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Part III . Statement of Program Service Accomplishments**1** Briefly describe the organization's mission:

TO UNITE AND ENGAGE MEMBERS TO ACT ON HIGH-IMPACT BUSINESS, CIVIC AND
PHILANTHROPIC AFFAIRS FOR THE BETTERMENT OF THE ST. LOUIS REGION.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 906,759. including grants of \$ 371,426) (Revenue \$)

ATTACHMENT 2

4b (Code:) (Expenses \$ 292,723. including grants of \$ 3,500) (Revenue \$)

ATTACHMENT 3

4c (Code:) (Expenses \$ 423,124. including grants of \$ 70,020) (Revenue \$)

ATTACHMENT 4

4d Other program services. (Describe in Schedule O.) ATTACHMENT 5

(Expenses \$ 278,796. including grants of \$ 70,593) (Revenue \$)

4e Total program service expenses ► 1,901,402.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	X	
5 Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III		
6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V		X
11 Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	X	
• Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.		
• Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.		
• Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.		
• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.		
• Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.		
• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.		
12 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.		X
12A Was the organization included in consolidated, independent audited financial statement for the tax year? If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional.	Yes	No
		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H		X

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Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II.</i>	X	
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	X	
24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to question 25.</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II.</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III.</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i>		X
c An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV.</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1.</i>		X
35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O.	X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable.	13	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	10	
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
3b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: ► See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
5c	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?		X
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
7d	If "Yes," indicate the number of Forms 8282 filed during the year		
7e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
7g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?		
7h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the organization make any taxable distributions under section 4966?		
9b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

	Yes	No
a Enter the number of voting members of the governing body	1a 117	
b Enter the number of voting members that are independent	1b 117	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2 X	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	X
4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	X
5 Did the organization become aware during the year of a material diversion of the organization's assets?	5	X
6 Does the organization have members or stockholders?	6 X	
7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a X	
b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b X	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body?	8a X	
b Each committee with authority to act on behalf of the governing body?	8b X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a	X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Does the organization have local chapters, branches, or affiliates?	10a	X
b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	
11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	X
11A Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Does the organization have a written conflict of interest policy? If "No," go to line 13	12a X	
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b X	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c X	
13 Does the organization have a written whistleblower policy?	13 X	
14 Does the organization have a written document retention and destruction policy?	14 X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a X	
b Other officers or key employees of the organization	15b X	
If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **NONE REQUIRED**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **KATHLEEN OSBORN 7701 FORSYTH BLVD SAINT LOUIS, MO 63105-1875**
314-225-2100

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not compensate any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
DOUGLAS ALBRECHT DIRECTOR	2.00	X						0.	0.	0.
JAMIE AUFFENBERG DIRECTOR	2.00	X						0.	0.	0.
JOYCE BLACKWELL DIRECTOR	2.00	X						0.	0.	0.
JOSEPH BLOMKER DIRECTOR	2.00	X						0.	0.	0.
ROBERT G BRINKMAN DIRECTOR	2.00	X						0.	0.	0.
MARK BURKHART DIRECTOR	2.00	X						0.	0.	0.
WILLIAM H T BUSH DIRECTOR	2.00	X						0.	0.	0.
JOHN CAPPS DIRECTOR	2.00	X						0.	0.	0.
JAMES G CASTELLANO DIRECTOR	2.00	X						0.	0.	0.
MAXINE CLARK DIRECTOR / VICE CHAIR	2.00	X		X				0.	0.	0.
LAWRENCE A COLLETT DIRECTOR	2.00	X						0.	0.	0.
S. BRYAN COOK DIRECTOR	2.00	X						0.	0.	0.
DEANNA DAUGHETEE DIRECTOR	2.00	X						0.	0.	0.
CLARK S DAVIS DIRECTOR	2.00	X						0.	0.	0.
MICHAEL A DECOLA DIRECTOR / CHAIRMAN	2.00	X		X				0.	0.	0.
DENNY DENARVAEZ DIRECTOR	2.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
ARNOLD W DONALD DIRECTOR	2.00	X						0.	0.	0.
THOMAS P DUNNE SR DIRECTOR	2.00	X						0.	0.	0.
L.B. ECKELKAMP JR DIRECTOR / PAST CHAIR	2.00	X						0.	0.	0.
TODD H EPSTEN DIRECTOR	2.00	X						0.	0.	0.
DOUGLAS R FABICK DIRECTOR	2.00	X						0.	0.	0.
JOHN H FERRING IV DIRECTOR	2.00	X						0.	0.	0.
JEFFREY L FOX DIRECTOR	2.00	X						0.	0.	0.
ROBERT S GOLDSTEIN DIRECTOR	2.00	X						0.	0.	0.
AUGUST HAGER III DIRECTOR	2.00	X						0.	0.	0.
FREDERICK O HANSER DIRECTOR	2.00	X						0.	0.	0.
CARL HAUSMANN DIRECTOR	2.00	X						0.	0.	0.
SHAUN R HAYES DIRECTOR	2.00	X						0.	0.	0.
ROBERT R HERMANN JR DIRECTOR	2.00	X						0.	0.	0.
1b Total CONTINUED AT SCHEDULE J-2								270,046.	0.	79,156.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **1**

- 3** Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 0		

Part VIII Statement of Revenue

43-1913803

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b	600,000			
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions) . .	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above .	1f	1,352,973			
	g	Noncash contributions included in lines 1a-1f \$		1,034			
	h	Total. Add lines 1a-1f		1,952,973			
Program Service Revenue				Business Code			
	2a						
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		0.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts). ATTACHMENT 6			35,006.		35,006.
	4	Income from investment of tax-exempt bond proceeds . . .			0.		
	5	Royalties			0.		
		(i) Real	(ii) Personal				
	6a	Gross Rents					
	b	Less: rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)			0		
		(i) Securities	(ii) Other				
	7a	Gross amount from sales of assets other than inventory					
	b	Less: cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss)			0.		
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 a					
	b	Less: direct expenses b					
	c	Net income or (loss) from fundraising events			0.		
	9a	Gross income from gaming activities. See Part IV, line 19 a					
	b	Less: direct expenses b					
	c	Net income or (loss) from gaming activities			0.		
	10a	Gross sales of inventory, less returns and allowances a					
b	Less: cost of goods sold b						
c	Net income or (loss) from sales of inventory			0			
Miscellaneous Revenue			Business Code				
11a							
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d				0.		
12	Total Revenue. See instructions				1,987,979		35,006

