------------------------------------|-------------------------------|-------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                          |                               | Individual trustee or director            | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| FRANK FARROW<br>PRESIDENT/DIRECTOR       | 40.00                         | X                                         |                       | X       |              |                              |        | 188,240.                                                             | 0.                                                                        | 47,005.                                                                                       |
| JUDITH MELTZER<br>VP/TREASURER/DIRECTOR  | 40.00                         | X                                         |                       | X       |              |                              |        | 184,782.                                                             | 0.                                                                        | 51,748.                                                                                       |
| DR. ROBERT HILL<br>DIRECTOR              | 1.00                          | X                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| GARY STANGLER<br>DIRECTOR                | 1.00                          | X                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| DR. CAROL WILSON SPIGNER<br>CHAIRMAN     | 1.00                          | X                                         |                       |         |              |                              |        | 18,750.                                                              | 0.                                                                        | 0.                                                                                            |
| SUSAN NOTKIN<br>DIRECTOR/DIRECTOR OF NYC | 40.00                         | X                                         |                       |         |              |                              |        | 173,598.                                                             | 0.                                                                        | 37,305.                                                                                       |
| JAMES GIBSON<br>DIRECTOR                 | 24.00                         | X                                         |                       |         |              |                              |        | 80,733.                                                              | 0.                                                                        | 8,881.                                                                                        |
| BEATRIZ OTERO<br>DIRECTOR                | 1.00                          | X                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| CHRISTINE KATZ<br>VP/SECRETARY/CFO       | 40.00                         |                                           |                       | X       |              |                              |        | 138,365.                                                             | 0.                                                                        | 33,335.                                                                                       |
| JUDITH LANGFORD<br>SR FELLOW             | 40.00                         |                                           |                       |         | X            |                              |        | 164,486.                                                             | 0.                                                                        | 33,218.                                                                                       |
| WILLIAM SHEPARDSON<br>SR ASSOCIATE       | 40.00                         |                                           |                       |         | X            |                              |        | 160,455.                                                             | 0.                                                                        | 35,863.                                                                                       |
| JEAN MCINTOSH<br>SR FELLOW               | 40.00                         |                                           |                       |         |              | X                            |        | 154,630.                                                             | 0.                                                                        | 21,776.                                                                                       |
| SARAH MORRISON<br>SR ASSOCIATE           | 40.00                         |                                           |                       |         |              | X                            |        | 125,291.                                                             | 0.                                                                        | 21,043.                                                                                       |
| PHYLLIS BRUNSON<br>SR ASSOCIATE          | 40.00                         |                                           |                       |         |              | X                            |        | 125,966.                                                             | 0.                                                                        | 21,084.                                                                                       |
| CHARLYN BROWNE<br>SR ASSOCIATE           | 40.00                         |                                           |                       |         |              | X                            |        | 131,902.                                                             | 0.                                                                        | 16,131.                                                                                       |
| ARLENE LEE<br>SR ASSOCIATE               | 40.00                         |                                           |                       |         |              | X                            |        | 123,454.                                                             | 0.                                                                        | 22,981.                                                                                       |
|                                          |                               |                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position<br>(check all that apply) |                       |         |              |                              |        | (D)<br>Reportable<br>compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | (F)<br>Estimated<br>amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
|-----------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
|                       |                                        | Individual trustee or director            | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
|                       |                                        |                                           |                       |         |              |                              |        |                                                                                     |                                                                                       |                                                                                                                    |
| <b>1b Total</b>       |                                        |                                           |                       |         |              |                              |        | <b>1,770,652.</b>                                                                   | <b>0.</b>                                                                             | <b>350,370.</b>                                                                                                    |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization

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- 3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

|   | Yes | No |
|---|-----|----|
| 3 |     | X  |
| 4 | X   |    |
| 5 |     | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                                     | (B)<br>Description of services | (C)<br>Compensation |
|--------------------------------------------------------------------------------------|--------------------------------|---------------------|
| ZERO TO THREE, 2000 M STREET NW, STE 200,<br>WASHINGTON, DC 20036                    | CONSULTING                     | 255,895.            |
| NATIONAL ALLIANCE OF CHILDREN'S TRUST,<br>MICHIGAN STATE UNIV., PSYCHOLOGY BLDG.     | CONSULTING                     | 211,418.            |
| HEATHER WESTON<br>143 LINCOLN PLACE, BROOKLYN, NY 11217                              | CONSULTING                     | 170,295.            |
| CENTER FOR THE SUPPORT OF FAMILIES, 1107<br>SPRING STREET, STE 2C, SILVER SPRING, MD | CONSULTING                     | 166,870.            |
| CHRISTOPHER BEHAN<br>200 DANFORTH STREET, PORTLAND, ME 04102                         | CONSULTING                     | 162,750.            |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

