

# See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation
on may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052 2009

For calendar year 2009, or tax year beginning					ng	07/01 , <b>2009</b> , and ending				ing	12/31, 2009			
				X Initial return		Initial return of a former public charity				Final return				
			.,,	Amended retu	urn	Address change N			Name change					
_		-	Name of found	<u> </u>	_	7				A Employer Identific	ation numbe	ər		
ι	Jse th	ne IRS	GREG CAR	R FOUNDATION	, INC	С.								
	lab		C/O KEVIN	N C CREEDON,	CPA	A			27-0564755					
(	Other	wise,	Number and s	treet (or P O box nun	nber if ma	ıl ıs not d	elivered to street	address)	Room/su	ııte	B Telephone number (see	page 10 of the in	structions)	
	pr													
_	or ty	•	40 DEER E	PATH LANE							(61	7) 331-	-7916	
		pecific ctions.	City or town, s	state, and ZIP code				-	·,		C If exemption applicat	tion is	▶	
"	motraduons.										pending, check here  D 1 Foreign organizati		∵ ▶□	
			MANSFIEL	D, MA 02048							2 Foreign organizat			
H	Che	ck type	e of organization	on X Section	501(c)(	(3) exer	npt private f	foundation			85% test, check his computation	ere and attach		
Γ	$\neg$		=	exempt charitable tru		_		ivate founda	tion		· ·			
ī			et value of all a				thod X C		crual		E If private foundation under section 507(b)		- I I	
	of ye	ear (fro	om Part II, col (	1 —			ify)				F If the foundation is			
		▶ \$			art I, co	olumn (c	l) must be or	cash basis )	- <b></b>		under section 507(b)			
E	art l	Analy	sis of Reven	ue and Expenses	(The	(a) Bay	ioniio and						ursements	
				lumns (b), (c), and (d equal the amounts in			venue and nses per	(b) Net inve		(	c) Adjusted net income		arıtable ooses	
_				11 of the instructions			ooks						asis only)	
	1	Contribu	tion <u>s, gift</u> s, grants, etc	c , received (attach schedul	le) .	28,	612,399.							
	2	Check	│ │ If the fou	undation is <b>not</b> required	dito									
	3	Interest		emporary cash investme			61,924.		51,924.		0.	ATCH	1	
	4	Divider	nds and interest	t from securities	L		178,847.	17	8,847.		0.	ATCH	2	
	5 a	Gross r	rents		L		251,662.		0.		251,662.			
			tal income or (loss)		62.						DECENTER			
<u>ه</u>	6 a	Net gan	n or (loss) from sa	ale of assets not on line			-12,359.	14			RECEIVE	<u> </u>		
Revenue	b		sales price for all on line 6a —	543,2	38.					_		SO		
é	7	Capital	l gain net incom	ne (from Part IV, line	2) .					3	NOV 1 5 201	U		
~	8	Net sh	ort-term capital	gaın				· /		0		48		
	9										OGDEN I	= =		
	10 a		ales less returns owances · · · ·	•	<b>\$</b> -					,	OODEN, O			
			ost of goods sold											
	C			attach schedule)										
	11	Other	income (attach s	schedule)			000 472		10 771		051 660			
4	12			<u>ough 11</u>		29,	092,473	<del> </del>	10,771.		251,662.			
	13			, directors, trustees, etc			10.000						10 000	
ç	14			es and wages			19,920		0.		0.		$\frac{19,920}{10,021}$	
nse	15			yee benefits			52,774		0.		0.	•	$\frac{1,931}{52,774}$ .	
Expenses	16a			edule)			15,000	•	0.		0.	<u>.</u>	$\frac{32,774}{15,000}$ .	
Ū	b			ch schedule)		-	57,000		0.	-	0.	·	57,000.	
ţį	c 17 18 19 20 21			es (attach schedule).	· ·		57,009		· · ·		0.		JI,009.	
tra	17				·		1,096	<u>-</u>	0.		0.	_	1,096.	
nis	18	•	, ,	see page 14 of the instructi	· —		139,497		0.		139,497.		1,090.	
Ē	19	•	•	schedule) and deplet			137,437				133,437.			
۲	20	-	•				225,517		0.		0.		225,517.	
pu	21			ind meetings			223,317		0.		· ·		223,317.	
g	22	Printin	g and publicatio	ons ΔΤΟΗ	- ا ن		9,737		0.		2,138.		7,599.	
Ĕ	23 24			h schedule) ATCH.		-	5,151		٠,		2,130.		1,339.	
ēr	44			administrative exper			522,481		0.		141,635.		380,846.	
o	25		-	23		2	464,091	]	•		111,000.	2	,464,091.	
				rants paid			986,572		0.		141,635.		,844,937.	
	<u>26</u>			ements, Add lines 24 an	10 25		353,372	<del>                                     </del>			111,000.		, , , , , , , , , , , , , , , , , , , ,	
	27		ct line 26 from			26-	105,901							
				enses and disbursements ne (if negative, enter				24	10,771.					
					· -		<del></del>		, , ,		110,027.		<u>'</u>	
	<u> </u>	Aujust	rea net income (	(if negative, enter -0-	7							l	<u>'</u>	

ATCH 4

Part	Attached schedules and amounts in the description column should be for end-of-year	Beginning of year	End of	year
	amounts only (See instructions )	(a) Book Value	(b) Book Value	(c) Fair Market Value
1	Cash - non-interest-bearing	0.	125,167.	125,167.
2				
3	Savings and temporary cash investments			
	Less allowance for doubtful accounts ▶	ō.	180,521.	180,521.
4	Pledges receivable ▶			
	Less allowance for doubtful accounts ▶			· ·
5	Grants receivable	-	***	100.0
6	Receivables due from officers, directors, trustees, and other			
"				
_	disqualified persons (attach schedule) (see page 16 of the instructions)			
7	Other notes and loans receivable (attach schedule)			
	Less allowance for doubtful accounts ▶			<del> </del>
\$ 8				
ssets	Prepaid expenses and deferred charges			
<b>4</b>  10	a Investments - U S and state government obligations (attach schedule)	0.	17,568,687.	17 500 607
	b Investments - corporate stock (attach schedule) ATCH 6	0.	17,568,687.	17,568,687
11	and equipment basis			· · · · · · · · · · · · · · · · · · ·
40	(attach schedule)			
12	Investments - mortgage loans			
14	Investments - other (attach schedule)  Land, buildings, and equipment basis Less accumulated depreciation - 2,032,594. (attach schedule)  Other assets (describe - ATCH 7			
	equipment basis Less accumulated depreciation	0.	8,893,816.	8,893,816
1	(attach schedule)	0.	63,993.	63,993
15	Other assets (describe  AICH /	· · ·	03,993.	03, 993
16	Total assets (to be completed by all filers - see the	0.	26 922 194	26 022 104
+	instructions Also, see page 1, item I)	0.	26,832,184.	26,832,184
17	Accounts payable and accrued expenses			
18	Grants payable			
S 19	Deferred revenue			
20	Loans from officers, directors, trustees, and other disqualified persons			
Liabilities 02 15	Mortgages and other notes payable (attach schedule)			
<b>၂</b> 22	Other liabilities (describe ATCH_8)	0.	25,000.	**
		1		
23	Total liabilities (add lines 17 through 22)	0.	25,000.	
	Foundations that follow SFAS 117, check here		·	
	and complete lines 24 through 26 and lines 30 and 31.			
8 24	Unrestricted	0.	26,807,184.	
E 25	Temporarily restricted		· · · · · · · · · · · · · · · · · · ·	
26 26	Permanently restricted			
sor Fund Balances	Foundations that do not follow SFAS 117,			
.튀	check here and complete lines 27 through 31.			
5 27	Capital stock, trust principal, or current funds			
\$ 28	Paid-in or capital surplus, or land, bldg, and equipment fund			
Net Assets 30 82 83	Retained earnings, accumulated income, endowment, or other funds		-	
S Z S				
를 30	Total net assets or fund balances (see page 17 of the	0.	26,807,184.	
	Instructions)		20,007,104.	
31		0.	26,832,184.	
	of the instructions)	- '	20,032,104.	
	Analysis of Changes in Net Assets or Fund E			<del></del>
	tal net assets or fund balances at beginning of year - Part II,			^
	d-of-year figure reported on prior year's return)			0 105 001
2 En	tter amount from Part I, line 27a her increases not included in line 2 (itemize) ▶ATTACH		2	26,105,901
3 Ot	her increases not included in line 2 (itemize) $ ightharpoonup ATTACH$	MENT 9	3	701,283
4 Ad	d lines 1, 2, and 3			26,807,184
<b>5</b> De	ecreases not included in line 2 (itemize)		5	
<b>6</b> To	tal net assets or fund balances at end of year (line 4 minus li	ne 5) - Part II, column (b),	line 30 6	26,807,184
				Form 990-PF (2009)

