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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning

and ending

B Check if applicable

- ☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

Please use IRS label or print or type

See Specific Instructions

C Name of organization

UNITED STATES ROWING ASSOCIATION

Doing Business As

Number and street (or P.O. box if mail is not delivered to street address)

2 WALL STREET

City or town, state or country, and ZIP + 4

PRINCETON, NJ 08540

F Name and address of principal officer: GLENN MERRY

SAME AS C ABOVE

D Employer identification number

23-6275472

E Telephone number

609-751-0702

G Gross receipts \$

5,798,880.

H(a) Is this a group return

for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number ►

I Tax-exempt status ☒ 501(c) (3) (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.USROWING.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ►

L Year of formation. 1970

M State of legal domicile: NJ

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities	THE ASSOCIATION SUPPORTS AND PROMOTES THE SPORT OF ROWING.		
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets			
	3	Number of voting members of the governing body (Part VI, line 1a)	3	14	
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	14	
	5	Total number of employees (Part V, line 2a)	5	32	
	6	Total number of volunteers (estimate if necessary)	6	2200	
	Revenue	7a	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	11,113.
b		Net unrelated business taxable income from Form 990-T, line 34	7b	<30,516.>	
8		Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year	
9		Program service revenue (Part VIII, line 2g)	3,946,345.	2,691,227.	
10		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,093,141.	2,615,560.	
11		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	11,598.	8,461.	
12		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	241,779.	208,568.	
13		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	5,292,863.	5,523,816.	
Expenses		14	Benefits paid to or for members (Part IX, column (A), line 4)		
		15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	425,195.	1,692,635.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)			
	b	Total fundraising expenses (Part IX, column (D), line 25)			
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	3,865,456.	3,161,562.	
	18	Total expenses - Add lines 13-17 (must equal Part IX, column (A), line 25)	5,290,651.	4,854,197.	
	19	Revenue less expenses - Subtract line 18 from line 12	2,212.	669,619.	
	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year	
	21	Total liabilities (Part X, line 26)	946,385.	1,366,900.	
	22	Net assets or fund balances - Subtract line 21 from line 20	885,252.	974,752.	
		61,133.	392,148.		

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

Date

BRIAN KLAUSNER, CONTROLLER

Type of print name and title

Paid Preparer's Use Only

Preparer's signature

Date

5/3/10

Check if self-employed ☐

Preparer's identifying number (see instructions)

Firm's name (or yours if self-employed), address, and ZIP + 4

MERCADIEN, P.C.

P.O. BOX 7648

PRINCETON, NJ 08543-7648

EIN ►

Phone no. ► **609-689-9700**

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

914 10

Part III Statement of Program Service Accomplishments

- 1 Briefly describe the organization's mission **SEE SCHEDULE O FOR CONTINUATION**
THE MISSION OF US ROWING IS TO PROVIDE ONGOING OPPORTUNITIES TO
ACHIEVE EXCELLENCE IN ROWING IN THE UNITED STATES. IN PURSUIT OF THIS
MISSION, US ROWING SEEKS TO INCREASE AWARENESS OF ROWING, GROW
LIFETIME PARTICIPATION IN ROWING, PROVIDE EDUCATION ON ROWING SAFETY,
- 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
 If "Yes," describe these new services on Schedule O
- 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
 If "Yes," describe these changes on Schedule O
- 4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 244,198. including grants of \$) (Revenue \$)
TO PROMOTE THE DEVELOPMENT FOR THE SPORT OF ROWING THROUGHOUT THE WORLD
AND TO PROVIDE SUPPORT FOR PROGRAMMATIC ACTIVITIES DURING THE YEAR.

4b (Code) (Expenses \$ 2,681,215. including grants of \$) (Revenue \$ 1,433,229.)
TO PROVIDE FINANCING, EQUIPMENT AND RESOURCES FOR THE NATIONAL ROWING
TEAM TO ALLOW THEM TO TRAIN AND COMPETE.

4c (Code) (Expenses \$ 1,767,037. including grants of \$) (Revenue \$ 647,013.)
TO ORGANIZE AND HOLD REGATTAS, CONFERENCES, AND OTHER EVENTS RELATED TO
THE PROMOTION OF THE SPORT OF ROWING.

