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Form 990

## Return of Organization Exempt From Income Tax

2009

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

## A For the 2009 calendar year, or tax year beginning 01-01-2009 and ending 12-31-2009

B Check if applicable	C Name of organization OHIO HOSPITAL ASSOCIATION		D Employer identification number 31-4270340
<input type="checkbox"/> Address change	Doing Business As		E Telephone number (614) 221-7614
<input type="checkbox"/> Name change	Number and street (or P O box if mail is not delivered to street address) 155 EAST BROAD STREET 15TH FLOOR		F Gross receipts \$ 15,171,837
<input type="checkbox"/> Initial return	Room/suite		
<input type="checkbox"/> Terminated			
<input type="checkbox"/> Amended return			
<input type="checkbox"/> Application pending	City or town, state or country, and ZIP + 4 COLUMBUS, OH 43215		

F Name and address of principal officer JAMES CASTLE 155 E BROAD STREET 15TH FL COLUMBUS, OH 43215		G(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
		H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions)
		H(c) Group exemption number ►

I Tax-exempt status  501(c) ( 6 ) ► (insert no )  4947(a)(1) or  527

J Website: ► WWW OHANET.ORG

K Form of organization  Corporation  Trust  Association  Other ► L Year of formation 1935 M State of legal domicile OH

## Part I Summary

1 Briefly describe the organization's mission or most significant activities OHIO HOSPITAL ASSOCIATION (OHA) IS A MEMBERSHIP DRIVEN ORGANIZATION THAT PROVIDES PROACTIVE LEADERSHIP TO CREATE AN ENVIRONMENT IN WHICH OHIO HOSPITALS ARE SUCCESSFUL IN SERVING THEIR COMMUNITIES
2 Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets
3 Number of voting members of the governing body (Part VI, line 1a) . . . . . 3 21
4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . . 4 20
5 Total number of employees (Part V, line 2a) . . . . . 5 63
6 Total number of volunteers (estimate if necessary) . . . . . 6 75
7a Total gross unrelated business revenue from Part VIII, column (C), line 12 . . . . . 7a 471,164
b Net unrelated business taxable income from Form 990-T, line 34 . . . . . 7b -21,991

8 Contributions and grants (Part VIII, line 1h) . . . . .	Prior Year	Current Year
9 Program service revenue (Part VIII, line 2g) . . . . .		0
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . .	11,021,980	10,197,212
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . .	442,664	-1,580,354
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .	177,520	78,591
	11,642,164	8,695,449

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . .	40,000	40,000
14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .		0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . .	6,388,446	6,093,898
16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .		0
b Total fundraising expenses (Part IX, column (D), line 25) ► 0		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . . . .	4,610,474	4,276,601
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) . . . . .	11,038,920	10,410,499
19 Revenue less expenses Subtract line 18 from line 12 . . . . .	603,244	-1,715,050

20 Total assets (Part X, line 16) . . . . .	Beginning of Current Year	End of Year
21 Total liabilities (Part X, line 26) . . . . .	35,963,474	38,136,638
22 Net assets or fund balances Subtract line 21 from line 20 . . . . .	11,469,243	10,136,604
	24,494,231	28,000,034

Part II Signature Block			
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge			
***** Signature of officer MARY GALLAGHER Senior Vice President Type or print name and title		2010-10-11 Date	

Paid Preparer's Use Only	Preparer's signature ►	Date	Check if self-employed ► <input type="checkbox"/>	Preparer's identifying number (see instructions)
	Firm's name (or yours if self-employed), address, and ZIP + 4 ► CROWE HORWATH LLP 10 West Broad Street Suite 1700 Columbus, OH 432153713			EIN ►
				Phone no ► (614) 469-0001

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

**Part III Statement of Program Service Accomplishments****1** Briefly describe the organization's mission

OHIO HOSPITAL ASSOCIATION (OHA) IS A MEMBERSHIP DRIVEN ORGANIZATION THAT PROVIDES PROACTIVE LEADERSHIP TO CREATE AN ENVIRONMENT IN WHICH OHIO HOSPITALS ARE SUCCESSFUL IN SERVING THEIR COMMUNITIES

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . .

Yes  No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . .

Yes  No

If "Yes," describe these changes on Schedule O

**4** Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  
Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ ) including grants of \$ ) (Revenue \$ )

OHA WORKED THROUGHOUT 2009 TO REPRESENT OHIO'S 168 HOSPITALS AND 40 HEALTH SYSTEMS WITH A TRUSTED STATEWIDE VOICE. DATA IS GATHERED AND DISSEMINATED BY OHA TO MULTIPLE AUDIENCES, STATE POLICYMAKERS AND LEGISLATORS AS WELL AS THE NEWS MEDIA AND HOSPITAL EXECUTIVES. OHA CREATES A BETTER UNDERSTANDING AND APPRECIATION AMONG OHIOANS FOR THE 330,000 PEOPLE WORKING IN OHIO HOSPITALS, THE 33 MILLION OUTPATIENT VISITS AND 1.5 MILLION ADMISSIONS THEY HANDLE ANNUALLY AND HOSPITALS' \$68 BILLION IMPACT ON OHIO'S ECONOMY AS A UNIFIED PUBLIC VOICE AND ADVOCATE FOR HOSPITALS. OHA FREES MEMBER HOSPITALS TO FOCUS ON WHAT THEY DO BEST: TAKING CARE OF PATIENTS AND PROMOTING GOOD HEALTH IN THEIR COMMUNITIES. THIS NON-PROFIT TRADE ASSOCIATION WORKS ON BEHALF OF MEMBER HOSPITALS THROUGH LEADERSHIP IN THE DEVELOPMENT OF PUBLIC POLICY, IN THE REPRESENTATION AND ADVOCACY OF HOSPITAL INTERESTS, AND IN THE PROVISION OF SERVICES WHICH ASSIST HOSPITALS IN MEETING HEALTH CARE NEEDS AND IMPROVING THE HEALTH STATUS OF THEIR COMMUNITIES, WHICH IN TURN IMPROVES THE HEALTH CARE INDUSTRY AS A WHOLE.

**4b** (Code ) (Expenses \$ ) including grants of \$ ) (Revenue \$ )

OHA HELPS MEMBER HOSPITALS EACH YEAR BY TELLING COMPELLING STORIES ABOUT THE MANY WAYS THEY BENEFIT THEIR COMMUNITIES BEYOND THE SERVICES FOR WHICH THEY ARE PAID. THE INFORMATION COLLECTED, ANALYZED AND SHARED BROADLY BY OHA IN THE 2009 STATEWIDE HOSPITAL COMMUNITY BENEFIT REPORT, CARING TODAY FOR A HEALTHY TOMORROW, SHOWED OHIO HOSPITALS PROVIDED MORE THAN \$2 BILLION WORTH OF SERVICES FOR WHICH THEY WERE NOT PAID, INCLUDING MILLIONS OF DOLLARS FOR MEDICAL EDUCATION AND RESEARCH, PREVENTIVE SERVICES AND HEALTH SCREENINGS, CHARITY CARE AND MEDICAID SHORTFALLS.

**4c** (Code ) (Expenses \$ ) including grants of \$ ) (Revenue \$ )

ALTHOUGH OFFICIALLY INCORPORATED IN 1935, OHA HAS BEEN THE SINGLE STATEWIDE ENTITY REPRESENTING HOSPITALS IN OHIO SINCE 1915, SERVING A UNIQUE ROLE AS A TRUSTED FORUM IN WHICH HOSPITALS CAN COME TOGETHER FOR INCREASED UNDERSTANDING AND RESOLUTION OF ISSUES OF CONCERN. THROUGHOUT THE STATE ISSUES TACKLED BY THE ASSOCIATION IN 2009 INCLUDED COLLABORATIVE EFFORTS TO IMPROVE PATIENT SAFETY, INITIATIVES TO HELP HOSPITALS REDUCE THEIR WASTE STREAM FOR A CLEANER, HEALTHIER ENVIRONMENT, AND EFFORTS TO PRESERVE THE FINANCIAL STABILITY OF HOSPITALS.

**4d** Other program services (Describe in Schedule O )

(Expenses \$ ) including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses \$

**Part IV Checklist of Required Schedules**

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .

2 Is the organization required to complete Schedule B, Schedule of Contributors? . . . . .

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .

4 **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II . . . . .

5 **Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III . . . . .

6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II . . . . .

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .

9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .

10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .

11 Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. . . . .

- Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.
- Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.
- Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.
- Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.
- Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.
- Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.

12 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII . . . . .

12A Was the organization included in consolidated, independent audited financial statements for the tax year? 

Yes	No
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If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional . . . . .

12A 

Yes
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13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .

14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I . . . . .

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? If "Yes," complete Schedule F, Part II . . . . .

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? If "Yes," complete Schedule F, Part III . . . . .

17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I . . . . .

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .

20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H . . . . .

	Yes	No
1		No
2		No
3		No
4		
5	Yes	
6		No
7		No
8		No
9		No
10		No
11	Yes	
12		No
13		No
14a		No
14b		No
15		No
16		No
17		No
18		No
19		No
20		No

**Part IV Checklist of Required Schedules (continued)**

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)	28a		No
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28c		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	29		No
30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable	<b>1a</b>	8
<b>1b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>1b</b>	0
<b>1c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1c</b>	
<b>2a</b>	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	<b>2a</b>	63
<b>2b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	<b>2b</b>	Yes
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	<b>3a</b>	Yes
<b>3b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	<b>3b</b>	Yes
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>	No
<b>4b</b>	If "Yes," enter the name of the foreign country. See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	<b>4b</b>	
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	No
<b>5b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	No
<b>5c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	<b>6a</b>	No
<b>6b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>	<b>7a</b>	
<b>7a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	
<b>7b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	
<b>7c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b>	
<b>7d</b>	If "Yes," indicate the number of Forms 8282 filed during the year	<b>7d</b>	
<b>7e</b>	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	
<b>7f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	
<b>7g</b>	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	
<b>7h</b>	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	<b>7h</b>	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	<b>8</b>	
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>	<b>9a</b>	
<b>9a</b>	Did the organization make any taxable distributions under section 4966?	<b>9a</b>	
<b>9b</b>	Did the organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter	<b>10a</b>	
<b>10a</b>	Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>	
<b>10b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter	<b>11a</b>	
<b>11a</b>	Gross income from members or shareholders	<b>11a</b>	
<b>11b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>12b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>	

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

### Section A. Governing Body and Management

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body . . .	<b>1a</b>	21	
<b>b</b> Enter the number of voting members that are independent . . .	<b>1b</b>	20	
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	<b>2</b>		No
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .	<b>3</b>		No
<b>4</b> Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . . . .	<b>4</b>		No
<b>5</b> Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .	<b>5</b>		No
<b>6</b> Does the organization have members or stockholders? . . . . .	<b>6</b>	Yes	
<b>7a</b> Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .	<b>7a</b>	Yes	
<b>b</b> Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .	<b>7b</b>		No
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
<b>a</b> The governing body? . . . . .	<b>8a</b>	Yes	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .	<b>8b</b>	Yes	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .	<b>9</b>		No

### Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b> Does the organization have local chapters, branches, or affiliates? . . . . .	<b>10a</b>		No
<b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .	<b>10b</b>		
<b>11</b> Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? . . . . .	<b>11</b>	Yes	
<b>11A</b> Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .			
<b>12a</b> Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .	<b>12a</b>	Yes	
<b>b</b> Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	<b>12b</b>	Yes	
<b>c</b> Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .	<b>12c</b>	Yes	
<b>13</b> Does the organization have a written whistleblower policy? . . . . .	<b>13</b>	Yes	
<b>14</b> Does the organization have a written document retention and destruction policy? . . . . .	<b>14</b>	Yes	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
<b>a</b> The organization's CEO, Executive Director, or top management official . . . . .	<b>15a</b>	Yes	
<b>b</b> Other officers or key employees of the organization . . . . .	<b>15b</b>		No
If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	<b>16a</b>		No
<b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	<b>16b</b>		

### Section C. Disclosure

**17** List the States with which a copy of this Form 990 is required to be filed ►

**18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply  
 Own website  Another's website  Upon request

**19** Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►  
 ERIN REIMER  
 155 E BROAD STREET 15TH FLOOR  
 COLUMBUS, OH 43215  
 (614) 221-7614

## **Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if the organization did not compensate any current or former officer, director, trustee or key employee.

<b>1b Total</b>	2,291,423	194,135	313,997
-----------------	-----------	---------	---------

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **►10**

		<b>Yes</b>	<b>No</b>
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	<b>3</b>		No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	<b>4</b>	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	<b>5</b>		No

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
BRICKER ECKLER 100 S 3RD STREET COLUMBUS, OH 43215	LEGAL	325,924
CROWE HORWATH LLP 10 WEST BROAD ST STE 1700 COLUMBUS, OH 43215	ACCOUNTING	115,505
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization <b>►2</b>		

**Part VIII Statement of Revenue**

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514		
<b>Contributions, gifts, grants and other similar amounts</b>	<b>1a</b> Federated campaigns . . . . .	<b>1a</b> 0						
	<b>b</b> Membership dues . . . . .	<b>1b</b> 0						
	<b>c</b> Fundraising events . . . . .	<b>1c</b> 0						
	<b>d</b> Related organizations . . . . .	<b>1d</b> 0						
	<b>e</b> Government grants (contributions)	<b>1e</b> 0						
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b> 0						
	<b>g</b> Noncash contributions included in lines 1a-1f \$ 0							
	<b>h</b> <b>Total.</b> Add lines 1a-1f . . . . .	► 0						
<b>Program Service Revenue</b>	<b>Business Code</b>							
			<b>2a</b> DATA SERVICES	518,210	1,933,244	1,933,244	0	0
			<b>b</b> UNEMPLOYMENT COMPENSATION	561,000	471,164	0	471,164	0
			<b>c</b> EDUCATIONAL SERVICES	611,710	463,640	463,640	0	0
			<b>d</b> CORPORATE PARTNER PROGRAM	541,900	288,895	288,895	0	0
			<b>e</b> MEMBERSHIP DUES	900,099	6,891,306	6,891,306	0	0
			<b>f</b> All other program service revenue		148,963	148,963	0	0
	<b>g</b> <b>Total.</b> Add lines 2a-2f . . . . .	► 10,197,212						
<b>3</b> Investment income (including dividends, interest and other similar amounts) . . . . .	►	170,724	0	0	170,724			
<b>4</b> Income from investment of tax-exempt bond proceeds . . . . .	►	0	0	0	0			
<b>5</b> Royalties . . . . .	►	0	0	0	0			
<b>6a</b> Gross Rents	(I) Real	(II) Personal						
<b>b</b> Less rental expenses	0	0						
<b>c</b> Rental income or (loss)	0	0						
<b>d</b> Net rental income or (loss) . . . . .	►	0	0	0	0			
<b>7a</b> Gross amount from sales of assets other than inventory	(I) Securities	(II) Other						
<b>b</b> Less cost or other basis and sales expenses	4,725,310	0						
<b>c</b> Gain or (loss)	6,476,388	0						
<b>d</b> Net gain or (loss) . . . . .	► -1,751,078		0	0	-1,751,078			
<b>8a</b> Gross income from fundraising events (not including \$ 0 of contributions reported on line 1c) See Part IV, line 18 . . . . .								
<b>b</b> Less direct expenses . . . . .	<b>a</b> 0							
<b>c</b> Net income or (loss) from fundraising events . . . . .	► 0	0	0	0	0			
<b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . .								
<b>b</b> Less direct expenses . . . . .	<b>a</b> 0							
<b>c</b> Net income or (loss) from gaming activities . . . . .	► 0	0	0	0	0			
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .								
<b>b</b> Less cost of goods sold . . . . .	<b>a</b> 0							
<b>c</b> Net income or (loss) from sales of inventory . . . . .	► 0	0	0	0	0			
<b>Miscellaneous Revenue</b>		<b>Business Code</b>						
<b>11a</b> MISCELLANEOUS		900,099	78,591	78,591	0	0		
<b>b</b>			0	0	0	0		
<b>c</b>			0	0	0	0		
<b>d</b> All other revenue . . . . .		0	0	0	0	0		
<b>e</b> <b>Total.</b> Add lines 11a-11d . . . . .	► 78,591							
<b>12</b> <b>Total revenue.</b> See Instructions . . . . .	► 8,695,449	9,804,639	471,164	-1,580,354				

**Part IX Statement of Functional Expenses****Section 501(c)(3) and 501(c)(4) organizations must complete all columns.****All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U S See Part IV, line 21	40,000	0		
2 Grants and other assistance to individuals in the U S See Part IV, line 22	0	0		
3 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0	0		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees . . . . .	1,713,512	0	0	0
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	0	0	0	0
7 Other salaries and wages	2,552,196	0	0	0
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .	1,039,598	0	0	0
9 Other employee benefits . . . . .	538,717	0	0	0
10 Payroll taxes . . . . .	249,875	0	0	0
11 Fees for services (non-employees)				
a Management . . . . .	0	0	0	0
b Legal . . . . .	235,209	0	0	0
c Accounting . . . . .	117,382	0	0	0
d Lobbying . . . . .	0	0	0	0
e Professional fundraising See Part IV, line 17 . . .	0			
f Investment management fees . . . . .	50,390	0	0	0
g Other . . . . .	180,738	0	0	0
12 Advertising and promotion . . . . .	0	0	0	0
13 Office expenses . . . . .	466,082	0	0	0
14 Information technology . . . . .	105,211	0	0	0
15 Royalties . . . . .	0	0	0	0
16 Occupancy . . . . .	583,473	0	0	0
17 Travel . . . . .	204,466	0	0	0
18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	0	0	0	0
19 Conferences, conventions, and meetings . . . . .	142,194	0	0	0
20 Interest . . . . .	0	0	0	0
21 Payments to affiliates . . . . .	0	0	0	0
22 Depreciation, depletion, and amortization . . . . .	629,582	0	0	0
23 Insurance . . . . .	21,997	0	0	0
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
a PROGRAM AND SERVICES EXPENSE	254,685	0	0	0
b COMMITTEES AND TRUSTEES EXPENSE	237,869	0	0	0
c MISCELLANEOUS	263,820	0	0	0
d DATA PROGRAM	237,921	0	0	0
e STRATEGIC ISSUES	545,582	0	0	0
f All other expenses	0	0	0	0
25 Total functional expenses. Add lines 1 through 24f	10,410,499	0	0	0
26 Joint costs. Check here <input checked="" type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	0	0	0	0

**Part X Balance Sheet**

		<b>(A)</b> Beginning of year	<b>(B)</b> End of year
Assets	1 Cash—non-interest-bearing . . . . .	0	0
	2 Savings and temporary cash investments . . . . .	3,151,023	3,481,552
	3 Pledges and grants receivable, net . . . . .	0	0
	4 Accounts receivable, net . . . . .	8,520,955	8,455,347
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .	0	0
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L . . . . .	0	0
	7 Notes and loans receivable, net . . . . .	0	0
	8 Inventories for sale or use . . . . .	0	0
	9 Prepaid expenses and deferred charges . . . . .	26,344	66,195
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	3,219,753
	b Less accumulated depreciation . . . . .	10b	2,148,541
		1,263,121	10c
		1,071,212	
	11 Investments—publicly traded securities . . . . .	12,441,531	13,691,231
	12 Investments—other securities See Part IV, line 11 . . . . .	10,560,500	11,371,101
	13 Investments—program-related See Part IV, line 11 . . . . .	0	0
	14 Intangible assets . . . . .	0	0
	15 Other assets See Part IV, line 11 . . . . .	0	0
	<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	35,963,474	38,136,638
Liabilities	17 Accounts payable and accrued expenses . . . . .	2,864,337	2,091,703
	18 Grants payable . . . . .	0	0
	19 Deferred revenue . . . . .	8,604,906	8,044,901
	20 Tax-exempt bond liabilities . . . . .	0	0
	21 Escrow or custodial account liability Complete Part IV of Schedule D . . . . .	0	0
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .	0	0
	23 Secured mortgages and notes payable to unrelated third parties . . . . .	0	0
	24 Unsecured notes and loans payable to unrelated third parties . . . . .	0	0
	25 Other liabilities Complete Part X of Schedule D . . . . .	0	0
	<b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .	11,469,243	10,136,604
Net Assets or Fund Balances	<b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>		
	27 Unrestricted net assets . . . . .	24,494,231	28,000,034
	28 Temporarily restricted net assets . . . . .	0	0
	29 Permanently restricted net assets . . . . .	0	0
	<b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>		
	30 Capital stock or trust principal, or current funds . . . . .	0	0
	31 Paid-in or capital surplus, or land, building or equipment fund . . . . .	0	0
	32 Retained earnings, endowment, accumulated income, or other funds . . . . .	0	0
	<b>33 Total net assets or fund balances</b> . . . . .	<b>24,494,231</b>	<b>28,000,034</b>
	<b>34 Total liabilities and net assets/fund balances</b> . . . . .	<b>35,963,474</b>	<b>38,136,638</b>

**Part XI Financial Statements and Reporting**

**1** Accounting method used to prepare the Form 990       Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

**2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .

**b** Were the organization's financial statements audited by an independent accountant? . . . . .

**c** If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . . .

**d** If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  
 Separate basis       Consolidated basis       Both consolidated and separated basis

**3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . . . .

	<b>Yes</b>	<b>No</b>
<b>2a</b>		No
<b>2b</b>	Yes	
<b>2c</b>	Yes	
<b>3a</b>		No
<b>3b</b>		

2009

Open to Public  
Inspection**SCHEDULE C**  
(Form 990 or 990-EZ)**Political Campaign and Lobbying Activities****For Organizations Exempt From Income Tax Under section 501(c) and section 527**► Complete if the organization is described below.  
► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization  
OHIO HOSPITAL ASSOCIATION

Employer identification number

31-4270340

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2 Political expenditures ► \$ \_\_\_\_\_
- 3 Volunteer hours \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ► \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ► \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes  No
- 4a Was a correction made?  Yes  No
- b If "Yes," describe in Part IV

**Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ► \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ► \$ \_\_\_\_\_
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ► \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year?  Yes  No
- 5 State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check <input type="checkbox"/> if the filing organization belongs to an affiliated group	B Check <input type="checkbox"/> if the filing organization checked box A and "limited control" provisions apply		
<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)		<b>(a) Filing Organization's Totals</b>	<b>(b) Affiliated Group Totals</b>
<b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying)			
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)			
<b>c</b> Total lobbying expenditures (add lines 1a and 1b)			
<b>d</b> Other exempt purpose expenditures			
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)			
<b>f</b> Lobbying nontaxable amount Enter the amount from the following table in both columns			
<b>If the amount on line 1e, column (a) or (b) is:</b> Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000		<b>The lobbying nontaxable amount is:</b> 20% of the amount on line 1e \$100,000 plus 15% of the excess over \$500,000 \$175,000 plus 10% of the excess over \$1,000,000 \$225,000 plus 5% of the excess over \$1,500,000 \$1,000,000	
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)			
<b>h</b> Subtract line 1g from line 1a If zero or less, enter -0-			
<b>i</b> Subtract line 1f from line 1c If zero or less, enter -0-			
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes	<input type="checkbox"/> No

**4-Year Averaging Period Under Section 501(h)**

**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)**

**Lobbying Expenditures During 4-Year Averaging Period**

<b>Calendar year (or fiscal year beginning in)</b>	<b>(a) 2006</b>	<b>(b) 2007</b>	<b>(c) 2008</b>	<b>(d) 2009</b>	<b>(e) Total</b>
<b>2a</b> Lobbying non-taxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots non-taxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

	(a)		(b)	
	Yes	No	Amount	
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
<b>a</b> Volunteers?				
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
<b>c</b> Media advertisements?				
<b>d</b> Mailings to members, legislators, or the public?				
<b>e</b> Publications, or published or broadcast statements?				
<b>f</b> Grants to other organizations for lobbying purposes?				
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?				
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
<b>i</b> Other activities? If "Yes," describe in Part IV				
<b>j</b> Total lines 1c through 1i				
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912				
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
1	1	Yes
2	2	No
3	3	No

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".**

<b>1</b> Dues, assessments and similar amounts from members	<b>1</b>
<b>2</b> Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	<b>2a</b>
<b>a</b> Current year	<b>2b</b>
<b>b</b> Carryover from last year	<b>2c</b>
<b>c</b> Total	<b>3</b>
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	<b>4</b>
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	<b>5</b>
<b>5</b> Taxable amount of lobbying and political expenditures (see instructions)	

**Part IV Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation

**SCHEDULE D**  
(Form 990)**Supplemental Financial Statements****2009****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
► Attach to Form 990. ► See separate instructions.

**Name of the organization**  
OHIO HOSPITAL ASSOCIATION**Employer identification number**

31-4270340

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Yes  No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?  Yes  No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e.g., recreation or pleasure)  Preservation of an historically importantly land area

Protection of natural habitat  Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	<b>Held at the End of the Year</b>
2a	
2b	
2c	
2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  Yes  No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ► \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$ \_\_\_\_\_

b Assets included in Form 990, Part X ► \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

**a**  Public exhibition  
**b**  Scholarly research  
**c**  Preservation for future generations

**d**  Loan or exchange programs  
**e**  Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIV and complete the following table

	<b>Amount</b>
<b>1c</b>	
<b>1d</b>	
<b>1e</b>	
<b>1f</b>	

**2a** Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

**b** If "Yes," explain the arrangement in Part XIV

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	<b>(a) Current Year</b>	<b>(b) Prior Year</b>	<b>(c) Two Years Back</b>	<b>(d) Three Years Back</b>	<b>(e) Four Years Back</b>
<b>1a</b> Beginning of year balance . . . . .					
<b>b</b> Contributions . . . . .					
<b>c</b> Investment earnings or losses . . . . .					
<b>d</b> Grants or scholarships . . . . .					
<b>e</b> Other expenditures for facilities and programs . . . . .					
<b>f</b> Administrative expenses . . . . .					
<b>g</b> End of year balance . . . . .					

**2** Provide the estimated percentage of the year end balance held as

**a** Board designated or quasi-endowment ► %

**b** Permanent endowment ► %

**c** Term endowment ► %

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

**(i)** unrelated organizations . . . . .  Yes  No

**(ii)** related organizations . . . . .  Yes  No

**b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .  Yes  No

<b>Yes</b>	<b>No</b>
3a(i)	
3a(ii)	
3b	

**4** Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Investments—Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

	<b>Description of investment</b>	<b>(a) Cost or other basis (investment)</b>	<b>(b) Cost or other basis (other)</b>	<b>(c) Accumulated depreciation</b>	<b>(d) Book value</b>
<b>1a</b> Land . . . . .	0	0			0
<b>b</b> Buildings . . . . .	0	0		0	0
<b>c</b> Leasehold improvements . . . . .	0	137,178	105,844		31,334
<b>d</b> Equipment . . . . .	0	3,082,575	2,042,697		1,039,878
<b>e</b> Other . . . . .	0	0	0		0
<b>Total.</b> Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . .				►	1,071,212

**Part VII Investments—Other Securities.** See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives	0	C
Closely-held equity interests	11,371,101	C
Other		

**Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )** ► 11

**Part VIII Investments—Program Related.** See Form 990, Part X, line 13.

**Total.** (Column (b) should equal Form 990, Part X, col (B) line 13.)

**Part IX Other Assets.** See Form 990, Part X, line 15

**Total.** (Column (b) should equal Form 990, Part X, col.(B) line 15.)

**Part X Other Liabilities.** See Form 990, Part X, line 25

**Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )** **0**

**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	0
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	0
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	0
4	Net unrealized gains (losses) on investments	4	0
5	Donated services and use of facilities	5	0
6	Investment expenses	6	0
7	Prior period adjustments	7	0
8	Other (Describe in Part XIV)	8	0
9	Total adjustments (net) Add lines 4 - 8	9	0
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	0

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

1	Total revenue, gains, and other support per audited financial statements . . . . .	1	0
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments . . . . .	2a	0
b	Donated services and use of facilities . . . . .	2b	0
c	Recoveries of prior year grants . . . . .	2c	0
d	Other (Describe in Part XIV) . . . . .	2d	0
e	Add lines 2a through 2d . . . . .	2e	0
3	Subtract line 2e from line 1 . . . . .	3	0
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	0
b	Other (Describe in Part XIV) . . . . .	4b	0
c	Add lines 4a and 4b . . . . .	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . .	5	0

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

1	Total expenses and losses per audited financial statements . . . . .	1	0
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities . . . . .	2a	0
b	Prior year adjustments . . . . .	2b	0
c	Other losses . . . . .	2c	0
d	Other (Describe in Part XIV) . . . . .	2d	0
e	Add lines 2a through 2d . . . . .	2e	0
3	Subtract line 2e from line 1 . . . . .	3	0
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	0
b	Other (Describe in Part XIV) . . . . .	4b	0
c	Add lines 4a and 4b . . . . .	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . .	5	0

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
FIN 48 AUDIT FOOTNOTE	PART X, LINE 2	GENERALLY ACCEPTED ACCOUNTING STANDARDS PRESCRIBES RECOGNITION THRESHOLDS AND MEASUREMENT ATTRIBUTES FOR THE FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN TAX BENEFITS WILL BE RECOGNIZED ONLY IF THE TAX POSITION IS MORE-LIKELY-THAN-NOT SUSTAINED IN A TAX EXAMINATION, WITH A TAX EXAMINATION BEING PRESUMED TO OCCUR THE AMOUNT RECOGNIZED WILL BE THE LARGEST AMOUNT OF TAX BENEFIT THAT IS GREATER THAN 50% LIKELY OF BEING REALIZED ON EXAMINATION FOR TAX POSITIONS NOT MEETING THE MORE-LIKELY-THAN-NOT TEST, NO TAX BENEFIT WILL BE RECORDED MANAGEMENT HAS CONCLUDED THAT THEY ARE UNAWARE OF ANY TAX BENEFITS OR LIABILITIES TO BE RECOGNIZED AT DECEMBER 31, 2009 AND 2008

**Schedule I  
(Form 990)**

OMB No 1545-0047

**Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States****2009**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990

**Open to Public  
Inspection**Department of the Treasury  
Internal Revenue ServiceName of the organization  
OHIO HOSPITAL ASSOCIATIONEmployer identification number  
31-4270340**Part I General Information on Grants and Assistance**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. ►

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RESEARCH & EDUCATIONAL FOUNDATION OF OHA 155 E BROAD ST 15TH FLOOR COLUMBUS, OH 43215	316060347	501C(3)	40,000	0	N/A	N/A	EDUCATION SUBSIDY

2 Enter total number of section 501(c)(3) and government organizations . . . . . ► 1

3 Enter total number of other organizations . . . . . ► 0

**Part III Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

<b>(a) Type of grant or assistance</b>	<b>(b) Number of recipients</b>	<b>(c) Amount of cash grant</b>	<b>(d) Amount of non-cash assistance</b>	<b>(e) Method of valuation (book, FMV, appraisal, other)</b>	<b>(f) Description of non-cash assistance</b>

**Part IV** **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedures for monitoring use of grant funds	Schedule I, Part I, Line 2	OHIO HOSPITAL ASSOCIATION PROVIDES AN EDUCATION SUBSIDY TO THE RESEARCH AND EDUCATIONAL FOUNDATION OF OHIO HOSPITAL ASSOCIATION EACH YEAR BASED ON A PREDETERMINED NEEDS ASSESSMENT

**Schedule J**  
(Form 990)**Compensation Information**

OMB No 1545-0047

**2009****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
**► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.**  
**► Attach to Form 990. ► See separate instructions.**

**Name of the organization**  
OHIO HOSPITAL ASSOCIATION**Employer identification number**

31-4270340

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input checked="" type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

**b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply

<input checked="" type="checkbox"/> Compensation committee	<input checked="" type="checkbox"/> Written employment contract
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

**a** Receive a severance payment or change-of-control payment?

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

**a** The organization?

**b** Any related organization?

If "Yes," to line 5a or 5b, describe in Part III

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

**a** The organization?

**b** Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
<b>1b</b>	Yes	
<b>2</b>	Yes	
<b>4a</b>		No
<b>4b</b>	Yes	
<b>4c</b>		No
<b>5a</b>		
<b>5b</b>		
<b>6a</b>		
<b>6b</b>		
<b>7</b>		
<b>8</b>		
<b>9</b>		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 14.

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Tax indemnification and gross-up payments	Schedule J, Part I, Line 1a	INCLUDED IN THE AMOUNT REPORTED IN COLUMN B(III) IS \$441,260 , WHICH REPRESENTS JIM CASTLE'S SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) PAYMENT AND RELATED TAX GROSS-UP PAYMENT FOR 2009 MR CASTLE'S ORIGINAL APRIL 1997 EMPLOYMENT AGREEMENT PROVIDED FOR THE SERP BENEFIT AND THE OHIO HOSPITAL ASSOCIATION ("ASSOCIATION") AGREED TO FUND SUCH BENEFIT BY PURCHASING ANNUITIES ON BEHALF OF MR CASTLE AS REQUIRED BY TAX LAW, THE ASSOCIATION HAS INCLUDED IN MR CASTLE'S 2009 TAXABLE INCOME, THE 2009 ANNUITY PREMIUM AND THE RELATED TAX GROSS-UP PAYMENT PAID BY THE ASSOCIATION ON HIS BEHALF
Health or social club dues or initiation fees	Schedule J, Part I, Line 1a	KEY EMPLOYEES HOLD CLUB MEMBERSHIPS FOR BUSINESS USE THE EMPLOYEES PROVIDE MONTHLY STATEMENTS TO THE ORGANIZATION LISTING OUT ANY PERSONAL USE THE EMPLOYEES THEN REIMBURSE THE ORGANIZATION FOR ANY PERSONAL USE THE CLUB MEMBERSHIPS WERE NOT TREATED AS TAXABLE COMPENSATION IN 2009, AS THE MEMBERSHIPS WERE FOR BUSINESS PURPOSES
Supplemental nonqualified retirement plan	Schedule J, Part I, Line 4b	INCLUDED IN THE AMOUNT REPORTED IN COLUMN B(III) IS \$441,260 , WHICH REPRESENTS JIM CASTLE'S SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) PAYMENT AND RELATED TAX GROSS-UP PAYMENT FOR 2009 MR CASTLE'S ORIGINAL APRIL 1997 EMPLOYMENT AGREEMENT PROVIDED FOR THE SERP BENEFIT AND THE OHIO HOSPITAL ASSOCIATION ("ASSOCIATION") AGREED TO FUND SUCH BENEFIT BY PURCHASING ANNUITIES ON BEHALF OF MR CASTLE AS REQUIRED BY TAX LAW, THE ASSOCIATION HAS INCLUDED IN MR CASTLE'S 2009 TAXABLE INCOME, THE 2009 ANNUITY PREMIUM AND THE RELATED TAX GROSS-UP PAYMENT PAID BY THE ASSOCIATION ON HIS BEHALF

2009

Open to Public  
InspectionSCHEDULE O  
(Form 990)

## Supplemental Information to Form 990

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
► Attach to Form 990.

Name of the organization  
OHIO HOSPITAL ASSOCIATION

Employer identification number

31-4270340

Identifier	Return Reference	Explanation
Classes of members or stockholders	Form 990, Part VI, Section A, Line 6	THE ORGANIZATION IS ORGANIZED AS AN ASSOCIATION WITH MEMBERS. ORGANIZATIONAL MEMBERSHIPS CONSIST OF THE FOLLOWING: TYPE I HOSPITALS THAT ARE GENERAL OR SPECIAL THAT PROVIDE INPATIENT CARE FOR THOSE REQUIRING A SHORT TERM STAY, TYPE II ALL OTHER HOSPITALS THAT PROVIDE INPATIENT CARE, TYPE III HEALTH CARE SYSTEMS, TYPE IV OTHER HEALTHCARE ORGANIZATIONS THAT ARE OWNED OR CONTROLLED BY A HOSPITAL (I.E. HOME CARE, HOSPICES), TYPE V SAME AS IV, EXCEPT THEY ARE NOT CONTROLLED BY HOSPITAL, AND TYPE VI HOSPITAL AUXILIARIES AND OTHER SERVICE GROUPS. ALL OF THE ABOVE HAVE VOTING PRIVILEGES PERSONAL MEMBERSHIPS PERSONS ASSOCIATED WITH ORGANIZATIONAL MEMBERS
Members or stockholders electing members of governing body	Form 990, Part VI, Section A, Line 7a	AT A DESIGNATED MEETING OF THE MEMBERS OF THE ASSOCIATION, THERE SHALL BE ELECTED: A CHAIR-ELECT AND A SECRETARY/TREASURER TO SERVE FOR ONE YEAR, B DISTRICT REPRESENTATIVES TO SERVE FOR THREE YEARS, AND C TRUSTEES-AT-LARGE TO SERVE FOR THREE YEARS, EXCEPT THE FIRST ELECTION AFTER THE APPROVAL OF THIS DOCUMENT, AT WHICH TIME THE TRUSTEES-AT-LARGE SHALL BE ELECTED IN A MANNER SUCH THAT APPROXIMATELY ONE-THIRD OF THE TRUSTEES-AT-LARGE SHALL HAVE THREE-YEAR TERMS, APPROXIMATELY ONE-THIRD OF THE TRUSTEES-AT-LARGE HAVE TWO-YEAR TERMS, AND APPROXIMATELY ONE-THIRD OF THE TRUSTEES-AT-LARGE SHALL HAVE ONE-YEAR TERMS
Review of form 990 by governing body	Form 990, Part VI, Section B, Line 11A	A COPY OF THE ORGANIZATION'S FINAL FORM 990 (INCLUDING REQUIRED SCHEDULES), AS ULTIMATELY FILED WITH THE IRS, WAS PROVIDED TO EACH VOTING MEMBER OF THE ORGANIZATION'S GOVERNING BODY AND OFFICERS ON SEPTEMBER 17, 2010 PRIOR TO ITS FILING WITH THE IRS
Conflict of interest policy	Form 990, Part VI, Section B, Line 12c	EACH TRUSTEE, DIRECTOR, PRINCIPAL OFFICER AND MEMBER OF A COMMITTEE WITH BOARD DESIGNATED POWERS SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THAT SUCH PERSON HAS RECEIVED A COPY OF THE DUALITY OF INTEREST AND CONFLICT OF INTEREST POLICY, HAS READ AND UNDERSTANDS THE POLICY, HAS AGREED TO COMPLY WITH THE POLICY, AND UNDERSTANDS THE ORGANIZATION IS TAX-EXEMPT AND IN ORDER TO MAINTAIN ITS FEDERAL TAX-EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES. AFTER A DISCLOSURE, AND AFTER ANY DISCUSSIONS WITH THE INTERESTED PERSON, THE INTERESTED PERSON MAY BE ASKED BY THE CHAIRPERSON TO LEAVE THE BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. IF A CONFLICT OF INTEREST EXISTS, THE INTERESTED PERSON MAY MAKE A PRESENTATION TO THE BOARD OR COMMITTEE AND MAY BE ASKED TO LEAVE THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE ARRANGEMENT THAT RESULTS IN THE CONFLICT. AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE SHALL DETERMINE WHETHER THE COMPANY CAN OBTAIN A MORE ADVANTAGEOUS ARRANGEMENT WITH REASONABLE EFFORTS FROM A PERSON THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST. IF THAT IS NOT REASONABLY ATTAINABLE, THE BOARD OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE ARRANGEMENT IS IN THE COMPANY'S BEST INTEREST
Process used to establish compensation of top management official	Form 990, Part VI, Section B, Line 15a	AN INDEPENDENT COMPENSATION COMMITTEE DELEGATED BY THE BOARD OF TRUSTEES IS RESPONSIBLE FOR THE YEARLY COMPENSATION REVIEW OF THE CHIEF EXECUTIVE OFFICER (CEO). OUTSIDE CONSULTANTS, SALARY SURVEYS, AND DATA FROM COMPARABLE ORGANIZATIONS ARE USED IN THE PROCESS OF DETERMINING THE CEO'S COMPENSATION. THIS PROCESS WAS LAST PERFORMED IN 2009 AND IS DOCUMENTED WITHIN THE COMPENSATION COMMITTEE MINUTES
Public Disclosure	Form 990, Part VI, Section C, Line 19	THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST FROM THE ORGANIZATION
COMMON PAY AGENT	FORM 990, PART I, LINE 5 AND PART V, LINE 2A	OHIO HOSPITAL ASSOCIATION (OHA) EIN 31-4270340 IS THE COMMON PAYING AGENT FOR THE FOLLOWING RELATED ORGANIZATIONS. THEREFORE, ALL APPLICABLE IRS TAX FILINGS ARE REPORTED BY OHA: OHIO HOSPITAL CAPITAL, INC EIN 31-1193166 OHIO HOSPITALS GROUP RATED WORKERS COMPENSATION PROGRAM, INC EIN 31-1314404 FOUNDATION FOR HEALTHY COMMUNITIES EIN 31-1368843 THE RESEARCH & EDUCATIONAL FOUNDATION OF THE OHIO HOSPITAL ASSOCIATION EIN 31-6060347. THE TOTAL NUMBER OF EMPLOYEES REPORTED ON FORM W-3 AND FILED BY THE COMMON PAYING AGENT, OHA, FOR THE YEAR ENDED DECEMBER 31, 2009 WAS 77. FOR PURPOSES OF REPORTING THE NUMBER OF EMPLOYEES ON THE FORM 990, PART V, LINE 2A, THERE WERE THE FOLLOWING FOR EACH RESPECTIVE ORGANIZATION: OHIO HOSPITAL ASSOCIATION - 63 EMPLOYEES; OHIO HOSPITAL CAPITAL, INC - 0 EMPLOYEES; OHIO HOSPITALS GROUP RATED WORKERS COMPENSATION PROGRAM, INC - 0 EMPLOYEES; FOUNDATION FOR HEALTHY COMMUNITIES - 1 EMPLOYEE; THE RESEARCH & EDUCATIONAL FOUNDATION OF THE OHIO HOSPITAL ASSOCIATION - 13 EMPLOYEES. THE TOTAL NUMBER OF 1099S FILED BY THE COMMON PAYING AGENT, OHA, FOR THE YEAR ENDED DECEMBER 31, 2009 WAS 26. OHA HAS APPROXIMATELY 2 INDEPENDENT CONTRACTORS EXCEEDING \$100,000 FOR THE YEAR ENDED DECEMBER 31, 2009. FOR PURPOSES OF PART V, LINE 1A, THE NUMBER OF 1099'S REPORTED AND FILED WERE THE FOLLOWING FOR EACH RESPECTIVE ORGANIZATION: OHIO HOSPITAL ASSOCIATION - 8; FORM 1099 OHIO HOSPITAL CAPITAL, INC - 0; FORM 1099 OHIO HOSPITALS GROUP RATED WORKERS COMPENSATION PROGRAM, INC - 0; FORM 1099 FOUNDATION FOR HEALTHY COMMUNITIES - 0; FORM 1099 THE RESEARCH & EDUCATIONAL FOUNDATION OF THE OHIO HOSPITAL ASSOCIATION - 18; FORM 1099
COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, ETC	FORM 990, PART VII, SECTION A, LINE 1(A), COLUMN (B)	JAMES CASTLE, MARY GALLAGHER, AND JOHN CALLENDER DEVOTE APPROXIMATELY 1 HOUR A WEEK TO THE OHIO HOSPITALS GROUP RATED WORKERS COMPENSATION PROGRAM, INC, 1 HOUR A WEEK TO THE FOUNDATION FOR HEALTHY COMMUNITIES, 1 HOUR A WEEK TO THE OHIO HOSPITAL CAPITAL, INC, AND THE RESEARCH AND EDUCATIONAL FOUNDATION OF THE OHIO HOSPITAL ASSOCIATION, ALL OF WHICH ARE RELATED TAX-EXEMPT ORGANIZATIONS. ROBERT MONTAGNESE AND WILLIAM HARDING, DEVOTE APPROXIMATELY 1 HOUR A WEEK AND DAVID ENGLER PHD DEVOTES APPROXIMATELY 38 HOURS A WEEK TO THE RESEARCH AND EDUCATIONAL FOUNDATION OF THE OHIO HOSPITAL ASSOCIATION, A RELATED TAX-EXEMPT ORGANIZATION. MARY YOST DEVOTES APPROXIMATELY 2 HOURS A WEEK TO THE FOUNDATION FOR HEALTHY COMMUNITIES, A RELATED TAX-EXEMPT ORGANIZATION

Identifier	Return Reference	Explanation
PRIMARY ACTIVITY	SCHEDULE R, PART II, COLUMN (B)	1 OHIO HOSPITAL CAPITAL, INC PRIMARY ACTIVITY. IT WAS ORIGINALLY ORGANIZED FOR THE PURPOSE OF ASSISTING TAX-EXEMPT HOSPITALS IN ATTAINING AND ADMINISTERING HOSPITAL TAX-EXEMPT FINANCING PROGRAMS FOR CAPITAL EXPANSION. 2 OHIO HOSPITALS GROUP RATED WORKERS COMP PRIMARY ACTIVITY. THE PRIMARY PURPOSE OF THE OHIO HOSPITALS GROUP RATED WORKERS COMPENSATION PROGRAM, INC IS TO DEVELOP AND IMPLEMENT PROGRAMS THAT WILL PROMOTE A SAFE WORKING ENVIRONMENT AND REDUCE HEALTH CARE COSTS. 3 THE RESEARCH AND EDUCATIONAL FOUNDATION PRIMARY ACTIVITY. TO CONDUCT, FUND AND DISSEMINATE RESEARCH THAT IMPROVES THE QUALITY OF CARE IN HOSPITALS AND HEALTH SYSTEMS IN THE STATE OF OHIO. THE FOUNDATION ALSO PROMOTES COMMUNITY HEALTH THROUGH GRANTS AND EDUCATION. 4 FOUNDATION FOR HEALTHY COMMUNITIES PRIMARY ACTIVITY. THE FOUNDATION IS A CHARITABLE ARM OF THE OHIO HOSPITAL ASSOCIATION. IT SUPPORTS CONTINUING EFFORTS BY OHIO HOSPITALS TO PROMOTE HEALTHY LIFESTYLES AND SERVE AS ROLE MODELS AND LEADERS IN CREATING PROPEROUS AND HEALTHY COMMUNITIES. 5 OHIO HEALTH COUNCIL PRIMARY ACTIVITY. PROMOTION OF HEALTH BY COORDINATING THE EFFORTS OF ITS MEMBERS AND OTHER ORGANIZATIONS INTERESTED IN THE HEALTH OF COMMUNITIES. THIS PURPOSE INCLUDES FUNDING PROJECTS THAT CONDUCT HEALTH EDUCATION AND HEALTH PROMOTION PROGRAMS REGARDING THE ADVANTAGES TO THE HEALTH OF COMMUNITIES TO BE GAINED THROUGH THE PRACTICE OF MEDICINE AND OTHER HEALTH PROFESSIONS AND THE OPERATION OF HOSPITALS. THE ORGANIZATION ARRANGES FOR THE AVAILABILITY OF MEDICAL, HOSPITAL AND RELATED SERVICES, INCLUDING THROUGH PUBLICIZING COMMUNITY NEED FOR HEALTH CARE SERVICES AND MAINTAINING LISTINGS OF OPPORTUNITIES FOR HEALTH CARE PROFESSIONALS TO MEET SUCH COMMUNITY NEEDS AND FACILITATING THE PLACEMENT OF HEALTH CARE PROFESSIONALS IN COMMUNITIES WITH SUCH NEEDS. IT STRENGTHENS AND PROMOTES POLICIES AND PRINCIPLES TO IMPROVE PATIENT SAFETY, IDENTIFIES STRATEGIES TO ENHANCE PATIENT SAFETY IN OHIO HEALTH CARE ORGANIZATIONS, IDENTIFIES BARRIERS TO IMPLEMENTATION OF STRATEGIES FOR IMPROVING PATIENT SAFETY, AND DEVELOPING STRATEGIES THAT OVERCOME THESE BARRIERS, AND PROMOTES IDENTIFYING AND DISSEMINATING RELIABLE PATIENT SAFETY INFORMATION TO THE PUBLIC AND PROVIDER COMMUNITIES.

COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES PART VI, LINE 15B THE ORGANIZATION CURRENTLY USES AN OUTSIDE CONSULTANT TO PERIODICALLY PROVIDE A BENCHMARK OF COMPARABLE SALARY RANGES FOR ALL OFFICERS AND KEY EMPLOYEES THIS PROCESS WAS LAST PERFORMED IN 2007 OHIO HOSPITAL ASSOCIATION'S COMPENSATION IS BASED ON THE USE OF THIS DATA FOR SIMILARLY QUALIFIED INDIVIDUALS IN COMPARABLE POSITIONS AT SIMILAR SIZED ASSOCIATIONS THE CEO ULTIMATELY REVIEWS AND APPROVES COMPENSATION FOR ALL OFFICERS AND KEY EMPLOYEES

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 51056K

Schedule O (Form 990) 2009

**SCHEDULE R  
(Form 990)****Related Organizations and Unrelated Partnerships****2009**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
 ► Attach to Form 990. ► See separate instructions.

**Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service**Name of the organization**  
OHIO HOSPITAL ASSOCIATION**Employer identification number**  
31-4270340**Part I Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
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**Part II Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
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OHIO HOSPITAL CAPITAL INC

155 E BROAD ST 15TH FLOOR

COLUMBUS, OH 43215  
31-1193166

OHIO HOSPITALS GROUP RATED WORKERS COMP

155 E BROAD ST 15TH FLOOR

COLUMBUS, OH 43215  
31-1314404

THE RESEARCH AND EDUCATIONAL FOUNDATION

155 E BROAD ST 15TH FLOOR

COLUMBUS, OH 43215  
31-6060347

FOUNDATION FOR HEALTHY COMMUNITIES

155 E BROAD ST 15TH FLOOR

COLUMBUS, OH 43215  
31-1368843

OHIO HEALTH COUNCIL

155 E BROAD ST 15TH FLOOR

COLUMBUS, OH 43215  
31-1708195

**Part III Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		
								Yes	No	Yes	No

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
OHIO HEALTHCARE PURCHASING INC 155 E BROAD ST 15TH FLOOR COLUMBUS, OH43215 20-0414070	PURCHASING CO	OH	NA	C CORPORATION	418,504	113,461	100 00 %
OHA HOLDINGS INC & SUBS 155 E BROAD ST 15TH FLOOR COLUMBUS, OH43215 04-3776029	HOLDING COMPANY	OH	NA	C CORPORATION	7,585,179	45,869,298	100 00 %
MEMBER PRODUCTS INC 155 E BROAD ST 15TH FLOOR COLUMBUS, OH43215 31-1177929	GROUP PURCHASING COMPANY	OH	NA	C CORPORATION	0	0	100 00 %

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)**Note.** Complete line 1 if any entity is listed in Parts II, III or IV**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity
- b** Gift, grant, or capital contribution to other organization(s)
- c** Gift, grant, or capital contribution from other organization(s)
- d** Loans or loan guarantees to or for other organization(s)
- e** Loans or loan guarantees by other organization(s)
- f** Sale of assets to other organization(s)
- g** Purchase of assets from other organization(s)
- h** Exchange of assets
- i** Lease of facilities, equipment, or other assets to other organization(s)
- j** Lease of facilities, equipment, or other assets from other organization(s)
- k** Performance of services or membership or fundraising solicitations for other organization(s)
- l** Performance of services or membership or fundraising solicitations by other organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets
- n** Sharing of paid employees
- o** Reimbursement paid to other organization for expenses
- p** Reimbursement paid by other organization for expenses
- q** Other transfer of cash or property to other organization(s)
- r** Other transfer of cash or property from other organization(s)

	Yes	No
1a		No
1b	Yes	
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m	Yes	
1n	Yes	
1o		No
1p	Yes	
1q		No
1r		No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1) RESEARCH & EDUCATIONAL FOUNDATION OF OHA		B	40,000
(2) RESEARCH & EDUCATIONAL FOUNDATION OF OHA		P	384,941
(3) FOUNDATION FOR HEALTHY COMMUNITIES		P	63,766
(4) OHIO HEALTHCARE PURCHASING		P	156,644
(5)			
(6)			

**Part VI Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Are all partners section 501(c)(3) organizations?	Share of end-of-year assets	Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?
Yes	No	Yes	No	Yes	No		

**Additional Data****Software ID:****Software Version:**

EIN: 31-4270340

Name: OHIO HOSPITAL ASSOCIATION

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)					(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Officer & director	Individual trustee	Institutional Trustee	Key employee	Highest compensated employee			
MICHAEL STEPHENS CHAIR	2	X		X			0	0	0
MINA UBBING SECRETARY/TREASURER	2	X		X			0	0	0
JAMES CASTLE PRESIDENT & CEO	40	X		X			977,724	0	58,695
PATRICK MARTIN TRUSTEE-AT-LARGE	2	X					0	0	0
ROBERT MONTAGNESE TRUSTEE-AT-LARGE	2	X					0	0	0
CHARLES A STARK NORTHWEST DISTRICT REPRESENTATIVE	2	X					0	0	0
WILLIAM HARDING IMMEDIATE PAST CHAIR	2	X					0	0	0
STEVEN J GARLOCK CENTRAL DISTRICT REPRESENTATIVE	2	X					0	0	0
JOHN PROUT SOUTHWEST DISTRICT REPRESENTATIVE	2	X					0	0	0
EDWARD J ROTH III NORTHEAST DISTRICT REPRESENTATIVE	2	X					0	0	0
STANLEY R KORDUCKI CHAIR-ELECT	2	X					0	0	0
FRED DEGRANDIS TRUSTEE-AT-LARGE	2	X					0	0	0
CLAUS VON ZYCHLIN TRUSTEE-AT-LARGE	2	X					0	0	0
LYNN OSWALD TRUSTEE-AT-LARGE	2	X					0	0	0
ROBERT SHRODER TRUSTEE-AT-LARGE	2	X					0	0	0
STEVE ALLEN TRUSTEE-AT-LARGE	2	X					0	0	0
THOMAS WHELAN TRUSTEE-AT-LARGE	2	X					0	0	0
JAMES SUDIMACK TRUSTEE-AT-LARGE	2	X					0	0	0
GREGORY NOWAK TRUSTEE-AT-LARGE	2	X					0	0	0
JAMES MAY TRUSTEE-AT-LARGE	2	X					0	0	0
LYNDON CHRISTMAN TRUSTEE-AT-LARGE	2	X					0	0	0
MARY GALLAGHER SENIOR VP & CHIEF OF STAFF	40		X				172,059	0	37,575
JOHN CALLENDER SR VP & CFO	40		X				259,864	0	33,321
DANIEL PAOLETTI VICE PRESIDENT, DATA SERVICES	40			X			155,422	0	18,852
KIM KEISER CHIEF INFORMATION OFFICER	40				X		152,794	0	32,425

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)					(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee			
MARY YOST VICE PRESIDENT PUBLIC AFFAIRS	38				X		156,722	7,598	37,050
BRIDGET GARGAN VICE PRESIDENT, STATE POLICY	40				X		171,746	0	27,188
DAVID ENGLER PHD VICE PRESIDENT, QUALITY INSTITUTE	2				X		2,724	186,537	38,129
RALPH R FRALEY SR V P	40				X		242,368	0	30,762

**Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -**

	<b>Business Code</b>	<b>(A) Total Revenue</b>	<b>(B) Related or Exempt Function Revenue</b>	<b>(C) Unrelated Business Revenue</b>	<b>(D) Revenue Excluded f rom Tax under IRC 512, 513, or 514</b>
DATA SERVICES	518,210	1,933,244	1,933,244	0	0
UNEMPLOYMENT COMPENSATION	561,000	471,164	0	471,164	0
EDUCATIONAL SERVICES	611,710	463,640	463,640	0	0
CORPORATE PARTNER PROGRAM	541,900	288,895	288,895	0	0
MEMBERSHIP DUES	900,099	6,891,306	6,891,306	0	0

**Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses**

<i><b>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</b></i>	<b>(A) Total expenses</b>	<b>(B) Program service expenses</b>	<b>(C) Management and general expenses</b>	<b>(D) Fundraising expenses</b>
PROGRAM AND SERVICES EXPENSE	254,685	0	0	0
COMMITTEES AND TRUSTEES EXPENSE	237,869	0	0	0
MISCELLANEOUS	263,820	0	0	0
DATA PROGRAM	237,921	0	0	0
STRATEGIC ISSUES	545,582	0	0	0