Part IX Statement of Functional Expenses**Section 501(c)(3) and 501(c)(4) organizations must complete all columns.****All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 . . .	515,539.	515,539.		
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22	0.			
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	0.			
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors, trustees, and key employees	349,202.	296,838.	45,396.	6,968.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . .	0.			
7 Other salaries and wages	248,168.	248,168.		
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . .	9,027.	8,124.	903.	
9 Other employee benefits	26,117.	23,505.	2,612.	
10 Payroll taxes	28,801.	25,921.	2,880.	
11 Fees for services (non-employees)				
a Management	0.			
b Legal	22,194.	22,194.		
c Accounting	19,571.	13,308.	3,914.	2,349.
d Lobbying	159,216.	159,216.		
e Professional fundraising services See Part IV, line 17	0.			
f Investment management fees	3,457.	2,973.	346.	138.
g Other	186,023.	184,273.	1,250.	500.
12 Advertising and promotion	72,322.	58,562.	8,600.	5,160.
13 Office expenses	26,173.	17,834.	5,212.	3,127.
14 Information technology	735.	500.	147.	88.
15 Royalties	0.			
16 Occupancy	80,780.	72,804.	7,976.	
17 Travel	1,008.	911.	97.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings	150,193.	142,085.	8,108.	
20 Interest	0.			
21 Payments to affiliates	0.			
22 Depreciation, depletion, and amortization	63,989.	51,191.	12,798.	
23 Insurance	12,083.	9,666.	2,417.	
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
a PRINTING	32,179.	32,179.		
b POSTAGE AND SHIPPING	6,399.	5,259.	1,140.	
c DUES	5,570.	4,456.	1,114.	
d TELEPHONE	4,151.		4,151.	
e SUBSCRIPTIONS/PUBLICATIONS	2,206.	2,206.		
f All other expenses	4,257.	3,690.	567.	
25 Total functional expenses. Add lines 1 through 24f	2,029,360.	1,901,402.	109,628.	18,330.
26 Joint Costs. Check here ☐ If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	245.	1	74.
	2 Savings and temporary cash investments	1,067,416.	2	1,874,914.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net		4	
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 319,946.		
	b Less: accumulated depreciation	10b 271,954.	111,981.	10c 47,992.
	11 Investments - publicly traded securities	1,021,356.	11	567,400.
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	-10,005.	15	0.
16 Total assets. Add lines 1 through 15 (must equal line 34)	2,190,993.	16	2,490,380.	
Liabilities	17 Accounts payable and accrued expenses	0.	17	0.
	18 Grants payable		18	
	19 Deferred revenue	760,000.	19	1,040,500.
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities. Complete Part X of Schedule D	159,493.	25	214,038.
	26 Total liabilities. Add lines 17 through 25	919,493.	26	1,254,538.
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☐ and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets		27	
	28 Temporarily restricted net assets		28	
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117, check here ☒ and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds	1,271,500.	32	1,235,842.
	33 Total net assets or fund balances	1,271,500.	33	1,235,842.
34 Total liabilities and net assets/fund balances	2,190,993.	34	2,490,380.	

Form 990 (2009)

Part XI Financial Statements and Reporting

		Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		X
2b	Were the organization's financial statements audited by an independent accountant?		X
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Form **990** (2009)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

**Open to Public
Inspection**

Name of the organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I	Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state. _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f ☐ If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box. _____

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? _____

(ii) A family member of a person described in (i) above? _____

(iii) A 35% controlled entity of a person described in (i) or (ii) above? _____

h Provide the following information about the supported organization(s).

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

[illegible]

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1,977,756	2,076,610	2,021,272	2,010,808	1,952,973	10,039,419
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3.	1,977,756	2,076,610	2,021,272	2,010,808	1,952,973	10,039,419
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6 Public support. Subtract line 5 from line 4.						10,039,419

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4	1,977,756	2,076,610	2,021,272	2,010,808	1,952,973	10,039,419
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	29,506	60,229	89,514	60,664	35,006	274,919
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 Total support. Add lines 7 through 10						10,314,338
12 Gross receipts from related activities, etc. (see instructions)					12	0
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f))	14	97.33%
15 Public support percentage from 2008 Schedule A, Part II, line 14	15	97.39%
16a 33 1/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		☒
b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		☐
17a 10%-facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		☐
b 10%-facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		☐
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		☐

Schedule A (Form 990 or 990-EZ) 2009

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2008 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2008 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests - 2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV . **Supplemental Information.** Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities
For Organizations Exempt From Income Tax Under section 501(c) and section 527

- ▶ **Complete if the organization is described below.**
▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions**

OMB No 1545-0047

2009

**Open to Public
Inspection**

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization REGIONAL BUSINESS COUNCIL	Employer identification number 43-1913803
--	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1** Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2** Political expenditures ▶ \$
- 3** Volunteer hours ▶

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1** Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2** Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3** If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a** Was a correction made? ☐ Yes ☐ No
- b** If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1** Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2** Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3** Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$
- 4** Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5** Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2009

JSA
9E1264 1 000

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check ☐ if the filing organization belongs to an affiliated group.
B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1 a Total lobbying expenditures to influence public opinion (grass roots lobbying)		12,500.													
b Total lobbying expenditures to influence a legislative body (direct lobbying)		146,716.													
c Total lobbying expenditures (add lines 1a and 1b)		159,216.													
d Other exempt purpose expenditures		1,870,144.													
e Total exempt purpose expenditures (add lines 1c and 1d)		2,029,360.													
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.		251,468.													
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)		62,867.													
h Subtract line 1g from line 1a. If zero or less, enter -0-															
i Subtract line 1f from line 1c. If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?			☐ Yes ☒ No												