	and Losses for Tax on Inv describe the kind(s) of property sold		(b) How acquired	(c) Date acquired	(d) Date sold
	ick warehouse; or common stock, 200	shs. MLC Co)	P-Purchase D-Donation	(mo, day, yr)	(mo, day, yr)
a SEE PART IV SCHE	DULE				
<u>b</u>			-		
<u>C</u>					<del>                                     </del>
<u>d</u>			-	_	<u> </u>
<u>e</u>	48 Dansarahan allawad	(a) Cost or other hang		4) 0	>
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) min	
a b			<del> </del>		
C	<del>- "</del>	<del> </del>	-		
d					
e					<del></del> ,
	nowing gain in column (h) and ow	ned by the foundation on 12/31/69	(1)	Gains (Col. (h) g	iain miniis
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any		(k), but not less Losses (from co	than -0-) <b>or</b>
a			<del>                                     </del>		
b			1		· · · · · · · · · · · · · · · · · · ·
С					
d					
e					
Capital gain net income or		f gain, also enter in Part I, line 7 f (loss), enter -0- in Part I, line 7	2		-12,359.
Net short-term capital gain	or (loss) as defined in sections 1:	· · · · · · · · · · · · · · · · · · ·			
	line 8, column (c) (see pages 13				
· -	ne 8	· · · · · · · · · · · · · · · · · · ·	3		
		uced Tax on Net Investment Inc	come		
	the section 4942 tax on the distri	T AVAILABLE FOR INITIAL butable amount of any year in the b			Yes N
······································	not qualify under section 4940(e)				
1 Enter the appropriate amo		r, see page 18 of the instructions b	etore mak T	ing any entries (d)	
Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of nonchantable-use assets		Distribution r (col (b) divided by	
2008				· · · · · · · · · · · · · · · · · · ·	
2007	****	<del> </del>			
2006 2005				<del></del>	
2005		<del> </del>	1		
2004		<u> </u>			
2 Total of line 1, column (d)			2		
Average distribution ratio f	for the 5-year base period - divid	e the total on line 2 by 5, or by the		**	
_	•	s than 5 years	3		
, , , , , , , , , , , , , , , , , , ,					
Enter the net value of none	charitable-use assets for 2009 fro	om Part X, line 5	4		
Multiply line 4 by line 3 .			5		_
Enter 1% of net investmen	nt income (1% of Part I, line 27b)		6		-
Add lines 5 and 6			7	<u>-</u>	
B Enter qualifying distribution	ns from Part XII line 4		8		
If line 8 is equal to or gre Part VI instructions on page	eater than line 7, check the box	ın Part VI, line 1b, and complete	that part	using a 1% ta	x rate See th

Par	tVI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see page 18 of t	he ins	tructio	ons)					
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1	,							
	Date of ruling or determination letter (attach copy of ruling letter if necessary - see instructions)			, /					
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check		4,8	315.					
	here and enter 1% of Part I, line 27b	*							
c	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4%								
	of Part I, line 12, col (b)								
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2			315.					
3	Add lines 1 and 2								
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4	0.							
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-		4,8	315.					
6	Credits/Payments	•		* !					
а	2009 estimated tax payments and 2008 overpayment credited to 2009 6a			,					
b	Exempt foreign organizations-tax withheld at source 6b 0.	*		i					
	Tax paid with application for extension of time to file (Form 8868) 6,500.			1					
d	Backup withholding erroneously withheld			1					
7	Total credits and payments Add lines 6a through 6d	_	6,5	500.					
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8								
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed								
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid   10		1,6	585.					
11	Enter the amount of line 10 to be Credited to 2010 estimated tax ▶ 1,685. Refunded ▶ 11								
Par	t VII-A Statements Regarding Activities								
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it	4,	Yes	No					
	participate or intervene in any political campaign?	1a		X					
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19								
	of the instructions for definition)?	1b		X					
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			'					
	published or distributed by the foundation in connection with the activities			١					
C	Did the foundation file Form 1120-POL for this year?	1 c		X					
d	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year								
	(1) On the foundation $\blacktriangleright$ \$(2) On foundation managers $\blacktriangleright$ \$			ļ.,					
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			;					
	on foundation managers > \$	(C)	×.						
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? ATTACHMENT 10	2	X	78.45.1					
	If "Yes," attach a detailed description of the activities		4						
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of		,,						
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes . ATCH . 1.1	3	X	-					
4 a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4 a	X						
b	If "Yes," has it filed a tax return on Form 990-T for this year?		X	1,7					
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X					
	If "Yes," attach the statement required by General Instruction T								
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either	ľ	<b>*</b>	~~~ )					
	By language in the governing instrument, or								
	By state legislation that effectively amends the governing instrument so that no mandatory directions that	-	X	1					
_	conflict with the state law remain in the governing instrument?	6	X	<del>                                     </del>					
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	Λ.	<del>                                     </del>					
8 a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the								
_	instructions) ► DE, MA,	-							
Ь	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		- <del>-</del> X						
_	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8 b		<del> </del>					
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or		-						
	4942(j)(5) for calendar year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV on page			x					
	27)? If "Yes," complete Part XIV	9	<del>                                     </del>	<del>  ^`</del>					
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their		Х						
	names and addresses	10	Г.,	<u> </u>					

Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? . . . . . . .

c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here

b If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C. Form 4720, to determine if the

Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its

charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2009?

3a Did the foundation hold more than a 2% direct or indirect interest in any business

Form **990-PF** (2009)

Χ

Х

2b

3 b

Pai	t VII-B Statements Regarding Activities fo	or Which Form 4	720 May Be Requi	red (continued)		
5 a	During the year did the foundation pay or incur any amou	nt to				3 3.
	(1) Carry on propaganda, or otherwise attempt to influen		4945(e))?	Yes X N	o	^ *
	(2) Influence the outcome of any specific public election	(see section 4955), o	or to carry on,			
	directly or indirectly, any voter registration drive?			Yes X N	o	
	(3) Provide a grant to an individual for travel, study, or oth				o	
	(4) Provide a grant to an organization other than a chari					, ,
	section 509(a)(1), (2), or (3), or section 4940(d)(2)? (	· · · · · ·		Yes X N	o	
	(5) Provide for any purpose other than religious, charital					
	purposes, or for the prevention of cruelty to children o			Yes X N		
ь	If any answer is "Yes" to 5a(1)-(5), did any of the trans-			. — —	_	
•	Regulations section 53 4945 or in a current notice regard	· ,-	•		5b	-
	Organizations relying on a current notice regarding disast	-	· · ·	·		<del>                                     </del>
_	If the answer is "Yes" to question 5a(4), does the foundar				1	
·	because it maintained expenditure responsibility for the gr	•		Yes X N	_	
_	If "Yes," attach the statement required by Regulations sect					
6 a	Did the foundation, during the year, receive any funds, d			Yes X N		
	on a personal benefit contract?			• — —		x
D	Did the foundation, during the year, pay premiums, direct	tly or indirectly, on a	personal benefit contrac	a,	6b	
_	If "Yes" to 6b, file Form 8870			Yes X N		
	At any time during the tax year, was the foundation a par	*	•	• — —		X
	If yes, did the foundation receive any proceeds or have a tyll Information About Officers, Directors					<u> </u>
Pa	Information About Officers, Directors and Contractors	, Trustees, Four	uation managers,	migniy Faid Emp	ioyees,	
1	List all officers, directors, trustees, foundation m				ructions).	
	(a) Name and address	(b) Title, and average	(c) Compensation	(d) Contributions to	(e) Expen	se account,
	(a) Name and address	hours per week	(If not paid, enter	employee benefit plans		
	(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	employee benefit plans and deferred compensation		lowances
		hours per week devoted to position	-0-)	and deferred compensation		lowances
AT		hours per week devoted to position				
 AT		hours per week devoted to position	-0-)	and deferred compensation		lowances
ĀĪ	TACHMENT 12	hours per week devoted to position	-0-)	and deferred compensation		lowances
	TACHMENT 12	hours per week devoted to position	-0-)	and deferred compensation		lowances
	TACHMENT 12	hours per week devoted to position	-0-)	and deferred compensation		lowances
	TACHMENT 12	hours per week devoted to position	-0-)	and deferred compensation		lowances
	TACHMENT 12	devoted to position	0.	and deferred compensation  0 .	other al	0
	TACHMENT 12	devoted to position	0.	and deferred compensation  0 .	other al	0
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."	her than those inc	0.	e page 23 of the ins	other al	0
2	TACHMENT 12	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."	her than those inc	0.	e page 23 of the ins	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,
2	TACHMENT 12  Compensation of five highest-paid employees (ot If none, enter "NONE."  Name and address of each employee paid more than \$50,000	her than those inc	0.	e page 23 of the ins  (d) Contributions to employee benefit	other al	0 ose account,

and Contractors (continued)	ipioyees,
3 Five highest-paid independent contractors for professional services (see page 23 of the instructions). If no	one, enter "NONE."
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
NONE	
Total number of others receiving over \$50,000 for professional services	▶ NONE
Part IX-A Summary of Direct Charitable Activities	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficianes served, conferences convened, research papers produced, etc.	Expenses
1 GORONGOSA NATIONAL PARK	
	1,823,006
2 CARR CENTER KENNEDY SCHOOL OF GOVERNMENT AT HARVARD	
	500 000
3	500,000
4	
Part IX-B Summary of Program-Related Investments (see page 23 of the instructions)	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2  1 NONE	Amount
1 NONE	·   ·
2	
All other program-related investments See page 24 of the instructions  3 NONE	
Total. Add lines 1 through 3	.▶

