

### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection A For the 2009 calendar year, or tax year beginning 01-01-2009 and ending 12-31-2009 D Employer identification number B Check if applicable Please BEST FRIENDS ANIMAL SOCIETY use IRS label or Address change 3-7147797 Doing Business As E Telephone number print or type. See Name change (435) 644-2001 pecific Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite 5001 ANGEL CANYON ROAD Instruc-G Gross receipts \$ 51,232,782 Terminated tions. Amended return City or town, state or country, and ZIP + 4 KANAB, UT 84741 Application pending Name and address of principal officer Is this a group return for JOHN FRIPP affiliates? 5001 ANGEL CANYON ROAD KANAB, UT 84741 H(b) Are all affiliates included? If "No," attach a list (see instructions) **✓** 501(c) (3) **◄** (insert no) **✓** 4947(a)(1) or **✓** 527 Tax-exempt status Group exemption number 🕨 Website: ► WWW BESTFRIENDS ORG K Form of organization 
✓ Corporation 
✓ Trust 
✓ Association 
✓ Other ► L Year of formation 1984 M State of legal domicile UT Part I Summary Briefly describe the organization's mission or most significant activities TO BRING ABOUT A TIME WHEN THERE ARE NO MORE HOMELESS PETS WE DO THIS BY DEMONSTRATING AND PROMOTING EXEMPLARY ANIMAL CARE AND BUILDING COMMUNITY PROGRAMS AND PARTNERSHIPS Activities & Governance Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . Number of independent voting members of the governing body (Part VI, line 1b) . . . 5 Total number of employees (Part V, line 2a) . . 524 8,415 Total number of volunteers (estimate if necessary) . 472,939 7a Total gross unrelated business revenue from Part VIII, column (C), line 12. Net unrelated business taxable income from Form 990-T, line 34 **7**b 53,474 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 37,188,499 43,493,127 Program service revenue (Part VIII, line 2g) . 315,955 296,416 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -1,173,496 10 243,624 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,298,620 1,179,005 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 39,046,698 43,795,052 825,376 930,862 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 14 Benefits paid to or for members (Part IX, column (A), line 4) . 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-Expenses 20,539,598 21,140,158 Professional fundraising fees (Part IX, column (A), line 11e) . 16a 43,810 24,547 Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright \frac{5,652,739}{}$ ь 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . 14,453,223 14,198,190 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 36,568,053 35,587,711 Revenue less expenses Subtract line 18 from line 12 . 2,478,645 8,207,341 19 Net Assets or Fund Balances **Beginning of Current End of Year** Year 41,816,397 20 Total assets (Part X, line 16) . 30,592,663 21 Total liabilities (Part X, line 26) . 3,207,378 3,874,278 Net assets or fund balances Subtract line 21 from line 20 27,385,285 37,942,119 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sian \*\*\*\*\* 2010-05-12 Here Signature of officer JOHN FRIPP CHAIRMAN/CFO Type or print name and title Date Check if Preparer's identifying number Preparer's 2010-08-27 KENNETH A HINTON CPA (see instructions) Paid empolyed 🕨 🦵 Preparer's Firm's name (or yours HINTON BURDICK HALL & SPILKER PLLC EIN ▶ if self-employed), **Use Only** address, and ZIP + 4 63 SOUTH 300 EAST STE 100

ST GEORGE, UT 847702948

May the IRS discuss this return with the preparer shown above? (see instructions) . . .

Phone no (435) 628-3663

Yes | No

### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

TO BRING ABOUT A TIME WHEN THERE ARE NO MORE HOMELESS PETS WE DO THIS BY DEMONSTRATING AND PROMOTING EXEMPLARY ANIMAL CARE AND BUILDING COMMUNITY PROGRAMS AND PARTNERSHIPS

4e	Total program serv	vice expenses►\$	27,427,546			
	(Expenses \$	ıncl	uding grants of \$		) (Revenue \$	)
4d	Other program sei	rvices (Describe in Sch	edule O ) <b>See also Add</b>	ditional Data for	Description	
	RAPID RESPONSE - SE	E EXHIBIT A FOR DETAILS OF	EXEMPT PURPOSE ACTIEN	/EMENTS		
4c	(Code	) (Expenses \$ F EXHIBIT A FOR DETAILS ON	•	g grants of \$ /EMENTS	) (Revenue \$	)
	CAMPAIGNS AND OTHI	ER NATIONAL OUTREACH - SI	E EXHIBIT A FOR DETAILS	ON EXEMPT PURPOS	E ACHIEVEMENTS	
4b	(Code	) (Expenses \$	11,587,498 includin	g grants of \$	825,376 ) (Revenue \$	)
	ANTIMAL CARE ACTIVIT	ILS (SANCTOART) - SEE EAT	IDIT AT OR DETAILS ON EX	LINET FORFOSE ACTI.	LEVENTS	
4a	,	) (Expenses \$ IES (SANCTUARY) - SEE EXH	, ,		, , , , , ,	)
4a	(Code	) (Expenses \$		g grants of \$	) (Revenue \$	1
		and 501(c)(4) organızat s, the total expenses, a			required to report the amou	unt of grants and
4			_		rgest program services by e	•
	If "Yes," describe tl	nese changes on Sched	ıle O			
3	-	n cease conducting, or r • • • • • •				┌ Yes ┌ No
	,	nese new services on So				
2	_	n undertake any signific or 990-EZ?	. •	• .		⊤Yes 🔽 No

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 💆	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A No	ļ		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Part III</i>	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		N o
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νο
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2009)

Part V	Statements	Regarding	Other	IRS Filings	and Tax	Compliance
--------	------------	-----------	-------	-------------	---------	------------

			Yes	No
La	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
Ba	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
Ь	If "Yes," enter the name of the foreign country ▶CJ See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ia	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
1	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	file Form 8282?	7c		Νo
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
_	benefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	7g		
"	required?	7h	Yes	
3	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
.1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

processes, or changes in Schedule O. See instructions.	Costion	A Carrage	ing Pody and	Managan		
		processes,	or changes in	Schedule O.	See instructions	

30	ction A. Governing body and management							
					Yes	No		
1a	Enter the number of voting members of the governing body	1a	14					
b	Enter the number of voting members that are independent	1b	5					
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?	iness •	relationship with any	2	Yes			
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con			3		No		
4	Did the organization make any significant changes to its organizational documents sfiled?	ınce t	he prior Form 990 was	4	Yes			
5	Did the organization become aware during the year of a material diversion of the organization	nızatı	on's assets?	5		Νo		
6	Does the organization have members or stockholders?			6		Νo		
7a	Does the organization have members, stockholders, or other persons who may elect governing body?	one o	r more members of the	7a		No		
b	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		Νo		
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the					
а	The governing body?			8a	Yes			
b	Each committee with authority to act on behalf of the governing body?			8b	Yes			
9	9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O							
	ction B. Policies (This Section B requests information about policies not		red by the Internal					
Re	venue Code.)							
10-	Donatha annual de la			10-	Yes	No		
	Does the organization have local chapters, branches, or affiliates?	•	o of such chapters	10a		No		
	<b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?							
11	11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form							
11A	<b>1A</b> Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes			
b	Are officers, directors or trustees, and key employees required to disclose annually to conflicts?	sts that could give rise	12b	Yes				
c	Does the organization regularly and consistently monitor and enforce compliance wit describe in Schedule O how this is done	policy? If "Yes,"	12c	Yes				
13	Does the organization have a written whistleblower policy?			13	Yes			
14	Does the organization have a written document retention and destruction policy? $\ \ .$		14	Yes				
15	5 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	a The organization's CEO, Executive Director, or top management official							
Ь	<b>b</b> Other officers or key employees of the organization							
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )							
16a	L6a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?							
b	<b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?							
Se	ction C. Disclosure			16b				
	List the States with which a copy of this Form 990 is required to be filed AK, AL, A	R,A	Z , CA , CO , CT , DC , D	E, FL	, GA , H	HI,IA,		

- 17 List the States with which a copy of this Form 990 is required to be filed▶AK, AL, AR, AZ, CA, CO, CT, DC, DE, FL, GA, HI, IA, ID, IL, IN, KS, KY, LA, MA, MD, ME, MI, MN, MO, MS, MT, NC, ND, NE, NH, NJ, NM, NV, NY, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VA, VT, WA, WI, WV, WY
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. Another's website. Upon request
- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization > JOHN FRIPP