4-Year Averaging Period Under Section 501(h)
 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2 a Lobbying non-taxable amount	240,464.	252,331.	262,753.	251,468.	1,007,016.
b Lobbying ceiling amount (150% of line 2a, column (e))					1,510,524.
c Total lobbying expenditures	134,422.	97,871.	133,242.	159,216.	524,751.
d Grassroots nontaxable amount	60,116.	63,083.	65,688.	62,867.	251,754.
e Grassroots ceiling amount (150% of line 2d, column (e))					377,631.
f Grassroots lobbying expenditures	25,000.	450.		12,500.	37,950.

Schedule C (Form 990 or 990-EZ) 2009

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities? If "Yes," describe in Part IV			
j	Total. Add lines 1c through 1i			
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Part IV Supplemental Information *(continued)*

Lined area for supplemental information.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	☐ Yes ☐ No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	☐ Yes ☐ No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or pleasure)	☐ Preservation of an historically important land area
☐ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____

4 Number of states where property subject to conservation easement is located ► _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ _____

(ii) Assets included in Form 990, Part X ► \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:

a Revenues included in Form 990, Part VIII, line 1 ► \$ _____

b Assets included in Form 990, Part X ► \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a** ☐ Public exhibition **d** ☐ Loan or exchange programs
b ☐ Scholarly research **e** ☐ Other _____
c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the year end balance held as:

- a** Board designated or quasi-endowment ▶ _____ %
b Permanent endowment ▶ _____ %
c Term endowment ▶ _____ %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
(ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		319,946	271,954	47,992
d Equipment				
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				47,992

Schedule D (Form 990) 2009

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other _____		

Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►		

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) ▶		

[illegible]

1. (a) Description of liability	(b) Amount
Federal income taxes	
DEFERRED COMPENSATION	214,038.
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ►	214,038.

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Schedule D (Form 990) 2009

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1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net). Add lines 4 through 8	9	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIV)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIV)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Part XIV Supplemental Information *(continued)*

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

OMB No. 1545-0047

2009

Open to Public
Inspection

Name of the organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I General Information on Grants and Assistance

- Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ☐

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
	CONSTRUCTION CAREERS CENTER							
	6330 KNOX INDUSTRIAL DRIVE	43-1931231	501(C)(3)	40,000.				OPERATIONAL SUPPORT
	INSIGHT ST LOUIS / ST LOUIS CORP DIVERSITY							
	1 NORTH BRENTWOOD SUITE 510	20-3983119	501(C)(3)	29,626.				OPERATIONAL SUPPORT
	KIPP INSPIRE							
	2647 OHIO AVENUE ST LOUIS, MO 63118	01-0916759	501(C)(3)	50,500				OPERATIONAL SUPPORT
	ST LOUIS UNIVERSITY							
	1 GRAND BLVD ST LOUIS, MO 63113	43-0654872	501(C)(3)	5,100.				OPERATIONAL SUPPORT
	SPRINGBOARD TO LEARNING/YOUNG AUDIENCES							
	3547 OLIVE STREET ST LOUIS, MO 63103	43-1202003	501(C)(3)	20,000.				OPERATIONAL SUPPORT
	ST LOUIS BOARD OF EDUCATION							
	801 N. 11TH STREET ST LOUIS, MO 63101	43-6003220	SCHOOL BD	50,000				OPERATIONAL SUPPORT
	ST LOUIS CHARTER SCHOOL							
	5279 FYLER AVENUE ST LOUIS, MO 63139	43-1844448	501(C)(3)	50,000				OPERATIONAL SUPPORT
	ST LOUIS INTERNSHIP PROGRAM							
	4232 FOREST AVENUE ST LOUIS, MO 63108	43-1741784	501(C)(3)	20,000				OPERATIONAL SUPPORT
	TEACH FOR AMERICA							
	PO BOX 5114 NEW YORK, NY 10185	13-3541913	501(C)(3)	75,000.				INNER CITY TEACHERS
	ST LOUIS METRO MINORITY BUSINESS DEV COUN.							
	308 N 21ST STREET ST LOUIS, MO 63103	43-1243120	501(C)(3)	10,500.				OPERATIONAL SUPPORT
	UNITED WAY OF GREATER ST LOUIS							
	910 N 11TH STREET ST LOUIS, MO 63101	43-0714167	501(C)(3)	50,285				SUPPORT FOR AGENCIES
	FOREST PARK FOREVER							
	5595 GRAND DRIVE ST LOUIS, MO 63112	43-1427062	501(C)(3)	30,550				OPERATIONAL SUPPORT
2	Enter total number of section 501(c)(3) and government organizations							
3	Enter total number of other organizations							
	Schedule I (Form 990) 2009							
	16							
	0							

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Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance.

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

MONITORING OF GRANTS - PART I

FOR EVERY GIFT THE REGIONAL BUSINESS COUNCIL ALLOCATES WE ASSURE THAT THE

ORGANIZATION RECEIVING THE FUNDS IS PROPERLY INCORPORATED, MANAGED BY A

BOARD OF DIRECTORS, FILES REGULAR FINANCIAL STATEMENTS, AND MAINTAINS

WRITTEN RECORDS OF ITS ACTIVITIES. THE RBC AND THE RECIPIENT JOINTLY

SIGN AN AGREEMENT STATING THE PURPOSE OF THE GIFT, THE DETAILS OF HOW THE

FUNDS PROVIDED ARE TO BE USED AND THE TIMING OF THE REPORTS TO BE

PROVIDED TO RBC. FOR GIFTS OVER \$5,000, RBC STAFF CLOSELY MONITORS THE

STATUS OF THE PROJECT AND ASSIGNS AN RBC STAFF OR BOARD MEMBER TO SERVE

AS LIAISON TO THE RECIPIENT.