Pa	art X Minimum Investment Return (All domestic foundations must complete this part. see page 24 of the instructions.)	Foreign foundate	ions,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes	L	
а	Average monthly fair market value of securities	1a	11,060,810.
b	Average of monthly cash balances	1b	22,413.
С		1c	9,196,739.
d		1d	20,279,962.
е			
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	20,279,962.
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see page 2	5	<u></u>
	of the instructions)	4	304,199.
5	of the instructions)  Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line	4 5	19,975,763.
6	Minimum investment return. Enter 5% of line 5	6	503,499.
Pa	art XI Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) foundations and certain foreign organizations check here ▶ and do not complete	5) private operating	J
1	Minimum investment return from Part X, line 6		503,499.
	a Tax on investment income for 2009 from Part VI, line 5 2a 4,		
b			
c	c Add lines 2a and 2b	2c	4,815.
3	Add lines 2a and 2b	3	498,684.
4	Recoveries of amounts treated as qualifying distributions	4	
5		5	498,684.
6	Add lines 3 and 4  Deduction from distributable amount (see page 25 of the instructions)		
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,	· · ·   <del>*  </del>	
•	line 1	7	498,684.
		• • • •	
Pa	art XII Qualifying Distributions (see page 25 of the instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes	6	
a		1a	2,844,937.
b			0.
2	Program-related investments - total from Part IX-B  Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		<del></del>
_	numacea	2	0.
3	Amounts set aside for specific charitable projects that satisfy the	••• -	
а		3a	0.
b			0.
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4		2,844,937.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
-	Enter 1% of Part I, line 27b (see page 26 of the instructions)		
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	2,844,937.
•	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculated the subsequent years when years where years when years when years w		<del></del>
	qualifies for the section 4940(e) reduction of tax in those years	amy michiel the	100.1000011

Pa	rt XIII Undistributed Income (see page	26 of the instruction	ns)		
1	Distributable amount for 2009 from Part XI,	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
•	· F	00.00	. care prior to zeco		498,684.
•	Undistributed income, if any, as of the end of 2009		,		
2	· ·				
a	Enter amount for 2008 only	······································		_	
3	Excess distributions carryover, if any, to 2009				-
	i - 1				
a	From 2004				
	From 2005				
ď	From 2006				
•	From 2007				
	Total of lines 3a through e				
4	Qualifying distributions for 2009 from Part XII,	·			
7	line 4 ▶ \$ 2,844,937.				
а	Applied to 2008, but not more than line 2a				
D	Applied to undistributed income of prior years (Election required - see page 26 of the instructions)				
_	Treated as distributions out of corpus (Election			· · · · · · · · · · · · · · · · · · ·	
·	required - see page 26 of the instructions)		ļ		
d	Applied to 2009 distributable amount				498,684.
	Remaining amount distributed out of corpus	2,346,253.	~		
5	Excess distributions carryover applied to 2009				
	(If an amount appears in column (d), the same				
6	amount must be shown in column (a) ) Enter the net total of each column as				
	indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,346,253.	,		
b	Prior years' undistributed income Subtract				
	line 4b from line 2b				
С	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has	4			
	been previously assessed			~	
d	Subtract line 6c from line 6b Taxable				*
	amount - see page 27 of the instructions	<u> </u>			
е	Undistributed income for 2008 Subtract line 4a from line 2a Taxable amount - see page				
	27 of the instructions				
f	Undistributed income for 2009 Subtract lines				
	4d and 5 from line 1 This amount must be				
7	distributed in 2010				
'	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (see page 27 of the				
8	instructions)				
•	applied on line 5 or line 7 (see page 27 of the				
_	instructions)				
9	Excess distributions carryover to 2010.	2,346,253.			
40	Subtract lines 7 and 8 from line 6a	2,010,000.			
	Analysis of line 9 Excess from 2005		,		
a b					
C	_				
d					
	Excess from 2009 2,346,253.				

	Private Oper					9) NOT APPLICABLE
1 a	If the foundation has					
	foundation, and the ruling					
b	Check box to indicate wh	ether the foundation is a	a private operating found	• • • • • • • • • • • • • • • • • • • •	n 49	42(j)(3) or 4942(j)(5)
2 a		(a) 2009	(b) 2008	Prior 3 years	(d) 2006	(e) Total
	Justed net income from Part I or the minimum investment return from Part X for each year listed	(a) 2009	(8) 2000	(c) 2007	(u) 2000	
b	85% of line 2a					
С	Qualifying distributions from Part XII, line 4 for each year listed .		_			
d	Amounts included in line 2c not used directly for active conduct of exempt activities					:
	Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c					
3 a	Complete 3a, b, or c for the alternative test relied upon "Assets" alternative test - enter					
	<ul><li>(1) Value of all assets</li><li>(2) Value of assets qualifying under section</li></ul>					
b	4942(j)(3)(B)(i)					
С	"Support' alternative test - enter					
	(1) Total support other than gross investment income (interest, diwdends, rents, payments on securities loans (section 512(a)(5)),					
	or royalties)  (2) Support from general public and 5 or more					
	exempt organizations as provided in section 4942 (j)(3)(B)(iii)					
	port from an exempt organization					
P:	(4) Gross investment income .  art XV Supplement	any Information (C	omplete this part	only if the found	dation had \$5.00	Of more in assets
		during the year - se			aution nau vo,ot	or more in access
1	Information Regardin			· · · · · ·		
а	before the close of any	tax year (but only if the	nave contributed mor- ney have contributed i	e than 2% of the to more than \$5,000)(	tal contributions red See section 507(d)(3	ceived by the foundation 2))
_	GREGORY C					
b	List any managers of ownership of a partner					ally large portion of the
	N/A					
2	Information Regardin	g Contribution, Grant	t, Gift, Loan, Scholarsi	nip, etc., Programs:		
	Check here ► if tunsolicited requests forganizations under other terms.	or funds If the foun	dation makes gifts, g	grants, etc (see pag	ritable organization ge 28 of the instru	s and does not accept ctions) to individuals or
a	The name, address, a ATTACHM		of the person to whor	m applications should	be addressed	
b	The form in which app				•	
		NG FORMAL SUBM	ISSION PACKAGE	FROM ADDRESS	ABOVE	
С	Any submission deadle	nes				
_	ON FORM	<del>-</del>			<del> </del>	
d	factors		, such as by geogra	aphical areas, charif	table fields, kınds	of institutions, or other
ISA	ATTACHM	ENT 14	<del>-</del>			

Supplementary Information (continued)  3 Grants and Gortifibution Paid During the Year or Approved for Future Payment Recipient  Amen and address (from or business)  a Paid during the year  ATTACHMENT 15  Total  Total  ATTACHMENT 16  Total  ATTACHMENT 16	Form 990-PF (2009)			27-0564755	Page <b>11</b>
Recipient Agriculture process of great or statistics and address (from or business)  a Paid during the year  ATTACHMENT 15  Total	Part XV Supplementary Information (co	ontinued)			
a Paid during the year ATTACHMENT 15  Total		ng the Year or Appl		uture Payment	
a Paid during the year ATTACHMENT 15  Total		show any relationship to any foundation manager	status of	Purpose of grant or contribution	Amount
Total.  **Day Payment**  **ATTACHMENT 16**  **Total.**  **Total.**  **Total.**  **Approved for future payment**  **ATTACHMENT 16**  **Total.**  **ATTACHMENT 16**  **Total.**  **Total.**  **ATTACHMENT 16**  **Total.**  **Total.**  **Total.**  **Approved for future payment**  **ATTACHMENT 16**  **Total.**  **ATTACHMENT 16**  **Total.**  **Tot		or substantial contributor	recipient		
Total  ▶ 3a 2,464,091.  Approved for future payment  ATTACHMENT 16	a Paid during the year				
Total  ▶ 3a 2,464,091.  Approved for future payment  ATTACHMENT 16	ATTACHMENT 15				
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
b Approved for future payment ATTACHMENT 16					
ATTACHMENT 16					2,464,091.
	<b>b</b> Approved for future payment				
	ATTACIMENT 16				
Total	ATTACHMENT 16				
Total					
Total.					
Total					
	Total				5,000,000.