5001 ANGEL CANYON RD KANAB, UT 84741

(435) 644-2001

### Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year Use Schedule J-2 if additional space is needed

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

DR MICHAEL DIX   STAFF BOARD   A 0 00   X   X   X   X   X   X   X   X	Check this box if the organization did n	ot compens	ate any	curr	ent d	or fo	rmer o	ffıce	r, director, trustee o	or key employee	
DR MICHAEL DIX   STAFF BOARD   A 000   X   X   X   X   X   X   X   X   X		A verage hours	Position (check all						Reportable compensation	Reportable compensation	Estimated amount of other
STAFF BOARD		1 '	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W-	organizations (W- 2/1099-	from the organization and related
MCE PRESIDE		40 00	х						84,516	0	9,499
DIRECTOR		40 00	Х		х				75,757	0	11,350
SECRETARY		40 00	Х						75,757	0	10,350
PRESIDENT/CF         40 00 X         X         X         74,707         0         11,33           TAMARA BERRY STAFF BOARD         40 00 X         55,476         0         15,44           ANNE MEIJA STAFF BOARD         40 00 X         62,331         0         11,33           ROSS HARTILL STAFF BOARD         40 00 X         52,672         0         7,55           LIZ FINCH STAFF BOARD         40 00 X         52,656         0         4,93           JAMES RODGERS TREASURER         1 00 X         X         0         0           BRIAN WOLF BOARD MEMBER         1 00 X         X         0         0           LOUISE PHANSTIEL BOARD MEMBER         1 00 X         0         0           MOLLY KOCH BOARD MEMBER         1 00 X         0         0           KELLY MORTON BOARD MEMBER         1 00 X         0         0           CYNTHIA BATHURST         40 00         0         0         11 14		40 00	Х		х				74,957	0	11,350
STAFF BOARD         40 00 X         65,476         0         15,43           ANNE MEJIA         40 00 X         62,331         0         11,33           ROSS HARTILL STAFF BOARD         40 00 X         52,672         0         7,59           LIZ FINCH STAFF BOARD         40 00 X         52,656         0         4,99           JAMES RODGERS TREASURER         1 00 X         X         0         0           BRIAN WOLF BOARD MEMBER         1 00 X         0         0         0           LOUISE PHANSTIEL BOARD MEMBER         1 00 X         0         0         0           MOLLY KOCH BOARD MEMBER         1 00 X         0         0         0           KELLY MORTON BOARD MEMBER         1 00 X         0         0         0           CYNTHIA BATHURST         40 00         0         0         11 14		40 00	х		х				74,707	0	11,350
STAFF BOARD   40 00   X     62,331   0   11,31     ROSS HARTILL   52,672   0   7,59     LIZ FINCH   40 00   X     52,656   0   4,99     STAFF BOARD   40 00   X     X     0   0     JAMES RODGERS   1 00   X   X     0   0     BRIAN WOLF   1 00   X     0   0     BOARD MEMBER   1 00   X     0   0     LOUISE PHANSTIEL   1 00   X     0   0     BOARD MEMBER   1 00   X     0   0     MOLLY KOCH   1 00   X     0   0     KELLY MORTON   1 00   X     0   0     CYNTHIA BATHURST   40 00   X   11,10     CYNTHIA BATHURST   40 00     CYNTHIA BATHURST   40 00		40 00	Х						65,476	0	15,485
STAFF BOARD		40 00	Х						62,331	0	11,350
STAFF BOARD		40 00	х						52,672	0	7,592
TREASURER         1 00 X         X         0         0           BRIAN WOLF BOARD MEMBER         1 00 X         0         0         0           LOUISE PHANSTIEL BOARD MEMBER         1 00 X         0         0         0         0           MOLLY KOCH BOARD MEMBER         1 00 X         0         0         0         0         0           KELLY MORTON BOARD MEMBER         1 00 X         0         0         0         0         0           CYNTHIA BATHURST         40 00         X         106 793         0         11 14		40 00	Х						52,656	0	4,950
BOARD MEMBER         1 00 X         0         0           LOUISE PHANSTIEL         1 00 X         0         0           BOARD MEMBER         1 00 X         0         0           MOLLY KOCH         1 00 X         0         0           BOARD MEMBER         1 00 X         0         0           KELLY MORTON         1 00 X         0         0           BOARD MEMBER         1 00 X         0         0           CYNTHIA BATHURST         40 00         0         11 14		1 00	х		х				0	0	0
BOARD MEMBER         1 00 X         0           MOLLY KOCH         1 00 X         0           BOARD MEMBER         1 00 X         0           KELLY MORTON         1 00 X         0           BOARD MEMBER         1 00 X         0           CYNTHIA BATHURST         40 00         0		1 00	Х						0	0	0
BOARD MEMBER         1 00 X         0         0           KELLY MORTON         1 00 X         0         0           BOARD MEMBER         1 00 X         0         0           CYNTHIA BATHURST         40 00         X         106 793         0         11 14		1 00	х						0	0	0
BOARD MEMBER         1 00 X         0         0           CYNTHIA BATHURST         40 00         X         106 793         0         11 14		1 00	Х						0	0	0
		1 00	Х						0	0	0
		40 00					х		106,793	0	11,108

	i age 🕻
622	104 384

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 1

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3		No
4	organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
IPC PRINT SERVICES 9122 EAGLE WAY CHICAGO, IL 60678	PRINTING	916,506
PGI COMPANIES 11354 K-TEL DRIVE MINNETONKA, MN 55343	PRINTING	826,172
BUD MAHAS CONSTRUCTION INC 917 DULUTH AVENUE SALT LAKE CITY, UT 84116	CONSTRUCTION	795,681
MADISON HENRY GROUP 4780 ASHFORD DUNWOODY ROAD ATLANTA, GA 30338	CONSULTING	441,606
CD TECHNICAL INC 2456 S RIVERSIDE DRIVE IOWA CITY, IA 52240	MEDIA	154,550
2 Total number of independent contractors (including but not limited to those listed above)	) who received more than	

\$100,000 in compensation from the organization 🛰 8

					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
25 75	1a	Federated camp	paigns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership du	es					
ಶ್ಮ€∣	c		ents 1c	109,665				
ı ağı	d	_						
ਰੂ≅		——————————————————————————————————————						
5.E	е	_		42.202.462				
풀힐	f	similar amounts no	ons, gifts, grants, and <b>1f</b> t included above	43,383,462				
흔등	g	Noncash contributions included in 2.824.819						
투호		lines 1a-1f \$	824,819					
ठॅ व	h	Total. Add lines	1a-1f	•	43,493,127			
œ.				Business Code				
E	2a	PROGRAM EVENTS		900,099	296,416	296,416		
ا ق	b							
<u>a</u>	c							
Š	d							
Š.	e							
<u>ra</u>	f	All other progra	m service revenue					
Program Serwde Revenue								
ч —	g		2a-2f		296,416			
	3		ome (including dividend		466 670			466,670
	_		aramounts)		466,670			466,670
	4		tment of tax-exempt bond					
	5	Royalties	(A) D I	<b>.</b> ►				
	6a	Gross Rents	(ı) Real 512,505	(II) Personal				
	b	Less rental	189,092					
	_	expenses	,					
	С	Rental income or (loss)	323,413					
	d	Net rental incor	ne or (loss)	•	323,413	207,275		116,138
		_	(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	4,029,952	2,500				
	b	Less cost or other basis and sales expenses	5,665,423	7,195				
	c	Gain or (loss)	-1,635,471	-4,695				
	d	Net gain or (los	s)		-1,640,166			-1,640,166
Other Revenue	8a	Gross income from fundraising events (not including \$ 109,665 of contributions reported on line 1c) See Part IV, line 18		119,620				
<u>.</u>	ь	Less directex	apenses b	66,714				
<b>∄</b> │	С		loss) from fundraising		52,906	52,906		
	9a	Gross income fr See Part IV, lin						
	ь	Lago descri	a					
	c		penses <b>b</b> loss) from gaming activ	vities				
		Gross sales of i		vicies				
	104	returns and allo						
			a	1,827,991				
	b		oods sold <b>b</b>	1,509,306				
	С	Net income or (	loss) from sales of inve	entory 🛌	318,685	226,210	92,475	
		Miscellaneous	Revenue	Business Code				
	11a	BEST FRIENDS	MAGAZINE	541,800	,		380,464	
	b	CAFETERIA/VE	ENDING INCOME	722,210	103,537			103,537
	С							
	d	All other revenu						
	е	Total. Add lines	11a-11d		484,001			
	12	Total revenue.	See Instructions	▶	43,795,052	782,807	472,939	-953,821