4d Other program services. (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ► \$ 4,692,450.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? <i>If "Yes," complete Schedule C, Part III</i>		
6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 Is the organization's answer to any of the following questions "Yes"? <i>If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable</i>	X	
• Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>		
• Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		
• Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		
• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		
• Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		
• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? <i>If "Yes," complete Schedule D, Part X</i>		
12 Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i>	X	
12A Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional</i>	Yes	No
12A		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Part I</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Part III</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20 Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H</i>		X

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Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
28a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
28b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
28c An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	X	
35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	X	

Note. All Form 990 filers are required to complete Schedule O

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Part V Statements Regarding Other IRS Filings and Tax Compliance

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable	46	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	32	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: _____ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.**Section A. Governing Body and Management**

	Yes	No
1a Enter the number of voting members of the governing body	14	
b Enter the number of voting members that are independent	14	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		X
4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	X	
5 Did the organization become aware during the year of a material diversion of the organization's assets?		X
6 Does the organization have members or stockholders?	X	
7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	X	
b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	X	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body?	X	
b Each committee with authority to act on behalf of the governing body?		X
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Does the organization have local chapters, branches, or affiliates?		X
b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?		
11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	X	
11A Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Does the organization have a written conflict of interest policy? If "No," go to line 13	X	
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	X	
13 Does the organization have a written whistleblower policy?	X	
14 Does the organization have a written document retention and destruction policy?	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	X	
b Other officers or key employees of the organization	X	
If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► IN, NJ, CA, OR, CT, FL, MA, WA, PA, VA, NY

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► BRIAN KLAUSNER - 609-751-0702
2 WALL STREET, PRINCETON, NJ 08540

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's **current** key employees. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not compensate any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
DON LANGFORD PRESIDENT	10.00	X		X				0.	0.	0.
CHRISTINE COLLINS WOMENS VICE PRESIDENT	10.00	X		X				0.	0.	0.
KRISTOPHER GRUDT MEN'S VICE PRESIDENT	10.00	X		X				0.	0.	0.
TOM FULLER DIRECTOR	10.00	X						0.	0.	0.
TYLER WINKLEVOSS DIRECTOR	10.00	X						0.	0.	0.
PETER CIPOLLONE TREASURER	10.00	X		X				0.	0.	0.
MARY WHIPPLE DIRECTOR	10.00	X						0.	0.	0.
CHRIS LIWSKI DIRECTOR	10.00	X						0.	0.	0.
LAURA KUNKEMUELLER SECRETARY	10.00	X		X				0.	0.	0.
CARYN DAVIES DIRECTOR	10.00	X						0.	0.	0.
ROBERT F. KIDD DIRECTOR	10.00	X						0.	0.	0.
TOM FEASTER DIRECTOR	10.00	X						0.	0.	0.
FRANK BILLER DIRECTOR	10.00	X						0.	0.	0.
GLENN MERRY CHIEF EXECUTIVE OFFICER	40.00		X	X		X		145,039.	0.	14,478.
BRIAN KLAUSNER CONTROLLER	40.00		X	X				92,108.	0.	12,199.
THOMAS TERHAAR COACH	40.00				X			150,010.	0.	27,753.
TIMOTHY MCCLAREN COACH	40.00				X			150,023.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
KRZYSZTOF KORZENIOWSKI COACH	40.00					X		109,075.	0.	24,799.
1b Total								646,255.	0.	79,229.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **3**

- 3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
MAIN EVENT 6880 HILLSDALE CT, INDIANAPOLIS, IN 46250	WAREHOUSE/SHIPPING	142,347.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **1**