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**Part VIII Statement of Revenue**

|                                                                   |                                                                                                                                       |                |               | (A)<br>Total revenue | (B)<br>Related or<br>exempt function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections 512,<br>513, or 514 |
|-------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|----------------------|-------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------|
| <b>Contributions, gifts, grants<br/>and other similar amounts</b> | 1 a Federated campaigns                                                                                                               | 1a             |               |                      |                                                 |                                         |                                                                              |
|                                                                   | b Membership dues                                                                                                                     | 1b             |               |                      |                                                 |                                         |                                                                              |
|                                                                   | c Fundraising events                                                                                                                  | 1c             |               |                      |                                                 |                                         |                                                                              |
|                                                                   | d Related organizations                                                                                                               | 1d             |               |                      |                                                 |                                         |                                                                              |
|                                                                   | e Government grants (contributions)                                                                                                   | 1e             | 3,153,008.    |                      |                                                 |                                         |                                                                              |
|                                                                   | f All other contributions, gifts, grants, and<br>similar amounts not included above                                                   | 1f             | 7,189,748.    |                      |                                                 |                                         |                                                                              |
|                                                                   | g Noncash contributions included in lines 1a-1f \$                                                                                    |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | <b>h Total. Add lines 1a-1f</b>                                                                                                       |                |               | 10342756.            |                                                 |                                         |                                                                              |
| <b>Program Service<br/>Revenue</b>                                |                                                                                                                                       |                | Business Code |                      |                                                 |                                         |                                                                              |
|                                                                   | 2 a                                                                                                                                   |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | b                                                                                                                                     |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | c                                                                                                                                     |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | d                                                                                                                                     |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | e                                                                                                                                     |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | f All other program service revenue                                                                                                   |                |               |                      |                                                 |                                         |                                                                              |
| <b>g Total. Add lines 2a-2f</b>                                   |                                                                                                                                       |                |               |                      |                                                 |                                         |                                                                              |
| <b>Other Revenue</b>                                              | 3 Investment income (including dividends, interest, and<br>other similar amounts)                                                     |                |               | 130,267.             |                                                 |                                         | 130,267.                                                                     |
|                                                                   | 4 Income from investment of tax-exempt bond proceeds                                                                                  |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | 5 Royalties                                                                                                                           |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | 6 a Gross Rents                                                                                                                       | (i) Real       | (ii) Personal |                      |                                                 |                                         |                                                                              |
|                                                                   | b Less: rental expenses                                                                                                               |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | c Rental income or (loss)                                                                                                             |                |               | 55,701.              |                                                 |                                         |                                                                              |
|                                                                   | d Net rental income or (loss)                                                                                                         |                |               | 55,701.              |                                                 |                                         | 55,701.                                                                      |
|                                                                   | 7 a Gross amount from sales of<br>assets other than inventory                                                                         | (i) Securities | (ii) Other    |                      |                                                 |                                         |                                                                              |
|                                                                   | b Less: cost or other basis<br>and sales expenses                                                                                     |                |               | 720,977.             |                                                 |                                         |                                                                              |
|                                                                   | c Gain or (loss)                                                                                                                      |                |               | -221,318.            |                                                 |                                         |                                                                              |
|                                                                   | d Net gain or (loss)                                                                                                                  |                |               | -221,318.            |                                                 |                                         | -221,318.                                                                    |
|                                                                   | 8 a Gross income from fundraising events (not<br>including \$ _____ of<br>contributions reported on line 1c). See<br>Part IV, line 18 | a              |               |                      |                                                 |                                         |                                                                              |
|                                                                   | b Less: direct expenses                                                                                                               | b              |               |                      |                                                 |                                         |                                                                              |
|                                                                   | c Net income or (loss) from fundraising events                                                                                        |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | 9 a Gross income from gaming activities. See<br>Part IV, line 19                                                                      | a              |               |                      |                                                 |                                         |                                                                              |
|                                                                   | b Less: direct expenses                                                                                                               | b              |               |                      |                                                 |                                         |                                                                              |
|                                                                   | c Net income or (loss) from gaming activities                                                                                         |                |               |                      |                                                 |                                         |                                                                              |
|                                                                   | 10 a Gross sales of inventory, less returns<br>and allowances                                                                         | a              |               |                      |                                                 |                                         |                                                                              |
| b Less: cost of goods sold                                        | b                                                                                                                                     |                |               |                      |                                                 |                                         |                                                                              |
| c Net income or (loss) from sales of inventory                    |                                                                                                                                       |                |               |                      |                                                 |                                         |                                                                              |
| <b>Miscellaneous Revenue</b>                                      |                                                                                                                                       |                | Business Code |                      |                                                 |                                         |                                                                              |
| 11 a CONFERENCE REGISTRATIO                                       |                                                                                                                                       | 611430         | 71,900.       | 71,900.              |                                                 |                                         |                                                                              |