Form	990 (2009)				Page <b>10</b>
Part					
	Section 501(c)(3) and 501(c)(4) organizations m			(D)	
	ll other organizations must complete column (A) but are not required to		(B), (C), and	(D).	(D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV $\!$	764,797	764,797		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	38,079	38,079		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	22,500	22,500		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	712,105	397,532	106,221	208,352
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	16,081,044	13,969,742	1,253,105	858,197
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	416,341	353,115	37,217	26,009
9	Other employee benefits	1,640,307	1,414,643	157,997	67,667
10	Payroll taxes	1,689,801	1,475,199	· · ·	88,733
11	Fees for services (non-employees)	_,,,,	_,,		,
 a	Management				
h	Legal	247,979	154,360	21,140	72,479
c	Accounting	54,727	9,279	45,448	72,173
d	Lobbying	31,727	3,273	13,110	
e	Professional fundraising See Part IV, line 17	24,547			24,547
				45.604	
f	Investment management fees	46,330	600 220	45,694	636
g	Other	904,629	690,228	· · ·	94,368
12	Advertising and promotion	730,865	162,866	9,254	558,745
13	Office expenses	202.057	220.026	47.475	20.256
14	Information technology	383,857	338,026	17,475	28,356
15	Royalties				
16	Occupancy	455,446	455,050		396
17 18	Travel	506,970	375,800	6,121	125,049
19	Conferences, conventions, and meetings				
20	Interest	22,367	12,214	10,150	3
21	Payments to affiliates	22,307	12,214	10,130	
21	Depreciation, depletion, and amortization	1,066,266	1,023,876	38,164	4,226
23		63,730	62,963	36,104	767
24	Insurance	03,730	02,903		767
а	PRINTING & PUBLICATIONS	2,235,146	600,592	23,159	1,611,395
b		1,654,365	1,332,563	17,868	303,934
c	POSTAGE & SHIPPING	1,593,843	397,510	· ·	1,184,548
d		626,424	623,545	11,7.55	2,879
e		429,037	428,331		706
f	All other expenses	3,176,209	2,324,736	460,726	390,747
25	Total functional expenses. Add lines 1 through 24f	35,587,711	27,427,546	· ·	5,652,739
26	Joint costs. Check here ► ✓ If following SOP 98-2	33,307,711	27,427,346	2,307,420	3,032,739
20	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	182,514	91,257		91,257
	campaign and idinuralsing Suncitation	102,314	1 ,237	į	71,231

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			1,282,152	1	1,277,411
	2	Savings and temporary cash investments			3,645,554	2	10,113,418
	3	Pledges and grants receivable, net				3	1,152,609
	4	Accounts receivable, net			25,734	4	60,174
	5	Receivables from current and former officers, directors, trustees	s, key	employees, and			
		highest compensated employees Complete Part II of					
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of		n 4958(f)(1)) and			
76		Schedule L				6	
ssets	7	Notes and loans receivable, net				7	
SSI	8	Inventories for sale or use			400,262	8	413,559
⋖	9	Prepaid expenses and deferred charges			90,028	9	385,508
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	22,834,891			
	ь	Less accumulated depreciation	10b	8,020,175	13,728,594	10c	14,814,716
	11	Investments—publicly traded securities			4,711,103	11	6,704,075
	12	Investments—other securities See Part IV, line 11	6,661,242	12	6,574,131		
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			47,994	15	320,796
	16	· · · · · · · · · · · · · · · · · · ·				16	41,816,397
	17	Accounts payable and accrued expenses .			1,211,723	17	1,424,968
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities		20			
ès	21	Escrow or custodial account liability Complete Part IV of Schedul	e D			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lia		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties		•		23	
	24	Unsecured notes and loans payable to unrelated third parties				24	287,984
	25	Other liabilities Complete Part X of Schedule D			1,995,655	25	2,161,326
	26	Total liabilities. Add lines 17 through 25			3,207,378	26	3,874,278
ķ		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	let e l	lines 27			
ည		through 29, and lines 33 and 34.					
101	27	Unrestricted net assets			24,794,378		32,910,034
Fund Balances	28	Temporarily restricted net assets			2,523,521 67,386	28	4,265,867 766,218
Ē	29	•	ermanently restricted net assets				
F		Organizations that do not follow SFAS 117, check here ► and and an analysis and an arrangement 24	d con	nplet e			
or	30	lines 30 through 34.  Capital stock or trust principal, or current funds				30	
Assets	30 31	Paid-in or capital surplus, or land, building or equipment fund				31	
\$ 51	32	Retained earnings, endowment, accumulated income, or other fu				32	
	33	Total net assets or fund balances	iius		27,385,285	33	37,942,119
Net					30,592,663		
l	34 Total liabilities and net assets/fund balances					34	41,816,397

### Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			

Form **990** (2009)

### OMB No 1545-0047

45 NO 1545-00-

2009

2009

### SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization BEST FRIENDS ANIMAL SOCIETY Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

ns. Inspection
Employer identification number

									23-714779			
Pai				blic Charity Stat						tructions		
The o	rganı:			e foundation because					)			
1		A churc	h, convention	on of churches, or as	sociation of	churches <b>s</b>	ection 170(b	)(1)(A)(i).				
2	Г			ın <b>section 170(b)(1)</b>								
3	Г	A hosp	tal or a coop	perative hospital serv	vice organiz	atıon descri	bed in <b>sectio</b> i	n 170(b)(1)( <i>f</i>	A)(iii).			
4	Γ			organization operate ty, and state	ed in conjun	ction with a	hospital desc	ribed in <b>secti</b>	on 170(b)(1)	)( <b>A)(iii).</b> En	ter the	
5	Γ	_	· ·	erated for the benefit A)(iv). (Complete Pa	_	or universi	ty owned or o	perated by a g	jovernmenta	l unıt descri	bed in	
6	$\overline{}$			local government or	•	al unit desc	rihed in <b>secti</b> e	on 170(h)(1)(	Δ)(ν)			
7	<u> </u>	An orga describ	inization tha ed in	t normally receives a  A)(vi) (Complete Pa	a substantia					m the gener	al public	2
8	$\Gamma$	A comn	nunity trust	described in <b>section</b>	170(b)(1)(A	<b>A)(vi)</b> (Con	nplete Part II	)				
9	$\Gamma$	An orga	ınızatıon tha	t normally receives	(1) more tha	an 331/3%	of its support	from contribu	tions, memb	ership fees,	and gro	SS
				ties related to its ex								
		ıts sup	its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses									
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )								·		
10	Г		n organization organized and operated exclusively to test for public safety Seesection 509(a)(4).									
11	Γ	An orga one or r the box	inization org nore publicly	anized and operated y supported organiza pes the type of supported b Type II	exclusively itions descri orting organi	for the bend bed in section	efit of, to perfo on 509(a)(1)	orm the functi or section 50 s 11e through	ons of, or to 09(a)(2) See	•	9(a)(3).	. Check
e f g	Γ	other th section If the o check t	ian foundatio 509(a)(2) rganization r his box	ox, I certify that the con managers and oth received a written de	er than one termination	or more pub	licly supporte	ed organizatio	ns described	l in section	509(a)(	1) or
9			g persons?	ooo, nas the organiz	Lation accep	rea any gne	or contribution	on nom any or	tile			
		(i) a pe	rson who dır	ectly or indirectly co	ontrols, eithe	eralone ort	ogether with p	persons desci	ribed in (ii)		Yes	No
		and (III)	below, the q	governing body of the	e the suppor	ted organiza	ation?			11g(i	)	<u> </u>
		(ii) a fa	mıly membe	r of a person describ	ed in (i) abo	ve?				11g(i	i)	
		(iii) a 3	5% controll	ed entity of a person	ı described i	n (ı) or (ıı) a	bove?			<b>11</b> g(ii	i)	<u> </u>
h		Provide	the followin	g information about t	the supporte	d organizat	ion(s)					
				T	T				T			
(i) Name suppo organiz		ne of (ii) orted EIN		me of (ii) (described on col (i) listed in your governing		Did you no organiza col (i) o	(v)  Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the US?		( <b>vii)</b> ount of pport?	
				(see instructions))	Yes	No	Yes	No	Yes	No		
Total												

## Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

_	(Complete only if y	ou checkeu the	box on line 5,	, 7, 01 6 01 Part.	1.)			
	ection A. Public Support	1			<del> </del>			
Cale	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	<b>(e)</b> 20	09	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do no	t 31,861,86	58 27,017,88	34,248,460	37,188,499	43	493,127	173,809,841
	ınclude any "unusual	31,001,00	27,017,00	31,210,100	37,100,133	15,	133,127	173,003,011
	grants ")							
2	Tax revenues levied for the organization's benefit and either							
	paid to or expended on its							
	behalf							
3	The value of services or facilities							
	furnished by a governmental unit							
	to the organization without							
4	charge <b>Total.</b> Add lines 1 through 3	31,861,86	58 27,017,88	34,248,460	37,188,499	43	493,127	173,809,841
5	The portion of total contributions				11,222,122		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
3	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11, column (f)							
6	Public Support. Subtract line 5							
	from line 4							173,809,841
S	ection B. Total Support							
Cale	endar year (or fiscal year	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 20	09	<b>(f)</b> Total
_	beginning in)	31,861,868	717,036	34,248,460	37,188,499		493,127	173,809,841
7	A mounts from line 4 Gross income from interest,	31,001,000	717,030	34,240,400	37,100,499	73,	793,127	173,009,041
8	dividends, payments received							
	on securities loans, rents,	569,316	717,036	683,197	769,756		582,808	3,322,113
	royalties and income from							
	sımılar sources							
9	Net income from unrelated							
	business activities, whether or not the business is regularly	28,317	32,497				53,474	114,288
	carried on							
10	Other income (Explain in Part							
	IV ) Do not include gain or loss						103,537	103,537
	from the sale of capital							,
	assets			+				
11	Total support (Add lines 7 through 10)							177,349,779
12	Gross receipts from related activity	ties, etc (See ins	tructions )	L	L	12		5,580,156
13	First Five Years If the Form 990 is			d third fourth or	fifth tax vear as a		) organiz	
	check this box and <b>stop here</b>		,	,	,	( - ) ( -	,	<b>▶</b> □
	ection C. Computation of Pu					<u> </u>		
14	Public Support Percentage for 200	)9 (line 6 column	(f) divided by lin	e 11 column (f))		14		98 000 %
15	Public Support Percentage for 200	08 Schedule A, P	art II, line 14			15		97 860 %
16a	<b>33 1/3% support test—2009.</b> If th				line 14 is 33 1/3%	or more	, check tl	
	and stop here. The organization qu		, , , ,			2.2.4.204		<b>▶</b> ▽
D	<b>33 1/3% support test—2008.</b> If the box and <b>stop here.</b> The organization	•			oa, and line 15 is .	33 1/3% (	or more,	neck this
17a	10%-facts-and-circumstances tes			-	ne 13, 16a, or 16l	and line	14	-1
	ıs 10% or more, and ıf the organız		-					
	in Part IV how the organization me							· —
_	organization							▶┌
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the orga							
	Explain in Part IV how the organiz			,		-		
	supported organization		and another			45 4	2221101)	<b>▶</b> □
18	Private Foundation If the organiza	ition did not chec	k a box on line 1	3, 16a, 16b, 17a o	r 17b, check this	box and s	see	
	instructions							<b>▶</b> □

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chack - h	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

### **Additional Data**

Software ID: Software Version:

**EIN:** 23-7147797

Name: BEST FRIENDS ANIMAL SOCIETY

### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services								
(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)				
N/A								

### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PRINTING & PUBLICATIONS	2,235,146	600,592	23,159	1,611,395
SUPPLIES	1,654,365	1,332,563	17,868	303,934
POSTAGE & SHIPPING	1,593,843	397,510	11,785	1,184,548
ANIMAL VET/MEDICAL SUPPLI	626,424	623,545		2,879
FACILITIES MAINTENANCE	429,037	428,331		706

DLN: 93493239000060

### OMB No 1545-0047

### **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

If the	ction 501(c)(3) organizations that	s," to Form 990, Part IV, Line 4, or have filed Form 5768 (election under	section 501(h)) C	Complete Part II-A Do not co	mplete Part II-B
		have NOT filed Form 5768 (election u			
	e organization answered "Ye: ction 501(c)(4), (5), or (6) organi	s," to Form 990, Part IV, Line 5 (Prozetions, Complete Part III	oxy Tax) or For	m 990-E∠, line 35a (regar	ding proxy tax), then
	me of the organization	zations Complete Fart III		Employer iden	itification number
BES	ST FRIENDS ANIMAL SOCIETY				
Par	t I-A Complete if the or	ganization is exempt under s	section 501/	23-7147797 c) or is a section <b>527</b>	organization
	<u> </u>		-		organization:
1	·	ganızatıon's dırect and ındırect politic	al campaign act	ivities in Part IV	
2	Political expenditures			•	\$
3	V olunteer hours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(	c)(3).	
1	Enter the amount of any excise	tax incurred by the organization und	er section 4955	<b>&gt;</b>	\$
2	Enter the amount of any excise	e tax incurred by organization manage	ers under section	n 4955 🕨	\$
3	If the organization incurred a s	┌ Yes ┌ No			
4a	Was a correction made?				┌ Yes
ь	If "Yes," describe in Part IV				
Par	•	ganization is exempt under s	section 501(	c) except section 50:	1(c)(3).
1	Enter the amount directly expe	nded by the filing organization for se	ction 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing o exempt funtion activities	rganızatıon's funds contrıbuted to otl	ner organizations	for section 527	\$
3	Total exempt function expendit	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b	_
4	Did the filing organization file <b>F</b>			,	¥ Yes
5	State the names, addresses ar were made For each organizati contributions received that we	nd employer identification number (El ion listed, enter the amount paid from re promptly and directly delivered to ittee (PAC) If additional space is ne	the filing organi a separate politi	zation's funds Also enter t cal organization, such as a	s to which payments he amount of political
	(a) Name	( <b>b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3	) and file	d Form 5768	(election
	Check If the filing organization belongs to a	n affiliated group A and "limited control" provisions apply	_		
	Limits on Lobbying E (The term "expenditures" means an			<b>(a)</b> Filing Organization's Totals	<b>(b)</b> Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lobbyıng)			
b	Total lobbying expenditures to influence a legisla				
c	Total lobbying expenditures (add lines 1a and 1b				
d	Other exempt purpose expenditures				
e	Total exempt purpose expenditures (add lines 10				
f	Lobbying nontaxable amount Enter the amount f				
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
	Not over \$500,000	20% of the amount on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000	\$1,000,000			
g	Grassroots nontaxable amount (enter 25% of lin		<u> </u>		
	Subtract line 1g from line 1a If zero or less, ente		<u> </u>		
i	Subtract line 1f from line 1c If zero or less, ente	r - 0 -			
j	If there is an amount other than zero on either lir section 4911 tax for this year?	ne 1h or line 1ı, did the organization file Form	4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av	veraging Period Under Section 501	(h)		

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	<b>(d)</b> 2009	<b>(e)</b> Total				
2a	Lobbying non-taxable amount									
b	Lobbying ceiling amount (150% of line 2a, column(e))									
С	Total lobbying expenditures									
d	Grassroots non-taxable amount									
e	Grassroots ceiling amount (150% of line 2d, column (e))									
f	Grassroots lobbying expenditures									

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		1,4	a <i>)</i>	(0)
		Yes	No	A mount
L	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?	Yes		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?	Yes		1,580
d	Mailings to members, legislators, or the public?	Yes		100
e	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		47,776
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities? If "Yes," describe in Part IV	Yes		127,090
j	Total lines 1c through 1i			176,546
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Νo	