Part VII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	2691227.				
	g Noncash contributions included in lines 1a-1f \$		383,533.				
	h Total. Add lines 1a-1f			2691227.			
Program Service Revenue	2 a MEMBERSHIP	Business Code	713390	1618999.	1618999.		
	b REGATTAS/CONFERENCES		713990	916,849.	916,849.		
	c PROGRAM SERVICE FEES		713990	79,712.	79,712.		
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f			2615560.			
	Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			8,461.		
4 Income from investment of tax-exempt bond proceeds							
5 Royalties							
6 a Gross Rents		(i) Real	(ii) Personal				
b Less rental expenses							
c Rental income or (loss)							
d Net rental income or (loss)							
7 a Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other				
b Less. cost or other basis and sales expenses							
c Gain or (loss)							
d Net gain or (loss)							
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18		a	61,875.				
b Less direct expenses		b	32,701.				
c Net income or (loss) from fundraising events				29,174.	29,174.		
9 a Gross income from gaming activities. See Part IV, line 19		a					
b Less direct expenses		b					
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances		a	383100.				
b Less: cost of goods sold		b	242363.				
c Net income or (loss) from sales of inventory				140,737.	140,737.		
Miscellaneous Revenue			Business Code				
11 a RENTAL INCOME		532000	24,899.			24,899.	
b ADVERTISING		541800	11,113.		11,113.		
c MISCELLANEOUS		900099	2,645.	2,645.			
d All other revenue							
e Total. Add lines 11a-11d			38,657.				
12 Total revenue. See instructions.			5523816.	2788116.	11,113.	33,360.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	263,825.	215,078.	34,145.	14,602.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,135,950.	1,130,579.	2,063.	3,308.
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	38,809.	35,052.	3,648.	109.
9 Other employee benefits	142,245.	138,926.	2,755.	564.
10 Payroll taxes	111,806.	104,627.	6,295.	884.
11 Fees for services (non-employees)				
a Management				
b Legal	30,163.	28,634.	1,092.	437.
c Accounting	18,856.	17,901.	682.	273.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other	25,628.	25,013.	439.	176.
12 Advertising and promotion	56,887.	56,887.		
13 Office expenses	202,247.	200,712.	1,044.	491.
14 Information technology				
15 Royalties				
16 Occupancy	227,035.	145,488.	81,547.	
17 Travel	1,111,992.	1,110,154.	1,313.	525.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	135,873.	135,873.		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	73,896.	72,096.	1,286.	514.
23 Insurance	606,474.	606,218.	183.	73.
24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
a MASTERS AND JUNIORS EXP	199,088.	199,088.		
b EQUIPMENT & MAINTENANCE	192,140.	191,344.	569.	227.
c EVENT EXPENSES	120,776.	120,776.		
d SUPPLIES	92,199.	89,696.	343.	2,160.
e STIPENDS	68,176.	68,176.		
f All other expenses	132.	132.		
25 Total functional expenses Add lines 1 through 24f	4,854,197.	4,692,450.	137,404.	24,343.
26 Joint costs. Check here ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A) Beginning of year	(B) End of year
Assets	1 Cash - non-interest-bearing		1
	2 Savings and temporary cash investments	406,401.	2 898,878.
	3 Pledges and grants receivable, net		3
	4 Accounts receivable, net	59,556.	4 31,804.
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.		5
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L.		6
	7 Notes and loans receivable, net		7
	8 Inventories for sale or use	106,347.	8 29,715.
	9 Prepaid expenses and deferred charges	49,811.	9 70,628.
	10a Land, buildings, and equipment - cost or other basis. Complete Part VI of Schedule D.	10a 330,727.	
	b Less: accumulated depreciation	10b 184,127.	10c 146,600.
	11 Investments - publicly traded securities	181,921.	11 189,275.
	12 Investments - other securities. See Part IV, line 11.	142,349.	12
	13 Investments - program-related. See Part IV, line 11.		13
	14 Intangible assets		14
	15 Other assets. See Part IV, line 11.		15
16 Total assets. Add lines 1 through 15 (must equal line 34).	946,385.	16 1,366,900.	
Liabilities	17 Accounts payable and accrued expenses	351,077.	17 209,098.
	18 Grants payable		18
	19 Deferred revenue	492,265.	19 753,456.
	20 Tax-exempt bond liabilities		20
	21 Escrow or custodial account liability. Complete Part IV of Schedule D.		21
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.		22
	23 Secured mortgages and notes payable to unrelated third parties	41,910.	23 12,198.
	24 Unsecured notes and loans payable to unrelated third parties		24
	25 Other liabilities. Complete Part X of Schedule D.		25
	26 Total liabilities. Add lines 17 through 25.	885,252.	26 974,752.
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.		
	27 Unrestricted net assets	<196,647.>	27 87,087.
	28 Temporarily restricted net assets	13,169.	28 60,450.
	29 Permanently restricted net assets	244,611.	29 244,611.
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.		
	30 Capital stock or trust principal, or current funds		30
	31 Paid-in or capital surplus, or land, building, or equipment fund		31
	32 Retained earnings, endowment, accumulated income, or other funds		32
	33 Total net assets or fund balances	61,133.	33 392,148.
34 Total liabilities and net assets/fund balances	946,385.	34 1,366,900.	

Form 990 (2009)

Part XI Financial Statements and Reporting

1 Accounting method used to prepare the Form 990. ☐ Cash ☒ Accrual ☐ Other _____

If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

b Were the organization's financial statements audited by an independent accountant?

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both:

☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form 990 (2009)

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2009

Open to Public Inspection

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number

23-6275472

Part I	Reason for Public Charity Status (All organizations must complete this part.) See instructions
---------------	---

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f ☐ If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box _____

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii) A family member of a person described in (i) above?