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Inspection**

► Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.

Department of the Treasury
Internal Revenue Service

Name of the organization

Employer identification number

43-1913803

REGIONAL BUSINESS COUNCIL

Part I Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)[illegible]

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I-1 (Form 990) 2009

[illegible]

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

**Open to Public
Inspection**

Name of the organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| ☐ First-class or charter travel | ☐ Housing allowance or residence for personal use |
| ☐ Travel for companions | ☐ Payments for business use of personal residence |
| ☐ Tax indemnification and gross-up payments | ☒ Health or social club dues or initiation fees |
| ☐ Discretionary spending account | ☐ Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.

- | | |
|---|---|
| ☐ Compensation committee | ☒ Written employment contract |
| ☒ Independent compensation consultant | ☒ Compensation survey or study |
| ☒ Form 990 of other organizations | ☒ Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?

If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?

If "Yes" to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b

X

2

X

4a

X

4b

X

4c

X

5a

X

5b

X

6a

X

6b

X

7

X

8

X

9

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Schedule J (Form 990) 2009

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

CLUB MEMBERSHIP AND DEFERRED COMPENSATION

LINE 1A AND 4B SCHEDULE J PART I

LINE 1A -- RBC PAID \$4,040 FOR DUES TO A LUNCHEON/DINNER CLUB THAT IS IN

THE SAME BUILDING AS THE ORGANIZATION'S OFFICE. DURING THE TAX YEAR, THE

EXECUTIVE DIRECTOR USED THIS MEMBERSHIP EXCLUSIVELY FOR RBC BUSINESS (NO

PERSONAL USE).

DEFERRED COMPENSATION

SCHEDULE J, PART 1, LINE 4B

LINE 4 B -- THE EXECUTIVE DIRECTOR, KATHLEEN OSBORN, ACCRUED A NONVESTED

BENEFIT OF \$39,607 UNDER A DEFINED CONTRIBUTION FORMULA. THIS AMOUNT IS

NOT PAID UNTIL VESTED AND IS AN UNSECURED OBLIGATION OF RBC.

Continuation Sheet for Form 990

2009

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Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

▶ See the Instructions for Form 990.

Name of the Organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
KATHLEEN HIGGINS DIRECTOR	2.00	X						0.	0.	0.
DAVID H HOFFMANN DIRECTOR	2.00	X						0.	0.	0.
BRUCE B HOLLAND DIRECTOR	2.00	X						0.	0.	0.
GERARD J HOWE DIRECTOR	2.00	X						0.	0.	0.
STEPHEN C JONES DIRECTOR	2.00	X						0.	0.	0.
NEVADA A KENT IV DIRECTOR	2.00	X						0.	0.	0.
ALOIS J KOLLER JR DIRECTOR	2.00	X						0.	0.	0.
TODD J KORTE DIRECTOR	2.00	X						0.	0.	0.
KENNETH KRANZBERG DIRECTOR	2.00	X						0.	0.	0.
PATRICK L LARMON DIRECTOR	2.00	X						0.	0.	0.
STEVEN F LEER DIRECTOR	2.00	X						0.	0.	0.
DONN LUX DIRECTOR	2.00	X						0.	0.	0.
DENNIS A MATHEIS DIRECTOR	2.00	X						0.	0.	0.
TERRANCE M MCCARTHY DIRECTOR	2.00	X						0.	0.	0.
P JOSEPH MCKEE III DIRECTOR	2.00	X						0.	0.	0.
PETER C MCLOUGHLIN DIRECTOR	2.00	X						0.	0.	0.
S WHITAKER MEYER DIRECTOR / VICE CHAIR	2.00	X		X				0.	0.	0.
RICHARD H MILES DIRECTOR	2.00	X						0.	0.	0.
ROBERT D MILLSTONE DIRECTOR	2.00	X						0.	0.	0.
KEVIN D MOWBRAY DIRECTOR	2.00	X						0.	0.	0.
JAMES J MURPHY JR DIRECTOR	2.00	X						0.	0.	0.

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Schedule J-2 (Form 990) 2009

Continuation Sheet for Form 990

2009

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Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

▶ See the Instructions for Form 990.

Name of the Organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I

Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN R MUSGRAVE DIRECTOR / GENERAL COUNSEL	2.00	X		X				0.	0.	0.
BRENDA NEWBERRY DIRECTOR / VICE CHAIR	2.00	X		X				0.	0.	0.
ELIZABETH NIEDRINGHAUS DIRECTOR	2.00	X						0.	0.	0.
FREDERICK J OERTLI DIRECTOR	2.00	X						0.	0.	0.
ROBERT L PLUMMER DIRECTOR	2.00	X						0.	0.	0.
JOHN K PRUELLAGE DIRECTOR	2.00	X						0.	0.	0.
VICTOR L RICHEY JR DIRECTOR	2.00	X						0.	0.	0.
RODGER O RINEY DIRECTOR	2.00	X						0.	0.	0.
STEVEN C ROBERTS DIRECTOR	2.00	X						0.	0.	0.
GEORGE C ROMAN DIRECTOR	2.00	X						0.	0.	0.
MICHAEL ROSS DIRECTOR	2.00	X		X				0.	0.	0.
JOSEPH D RUPP DIRECTOR	2.00	X						0.	0.	0.
RICHARD A SAUGET DIRECTOR	2.00	X						0.	0.	0.
STEVEN SCHANKMAN DIRECTOR	2.00	X						0.	0.	0.
RANDY SCHILLING DIRECTOR	2.00	X						0.	0.	0.
BILL SHANER DIRECTOR	2.00	X						0.	0.	0.
ELLEN SHERBERG DIRECTOR	2.00	X						0.	0.	0.
GREGORY R SMITH DIRECTOR	2.00	X						0.	0.	0.
DAVE SPENCE DIRECTOR	2.00	X						0.	0.	0.
MICHAEL H STAENBERG DIRECTOR	2.00	X						0.	0.	0.
KENNETH STEINBACK DIRECTOR	2.00	X						0.	0.	0.