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		Νo
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		Νo
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		Νo

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
Ь	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	

#### Part IV Supplemental Information

Dues, assessments and similar amounts from members

Taxable amount of lobbying and political expenditures (see instructions)

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

<b>Ident if ier</b>	Return Reference	Explanation
	SCHEDULE C, PART II-B, LINE 1I	IN LIEU OF "MAILINGS", TYPICALLY, THE ORGANIZATION
		USES ITS WEBSITE AND EMAILING OF MEMBERS TO
		ENCOURAGE PUBLIC ACTION ACROSS A BROAD
		SPECTRUM OF ANIMAL ISSUES BY PROVIDING CONTACT
		INFORMATION FOR VARIOUS STATE OR LOCAL OFFICIALS
		AS INCIDENTS, ISSUES OR PROPOSED LEGISLATION ARE
		BROUGHT TO THE ATTENTION OF THE ORGANIZATION
		GENERALLY THESE "NOTIFICATIONS" ARE LINKED WITH
		OTHER ACTIVITIES OF THE ORGANIZATION AND ANY
		EXPENSES ATTRIBUTABLE TO SUCH LOBBYING
		ACTIVITIES ARE RELATIVELY INSIGNIFICANT

1 1

efile GRAPHIC print - DO NOT PROCESS

As Filed Data

DLN: 93493239000060

OMB No 1545-0047

Open to Public

Inspection

the

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Part I

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

	t he organizat ion IDS ANIMAL SOCIETY		Employer identification number
			23-7147797
Part I	Organizations Maintaining Donor Acorganization answered "Yes" to Form 99		unds or Accounts. Complete if
		(a) Donor advised funds	<b>(b)</b> Funds and other accounts
<b>L</b> Total	number at end of year		

Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised

☐ Yes ✓ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose

✓ No

conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV. line 7.

Pu	rpose(s) of conservation easements held by the organization (chec	k all	that apply)
Γ	Preservation of land for public use (e g , recreation or pleasure)	Γ	Preservation of an historically importantly land area
Γ	Protection of natural habitat	Γ	Preservation of a certified historic structure
Г	Preservation of open space		

- Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year
- Total number of conservation easements
- Total acreage restricted by conservation easements
- Number of conservation easements on a certified historic structure included in (a)
- Number of conservation easements included in (c) acquired after 8/17/06

	Held at the End of the Year
2a	
2b	
2c	
2d	

- Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌
- Number of states where property subject to conservation easement is located 🛌
- Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

- Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨
- 7 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 🛊 🔛 Does each conservation easement reported on line 2(d) above satisfy the requirements of section
- 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and
- balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2009

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	tori	<u>cal Tre</u>	eası	ures, or C	)the	r Simila	r Asse	ets (co	ontinued)
3	Using the organization's accession and other items (check all that apply)	records, check any	of th	e foll	owing th	hat a	re a sıgnıfıc	ant u	ise of its co	ollectio	n	
а	Public exhibition		d	Γ	Loan o	rexc	hange prog	rams	:			
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
4	Provide a description of the organization's co	llections and expla	ın hov	v the	/ further	r the	organizatioi	n's ex	xempt purp	ose in		
-	Part XIV				,		<b>3</b>					
5	During the year, did the organization solicit o								nılar	_		<u> </u>
Dor	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang								/oc" to Fo		Yes	✓ No
Fal	Escrow and Custodial Arrang Part IV, line 9, or reported an an						iii aliswele	u i	es to ro	וווו פפ	J,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						or other ass	ets	not	Г	Yes	√ No
b	If "Yes," explain the arrangement in Part XIV	and complete the	follow	ing ta	able		_					
										A mo	unt	
c	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?							Γ	Yes	<b>▽</b> No
b	If "Yes," explain the arrangement in Part XIV											
Pa	tt V Endowment Funds. Complete											
		(a)Current Year	(b	<b>)</b> Prior			wo Years Back	(d)	Three Years	Back (e	Four Y	ears Back
1a	Beginning of year balance	67,386			61,786			+				
Ь	Contributions	716,218			5,600							
С	Investment earnings or losses											
d	Grants or scholarships	47.006										
е	Other expenditures for facilities and programs	17,386										
f	Administrative expenses											
g	End of year balance	766,218			67,386							
2	Provide the estimated percentage of the yea	r end balance held a	as							I		
- а	Board designated or quasi-endowment	%										
ь	Permanent endowment ► 100 000 % %	70										
c 3a	Term endowment  %  Are there endowment funds not in the posses	sion of the organiza	ation t	thata	re held	and	administere	d for	the			
Ja	organization by	ssion of the organize	2011	illat c	ire ileiu	and	aummstere	u ioi	tile		Yes	No
	(i) unrelated organizations									3a(i)		Νο
	(ii) related organizations									3a(ii)	<u> </u>	No
	If "Yes" to 3a(II), are the related organization	-				•		•		3b		No
4	Describe in Part XIV the intended uses of the					20 5	N= 1 N/ 1 = =	4.0				
Par	t VI Investments—Land, Buildings	s, and Equipme	<u>nτ. 5</u>							T		
	Description of investment				Cost or o		(b)Cost or o basis (othe		(c) Accumi deprecia		( <b>d</b> ) Bo	ok value
1a	Land		•				4,578	3,117				4,578,117
	Buildings		•				12,286	5,274	5,3	40,714		6,945,560
С	Leasehold improvements		•									
d	Equipment		•				4,569	9,806	2,6	79,461		1,890,345
	Other		•	<u> </u>			,	0,694				1,400,694
Tota	I. Add lines 1a-1e (Column (d) should equal Fo	rm 990, Part X, colun	nn (B)	, line	10(c).)	•		•	•			4,814,716
									Sched	ule D (	Form 9	90) 2009

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	(c) Method of valuation
		Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests	1,000,000	F
Other ANNUITIES	5,574,131	F
ANNOTTES	3,374,131	<u> </u>
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	6,574,131	
Part VIII Investments—Program Related. Se		3.
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
	_	
	<u> </u>	
Part IX Other Assets. See Form 990, Part X, I		
(- \ D	ption	(b) Book value
(a) Descri		
	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line		
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X	K, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 3  (a) Description of Liability		
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 3  (a) Description of Liability	K, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes	K, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE	(, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount 1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount  1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount  1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X	(, line 25. (b) A mount  1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount  1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount  1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount  1,823,253 219,366	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes  CHARITABLE ANNUITIES PAYABLE  OTHER LIABILITY - 5 ACRE AGREEMENT	(, line 25. (b) A mount  1,823,253 219,366	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	43,795,052
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	35,587,711
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	8,207,341
4	Net unrealized gains (losses) on investments	4	2,349,493
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	2,349,493
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	10,556,834
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	eturn
1	Total revenue, gains, and other support per audited financial statements	1	47,914,352
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	4,119,300
3	Subtract line 2e from line 1	3	43,795,052
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	43,795,052
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	37,357,518
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,769,807
3	Subtract line <b>2e</b> from line <b>1</b>	3	35,587,711
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
Ь	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	35,587,711
Pai	t XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
INTENDED USES FOR ENDOWMENT FUNDS	SCHEDULE D, PAGE 2, PART V, LINE 4	THE ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANENT ENDOWMENT ON ITS VARIOUS PROGRAMS
RECONCILATION OF CHANGES - OTHER	SCHEDULE D, PAGE 4, PART XI, LINE 8	STORE EXPENSES 1,053,540 NET LOSS ON DISPOSITION OF CAPITAL ASSETS 4,695 SPECIAL EVENTS EXPENSE 66,714 GIFT SHOP EXPENSES 455,766 RENTAL EXPENSES 189,092 STORE EXPENSES -1,053,540 NET LOSS ON DISPOSITION OF CAPITAL ASSETS -4,695 SPECIAL EVENTS EXPENSE -66,714 GIFT SHOP EXPENSES -455,766 RENTAL EXPENSES -189,092
REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER	SCHEDULE D, PAGE 4, PART XII, LINE 2D	STORE EXPENSES 1,053,540 NET LOSS ON DISPOSITION OF CAPITAL ASSETS 4,695 SPECIAL EVENTS EXPENSE 66,714 GIFT SHOP EXPENSES 455,766 RENTAL EXPENSES 189,092
EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER	SCHEDULE D, PAGE 4, PART XIII, LINE 2D	STORE EXPENSES 1,053,540 NET LOSS ON DISPOSITION OF CAPITAL ASSETS 4,695 SPECIAL EVENTS EXPENSE 66,714 GIFT SHOP EXPENSES 455,766 RENTAL EXPENSES