(iii) A 35% controlled entity of a person described in (i) or (ii) above?

h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

[illegible]

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	2,525,836.	2,614,351.	3,157,291.	3,946,345.	2,307,695.	14,551,518.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	2,525,836.	2,614,351.	3,157,291.	3,946,345.	2,307,695.	14,551,518.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,716,244.
6 Public support. Subtract line 5 from line 4						11,835,274.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4	2,525,836.	2,614,351.	3,157,291.	3,946,345.	2,307,695.	14,551,518.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	8,728.	41,213.	29,143.	11,598.	8,461.	99,143.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)			14,648.	241,779.	208,569.	464,996.
11 Total support. Add lines 7 through 10						15,115,657.
12 Gross receipts from related activities, etc. (see instructions)					12	7,030,819.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f))	14	78.30 %
15 Public support percentage from 2008 Schedule A, Part II, line 14	15	99.28 %
16a 33 1/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☒		
b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☐		
17a 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐		
b 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐		

Schedule A (Form 990 or 990-EZ) 2009

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2008 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2008 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests - 2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Schedule A (Form 990 or 990-EZ) 2009

Schedule D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

- ▶ Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number
23-6275472

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		☐ Yes ☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)	☐ Preservation of an historically important land area
☐ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
(ii) Assets included in Form 990, Part X	▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
b Assets included in Form 990, Part X	▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibitiond ☐ Loan or exchange programsb ☐ Scholarly researche ☐ Other _____c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No**Part IV Escrow and Custodial Arrangements.** Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 211a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	257,780.	372,309.			
b Contributions					
c Net investment earnings, gains, and losses	47,281.	<114,529.>			
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	305,061.	257,780.			

2 Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment ☐ %b Permanent endowment ☒ 80.00 %c Term endowment ☒ 20.00 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)		X
3a(ii)	X	
3b	X	

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		330,727.	184,127.	146,600.
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				146,600.

Schedule D (Form 990) 2009

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	5,523,816.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	4,854,197.
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	669,619.
4	Net unrealized gains (losses) on investments	4	44,927.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	<383,531.>
9	Total adjustments (net) Add lines 4 through 8	9	<338,604.>
10	Excess or (deficit) for the year per audited financial statements Combine lines 3 and 9	10	331,015.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	5,868,093.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.		
a	Net unrealized gains on investments	2a	44,927.
b	Donated services and use of facilities	2b	24,286.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV.)	2d	275,064.
e	Add lines 2a through 2d	2e	344,277.
3	Subtract line 2e from line 1	3	5,523,816.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	5,523,816.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	5,537,078.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.		
a	Donated services and use of facilities	2a	24,284.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	658,597.
e	Add lines 2a through 2d	2e	682,881.
3	Subtract line 2e from line 1	3	4,854,197.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	4,854,197.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4: IN 1992, THE ASSOCIATION RECEIVED A BEQUEST OF

\$244,611 TO ESTABLISH A NONEXPENDABLE ENDOWMENT FUND (THE "ENDOWMENT

FUND"). EARNINGS, SUCH AS INTEREST AND DIVIDENDS FROM THE ENDOWMENT ARE

EXPENDABLE BUT RESTRICTED TO USE IN THE US WOMEN'S OPEN WEIGHT AND

LIGHTWEIGHT PROGRAMS. THE LAST DOCUMENT WHICH GOVERNS THE RESTRICTION IS

THE DONOR'S LAST WILL AND TESTAMENT WHICH REFERS TO USE OF INCOME FOR

SPECIFIC PURPOSES, BUT "INCOME" IS NOT SPECIFICALLY DEFINED BY THE DONOR.

THE ASSOCIATION HAS INTERPRETED THE RESTRICTION TO APPLY TO INTEREST AND

Part XIV Supplemental Information (continued)

DIVIDENDS AS WELL AS REALIZED AND UNREALIZED GAINS TO ACCUMULATE ON A TEMPORARY BASIS. THIS MEANS THAT ALL INVESTMENT RETURNS OF THE INVESTED FUNDS ARE CHARGED TO TEMPORARILY RESTRICTED FOR USE IN THE DESIGNATED PROGRAMS.

NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS. DURING 2008, THE BOARD OF DIRECTORS OF THE ASSOCIATION HAD INTERPRETED THE UNIFORM MANAGEMENT OF INSTITUTIONAL FUNDS ACT ("UMIFA") TO REQUIRE STANDARD CARE THAT IS REASONABLE AND PRUDENT OVER ITS ENDOWMENT FUND. THE ASSOCIATION CLASSIFIED PERMANENTLY RESTRICTED NET ASSETS AS THE ORIGINAL VALUE OF THE GIFT DONATED TO THE ENDOWMENT FUND. THE REMAINING PORTION OF THE ENDOWMENT EARNINGS WERE CLASSIFIED AS TEMPORARILY RESTRICTED NET ASSETS IF DONOR-RESTRICTED IN PURPOSE OR UNRESTRICTED NET ASSETS IF NO SPECIFIC PURPOSE HAD BEEN DESIGNATED.

IN JUNE 2009, THE STATE OF NEW JERSEY ENACTED A VERSION OF THE UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT ("UPMIFA") WHICH REPLACED THE PRIOR UMIFA. DURING 2009, THE BOARD OF DIRECTORS INTERPRETED THE NEW ACT AS ALLOWING THE ASSOCIATION THE POWERS TO MANAGE AND INVEST THE FUNDS IN GOOD FAITH AND WITH THE CARE AN ORDINARILY PRUDENT PERSON, IN A LIKE POSITION, WOULD EXERCISE UNDER SIMILAR CIRCUMSTANCES. THE BOARD OF DIRECTORS ALSO INTERPRETED UPMIFA AS REQUIRING THE ASSETS IN AN ENDOWMENT FUND TO BE DONOR-RESTRICTED ASSETS UNTIL APPROPRIATED FOR EXPENDITURE BY THE BOARD OF DIRECTORS, UNLESS STATED OTHERWISE IN THE GIFT INSTRUMENT. AS A RESULT OF THIS INTERPRETATION, THE ASSOCIATION HAS NOT CHANGED THE WAY PERMANENTLY RESTRICTED NET ASSETS ARE CLASSIFIED. THE ORIGINAL VALUE OF ALL GIFTS DONATED TO THE ENDOWMENT FUND WILL BE CLASSIFIED AS

Part XIV Supplemental Information (continued)

PERMANENTLY RESTRICTED NET ASSETS WITH ENDOWMENT EARNINGS CLASSIFIED AS TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE APPROPRIATED FOR EXPENDITURE. THE ASSOCIATION HAS ELECTED NOT TO SPEND FUNDS FROM THE ENDOWMENT PURSUANT TO THE 10-YEAR INVESTMENT HORIZON AND \$750,000 GOAL ESTABLISHED BY THE BOARD OF DIRECTORS IN THE STATEMENT OF INVESTMENT POLICY.

FOR THE YEARS ENDED DECEMBER 31, 2009 AND 2008, THERE WERE NO AMOUNTS APPROPRIATED OR SPENT ON THE WOMEN'S PROGRAMS FROM THE WOMEN'S ENDOWMENT FUND. THE ASSOCIATION ADOPTED A FORMAL WRITTEN INVESTMENT STATEMENT IN 2009 DETAILING ITS INVESTMENT STRATEGY FOR THE ENDOWMENT FUND. THE FUNDS OF THE ENDOWMENT WERE INVESTED IN LARGE VALUE AND LARGE BLEND MUTUAL FUNDS DURING THE YEAR ENDED DECEMBER 31, 2009. INVESTMENTS ARE RESTRICTED TO CERTAIN TYPES OF INVESTMENT VEHICLES INCLUDING ANY COMBINATION OF COMMON STOCKS, SECURITIES CONVERTIBLE TO COMMON STOCK, PREFERRED STOCKS, FIXED INCOME SECURITIES, MUTUAL FUNDS AND CASH RESERVES. TO SATISFY ITS LONG-TERM OBJECTIVES, THE ASSOCIATION RELIES ON A TOTAL RETURN STRATEGY IN WHICH INVESTMENT RETURNS ARE ACHIEVED THROUGH BOTH CAPITAL APPRECIATION (REALIZED AND UNREALIZED) AND CURRENT YIELD (INTEREST AND DIVIDENDS). THE ASSOCIATION TARGETS DIVERSIFIED MUTUAL FUNDS TO ACHIEVE ITS LONG-TERM RETURN OBJECTIVES WITHIN PRUDENT RISK CONSTRAINTS. UNDER THE PROVISIONS OF THE UPMIFA ACCOUNTING GUIDANCE, LOSSES IN THE MARKET VALUE OF DONOR-RESTRICTED ENDOWMENT FUNDS ARE REQUIRED TO BE OFFSET BY REDUCTIONS IN TEMPORARILY RESTRICTED NET ASSETS OR UNRESTRICTED NET ASSETS, OR BOTH. THE ASSOCIATION CLASSIFIED PERMANENTLY RESTRICTED NET ASSETS AS THE ORIGINAL VALUE OF GIFT DONATED TO THE ENDOWMENT FUND. AN ENDOWMENT FUND THAT HAS BECOME "UNDERWATER" WILL THEREFORE RESULT IN DECREASES IN TEMPORARILY RESTRICTED OR UNRESTRICTED NET ASSETS, DESPITE THE ABSENCE OF