Form 990-Pf	= (2009)			27-	-0564755	Page 12
-	-A Analysis of Income-Produ	ucing Activ	vities			
	amounts unless otherwise indicated	T	ated business income	Excluded by	y section 512, 513, or 514	(e)
	n service revenue	(a) Business code	(b) Amount	(c) Exclusion code	(d)	Related or exempt function income (See page 28 of the instructions)
a						
ь						
c						
d						
е		-				
f						<u> </u>
•	s and contracts from government agencies					
	rship dues and assessments on savings and temporary cash investments			14	61,924.	
	ds and interest from securities			14	178,847.	
	tal income or (loss) from real estate					,
	ot-financed property					
	debt-financed property			16	251,662.	
	al income or (loss) from personal property					
7 Other II	nvestment income					
	(loss) from sales of assets other than inventory			18	-12,359.	
9 Net inc	ome or (loss) from special events	ļ				
	profit or (loss) from sales of inventory			<del></del>		
	evenue a					
b		<b></b>				
c d						
е	····	-				
	al Add columns (b), (d), and (e)				480,074.	
	Add line 12, columns (b), (d), and (e)	•			13	480,074.
	sheet in line 13 instructions on page 28					
Part XV			·			·
Line No. ▼	Explain below how each active the accomplishment of the for page 29 of the instructions.)					
	page 20 of the metractions /					
						·
			<del></del>	<del></del>	····	·
		<del></del>	NOT ADDITOR	T.F.		
			NOT APPLICAE	31-E		
						<del>-</del>
			<del></del>	<del></del>		<del></del>
	<u> </u>					
				<del>.</del>		<del>.</del>
			·			
			a	· · ·		

Information Regarding Transfers To and Transactions and Relationships With Noncharitable

Pa	rt XVII	Information R Exempt Organ		ransfers To and	Transa	ctions	and Relation	onships With	Nonc	harit	table
1	Did th	ie organization directly	or indirectly	engage in any of the section 501(c)(3) or	e followin ganizations	g with a	any other orga section 527, r	anization described relating to political		Yes	No
а	organız Transf	zations? ers from the reporting for	undation to a no	oncharitable exempt orga	nization of						
		sh							. 1a(1)	<u> </u>	X
		her assets							1		X
b		transactions									x
		les of assets to a noncha									X
		irchases of assets from a ental of facilities, equipme									X
		embursement arrangemer									X
		ans or loan guarantees .									X
		rformance of services or									X
		g of facilities, equipment								<u> </u>	X_
d		answer to any of th									
		of the goods, other a									
	value	in any transaction or	sharing arran	igement, show in coll	ımn (d) ti	ne value	of the goods	s, otner assets, o	servic	es re	ceivea
(a)	ine no	(b) Amount involved	(c) Name of	noncharitable exempt organ	ization	(d) Des	scription of transfe	ers, transactions, and st	anng am	angeme	ents
		N/A				N/A					
_											
								.,			
				· · · · · · · · · · · · · · · · · · ·							
				. –	-						<del></del>
								·,			<del></del>
					-					<u> </u>	
				,							
	,										
_											
2a	ls the	foundation directly or	indirectly affilia	ated with, or related to	o, one or r	nore tax-	exempt organiz	zations described ii	1		
		n 501(c) of the Code (oth	·-						Y	′es 🗌	X No
b	If "Yes	s," complete the following	schedule								
		(a) Name of organization		(b) Type of on	ganization			(c) Description of relation	nship		
								<u> </u>			
									<del></del>		
										-	
	Under belief,	penalties of perjury, I declar it is true correct, and confir	ne that I have ex lete Declaration	xamined this return, includ of preparer (other than tax	ing accompa	anying schouciary) is t	_	<b></b>		knowle any kno	dge and owledge
4	_	1/1/m/14/ga				7	1110	Treasurer			_
ere	V SI	gnature of officer or trustee		7/1	Date	Date	<u> </u>	Title Prepare	's ident	ıfvına	
Sign Here	Paid Preparer's Use Only	Preparer's HARRY	uy Q. /	Talajian Jr., CPA	. I .	110	Check if self-employ	number	(See <b>Sig</b> i of the ins	nature (	
U)	Paid Prepare Use On	Firm's name (or yours if		& COMPANY, PC				EIN ▶ 04-268		-	
	۾ ۾	self-employed), address,	<b>99 HI</b>	GH STREET, 21S	T FLOO						
_		and ZIP code	BOSTO	N, MA		02	2110	Phone no 617-	439-		
									- 0	OO DE	(2000

### Schedule B

or 990-PF)

(Form 990, 990-EZ, Department of the Treasury

Internal Revenue Service Name of the organization Schedule of Contributors

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

Employer identification number

GREG CARR FOUNDATION, INC. 27-0564755 C/O KEVIN C CREEDON, CPA Organization type (check one) Filers of: Section: Form 990 or 990-EZ 501(c)( ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions **General Rule** [X] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II Special Rules For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1 Complete Parts I and П For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). For Privacy Act and Paperwork Reduction Act Notice, see the Instructions Schedule B (Form 990, 990-EZ, or 990-PF) (2009)

for Form 990, 990-EZ, or 990-PF.

of	. 0	f P	ıaı	гŧ	١

Name of organization	CDEC CADD	FOUNDATION, INC.
Name of organization	GVEG CHVV	FOUNDALION, INC.
=	_ /	
	C/O KEVIN	C CREEDON, CPA

Employer	identification number
	27-0564755

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	GREGORY C CARR  4185 SOUTH HOLMES ROAD  IDAHO FALLS, ID 83404	\$\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

INVESTMENTS	
Y CASH IN	
ON TEMPORARY	
NO	
INTEREST	
⊢	
PART	
990PF,	
FORM	

ADJUSTED NET INCOME	.0	0
NET INVESTMENT INCOME	61,924.	61,924.
REVENUE AND EXPENSES PER BOOKS	61,924.	61,924.
		TOTAL
	ы	
DESCRIPTION	INTEREST INCOME	

~	
_	
-	1
~	
闰	
5	
=	ł
щ	
C	
4	
~	
⋳	
Ē	
[]	
⋖	
_	

$\mathbf{H}$	
FROM	
INTEREST FROM SECURIT	
AND	
DIVIDENDS AND I	
I	
PART I	
990PF,	
FORM 9	

ADJUSTED NET INCOME	0	•0
NET INVESTMENT INCOME	105,575.	178,847.
REVENUE AND EXPENSES PER BOOKS	105,575.	178,847.
		TOTAL
DESCRIPTION	DIVIDENDS & INTEREST OPTION INCOME	

Taxpayer's Name		<u> </u>	<del>                                     </del>	<u> </u>	ALTY INCO	/ : # i <b>i i</b>			ing Number
GREG CARR FOUNDA	TION, INC.						2	7-05	64755
DESCRIPTION OF PROPERTY									
GRENDELS RENT						<del></del>			
	ctively participate in t	the operation	of the	activity	y during the tax year?				
REAL RENTAL INCO	MF	<del> </del>	<u> </u>		• • • • • • • • • • •	83	,232	-	
OTHER INCOME									
TOTAL GROSS INCOME · · · ·					· · ·	<u> </u>		$\dashv$	83,232
OTHER EXPENSES:			• • • •	• • •			••••	+	05,252
OTHER EXPENSES.									
								1	
					~····			1	
							_		
				-				_	
							<del></del>		
					<del>-</del> : ·				
DEPRECIATION (SHOWN BELOW	N)							7	
LESS: Beneficiary's Portion									
AMORTIZATION									
LESS: Beneficiary's Portion .									
DEPLETION									
LESS: Beneficiary's Portion .									
TOTAL EXPENSES									
TOTAL RENT OR ROYALTY INC	OME (LOSS) · · · ·	· · · · · ·	· · <u>· · · · · · · · · · · · · · · · · </u>		· · · · · · · · · · · ·			•	83,232
Less Amount to									
Rent or Royalty									
Depreciation									
Depletion									
Investment Interest Expense									
Other Expenses								_	
Net Income (Loss) to Others									
Net Rent or Royalty Income (Los	s)								83,232
Deductible Rental Loss (if Applic					<u> </u>			•	
SCHEDULE FOR DEPRECI	ATION CLAIMED	) 	I	Ι	T .	T	1	1	T
			(d)	(0)		(g) Depreciation		(ı) Lıfe	
(a) Description of property	(b) Cost or	(c) Date	ACRS	(e) Bus	(f) Basis for	(g) Depreciation	(h)	or	(j) Depreciation
(a) Description of property	unadjusted basis	acquired	des	%	depreciation	prior years	Method	rate	for this year
				-		<del></del>	<del> </del> -	<u> </u>	
			ļ	-			<del> </del>	ļ	
				$\vdash$		<del> </del>	+	<del> </del>	
				-	-		+	<u> </u>	
				<del>                                     </del>		1	-		
			-	-			-		-
<del></del> -			-	-			-		<del> </del>
		<u> </u>		-			<del> </del>	-	
			<del> </del>				1	<del> </del>	
		<u></u>							L

9E7000 1 000 **RENT AND ROYALTY INCOME Identifying Number** Taxpayer's Name 27-0564755 GREG CARR FOUNDATION, INC. **DESCRIPTION OF PROPERTY** UPSTAIRS RENT Yes No Did you actively participate in the operation of the activity during the tax year? REAL RENTAL INCOME 168,430. OTHER INCOME 168,430. **OTHER EXPENSES:** DEPRECIATION (SHOWN BELOW) LESS: Beneficiary's Portion LESS: Beneficiary's Portion DEPLETION LESS: Beneficiary's Portion TOTAL EXPENSES . . . . . . 168,430. Less Amount to Rent or Royalty Depreciation \_\_\_\_\_\_ Investment Interest Expense Other Expenses Net Income (Loss) to Others Net Rent or Royalty Income (Loss) 168,430. SCHEDULE FOR DEPRECIATION CLAIMED (d) (e) (g) Depreciation (ı) Lıfe (b) Cost or (c) Date (f) Basis for (h) (j) Depreciation **ACRS** Bus or (a) Description of property unadjusted basis for this year acquired depreciation Method des % prior years rate 

## RENT AND ROYALTY SUMMARY

PROPERTY	TOTAL INCOME	DEPLETION/ DEPRECIATION	OTHER EXPENSES	ALLOWABLE NET INCOME
GRENDELS RENT UPSTAIRS RENT	83,232. 168,430.			83,232. 168,430.
TOTALS	251,662.			251,662.