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493239000060

OMB No 1545-0047

2009

2009

### SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Employer identification number BEST FRIENDS ANIMAL SOCIETY 23-7147797 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award For grant makers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States Activites per Region (Use Schedule F-1 (Form 990) if additional space is needed) (d) Activities conducted in (e) If activity listed in (d) (f) Total expenditures (a) Region (b) Number of (c) Number of region (by type) (ie, is a program service, for region fundraising, program services, offices in the employees or describe specific type of grants to recipients located in agents in region region service(s) in region the region) EAST ASIA AND THE 10,000 PROGRAM SERVICES GRANT/SUPPORT PACIFIC MIDDLE EAST AND NORTH PROGRAM SERVICES GRANT/SUPPORT 5,000 AFRICA SOUTH ASIA PROGRAM SERVICES GRANT/SUPPORT 7,500

Totals . . . .

22,500

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	( <b>g)</b> A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, othe
		SOUTH ASIA	SUPPORT	7,500	EFT			
			listed above that are tee or counsel has pro					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. (c) Number of (b) Region (d) A mount of (e) Manner of cash (a) Type of grant or (f) A mount of (g) Description (h) Method of assistance cash grant disbursement of non-cash valuation recipients non-cash (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2009

Complete this part to	Complete this part to provide the information required in Part I, line 2, and any add						
Identifier	ReturnReference	Explanation					
PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS OUTSIDE THE UNITED STATES	2	ALL GRANT RECIPIENTS ARE INVESTIGATED PRIOR TO RECEIVING FUNDS WHEN PROVIDING A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT FOR SMALLER GRANTS, A BRIEF DESCRIPTION IS REQUESTED ON HOW THE FUNDS WILL BE AND/OR WERE USED					

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493239000060

OMB No. 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Internal Florestae Cervice	
Name of the organization	

**Employer identification number** 

363	SI FRIENDS ANIMAL SUCIETY				23-7147797	
Pā	<b>Fundraising Activities.</b> Complete Form 990-EZ filers are not required				to Form 990, Part IV	, line 17.
1	Indicate whether the organization raised funds	through a	any of the	following activities Ch	eck all that apply	
а	Mail solicitations		е	Solicitation of noi	n-government grants	
b	Internet and e-mail solicitations		f	Solicitation of gov	vernment grants	
c	Phone solicitations		g	Special fundraisir	ng events	
d	✓ In-person solicitations					
	Did the organization have a written or oral agre or key employees listed in Form 990, Part VII If "Yes," list the ten highest paid individuals or to be compensated at least \$5,000 by the orga	) or entity entities	ın conne (fundraıs e	ection with professional ers) pursuant to agreem	fundraising activities? ents under which the fu	
	(i) Name of individual or entity (fundraiser)	(iii) fundrais custo contribu yes	er have dy or ol of	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		ies	140			
Γot	al		▶			
						•
3	List all states in which the organization is reg licensing	jistered o	rlicensed	d to solicit funds or has	been notified it is exem	pt from registration or

Pa	rt I	<b>Fundraising Events.</b> Commore than \$15,000 on Form					ported
			(a) Event #1  LA LINT ROLLER	( <b>b)</b> Event #2	(c) O ther Events	(d) Total (Add col (a	) through
			(event type)	(event type)	(total number)	001 (	
量	1	Gross receipts	229,28	5			229,285
Revenue	2	Less Charitable contributions	109,669	5			109,665
	3	Gross income (line 1 minus line 2)	119,620				119,620
	4	Cash prizes					
မွာ	5	Non-cash prizes					
ense.	6	Rent/facility costs					
Expenses	7	Food and beverages					
Direct	8	Entertainment					
ឨ	9	Other direct expenses .	66,71	4			66,714
	10	Direct expense summary Add lir	nes 4 through 9 ın columr	n(d)	🛌		66,714
	11	Net income summary Combine li	nes 3, column d, and line	10		+	52,906
Par	t II	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more t	han
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total ( (Add col (a col (d	) through
ď	1	Gross revenue					
<u></u>							
Expenses	3	Non-cash prizes					
	4	Rent/facility costs					
Direct	5	Other direct expenses					
	6	Volunteer labor	Г Yes <u>%</u> Г No	┌ Yes <u>%</u>	│ Yes% │ No	-1	
	7	Direct expense summary Add line	s 2 through 5 in column (	(d)			
	8	Net gaming income summary Com	nbine lines 1. column d. a	nd line 7			
9	ı	ter the state(s) in which the organiz				Y	es No
a b	Is	the organization licensed to operate				· 9a	
10a b		re any of the organization's gaming 'Yes," Explain	licenses revoked, susper	nded or terminated during	the tax year?	10a	
11		es the organization operate gaming	activities with nonmomb	are?			
12	Is	es the organization operate gaming the organization a grantor, beneficia med to administer charitable gaming	ry or trustee of a trust or	a member of a partners h	ıp or other entity		
	ior	meu to auminister charitable gamino	y'		· · · · · · · · ·	12	

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Director/officer I Employee I Independent contractor		
<b>.7</b>	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990

OMB No 1545-0047

2009

DLN: 93493239000060

Open to Public Inspection

Department of the Treasury Internal Revenue Service

DUTCHERVILLE RD
CONSTANTIA, NY 13044
THE UTAH COALITION

NO MORE HOMELESS PETS IN UTAH8029 S 700 E SANDY, UT 84070

ACC&D14245 NW BELLE

PORTLAND, OR 97229
CAREPO BOX 56631

MCKEE PROJECT301 W

SHERMAN OAKS, CA

SPRING VALLEY PL TUCSON, AZ 85737

91403

**FOR ANIMALS** 

Name of the organization
BEST FRIENDS ANIMAL SOCIETY

Employer identification number

23-7147797

	Part I	General	Information	on Grants	and	Assistance
--	--------	---------	-------------	-----------	-----	------------

- - Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DAWG SAFE HUMANE CHICAGO 201 N WESTSHORE DR 1750 CHICAGO,IL 60601	364366285	3	107,554				SUPPORT
FIRST COAST NMHP6817 NORWOOD AVE JACKSONVILLE,FL 32208	010709158	3	190,500				FERAL CAT PROJECT
FIX NATION7680 CLYBOURN AVE SUN VALLEY, CA 91352	830452460	3	150,000				SUPPORT
GREAT LAKES RABBIT SANCTUARYPO BOX 7 8260 JUDD RD WHITTAKER, MI 48190	383241481	3	45,000				SUPPORT
TUSK & BRISTLE SANCTUARY432			6,750				SUPPORT

150,000

25,000

10,000

20,000

2	Enter total number of section $501(c)(3)$ and government organizations.

870650022

412185841

954347009

860954168

SUPPORT

SUPPORT

SUPPORT

SUPPORT

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
VETERINARY HOSPITAL EXP	55	33,929			
SCHOLARSHIP	7	4,150			
See Addıtıonal Data Table					
					•

Ident if ier	Return Reference	Explanation
PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS INSIDE THE UNITED STATES	SCHEDULE I, PAGE 1, PART I, LINE 2	ALL GRANT RECIPIENTS ARE INVESTIGATED PRIOR TO RECEIVING FUNDS WHEN PROVIDING A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT FOR SMALLER GRANTS, A BRIEF DESCRIPTION IS REQUESTED ON HOW THE FUNDS WILL BE AND/OR WERE USED
A D D I T I O N A L INFORMATION	SCHEDULE I, PAGE 4, PART IV	FOR EINS THAT ARE UNKNOWN OR NOT APPLICABLE, 00-0000000 IS USED TO COMPLETE THE SCHEDULE

**Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493239000060

OMB No 1545-0047

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

	f the organization ENDS ANIMAL SOCIETY					ı	Employer i	dentifica	ation numbe	:r
DESTIRE	ENDS ANTHAL SOCIETY					2	23-71477	97		
Part I	Excess Benefit Tra	nsactions (s	ection 501(c)(3)	and section 501	(c)(4)					
	Complete if the organiza								lıne 40b	
1	(a) Name of disq	ualified person		(h) Dasi	cription c	ftrans	action		(c) Co	rrecte
•	<b>(,</b>	,		(6) 563	cription	, crans	Jaction		Yes	No
	er the amount of tax impos tion 4958				ons durii	ng the	year unde	r ► dr		
								•		
<b>3</b> EIII	er the amount of tax, if any	7, on time 2, abov	ve, reimbursed by ti	ie organization .		• •		<sup>*</sup> —		
Part II	Loans to and/or	From Intere	sted Persons.							
	Complete if the organi	zatıon answered	d "Yes" on Form 99	0, Part IV, line 26	, or Form	1 990-	EZ, Part \	/ , line 38	3 a	
		(b) Loan to					(f)			
(a) Nam	e of interested person and	• •	(c)O riginal	(d)Palance due	(e) I defaul		Appro by boa		( <b>g)</b> Writte agreemei	
	purpose	organization?	principal amount	( <b>d)</b> Balance due	uelaul		commit		agreemer	11.
		To From			Yes	No	Yes	No	Yes	No
Total .			🕨 🕏							
Part III	Grants or Assista	nce Benefitt	ing Interested	Persons.						
	Complete if the orga	anızatıon ansv	vered "Yes" on Fo	orm 990, Part I\	/, line 2	7.				
,	a) Name of interested pers	(I	Relationship betw		rson	(c) ()	mount of a	rant or t	ype of assis	tanco
,	a) Name of interested pers	5011	and the o	rganızatıon		(0)	illoulit of g	, rant or t	ype or assis	tance

### **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (b) Relationship

between interested (c) A mount of organization's (a) Name of interested person (d) Description of transaction revenues? person and the transaction organization No PAUL ECKHOFF ESTATE 99,265 PURCHASE RESIDENCE FORMER DIRECTOR Νo PAUL ECKHOFF FORMER DIRECTOR 7,241 RETIREMENT PROGRAM Νo

(e) Sharing of

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493239000060

**Employer identification number** 

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE M** 

(Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Internal Revenue Service Name of the organization

BEST FRIENDS ANIMAL SOCIETY 23-7147797 Types of Property Part I (d) (a) (b) (c) Check Number of Contributions Revenues reported on Method of determining Form 990, Part VIII, line ıf revenues applicable 1 g Art-Works of art . . . 2 Art—Historical treasures Art—Fractional interests 4 Books and publications Clothing and household qoods . . . . . Cars and other vehicles Boats and planes . . . Intellectual property . . . Securities—Publicly traded . Χ 51 271,314 STOCK PRICE WHEN DONATED Securities—Closely held stock 11 Securities—Partnership, LLC, Χ 1,000,000 ESTIMATED FMV or trust interests . . . . 12 Securities—Miscellaneous . . Oualified conservation contribution—Historic structures . . . . 14 Qualified conservation contribution—Other . . 15 Real estate—Residential . 16 Real estate—Commercial . 17 Real estate—Other . . . 18 Collectibles . . . 635,506 COMPARABLE SELLING PRICE Food inventory . . . 33 19 Х 20 Drugs and medical supplies . Χ 11 211,218 COMPARABLE SELLING PRICE Taxidermy . . . . . 21 Historical artifacts . . . Scientific specimens . . Archeological artifacts . VARIOUS Other ▶ ( GOODS 706,781 COMPARABLE SELLING PRICE Χ 2,726 Other ►( \_\_\_ 27 Other ►( \_\_ **28** Other ► ( Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . . 30a No **b** If "Yes," describe the arrangement in Part II 31 Yes Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

**b** If "Yes," describe in Part II

32a

Νo

Page 2

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

### OCESS

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009

Open to Public Inspection

Name of the organization BEST FRIENDS ANIMAL SOCIETY **Employer identification number** 

23-7147797

ldentifier	Return Reference	Explanation
ALL OTHER ACHIEV EMENTS DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4D	N/A
FINANCIAL ACCOUNTS IN FOREIGN COUNTRIES	FORM 990, PART V, LINE 4B	CAYMAN ISLANDS
RELATED PARTY INFORMATION AMONG OFFICERS	FORM 990, PAGE 6, PART VI, LINE 2	JOHN FRIPP CELESTE FRIPP PRES/CFO SECRETARY HUSBAND & WIFE
SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS	FORM 990, PAGE 6, PART VI, LINE 4	2009 WAS A YEAR OF TRANSITION FOR THE BOARD, MOVING FROM A BOARD CONSISTING OF FOUNDERS/EMPLOYEES OF BEST FRIENDS TO INCLUDE OUTSIDE, NON-EMPLOYEE MEMBERS DURING THE TRANSITION YEAR, FIVE EMPLOYEES WHO HAD NOT PREVIOUSLY BEEN SERVING ON THE BOARD WERE MEMBERS FOR 2009 ONLY
ORGANIZATION'S PROCESS USED TO REVIEW FORM 990	FORM 990, PAGE 6, PART VI, LINE 11	THE FORM IS REVIEWED BY CERTAIN ACCOUNTING AND MANAGEMENT PERSONNEL AND THE PRESIDENT OF THE BOARD, WHO GIVES RECOMMENDATION TO THE ENTIRE BOARD
ENFORCEMENT OF CONFLICTS POLICY	FORM 990, PAGE 6, PART VI, LINE 12C	ALL INVOLVED MUST SIGN THE CONFLICT OF INTEREST POLICY, FURTHERMORE, THE POLICY IS ADDRESSED AT EACH BOARD MEETING SPECIFICALLY, ALL NEW CONTRACTS ARE REVIEWED FOR POTENTIAL CONFLICTS OF INTEREST
COMPENSATION PROCESS FOR TOP OFFICIAL	FORM 990, PAGE 6, PART VI, LINE 15A	AN OUTSIDE SALARY SURVEY IS CONDUCTED BASED ON OUTSIDE DATA, "LOW" SALARIES HAVE BEEN UPDATED OVER A PERIOD OF THREE YEARS COMPENSATION IS APPROVED BY THE BOARD
COMPENSATION PROCESS FOR OFFICERS	FORM 990, PAGE 6, PART VI, LINE 15B	AN OUTSIDE SALARY SURVEY IS CONDUCTED BASED ON OUTSIDE DATA, "LOW" SALARIES HAVE BEEN UPDATED OVER A PERIOD OF THREE YEARS COMPENSATION IS APPROVED BY THE BOARD

ldentifier	Return Reference	Explanation
STATES WHERE COPY OF RETURN IS FILED	FORM 990, PAGE 6, PART VI, LINE 17	IDAHO, ILLINOIS, INDIANA, KANSAS, KENTUCKY, LOUISIANA, MASSACHUSETTS, MARYLAND, MAINE, MICHIGAN, MINNESOTA, MISSOURI, MISSISSIPPI, MONTANA, NORTH CAROLINA, NORTH DAKOTA, NEBRASKA, NEW HAMPSHIRE, NEW JERSEY, NEW MEXICO, NEVADA, NEW YORK, OHIO, OKLAHOMA, OREGON, PENNSYLVANIA, RHODE ISLAND, SOUTH CAROLINA, SOUTH DAKOTA, TENNESSEE, TEXAS, UTAH, VIRGINIA, VERMONT, WASHINGTON, WISCONSIN, WEST VIRGINIA, WYOMING

GOVERNING DOCUMENTS DISCLOSURE EXPLANATION FORM 990, PAGE 6, PART VI, LINE 19 ALL APPLICABLE FORMS ARE AVAILABLE UPON REQUEST THE FORMS 990 AND 990-T ARE POSTED ON THE ORGANIZATION'S WEBSITE, SENT TO THE AMERICAN INSTITUTE OF PHILANTHROPY AND FOLLOWED TO BE SURE CHARITY NAVIGATOR RECEIVES A COPY FROM THE IRS ALSO, THE FORMS 990 AND 990-T ARE SENT TO ALL 50 STATES ADDITIONAL INFORMATION SCHEDULE R BEST FRIENDS STORE, LLC, OWNED 100% BY THE ORGANIZATION, WAS DISSOLVED NEAR THE END OF 2009, CONSEQUENTLY, AS OF DECEMBER 31, 2009, THE DISREGARDED ENTITY NO LONGER EXISTS ALL ACTIVITIES THAT WERE ASSOCIATED WITH THE LLC HAVE BEEN INCLUDED AS PART OF THE ORGANIZATION'S ACTIVITIES