Part XIV Supplemental Information (continued)

ANY LEGAL OBLIGATION TO RESTORE THE ENDOWMENT FUND FOR SUCH LOSSES.

UNRESTRICTED NET ASSETS THAT HAVE BEEN REDUCED BECAUSE OF THIS REQUIREMENT
WILL BE RESTORED FROM FUTURE GAINS FOR THAT REDUCTION.

PART X: THE ASSOCIATION IS REQUIRED TO EVALUATE AND MEASURE
THE COST/BENEFIT OF UNCERTAIN TAX POSITIONS RELATED TO ITS EXEMPT STATUS
UNDER NEW ACCOUNTING GUIDANCE. THE ASSOCIATION HAS EVALUATED ITS TAX
POSITION UNDER THE TWO-STEP APPROACH FOR RECOGNITION AND MEASUREMENT OF
UNCERTAIN TAX POSITIONS AND THERE IS NO MATERIAL IMPACT ON ITS FINANCIAL
POSITION OR RESULTS OF OPERATIONS.

PART XI, LINE 8 - OTHER ADJUSTMENTS:

DONATED ITEMS: -383531.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

SPECIAL EVENTS EXPENSE: 32701.

COST OF GOODS SOLD: 242363.

PART XIII, LINE 2D - OTHER ADJUSTMENTS:

SPECIAL EVENTS EXPENSE: 32701.

COST OF GOODS SOLD: 242363.

DONATED ITEMS: 383533.

PART XIV. SUPPLEMENTAL INFORMATION, UNCERTAIN TAX POSITIONS UNDER FIN 48.
THE ASSOCIATION IS REQUIRED TO EVALUATE AND MEASURE THE COST/BENEFIT OF
UNCERTAIN TAX POSITIONS RELATED TO ITS EXEMPT STATUS UNDER NEW ACCOUNTING
GUIDANCE. THE ASSOCIATION HAS EVALUATED ITS TAX POSITION UNDER THE
TWO-STEP APPROACH FOR RECOGNITION AND MEASUREMENT OF UNCERTAIN TAX

Part XIV Supplemental Information (continued)

POSITIONS AND THERE IS NO MATERIAL IMPACT ON ITS FINANCIAL POSITION OR
RESULTS OF OPERATIONS.

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.**
▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No. 1545-0047

2009

Open To Public Inspection

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number
23-6275472

Part I

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a ☐ Mail solicitations
b ☐ Internet and email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

- 2 a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☐ Yes☐ No

- b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total						

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1 GOLF OUTING AND SILENT AUCTION (event type)	(b) Event #2 (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	61,875.			61,875.
	2 Less Charitable contributions				
	3 Gross income (line 1 minus line 2)	61,875.			61,875.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes	2,759.			2,759.
	6 Rent/facility costs	25,608.			25,608.
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	4,334.			4,334.
	10 Direct expense summary Add lines 4 through 9 in column (d)				(32,701)
	11 Net income summary Combine line 3, column (d), and line 10				29,174.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	
7 Direct expense summary Add lines 2 through 5 in column (d)				()	
8 Net gaming income summary Combine line 1, column (d), and line 7					

	Yes	No
9 Enter the state(s) in which the organization operates gaming activities: _____ a Is the organization licensed to operate gaming activities in each of these states? b If "No," explain _____	9a	
10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b If "Yes," explain _____	10a	
11 Does the organization operate gaming activities with nonmembers?	11	
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	12	

13 Indicate the percentage of gaming activity operated in:

- a** The organization's facility
b An outside facility

13a	%
13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ► _____

Address ► _____

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?**15a**

- b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____
c If "Yes," enter name and address of the third party

Name ► _____

Address ► _____

16 Gaming manager information

Name ► _____

Gaming manager compensation ► \$ _____

Description of services provided ► _____

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

17a

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No 1545-0047

2009

Open to Public
Inspection

Department of the Treasury
Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number