S
FEES
PROFESSIONAL
PR
OTHER
ı
Н
PART
990PF,
FORM

CHARITABLE	.600,75	57,009.
ADJUSTED NET INCOME	.0	0
NET INVESTMENT INCOME	.0	0
REVENUE AND EXPENSES PER BOOKS	.600,12	57,009.
		TOTALS
DESCRIPTION	CONSULTING FEES	

TAXES	
- -	
PART	
990PF,	
FORM	

CHARITABLE	1,096.	1,096.
ADJUSTED NET INCOME	.0	0
NET INVESTMENT INCOME	.0	0
REVENUE AND EXPENSES PER BOOKS	1,096.	1,096.
		TOTALS
DESCRIPTION	PAYROLL TAXES	

	CHARITABLE PURPOSES 6,396. 0.	7,599.
	ADJUSTED NET INCOME 2,138.	2,138.
	NET INVESTMENT INCOME 0.	0
	REVENUE AND EXPENSES PER BOOKS 6,396. 2,138. 1,203.	9,737.
- OTHER EXPENSES		TOTALS
FORM 990PF, PART I - OTHER EXPENSES	DESCRIPTION OFFICE EXPENSES CONDO FEES OTHER EXPENSES	

FORM 990PF, PART II - CORPORATE STOCK	OCK	ATTACH	ATTACHMENT 6
DESCRIPTION	BEGINNING	ENDING	ENDING
	BOOK VALUE	BOOK VALUE	<u>FMV</u>
UBS EQUITIES Y6 04285	0	9,504,818.	9,504,818.
UBS FIXED INCOME- Y6 04285		8,063,869.	8,063,869.
TOTALS	0	17,568,687.	17,568,687.

	ENDING <u>FMV</u>	13,993.	63,993.
ATTACHMENT 7	ENDING BOOK VALUE	13,993.	63,993.
	BEGINNING BOOK VALUE	0	0
FORM 990PF, PART II - OTHER ASSETS	DESCRIPTION	NET COMMISSION ON LEASE UPSTAIRS ON THE SQUARE	TOTALS

FORM 990PF, PART II - OTHER LIABILITIES

ATTACHMENT 8

DESCRIPTION

BEGINNING ENDING
BOOK VALUE
BOOK VALUE

SECURITY DEPOSIT- UPSTAIRS

0. 25,000.

TOTALS

0.

25,000.

FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES

DESCRIPTION

AMOUNT

UNREALIZED GAIN

701,283.

TOTAL

701,283.

## FORM 990PF, PART VII-A -ACTIVITIES NOT PREVIOUSLY REPORTED TO THE IRS

NEWLY FORMED ENTITY IN OPERATIONS FOR 6 MONTHS IN 2009

# FORM 990PF, PART VII-A, LINE 3 - CONFORMED COPY OF THE CHANGES

NEWLY FORMED ENTITY

ONS EXPENSE ACCT E AND OTHER ANS ALLOWANCES	.0	0.	0.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	•		
COMPENSATION	0	0	0
TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	PRESIDENT 1.00	TREASURER/SECRETARY 1.00	GRAND TOTALS
NAME AND ADDRESS	GREGORY C CARR 40 DEER PATH LANE MANSFIELD, MA 02048	KEVIN M CREEDON 40 DEER PATH LANE MANSFIELD, MA 02048	

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

GREGORY C CARR
4185 SOUTH HOLMES AVE
IDAHO FALLS, ID 83404
617-331-7916

### 990PF, PART XV - RESTRICTIONS OR LIMITATIONS ON AWARDS

THE PURPOSES FOR WHICH THE CORPORATION IS ORGANIZED ARE TO ENGAGE EXCLUSIVELY IN SUCH CHARITABLE, EDUCATIONAL, AND SCIENTIFIC ACTIVITIES AS MAY QUALIFY IT FOR EXEMPTION FROM FEDERAL INCOME TAX WITHIN THE MEANING OF SECTION 501(A) OF THE INTERNAL REVENUE CODE.

27-0564755

ATTACHMENT 15

27-0564755

ATTACHMENT 15 (CONT'D)

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
KENNEDY SCHOOL OF GOVERNMENT 79 JFK ST CAMBRIDGE, MA 02138	NOT RELATED 501(C)(3)	TO COMBINE SCHOLARLY EXCELLENCE WITH GENUINE IMPACT BY ACTIVELY FOSTERING THE COLLABORATIVE EFFORTS OF SCHOLARS, PUBLIC OFFICIALS, AND OTHERS WHO ARE VITALLY CONCERNED WITH THE PUBLIC GOOD.	.000,000
PHYSICIANS FOR HUMAN RIGHTS TWO ARROW STREET SUITE 300 CAMBRIDGE, MA 02138	NOT RELATED 501(C)(3)	TO PROTECT THE RIGHTS AND WELL-BEING OF THE WORLD'S MOST VULNERABLE POPULATIONS	37,500.
PHYSICIANS FOR HUMAN RIGHTS TWO ARROW STREET SUITE 300 CAMBRIDGE, MA 02138	NOT RELATED 501(C)(3)	TO PROTECT THE RIGHTS AND WELL-BEING OF THE WORLD'S MOST VULNERABLE POPULATIONS	37,500.
PULITZER CENTER ON CRISIS REPORTING 1779 MASSACHUSETTS AVE NW SUITE 615 WASHINGTON DC, MD 20037	NOT RELATED 501(C)(3)	BRINGING PULITZER CENTER JOURNALISTS TO COLLEGES AND GIVING STUDENTS ACCESS TO INTERNATIONAL REPORTING FELLOWSHIPS	10,000.
SAN ANTONIO HISPANIC CHAMBER OF COMMERCE 318 W HOUSTON SUITE 300 SAN ANTONIO, TX 78205	NOT RELATED 501(C)(3)	EXEMPT PURPOSE	1,000.
SHINDZELA TENTED SAFARI CAMP P O BOX 1717 2153 1380 LP 2153 SOUTH AFRICA SOUTH AFRICA	NOT RELATED 501(C)(3)	EXEMPT PURPOSE	1,000

ATTACHMENT 15 (CONT'D)

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
SUN VALLEY WRITERS' CONFERENCE	NOT RELATED	EXEMPT PURPOSE	11,085
KETCHUM, ID 83340			
SYNERGOS	NOT RELATED	EXEMPT PURPOSE	25,000.
51 MADISON AVE 21ST FL	501(C)(3)		

2,464,091. TOTAL CONTRIBUTIONS PAID

4079AN 2912 10/30/2010

V 09-8 4

ATTACHMENT 15

FORM 990PE, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

FOUNDATION STATUS OF RECIPIENT

NOT RELATED 501(C)(3)

KENNEDY SCHOOL OF GOVERNMENT

CAMBRIDGE, MA 02138

79 JFK ST

RECIPIENT NAME AND ADDRESS

PURPOSE OF GRANT OR CONTRIBUTION

TO COMBINE SCHOLARLY EXCELLENCE WITH GENUINE

5,000,000

AMOUNT

ATTACHMENT 16

EFFORTS OF SCHOLARS, PUBLIC OFFICIALS, AND OTHERS WHO ARE VITALLY CONCERNED WITH THE PUBLIC GOOD IMPACT BY ACTIVELY FOSTERING THE COLLABORATIVE

TOTAL CONTRIBUTIONS APPROVED

5,000,000

ATTACHMENT 16

4079AN 2912 11/2/2010

v 09-8 4

#### SCHEDULE D' (Form 1041)

**Capital Gains and Losses** 

► Attach to Form 1041, Form 5227, or Form 990-T. See the instructions for Schedule D (Form 1041) (also for Form 5227 or Form 990-T, if applicable).

OMB No 1545-0092

Department of the Treasury Internal Revenue Service Name of estate or trust

GREG CARR FOUNDATION, INC.