**SCHEDULE J-2
(Form 990)**

Department of the Treasury
Internal Revenue Service

Continuation Sheet for Form 990

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

▶ See the Instructions for Form 990.

OMB No 1545-0047

2009

**Open to Public
Inspection**

Name of the Organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
JOSEPH J STEINER DIRECTOR	2.00	X						0.	0.	0.
DAVID L STEWARD DIRECTOR	2.00	X						0.	0.	0.
JOHN P STUPP JR DIRECTOR	2.00	X						0.	0.	0.
KENNETH H SUELTHAUS DIRECTOR	2.00	X						0.	0.	0.
DONALD SUGGS DIRECTOR	2.00	X						0.	0.	0.
ANTHONY R TERSIGNI DIRECTOR	2.00	X						0.	0.	0.
JIM M THEISS DIRECTOR	2.00	X						0.	0.	0.
ANTHONY THOMPSON DIRECTOR	2.00	X						0.	0.	0.
JOHN M TRACY DIRECTOR / VICE CHAIR	2.00	X		X				0.	0.	0.
SANDRA VAN TREASE DIRECTOR	2.00	X						0.	0.	0.
STEVE C WALLI DIRECTOR	2.00	X						0.	0.	0.
TODD WEAVER DIRECTOR	2.00	X						0.	0.	0.
PATRICIA D WHITAKER DIRECTOR	2.00	X						0.	0.	0.
SCOTT J WILSON DIRECTOR	2.00	X						0.	0.	0.
ROBERT WITTERSCHEIN DIRECTOR	2.00	X						0.	0.	0.
MICHAEL A ZAMBRANA DIRECTOR	2.00	X						0.	0.	0.
ANDREW ARMSTRONG DIRECTOR	2.00	X						0.	0.	0.
PETER F BENOIST DIRECTOR / TREASURER	1.00	X		X				0.	0.	0.
J. JOSEPH BURGESS DIRECTOR	2.00	X						0.	0.	0.
GERALD CARLSON DIRECTOR	2.00	X						0.	0.	0.
W. THOMAS CHULICK DIRECTOR	2.00	X						0.	0.	0.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

SCHEDULE J-2
(Form 990)

Department of the Treasury
Internal Revenue Service

Continuation Sheet for Form 990

► Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

► See the Instructions for Form 990.

OMB No. 1545-0047

2009

**Open to Public
Inspection**

Name of the Organization

REGIONAL BUSINESS COUNCIL

Employer identification number

43-1913803

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
PARKER B CONDIE, JR DIRECTOR	2.00	X						0.	0.	0.
SANJIV DAS DIRECTOR	2.00	X						0.	0.	0.
CRAIG S DESNOYER DIRECTOR	2.00	X						0.	0.	0.
GARY W DOUGLASS DIRECTOR	2.00	X						0.	0.	0.
CATHERINE A FRENCH DIRECTOR	2.00	X						0.	0.	0.
SUSAN W GRAHAM DIRECTOR	2.00	X						0.	0.	0.
PAUL GUTIERREZ DIRECTOR	2.00	X						0.	0.	0.
WENDY HENRY DIRECTOR	2.00	X						0.	0.	0.
RODNEY KINZINGER DIRECTOR	2.00	X						0.	0.	0.
MICHAEL W KRAMER DIRECTOR	2.00	X						0.	0.	0.
PETER B KROMBACH DIRECTOR	2.00	X						0.	0.	0.
PHIL KOEN DIRECTOR	2.00	X						0.	0.	0.
ROMAN T KULICH DIRECTOR	2.00	X						0.	0.	0.
VIRGINIA MCDOWELL DIRECTOR	2.00	X						0.	0.	0.
DUNCAN MCNABB DIRECTOR	2.00	X						0.	0.	0.
ROGER D MILLER DIRECTOR	2.00	X						0.	0.	0.
JAMES V O'DONNELL DIRECTOR	2.00	X						0.	0.	0.
ROBERT O'LOUGHLIN DIRECTOR	2.00	X						0.	0.	0.
ROBERT REEG DIRECTOR	2.00	X						0.	0.	0.
SALLY H ROTH DIRECTOR	2.00	X						0.	0.	0.
JAMES M SANGER DIRECTOR	2.00	X						0.	0.	0.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

► See the Instructions for Form 990.

Name of the Organization

REGIONAL BUSINESS COUNCIL

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43-1913803

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

[illegible]

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990.**

OMB No 1545-0047

2009

**Open to Public
Inspection**

Name of the organization

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ATTACHMENT 1

GOVERNANCE - GOVERNING BODY AND POLICIES

PART VI SECTIONS A & B

ITEM 2: PATRICIA D WHITAKER; RICHARD H MILES --

FAMILY RELATIONSHIP

ITEM 7A-B: MEMBERS RBC MEMBERS DO NOT RECEIVE TANGIBLE BENEFITS FROM THE ORGANIZATION AND DUES ARE CONSIDERED CHARITABLE CONTRIBUTIONS. RBC HAS TWO CLASSES OF VOTING MEMBERS REGULAR MEMBERS AND ASSOCIATE MEMBERS. BOTH TYPES OF MEMBERS ARE DIRECTORS BY VIRTUE OF THEIR MEMBERSHIP AND MAY VOTE ON ADMISSION OF NEW MEMBERS, ELECTION OF OFFICERS AND OF THE MEMBERS OF THE EXECUTIVE COMMITTEE.