For Paper work Reduction Act Notice, see the Instructions for Form 990

Cat No 51056K

Schedule O (Form 990) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493239000060

SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
BEST FRIENDS ANIMAL SOCIETY

23-7147797

rt I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) (b) (c) (d) (e) (f)

Name, address, and EIN of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity

BEST FRIENDS STORE LLC 5001 ANGEL CANYON ROAD KANAB, UT 84741 20-1986810

SALES UT 41,499 NA

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) (b) (c) (d) (e) (f)

Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling or foreign country) (if section 501(c)(3)) entity

THE UTAH COALITION FOR ANIMALS

324 SOUTH 400 WEST ANIMALS UT 501 7 NA

SALT LAKE CITY, UT 84101 87-0650022

(j)

General or

managing

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990,	Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization **(b)** Primary activity (c)
Legal
domicile
(state or
foreign
country)

al (d)
cile Direct controlling
or entity
gn

(e)
Predominant income
(related, unrelated,
excluded from tax
under sections 512514)

**(f)** Share of total income (g) Share of end-of-year assets (h)
Disproprtionate
allocations? ai

(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)

hedule K-1 partner? form 1065)

Yes No

Yes

No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity (c) Legal domicile (state or foreign country) (d) Direct controlling entity (e)
Type of entity
(C corp, S corp,
or trust)

**(f)** Share of total income

(g) Share of end-of-year assets (h) Percentage ownership

che	edule R (Form 990) 2009		Рa	ıge <b>3</b>
Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 3	6.)		
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> D	ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to other organization(s)	1b	Yes	
c	Gıft, grant, or capıtal contribution from other organization(s)	<b>1</b> c		No
d	Loans or loan guarantees to or for other organization(s)	1d		No
е	Loans or loan guarantees by other organization(s)	1e		No
f	Sale of assets to other organization(s)	1f		No
	Purchase of assets from other organization(s)	1g		No
_	Exchange of assets	1h		No
	Lease of facilities, equipment, or other assets to other organization(s)	1i		No
j	Lease of facilities, equipment, or other assets from other organization(s)	1j		No
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations by other organization(s)	11		No
m	Sharing of facilities, equipment, mailing lists, or other assets	1m		No
n	Sharing of paid employees	1n		No
0	Reimbursement paid to other organization for expenses	1o		No
р	Reimbursement paid by other organization for expenses	1p		No
-	O ther transfer of cash or property to other organization(s)	1q		No
-		1r		No
Г	O ther transfer of cash or property from other organization(s)			
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	thresholds		

_	The distriction of the above is the state of the management of the management of the state of th	ionompo una cranoacción em co	Moras
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	<b>(c)</b> Amount involved

(1) THE UTAH COALITION FOR ANIMALS

(1) See Additional Data Table

150,000

(2)

(3)

(4)

(5)

(6)

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Best Friends Animal Society 2009 Form 990, Part III – Exhibit A Statement of Program Service Accomplishments

EIN: 23-7147797

### ANIMAL CARE ACTIVITIES (Expenses \$15,507,393)

Even people who have just heard of Best Friends Animal Society remember us for one thing outstanding care for abused and abandoned animals. We also work hard to find the perfect match between our animals and families who want to adopt them. Our primary goal is finding a *forever* home.

Highlig	hts from 2009 include
	1.029 special needs animals admitted to the sanctuary
	724 animals found homes – including 5 dogs rescued from Michael Vick's illegal dog
	fighting operation
	Best Friends commits to lifelong care for any animal at the sanctuary that does not
	succeed in finding a forever home When one of these animals crosses over the Rainbow
	Bridge we bury it with all care and ceremony in our Angel's Rest cemetery
	Nearly 200 injured wild animals were cared for in our Wild Friends Department and 130
	were released back to their natural habitats after full recovery
	3 major new facilities were built to provide a wider variety of enrichment for the resident
	animals a new dog park, a cover-all for special orthopedic patients in Horse Haven, and
	a new outdoor flight aviary for the Amazon parrots and Macaws
	The Community Training Partners program is networking dog trainers around the country
	based on our positive relationship-based training techniques to help individuals with
	problem dogs
	Search and Service is a new program identifying shelter dogs with the right personality
	traits and energy levels to be successful search and rescue dogs 4 dogs graduated from
	the program during its first year and were adopted by professional search and rescue
	handlers
The De	et Emanda Clussa alaa had anathan husu saan
The Be	st Friends Clinic also had another busy year  Spay/Neuter Procedures 2,287 (includes 934 public services)
	Dentals 413 (7 public services)
	Misc Surgeries 512 (104 public services)
	After-hours Emergencies 354 (45 public services)
	Atter-nours Emergencies 334 (43 public services)
CAMP	AIGNS AND OTHER NATIONAL OUTREACH (Expenses \$11,587,498)
	he sanctuary demonstrates our commitment to animals, our outreach programs, magazine
	ensive web network demonstrate our commitment to the people who are helping us bring
	time of No More Homeless Pets all around the nation The bulk of these activities fall
under o	ne of our four national campaigns
<b>D</b>	
• •	s Aren't Products
	Cross-country Pup My Ride transports took 617 unwanted puppy mill dogs to shelters
	and rescue groups in the Northeast
	Pup My Ride saved 1.904 small dogs from overcrowded Los Angeles shelters by
	transporting them to Utah and Oregon where shelters had waiting lists for small dog
	adoptions

	Best Friends launched additional Puppies Aren't Products local programs in Las Vegas and New York City, starting peaceful educational demonstrations
	Launched state legislative efforts to crack down on puppy mills in Georgia and West Virginia, and continued to assist Los Angeles County with legislation to eradicate puppy mills
Focus	on Felines
	Continued providing grants to several programs around the country, including FixNation in Los Angeles, Feral Freedom in Jacksonville, FL, and No More Homeless Pets Utah in Salt Lake City
	Launched Focus On Feline activities in Las Vegas, Nevada, with 2 workshops for volunteers
	Four Directions Community Cat Program provided 80,000 tons of dry cat food to communities lacking the resources to humanely care for community cats, altered 953 cats at the Best Friends Clinic, and organized altering surgeries for another 450 cats with local vets
Saving	America's Dog – the Pit Bull
	A new fiscal calculator shows communities just how expensive Breed Discrimination Laws are As a result 27,000 dogs in communities considering BDL were able to stay with their families
	Best Friends experts helped get three major pieces of legislation passed in Illinois preventing convicted dog fighters from owning unsterilized dogs, requiring sterilizing of all animals adopted from shelters, and mandating cross-reporting of animal and child abuse cases
	Hosted the first Pit Bull Summit for major animal welfare organizations in Las Vegas, which resulted in an agreement to assess all victims of dog fighting as individuals rather than mass euthanizing
First H	ome Forever Home
	Relayed 197,000 pounds of pet food to food banks in five cities
	riends also hosted the No More Homeless Pets Conference in Las Vegas, where 700 ses benefited from 40 exhibitors and 49 speakers from 27 different organizations
RAPII	O RESPONSE (Expenses \$332,655)
In 2009	9. the Best Friends Rapid Response team was involved in several relief efforts, including
	transporting 334 rabbits from Reno. Nevada to the Best Friends Animal Sanctuary
	rounding up and transporting 200 dogs in serious danger after the owner of their puppy mill in Missouri intentionally set fire to his house in protest of being shut down
	providing temporary care for more than 400 pit bull terriers rescued from a Missouri
	fighting ring supporting evacuation efforts of around 100 animals from fires near Kanarraville. Utah
	helping a coalition partner in relief efforts in the Philippines, where our collaborative team was on site for two weeks reaching out to more than 2.000 animals after the country's massive flooding