| b PUBLICATION SALES                                               |                                                                                                                                       | 900099         | 14,142.       | 14,142.              |                                                 |                                         |                                                                              |
| c MISCELLANEOUS                                                   |                                                                                                                                       | 900099         | 4,973.        | 4,973.               |                                                 |                                         |                                                                              |
| d All other revenue                                               |                                                                                                                                       |                |               |                      |                                                 |                                         |                                                                              |
| <b>e Total. Add lines 11a-11d</b>                                 |                                                                                                                                       |                | 91,015.       |                      |                                                 |                                         |                                                                              |
| <b>12 Total revenue. See instructions.</b>                        |                                                                                                                                       |                | 10398421.     | 91,015.              | 0.                                              | -35,350.                                |                                                                              |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                                                                     | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21                                                                                                                                    |                       |                                 |                                        |                             |
| 2 Grants and other assistance to individuals in the U.S. See Part IV, line 22                                                                                                                                                      |                       |                                 |                                        |                             |
| 3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16                                                                                                         | 464,402.              | 464,402.                        |                                        |                             |
| 4 Benefits paid to or for members                                                                                                                                                                                                  |                       |                                 |                                        |                             |
| 5 Compensation of current officers, directors, trustees, and key employees                                                                                                                                                         | 1,356,764.            | 1,142,344.                      | 187,204.                               | 27,216.                     |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                                                                                    |                       |                                 |                                        |                             |
| 7 Other salaries and wages                                                                                                                                                                                                         | 2,390,436.            | 1,781,783.                      | 531,142.                               | 77,511.                     |
| 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)                                                                                                                                    | 349,138.              | 261,155.                        | 78,172.                                | 9,811.                      |
| 9 Other employee benefits                                                                                                                                                                                                          | 439,176.              | 328,264.                        | 98,503.                                | 12,409.                     |
| 10 Payroll taxes                                                                                                                                                                                                                   | 252,810.              | 189,228.                        | 56,478.                                | 7,104.                      |
| 11 Fees for services (non-employees).                                                                                                                                                                                              |                       |                                 |                                        |                             |
| a Management                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| b Legal                                                                                                                                                                                                                            |                       |                                 |                                        |                             |
| c Accounting                                                                                                                                                                                                                       | 28,834.               |                                 | 28,834.                                |                             |
| d Lobbying                                                                                                                                                                                                                         |                       |                                 |                                        |                             |
| e Professional fundraising services. See Part IV, line 17                                                                                                                                                                          |                       |                                 |                                        |                             |
| f Investment management fees                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| g Other                                                                                                                                                                                                                            |                       |                                 |                                        |                             |
| 12 Advertising and promotion                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| 13 Office expenses                                                                                                                                                                                                                 | 287,055.              | 226,123.                        | 56,105.                                | 4,827.                      |
| 14 Information technology                                                                                                                                                                                                          | 84,729.               | 63,354.                         | 19,332.                                | 2,043.                      |
| 15 Royalties                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| 16 Occupancy                                                                                                                                                                                                                       | 876,501.              | 652,431.                        | 203,024.                               | 21,046.                     |
| 17 Travel                                                                                                                                                                                                                          | 460,547.              | 369,625.                        | 78,999.                                | 11,923.                     |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials                                                                                                                                  |                       |                                 |                                        |                             |
| 19 Conferences, conventions, and meetings                                                                                                                                                                                          | 465,898.              | 461,171.                        | 4,727.                                 |                             |
| 20 Interest                                                                                                                                                                                                                        |                       |                                 |                                        |                             |
| 21 Payments to affiliates                                                                                                                                                                                                          |                       |                                 |                                        |                             |
| 22 Depreciation, depletion, and amortization                                                                                                                                                                                       | 29,412.               |                                 | 29,412.                                |                             |
| 23 Insurance                                                                                                                                                                                                                       | 34,062.               | 27,805.                         | 6,257.                                 |                             |
| 24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)                                                           |                       |                                 |                                        |                             |
| a <b>CONSULTANT FEES</b>                                                                                                                                                                                                           | 2,890,949.            | 2,427,999.                      | 462,950.                               |                             |
| b <b>CONSULTANT TRAVEL</b>                                                                                                                                                                                                         | 211,260.              | 158,889.                        | 52,371.                                |                             |
| c <b>MAINTENANCE</b>                                                                                                                                                                                                               | 37,300.               | 29,462.                         | 6,888.                                 | 950.                        |
| d <b>CONFERENCE CALLS</b>                                                                                                                                                                                                          | 25,511.               | 24,963.                         | 548.                                   |                             |
| e <b>DUES AND SUBS</b>                                                                                                                                                                                                             | 7,957.                |                                 | 7,957.                                 |                             |
| f All other expenses                                                                                                                                                                                                               | 2,278.                |                                 | 2,278.                                 |                             |
| 25 <b>Total functional expenses.</b> Add lines 1 through 24f                                                                                                                                                                       | 10,695,019.           | 8,608,998.                      | 1,911,181.                             | 174,840.                    |
| 26 <b>Joint costs.</b> Check here <input type="checkbox"/> if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