23-6275472

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax indemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)		
1b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		
3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. ☐ Compensation committee ☐ Independent compensation consultant ☐ Form 990 of other organizations ☐ Written employment contract ☐ Compensation survey or study ☒ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:		
a Receive a severance payment or change-of-control payment?		X
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?		X
c Participate in, or receive payment from, an equity-based compensation arrangement?		X
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
a The organization?		X
b Any related organization?		X
If "Yes" to line 5a or 5b, describe in Part III		
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		
a The organization?		X
b Any related organization?		X
If "Yes" to line 6a or 6b, describe in Part III		
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III		X
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III		X
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

SCHEDULE M
(Form 990)

Noncash Contributions

OMB No 1545-0047

2009

Open to Public
Inspection

Department of the Treasury
Internal Revenue Service

► Complete if the organizations answered "Yes" on Form
990, Part IV, lines 29 or 30.
► Attach to Form 990.

Name of the organization

Employer identification number

UNITED STATES ROWING ASSOCIATION

23-6275472

Part I **Types of Property**

	(a) Check if applicable	(b) Number of contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		231,135.	FMV OF ITEMS IF BOUG
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (<u>BOAT LEASING</u>)	X	1	124,575.	DISCOUNT GIVEN ON BO
26 Other ► (<u>AIRLINE TICKE</u>)	X	1	27,823.	FMV OF TICKETS IF PU
27 Other ► ()				
28 Other ► ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions
for which the organization completed Form 8283, Part IV, Donee Acknowledgment

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for
at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for
the entire holding period?

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash
contributions?

b If "Yes," describe in Part II.

33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,
describe in Part II

Yes No

30a		X
31		X
32a		X
33		

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2009

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number
23-6275472

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

HEALTHY TRAINING METHODS, AND EFFECTIVE ROWING TECHNIQUES, PROVIDE
STANDARDS FOR ALL ROWERS OF SAFE, FAIR RACING, AND CONTINUALLY IMPROVE
PERFORMANCE AT THE OLYMPIC GAMES.

FORM 990, PART VI, SECTION A, LINE 4: THE BYLAWS WERE CHANGED IN 2009 TO
UPDATE THE GOVERNANCE STRUCTURE. THIS WAS DONE TO INCREASE THE
COMMUNICATION BETWEEN THE BOARD, COMMITTEES AND THE CHIEF EXECUTIVE
OFFICER, AS WELL AS INCREASE THE CONTROL AND ACCOUNTABILITY OF THE CHIEF
EXECUTIVE OFFICER. THERE WAS AN ADDITION OF A NEW MEMBERSHIP TYPE,
"ATHLETE" MEMBERS, WHO WILL HAVE 20% OF THE VOTING POWER FOR AMENDMENTS TO
THE BY-LAWS. THE BYLAWS NOW LISTS THE RECOGNIZED COMMITTEES AND REQUIRES A
20% "ATHLETE" MEMBERSHIP. THE QUORUM REQUIREMENT WAS CHANGED TO 10% OF
ELIGIBLE MEMBERS TO VOTE AND THE MISSION STATEMENT HAS BEEN REVISED.

FORM 990, PART VI, SECTION A, LINE 6: US ROWING IS A MEMBER ORGANIZATION,
IT HAS 5 CATEGORIES OF MEMBERSHIP: 1) INDIVIDUAL MEMBERS 2) ORGANIZATIONAL
MEMBERS 3) NATIONAL ASSOCIATION MEMBERS (THERE ARE NO MEMBERS IN THIS
CATEGORY) 4) ATHLETE MEMBERS AND 5) ATHLETE ADVISORY COUNCIL MEMBERS. IT
HAS NO STOCKHOLDERS NOR DO ITS MEMBERS RECEIVE A SHARE OF THE
ORGANIZATION'S PROFITS OR EXCESS DUES OR A SHARE OF THE ORGANIZATION'S NET
ASSETS UPON THE ORGANIZATION'S DISSOLUTION.

FORM 990, PART VI, SECTION A, LINE 7A: US ROWING MEMBERS ELECT 12 OF THE
14 BOARD MEMBERS; THE BOARDS OF DIRECTORS ELECT THE REMAINING 2 DIRECTORS.

SCHEDULE O

(Form 990)

Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.

▶ Attach to Form 990.

