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Form 990-PF

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

2009

OMB No 1545-0052

Department of the Treasury Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements For calendar year 2009, or tax year beginning and ending Final return Initial return of a former public charity G Check all that apply Initial return Amended return Address change Name change Name of foundation A Employer identification number Use the IRS THE CUDAHY FOUNDATION label. 39-6720806 C/O KEVIN L. LINDSEY CO-TRUSTEE Otherwise, print Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number or type. 414-355-3000 9100 N. SWAN ROAD See Specific City or town, state, and ZIP code C If exemption application is pending, check here Instructions. MILWAUKEE, WI 53224 D 1. Foreign organizations, check here 2. Foreign organizations meeting the 85% test, check here and attach computation. X Section 501(c)(3) exempt private foundation H Check type of organization Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation If private foundation status was terminated under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method Accrual Other (specify) (from Part II, col (c), line 16) If the foundation is in a 60-month termination 27,926,070. (Part I, column (d) must be on cash basis) under section 507(b)(1)(B), check here ▶\$ Part | Analysis of Revenue and Expenses (d) Disbursements (b) Net investment (a) Revenue and (c) Adjusted net for charitable purposes (cash basis only) (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income income N/A Contributions, gifts, grants, etc., received 2 Check X If the foundation is not required to attach Sch B Interest on savings and temporary cash investments 3 29,717. 30,576 STATEMENT 4 Dividends and interest from securities 5a Gross rents b Net rental income or (loss) <11,389,749. 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 0 7 Capital gain net income (from Part IV, line 2) Net short-term capital gain Income modifications 10a Gross sales ess returns Less Cost of goods sold 9 c Gross profitan (loss) IRS, 5,130 0 STATEMENT Other income 11 354,902.> 30,576 12 0 0. 0. 14 Other employee salaries and wages Pension plans, employee benefits 15 115. 3 115. 0 STMT 16a Legal fees 4 4,700. 4,700. STMT 0. **b** Accounting fees 128,299.205,807. STMT 5 18,000. c Other professional fees and Administrative 17 Interest 5,130. Ō. STMT 6 0. 18 Taxes 19 Depreciation and depletion 2,494. 1,247. 1,247. Occupancy 21 Travel, conferences, and meetings Printing and publications STMT 7 2,588. 699. 5,434. 23 Other expenses 24 Total operating and administrative 143,326. 207,753. 29,496. expenses. Add lines 13 through 23 491,568. 491,568. Contributions, gifts, grants paid 26 Total expenses and disbursements. 634,894 207,753 521,064. Add lines 24 and 25 27 Subtract line 26 from line 12 <11,989,796. 2 Excess of revenue over expenses and disbursements 0 b Net investment Income (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

THE CUDAHY FOUNDATION 39-6720806 KEVIN L. LINDSEY CO-TRUSTEE Form 990-PF (2009) Beginning of year End of year Attached schedules and amounts in the description Part II Balance Sheets column should be for end-of-year amounts only (a) Book Value (b) Book Value (c) Fair Market Value 43,851 54,951 43,851. 1 Cash - non-interest-bearing <2,829,028. <1,453,368.> <1,453,368. 2 Savings and temporary cash investments 3 Accounts receivable Less allowance for doubtful accounts Pledges receivable Less allowance for doubtful accounts Grants receivable Receivables due from officers, directors, trustees, and other disqualified persons ightharpoonup 18,657,688.7 Other notes and loans receivable 18,657,688. 18,657,688. 18,657,688. Less allowance for doubtful accounts I 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Investments - U.S. and state government obligations 51,369,203. 38,916,823. 10,677,899. STMT 8 b Investments - corporate stock c Investments - corporate bonds 11 Investments - land, buildings, and equipment basis Less. accumulated depreciation 12 Investments - mortgage loans STMT 9 1,008,726. 0. 0. 13 Investments - other 14 Land, buildings, and equipment basis Less accumulated depreciation 15 Other assets (describe ▶ 68,261,540. 56,164,994. 27,926,070. 16 Total assets (to be completed by all filers) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 22 Other liabilities (describe 0. 23 Total liabilities (add lines 17 through 22) Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. 24 Unrestricted 25 Temporarily restricted 26 Permanently restricted $\triangleright X$ Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. 68,261,540. 56,164,994. 27 Capital stock, trust principal, or current funds 28 Paid-in or capital surplus, or land, bldg, and equipment fund 29 Retained earnings, accumulated income, endowment, or other funds Net 68,261,540. 30 Total net assets or fund balances 56,164,994

