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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

Open to Public Inspection

| A FO | - 46- 2 | 2000 | tbi01 | 01 2000 | ^ | | |
|--------------------------------|----------------------|--|---|--|-----------------------|-------------------------|----------------------------|
| n ch | | | ar, or tax year beginning 01- C Name of organization | 01-2009 and ending 12-31-200 | 9 | D Employer ide | ntification number |
| | еск ітар Iress ch | pplicable Please use IRS | THE CARA PROGRAM | | | 36-426809! | 5 |
| | ne char | label or | Doing Business As | | | E Telephone nu | |
| | ıal retur | type. See | | | | (312) 382-0 | 267 |
| | mınated | Instruc- | Number and street (or P O be 237 S DESPLAINES | x if mail is not delivered to street addre | ess) Room/suite | G Gross receipts | 8,759,886 |
| | | | | 1 770 | | | |
| | ended r | | City or town, state or country CHICAGO, IL 60661 | and ZIP + 4 | | | |
| App | olication | pending | | | • | | |
| | | | me and address of principal WEINHEIMER | officer | | ıs a group return | |
| | | | DESPLAINES | | απιιια | ites? | ⊤Yes ▼ No |
| | | CHIC | AGO,IL 60661 | | H(b) Are al | II affiliates include | ed? |
| T Ta | x-exem | nt status 🔽 501/ | c) (3) 4 (insert no) | a)(1) or | 1 _ | | (see instructions) |
| | | · | RAPROGRAM ORG | 3)(1) (1) (32) | H(c) Grou | ıp exemption nur | nder 🟲 |
| | | | | | 1 | | Chata afficial decision T |
| | n of org rt I | Summary | ation Trust Association C | ner F | L Year of fo | rmation 1999 M | State of legal domicile IL |
| | | | ne organization's mission or | most significant activities | | | |
| a) | | to assist homeles | s and at-risk individuals be | come self-sufficient | | | |
| Governance | | | | | | | |
| Ē | | | | | | | |
| § | 2 | Check this box 🕨 | if the organization discon | tinued its operations or disposed | of more than | 25% of its net a | ssets |
| | 3 | Number of voting | members of the governing b | ody (Part VI, line 1a) | | 3 | 1 |
| Activities & | 4 | Number of indepe | ndent voting members of the | governing body (Part VI, line 11 | o) | . 4 | 1 |
| ě | | | mployees (Part V , line 2a) | | • | | 9 |
| 돌 | | | olunteers (estimate if neces | | | | |
| ä | | | • | Part VIII, column (C), line 12 | | | |
| | | - | iness taxable income from | , | | 7b | |
| | | | | · · | Prio | or Year | Current Year |
| | 8 | Contributions ar | nd grants (Part VIII, line 1h | | | 3,933,823 | 7,266,549 |
| <u>9</u> | 9 | | revenue (Part VIII, line 2g | | 1.108.700 | 1,462,180 | |
| Rayeni | 10 | J | , , | nes 3, 4, and 7d) | | 16,540 | -3,119 |
| 歪 | 11 | | | 5, 6d, 8c, 9c, 10c, and 11e) | | 117,091 | -62,331 |
| | 12 | • | add lines 8 through 11 (mus | | 117,091 | -02,331 | |
| | 12 | | | equal rate viii, column (A), m | | 5,176,154 | 8,663,279 |
| | 13 | Grants and simil | ar amounts paid (Part IX, c | olumn (A), lines 1-3) | | 156,271 | 225,760 |
| | 14 | Benefits paid to | or for members (Part IX, co | umn (A), line 4) | | | 0 |
| ø | 15 | | ompensation, employee ber | efits (Part IX, column (A), lines ! | 5 – | 2 445 201 | 2 279 692 |
| Expenses | 16a | 10) | draising fees (Part IV colur | nn (A), line 11e) | | 3,445,281 | 3,278,682 |
| <u>Φ</u> | b | | penses (Part IX, column (D), line | | | | |
| Ð | 17 | | | .1a-11d, 11f-24f) | | 1,384,412 | 1,948,632 |
| | 18 | | | al Part IX, column (A), line 25) | | | |
| | 19 | | | m line 12 | | 190,190 | 5,453,074 3,210,205 |
| ± 07 | ** | ive venue less ex | Polises Subtract fille to IIC | | Beginning | g of Current | |
| Not Assets or Fund Balances | | | | | _ | ear | End of Year |
| 9.4% 19.4% 19.4% | 20 | Total assets (Pa | rt X, line 16) | | | 2,588,170 | 11,992,763 |
| 2 E | 21 | Total liabilities (| Part X, line 26) | | | 206,120 | 6,301,132 |
| ZZ | 22 | Net assets or fu | nd balances Subtract line 2 | 1 from line 20 | | 2,382,050 | 5,691,631 |
| Pai | t II | Signature B | lock | | | | |
| | | | | ned this return, including accompanying | | | |
| | | and belier, it is true, | correct, and complete Declaratio | n of preparer (other than officer) is base | d on all informat | ion of which prepare | r nas any knowledge |
| Sign | l | ***** | | | 2010- | -07-27 | |
| _ | | Signature of office | cer | | Date | | |
| | | ERIC WEINHEIM | ER PRESIDENT | | | | |
| | | Type or print nar | | | | | |
| | | 1.7 | | Date | Check If | Preparer's identify | vina number |
| | | Preparer's L | | | | | |
| Here | | Preparer's signature HUGH | I J AHERN CPA | 2010-07-27 | self- empolved • | (see instructions) | |
| Here ——— | arer's | signature HUGH | | 2010-07-27 | self- empolyed • F | (see instructions) | |
| Here ——— | arer's Only | Firm's name (or you if self-employed), | rs Desmond & Ahern Ltd | 2010-07-27 | | (see instructions) | |
| Paid Prepa | | signature HUGH Firm's name (or you | rs Desmond & Ahern Ltd | 2010-07-27 | | , | |

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

The primary purpose of The Cara Program is to assist homeless and at-risk individuals in their efforts to attain a life of self- sufficiency and achievement. Cleanslate Chicago, LLC, wholly owned by The Cara Program, was formed to assist individuals who have significant obstacles to employment, particularly those with extensive criminal backgrounds, to reintegrate into society and lead productive lives

| 2 | | n undertake any signific or 990-EZ? | | the year which were not listed on | ┌ Yes ┌ No |
|----|--|--|--|---|--|
| | If "Yes," describe t | hese new services on Sc | chedule O | | |
| 3 | _ | - - | nake sıgnıfıcant changes ın h | ow it conducts, any program | ┌ Yes ┌ No |
| | If "Yes," describe t | hese changes on Sched | ule O | | |
| 4 | Section 501(c)(3) | and 501(c)(4) organizat | | 's three largest program services trusts are required to report the a rogram service reported | |
| 4a | (Code |) (Expenses \$ | 1,867,249 including grants | of \$) (Revenue \$ | 1,364,440) |
| | particularly those with | r criminal backgrounds, to rein | | organized to assist individuals who have signitive lives through transitional jobs in neignal service for at-risk individuals | |
| | (Code |) (Expenses \$ | 965,924 including grants | of \$) (Revenue \$ | 650) |
| | and homelessness, in placement services,' ⁻ | cluding life skills training, spec FCP focuses on securing qualit | cialized job skills training, and perso y, permanent employment opportu | e range of training and support for motiva nalized career placement services As core nities for its participants "Quality" is defin nefits or the near-term opportunity for be | e to our 'personalized career ned as positions that (1) are |
| | (Code |) (Expenses \$ | 617,465 including grants | of \$) (Revenue \$ |) |
| | outreach" approach ti the-job successes and matched savings prog Cara students remain serves by over 20 pe opportunity to provide | nroughout each student's first d challenges, development of gram (which supports a 5 1 m in their first job placement forcent Included in Retention is a 100 women with two years CP focuses on career advance | year of employment These service individual long term goals, includinatch in savings, up to \$1,000), and rat least one year This outpaces rethe Self-Sufficiency Initiative, support personalized and intensive course. | need for long-term self-sufficiency, The C is include regular one-on-one meetings w ig housing, education, debt repayment, ac much more. As a result of this retention is lationwide average one-year retention rate orted by The Eleanor Foundation, in which leling and service, as part of the Organizat ulation of wealth and resolution of debt, en | with employed students about on- ccess to and encouragement of a support, over 70% of employed res for the same industries TCP th The Cara Program has had the tion's long-term strategic expansion |
| | (Code |) (Expenses \$ | 855,886 including grants | of \$) (Revenue \$ | 97,090) |
| | other programs includ | e the career pathways resour | ce center initiative which delivers o | pportunities to jobseekers from the Mid-Sc nd referrals, AND CLEANSLATE PROPERTY | outhcommunity, center for working |
| | Other present | rvices (Describe in Sch | adula O \ | | |
| 40 | (Expenses \$ | • | luding grants of \$ |) (Revenue \$ | 97,090) |
| 4e | Total program sei | | 4,306,524 | | |

| Part IV | Checklist o | f Reauired | Schedules |
|---------|-------------|------------|-----------|
| | | | |

| | | | Yes | No |
|-----|---|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | N o |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | | Νο |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Νο |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | Νο |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V | 10 | | Νo |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | Yes | |
| | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | | | |
| | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | | | |
| | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | | | |
| | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | Yes | |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A No | Į | ļ | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Νo |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Νο |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I | 14b | | Νο |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II | 15 | | Νο |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III | 16 | | Νο |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Yes | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | Yes | |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | | Νo |

| Par | Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Νο |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | Yes | |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | Yes | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | Νο |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | | No |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | 38 | Yes | |

| orm | 990 (2009) | | | Page |
|-----|---|--------------|-----|--|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal | | | |
| | of U.S. Information Returns. Enter -0- if not applicable | | | |
| L | TT | 1 | | |
| D | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | | | |
| | gaming (gambling) winnings to prize winners? | 1c | Yes | <u> </u> |
| | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return | | | |
| | return | - | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | 2b | Yes | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this | | | |
| | return? | 3a | | Νο |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial | 4a | | No |
| | account)? | | | - NO |
| | If "Yes," enter the name of the foreign country 🕨 | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | No |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | 6a | | No |
| | organization solicit any contributions that were not tax deductible? | | | |
| | were not tax deductible? | 6b | | ـــــــ |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | <u> </u> |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Νο |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | |
| | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| _ | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as | | | |
| | required? | 7h | | ـــــــ |
| | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | | |
| | | 8 | | <u> </u> |
| | Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? | 9a | | |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| | Section 501(c)(7) organizations. Enter | 30 | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | - | | |
| | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources | 1 | | |
| | against amounts due or received from them) | 1 | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the | | | |
| | year 12b | | | |

CARLA DENISON-BICKETT

703 W MONROE CHICAGO,IL 60661 (312) 798-3345

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se | ection A. Governing Body and Management | | | |
|-----|--|-----------------|-----------|-----|
| | retion / it coverning body and rianagement | | Yes | No |
| | | | | |
| 1a | Enter the number of voting members of the governing body | 15 | | |
| ь | Enter the number of voting members that are independent 1b | 15 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with an | | | |
| _ | other officer, director, trustee, or key employee? | 2 | Yes | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | з | | No |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 v filed? | vas 4 | | No |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | No |
| 6 | Does the organization have members or stockholders? | . 6 | | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of governing body? | the 7a | | No |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . | . 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | <u>;</u> | | |
| а | The governing body? | . 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | . 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at organization's mailing address? If "Yes," provide the names and addresses in Schedule O | t the 9 | | No |
| | ection B. Policies (This Section B requests information about policies not required by the Intern evenue Code.) | ıal | | |
| 100 | venue educ.) | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | Yes | |
| | If "Yes," does the organization have written policies and procedures governing the activities of such chapters affiliates, and branches to ensure their operations are consistent with those of the organization? | | Yes | |
| 11 | | | Yes | |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give to conflicts? | rıse 12b | Yes | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | . 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | . 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | . 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision | on? | | |
| а | The organization's CEO, Executive Director, or top management official | . 15a | | No |
| b | Other officers or key employees of the organization | 15b | | No |
| | If "Yes" to line a or b, describe the process in Schedule O (See instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement wit taxable entity during the year? | th a 16a | | No |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ection C. Disclosure | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed▶IL | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501((3)s only) available for public inspection. Indicate how you make these available. Check all that apply | c) | | |
| 19 | Own website Another's website V Upon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records | of the orga | anızatıoı | n 🕨 |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did n | ot compens | ate any | curr | ent d | or for | mer o | ffice | r, dırector, trustee o | or key employee | |
|--|-------------------------|-----------------------------------|--|---------------------------------|--------|--|---|--|-----------------------------------|--|
| (A) Name and Title | (B) Average hours | ı | tion (| (C) n (check all t apply) | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | Highest compensated employee Key employee Officer Institutional Trustee | | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations | | |
| THOMAS M OWENS CHAIRMAN | 20 00 | х | | Х | | | | 0 | 0 | 0 |
| ROGER T HUGHES VP AND TREASURER | 3 00 | Х | | Х | | | | 0 | 0 | 0 |
| MARK CARROLL SECRETARY | 2 00 | Х | | Х | | | | 0 | 0 | 0 |
| DANIEL BRENNAN DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| JAMES P HILL DIRECTOR | 1 00 | х | | | | | | 0 | 0 | 0 |
| TWYLER JENKINS DIRECTOR | 1 00 | х | | | | | | 0 | 0 | 0 |
| JAMES MABIE DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| ROSANNA A MARQUEZ DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| CHINWE ONYEAGORO DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| JULIE OWENS MINEMAN DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| DAN RYAN DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| DAVID J RYAN DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| JOSEPH C SCULLY DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| WILLIAM STEINMETZ DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 |
| TERI RUNYON WALKER DIRECTOR | 1 00 | х | | | | | | 0 | 0 | 0 |
| ERIC P WEINHEIMER PRESIDENT | 50 00 | | | х | | | | 138,345 | 0 | 20,026 |
| | | | | | | | | | | |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) Average hours | | (C tion (hat a | ched | | I | | (D) Reportable compensation | (E) Reportable compensation | (F) Estima amount o | ated fother |
|---------------------------------------|-------------------------|-----------------------------------|-----------------------|--------------|--------------|--|------------------|---|---|---------------------------|----------------|
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | organization (W- organization (W- 2/1 ខ្លុស្ត្រី 2/1099-MISC) (W- 2/1 | organization (W- | from related organizations (W- 2/1099- MISC) | compens from t organizat relat organiza | the on and ed | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
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| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 1b Total | | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | ▶ | 138,345 | 0 | | 20,026 |
| 2 Total number of individuals (includ | ing but not | lımıted t | o tho | se lı | stec | | e) wh | | ın | | <u> </u> |
| \$100,000 in reportable compensa | tion from th | e organı | zatio | n - 1 | | | | | | | |
| | | | | | | | | | | Yes | No |

| | | | res | 140 |
|---|--|---|-----|------|
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual | , | | Νo |
| | | | | 14.0 |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | | , | |
| | marriada, | 4 | Yes | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | _ | | Νo |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A) Name and business address | (B) Description of services | (C) Compensation |
|----------------------------------|-----------------------------|----------------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►0

| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
|---|-----------|--|-------------------|----------------------|--|---|---|
| \$ \$ | 1a | Federated campaigns 1a | 60,742 | | | | |
| 至至 | ь | Membership dues 1b | | | | | |
| ್ರಿ≣ | c | Fundraising events 1c | 106,835 | | | | |
| £ E | d | Related organizations 1d | | | | | |
| <u>5</u> € | _ e | | 1,360,374 | | | | |
| Contributions, gifts, grants and other similar amounts | | | 5,738,598 | | ļ | | |
| 美量 | f | All other contributions, gifts, grants, and similar amounts not included above | | | | | |
| 운항 | g | Noncash contributions included in | | | | | |
| まる | ١. | lines 1a-1f \$ 746,746 | ▶ | 7 266 540 | | | |
| ပြဲက | h | Total. Add lines 1a-1f | | 7,266,549 | | | |
| e E | | Busines | s Code | | | | |
| ē | 2a | JOB contracts | 561,700 | 1,365,090 | 1,365,090 | | |
| ã. | ь | MANAGMENT FEES | 900,099 | 97,090 | 97,090 | | |
| 9 | c | | | | | | |
| <u> </u> | d | | | | | | |
| <i>3</i> 0 ⊆ | e | | | | | | |
| Program Serwce Revenue | f | All other program service revenue | | | | | |
| နို န | | | | | | | |
| <u></u> | g | Total. Add lines 2a-2f | | 1,462,180 | | | |
| | 3 | Investment income (including dividends, interes | st _ | 14.350 | | | 14.250 |
| | | and other similar amounts) | | 14,259 | | | 14,259 |
| | 4 | Income from investment of tax-exempt bond proceeds | | | | | |
| | 5 | Royalties | | | | | |
| | | (I) Real (II) Pe | rsonal | | | | |
| | 6а b | Gross Rents Less rental | | | | | |
| | " | expenses | | | | | |
| | C | Rental income or (loss) | | | | | |
| | d | Net rental income or (loss) | , ► | | | | |
| | | (ı) Securities (ıı) C | ther | | | | |
| | 7a | Gross amount from sales of | 22,795 | | | | |
| | | assets other | | | | | |
| | ь | than inventory Less cost or | 40,173 | | | | |
| | | other basis and sales expenses | | | | | |
| | c c | Gain or (loss) | -17,378 | | | | |
| | d | Net gain or (loss) | ► | -17,378 | | | -17,378 |
| άs | 8a | Gross income from fundraising events (not including | | | | | |
| Other Revenue | | \$106,842 | | | | | |
| ⊕ | | of contributions reported on line 1c) | | | | | |
| ď | | See Part IV, line 18 | 106 035 | | | | |
| <u> </u> | ь | Less direct expenses b | 106,835 52,934 | | | | |
| ₹ | | Net income or (loss) from fundraising events . | | 53,908 | 53,908 | | |
| _ | 9a | Gross income from gaming activities | | | · | | |
| | | See Part IV, line 19 | | | | | |
| | | a | 19,450 | | | | |
| | ь | Less direct expenses b | 3,500 | | | | |
| | С | Net income or (loss) from gaming activities . | | 15,950 | 15,950 | | |
| | 10a | Gross sales of inventory, less returns and allowances . | | | | | |
| | ь | Less cost of goods sold b | | | | | |
| | c | Net income or (loss) from sales of inventory . | . ► | | | | |
| | | Miscellaneous Revenue Busines | | | | | |
| | 11a | miscellaneous | 900,099 | 762 | 762 | | |
| | ь | PASSTRHOUGH ENTITY LOS | 900,099 | -132,951 | -132,951 | | |
| | | | | | | | + |
| | d | All other revenue | | | + | | + |
| | e e | Total. Add lines 11a-11d | | | | | + |
| | | Total. And lines IIa-IIu | ▶ | -132,189 | | | |
| | 12 | Total revenue. See Instructions | ► | 8,663,279 | 1,399,849 | (| -3,119 |

| | 990 (2009) | | | | Page 10 |
|-----|---|-----------------------|-----------------------------|---------------------------------|-------------------------|
| Par | IX Statement of Functional Expenses | | | | |
| _ | Section 501(c)(3) and 501(c)(4) organizations m | | | (D) | |
| | ll other organizations must complete column (A) but are not required to | complete columi | ns (B), (C), and (B) | (D). | (D) |
| | ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in the U.S. See Part IV, line 22 | 225,760 | 225,760 | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 160,026 | 104,017 | 19,203 | 36,806 |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | | | | |
| 7 | Other salaries and wages | 2,533,363 | 1,921,879 | 420,994 | 190,490 |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 35,918 | 27,543 | 6,000 | 2,375 |
| 9 | Other employee benefits | 331,234 | 250,241 | 53,817 | 27,176 |
| 10 | Payroll taxes | 218,141 | 163,841 | 35,055 | 19,245 |
| 11 | Fees for services (non-employees) | 210,141 | 103,041 | 33,033 | 15,245 |
| | | | | | |
| a | Management | | | | |
| D | Legal | | | | |
| C | Accounting | 35,901 | | 35,901 | |
| d | Lobbying | | | | |
| е | Professional fundraising See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other | 207,572 | 159,885 | 13,148 | 34,539 |
| 12 | Advertising and promotion | 10,882 | 8,161 | 1,077 | 1,644 |
| 13 | Office expenses | 378,990 | 286,132 | 60,966 | 31,892 |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 292,695 | 207,796 | 53,439 | 31,460 |
| 17 | Travel | 150,688 | 134,331 | 10,010 | 6,347 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | 32 | 32 | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 155,092 | 131,534 | 16,410 | 7,148 |
| 23 | Insurance | 18,016 | 13,825 | 2,935 | 1,256 |
| 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below) | | | | |
| а | ınterns | 494,919 | 494,919 | | |
| b | ın kınd donatıons | 103,812 | 103,812 | | |
| c | UNIFORMS | 24,214 | 24,214 | | |
| d | FEES | 22,531 | 15,803 | 4,065 | 2,663 |
| e | preadmission screening | 21,461 | 21,461 | | |
| f | All other expenses | 31,827 | 11,338 | 1,226 | 19,263 |
| 25 | Total functional expenses. Add lines 1 through 24f | 5,453,074 | 4,306,524 | | 412,304 |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | -,,,-, | 1,225,221 | , | , |
| | | | | | |

Parit X Balance Sheet (A) (B) Beginning of year End of year 5.326 2.110.687 1 1 Cash—non-interest-bearing 1,416,277 2 377,145 2 321,507 1,101,745 3 3 4 223.708 232.275 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net Inventories for sale or use 8 76.605 9 57,435 Land, buildings, and equipment cost or other basis Complete 8.403.599 10a 10a Part VI of Schedule D 444,739 **10c** 10b 435, 108 7.968.491 b Less accumulated depreciation 11 11 12 107,050 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 100.008 15 37.935 15 16 2,588,170 16 11,992,763 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 169.272 17 587.930 17 Accounts payable and accrued expenses 18 18 19 19 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 5,558,697 23 Secured mortgages and notes payable to unrelated third parties . . 5,217 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities Complete Part X of Schedule D 31.631 25 154.505 26 **Total liabilities.** Add lines 17 through 25 206,120 26 6,301,132 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 2.300.979 3.829.521 27 Unrestricted net assets 27 28 81.071 28 1.862.110 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ Total net assets or fund balances 2,382,050 33 33 5,691,631 34 Total liabilities and net assets/fund balances 2.588.170 11,992,763 34

Part XI Financial Statements and Reporting

| | | | Yes | No |
|----|---|----|-----|----|
| 1 | Accounting method used to prepare the Form 990 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | Νo |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both | | | |
| | Separate basis Consolidated basis 🔽 Both consolidated and separated basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | Yes | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | Yes | |

Form **990** (2009)

Employer identification number

OMB No 1545-0047

OMB No 1545-004

2000

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization THE CARA PROGRAM

36-4268095 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other ∏ Туре I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the US? | | (vii) A mount of support? |
|---|-------------|---|--|----|---|----|---|----|---------------------------------|
| | | ınstructions)) | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

| - | ection A. Public Support | ou checked the | box on line 5, A | , or 8 or Part I | .) | | | |
|----------------|--|--|--|--|--|-----------|------------|---------------------|
| | endar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 20 | 009 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not include any "unusual | 1,759,839 | 9 3,282,425 | 4,060,530 | 3,933,823 | 7 | 7,266,549 | 20,303,166 |
| 2 | grants ") Tax revenues levied for the organization's benefit and either | | | | | | | |
| 3 | paid to or expended on its behalf The value of services or facilities | | | | | | | |
| | furnished by a governmental unit to the organization without charge | | | | | | | |
| 4 5 | Total. Add lines 1 through 3 The portion of total contributions by each person (other than a | 1,759,839 | 3,282,425 | 4,060,530 | 3,933,823 | 7 | 7,266,549 | 20,303,166 |
| | governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | | 3,571,436 |
| 6 | Public Support. Subtract line 5 from line 4 | | | | | | | 16,731,730 |
| S | ection B. Total Support | | | l | I | | | |
| | endar year (or fiscal year | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 20 | 09 | (f) Total |
| 7 | beginning in) A mounts from line 4 | 1,759,839 | 3,474 | 4,060,530 | 3,933,823 | 7 | ,266,549 | 20,303,166 |
| 8 | Gross income from interest, | | | | | | | |
| | dividends, payments received on securities loans, rents, royalties and income from similar sources | 2,106 | 3,474 | 42,227 | 23,082 | | 14,259 | 85,148 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | | |
| LO | Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets | | | | | | | |
| 11 | Total support (Add lines 7 through 10) | | | | | | | 20,388,314 |
| 12 | Gross receipts from related activiti | es, etc (See inst | tructions) | | | 12 | | 3,609,433 |
| 13 | First Five Years If the Form 990 is check this box and stop here | | | , thırd, fourth, or f | ıfth tax year as a ! | 501(c)(3 | i) organız | eation, ▶☐ |
| <u>S</u> 14 | ection C. Computation of Pub Public Support Percentage for 2009 | | | 11 column (f)) | | 4.4 | | 93.070.0/ |
| 15 | Public Support Percentage for 2008 | • | | II coldiiii (i)) | | 14 15 | | 82 070 % |
| | 33 1/3% support test—2009. If the | | | on line 13 and l | ine 14 is 33 1/3% | | checkt | 83 100 % his hox |
| b | and stop here. The organization qua 33 1/3% support test—2008. If the box and stop here. The organization 10%-facts-and-circumstances test- | alifies as a public organization did n qualifies as a p — 2009. If the org | ly supported orga not check the box ublicly supported anization did not o | nization k on line 13 or 16 organization :heck a box on lin | a, and line 15 is 3 e 13, 16a, or 16b | 3 | or more, o | ► ✓ |
| | is 10% or more, and if the organiza in Part IV how the organization mee organization | ets the "facts and | d cırcumstances" | test The organiza | ation qualifies as a | a publicl | y support | ed F |
| Ь | 10%-facts-and-circumstances test- 15 is 10% or more, and if the organ Explain in Part IV how the organiza | nization meets th | e "facts and cırcu | mstances" test, o | heck this box and | stop he | ere. | |
| 18 | supported organization Private Foundation If the organizat | | | | | | | ▶ ┌ |
| | instructions | | | | | | | ▶ □ |

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

| | (Complete only if you | cnecked the | box on line 9 o | r Part I.) | | | |
|---------|--|-------------------------|---------------------|--------------------|--------------------------|------------------------|------------------|
| | ction A. Public Support | | | | 1 | T | ı |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| _ | include any "unusual grants ") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt | | | | | | |
| 3 | purpose Gross receipts from activities that | | | | + | | |
| 3 | are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| _ | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | - | | |
| 7a | A mounts included on lines 1, 2, and 3 received from disqualified | | | | | | |
| | persons | | | | 1 | | |
| ь | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public Support (Subtract line 7c | | | | | | |
| | from line 6) | | | | | | |
| | ction B. Total Support | | 1 | | | 1 | Γ |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 9 | A mounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| ь | Unrelated business taxable | | | | | | |
| | ıncome (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| _ | June 30, 1975 Add lines 10a and 10b | | | | | | |
| c 11 | Net income from unrelated | | | | | | |
| 11 | business activities not included | | | | | | |
| | ın lıne 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | IV) | | | | | | |
| 13 | Total support (Add lines 9, 10c, | | | | | | |
| 14 | 11 and 12) First Five Years If the Form 990 is for | or the organizat | lon's first, second | L third fourth or | l fifth tax vear as a | 1 a 501(c)(3) organ | l uzation |
| | check this box and stop here | or the organizat | | ., 4, | men tax your as t | (c)(c) c.gu. | ▶ ┌ |
| | | | | | | | |
| | ction C. Computation of Publ | | | | | | |
| 15 | Public Support Percentage for 2009 | (line 8 column | (f) divided by line | 13 column (f)) | | 15 | |
| 16 | Public support percentage from 200 | 8 Schedule A , F | art III, line 15 | | | 16 | |
| | | | | | | | |
| Se | ction D. Computation of Inve | stment Inco | ome Percenta | ge | | | |
| 17 | Investment income percentage for 2 | 009 (line 10c c | olumn (f) dıvıded | by line 13 columi | n (f)) | 17 | |
| 18 | Investment income percentage from | 2008 Schedule | A, Part III, line 1 | L 7 | | 18 | |
| 19a | 33 1/3% support tests—2009. If the | organization di | d not check the b | ox on line 14, and | d line 15 is more | than 33 1/3% and | d line 17 is not |
| | more than 33 1/3%, check this box a | ind stop here. T | | | | | |
| L | organization 33 1/3% support tests—2008. If the | ► C | d not chastes here | on line 14 amilion | 100 and line 4 | 5 ic mara +ha= 22 | 1/20/2 and line |
| b | שר בו בע suppoit tests—zouo. If the | organization (I | и посепеска вох | OILLINE TH OLINE | = ⊥⊃a, anu nne 1(| us more man 33 | 1/370 and ine |

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493214006530

OMB No 1545-0047

Open to Public

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

| ernal Revenue Service | ► Attach to Fo | orm 990. 🟲 See separate instruction | s. | | Inspec | tion |
|---|---|---|------------------|--------------------------|-----------|-----------|
| Name of the organ | ization | | Emp | loyer identificati | on numbe | er |
| THE CARA PROGRAM | | | 36 | 4268095 | | |
| Part I Organ | nizations Maintaining Donor Ac | dvised Funds or Other Simil | | | Comple | te if the |
| organı | zation answered "Yes" to Form 99 | | | | | |
| | | (a) Donor advised funds | (| (b) Funds and oth | ner accou | nts |
| Total number a | | | | | | |
| | tributions to (during year) | | | | | |
| | nts from (during year) | | | | | |
| Aggregate valu | ue at end of year | | | | | |
| _ | zation inform all donors and donor advi organization's property, subject to the | | | ısed | ☐ Yes | ☐ No |
| used only for c | zation inform all grantees, donors, and haritable purposes and not for the ben ermissible private benefit | | • | | ┌ Yes | ┌ No |
| art III Conse | rvation Easements. Complete | ıf the organızatıon answered "Y | es" to Forr | n 990, Part IV, | lıne 7. | |
| Preservat Protection Preservat Complete lines | conservation easements held by the or ion of land for public use (e g , recreati n of natural habitat ion of open space s 2a-2d if the organization held a quali he last day of the tax year | on or pleasure) Preservation Preservation | n of a certifie | d historic structu | | a |
| | | | | Held at the E | nd of the | Year |
| a Total number o | of conservation easements | | 2a | | | |
| b Total acreage | restricted by conservation easements | | 2b | | | |
| c Number of con | servation easements on a certified his | toric structure included in (a) | 2c | | | |
| d Number of con | servation easements included in (c) a | cquired after 8/17/06 | 2d | | | |
| the taxable ye | servation easements modified, transfe ar - tes where property subject to conserva | | minated by th | ne organization di | ırıng | |
| Does the orga | nization have a written policy regarding fthe conservation easements it holds? | the periodic monitoring, inspection | n, handling of | f violations, and | ┌ Yes | ┌ No |
| | nteer hours devoted to monitoring, insp | 3 | | <i>,</i> – | | |
| A mount of exp | enses incurred in monitoring, inspecti | ng, and enforcing conservation ease | ements durin | g the year 🟲 \$ | | |
| | nservation easement reported on line 2) and 170(h)(4)(B)(ii)? | (d) above satisfy the requirements | ofsection | | ☐ Yes | ┌ No |
| balance sheet | escribe how the organization reports co , and include, if applicable, the text of t on's accounting for conservation easen | the footnote to the organization's fin | • | • | | |
| | izations Maintaining Collectio ete if the organization answered ' | | | her Similar A | ssets. | |
| art, historical | tion elected, as permitted under SFAS treasures, or other similar assets held t XIV, the text of the footnote to its fin | for public exhibition, education or re | esearch in fu | | | е, |
| historical trea: | tion elected, as permitted under SFAS sures, or other similar assets held for i lowing amounts relating to these items | public exhibition, education, or rese | | | • | |
| (i) Revenues i | included in Form 990, Part VIII, line 1 | | | ► \$ | | |
| (ii) Assets inc | luded in Form 990, Part X | | | - \$ | | |
| | tion received or held works of art, histo | orical treasures. or other similar ass | sets for finan | | | |
| _ | ints required to be reported under SFA | · | . J.L. TOT HINGH | ga, provide | | |
| a Revenues incli | uded in Form 990, Part VIII, line 1 | | | ▶ \$ | | |

b Assets included in Form 990, Part X

| Part : | III Organizations Maintaining Co | llections of Art | , HIS | tori | cai ire | <u>easu</u> | res, or U | tne | r Similar Ass | ets (co | ontinued) |
|--------------|--|------------------------------------|---------|-----------------|-------------|-------------|-----------------------------------|-------|---------------------|------------------|-----------|
| | Using the organization's accession and othe items (check all that apply) | r records, check any | y of th | e foll | owing th | nat ar | e a sıgnıfıca | nt u | se of its collectio | n | |
| a [| Public exhibition | | d | Γ | Loan o | rexcl | hange progra | ams | | | |
| ь「 | Scholarly research | | e | Γ | Other | | | | | | |
| c [| Preservation for future generations | | | | | | | | | | |
| | Provide a description of the organization's co Part XIV | ollections and expla | ın how | v the | / further | the o | organization' | s ex | empt purpose in | | |
| | During the year, did the organization solicit of assets to be sold to raise funds rather than t | | | | | | | | | Yes | ∏ No |
| Part | Escrow and Custodial Arrang Part IV, line 9, or reported an an | | | | | | n answered | 1 "Y | es" to Form 99 | 0, | |
| | Is the organization an agent, trustee, custod included on Form 990, Part X? | ıan or other ınterme | diary | for c | ontribut | ions c | or other asse | ets r | | Yes | ┌ No |
| b 1 | If "Yes," explain the arrangement in Part XI\ | / and complete the | follow | ıng ta | able | | | | A | | |
| _ | _ | | | | | | F | | A mo | unt | |
| _ | Beginning balance | | | | | | <u> </u> | 1c | | | |
| | Additions during the year | | | | | | — | 1d | | | |
| _ | Distributions during the year | | | | | | | 1e | | | |
| | Ending balance | 000 B 1 V 1 | - 3.1.5 | | | | L | 1f | | · v- | |
| | Did the organization include an amount on Fo | | e 217 | | | | | | l | Yes | No |
| | If "Yes," explain the arrangement in Part XIV | | 2 225 | | od "Va- | !! +c ! | Form 000 | D = | + T\/ line 10 | | |
| Part | Endowment Funds. Complete | f the organization (a)Current Year | | were Prior \ | | | F orm 990, o Years Back | | | ≘) Four Y | ears Back |
| 1a | Beginning of year balance | (a) carrette real | (-) | | - Cui | (5) | o rears back | (4) | Timee rears back (| 5 , 0 a | cars back |
| | Contributions | | | | | | | | | | |
| c : | Investment earnings or losses | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | |
| | Other expenditures for facilities and programs | | | | | | | | | | |
| f . | Administrative expenses | | | | | | | | | | |
| g | End of year balance | | | | | | | | | | |
| 2 | Provide the estimated percentage of the yea | r end balance held a | is | | | | | | | | |
| a | Board designated or quasi-endowment 🕨 | % | | | | | | | | | |
| Ь | Permanent endowment 🕨 % | | | | | | | | | | |
| c - | Term endowment ► % | | | | | | | | | | |
| 3a / | Are there endowment funds not in the posses | ssion of the organiza | ation t | hat a | re held | and a | dmınıstered | for | the | | , |
| | organization by | | | | | | | | 2-72 | Yes | No |
| | (i) unrelated organizations | | | • | | | | • | 3a(i) 3a(ii) | - | |
| | (ii) related organizations . . . If "Yes" to 3a(ii), are the related organizatio | | | | ule R? | | | • • | 3a(11) | <u> </u> | <u> </u> |
| | Describe in Part XIV the intended uses of th | • | | | | | | • | | 1 | <u> </u> |
| Part | | | | | | 0, Pa | art X, line | 10. | | | |
| | <u> </u> | | | |) Cost or o | • | (b)Cost or ot | | (c) Accumulated | (4) Da | مبامد بام |
| | Description of investment | | | bas | ıs (ınvestn | nent) | basis (othe | r) | depreciation | (a) bo | ok value |
| 1a La | and | | | | | | | | | | |
| b B | uildings | | | | | | 7,158, | 999 | 12,192 | | 7,146,807 |
| c Le | easehold improvements | | | | | | | | | | |
| d E | quipment | | | | | | 1,244, | 600 | 422,916 | | 821,684 |
| | ther | | | | | | | | | | |
| [otal | Add lines 1a-1e (Column (d) should equal Fo | rm 000 Bart V colur | (D) | | | | | | | | 7,968,491 |

| Part VII Investments—Other Securities. See (a) Description of security or category | | | od of valuation |
|---|------------------------|---------------|--|
| (including name of security) | (b)Book value | | f-year market value |
| Financial derivatives | | | |
| Closely-held equity interests | | | |
| Other | | | |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | | | |
| Part VIII Investments—Program Related. See | Form 990, Part X, line | | |
| (a) Description of investment type | (b) Book value | | od of valuation f-year market value |
| | | Cost of end o | year market value |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | | | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip | | | (b) Book value |
| (a) Descrip | LIOII | | (b) book value |
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| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 | | | |
| Part X Other Liabilities. See Form 990, Part X | | | |
| 1 (a) Description of Liability | (b) A mount | | |
| Federal Income Taxes | | | |
| CASH ADVANCES | 102,930 | | |
| uniform deposits | 2,762 | | |
| security deposit | 10,350 | | |
| accrued imnterest payable | 38,463 | | |
| | | | |
| | | | |
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| | | | |
| | | | |
| | | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶ | 154,505 | | |

| | t XII Reconciliation of Change in Net Assets from Form 990 to Financial Statemen | 163 | |
|--------|---|-------|-----------|
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 8,663,279 |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 5,453,074 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 3,210,205 |
| 4 | Net unrealized gains (losses) on investments | 4 | |
| 5 | Donated services and use of facilities | 5 | 196,881 |
| 6 | Investment expenses | 6 | <u>`</u> |
| 7 | Prior period adjustments | 7 | -97,505 |
| 8 | Other (Describe in Part XIV) | 8 | , |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | 99,376 |
| 10 | | 10 | 3,309,581 |
| | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 EXII Reconciliation of Revenue per Audited Financial Statements With Revenue p | | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 9,055,494 |
| - 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | 2,000,000 |
| a | Net unrealized gains on investments 2a | | |
| ь | Donated services and use of facilities | | |
| С | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIV) | | |
| e | Add lines 2a through 2d | 2e | 392,215 |
| 3 | Subtract line 2e from line 1 | 3 | 8,663,279 |
| 4 | A mounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIV) 4b | | |
| С | Add lines 4a and 4b | 4c | 0 |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5 | 8,663,279 |
| art | XIII Reconciliation of Expenses per Audited Financial Statements With Expenses | per l | Return |
| 1 | Total expenses and losses per audited financial statements | 1 | 5,648,408 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| c | Other losses | | |
| d | Other (Describe in Part XIV) | | |
| е | Add lines 2a through 2d | 2e | 195,334 |
| 3 | Subtract line 2e from line 1 | 3 | 5,453,074 |
| 4 | A mounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIV) | | |
| c | Add lines 4a and 4b | 4c | 0 |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) | 5 | 5,453,074 |
| D | t XIV Supplemental Information | | |

| Ident if ier | Return Reference | Explanation |
|--------------|------------------|---|
| | | RAFFLE PRIZE OF \$3,500 REPORTED AS SPECIAL EVENT EXPENSE ON THE AUDIT AND AS DIRECT EXPENSE ON THE |
| | | INFORMATION RETURN |

DLN: 93493214006530

OMB No. 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Total .

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

| | ne of the organization E CARA PROGRAM | | | | | | Employer ider | tification number |
|--|---|----------------|--|---------------------------------------|--------------------------------------|---------|---|--|
| | E CARA I RO GRAM | | | | | | 36-4268095 | |
| Pa | Fundraising Ac Form 990-EZ filer | | | | | to Form | 990, Part IV | , line 17. |
| 1 a | a Mail solicitations e Solicitation of non-g | | | | | | ment grants | |
| b c d | Phone solicitations In-person solicitations | | f | | | | - | |
| Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities? Tye If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table | | | | | | | | |
| | (i) Name of individual or entity (fundraiser) | (ii) A ctivity | (iii) fundrais custo contribu contribu | er have dy or rol of utions? | (iv) Gross receipts from activity | (or re | nount paid to etained by) iser listed in col (i) | (vi) A mount paid to (or retained by) organization |
| | | | res | No | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

| Pa | rt II | Fundraising Events. Com more than \$15,000 on Form | plete ıf the organızatı 990-EZ, lıne 6a. Lıst | on answered "Yes" to events with gross rece | Form 990, Part IV, lin eipts greater than \$5,0 | e 18, o 000. | r repor | ted |
|-----------|-------|---|--|--|--|-----------------|---|-----------|
| | | | (a) Event #1 golf (event type) | (b) Event #2 A NEW CELEBRATION (event type) | (c) O ther Events 1 (total number) | (Add co | otal Eve ol (a) tl ol (c)) | hrough |
| £Ω | 1 | Gross receipts | 137,231 | 60,636 | 12,500 | | 21 | .0,367 |
| Reveilue | 2 | Less Charitable contributions | 22,550 | | | | 2 | 22,550 |
| <u>-</u> | 3 | Gross income (line 1 minus line 2) | 114,681 | 60,636 | 12,500 | | 18 | 37,817 |
| | 4 | Cash prizes | | | | | | |
| မှာ 45 | 5 | Non-cash prizes | | | | | | |
| Expenses | 6 | Rent/facility costs | | | | | | |
| 쫎 | 7 | Food and beverages | 16,282 | 2 | | | 1 | 6,282 |
| Direct | 8 | Entertainment | 35,776 | 5 | | | 3 | 35,776 |
| Δ | 9 | Other direct expenses . | | | | | | |
| | 10 | Direct expense summary Add line | es 4 through 9 ın column | (d) | | | 5 | 52,058 |
| | 11 | Net income summary Combine lir | nes 3, column d, and line | 10 | | | 13 | 35,759 |
| Par | t III | Gaming. Complete if the or \$15,000 on Form 990-EZ, lin | | "Yes" to Form 990, Pa | rt IV, line 19, or repo | rted mo | re tha | n |
| Revenue | | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) O ther gaming | (Add co | otal gar ol (a) tl ol (c)) | nrough |
| | 1 | Gross revenue | | | 19,450 | | 1 | .9,450 |
| မှ | 2 | Cash prizes | | | | | | |
| sesued | 3 | Non-cash prizes | | | 3,500 | | | 3,500 |
| Direct Dy | 4 | Rent/facility costs | | | | | | |
| <u>ā</u> | 5 | Other direct expenses | | | | | | |
| | 6 | Volunteer labor | ∀es | Г Yes | Yes 20 000 % No | | | |
| | 7 | Direct expense summary Add lines | s 2 through 5 in column (| d) | | | | 3,500 |
| | 8 | Net gaming income summary Com | bine lines 1. column d. a | nd line 7 | | | 1 | 5,950 |
| 9 | | er the state(s) in which the organiza | | | | | Yes | No |
| a b | | he organization licensed to operate No," Explain | gaming activities in eac | h of these states? | | · 9a | <u> </u> | No |
| J | RAF | FFLE REGISTRATION WITH STATE ENSE FROM MUNICIPALITY | OF ILLINOIS NOT RE | QUIRED ORGANIZAITO | ON OBTAINED RAFFLE | | | |
| 10a | | re any of the organization's gaming l | ıcenses revoked, susper | nded or terminated during | the tax year? | 10 | a | No |
| Ь | | Yes," Explain | | | | | | |
| 11 | | es the organization operate gaming a | activities with nonmembe | vrs? | | | . Yes | |
| 12 | Ist | he organization operate gaining o he organization a grantor, beneficial ned to administer charitable gaming | ry or trustee of a trust or | a member of a partnersh | ıp or other entity | | | |
| | | | | | Schedule G (Form 9 | 90 or 99 | | No 009 |

| | | | | | | | | Yes | No |
|----|---------------|---------------------------------------|---------------------------------------|------------------------|-----------|-----------------------|-----|-----|------|
| L3 | Indicate the | percentage of gaming a | activity operated in | | | | | | |
| а | The organiza | ation's facility | | | 13 | а | | | |
| b | An outside f | acılıty | | | . 13 | b 100 00 | 0 % | | |
| 4 | Enter the na | me and address of the p | person who prepares the o | rganızatıon's gamıng/ | special 6 | events books and reco | rds | | |
| | | | | | | | | | |
| | Name 🟲 | DEVELOPMENT DEP | ARTMENT | | | | | | |
| | | | | | | | | | |
| | Addross 🟲 | 703 WEST MONROE | | | | | | | |
| | Address | CHICAGO,IL 6066 | | | | | | | |
| | | | | | | | | | |
| 5a | | | act with a third party from | | | | | | |
| | | | | | | | 15a | | Νo |
| b | | | g revenue received by the | | | and the | | | |
| | | | by the third party 🏲 \$ | | | | | | |
| С | If "Yes," ent | er name and address | | | | | | | |
| | Name 🟲 | | | | | | | | |
| | rume r | | | | | | | | |
| | | | | | | | | | |
| | Address 🟲 | | | | | | | | |
| _ | 6 | | | | | | | | |
| 5 | Gaming man | lager information | | | | | | | |
| | | | | | | | | | |
| | Name 🟲 | FINANCE DEPARTME | NT | | | | | | |
| | | | | | | | | | |
| | Gaming man | iager compensation 🟲 \$ | · | | | | | | |
| | Description | of services provided | THE FINANCE DEPARTI | MENT EMPLOYEES R | RECORD | AND DEPOSIT | | | |
| | Description | or services provided p | REVENUE FROM RAFFLI | | | | | | |
| | Director, | /officer | ▼ Employee | □ Indepe | ndent co | ntractor | | | |
| , | Mandatory d | listributions | | | | | | | |
| а | • | | tate law to make charitabl | e distributions from t | he gamir | na proceeds to | | | |
| - | _ | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | | - | = : | 17a | | No |
| b | Enter the an | nount of distributions re | quired under state law dis | tributed to other exen | npt orgar | nizations or spent | 174 | | 1,10 |

DLN: 93493214006530 OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Open to Public

| Internal Revenue Service | | | Attach to Form 9 | | Inspection | | | |
|---|--------------------------|---|--------------------------------------|---|---|-------------|------------|---------------------------------------|
| Name of the organization | | | | | | Employer | identifica | tion number |
| THE CARA PROGRAM | | | | | | 36-4268 | 095 | |
| Part I General Infor | mation on Grants | and Assistance | | | | • | | |
| Does the organization methe selection criteria useDescribe in Part IV the organization | ed to award the grants (| or assistance? | | | | | | ▽ Yes ┌ 「 |
| Form 990, Part | IV, line 21 for any r | Governments and recipient that receive 0) if additional space | d more than \$5,000. | . Check this box if no | one recipient receiv | ed more tha | n \$5,000 | 0. Use |
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | | | (h) Purpose of grant or assistance |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b) Number of recipients | (c)A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|----------------------------------|-----------------------------|-----------------------------------|--|---------------------------------------|
| See Addıtıonal Data Table | | | | | |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Ident if ier | Return Reference | Explanation |
|--------------------|------------------|---|
| O ther Information | Part IV | The Student Savings Plan helps promote fiscal soundness with clients A Type One participant is a student who has dependents and a Type Two participant is a student who does not have dependents. At the beginning of the student's employment The Cara Program gives the student \$50 to open a savings account at a financial institution of their choice. Every month after that the student must deposit funds into that account. At the end of one year if all requirements are met. The Cara Program gives Type One participants \$1,000 match and Type Two participants \$500 match in the form of a savings bond. If the student deposits the required dollar amount for 10 out of 12 months and stays employed for 12 consecutive months he or she is eligible for the match. Cara keeps a detailed spreadsheet supporting all accruals that ties into their Student Savings account. The Cara Program offers rental assistance for all employed participants on the job for at least 90 days of SATISFACTORY employment. Participants must be in compliance with the individual development management agreement, including maintaining consistent contact with their INDIVIDUAL DEVELOPMENT MANAGER. |
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Software ID: Software Version:

EIN: 36-4268095

Name: THE CARA PROGRAM

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

| (a)Type of grant or assistance | (b) Number of recipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|----------------------------------|----------------------------------|-------------------------------------|--------------------------------------|--|---------------------------------------|
| TRANSPORTATION | | 143,814 | | | |
| RECOGNITION EVENTS | | 2,801 | | | |
| STUDENT SAVINGS PLAN | | 21,427 | | | |
| RENTAL ASSISTANCE | | 27,966 | | | |
| SPECIALIZED SKILLS TRAINING | | 694 | | | |
| CLOTHING | | 7,350 | | | |
| GLASSES | | 836 | | | |
| EMERGENCY AND MEDICAL ASSISTANCE | | 12,323 | | | |
| OTHER | | 8,389 | | | |

DLN: 93493214006530

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| 1111 | CARA FROURAM | | 36-4268095 | | | |
|------|--|----------|---|----|-----|----|
| Pa | rt I Questions Regarding Compensation | n | | | | |
| | | | | | Yes | Νo |
| 1a | Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III | | | | | |
| | First-class or charter travel | Γ | Housing allowance or residence for personal use | | | |
| | Travel for companions | Γ | Payments for business use of personal residence | | | |
| | Tax idemnification and gross-up payments | | | | | |
| | Discretionary spending account | Г | Personal services (e g , maid, chauffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain | | | | | |
| 2 | Did the organization require substantiation prior to r officers, directors, trustees, and the CEO/Executive | | | 2 | | |
| 3 | Indicate which, if any, of the following the organization organization organization organization. | nat appl | у | | | |
| | Compensation committee | | Written employment contract | | | |
| | Independent compensation consultant | <u> </u> | , , | | | |
| | Form 990 of other organizations | 12 | Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed in Form 990, or a related organization | Part V I | I, Section A, line 1a with respect to the filing organization | | | |
| а | Receive a severance payment or change-of-control | paymer | nt? | 4a | | Νo |
| b | Participate in, or receive payment from, a suppleme | ntal nor | nqualified retirement plan? | 4b | | Νo |
| c | Participate in, or receive payment from, an equity-b | ased co | mpensation arrangement? | 4c | | Νo |
| | If "Yes" to any of lines 4a-c, list the persons and pr | ovide th | ne applicable amounts for each item in Part III | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only mu | ıst com | plete lines 5-9. | | | |
| 5 | For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of | line 1a | , did the organization pay or accrue any | | | |
| а | The organization? | | | 5a | | Νo |
| b | Any related organization? | | | 5b | | Νo |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of | line 1a | , did the organization pay or accrue any | | | |
| а | The organization? | | | 6a | | Νo |
| b | Any related organization? | | | 6b | | Νo |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of | | | 7 | | Νo |
| 8 | Were any amounts reported in Form 990, Part VII, psubject to the initial contract exception described in Part III | | | 8 | | No |
| 9 | If "Yes" to line 8 did the organization also follow the | a rabutt | able presumption procedure described in Regulations | | | |

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-------------------|-------------|--------------------------|---|---|--------------------------------|----------------|----------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ |
| ERIC P WEINHEIMER | (I) (II) | 138,345 0 | 0 | 0 | 0 0 | 20,026 0 | 158,371 0 | 146,171 0 |
| | | | | | | | | |
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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

|] | Ident if ier | Ret urn Ref erence | Explanation |
|---|--------------|-----------------------|-------------|
|] | Ident if ier | Reference | Explanation |

Schedule J (Form 990) 2009

DLN: 93493214006530

Schedule L

(Form 990 or 990-EZ)

► Complete if the organization answered

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Transactions with Interested Persons

Open to Public Inspection

Name of the organization THE CARA PROGRAM

Employer identification number

36-4268095

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

(c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction

Yes No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under **3** Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(b) Loan to **(e)** In or from the (a) Name of interested person and (c)Original

(d)Balance due organization? principal amount

default?

(f) Approved by board or committee?

(g)Written agreement?

From

Yes

No

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person

nurnose

(b) Relationship between interested person and the organization

(c)A mount of grant or type of assistance

Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(e) Sharing of (b) Relationship between interested organization's (c) A mount of (a) Name of interested person (d) Description of transaction person and the transaction revenues? organization No THOMAS OWENS CHAIRMAN OF THE 2,505,500 THE ORGANIZATION Νo BOARD RECEIVES SIGNIFICANT CASH CONTRIBUTIONS FROM THE OWENS FOUNDATION (\$1,505,000 IN 2009) WHICH IS CONTROLLED BY MR THOMAS OWENS, THE CHAIRMAN OF THE BOARD THE FOUNDATION LOANED THE CARA PROGRAM \$1,000,000 TO PURCHASE **BUILDING SPACE IN 2009** ROGER T HUGHES **VP AND TREASURER** 60,376 MR HUGHES IS THE Νo EXECUTIVE DIRECTOR OF OF THE BOARD OLD ST PATRICK'S CHURCH WHICH RENTS PARKING AND OFFICE SPACE TO THE CARA PROGRAM (\$35,376) THE ORGANIZATION MADE A PAYMENT TO THE CHURCH IN 2009 (\$25,000) RELATED TO RENT AND BUILDING IMPROVEMENTS THE ORGANIZATION USES OLD ST PATS TO MANAGE PAYROLL AND RELATED FUNDS THOMAS OWENS CHAIRMAN OF THE 91,000 MR THOMAS OWEN'S SON, Νo BOARD MICHAEL OWENS. PERFORMED CONSULTING SERVICES FOR THE

MEMBER OF BOARD ROSANNA A MARQUEZ OF DIRECTORS

ORGANIZATION AND EARNED \$91,000 IN 2009 197,666 THE ORGANIZATION

RECEIVES SIGNIFICANT CASH CONTRIBUTIONS FROM ELEANOR FOUNDATION MS MARQUEZ IS THE PRESIDENT OF ELEANOR FOUNDATION

Νo

DLN: 93493214006530

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization THE CARA PROGRAM

Employer identification number

36-4268095

| Check Number of Contributions Revenues reported on Form 990, Part VIII, line Inches | Pa | rt I Types of Property | | | | |
|--|----------|------------------------------------|---------------|----------------------------------|---|---------------------------------------|
| 1 Art—Works of art | | | Check If | | Revenues reported on Form 990, Part VIII, line | Method of determining |
| 2 Art—Historical treasures 3 Art—Fractional interests 4 Books and publications 5 Clothing and household goods 6 Cars and other vehicles 7 Boats and planes 8 Intellectual property 10 Securities—Publicity traded 11 Securities—Closely held stock 12 Securities—Publicity traded 13 Qualified conservation 14 Qualified conservation 15 Real estate—Residential 16 Real estate—Residential 17 Real estate—Commercial 18 Real estate—Commercial 19 Pood inventory 10 Drugs and medical supplies 10 Securities—Securities—Publicity traded 10 Securities—This collaboration growth with the organization during the tax year for contributions 17 Real estate—Other 18 Real estate—Commercial 19 Food inventory 10 Drugs and medical supplies 10 Scientific specimen 11 Specimen 12 Scientific specimen 12 Scientific specimen 13 Scientific specimen 14 Specimen 15 Real estate—Other interest 16 Collectifies 17 Real estate—Other interest 18 Collectifies 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy 22 Historical artifacts 23 Scientific specimen 24 Archeological artifacts 25 Other F (furiture) 26 Other F (furiture) 27 Other F (furiture) 28 Other F (furiture) 29 Number of Forms \$2.83 received by the organization during the tax year for contributions 20 For which the organization completed Form \$2.83, Part IV, Donee Acknowledgement 26 Other F (furiture interest) 27 Other F (furiture interest) 28 Other F (furiture interest) 29 Number of Forms \$2.83 received by the organization during the tax year for contributions 20 For which the organization completed Form \$2.83, Part IV, Donee Acknowledgement 27 Other F (furiture interest) 28 Other F (furiture interest) 29 Number of Forms \$2.83 received by the organization of the interest of | 1 | Art—Works of art | аррпсавіе | | 19 | |
| 3 AT - Fractional interests | 2 | | | | | |
| 4 Books and publications . 5 Clothing and household goods | 2 | | | | | |
| S Clothing and household goods | <i>3</i> | | | | | |
| Securities | 4 | • | | | | |
| 6 Cars and other vehicles | 3 | | | | | |
| 7 Boats and planes | 6 | 9 | | | | |
| 8 | 7 | | | | | |
| 9 Securities—Publicity traded , | 8 | • | | | | |
| 10 Securities—Closely held stock | | | | | | |
| 1. Securities — Partnership, LLC, or trust interests | | · | | | | |
| 13 Qualified conservation contribution—Historic structures | | Securities—Partnership, LLC, | | | | |
| Contribution—Historic structures | 12 | Securities—Miscellaneous | | | | |
| Contribution | 13 | contribution—Historic | | | | |
| 15 Real estate—Commercial | 14 | • | | | | |
| 16 Real estate—Commercial | | | | | | |
| 17 Real estate—Other | | | | | | |
| 18 Collectibles | | | | | | |
| 19 Food inventory | | | | | | |
| 20 Drugs and medical supplies . 21 Taxidermy | | | | | | |
| Taxidermy | | | | | | |
| 22 Historical artifacts | | | | | | |
| 35 Scientific specimens | | · · | | | | |
| 24 Archeological artifacts | | | | | | |
| 25 Other ► (furniture) X 1 48,601 determined by donor 26 Other ► (interest) X 1 592,961 market rate of interest dumpsters & X 1 592,961 market rate of interest 27 Other ► (trash liners) X 6 103,812 fair market value 28 Other ► (supplies) X 1 1,372 fair market value 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgemen 29 | | ' | | | | |
| 26 Other ► (interest dumpsters & X | | <u>-</u> | ., | | 10.501 | |
| dumpsters & X 6 103,812 fair market value 27 Other ▶ (trash liners) X 1 1,372 fair market value 28 Other ▶ (supplies) X 1 1,372 fair market value 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement | | · | | | · · | - |
| 27 Other > (trash liners) | 26 | · | X | 1 | 592,961 | market rate of interest |
| Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement | 27 | • | × | 6 | 103.812 | fair market value |
| Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement | | • | | 1 | | |
| for which the organization completed Form 8283, Part IV, Donee Acknowledgement | | ` | | anization during the tax ve | | I I I I I I I I I I I I I I I I I I I |
| Puring the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? | 2, | | | | | 29 |
| must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? | | · | | , | • | Yes No |
| for exempt purposes for the entire holding period? | 30a | During the year, did the organiza | tion receiv | e by contribution any prope | erty reported in Part I, lines | 1-28 that it |
| for exempt purposes for the entire holding period? | | must hold for at least three year | s from the o | date of the initial contribution | on, and which is not require | d to be used |
| b If "Yes," describe the arrangement in Part II 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 No 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? 32a No b If "Yes," describe in Part II 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, | | | | | | |
| Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? | b | | | | | |
| contributions? | 31 | Does the organization have a gif | tacceptand | ce policy that requires the i | review of any non-standard | contributions? 31 No |
| b If "Yes," describe in Part II 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, | 32a | - | e third parti | es or related organizations | to solicit, process, or sell i | |
| 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, | ь | If "Yes," describe in Part II | | | | |
| ı ı ı | | If the organization did not report | revenues i | n column (c) for a type of p | roperty for which column (a |) is checked, |

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

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As Filed Data -

DLN: 93493214006530

OMB No 1545-0047

2009

Open to Public Inspection

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990.

Name of the organization
THE CARA PROGRAM

Employer identification number

36-4268095

| ldentifier | Return Reference | Explanation |
|--|---------------------|---|
| Form 990, Part VI, Section A, line 2 | | JULIE OWENS MINEMAN, A MEMBER OF THE BOARD OF DIRECTORS, IS THE DAUGHTER OF THE CHAIRMAN OF THE BOARD, THOMAS OWENS DAN RYAN AND DAVID RYAN ARE BROTHERS AND ARE BOTH MEMBERS OF THE BOARD OF DIRECTORS |
| Form 990, Part VI, Section B, line 11 | | THE RETURN IS REVIEWED BY THE PRESIDENT AND THE BOARD TREASURER AFTER AN ENTENSIVE REVIEW BY THE DIRECTOR OF FINANCE |
| Form 990, Part VI, Section B, line 12c | | AT THE START OF EACH BOARD MEETING DIRECTORS ARE ASKED IF THERE ARE ANY NEW CONFLICTS TO BE REPORTED THEY ARE ENCOURAGED TO REPORT CONFLICTS AS THEY OCCUR |
| | | THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS REVIEWS AND APPROVES THE SALARY OF THE PRESIDENT OF THE ORGANIZATION AND COMPARES IT TO OTHER CHICAGO AREA NOT FOR PROFIT ORGANIZATIONS SALARIES OF OTHER STAFF MEMBERS ARE REGULARLY REVIEWED AND COMPARED TO OTHER NOT FOR PROFIT ORGANIZATIONS FOR FAIRNESS AND COMPETITIVENESS |
| Form 990, Part VI, Section C, line 19 | | AUDIT REPORT POSTED ON THE ILLINOIS ATTORNEY GENERAL'S WEBSITE GOVERNING DOCUMENTS AVAILABLE UPON REQUEST |

DLN: 93493214006530

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part I

Name of the organization
THE CARA PROGRAM

36-4268095

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

(b) Primary activity (c)
Legal domicile (state or foreign country)

(d) Total income

(e) End-of-year assets

Direct controlling entity

CLEANSLATE CHICAGO LLC 703 WEST MONROE CHICAGO, IL 60661 20-4914943

to assist individuals who have significant obstacles to employment, particul

IL

-196,240

207,712

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity

Legal domicile (state or foreign country)

(d) Exempt Code section (e)
Public charity status
(if section 501(c)(3))

Direct controlling entity

| Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, | , Part IV, line 3 | 4 |
|--|-------------------|---|
| because it had one or more related organizations treated as a partnership during the tax year.) | | |

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end-of-year assets | (h Disproj alloca | rtionate | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gen mar | | ng |
|--|--------------------------------|---|-------------------------------------|--|-------------------------------------|---------------------------------------|--------------------------------|----------|---|------------|---|----|
| CLEANSLATE PROPERTY SERVICES LLC | PROPERTY | | | | | | Yes | No | | Yes | i | No |
| 237 S DESPLAINES CHICAGO, IL60661 27-0561021 | PRESERVATION SERVICES | IL | | RELATED | -132,950 | 122,150 | | No | | Yes | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total Income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|--------------------------------|---|--|---|--|--|---------------------------------------|
| | | country) | | | | | |

| Part V | Transactions With Related Organizations (Complete | of the organization answered "Y | es" on Form 990. | Part IV. line 34, 35, or 36.) |
|--------|---|---------------------------------|----------------------|--------------------------------|
| | Transactions With Related organizations (complete | ii die organization answered i | 165 011 101 111 330, | i dic 14, iiic 31, 33, 01 30.) |

| | Note. Complete line 1 if any entity is listed in Parts II, III or IV | | Yes | No |
|------------|---|----|------------------------|----|
| 1 C | During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | 1a | | No |
| b | Gift, grant, or capital contribution to other organization(s) | 1b | Yes | |
| c | : Gift, grant, or capital contribution from other organization(s) | 1c | | No |
| d | Loans or loan guarantees to or for other organization(s) | 1d | | No |
| е | Loans or loan guarantees by other organization(s) | 1e | | No |
| | | | | |
| f | Sale of assets to other organization(s) | 1f | | No |
| g | Purchase of assets from other organization(s) | 1g | | No |
| h | Exchange of assets | 1h | | No |
| i | Lease of facilities, equipment, or other assets to other organization(s) | 1i | | No |
| | | | | |
| j | Lease of facilities, equipment, or other assets from other organization(s) | 1j | | No |
| k | Performance of services or membership or fundraising solicitations for other organization(s) | 1k | | No |
| 1 | Performance of services or membership or fundraising solicitations by other organization(s) | 11 | | No |
| n | n Sharing of facilities, equipment, mailing lists, or other assets | 1m | | No |
| n | Sharing of paid employees | 1n | | No |
| | | | | |
| 0 | Reimbursement paid to other organization for expenses | 10 | | No |
| р | Reimbursement paid by other organization for expenses | 1р | Yes | |
| | | | | |
| q | Other transfer of cash or property to other organization(s) | 1q | | No |
| r | O ther transfer of cash or property from other organization(s) | 1r | | No |
| | | | | |
| , | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | | | |
| _ | (b) | | | |
| | (a) Transaction | • | (c) involve | d |
| | туре(а-1) | | | |

| (a) Name of other organization | Transaction type(a-r) | (c) Amount involved |
|--------------------------------------|--------------------------|------------------------|
| (1) CLEANSLATE PROPERTY SERVICES LLC | В | 240,000 |
| (2) CLEANSLATE PROPERTY SERVICES LLC | Р | 100,000 |

(4) (5)

(3)

. . .

(6)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Additional Data

Software ID:

Software Version:

EIN: 36-4268095

Name: THE CARA PROGRAM

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|-----------------------|------------------------------------|---|--------------------------------|
| ınterns | 494,919 | 494,919 | | |
| ın kınd donatıons | 103,812 | 103,812 | | |
| UNIFORMS | 24,214 | 24,214 | | |
| FEES | 22,531 | 15,803 | 4,065 | 2,663 |
| preadmission screening | 21,461 | 21,461 | | |