**Part X Balance Sheet**

|                                                                     |                                                                                                                                                                         | (A)<br>Beginning of year |            | (B)<br>End of year |
|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------|--------------------|
| <b>Assets</b>                                                       | 1 Cash - non-interest-bearing                                                                                                                                           |                          | 1          |                    |
|                                                                     | 2 Savings and temporary cash investments                                                                                                                                | 3,512,366.               | 2          | 1,750,107.         |
|                                                                     | 3 Pledges and grants receivable, net                                                                                                                                    | 1,009,553.               | 3          | 1,609,834.         |
|                                                                     | 4 Accounts receivable, net                                                                                                                                              | 27,699.                  | 4          | 13,684.            |
|                                                                     | 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L                   |                          | 5          |                    |
|                                                                     | 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L      |                          | 6          |                    |
|                                                                     | 7 Notes and loans receivable, net                                                                                                                                       |                          | 7          |                    |
|                                                                     | 8 Inventories for sale or use                                                                                                                                           |                          | 8          |                    |
|                                                                     | 9 Prepaid expenses and deferred charges                                                                                                                                 | 135,666.                 | 9          | 223,223.           |
|                                                                     | 10a Land, buildings, and equipment, cost or other basis. Complete Part VI of Schedule D                                                                                 | 10a 756,453.             |            |                    |
|                                                                     | b Less: accumulated depreciation                                                                                                                                        | 10b 732,211.             | 53,653.    | 10c 24,242.        |
|                                                                     | 11 Investments - publicly traded securities                                                                                                                             | 4,309,266.               | 11         | 4,558,827.         |
|                                                                     | 12 Investments - other securities. See Part IV, line 11                                                                                                                 |                          | 12         |                    |
|                                                                     | 13 Investments - program-related. See Part IV, line 11                                                                                                                  |                          | 13         |                    |
|                                                                     | 14 Intangible assets                                                                                                                                                    |                          | 14         |                    |
|                                                                     | 15 Other assets. See Part IV, line 11                                                                                                                                   | 343,386.                 | 15         | 404,851.           |
| 16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) | 9,391,589.                                                                                                                                                              | 16                       | 8,584,768. |                    |
| <b>Liabilities</b>                                                  | 17 Accounts payable and accrued expenses                                                                                                                                | 854,695.                 | 17         | 861,825.           |
|                                                                     | 18 Grants payable                                                                                                                                                       |                          | 18         |                    |
|                                                                     | 19 Deferred revenue                                                                                                                                                     | 7,053.                   | 19         | 2,370.             |
|                                                                     | 20 Tax-exempt bond liabilities                                                                                                                                          |                          | 20         |                    |
|                                                                     | 21 Escrow or custodial account liability. Complete Part IV of Schedule D                                                                                                |                          | 21         |                    |
|                                                                     | 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L |                          | 22         |                    |
|                                                                     | 23 Secured mortgages and notes payable to unrelated third parties                                                                                                       |                          | 23         |                    |
|                                                                     | 24 Unsecured notes and loans payable to unrelated third parties                                                                                                         |                          | 24         |                    |
|                                                                     | 25 Other liabilities. Complete Part X of Schedule D                                                                                                                     | 2,825,270.               | 25         | 1,868,157.         |
|                                                                     | 26 <b>Total liabilities.</b> Add lines 17 through 25                                                                                                                    | 3,687,018.               | 26         | 2,732,352.         |
| <b>Net Assets or Fund Balances</b>                                  | <b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>                        |                          |            |                    |
|                                                                     | 27 Unrestricted net assets                                                                                                                                              | 5,704,571.               | 27         | 5,852,416.         |
|                                                                     | 28 Temporarily restricted net assets                                                                                                                                    |                          | 28         |                    |
|                                                                     | 29 Permanently restricted net assets                                                                                                                                    |                          | 29         |                    |
|                                                                     | <b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>                                                 |                          |            |                    |
|                                                                     | 30 Capital stock or trust principal, or current funds                                                                                                                   |                          | 30         |                    |
|                                                                     | 31 Paid-in or capital surplus, or land, building, or equipment fund                                                                                                     |                          | 31         |                    |
|                                                                     | 32 Retained earnings, endowment, accumulated income, or other funds                                                                                                     |                          | 32         |                    |
|                                                                     | 33 Total net assets or fund balances                                                                                                                                    | 5,704,571.               | 33         | 5,852,416.         |
|                                                                     | 34 <b>Total liabilities and net assets/fund balances</b>                                                                                                                | 9,391,589.               | 34         | 8,584,768.         |

Form 990 (2009)

**Part XI Financial Statements and Reporting**

1 Accounting method used to prepare the Form 990. ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_

If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

b Were the organization's financial statements audited by an independent accountant?

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both.

☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

|    | Yes | No |
|----|-----|----|
|    |     |    |
| 2a |     | X  |
| 2b | X   |    |
| 2c | X   |    |
|    |     |    |
| 3a | X   |    |
| 3b | X   |    |

Form 990 (2009)

Department of the Treasury  
Internal Revenue Service

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No. 1545-0047

# 2009

**Open to Public Inspection**

Name of the organization

CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number

52-1254948

|               |                                                                                                        |
|---------------|--------------------------------------------------------------------------------------------------------|
| <b>Part I</b> | <b>Reason for Public Charity Status</b> (All organizations must complete this part ) See instructions. |
|---------------|--------------------------------------------------------------------------------------------------------|

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II)

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I      b ☐ Type II      c ☐ Type III - Functionally integrated      d ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f ☐ If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box \_\_\_\_\_

g ☐ Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) ☐ A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii) ☐ A family member of a person described in (i) above?

(iii) ☐ A 35% controlled entity of a person described in (i) or (ii) above?

h ☐ Provide the following information about the supported organization(s).

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

[illegible]

**LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

Schedule A (Form 990 or 990-EZ) 2009

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)▶                                                                                                                                                                 | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008  | (e) 2009 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|-----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   | 7889647. | 8661424. | 9240362. | 10028003. | 9568234. | 45387670. |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |           |          |           |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |           |          |           |
| <b>4 Total.</b> Add lines 1 through 3                                                                                                                                                                        | 7889647. | 8661424. | 9240362. | 10028003. | 9568234. | 45387670. |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |           |          | 29594636. |
| <b>6 Public support.</b> Subtract line 5 from line 4                                                                                                                                                         |          |          |          |           |          | 15793034. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)▶                                                                                                                                                                       | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008  | (e) 2009 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|-----------|----------|-----------|
| <b>7</b> Amounts from line 4                                                                                                                                                                                       | 7889647. | 8661424. | 9240362. | 10028003. | 9568234. | 45387670. |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                                            | 275,417. | 290,886. | 420,595. | 316,646.  | 185,968. | 1489512.  |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                                        |          |          |          |           |          |           |
| <b>10</b> Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                                                           | 1,898.   | 52.      |          |           | 4,973.   | 6,923.    |
| <b>11 Total support.</b> Add lines 7 through 10                                                                                                                                                                    |          |          |          |           |          | 46884105. |
| <b>12</b> Gross receipts from related activities, etc. (see instructions)                                                                                                                                          |          |          |          |           | 12       | 158,945.  |
| <b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ <input type="checkbox"/> |          |          |          |           |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                                                                                                                                                                                                                                                                                                                                                   |    |       |   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-------|---|
| <b>14</b> Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                                                  | 14 | 33.69 | % |
| <b>15</b> Public support percentage from 2008 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                                                        | 15 | 27.99 | % |
| <b>16a 33 1/3% support test - 2009.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input checked="" type="checkbox"/>                                                                                                                                                                 |    |       |   |
| <b>b 33 1/3% support test - 2008.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>                                                                                                                                                                         |    |       |   |
| <b>17a 10% -facts-and-circumstances test - 2009.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>    |    |       |   |
| <b>b 10% -facts-and-circumstances test - 2008.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/> |    |       |   |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>                                                                                                                                                                                                                                                           |    |       |   |

Schedule A (Form 990 or 990-EZ) 2009

**Part III Support Schedule for Organizations Described in Section 509(a)(2)** (Complete only if you checked the box on line 9 of Part I.)**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                     | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| <b>8 Public support</b> (Subtract line 7c from line 6)                                                                                                                            |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                             | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|-------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6                                                                                                              |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                          |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b                                                                                                            |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on     |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                 |          |          |          |          |          |           |
| <b>13 Total support</b> (Add lines 9, 10c, 11, and 12)                                                                                    |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

**Section C. Computation of Public Support Percentage**

|                                                                                                  |    |   |
|--------------------------------------------------------------------------------------------------|----|---|
| <b>15</b> Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) | 15 | % |
| <b>16</b> Public support percentage from 2008 Schedule A, Part III, line 15                      | 16 | % |

**Section D. Computation of Investment Income Percentage**

|                                                                                                       |    |   |
|-------------------------------------------------------------------------------------------------------|----|---|
| <b>17</b> Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) | 17 | % |
| <b>18</b> Investment income percentage from 2008 Schedule A, Part III, line 17                        | 18 | % |

**19a 33 1/3% support tests - 2009.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**b 33 1/3% support tests - 2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

**Schedule D**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

- ▶ Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

**2009**

Open to Public  
Inspection

Name of the organization

**CENTER FOR THE STUDY OF SOCIAL POLICY**

Employer identification number

**52-1254948**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|                                                                                                                                                                                                                                                                       | (a) Donor advised funds | (b) Funds and other accounts                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------|
| 1 Total number at end of year                                                                                                                                                                                                                                         |                         |                                                          |
| 2 Aggregate contributions to (during year)                                                                                                                                                                                                                            |                         |                                                          |
| 3 Aggregate grants from (during year)                                                                                                                                                                                                                                 |                         |                                                          |
| 4 Aggregate value at end of year                                                                                                                                                                                                                                      |                         |                                                          |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?                                                            |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7