Part III Analysis of Changes in Net Assets or Fund Balances

31 Total liabilities and net assets/fund balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30		
	(must agree with end-of-year figure reported on prior year's return)	1	68,261,540.
2	Enter amount from Part I, line 27a	2	<11,989,796.
3	Other increases not included in line 2 (itemize)	3	0.
4	Add lines 1, 2, and 3	4	56,271,744.
5	Decreases not included in line 2 (itemize) ► INVESTMENT IN PARTNERSHIPS	5	106,750.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	56,164,994.

68,261,540.

56,164,994

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C/O KEVIN L. LINDSEY CO-TRUSTEE

Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase D - Donation (a) List and describe the kind(s) of property sold (e.g., real estate, (c) Date acquired (d) Date sold (mo , day, yr) (mo , day, yr) 2-story brick warehouse, or common stock, 200 shs MLC Co) 1a DETAIL AVAILABLE IN TAXPAYER'S FILE VARIOUS VARIOUS P b d 8 (g) Cost or other basis (f) Depreciation allowed (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 593,212. <593,212. а b đ 8 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Gains (Col (h) gain minus (k), but not less than -0-) or (k) Excess of col (i) (j) Adjusted basis Losses (from col (h)) (i) F M V as of 12/31/69 as of 12/31/69 over col (j), if any <593,212.> а b C е If gain, also enter in Part I, line 7 <593,212.> 2 2 Capital gain net income or (net capital loss) If (loss), enter -0- in Part I, line 7 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) N/A If (loss), enter -0- in Part I, line 8 Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income (For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income) If section 4940(d)(2) applies, leave this part blank Yes X No Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? if "Yes," the foundation does not qualify under section 4940(e). Do not complete this part Enter the appropriate amount in each column for each year, see instructions before making any entries (d) Distribution ratio (a) Base period years (b) (c) Net value of noncharitable-use assets Adjusted qualifying distributions (col (b) divided by col (c)) Calendar year (or tax year beginning in) 2,260,930. 43,136,677 .052413 2008 37,960,994. 52,584,096. .721910 2007 .084172 5,052,779. 60,029,433. 2006 4,658,753. 60,682,909. .076772 2005 8,658,397. 63,928,350. .135439 2004 1.070706 2 Total of line 1, column (d) 2 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years 3 .214141 the foundation has been in existence if less than 5 years 26,986,624. 4 4 Enter the net value of noncharitable-use assets for 2009 from Part X, line 5 5,778,943. 5 Multiply line 4 by line 3 5 0. 6 Enter 1% of net investment income (1% of Part I, line 27b) 5,778,943. 7 Add lines 5 and 6 521,064. 8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

10

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Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of		· ·	
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		Х
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before			
	August 17, 2008?	12	1	Х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address ► N/A			·
14	The books are in care of ▶ KEVIN LINDSEY (ENDEAVORS GROUP LLC) Telephone no ▶414-	355-3	000	-
	Located at ▶9100 N. SWAN ROAD, MILWAUKEE, WI ZIP+4 ▶5			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			. []
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
PE	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	1	Yes	No
12	During the year did the foundation (either directly or indirectly)	ļ		
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	If the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days)			
H	of the answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
•	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? N/A	16		
	Organizations relying on a current notice regarding disaster assistance check here	10.		
,	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
·	before the first day of the tax year beginning in 2009?	1 44		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	10		
-	defined in section 4942(j)(3) or 4942(j)(5))			
•	At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
٠	before 2009? Yes X No			
	If "Yes," list the years ▶			
H	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
•	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions) N/A	25		Ì
	: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here	2b		
•				
3,	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
56	during the year? Yes X No			
٠	1 if "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2009.) N/A			
	Form 4720, to determine if the foundation had excess business holdings in 2009.) N/A	3b		1

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

had not been removed from jeopardy before the first day of the tax year beginning in 2009?