OMB No 1545-0047

2009Open to Public
Inspection

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number

23-6275472

FORM 990, PART VI, SECTION A, LINE 7B: US ROWING MEMBERS ELECT 12 OF THE 14 BOARD MEMBERS; THE BOARDS OF DIRECTORS ELECT THE REMAINING 2 DIRECTORS. IT'S BOARD OF DIRECTORS ARE ELECTED AS FOLLOWS: THE 6 REGIONAL DIRECTOR BOARD MEMBERS ARE ELECTED BY THE ORGANIZATIONAL MEMBERS OF US ROWING; THE MALE VICE CHAIR AND THE FEMALE VICE CHAIR BOARD MEMBERS ARE ELECTED BY THE INDIVIDUAL MEMBERS OF US ROWING; THE MALE ATHLETE BOARD MEMBER AND FEMALE ATHLETE BOARD MEMBER ARE ELECTED BY THE ATHLETE MEMBERS OF US ROWING; THE MALE ATHLETE ADVISORY COUNCIL ATHLETE BOARD MEMBER AND THE FEMALE ATHLETE ADVISORY COUNCIL ATHLETE BOARD MEMBER ARE ELECTED BY ATHLETE ADVISORY COUNCIL ATHLETE MEMBERS OF US ROWING; AND THE 2 AT-LARGE BOARD MEMBERS ARE ELECTED BY THE US ROWING BOARD OF DIRECTORS. REPLACEMENT BOARD MEMBERS FOR 10 OF THE 14 BOARD MEMBERS ARE NOMINATED BY THE BOARD'S NOMINATING COMMITTEE AND ELECTED TO FILL THE UNFILLED TERM OF THE REPLACED DIRECTOR OTHER THAN THE 2 BOARD MEMBERS ELECTED BY THE ATHLETE MEMBERS AND THE 2 BOARD MEMBERS WHO WERE ELECTED BY THE ATHLETE ADVISORY COUNCIL ATHLETE MEMBERS; THE ATHLETE MEMBERS WILL RECRUIT AND REPLACE ANY OF THE 2 BOARD MEMBERS ELECTED BY THEM AND THE ACC ATHLETE MEMBERS WILL RECRUIT AND ELECT ANY BOARD MEMBERS ELECTED BY THEM.

FORM 990, PART VI, SECTION A, LINE 8B: THE BOARD OF DIRECTOR'S MEETINGS ARE DOCUMENTED AND AVAILABLE ONLINE FOR PUBLIC REVIEW. THE EXECUTIVE COMMITTEE'S MEETINGS ARE NOT DOCUMENTED.

FORM 990, PART VI, SECTION B, LINE 11: THE PREPARED 990 IS REVIEWED BY THE ASSOCIATION'S CONTROLLER, CHIEF EXECUTIVE OFFICER AND THE FINANCE AND AUDIT COMMITTEE, AND THEN PRESENTED TO THE BOARD OF DIRECTORS PRIOR TO FILING.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule O (Form 990) 2009

932211
02-03-10

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No. 1545-0047

2009

Open to Public
Inspection

Name of the organization

UNITED STATES ROWING ASSOCIATION

Employer identification number
23-6275472

FORM 990, PART VI, SECTION B, LINE 12C: STAFF AND BOARD MEMBERS COMPLETE A
CONFLICT OF INTEREST POLICY EACH YEAR.

FORM 990, PART VI, SECTION B, LINE 15: THE CHIEF EXECUTIVE OFFICER'S
SALARY IS REVIEWED AND DETERMINED BY THE BOARD OF DIRECTORS. KEY
EMPLOYEES' SALARIES ARE INCLUDED IN THE ASSOCIATION'S ANNUAL BUDGET WHICH
IS APPROVED BY THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION C, LINE 19: THE ASSOCIATION MAKES GOVERNING
DOCUMENTS, POLICIES, AND FINANCIAL INFORMATION AVAILABLE TO THE PUBLIC
THROUGH ITS WEBSITE.

FORM 990 PART XI LINE 2C
EXPLANATION OF FINANCE AND AUDIT COMMITTEE OVERSIGHT
THE FINANCE AND AUDIT COMMITTEE SELECTS AN ACCOUNTING FIRM TO PERFORM
THE AUDIT OF THE FINANCIAL STATEMENTS, THEIR SELECTION IS THEN APPROVED
BY THE BOARD OF DIRECTORS. THE AUDIT IS OVERSEEN BY THE CHIEF
EXECUTIVE OFFICER AND CONTROLLER AND THE ENDING FINANCIAL STATEMENTS
ARE REVIEWED BY THE FINANCE AND AUDIT COMMITTEE BEFORE BEING PRESENTED
TO THE BOARD OF DIRECTORS.

Part III
Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year)

[illegible]

part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year)

[illegible]