C/O KEVIN C CREEDON, CPA

Employer identification number

27-0564755

Note	: Form 5227 filers need to complete only Pa		Held One Ye	ar or Less			
(a) Description of property (b) Date acquired (c) Date sold (d) Sales pince (see page 4				(e) Cost or other (see page 4 of instructions)	the	(f) Gain or (loss) for the entire year Subtract (e) from (d)	
1a							(/
					<u> </u>		
b	Enter the short-term gain or (loss), if any, f	rom Schedule D	0-1, line 1b			1b	
2	Short-term capital gain or (loss) from Form	ns 4684, 6252,	6781, and 882	.4		2	
3	Net short-term gain or (loss) from partners	hips S corpora	tions and other	r estates or trusts		3	
4	Short-term capital loss carryover Enter the	e amount, if an	y, from line 9 o	f the 2008 Capital Los	s	4	( )
5	Carryover Worksheet	es 1a through 4	In column (f)	Enter here and on lin	ie 13,	5	,
Pai	t II Long-Term Capital Gains and Losse	s - Assets Held	More Than O	ne Year			
	(a) Description of property (Example 100 shares 7% preferred of "Z" Co)	(b) Date acquired (mo , day, yr)	(c) Date sold (mo , day, yr )	(d) Sales price	(e) Cost or other (see page 4 of instructions	the	(f) Gain or (loss) for the entire year Subtract (e) from (d)
6a							
	<del> </del>						
b	Enter the long-term gain or (loss), if any, fr	om Schedule D	-1, line 6b			6b	-12,359.
7	Long-term capital gain or (loss) from Form	7					
8							
•							
9	Capital gain distributions	9					
10	Gain from Form 4797, Part I	10					
11	Long-term capital loss carryover Enter the amount, if any, from line 14 of the 2008 Capital Loss  Carryover Worksheet						
12	Net long-term gain or (loss). Combine line	s 6a through 1	1 ın column (f)	Enter here and on lin	ne 14a,	12	-12,359.
	column (3) on the back	<del> </del>	<del></del>	<u></u>	· · · · · · · <u>/</u>	114	12,000.

For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

Schedule D (Form 1041) 2009

Sche	dule D (Form 1041) 2009			Page 2
Pai	Summary of Parts I and II Caution: Read the instructions before completing this part.	(1) Beneficianes' (see page 5)	(2) Estate's or trust's	(3) Total
13	Net short-term gain or (loss)13			
14	Net long-term gain or (loss):			
а	Total for year			-12,359.
b	Unrecaptured section 1250 gain (see line 18 of the wrksht) 14b			
С	28% rate gain			
	Total net gain or (loss). Combine lines 13 and 14a ▶ 15			-12,359.
	e: If line 15, column (3), is a net gain, enter the gain on Form 1041, line 4 (or Form 990 it V, and do not complete Part IV If line 15, column (3), is a net loss, complete Part IV			
Pai	t IV Capital Loss Limitation			
16	Enter here and enter as a (loss) on Form 1041, line 4 (or Form 990-T, Part I, I	ine 4c, if a trust), the sn	naller of	
a Note <i>Carry</i>	The loss on line 15, column (3) or b \$3,000	ne 22 (or Form 990-T, li	ne 34), is a loss, o	complete the Capital Loss
Pai	t V Tax Computation Using Maximum Capital Gains Rates			<del></del>
Caur • E • B Form of F	in 1041 filers. Complete this part only if both lines 14a and 15 in column (25 eris an entry on Form 1041, line 2b(2), and Form 1041, line 22, is more that tion: Skip this part and complete the worksheet on page 8 of the instructions of the line 14b, col (2) or line 14c, col (2) is more than zero, or both Form 1041, line 2b(1), and Form 4952, line 4g are more than zero in 990-T trusts. Complete this part only if both lines 14a and 15 are gain orm 990-T, and Form 990-T, line 34, is more than zero. Skip this part and er line 14b, col (2) or line 14c, col (2) is more than zero.	n zero if ns, or qualified divide	ends are include	ed in income in Part I
17	Enter taxable income from Form 1041, line 22 (or Form 990-T, line 34)	17		
18	Enter the smaller of line 14a or 15 in column (2)	* *   **	* .	
10	but not less than zero		ź.	
19	Enter the estate's or trust's qualified dividends		, in the second	
	from Form 1041, line 2b(2) (or enter the qualified		2	
	dividends included in income in Part I of Form 990-T) 19		. ,	
20	Add lines 18 and 19		* 4	
21	If the estate or trust is filing Form 4952, enter the	-	,	
-	amount from line 4g, otherwise, enter -0-	~	3	
22	Subtract line 21 from line 20 If zero or less, enter -0-	22		
23	Subtract line 22 from line 17 If zero or less, enter -0-	23		
23	oubtract line 22 from line 17 in 2010 of least, effect +0-			
24	Enter the smaller of the amount on line 17 or \$2,300	24		
25	Is the amount on line 23 equal to or more than the amount on line 24?			
	Yes. Skip lines 25 and 26, go to line 27 and check the "No" box			
	No. Enter the amount from line 23	25		
26	Subtract line 25 from line 24	1 I		
27	Are the amounts on lines 22 and 26 the same?			
	Yes. Skip lines 27 thru 30, go to line 31 No. Enter the smaller of line 17 or line 22	27	,	
28	Enter the amount from line 26 (If line 26 is blank, enter -0-)	28		
	0.14 44 004 1 07			
29	Subtract line 28 from line 27			
30	Multiply line 29 by 15% (15)			<u> </u>
31	Figure the tax on the amount on line 23 Use the 2009 Tax Rate Sch (see the Schedule Ginstructions in the instructions for Form 1041)			
	7,111			
32	Add lines 30 and 31		32	
33	Figure the tax on the amount on line 17 Use the 2009 Tax Rate Sch	nd Trusts		
	(see the Schedule Ginstructions in the instructions for Form 1041)			
34	Tax on all taxable income. Enter the smaller of line 32 or line 33 here			
	G, line 1a (or Form 990-T, line 36)		34	

Name of estate or trust as shown on Form 1041 Do not enter name and employer identification number if shown on the other side GREG CARR FOUNDATION, INC.

Employer identification number 27-0564755

Part II Long-Term Capital Gains and Losses - Assets Held More Than One Year  (a) Description of property (Example (b) Date (c) Date sold (d) Sales price (e) Cost or other basis (f)							
(a) Description of property (Example 100 sh 7% preferred of "Z" Co)	acquired (mo , day, yr )	(mo , day, yr )	(see page 4 of the instructions)	(see page 4 of the instructions)	(f) Gain or (loss) Subtract (e) from (d)		
a CALL UNITED TECHNOLOGIES	10/27/2009	06/02/2009	10,884.	10,715.	169		
CALL DIAMONDS TRUST	12/10/2009	06/02/2009	11,894.	39,005.	-27,111		
WESTPOINT STEVENS 7.875%	11/03/1999	10/26/2009	0.	91,500.	-91,500		
PHILIP MORRIS INTL	06/19/2007	10/27/2009	158,826.	157,667.	1,159		
FHR 2654	09/02/2003	10/15/2009	2,000.	20.	1,980		
GENERAL MILLS	01/04/2005	11/13/2009	354,634.	256,640.	97,994		
FHR 2654	09/02/2003	11/16/2009	1,000.	10.	990		
FHR 2654	09/02/2003	12/15/2009	4,000.	40.	3,960		
					<u></u>		
***			· · · · · · · · · · · · · · · · · · ·				
	-						
11-14-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1			<del></del>				
6b Total. Combine the amounts in colum	1	1			-12,359		

FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME								
Kind of F		Description				or D	Date acquired	Date sold
Gross sale price less expenses of sale	Depreciation allowed/ allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis		Gain or (loss)	
		CALL UNITED				Р	10/27/2009	06/02/2009
10,884.		10,715.	PE: SECURI	1165			169.	
		CALL DIAMONI		ΓΙΕS		Р	12/10/2009	06/02/2009
11,894.		39,005.					-27,111.	
		WESTPOINT S'				P	11/03/1999	10/26/2009
0.		91,500.					-91,500.	
150.006		PHILIP MORR		ries		P	06/19/2007	10/27/2009
158,826.		157,667. FHR 2654				D	1,159. 09/02/2003	10/15/2009
2,000.		PROPERTY TY	PE: SECURI	TIES		r	1,980.	10/13/2009
2,000.		GENERAL MILLS		P	01/04/2005	11/13/2009		
354,634.		PROPERTY TY 256,640.	PE: SECURI	TIES			97,994.	
		FHR 2654		Р	09/02/2003	11/16/2009		
1,000.		PROPERTY TYPE: SECURITIES 10.				990.		
		FHR 2654 PROPERTY TYPE: SECURITIES 40.			Р	09/02/2003	12/15/2009	
4,000.						3,960.		
TOTAL CATMIT	0881						<del>-12,359.</del>	
IOIAD GAIN(D	030)		• • • • • • • • •	• • • • • • • • • • •	• • • • • • •		<u> </u>	
							-	
		İ						

### Form **8868**

(Rev April 2009)

# Application for Extension of Time To File an Exempt Organization Return

Department of the Treasury

File a separate application for each return.