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

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4a

4b

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Part VII-B Statements Regarding Activities for Which I	Form 4720 May Be I	Required (contin	ued)		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
5a During the year did the foundation pay or incur any amount to			[=#1		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section			es X No		
(2) Influence the outcome of any specific public election (see section 4955), or	or to carry on, directly or indir				
any voter registration drive?			es X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes		Ye	es X No		
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section				
509(a)(1), (2), or (3), or section 4940(d)(2)?		· · · · · · · · · · · · · · · · · · ·	es X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	, or educational purposes, or		1227		
the prevention of cruelty to children or animals?			es X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify uni		in Regulations			١
section 53 4945 or in a current notice regarding disaster assistance (see instru	·			5b	X
Organizations relying on a current notice regarding disaster assistance check h					
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f		- / -			
expenditure responsibility for the grant?		1/A Ye	es L No		
If "Yes," attach the statement required by Regulations section 53 494	• •				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				
a personal benefit contract?	_	Ye	es X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?		-	6b	X
If "Yes" to 6b, file Form 8870		Г————————————————————————————————————	[TV]		
7a At any time during the tax year, was the foundation a party to a prohibited tax s		Ye	es X No		
b If yes, did the foundation receive any proceeds or have any net income attribut			N/A	7b	
Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors	ees, Foundation Ma	anagers, Highly	¥		
List all officers, directors, trustees, foundation managers and their	compensation.				 -
	(b) Title, and average	(c) Compensation	(d) Contributions to	(e)	Expense
(a) Name and address	hours per week devoted to position	(If not paid,	(d) Contributions to employee benefit plans and deferred	accoi	Expense unt, other wances
	to position	enter -0-)	compensation	1 4110	Wallces
	1				
SEE STATEMENT 10	-	0.	0.		0.
				'	
	_				
				 	
\$ - \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1			1	
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		<u> </u>			
The state of the s	1				
2 Compensation of five highest-paid employees (other than those inc	cluded on line 1). If none,	enter "NONE."			
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average	(a) Componentian	(d) Contributions to employee benefit plans	(e)	Expense
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	1 40000	unt, other wances
NONE					
		<u> </u>			
Total number of other employees paid over \$50,000			>		0

THE CUDAHY FOUNDATION

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C/O KEVIN L. LINDSEY CO-TRUSTEE

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Information About Officers, Directors, Trustees, Foundation Managers, Highly Part VIII Paid Employees, and Contractors (continued) 3 Five highest-paid independent contractors for professional services. If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (c) Compensation (b) Type of service NONE Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the Expenses number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. 1 THE CUDAHY FOUNDATION IS ORGANIZED AND OPERATED FOR THE SOLE PURPOSE OF MAKING CASH DONATIONS TO QUALIFYING CHARITIES. THE FOUNDATION DOES NOT ENGAGE IN ANY OTHER DIRECT 0. 2 CHARITABLE ACTIVITIES. 0. Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 **Amount** All other program-related investments. See instructions