- 1 Purpose(s) of conservation easements held by the organization (check all that apply)
- |                                                                                             |                                                                              |
|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <input type="checkbox"/> Preservation of land for public use (e.g., recreation or pleasure) | <input type="checkbox"/> Preservation of an historically important land area |
| <input type="checkbox"/> Protection of natural habitat                                      | <input type="checkbox"/> Preservation of a certified historic structure      |
| <input type="checkbox"/> Preservation of open space                                         |                                                                              |
- 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
- |                                                                                      | Held at the End of the Tax Year |
|--------------------------------------------------------------------------------------|---------------------------------|
| a Total number of conservation easements                                             | 2a                              |
| b Total acreage restricted by conservation easements                                 | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) | 2c                              |
| d Number of conservation easements included in (c) acquired after 8/17/06            | 2d                              |
- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_
- 4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_
- 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No
- 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_
- 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No
- 9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.
- b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
- |                                                      |            |
|------------------------------------------------------|------------|
| (i) Revenues included in Form 990, Part VIII, line 1 | ▶ \$ _____ |
| (ii) Assets included in Form 990, Part X             | ▶ \$ _____ |
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:
- |                                                    |            |
|----------------------------------------------------|------------|
| a Revenues included in Form 990, Part VIII, line 1 | ▶ \$ _____ |
| b Assets included in Form 990, Part X              | ▶ \$ _____ |

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition  
 b ☐ Scholarly research  
 c ☐ Preservation for future generations  
 d ☐ Loan or exchange programs  
 e ☐ Other \_\_\_\_\_

- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes ☐ No

- b If "Yes," explain the arrangement in Part XIV and complete the following table:

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

- c Beginning balance  
 d Additions during the year  
 e Distributions during the year  
 f Ending balance

- 2a Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes ☐ No

- b If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     |                  |                |                    |                      |                     |
| b Contributions                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            |                  |                |                    |                      |                     |

- 2 Provide the estimated percentage of the year end balance held as:

- a Board designated or quasi-endowment ► \_\_\_\_\_ %  
 b Permanent endowment ► \_\_\_\_\_ %  
 c Term endowment ► \_\_\_\_\_ %

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations  
 (ii) related organizations

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

- b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

- 4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Investments - Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of investment                                                                               | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land                                                                                                 |                                      |                                 |                              |                |
| b Buildings                                                                                             |                                      |                                 |                              |                |
| c Leasehold improvements                                                                                |                                      | 135,987.                        | 120,123.                     | 15,864.        |
| d Equipment                                                                                             |                                      | 211,639.                        | 210,285.                     | 1,354.         |
| e Other                                                                                                 |                                      | 408,827.                        | 401,803.                     | 7,024.         |
| <b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) |                                      |                                 |                              | 24,242.        |

Schedule D (Form 990) 2009

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| Financial derivatives                                                   |                |                                                              |
| Closely-held equity interests                                           |                |                                                              |
| Other                                                                   |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
| <b>Total.</b> (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶ |                |                                                              |

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type                                      | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|--------------------------------------------------------------|
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
|                                                                         |                |                                                              |
| <b>Total.</b> (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶ |                |                                                              |

**Part IX Other Assets.** See Form 990, Part X, line 15.

| (a) Description                                                            | (b) Book value |
|----------------------------------------------------------------------------|----------------|
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶ |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25

| (a) Description of liability                                               | (b) Amount |
|----------------------------------------------------------------------------|------------|
| 1 Federal income taxes                                                     |            |
| DEFERRED COMPENSATION                                                      | 275,388.   |
| REFUNDABLE ADVANCES                                                        | 1,592,769. |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶ |            |
|                                                                            | 1,868,157. |

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48



Department of the Treasury  
Internal Revenue Service

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.**  
▶ **Attach to Form 990.** ▶ **See separate instructions.**

2009

**Open to Public Inspection**

Employer identification number

52-1254948

to Form 990, Part IV, line 14b.

- 2 For grantmakers.** Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States.

| (a) Region    | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|---------------|-------------------------------------|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------|
| NORTH AMERICA | 0                                   | 0                                           | GRANTS TO RECIPIENTS LOCATED IN THE REGION                                                                                     | INCREASE MEXICO'S CAPACITY IN DATA-BASED ADVOCACY, PARTICIPATE AS A LEAD PARTNER IN THE            | 125,000.                          |
| EUROPE        | 0                                   | 0                                           | GRANTS TO RECIPIENTS LOCATED IN THE REGION                                                                                     | TO SUPPORT THE STRATEGY DEVELOPMENT OF THE ANNIE E. CASEY FOUNDATION'S PRACTICE AND SYSTEM         | 339,402.                          |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
|               |                                     |                                             |                                                                                                                                |                                                                                                    |                                   |
| Totals        | 0                                   | 0                                           |                                                                                                                                |                                                                                                    | 464,402.                          |

**LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule F (Form 990) 2009**

See Part IV for Column (e) descriptions





**Part IV** Supplemental Information

Complete this part to provide the information required in Part I, line 2, and any additional information.

Schedule F, Part I, Line 2: THE ORGANIZATION REQUIRES INTERIM AND FINAL NARRATIVE AND FINANCIAL REPORTS. A PROGRAM MANAGER IS ASSIGNED TO MONITOR THE PERFORMANCE OF EACH GRANTEE.

Part I, line 3, Column (e):

Region: NORTH AMERICA

(e) Specific Types of Services in Region: INCREASE MEXICO'S CAPACITY IN DATA-BASED ADVOCACY, PARTICIPATE AS A LEAD PARTNER IN THE TRI-NATIONAL PROJECT, AND EXPAND THE SCOPE AND INFLUENCE OF KIDS COUNT MEXICO.

Region: EUROPE

(e) Specific Types of Services in Region: TO SUPPORT THE STRATEGY DEVELOPMENT OF THE ANNIE E. CASEY FOUNDATION'S PRACTICE AND SYSTEM REFORM UNITS DEVELOP STRATEGIES TO IMPROVE OUTCOMES FOR CHILDREN.

Part II, Column (d):

Region: MEXICO

(d) Purpose of Grant: INCREASE MEXICO'S CAPACITY IN DATA-BASED ADVOCACY, PARTICIPATE AS A LEAD PARTNER IN THE TRI-NATIONAL PROJECT, AND EXPAND THE SCOPE AND INFLUENCE OF KIDS COUNT MEXICO.

Region: UNITED KINGDOM

(d) Purpose of Grant: TO SUPPORT THE STRATEGY DEVELOPMENT OF THE ANNIE E. CASEY FOUNDATION'S PRACTICE AND SYSTEM REFORM UNITS DEVELOP STRATEGIES TO IMPROVE OUTCOMES FOR CHILDREN.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

**2009**

Open to Public  
Inspection

Name of the organization

**CENTER FOR THE STUDY OF SOCIAL POLICY**

Employer identification number

**52-1254948**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,  
Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |                                                                    |                                                                          |
|--------------------------------------------------------------------|--------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or  
reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,  
trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the organization uses to establish the compensation of the organization's  
CEO/Executive Director. Check all that apply.

- |                                                              |                                                                                     |
|--------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <input type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study                               |
| <input type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing  
organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  
contingent on the revenues of:

- a** The organization?
- b** Any related organization?

If "Yes" to line 5a or 5b, describe in Part III

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  
contingent on the net earnings of:

- a** The organization?
- b** Any related organization?

If "Yes" to line 6a or 6b, describe in Part III.

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments  
not described in lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the  
initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in  
Regulations section 53.4958-6(c)?

Yes No

1b

2

4a

4b

4c

5a

5b

6a

6b

7

8

9

X

X

X

X

X

X

X

X

X

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009



**SCHEDULE O**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990.

OMB No 1545-0047

**2009**

Open to Public  
Inspection

Name of the organization

CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number

52-1254948

Form 990, Part I, Line 1, Description of Organization Mission:

TECHNICAL ASSISTANCE ORGANIZATION. HEADQUARTERED IN WASHINGTON, D.C.,  
CSSP WORKS WITH STATE AND FEDERAL POLICYMAKERS AND WITH COMMUNITIES  
ACROSS THE COUNTRY. WE RELY ON DATA, EXTENSIVE COMMUNITY EXPERIENCE,  
AND A FOCUS ON RESULTS TO PROMOTE SMART POLICIES THAT IMPROVE THE LIVES  
OF CHILDREN AND THEIR FAMILIES AND ACHIEVE EQUITY FOR THOSE TOO OFTEN  
LEFT BEHIND.

Form 990, Part III, Line 1, Description of Organization Mission:

EXTENSIVE COMMUNITY EXPERIENCE, AND A FOCUS ON RESULTS TO PROMOTE SMART  
POLICIES THAT IMPROVE THE LIVES OF CHILDREN AND THEIR FAMILIES AND  
ACHIEVE EQUITY FOR THOSE TOO OFTEN LEFT BEHIND.

Form 990, Part III, Line 4b, Program Service Accomplishments:

DEVELOP THE CAPACITY TO MANAGE AND SUSTAIN THE FOCUS ON IMPROVING  
RESULTS FOR FAMILIES, AND TO ENSURE THAT CHILDREN ARE PREPARED FOR  
SCHOOL AND READY TO SUCCEED IN LIFE, TO BUILD THE CAPACITY OF  
NEIGHBORHOOD RESIDENTS TO PLAY A LEAD ROLE IN THE WORK, AND TO ASSURE  
THAT COMMUNITIES USE DATA FOR LEARNING AND ACCOUNTABILITY.

Form 990, Part III, Line 4d, Other Program Services:

INTERNATIONAL WORK:  
CSSP PARTICIPATES IN THE INTERNATIONAL LEARNING INITIATIVE AND OTHER  
EXCHANGE PROGRAMS THAT INVOLVE SHARING INNOVATIONS TO IMPROVE RESULTS  
FOR CHILDREN, FAMILIES AND COMMUNITIES AROUND THE WORLD. CSSP HELPS  
DESIGN AND PRODUCE INTERNATIONAL SEMINARS, STUDY TOURS AND OTHER WAYS

**SCHEDULE O**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990.

OMB No 1545-0047

**2009**

Open to Public  
Inspection

Name of the organization

CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number

52-1254948

**OF SHARING INFORMATION.**

Expenses \$ 472015. including grants of \$ 464402. Revenue \$ 0.

Form 990, Part VI, Section B, line 11: CSSP CFO PROVIDES INITIAL REVIEW OF THE FORM 990 AND THEN IT IS REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS AND FORWARDED TO ALL OF THE DIRECTORS OF THE BOARD. THE CFO ALSO EXPLAINS TO THE BOARD MEMBERS THE EFFECTS OF IRS DISCLOSURE AND REPORTING REQUIREMENTS AND HOW THEY AFFECT THE OPERATIONS OF CSSP. AFTER THEIR REVIEW, THE TAX RETURN IS SIGNED AND DELIVERED TO THE IRS.

Form 990, Part VI, Section B, Line 12c: CSSP REGULARLY AND CONSISTENTLY MONITORS COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY BY REMINDING DIRECTORS AND OTHERS SUBJECT TO THE POLICY PERIODICALLY OF THE APPLICABILITY OF THE POLICY AND THE APPROPRIATE MANNER OF COMPLYING WITH THE POLICY. THE BOARD MEMBERS ANNUALLY SIGN STATEMENTS STATING THEY HAVE NO CONFLICTS.

Form 990, Part VI, Section B, Line 15: THE COMPENSATION OF THE PRESIDENT AND VICE PRESIDENTS IS DETERMINED BASED ON PERFORMANCE AND REVIEW OF COMPARABLE SALARIES OF SIMILAR ORGANIZATIONS AND FINAL APPROVAL BY THE EXECUTIVE COMMITTEE OF THE BOARD. COMPENSATION OF KEY EMPLOYEES IS DETERMINED BY THE PRESIDENT AND VICE PRESIDENT BASED ON MARKET RATES OF SIMILARLY SITUATED EMPLOYEES AT SIMILAR ORGANIZATIONS.

Form 990, Part VI, Section C, Line 19: ALL SUCH DOCUMENTS RELATED TO GOVERNANCE OF CSSP, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS

**SCHEDULE O**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990.

OMB No 1545-0047

**2009**

Open to Public  
Inspection

Name of the organization

CENTER FOR THE STUDY OF SOCIAL POLICY

Employer identification number

52-1254948

ARE MADE AVAILABLE TO THE PUBLIC, UPON REQUEST.

THE ORGANIZATION HAS AN AUDIT COMMITTEE WHICH ASSUMES RESPONSIBILITY  
FOR THE OVERSIGHT OF THE AUDIT AND THE SELECTION OF AN INDEPENDENT  
ACCOUNTANT.

**Application for Extension of Time To File an  
Exempt Organization Return**

OMB No. 1545-1709

▶ File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868.**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only ☐*All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns*

**Electronic Filing (e-file).** Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*

|                                                                                     |                                                                                                                         |                                                     |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|
| Type or print<br><br>File by the due date for filing your return. See instructions. | Name of Exempt Organization<br><b>CENTER FOR THE STUDY OF SOCIAL POLICY</b>                                             | Employer identification number<br><b>52-1254948</b> |
|                                                                                     | Number, street, and room or suite no. If a P.O. box, see instructions.<br><b>1575 EYE STREET, NW, No. 500</b>           |                                                     |
|                                                                                     | City, town or post office, state, and ZIP code. For a foreign address, see instructions.<br><b>WASHINGTON, DC 20005</b> |                                                     |

**Check type of return to be filed** (file a separate application for each return):

- |                                              |                                                                   |                                    |
|----------------------------------------------|-------------------------------------------------------------------|------------------------------------|
| <input checked="" type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation)                 | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL         | <input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ         | <input type="checkbox"/> Form 990-T (trust other than above)      | <input type="checkbox"/> Form 6069 |
| <input type="checkbox"/> Form 990-PF         | <input type="checkbox"/> Form 1041-A                              | <input type="checkbox"/> Form 8870 |

**CHRISTINE KATZ, CSSP**

- The books are in the care of ▶ **1575 EYE STREET, NW #500 WASHINGTON, DC - 20005**

Telephone No. ▶ **202-371-1565**FAX No. ▶ **202-371-1472**

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover

- 1** I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time until **August 15, 2010**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ▶ ☒ calendar year **2009** or
- ▶ ☐ tax year beginning \_\_\_\_\_, and ending \_\_\_\_\_

- 2** If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

|                                                                                                                                                                                                                              |           |               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---------------|
| <b>3a</b> If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.                                                                   | <b>3a</b> | \$            |
| <b>b</b> If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.                                              | <b>3b</b> | \$            |
| <b>c Balance Due.</b> Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions | <b>3c</b> | \$ <b>N/A</b> |

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.