OMB No 1545-1709

internal Revenue 3	<del></del>	<del></del>						
<ul> <li>If you are fi</li> </ul>	Iling for an Automatic 3-Month Extension, complete only Part I and check this box							
Part I Auto	matic 3-Month Extension of Time. Only submit original (no copies needed).							
A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete								
Part I only		▶ 🔲						
	orations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to ome tax returns	request an extension of						
one of the ref electronically i returns, or a co	ng (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic turns noted below (6 months for a corporation required to file Form 990-T). However, you f (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL composite or consolidated From 990-T. Instead, you must submit the fully completed and signed e details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Chanties.	cannot file Form 8868 , 6069, or 8870, group page 2 (Part II) of Form						
Type or		yer identification number						
print		-0564755						
File by the	Number, street, and room or suite no. If a P O. box, see instructions							
due date for filing your	40 DEER PATH LANE							
return See Instructions	City, town or post office, state, and ZIP code. For a foreign address, see instructions							
	MANSFIELD, MA 02048							
Form 990	f return to be filed (file a separate application for each return)  Form 990-T (corporation)  Form 4720							
Form 990	\[ \begin{align*}							
Form 990								
X Form 990								
Telephone	are in the care of $\blacktriangleright$ KEVIN CREEDON  No $\blacktriangleright$ 617 331-7916 FAX No $\blacktriangleright$ 617 464-2611  Dization does not have an office or place of business in the United States, check this box	 						
<ul> <li>If this is for</li> </ul>	a Group Return, enter the organization's four digit Group Exemption Number (GEN)	If this is						
	group, check this box . ▶ ☐ If it is for part of the group, check this box . ▶ ☐ and attac Ns of all members the extension will cover.	ch a list with the						
una	st an automatic 3-month (6 months for a corporation required to file Form 990 $08/15$ , $2010$ , to file the exempt organization return for the organization named reganization's return for calendar year $2009$ or tax year beginning, and ending	-T) extension of time d above The extension is						
2 If this tax	x year is for less than 12 months, check reason. X Initial return Final return Char	nge in accounting period						
•	oplication is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less ar dable credits. See instructions	3a \$ 6,500.						
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments								
made Include any prior year overpayment allowed as a credit 3b \$								
c Balance Due. Subtract line 3b from line 3a Include your payment with this form, or, if required, deposit								
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See							
Instruction		3c \$ 6,500.						
-	are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and F	orm 8879-EO						
for payment in								
For Privacy A	ct and Paperwork Reduction Act Notice, see Instructions.	Form 8868 (Rev 4-2009)						

Form 8	1 368 (Rev 4-2009)		Page 2	
	ou are filing for an Additional (Not Automatic) 3-Month Extension, complete or	nly Part II and check this box		
-	Only complete Part II if you have already been granted an automatic 3-month e	-		
	ou are filing for an Automatic 3-Month Extension, complete only Part I (on page			
	Additional (Not Automatic) 3-Month Extension of Time. Only		pies needed)	
	Name of Evernat Organization CREG CARR FOLINDATION INC	ification number		
Type	OF CAN MENTAL CORREDON CDA	Employer identil		
print	Number street and some or suite po if a RO have an instructions	For IRS use only		
File by extend	nie 1			
due da filing th	te for	<del></del>	1 7 1 7 7 7 2 2 4 4 4 6 7 7	
return	See   MANAGETER NE 00040		And the state of t	
instruct		1 3/17	<u> 215 기타보스도 기사 연구 (m. 1</u>	
Cneci	k <b>type of return to be filed</b> (File a separate application for each return)  Form 990  Form 990-PF	Farm 1041 A	En 6060	
$\vdash$		Form 1041-A	Form 6069	
$\vdash$	Form 990-BL Form 990-T (sec. 401(a) or 408(a) trust)	Form 4720	Form 8870	
<del></del>	Form 990-EZ Form 990-T (trust other than above)	Form 5227		
	Pl Do not complete Part II if you were not already granted an automatic 3-m	onth extension on a previous	ously filed Form 8868.	
	books are in the care of KEVIN CREEDON	164 0611		
	ephone No. ▶ 617 331-7916 FAX No. ▶ 61'	<del></del>	<del></del>	
	ne organization does not have an office or place of business in the United States,		▶ 🔲	
	nis is for a Group Return, enter the orga <u>niza</u> tion's four digit Group Exemption Num		this is	
for th	e whole group, check this box ▶ 🔛 If it is for part of the group, check th	is box ▶ 🔛 and atta	ch a	
list wi	th the names and EINs of all members the extension is for			
4	request an additional 3-month extension of time until 11/15/2010			
5	For calendar year, or other tax year beginning $07/01/2009$	and ending $\frac{12/31}{}$	2009	
	If this tax year is for less than 12 months, check reason X Initial return	Final return Chang	ge in accounting period	
	State in detail why you need the extension			
I	ADDITIONAL TIME IS NEEDED TO GATHER THE INFORMATION I	NECESSARY TO		
Ċ	COMPLETE AN ACCURATE RETURN.			
•		· · · · · · · · · · · · · · · · · · ·		
8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the	ne tentative tax, less anv		
	nonrefundable credits. See instructions	,	8a \$ 4,815.	
	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundal	73		
	tax payments made Include any prior year overpayment allowed as a cred	4.2		
	previously with Form 8868	<b>8b</b> \$ 6,500.		
	Balance Due. Subtract line 8b from line 8a Include your payment with this form	m or if required deposit	0000	
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment	8c \$		
			00 9	
Indoc	Signature and Verification penalties of perjury, I declare that I have examined this form, including accompanying schedules		of my knowledge and heliof	
	penalities of perjury, I declare that I have examined this form, including accompanying schedules as correct, and complete, and that I am authorized to prepare this form	and statements, and to the DEST	o, knowieuge and bellet,	
	9/ 1/1			
_	Mally O Kalali O	ANACED	- 09/12/2010	
Signatu		ANAGER Date		
	WOLF & COMPANY, PC		Form <b>8868</b> (Rev 4-2009)	

99 HIGH STREET, 21ST FLOOR BOSTON, MA 02110

### CONSENT TO ACTION TAKEN IN LIEU OF ORGANIZATIONAL MEETING

of

#### GREG CARR FOUNDATION, INC.

The undersigned, being the incorporator and the initial director named in the Certificate of Incorporation of the Greg Carr Foundation, Inc., a Delaware non-stock corporation ("the Corporation"), does hereby approve, adopt and consent to the following Resolutions as the acts of the Board of Directors of the Corporation.

RESOLVED, that the Certificate of Incorporation filed with the State of Delaware on July 15, 2009 is hereby adopted and that a copy of such Certificate of Incorporation shall be inserted in the minute book of the Corporation.

RESOLVED, that the By-Laws attached hereto as Appendix A are hereby approved and adopted by the Board of Directors as the By-Laws of the Corporation, and the Secretary of the Corporation is hereby directed to maintain the By-Laws of the Corporation as they may hereafter be amended in current form in the minute book of the Corporation.

RESOLVED, that the Conflict of Interest Policy attached hereto as Appendix B is hereby approved and adopted by Board of Directors and the Corporation directs that it shall be inserted in the minute book of the Corporation.

RESOLVED, that the Secretary of the Corporation is hereby authorized and empowered to procure the necessary corporate books and records in accordance with the laws of the District of Columbia as well as the laws of any other applicable jurisdiction.

RESOLVED, that Kevin M. Creedon is hereby elected to the Board of Directors of the Corporation.

RESOLVED, that the persons whose names appear below are hereby elected to the offices of the Corporation set forth opposite their respective names, to serve for a period of three years or until their respective successors are appointed or elected and qualified, or until their earlier resignation or removal:

Name

Office

Gregory C. Carr

President-

Kevin M. Creedon

Treasurer and Secretary

RESOLVED, that the fiscal year of the Corporation shall be the calendar year.

RESOLVED, that UBS and Citizens Bank are hereby designated as the depositories of the Corporation, and that the officers of the Corporation are hereby directed to prepare, execute and file any necessary authorization to complete and effect said designation.

RESOLVED, that the officers of the Corporation are hereby authorized and empowered to sign for and on behalf of the Corporation and in its corporate name all documents necessary to be signed by the Corporation in the ordinary course of business.

RESOLVED, that the officers of the Corporation are authorized to prepare and file on behalf of the Corporation appropriate applications or requests seeking recognition of the Corporation as a private nonoperating foundation exempt from Federal income tax, and that the officers are hereby authorized and directed to execute and deliver all documents and do all other things deemed necessary or desirable in connection with such applications or requests.

RESOLVED, that the officers of the Corporation are authorized and directed to execute and file all necessary applications or requests and do all other things deemed by such officers necessary or desirable to secure for the Corporation appropriate exemptions from any state income, franchise, use and other taxation to which the Corporation is or may become subject.

RESOLVED, that for the purpose of authorizing the Corporation to do business in any state or territory of the United States of America or any foreign country in which it is necessary or expedient for the Corporation to transact business, the officers of the Corporation are hereby authorized and directed to appoint and substitute all necessary agents for service of process, to designate and change the location of all necessary statutory offices to execute and file all necessary certificates, reports and other instruments as may be required by the laws of such state, territory or country to authorize the Corporation to transact business therein, and whenever it is expedient for the Corporation to cease doing business therein and withdraw therefrom, to revoke any appointment of agent for service of process, and to file such certificates, reports, revocations of appointment, or surrender of authority as may be necessary to terminate the authority of the Corporation to do business in any such state, territory or country.