Total. Add lines 1 through 3

Form 990-PF (2009) Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes 10,921,645. a Average monthly fair market value of securities 1a 9,775,943. 6,700,000. Average of monthly cash balances 1b 10 c Fair market value of all other assets 27,397,588. d Total (add lines 1a, b, and c) 10 Reduction claimed for blockage or other factors reported on lines 1a and 0. 1e 1c (attach detailed explanation) Acquisition indebtedness applicable to line 1 assets 27,397,588. 3 3 Subtract line 2 from line 1d 410,964. 4 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) 26,986,624. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4. 5 1,349,331. Minimum investment return. Enter 5% of line 5. 6 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain Part XI foreign organizations check here and do not complete this part) 1,349,331. Minimum investment return from Part X, line 6 2a Tax on investment income for 2009 from Part VI, line 5 2a Income tax for 2009 (This does not include the tax from Part VI) 2b Add lines 2a and 2b 2с C Distributable amount before adjustments. Subtract line 2c from line 1 3 4 Recoveries of amounts treated as qualifying distributions 5 Add lines 3 and 4 Deduction from distributable amount (see instructions) 6 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1. 7 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes 521,064. a Expenses, contributions, gifts, etc - total from Part I, column (d), line 26 1a Program-related investments - total from Part IX-B 1b Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 2 Amounts set aside for specific charitable projects that satisfy the 3a Suitability test (prior IRS approval required) Cash distribution test (attach the required schedule) 3b 521,064. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b 5 Adjusted qualifying distributions. Subtract line 5 from line 4 6

Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
1 Distributable amount for 2009 from Part XI, line 7		 		1,349,331.
2 Undistributed income, if any, as of the end of 2009	milmodaminam ir i mierdi d	dar manudal mala makidhum		
a Enter amount for 2008 only			0.	
b Total for prior years	······································		7-11	
g rotarior prior your		0.		
3 Excess distributions carryover, if any, to 2009			1111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
a From 2004 5,530,417.				
b From 2005 1,688,488.				
c From 2006 2,091,027.				
d From 2007 35,381,809.				
e From 2008 104,096.				
f Total of lines 3a through e	44,795,837.			
4 Qualifying distributions for 2009 from				
Part XII, line $4 \triangleright \$$ 521,064.				
a Applied to 2008, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus			(· · · · · · · · · · · · · · · · · · ·
(Election required - see instructions)	0.			
d Applied to 2009 distributable amount		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	521,064.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount	828,267.	·		828,267.
must be shown in column (a)) 6 Enter the net total of each column as indicated below:				
indicated below:	43,967,570.			
a Corpus Add lines 31, 4c, and 4e Subtract line 5	43,701,310.			
b Prior years' undistributed income Subtract		0.		
line 4b from line 2b		· ·		·····
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable				
amount - see instructions		0.		
e Undistributed income for 2008 Subtract line				······································
4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2009 Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2010				0.
7 Amounts treated as distributions out of	· · · · · · · · · · · · · · · · · · ·		1,	
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2004				
not applied on line 5 or line 7	4,702,150.			
9 Excess distributions carryover to 2010.				
Subtract lines 7 and 8 from line 6a	39,265,420.			
10 Analysis of line 9	· · · · · · · · · · · · · · · · · · ·			***************************************
a Excess from 2005 1,688,488.				
b Excess from 2006 2,091,027.				·
c Excess from 2007 35,381,809.				
d Excess from 2008 104,096.				
e Excess from 2009				
				Com 000 DE (0000)

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923601 02-02-10

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2009, enter the date of the ruling 4942(j)(3) or 4942(j)(5) b Check box to indicate whether the foundation is a private operating foundation described in section Prior 3 years 2 a Enter the lesser of the adjusted net Tax year (c) 2007 (d) 2006 (a) 2009 (b) 2008 (e) Total income from Part I or the minimum investment return from Part X for each year listed **b** 85% of line 2a Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon a "Assets" alternative test - enter (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(III) (3) Largest amount of support from an exempt organization (4) Gross investment income Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2)) NONE b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here 🕨 🔀 if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d a The name, address, and telephone number of the person to whom applications should be addressed b The form in which applications should be submitted and information and materials they should include c Any submission deadlines d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

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Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Purpose of grant or contribution Foundation **Amount** status of Name and address (home or business) recipient a Paid during the year 491,568. SEE ATTACHED STATEMENT **▶** 3a 491,568. Total **b** Approved for future payment 800,000. SEE ATTACHED STATEMENT 800,000. **▶** 3b Total

Part XVI-A Analysis of Income-Producing Activities

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	oss amounts unless otherwise indicated	Unrelated	d business income		ded by section 512, 513, or 514	(e)
	ram service revenue	(a) Business code	(b) Amount	Exclu- sion code	(d) Amount	Related or exempt function income
_				-		
				1	· · · · · · · · · · · · · · · · · · ·	
_		1				
_						······································
e		1				
1		-				
a Fe	es and contracts from government agencies	-				
-	bership dues and assessments					
	est on savings and temporary cash	-				
	tments					
	ends and interest from securities			14	29,717.	
5 Netre	ental income or (loss) from real estate	***************************************				
	ebt-financed property					
	ot debt-financed property			 		<u></u>
	ental income or (loss) from personal					······································
prope						
	r investment income					
8 Gain	or (loss) from sales of assets other		,			
	inventory	1		18	<11,389,749.	•
	ncome or (loss) from special events				, , , , , , , , , , , , , , , , , , , ,	
	s profit or (loss) from sales of inventory					
1 Other	revenue					
a 2	008 REFUND	_				<u>5,</u> 130
b						
c _						
d _		1 1				
е						
2 Subto	otal Add columns (b), (d), and (e)		0	•	<11,360,032.	5,130
3 Total	. Add line 12, columns (b), (d), and (e)				13	5,130 <11,354,902
See wor	rksheet in line 13 instructions to verify calculations))				
Part 2	XVI-B Relationship of Activities	to the Acco	mplishment of E	Exemp	t Purposes	
Line No			····			nliabment of
▼	the foundation's exempt purposes (other tha	an by providing fun	ids for such purposes)	A COILLIE	rated importantly to the accom	pushinent of
l 1B	REFUND OF EXCISE TAX	IN PRIOR	YEAR			· · · · · · · · · · · · · · · · · · ·
			·			
					· ,	
		· ·	1		· · · · · · · · · · · · · · · · · · ·	
						
						
						
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					-	

Form 990-PF (2009)

C/O KEVIN L. LINDSEY CO-TRUSTEE

EAST WELLS STREET

WI 53202

MILWAUKEE

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Page 13

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations** Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of Yes No the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of (1) Cash 1a(1) (2) Other assets 1a(2) Other transactions (1) Sales of assets to a noncharitable exempt organization 16(1) (2) Purchases of assets from a noncharitable exempt organization 1b(2) (3) Rental of facilities, equipment, or other assets 1b(3) (4) Reimbursement arrangements 1b(4) (5) Loans or loan guarantees 1b(5) (6) Performance of services or membership or fundraising solicitations 1b(6) Sharing of facilities, equipment, mailing lists, other assets, or paid employees 10 d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) Line no (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? X No Yes b If "Yes," complete the following schedule (a) Name of organization (b) Type of organization (c) Description of relationship NONE pury, I declare that I have exa Under penalth return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, of preparer (other than Sign Here Signature of officer or trustee Date Check if self-Preparer's identifying number Preparer's raid reparer's lse Only signature employed > DELOIT/E TAX, LLP EIN ▶ Firm's name (or yours

414-271-3000

Phone no

if self-employed).

THE CUDAHY FOUNDATION CHARITABLE CONTRIBUTIONS 2009 (including type/purpose)

Recipient Name & Address	Recipient Status	Purpose of Grant	Recipient Relationship	 Amount
American Heart Association 600 E. Mason St., Suite 100 Milwaukee, WI 53202-3820	Public	Social Welfare	None	\$ 10,000.00
Boys & Girls Clubs of Milw. 1558 N. 6th St. Milwaukee, WI 53212	Public	Educ /Community	None	100,000.00
Milwaukee Ballet Company 504 W. National Ave. Milwaukee, WI 53204	Public	Arts	None	25,000.00
Pabst Theater Foundation 144 East Wells Street Milwaukee, WI 53202	Public	Arts	None	46,925.00
Plus XI High School 135 N. 76th St. Milwaukee, WI 53213	Public	Educational	None	200,000.00
Spirit of Milwaukee 301 W. Wisconsin, Suite 300 Milwaukee, WI 53203	Public	Community	None	3,500.00
University School of Milw. 225 W. Vine St. Milwaukee, WI 53212	Public	Education	None	100,000.00
Urban Ecology Center 1500 E Park Place Milwaukee, WI 53211	Public	Education	None	6,143.00

Total 2009 Contributions \$ 491,568.00

The Cudahy Foundation Outstanding Pledges as of December 31, 2009

Organization	Pledge Date	Pledge Amt.	Payment Dates	Payments Made	Balance Due
Boys & Girls Clubs	30-Sep-03	\$1,000,000			
•	•		3-Sep-04	-\$100,000	
			1-Sep-05	-\$100,000	
			1-Sep-06	-\$100,000	
			31-Aug-07	-\$100,000	
			13-Jul-09	-\$100,000	\$500,000
Milwaukee Ballet	2-Jul-08	\$50,000			
Militaanoo Banot	2 00, 00	***	2-Jul-08	-\$25,000	
			13-Jul-09	-\$25,000	\$0
Pius XI High School	5-Dec-03	\$1,000,000			
,			3-Sep-04	-\$200,000	
			1-Sep-05	-\$200,000	
			1-Sep-06	-\$200,000	
			13-Jul-09	-\$200,000	\$200,000
University School of Milwaukee	30-May-06	\$500,000			
	,		1-Jun-06	-\$100,000	
			5-Jun-07	-\$100,000	
			23-Jun-08	-\$100,000	
			13-Jul-09	-\$100,000	\$100,000
			Total	due on pledges	\$800,000

FORM 990-PF DIVIDEN	DS AND	INTER	EST FROM	SEC	JRITIES	STATEMENT	1
SOURCE		GROSS	AMOUNT		PITAL GAINS DIVIDENDS	COLUMN (A	A)
CAPITAL GUARDIAN NITE CAPITAL US BANK	_		3. 8. 29,706.		0. 0. 0.	29,7	3. 8. 706.
TOTAL TO FM 990-PF, PART I,	LN 4 =		29,717.		0.	29,7	717.
FORM 990-PF	OT	HER I	NCOME			STATEMENT	2
DESCRIPTION		:	(A) REVENUE PER BOOK:		(B) NET INVEST- MENT INCOME		
2008 REFUND		•••	5,	130.	0	•	· · · · · ·
							
TOTAL TO FORM 990-PF, PART I	, LINE	11	5,	130.	0	• =	
TOTAL TO FORM 990-PF, PART I FORM 990-PF		11		130.	0	STATEMENT	3
		LEGAL		EST-	(C)	STATEMENT (D) CHARITA	BLE
FORM 990-PF DESCRIPTION	(A EXPEN	LEGAL	FEES (B) NET INV	EST-	(C) ADJUSTED NET INCOM	STATEMENT (D) CHARITA	BLE
FORM 990-PF	(A EXPEN	LEGAL A) ISES BOOKS	FEES (B) NET INV	EST-COME	(C) ADJUSTED NET INCOM	STATEMENT (D) CHARITA E PURPOS	ABLE SES
FORM 990-PF DESCRIPTION LEGAL FEES	(A EXPEN PER B	LEGAL A) ISES BOOKS 115.	FEES (B) NET INV	EST-COME	(C) ADJUSTED NET INCOM	STATEMENT (D) CHARITA E PURPOS	ABLE SES
FORM 990-PF DESCRIPTION LEGAL FEES TO FM 990-PF, PG 1, LN 16A	(A EXPEN PER B	LEGAL A) ISES BOOKS 115. 115. COUNTIN	FEES (B) NET INV	EST- COME 0	(C) ADJUSTED NET INCOM	STATEMENT (D) CHARITA PURPOS 1 STATEMENT (D) CHARITA	ABLE SES 15.
FORM 990-PF DESCRIPTION LEGAL FEES TO FM 990-PF, PG 1, LN 16A FORM 990-PF	ACC (A EXPEN PER B	LEGAL A) ISES BOOKS 115. 115. COUNTIN	FEES (B) NET INV MENT INC NG FEES (B) NET INV	EST- COME 0	(C) ADJUSTED NET INCOM (C) ADJUSTED NET INCOM	STATEMENT (D) CHARITA E PURPOS STATEMENT (D) CHARITA E PURPOS	15. 15. 4

FORM 990-PF C	OTHER PROFES	SIONAL FEES	S'	PATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ASSET MANAGEMENT FEES INVESTMENT EXPENSES CONSULTING FEES	0. 110,299. 18,000.			0. 0. 18,000.
TO FORM 990-PF, PG 1, LN 16C	128,299.	205,807.		18,000.
FORM 990-PF	TAX	ES	S	FATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
EXCISE TAXES	5,130.	0.		0.
TO FORM 990-PF, PG 1, LN 18	5,130.	0.		0.
FORM 990-PF	OTHER E	XPENSES	S	ratement 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
UTILITIES DUES & SUBSCRIPTIONS MISCELLANEOUS	1,399. 495. 694.	699. 0. 0.		700. 495. 4,239.
TO FORM 990-PF, PG 1, LN 23	2,588.	699.		5,434.

FORM 990-PF	CORPORATE STOCK		STATEMENT 8
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
BAIRD CYCLICS CORP		37,916,823. 1,000,000.	9,677,899.
TOTAL TO FORM 990-PF, PART II,	LINE 10B	38,916,823.	10,677,899.
FORM 990-PF	OTHER INVESTMENTS		STATEMENT 9
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
INVESTMENT IN NITE CAPITAL, LP	COST	0.	0.

	IST OF OFFICERS, DI		STAT	EMENT 10
NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
JOHN W. LINNEN 3845 ABBEY CT. BROOKFIELD, WI 53045	DIRECTOR/TRUSTE 1.00	0.	0.	0.
KEVIN L. LINDSEY 8435 JACKSON PARK BLVD. WAUWATOSA, WI 53226	DIRECTOR/TRUSTE 1.00	CE 0.	0.	0.
JOANNA D. HAMADI W232 N6149 TEAKWOOD CT SUSSEX, WI 53089	DIRECTOR/TRUSTE 1.00	GE 0.	0.	0.
JULIA A. CUDAHY N9119 OAKWOOD LANE MUKWONAGO, WI 53149	DIRECTOR/TRUSTE	CE 0.	0.	0.
LISA A. CUDAHY 1748 LAKEFIELD ROAD CEDARBURG, WI 53012	DIRECTOR/TRUSTE 1.00	Э. О.	0.	0.
MELVIN S. NEWMAN 5 JULIE LANE RIVERWOODS, IL 60015	DIRECTOR/TRUSTE 1.00	CE 0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE	6, PART VIII	0.	0.	0.

√m 8868

(Rev April 2009)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545-1709

		3-Month Extension, compl (Not Automatic) 3-Month E			ie form)		► <u>X</u>		
-		u have already been granted		- , , -	•	m 8868			
Part	Automatic 3-M	onth Extension of Tim	e. Only submit origina	al (no copies needed)					
A corpo	· ·	990-T and requesting an auto	omatic 6-month extens	ion - check this box and co	mplete		▶ □		
	corporations (including 112 come tax returns	20-C filers), partnerships, REi	MICs, and trusts must (use Form 7004 to request	an exten	sion of time			
noted b (not aut you mu:	elow (6 months for a corpor omatic) 3-month extension (, you can electronically file F ation required to file Form 99 or (2) you file Forms 990-BL, d and signed page 2 (Part II) for Chanties & Nonprofits	0-T). However, you cai 3069, or 8870, group r	nnot file Form 8868 electro eturns, or a composite or c	nically if consolida	(1) you want of the control of the c	the additional I·T. Instead,		
Type or	or Name of Exempt Organization THE CUDAHY FOUNDATION						Employer identification number		
print		LINDSEY CO-TR	USTEE		3	39-6720806			
File by the due date f filing your	9100 N. SWAN	om or suite no If a P.O. box, N ROAD	see instructions.						
return Securition	See								
Check	ype of return to be filed(fil	le a separate application for	each return)						
F	orm 990 orm 990-BL orm 990-EZ orm 990-PF	Form 990-T (corporat Form 990-T (sec 401 Form 990-T (trust oth Form 1041-A	(a) or 408(a) trust)	Form Form Form Form	5227 6069				
Tele	hone No ► 414-355		ROAD - MILWA FAX No.	UKEE, WI 5322 ▶	4				
	is for a Group Return, ente	e an office or place of busine or the organization's four digingroup, check this box	Group Exemption Nu	mber (GEN) If t					
, is	equest an automatic 3-mon AUGUST 15, 20 for the organization's return X calendar year 2005 tax year beginning	n for.	pt organization return	990-T) extension of time u for the organization named		The extension	1		
2 If	· · · · · ·	12 months, check reason:	, and ending _	Final return		— · Change in acc	counting period		
	this application is for Form	990-BL, 990-PF, 990-T, 4720	, or 6069, enter the ter	ntative tax, less any	3a	\$	0.		
b if	this application is for Form	990-PF or 990-T, enter any re any prior year overpayment		estimated	3ь	\$	5,130.		
c B	alance Due. Subtract line 3 eposit with FTD coupon or,	th from line 3a. Include your of required, by using EFTPS (payment with this form		,				
	e instructions.	an electronic fund withdrawa			3c		0.		

Pac	ie 2

If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box								
Note.	Only complete Part II if you have already been granted an automatic 3-month extension on a pre	viousty filed l	Form 8	3868.				
• If yo	ou are filing for an Automatic 3-Month Extension, complete only Part I (on page 1)							
Par	Additional (Not Automatic) 3-Month Extension of Time. Only file the o	ngınal (no co	pies n	eeded).				
Туре	THE CODAIN FOODMITON	Employer identification number						
print	C/O KEVIN L. LINDSEY CO-TRUSTEE	39-6720806						
File by t extende due dat filing the	Number, street, and room or suite no if a PO box, see instructions.	For IRS use only						
return S	ee City, town or post office, state, and ZIP code. For a foreign address, see instructions.							
	Form 990-BL X Form 990-PF Form 990-T (trust other than above) Form		☐ Fo	rm 5227 [rm 6069	Form 8870			
STOP	Do not complete Part II if you were not already granted an automatic 3-month extension o	n a previous	ly file	d Form 8868.				
• The	KEVIN LINDSEY (ENDEAVORS GROUP LL books are in the care of > 9100 N. SWAN ROAD - MILWAUKEE, WI							
	ephone No ► 414-355-3000 FAX No. ►				- —			
	ne organization does not have an office or place of business in the United States, check this box			. 45				
	nis is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)	•		-	oup, check this			
box)	31011710777 15 0010	EINS OF All I	nemb	ers the extens	ion is for			
	For calendar year 2009, or other tax year beginning, and ending, and ending If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period							
	State in detail why you need the extension	O.G.		oriango ar acc	ourning portou			
	AXPAYER REQUESTS ADDITIONAL TIME TO FILE A COMPLETE AND ACCURATE TAX							
	RETURN.		· ,		· · · · · · · · · · · · · · · · · · ·			
8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less a	ıny						
	nonrefundable credits. See instructions.		8a	_\$	0.			
	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estil							
	tax payments made. Include any pnor year overpayment allowed as a credit and any amount pai	_		F 120				
	previously with Form 8868.		8b	\$	5,130.			
	Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, o				0			
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See in	nstructions.	8c		0.			
	Signature and Verification				1			
Under it is tru	penalties of perjury, I declare that I have examined this form, including accompanying schedules and statement e, correct, and complete, and that I am authorized to prepare this form.	nts, and to the		Q/1	and belief,			
Signat	ITE ► CPA		Date		0/10			
				Form 88	(Rev. 4-2009			
	V							