ITEM 11-11A FORM 990: THE EXECUTIVE COMMITTEE REGULARLY REVIEWS THE INTERNAL FINANCIAL STATEMENTS AND THE ORGANIZATION'S ACTIVITIES THROUGHOUT THE YEAR. THE FINANCIAL STATEMENTS ARE FINALIZED BEFORE THE FORM 990 IS PREPARED. RBC DISCUSSES THE FORM 990 AT A BOARD MEETING AND IT IS AVAILABLE TO ANY MEMBER UPON REQUEST. THE FORM 990 IS PREPARED IN COLLABORATION WITH OUTSIDE PROFESSIONALS WHO HAVE EXPERTISE IN TAX-EXEMPT ORGANIZATIONS. A DRAFT OF THE RETURN IS REVIEWED BY THE EXECUTIVE DIRECTOR BEFORE REVIEW AND SIGNATURE BY ANOTHER OFFICER.

ITEM 12: CONFLICT OF INTEREST POLICY THE POLICY APPLIES TO MEMBERS, DIRECTORS OR OFFICERS AND EMPLOYEES. THEY ARE RESPONSIBLE FOR SELF

Name of the organization	Employer identification number
REGIONAL BUSINESS COUNCIL	43-1913803
ATTACHMENT 1 (CONT'D)	

IDENTIFICATION AND DISCLOSURE OF ACTUAL OR POTENTIAL CONFLICTS TO THE EXECUTIVE COMMITTEE. THE PERSON WITH THE POTENTIAL CONFLICT DOES NOT PARTICIPATE IN THE DECISION WHETHER THERE IS A CONFLICT. THE DISINTERESTED MEMBERS OF THE EXECUTIVE COMMITTEE ADVISE WHETHER A TRANSACTION SHOULD BE AUTHORIZED, APPROVED OR RATIFIED.

ITEMS 13 & 14 WHISTLEBLOWER AND DOCUMENT RETENTION POLICIES. FORMAL POLICES WERE ADOPTED AND PUT IN THE STAFF MANUAL IN 2009.

ITEM 15 DETERMINATION OF COMPENSATION DESCRIPTION OF THE PROCESS -- ALL PAY IS BASED ON MARKET AND MERIT. ANNUAL EVALUATIONS ARE CONDUCTED FOR ALL EMPLOYEES. THE EVALUATIONS CONSIDER PERFORMANCE AND PROGRESS TOWARDS PREVIOUSLY ESTABLISHED GOALS.

THE EXECUTIVE DIRECTOR REPORTS ON THE OVERALL ACHIEVEMENTS OF THE ORGANIZATION. THE CHAIR THEN REVIEWS THIS REPORT AND DISCUSSES THE DETAILS WITH THE EXECUTIVE DIRECTOR. THE REPORT IS THEN DISCUSSED AT THE EXECUTIVE COMMITTEE, COMMITTEES AND THE FULL BOARD.

RBC MONITORS THE COMPENSATION PAID FOR SIMILAR POSITIONS. AS DEEMED APPROPRIATE BY THE CHAIR, A COMPENSATION REVIEW REGARDING THE EXECUTIVE DIRECTOR IS CONDUCTED FROM TIME TO TIME. THE EXECUTIVE DIRECTOR AND RBC ENTER INTO AN EMPLOYMENT AGREEMENT.

POSITIONS TO WHICH THE PROCESS APPLIES -- THE GENERAL REVIEW PROCESS

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ATTACHMENT 1 (CONT'D)

APPLIES TO EMPLOYEES. ADDITIONAL POLICIES DESCRIBED ABOVE APPLY TO THE
EXECUTIVE DIRECTOR.

YEAR(S) WHEN THIS PROCESS WAS LAST UNDERTAKEN -- THE EVALUATION PROCESS
IS ONGOING. COMPARABLE SALARY INFORMATION IS CONSIDERED ANNUALLY. THE
LAST COMPENSATION REVIEW FOR THE EXECUTIVE DIRECTOR WAS IN 2009. THE
MOST RECENT EMPLOYMENT AGREEMENT WAS SIGNED IN 2008.

GOVERNANCE - DISCLOSURE

PART VI

ITEM 19 POSTING OF DOCUMENTS RBC MAKES AVAILABLE TO ALL MEMBERS ITS
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL
STATEMENTS. ALL NEW MEMBERS RECEIVE COPIES OF THESE DOCUMENTS AND ARE
EDUCATED ON THEIR ROLES AND RESPONSIBILITIES AS BOARD MEMBERS. FINANCIAL
STATEMENTS ARE DISTRIBUTED AT BOARD AND EXECUTIVE BUSINESS MEETINGS.
FURTHER, ALL DOCUMENTS ARE AVAILABLE UPON A REASONABLE REQUEST.

STATEMENT OF FUNCTIONAL EXPENSES

PART IX - LINE 19 - MEETINGS

THE AMOUNT ON LINE 19 "CONFERENCES, CONVENTIONS AND MEETINGS" PERTAINS
TO NUMEROUS MEETINGS CONDUCTED IN THE COURSE OF THE EXEMPT FUNCTION
PROGRAMS OF RBC. THE MAJORITY OF THESE MEETINGS ARE HELD IN THE ST.
LOUIS VICINITY TO ADVANCE THE RBC PROGRAMS AND INITIATIVES.

ATTACHMENT 2

Name of the organization

REGIONAL BUSINESS COUNCIL

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 2 (CONT'D)4A PROGRAM SERVICE

EDUCATION - TO SUPPORT EDUCATIONAL PROGRAMS AND INITIATIVES
DISADVANTAGED YOUTH IN THE ST. LOUIS PUBLIC SCHOOL SYSTEM AND
SUPPORT COLLEGES AND UNIVERSITIES IN THE 16-COUNTY
REGION THROUGH A HIGHER EDUCATION COLLABORATION.
UNIVERSITIES AND COLLEGES

- DEVELOPED A HIGHER EDUCATION COLLABORATION, FEATURING
OUTREACH TO 14 COLLEGES AND UNIVERSITIES TO BETTER CONNECT
STUDENTS AND FACULTY TO THE BUSINESS COMMUNITY.

- CONNECTED 100 STUDENTS FROM THE SCHOOLS OF BUSINESS
AND ENGINEERING AT 14 REGIONAL COLLEGES AND UNIVERSITIES
WITH A MEMBER TO PROVIDE PROFESSIONAL MENTORING.

- HOSTED 2 NETWORKING EVENTS AND 2 PROFESSIONAL DEVELOPMENT
SESSIONS FOR MENTOR NETWORK STUDENTS AND THEIR PEERS
REACHING 75 TO 150 STUDENTS AT EACH EVENT.

- DEVELOPED A SPECIAL OUTREACH TO STUDENTS IN ENGINEERING
PROFESSIONS TO FACILITATE THEIR ENTRANCE INTO THE WORKFORCE.

K-12

- PROVIDED \$50,000 IN SEED FUNDING TO THE NEWLY

Name of the organization

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 2 (CONT'D)

ESTABLISHED KNOWLEDGE IS POWER PROGRAM (KIPP)

ST. LOUIS SCHOOL.

- TRANSITIONED ST. LOUIS PUBLIC SCHOOL

STUDENTS FROM THE CONSTRUCTION CAREERS CENTER INTO COLLEGES
FOR CONSTRUCTION INDUSTRY-RELATED DEGREES OR APPRENTICESHIPS.
PROVIDED ONE-ON COACHING AS WELL AS FUNDING FOR BUS FARE,
MEALS, AND CURRICULUM DEVELOPMENT.

-CONTRIBUTED \$50,000 TO TEACH FOR AMERICA TO IMPROVE STUDENT
ACHIEVEMENT IN URBAN EDUCATION, PROVIDED FUNDS FOR CLASSROOM
SUPPLIES FOR 5 CORPS MEMBER TEACHERS.

- AWARDED ONGOING CAPACITY BUILDING GRANT TO TEACH FOR AMERICA
PROVIDED ONE-ON-ONE MENTORING TO STAFF MEMBERS.

- HELPED RETAIN YOUNG TALENT IN THE REGION'S MARKET PLACE
THROUGH HOSTING A NETWORKING AND CAREER FAIR FOR TEACH
FOR AMERICA CORPS MEMBERS AND ALUMNI.

-ALLOCATED \$35,000 TO THE BLACK LEADERSHIP ROUNDTABLE TO
ANALYZE THE ACHIEVEMENT GAP AMONG AFRICAN-AMERICAN STUDENTS
AND THEIR COUNTERPARTS IN ORDER TO IDENTIFY SOLUTIONS
TO ELIMINATE THE GAP

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 2 (CONT'D)

-WORKED CLOSELY WITH THE BLACK LEADERSHIP ROUNDTABLE TO
ENCOURAGE COLLABORATION WITH SCHOOLS AND COMMUNITY GROUPS
ON WAYS TO IMPROVE STUDENT ACHIEVEMENT.

-PARTIALLY FUNDED POSITION WITHIN ST. LOUIS PUBLIC SCHOOLS
TO WORK CLOSELY WITH THE SPECIAL ADMINISTRATIVE BOARD.

- PROVIDED \$50,000 TO THE ST. LOUIS PUBLIC SCHOOL DISTRICT
FOR THE DEVELOPMENT AND IMPLEMENTATION OF A LEADERSHIP AND
TRAINING PROGRAM.

- WORKED WITH SPECIAL ADMINISTRATIVE BOARD ON SUPPORTING
THE ST. LOUIS PUBLIC SCHOOL SYSTEM.

- PARTICIPATED IN ONGOING COMMUNITY FORUMS FOR PROVIDING
INPUT INTO THE DISTRICT'S LONG-RANGE PLAN.

-INDIVIDUAL MEMBERS CONTRIBUTED TIME AND RESOURCES TO BOARD
SERVICE WITHIN ORGANIZATIONS SUPPORTING HIGH-QUALITY
EDUCATIONAL OPTIONS.

-PROVIDED SUPPORT AND ANALYSIS TO COMMUNITY
PARTNERS IN THE DEVELOPMENT OF A REPORT ON READINESS OF
GRADUATING HIGH SCHOOL STUDENTS.

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 34B PROGRAM SERVICE

REGIONAL ISSUES - TO PROVIDE FUNDING AND BUSINESS EXPERTISE
REGIONAL ISSUES THAT AFFECT THE OVERALL ECONOMIC
VIABILITY AND QUALITY OF LIFE OF THE REGION SUCH AS
ADEQUATE TRANSPORTATION INFRASTRUCTURE.

- COMMITTED \$200,000 TO LAMBERT-ST. LOUIS INTERNATIONAL AIRPORT
TO DEVELOP SIGNAGE AND LANDSCAPING FOR THE BEAUTIFICATION OF
THE AIRPORT.

- HAVE EDUCATED HUNDREDS OF CITIZENS THROUGHOUT THE STATE OF
MISSOURI ON TRANSPORTATION INFRASTRUCTURE NEEDS THROUGH THE
FORMATION OF THE MISSOURI TRANSPORTATION ALLIANCE AND PROVIDED
SEED FUNDING OF \$35,000.

-ALLOCATED \$25,000 TO SUPPORT THE DEVELOPMENT OF THE REGION'S
AVIATION INFRASTRUCTURE.

-DEVELOPED A BUSINESS ADVISORY GROUP TO LAMBERT-ST. LOUIS
INTERNATIONAL AIRPORT TO ADDRESS NEEDS OF THE BUSINESS
TRAVELER.

-GREW THE YOUNG PROFESSIONALS NETWORK, A

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 3 (CONT'D)

WORKFORCE RETENTION PROGRAM, TO MORE THAN 450 MINORITY
PROFESSIONALS WORKING IN THE ST. LOUIS REGION.

-COORDINATED 8 PROFESSIONAL DEVELOPMENT AND CIVIC
ENGAGEMENT OPPORTUNITIES FOR MEMBERS OF THE YOUNG
PROFESSIONALS NETWORK.

- WORKED WITH REGIONAL MAYORS AND COUNTY EXECUTIVES ON
ISSUES WHICH SUPPORT THE ECONOMIC DEVELOPMENT OF THE
16-COUNTY ST. LOUIS REGION.

-ADVOCATED FOR THE UPGRADE AND MAINTENANCE OF EMERGENCY
COMMUNICATION TOOLS FOR FIRST RESPONDERS.

-ADVOCATED FOR THE EQUAL OPPORTUNITIES FOR MINORITY GROUPS.

-ADVOCATED FOR INFRASTRUCTURE IMPROVEMENTS IN THE
ST. LOUIS REGION.

-ADVOCATED FOR PROGRAMS TO SUPPORT MINORITY ECONOMIC
PROGRESS, WORKED IN COLLABORATION WITH A MYRIAD OF
ORGANIZATIONS THAT PROMOTE A DIVERSE WORKFORCE.

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 3 (CONT'D)

-SUPPORTED ECONOMIC DEVELOPMENT OPPORTUNITIES FOR BUSINESS
ATTRACTION AND GROWTH.

-SUPPORTED THE DEVELOPMENT OF MINORITY-OWNED CONSTRUCTION
FIRMS THROUGH AN INCUBATOR PROGRAM WITHIN THE REGIONAL UNION
CONSTRUCTION CENTER.

-WORKED WITH LOCAL CONSTRUCTION COMPANIES, ENCOURAGING
MINORITY HIRING, PARTICIPATION AND PROMOTION.

-PROVIDED FUNDING TO INSIGHT TO DEVELOP THE DIVERSITY OF
THE REGION'S WORKFORCE THROUGH OUTREACH TO HISTORICALLY
BLACK COLLEGES AND UNIVERSITIES.

-SUPPORTED GROWTH AND DEVELOPMENT OF THE HISPANIC CHAMBER OF
COMMERCE, FOSTERED INCLUSION OF MEMBERS WITHIN THE
LARGER BUSINESS COMMUNITY.

-SUPPORTED THE ESTABLISHMENT OF THE BOSNIAN CHAMBER OF
COMMERCE AND TRAINING PROGRAMS.

ATTACHMENT 4

Name of the organization

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 4 (CONT'D)4C PROGRAM SERVICE

PHILANTHROPY - TO INCREASE THE LEVEL OF GIVING AND INVOLVEMENT OF
RBC MEMBERS AND THE BUSINESS COMMUNITY IN THE UNITED WAY AND
MYRIAD OF OTHER NONPROFIT ORGANIZATIONS.

-RAISED \$9.7 MILLION FOR THE UNITED WAY OF GREATER ST. LOUIS.

-DEVELOPED A LEADERSHIP GIVING PROGRAM WITH THE UNITED WAY OF
GREATER ST. LOUIS AND PROVIDED SEED FUNDING OF \$50,000 TO BE USED
AS MATCHED FUNDS.

-AWARDED \$162,000 IN GRANTS AND IN-KIND DONATIONS, CONTRIBUTED 200
VOLUNTEER HOURS TO FIVE NON-PROFITS FOCUSING ON DISADVANTAGED
CHILDREN AND THE ARTS, CONTRIBUTING TO INCREASED CAPACITY AND
GREATER EFFICIENCY AND EFFECTIVENESS IN PROGRAM DELIVERY.

- CONNECTED WITH FOUNDATIONS AND CHARITABLE ORGANIZATION TO
INCREASE OVERALL PHILANTHROPY IN THE REGION AND AMONG MEMBERS.

-SUPPORTED THE LONG-TERM MAINTENANCE OF FOREST PARK THROUGH A

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FORM 990, PART III - PROGRAM SERVICESATTACHMENT 4 (CONT'D)

\$25,000 CONTRIBUTION.

-FUNDED THE DEVELOPMENT OF A COLLABORATIVE STRATEGIC PLAN AND
MARKETING PLAN FOR 15 NON-PROFIT ARTS ORGANIZATIONS IN THE ST.
LOUIS REGION TO ENHANCE THEIR CAPACITY AND SUSTAINABILITY.

-ENCOURAGE AND FACILITATE MEMBER PARTICIPATION ON BOARDS AND
COMMISSIONS.

-PROVIDE EDUCATIONAL PROGRAMMING TO INCREASE AND EXPAND
INVOLVEMENT AND INTEREST IN ISSUES SURROUNDING PHILANTHROPY.

-CONTRIBUTED \$5,000 TO THE ST. LOUIS POLICE FOUNDATION TO SUPPORT
UNFUNDED DEPARTMENT NEEDS OF EQUIPMENT AND SAFETY GEAR.

ATTACHMENT 5FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

<u>DESCRIPTION</u>	<u>GRANTS</u>	<u>EXPENSES</u>	<u>REVENUE</u>
QUALITY OF LIFE- TO IMPROVE THE OVERALL QUALITY OF LIFE IN THE REGION THROUGH SUPPORT OF ACTIVITIES SUCH AS THE BUSINESS DIVERSITY INITIATIVE WHICH MAKES THE REGION A BETTER	70,593.	278,796.	

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ATTACHMENT 5 (CONT'D)

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICESDESCRIPTIONGRANTSEXPENSESREVENUE

PLACE TO LIVE AND WORK.

TOTALS

70,593278,796.ATTACHMENT 6FORM 990, PART VIII - INVESTMENT INCOME

<u>DESCRIPTION</u>	(A)	(B)	(C)	(D)
	<u>TOTAL</u> <u>REVENUE</u>	<u>RELATED OR</u> <u>EXEMPT REVENUE</u>	<u>UNRELATED</u> <u>BUSINESS REV</u>	<u>EXCLUDED</u> <u>REVENUE</u>
INTEREST	35,006			35,006
TOTALS	<u>35,006</u>			<u>35,006.</u>