RESOLVED, that the Secretary or other officer of the Corporation is hereby authorized to certify the foregoing actions and resolutions for any purpose or purposes as the proper and official actions and resolutions of the Board of Directors of the Corporation.

No other actions are being taken by the undersigned.

Dated: 7/23/09

Gregory C. Carr

#### CERTIFICATE OF INCORPORATION

OF

#### GREG CARR FOUNDATION, INC.

(A NON-STOCK CORPORATION)

I, the undersigned natural person of the age of twenty one (21) years or more, acting as incorporator of a non-stock corporation, adopt the following Certificate of Incorporation for such corporation pursuant to the Delaware General Corporation Law.

#### ARTICLE I

#### NAME

The name of the Corporation is Greg Carr Foundation Inc. (hereinafter the "Corporation").

#### ARTICLE II

#### **DURATION**

The period of duration of the Corporation is perpetual.

#### ARTICLE III

#### **PURPOSES**

The Corporation shall be a non-profit corporation.

The purposes for which the Corporation is organized and operated are to engage exclusively in such charitable, educational, and scientific activities as may qualify it for exemption from federal income tax within the meaning of Section 501(a) of the Internal Revenue Code (hereinafter the "Code"). More specifically, such purposes include, but are not limited to, the following:

A. to support cultural and environmental education, and other purposes as may be approved by the Board from time to time;

B. to engage in any and all activities necessary or appropriate to raise funds for the purposes of the Corporation, including the solicitation of contributions from public and private sources wherever located; and

C. to do any and all lawful acts that may be necessary, useful, suitable, or proper for the furtherance of accomplishment of the foregoing purposes of the Corporation.

In furtherance of the above and other related purposes, the Corporation shall be empowered to exercise all power and authority granted to it under the Delaware General Corporation Law, or otherwise, including, but not limited to, the power to (i) accept donations of money or property, whether real or personal, or any interest therein, wherever situated, (ii) maintain control and discretion over the use of funds received by the Corporation, and (iii) monitor the use of funds made available by the Corporation to assure that the funds are used in conformity with the intended purposes.

ARTICLE IV MEMBERSHIP

The Corporation shall have no members.

ARTICLE V STOCK

The Corporation shall have no capital stock.

### ARTICLE VI DIRECTORS

The affairs of the Corporation shall be managed by its Board of Directors. The Board of Directors shall have all powers necessary or appropriate for the administration of the affairs of the Corporation and may perform all acts in furtherance thereof as are not forbidden to the Directors by law, this Certificate of Incorporation, or the Bylaws.

The manner of election or appointment of Directors shall be provided in the Bylaws. The number of members of the Board of Directors shall be set in the manner provided in the Bylaws, but in no event shall there be fewer than one (1) Director.

### ARTICLE VII BYLAWS

The internal affairs of the Corporation shall be regulated by the Bylaws, and the Board of Directors shall supervise the management of the business and affairs of the Corporation in accordance with the Bylaws. The power to amend or repeal the Bylaws shall be vested in the Board of Directors except to the extent otherwise provided in the Bylaws.

# ARTICLE VIII LIMITATIONS ON ACTIVITY

At all times, notwithstanding merger, consolidation, reorganization, termination, dissolution, or winding up of the Corporation, whether voluntary or involuntary or by operation of law, or any other provision of this Certificate of Incorporation:

- A. the Corporation shall not possess or exercise any power or authority, or engage directly or indirectly in any activity, that will or might prevent it at any time from qualifying and continuing to qualify as a corporation described in Code Sections 501(c)(3) and 170(c)(2), contributions to which are deductible for federal income tax purposes under Code Section 170(a)(1);
- B. no part of the assets or net earnings of the Corporation shall ever be used, nor shall the Corporation ever be organized or operated, for purposes that are not exclusively charitable, educational, scientific, environmental, religious, or literary within the meaning of Code Section 501(c)(3);
- C. no substantial part of the activities of the Corporation shall consist of carrying on of propaganda or otherwise attempting to influence legislation, nor shall the Corporation in any manner or to any extent (including by publication or distribution of statements) participate or intervene in any political campaign on behalf of (or in opposition to) any candidate for public office. To the extent that Code Section 501 is at any time amended to permit participation or intervention in a political campaign or to permit to a greater extent the carrying on of propaganda or otherwise attempting to influence legislation by an organization subject to its provisions, the Corporation shall be authorized to carry on such activities to the extent permitted by Section 501 as amended;
- D. pursuant to the prohibition contained in Code Section 501(c)(3), no part of the net earnings of the Corporation shall ever inure to the benefit of or be distributable to its Directors, officers, or other private persons, except that the Corporation shall be authorized and

empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III above; and

- E. notwithstanding any other provision of this Certificate of Incorporation, if at any time or times the Corporation is a private foundation within the meaning of Code Section 509, then during such time or times:
- (1) the Corporation shall not engage in any act of self-dealing as defined in Code Section 4941;
- (2) the Corporation shall distribute its income for each taxable year at such time and in such manner as not to subject the Corporation to the tax on undistributed income imposed by Code Section 4942;
- (3) the Corporation shall not retain any excess business holdings as defined in Code Section 4943;
- (4) the Corporation shall not make any investments in such a manner as to subject the Corporation to tax under Code Section 4944; and
- (5) the Corporation shall not make any taxable expenditures as defined in Code Section 4945.

# ARTICLE IX LIMITATION ON PERSONAL LIABILITY

The personal liability of the Directors of the Corporation is hereby eliminated to the fullest extent permitted by the General Corporation Law of Delaware, as the same exists or

may hereafter be amended. No amendment or repeal of this paragraph shall apply to or have any effect on the liability or alleged liability of any Director of the Corporation for or with respect to any act or omission on the part of such Director occurring prior to such amendment or repeal.

The private property, both real and personal, of the members of the Board of Directors and the officers of the Corporation shall not be subject to the payment of corporate debts to any extent whatsoever.

# ARTICLE X INDEMNIFICATION

The Corporation may indemnify its directors, officers, employees and agents to the fullest extent permitted by the Delaware General Corporation Law, as the same exists or may hereafter be amended, except to the extent that such indemnification would result in an excise tax under Chapter 42 of the Code.

# ARTICLE XI DISSOLUTION

Upon dissolution of the Corporation, the Board of Directors shall:

- A. pay or make provision for the payment of all the Corporation's liabilities;
- B. return, transfer, or convey (or make provision therefor) all assets held by the Corporation upon condition requiring such return, transfer, or conveyance in the event of dissolution of the Corporation; and
- C. dispose of the Corporation's remaining assets exclusively for the purposes of the Corporation or distribute the assets to an organization or organizations organized and

operated exclusively for charitable, educational, scientific, religious or literary purposes as shall, at that time, qualify for exemption under Code Section 501(c)(3), as the Directors shall determine; provided that none of such assets shall be distributed to any corporation, fund, or foundation any part of whose net earnings inures to the benefit of or is distributable to any individual or any corporation for profit. Any such assets not so disposed of shall be disposed of by the circuit court of the city or county in which the principal office of the Corporation is then located, to be used exclusively for purposes that are charitable, educational, scientific, religious or literary within the meaning of Code Section 501(c)(3), or to an organization or organizations organized and operated exclusively for such purposes.

### ARTICLE XII DEFINED TERMS

As used in this Certificate of Incorporation, the terms "Internal Revenue Code" and "Code" mean the United States Internal Revenue Code of 1986, as amended, and a reference to a provision of that Code shall be deemed to indicate the corresponding provision of any future United States Internal Revenue law.

### ARTICLE XIII REGISTERED OFFICE AND REGISTERED AGENT

The address of the Corporation's Registered Office in the State of Delaware is to be located at Corporation Trust Center, 1209 Orange Street, Wilmington, New Castle County, Delaware 19801. The name of the Corporation's registered agent at such address is The Corporation Trust Company.

### <u>ARTICLE XIV</u> INCORPORATOR

The name and address of the Incorporator who is to serve as the initial director until the first annual meeting of the Board of Directors or until his successor is elected and qualify is as follows:

> Name Address 4185 South Holmes Ave Gregory C. Carr Idaho Falls, ID 83404

I, THE UNDERSIGNED, being the incorporator hereinbefore named, for the purpose of forming a corporation pursuant to Chapter I of Title 8 of the Delaware Code, do make this Certificate, hereby declaring and certifying that the facts herein stated are true, and accordingly hereunto set my hand this / day of / A.D. 2009.

> Gregory C. Carr Incorporator

Commonwealth of Massachusetts

Suffolk County, ss:

On this /O day of /N/ , 2009, I certify that the attached document is a true, exact, complete, and unaltered copy of the Certificate of Incorporation of the Greg Carr Foundation, Inc., presented to me by Gregory C. Carr.

Notary Publi

My commission expires: