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932001 02-04-10

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

OMB No 1545-0047

Α	For the	2009 ca	lendar year, or tax year beginning	and ending		
В	Check if applicable	Please use IRS	C Name of organization		D Employer identific	cation number
	Addre	ss label or e print or	RESULTS FOR DEVELOPMENT INSTITUTE	, INC.		
Ļ	Name chang	e type	Doung Business As		20-8	530747
Ļ	Initial return	See Specific	Number and street (or P.O. box if mail is not delivered to street address	' I		
Ļ	Termii	Instruc-	1875 CONNECTICUT AVE, NW	1210	202-	470-5711
Ļ	Amen- return Applic		City or town, state or country, and ZIP + 4		G Gross receipts \$	10,119,848.
L	tion pendii		WASHINGTON, DC 20009	-	H(a) Is this a group re	
		F Nar	me and address of principal officer:DAVID DE FERRANT	1	for affiliates?	Yes X No
_			E AS C ABOVE		H(b) Are all affiliates inc	
			us: X 501(c) (3) ◀ (Insert no) 4947(a)(1) or W.RESULTSFORDEVELOPMENT.ORG	527		list (see instructions)
			nn: X Corporation Trust Association Other	I Va	H(c) Group exemptions 2007	State of legal domicile: DC
	art I	Summ		L 164	ai oi ioimation. 2007] N	1 State of legal doffliche, DC
_	T		scribe the organization's mission or most significant activities: TO	SPARK	INNOVATIVE I	DEAS THAT
Activities)&) @overnance	1	REDUC	E POVERTY AND IMPROVE LIVES IN DE	VELOPIN	G COUNTRIES.	
ra	2		s box If the organization discontinued its operations or d		**	ssets
ý	3	Number o	of voting members of the governing body (Part VI, line 1a)	•	3	8
9	5 4	Number o	of independent voting members of the governing body (Part VI, line	1b)	4	7
es)S	5	Total num	nber of employees (Part V, line 2a)		5	28
Ϋ́	6	Total num	nber of volunteers (estimate if necessary)		6	0
C	7a	Total gros	ss unrelated business revenue from Part VIII, column (C), line 12		7a	0.
	<u>d</u> b	Net unrela	ated business taxable income from Form 990-T, line 34		7b	0.
(7			<u> </u>	Prior Year	Current Year
e l	11.)		ions and grants (Part VIII, line 1h)	L	11,707,102.	8,453,259.
en (جسه	-	service revenue (Part VIII, line 2g)	-	825,918.	1,553,729.
æ	450		nt income (Part VIII, column (A), lines 3, 4, and 7d)	-	18,690.	63,359.
	[]	Other rev	enue (Part VIII, @ The STGd, 8c, 9c, 10c, and 11e)	10)	734. 12,552,444.	49,501. 10,119,848.
_			enue - add li nes 8 through-11 (must equa) Fart VIII, column (A), line : nd simila գոր օսուեչ paid (Part IX, column (A), lines 1-3)	12)	33,848.	185,000.
	14	Benefits p	paid to driftor members (Pail IX bdi0mr (🛪) line 4)			
es	15		other compensation, employee benefits Part IX, column (A), lines 5	10)	1,644,447.	2,653,734.
Expenses	16a	Professio	nal fundraising tees (Part X column (A), fire 11e) draising expenses (Rait IX column (D), line 25)	1.61	** ** **	,
Ϋ́	_b		- -	<u>,161.</u>	,, , 1 004 0E7	4 000 607
_	177		penses (Part IX, column (A), lines 11a-11d, 11f-24f)	-	1,984,057. 3,662,352.	4,088,697. 6,927,431.
	1	•	enses. Add lines 13-17 (must equal Part IX, column (A), line 25)	-	8,890,092.	3,192,417.
	19 3	nevenue	less expenses. Subtract line 18 from line 12	1	Beginning of Current Year	End of Year
Net Assets or	20	Total asse	ets (Part X, line 16)	<u> </u>	11,598,788.	15,364,987.
ASS	21		lities (Part X, line 26)	<u> </u>	243,374.	926,937.
Set	22		s or fund balances. Subtract line 21 from line 20		11,355,414.	14,438,050.
P	art II		ture Block	<u> 1</u>		<u> </u>
		Under pena	ilties of perjury, I declare that I have examined this return, including accompanying schedu te Declaration of preparer (other than officer) is based on all unormation of which prepare	ules and statement	s, and to the best of my knowled	ge and belief, it is true, correct,
				. nao any momoa		
Sig	jn		land de resserv		Mo, 1	0,2010
He	re	Sigr	nature of officer		Date	•
		Typ	avid de terranti, President e or print name and title			
_		Preparer's	S Dat			er's identifying number
Pai		signature	P (CH)		self- employed > []	on octional
	parer's	Firm's name	e (or RAFFA, PC		EIN ▶	· · · · · · ·
USE	e Only	self-employ	Design and the second s			
		address, an ZIP + 4	WASHINGTON, DC 20036		Phone no. ► 2	02-822-5000
Ma	y the II	RS discus	s this return with the preparer shown above? (see instructions)			X Yes No

LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

4d	Other program services. (Describe in Schedule O.)			
	(Expenses \$ 1,209,875 • including grants of \$) (Revenue \$	210,419.)	
<u>4e</u>	Total program service expenses ▶\$ 6,272,057.		<u> </u>	

932002 02-04-10

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			х
4	public office? If "Yes," complete Schedule C, Part I	3	\vdash	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	 	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	N/	A
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to		l	
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	<u> </u>	X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			х
^	Schedule D, Part III	8	 	<u> </u>
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X	"		
•	as applicable	11	Х	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	9204		
	Part VI.			
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII			
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	1		
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	÷ `🎉	`	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	,	١.	
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	l '.	``	3
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			[
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12	Х	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	,		
	complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X
		Form	990 (2009)

Part IV | Checklist of Required Schedules (continued)

			162	NU
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2º If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_X_
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			
а		28a		X
b		28b		X
С				37
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			77
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	ا . ا		.
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			Х
00	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	20		Х
24	Was the organization related to any tax-exempt or taxable entity?	33		
34	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	24		х
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	34		
33	If "Yes," complete Schedule R, Part V, line 2	35		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable related organization?	33		
5 0	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
J.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			-
	Note. All Form 990 filers are required to complete Schedule O	38	х	
	The second secon	Form		2009)

RESULTS FOR DEVELOPMENT INSTITUTE, INC.
Statements Regarding Other IRS Filings and Tax Compliance Part V

a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b				Yes	No	
be Finetr the number of Forms W2G included in line 1a. Enter-0-tif not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gamining (gambling) within the presence of the properties of the organization of the properties of the organization of the properties of the pr	1a					
b dit the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) with owners? 2a Enter the number of employees reported on Form W.3. Transmittal of Wage and Tax Statements, field for the calendar year ending with or within the year covered by this return. b If at least one is reported on line 28, did the organization field all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to 6-fet this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more dumpt by ear covered by this return? b If 'Yes, 'has it field a Form 990-T for this year? If 'No.' provide an explanation in Schedule 0 4 At any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country, (such as a bank account, securities account, or other financial account)? b If 'Yes, 'there is name of the foreign country, 'Evo and the securities account, or other financial account)? b If 'Yes, 'there is name of the foreign country, 'Evo and the securities account, or other financial account)? b If any taxable party notify the organization that it was or is a party to a prohibited tax shelter fransaction? c If 'Yes, to line so are 5b, did the organization that it was or is a party to a prohibited tax shelter fransaction? c If 'Yes, 'the sea of 5b, did the organization that it was or is a party to a prohibited tax shelter fransaction? c If 'Yes, 'the sea of 5b, did the organization that it was or is a party to a prohibited tax shelter fransaction? b If 'Yes,' the sea of 5b, did the organization that it was or is a party to a prohibited did the organization solicit any contributions that may receive deductible? b If 'Yes,' the sea of 5b, did the organization solicit and are normally greater than \$100,000, and did the organization solicit any contributions that may receive deductible		***			1	
(gambling) winnings to prize winners? 28 Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return? 38 It at least one is reported on line 2a, did the organization file all required faderal employment tax returns? 39 Note. If the sum of lines 1s and 2 as greater than 250, you may be required to chife this return (see instructions) 30 Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 30 If If Yes, 1 is a filed a Form 990 If for this year? If No, "provide an explanation in Schedule O file 1 is an explanation of Schedule O file 1 is an explanation of Schedule O file and that you are a financial account in a foreign country; level as a bank account, securities account, or other financial accountly over, a financial account in a foreign country; level as a bank account, securities account, or other financial accountly over, a financial account in a foreign country; level as a bank account, securities account, or other financial accountly over, a financial account in a foreign country; level as a bank account, securities account, or other financial accountly? See the instructions for exceptions and filing requirements for Form TD F 90.22.1. Report of Foreign Bank and Financial Accounts 50 Was the organization a party to a prohibited tax shelter transaction? 51 Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solid any contributions that were not tax deductible? 51 Privation of the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 52 Organizations that may receive deductible contributions under section 170(c). 53 If Yes, Indicate the number of Forms 8882 filed during the year 54 If Yes, Indicate the number of Forms 8822 filed during the year 55 Organization on the graph of the organization o					i	
2a Enter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, feled for the calendar year ending with or within the year covered by this return 1 If all east one is reported on line 23, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-fife this return (see instructions) 3 Did the organization have unrelated business gooss income of \$10,000 or more during the year covered by this return? 3 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account) in a foreign country (such as a bank account, securities account, or other financial account in a foreign country; ≥ 3 a X X 3 b If "Yes," either the name of the foreign country; ≥ 3 a X is left of a form 990. To for this year? If No.? provide an explanation in Schedule O 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial Accounts 5 a Was the organization a party to a prohibited tax shalter transaction? 5 a Was the organization as party to a prohibited tax shalter transaction? 5 b Id any taxable party notify the organization that it was or is a party to a prohibited tax shalter transaction? 5 b Id any taxable party notify the organization that it was or is a party to a prohibited tax shalter transaction? 5 b If Yes, "to the Sa or Sb, did the organization have an interest in, or a spring prohibited tax shalter transaction? 5 c If Yes, "to the Sa or Sb, did the organization have an interest than \$100,000, and did the organization solicit any contributions that may receive deductible? 6 b If Yes, "did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization and tax deductible? 7 b If Yes, "did the organization hav	С					
field for the calendar year ending with or within the year covered by this return. Note. If the sum of lines it and 2 are greater than 250, you may be required federal employment tax returns? Note. If the sum of lines it and 2 are greater than 250, you may be required for ending the year covered by this return? Note. If the sum of lines it and 2 are greater than 250, you may be required for ending the year covered by this return? Note. If the sum of lines it and 2 are greater than 250, you may be required for ending the year covered by this return? If yes, it is a field a Form 990-fif for this year? If two," provide an explanation in Schedule 0 and At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account;? See the instructions for exceptions and filing requirements for Form 10 F 90 22.1, Report of Foreign Bank and Financial Accounts See the instructions for exceptions and filing requirements for Form 10 F 90 22.1, Report of Foreign Bank and Financial Accounts See the instructions party to a prohibited tax shelter transaction? See the instructions party to a prohibited tax shelter transaction? See the instructions in party to a prohibited tax shelter transaction? If Yes, to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? Designation and the properties of the seed of the organization and party for goods and services provided to the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Designation is the payor? If Yes, and the organization motify the donor of the value of the goods or services provided? If Yes, and the payor are continued to the payor and the very solicitation and party for which it was required to the Foreignation, or a comparation, or a comparation, or a comparation, or a comparation of the payor a			1c	X		
b If all least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 3b If "Yes," has it filed a Form 990 T for this year? If "No." provide an explanation in Schedule O 4a At any time during the calendary year, did the organization have un interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 5b If "Yes," enter the name of the foreign country: ▶ 5ce the instructions for exceptions and filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts 5ce was the organization a party to a prohibited tax sheller transaction? 5c Was the organization aparty to a prohibited tax sheller transaction? 5d Was the organization aparty to the organization that it was or is a party to a prohibited tax sheller transaction? 6d Doss the organization have annual gross recepts that are normally greater than \$100.000, and did the organization solicit any contributions that were not tax deductible? 6d If "Yes," did the organization include with every solicitation an express statement that such contributions or grifs were not tax deductible? 6d If "Yes," did the organization nortly the donor of the value of the goods or services provided? 6d If "Yes," indicate the number of Forms 8282 filed during the year 6 Did the organization shall may receive deductible contributions under section 170(c). 8 Did the organization and party and the very solicitation and partyly as a contribution and partyly for goods and services provided? 9 If "Yes," indicate the number of Forms 8282 filed during the year 10 Did the organization and partyle with the organization file Form 8282? 11 Press, "Indicate the number of Forms 8	2 a					
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 30. Did the organization have unrelated business gross is since of \$1,000 or more during the year covered by this return? 44. At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, or other financial accountry? 55. Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 56. Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 57. By as the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 58. Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 59. Did any taxable party notify the organization that tims or is a party to a prohibited tax shelter transaction? 60. Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicid any contributions that were not tax deductible? 60. If "Yes," a field the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 70. Organizations that may receive deductible contributions under section 170(c). 83. Did the organization notify the donor of the value of the goods or services provided? 84. If "Yes, "indicate the number of Forms 8282 field during the year. 95. Did the organization and party to a prohibited tax shelter transaction of qualified intellectual property, did the organization file a form 1980 as required? 10. If "Yes, "indicate the number of Forms 8282 filed during the year. 10. If "Yes, "indicate the number of Forms 8282 filed during the year. 10. Did the organization of qualified intellectual property, did the organization file a Form 1980 as required? 10. Did the organization and organization and other vehicles				7.7		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? b if "Yes," has it fied a Form 990-T for this year? if "No," provide an explanation in Schedule O shall all the organization at large property for the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, secunties account, or other financial account)? b if "Yes," either the name of the foreign country: ► See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction? 5a Was the organization aparty to a prohibited tax shelter transaction? 5b If "Yes," to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 7b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 8c Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7c Variable organization and partly for goods and services provided to the payor? 8c Did the organization, during the year, eceive arity funds, directly or indirectly, to pay premiums on a personal benefit contract? 7c X 7d If "Yes," indicate the number of Forms 8282 filed during the year 8c Did the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 9c For all contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098 C as required? 9c For all contributions of cars,	b		2b	Λ		
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a Initiation fees and capital contributions included on Part VIII, line 12 N/A b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	10					
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b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		· · · · · · · · · · · · · · · · · · ·				
- · · · · · · · · · · · · · · · · · · ·			12a			
	b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	[000	(0000)	•

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			·
b	Enter the number of voting members that are independent 1b 7			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			,
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customanly performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		X
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			,
	by the following			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		X
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11		<u> </u>
	Describe in Schedule O the process, if any, used by the organization to review this Form 990		X	<u>}</u> _^ '
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Λ	
D	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
_	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	120		\vdash
·	in Schedule O how this is done	12c	X	
13	Does the organization have a written whistleblower policy?	13	X	<u> </u>
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	`
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection. Indicate how you make these available. Check all that apply			
40	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and the problem of the problem	nd fina	ncial	
00	statements available to the public	>		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza THE ORGANIZATION - 202-470-5711	uon 🕨		-
	1875 CONNECTICUT AVE, NW, NO. 1210, WASHINGTON, DC 20009			
		Form	990	(2009)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees, officers, key employees, highest compensated employees; and former such persons

(B)			(0	C)			(D)	(E)	(F)
Average	ĺ.,						Reportable	Reportable	Estimated
per week	\vdash						compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
 	 -	-	Ě	_	-				
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	T								<u> </u>
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1					T				
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40.00	<u> </u>	ļ	X	<u> </u>	_		147,000.	0.	15,529
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40.00	ļ	<u> </u>		A	_		316,304.	<u>U.</u>	13,406
1 40 00				,,			247 004	0	12 106
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	(B) Average hours per week 40.00 0.30 0.30 0.30 0.30 0.30	(B) Average hours per week 40.00 X 0.30 X 0.30 X 0.30 X 0.30 X 0.30 X 0.30 X 40.00 X	(B) Average hours per week 40.00 X 0.30 X	(B) Average hours per week veek veek all veek all veek veek veek veek veek veek veek ve	(B) Average hours per week	(B) Average hours per week 40.00 X X 0.30 X X 40.00 X X	(B) Average hours per week	Average hours per week Position (check all that apply) Position (check	(B) Average hours per week hours per per week hours per per week hours per

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Par	t VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd l	ligh	est		ees (continued)		
	(A)	(B)			(0	C)			(D)	(E)	(F)	
	Name and title	Average			Pos				Reportable	Reportable	Estima	ted
		hours	(cl	neck	all t	that	арр	ly)	compensation	compensation	amoun	-
		per	ctor						from	from related	othe	
		week	or dire				bat		the organization	organizations (W-2/1099-MISC)	compens from t	
			stee (ruste			bensa		(W-2/1099-MISC)	(1. 2) 1000 111100)	organiza	
	•	1	nal tru	onalt		ploye	ee ee		,		and rela	
			Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			organiza	tions
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1b	Total	<u> </u>			Ь.			_	1,528,538.	0.	83,	243.
2	Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bove	e) wh	no re		0,000 in reportable	· · · · ·	
	compensation from the organization								· · · · · · · · · · · · · · · · · · ·	·		6
	-										Yes	No
3	Did the organization list any former officer,	director or tru	stee	, ke	y em	nplo	yee,	or h	nighest compensated er	nployee on		
	line 1a? If "Yes," complete Schedule J for s	uch individual									3	X
4	For any individual listed on line 1a, is the su	ım of reportab	le co	omp	ensa	ation	n and	d ot	her compensation from	the organization		1

the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to

(A) Name and business address	(B) Description of services	(C) Compensation
BALANCED SCORECARD INSTITUTE , 975 WALNUT STREET, SUITE 360, CARY, NC 27511	BALANCED SCORECARD IMPLEMENTATION	512,608
BEYOND THE BOTTOM LINE , 2200 WILSON BLVD, SUITE 406, ARLINGTON, VA 22201	FINANCIAL MANAGEMENT AND ACCOUNTING	125,438
CENTER FOR HEALTH & SOCIAL SERVICES PMB 52, MINISTRIE, ACCRA, GHANA	PRIVATE HEALTH SECTOR ASSESSMENT	115,842
2 Total number of independent contractors (including but not limited to those lister \$100,000 in compensation from the organization ▶ 3	ed above) who received more than	

Form **990** (2009)

INC.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	' I lotal expenses I Program service I Management and						
1	Grants and other assistance to governments and		,		expenses			
-	organizations in the U.S. See Part IV, line 21							
2	Grants and other assistance to individuals in							
_	the U.S. See Part IV, line 22							
3	Grants and other assistance to governments,							
	organizations, and individuals outside the U.S.							
	See Part IV, lines 15 and 16	185,000.	185,000.					
4	Benefits paid to or for members							
5	Compensation of current officers, directors,							
	trustees, and key employees	1,483,658.	1,238,431.	207,096.	38,131			
6	Compensation not included above, to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)							
7	Other salaries and wages	937,963.	906,208.	21,116.	10,639			
8	Pension plan contributions (include section 401(k)				<u></u>			
	and section 403(b) employer contributions)	40,223.	39,792.		431			
9	Other employee benefits	55,825.	53,102.	1,268.	431 1,455			
10	Payroll taxes	136,065.	120,925.	12,402.	2,738			
11	Fees for services (non-employees)							
а	Management							
b	Legal	62,651.	42,214.	19,860.	577			
С	Accounting	214,187.	159,997.	52,082.	2,108			
d	Lobbying							
е	Professional fundraising services. See Part IV, line 17							
f	Investment management fees							
g	Other	2,293,412.	2,221,603.	62,495.	9,314			
12	Advertising and promotion							
13	Office expenses	134,871.	113,960.	20,835.	76			
14	Information technology	11,171.	7,823.	3,348.				
15	Royalties							
16	Occupancy	331,120.	184,967.	141,998.	4,155			
17	Travel	992,500.	978,706.	3,374.	10,420			
18	Payments of travel or entertainment expenses							
	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings							
20	Interest							
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	38,179.	16,595.	21,584.				
23	Insurance	1,314.		1,314.				
24	Other expenses Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)							
а	MISCELLANEOUS	6,759.	2,484.	4,218.	57			
b	BOOKS AND SUBSCRIPTIONS	2,533.	250.	2,223.	60			
С								
d								
е								
f	All other expenses							
25	Total functional expenses. Add lines 1 through 24f	6,927,431.	6,272,057.	575,213.	80,161			
26	Joint costs. Check here if following							
	SOP 98-2. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation							

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Pal	rt X	Balance Sneet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	21,204.	1	170,657.
	2	Savings and temporary cash investments		2	3,692,636.
	3	Pledges and grants receivable, net	11,254,856.	3	10,756,635.
	4	Accounts receivable, net	199,247.	4	490,131.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			,
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
	ŀ	4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete			,
		Part II of Schedule L		6	
ts	7	Notes and loans receivable, net		7	
Assets	8	Inventones for sale or use		8	
Ä	9	Prepaid expenses and deferred charges	34,613.	9	137,478.
	10a	Land, buildings, and equipment cost or other			
		basis Complete Part VI of Schedule D 10a 140,770.			
	b	Less accumulated depreciation 10b 49,701.	62,487.	10c	91,069.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities See Part IV, line 11		12	
	13	Investments - program-related See Part IV, line 11		13	
	14	Intangible assets		14	05.004
	15	Other assets. See Part IV, line 11	26,381.	15	26,381.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	11,598,788.	16	15,364,987.
	17	Accounts payable and accrued expenses	194,218.	17	876,135.
	18	Grants payable	47 000	18	42 115
	19	Deferred revenue	47,000.	19	43,115.
	20	Tax-exempt bond liabilities	·	20	
ies	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
<u>=</u>	22	Payables to current and former officers, directors, trustees, key employees,			
Liabilıties		highest compensated employees, and disqualified persons. Complete Part II	* *		
		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23 24	
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities. Complete Part X of Schedule D	2,156.	25	7 687
	26	Total liabilities. Add lines 17 through 25	243,374.	26	7,687. 926,937.
	20	Organizations that follow SFAS 117, check here X and complete	213,371.	_20	320,331.
s		lines 27 through 29, and lines 33 and 34.			
S.	27	Unrestricted net assets	4,474.	27	<722,286.
aaa	28	Temporanly restricted net assets	11,350,940.	28	15,160,336.
0 0	29	Permanently restricted net assets	, ,	29	
Ē		Organizations that do not follow SFAS 117, check here			······································
ŗ.		complete lines 30 through 34.			
ţ	30	Capital stock or trust principal, or current funds	•	30	
SS	31	Paid-in or capital surplus, or land, building, or equipment fund	-	31	
Net Assets or Fund Balance	32	Retained earnings, endowment, accumulated income, or other funds		32	
ž	33	Total net assets or fund balances	11,355,414.	33	14,438,050.
	34	Total liabilities and net assets/fund balances	11,598,788.	34	15,364,987.

Form **990** (2009)

			Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a			
	consolidated basis, separate basis, or both:			
	X Separate basis Consolidated basis Both consolidated and separate basis			l
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit		ŀ	
	Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number 20-8530747 RESULTS FOR DEVELOPMENT INSTITUTE, INC. Part I Reason for Public Charity Status (All organizations must complete this part) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. **b** Type II c Type III - Functionally integrated d ___ Type III Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes No 11g(ı) the governing body of the supported organization? (ii) A family member of a person described in (i) above? 11g(n) 11g(iii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? h Provide the following information about the supported organization(s). (III) Type of (vi) Is the (i) Name of supported (iv) is the organization (v) Did you notify the (ii) EIN (vii) Amount of organization organizátion in col. in col. (i) listed in your organization in col. organization organized in the U.S.? support (described on lines 1-9 governing document? (i) of your support? above or IRC section (see instructions)) Yes Νo Yes No Yes No

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Schedule A (Form 990 or 990-EZ) 2009

932021 02-08-10

Schedule A (Form 990 or 990 EZ) 2009 RESULTS FOR DEVELOPMENT INSTITUTE, INC. 20-8530747 Page 2

Pa	art II Support Schedule for	Organizations	Described in	n Sections 170	(b)(1)(A)(iv) an	d 170(b)(1)(A)(vi)
	(Complete only if you checke	d the box on line 5	5, 7, or 8 of Part I.	.)			•
Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not		Ì				
	include any "unusual grants ")			2611468.	11717102.	8453259.	22781829.
2	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to	ſ					
	or expended on its behalf						
3	The value of services or facilities						
	fumished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3			2611468.	11717102.	8453259.	22781829.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						14222977.
	Public support. Subtract line 5 from line 4		<u> </u>				8558852.
_	ction B. Total Support		, · · · · · · · · · · · · · · · · · · ·			T	
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Amounts from line 4			2611468.	11717102.	8453259.	22781829.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties			2 054	10 600	110 600	122 025
	and income from similar sources		ļ	3,854.	18,690.	110,693.	133,237.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on		_				
10	Other income Do not include gain						
	or loss from the sale of capital				724	0 167	0 001
	assets (Explain in Part IV)				734.	2,167.	2,901.
	Total support. Add lines 7 through 10		L		<u> </u>		22917967.
	Gross receipts from related activities,	•					,283,916.
13	First five years. If the Form 990 is for		s first, second, th	ird, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	. चि
200	organization, check this box and stor ction C. Computation of Publ		rcentage		 		<u>▶</u> [X]
	<u> </u>		<u>-</u>	(D)		44	
	Public support percentage for 2009 (I	• •	•	column (1))		14	%
	Public support percentage from 2008	•	•	on line 12 and line 1	14 := 20 1/20/	15	%
108	33 1/3% support test - 2009.If the o	=			14 IS 33 1/3% OF IT	iore, cneck this bo	x and
L	stop here. The organization qualifies				line 15 to 22 1/22/	armore sheet to	▶
	33 1/3% support test - 2008.If the o	=			iiile 13 is 33 1/3%	or more, check tr	is box
17-	and stop here. The organization qual	•	• • •		12 160 161 -	and line 14 = 1001	,
1/2	10% -facts-and-circumstances tes						
	and if the organization meets the "fact				•	it iv now the orgal	iization
L	meets the "facts-and-circumstances" 10% -facts-and-circumstances tes	_	•		•	7a and line 15 :-	₽ □ □
	more, and if the organization meets the						
	in and a guinzation meets the	idoto anto circu	mounious test, t	COUNTRIES DON AND	STOP HOLE, LAPIAN		_

Schedule A (Form 990 or 990-EZ) 2009

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Onlar: ::::	Public Support	/=\ 000F	/k1 0000	(+) 0007	(4) 0000	(-) 0000	10 T			
-	(or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total			
	its, contributions, and									
	nip fees received (Do not ly "unusual grants")									
merchand formed, or any activit organizati	eipts from admissions, ise sold or services per- facilities furnished in y that is related to the on's tax-exempt purpose									
are not an	eipts from activities that unrelated trade or bus- er section 513									
ızatıon's b	ues levied for the organ- enefit and either paid to ed on its behalf									
5 The value	of services or facilities									
	by a governmental unit to zation without charge									
6 Total. Add	lines 1 through 5									
	ncluded on lines 1, 2, and				Ī					
3 received	from disqualified persons			ļ			1			
from other the exceed the gr	uded on lines 2 and 3 received an disqualified persons that eater of \$5,000 or 1% of the ie 13 for the year									
c Add lines	7a and 7b									
8 Public support (Subtract line 7c from line 6) Section B. Total Support										
	(or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total			
9 Amounts				\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(-,				
10a Gross inco dividends securities	ome from interest, , payments received on loans, rents, royalties ne from similar sources									
b Unrelated b	usiness taxable income									
•	n 511 taxes) from businesses ter June 30, 1975									
11 Net incom activities r	10a and 10b se from unrelated business not included in line 10b, r not the business is									
12 Other inco	ome Do not include gain m the sale of capital splain in Part IV)									
	ort (Add lines 9, 10c, 11, and 12)									
14 First five	years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	zation,			
check this	box and stop here						▶□			
	Computation of Publi	c Support Pe	rcentage							
	port percentage for 2009 (li			column (f))		15				
•	port percentage from 2008		, .	```		16				
	Computation of Inves					1.5_1				
	nt income percentage for 200		 -			17	•			
	nt income percentage from 2	=	•	ne 10, column (1))		18				
	•			on line 14 and line	a 15 ic mara that					
	support tests - 2009. If the	-					17 18 110t			
	33 1/3%, check this box an		• .	• •	• •		₽ ∟			
		-			•	· ·	a110			
b 33 1/3% support tests - 2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization										
	line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions									

Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

2009
Open to Public Inspection

Name of the organization

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

Employer identification number 20-8530747

Pai	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)	***	
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds
-	are the organization's property, subject to the organization's	· · ·	Yes No
6	Did the organization inform all grantees, donors, and donor a	•	e used only
	for chantable purposes and not for the benefit of the donor of		•
	impermissible private benefit?		Yes No
Pai		ganization answered "Yes" to Form 990,	· · · · · · · · · · · · · · · · · · ·
1	Purpose(s) of conservation easements held by the organizat		
•	Preservation of land for public use (e.g., recreation or p		storically important land area
	Protection of natural habitat	· —	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last
-	day of the tax year.		. 6. 6 60.000, 4.16.7 6466.716.11 6.7 1.76 1461
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified historic sti	nucture included in (a)	2c
d	Number of conservation easements included in (c) acquired	• •	2d
3	Number of conservation easements modified, transferred, re		
3	year	heased, extinguished, or terminated by tr	ic organization during the tax
4	Number of states where property subject to conservation ea	seement is located	
5	Does the organization have a written policy regarding the pe		
•	violations, and enforcement of the conservation easements		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and	•	
8	Does each conservation easement reported on line 2(d) abo		· · · · · · · · · · · · · · · · · · ·
Ū	and section 170(h)(4)(B)(u)?	vo satisfy the requirements of cootien tr	Yes No
9	In Part XIV, describe how the organization reports conservat	ion easements in its revenue and expens	
·	include, if applicable, the text of the footnote to the organiza	·	
	conservation easements		, and organization of accounting 10.
Pai	t III Organizations Maintaining Collections of	of Art, Historical Treasures, or (Other Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8	
1a	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement and l	palance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	·	
	the footnote to its financial statements that describes these		,,
b	If the organization elected, as permitted under SFAS 116, to		nce sheet works of art, historical treasures.
_	or other similar assets held for public exhibition, education,	•	
	these items	,	, p
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		► \$ ► \$
2	If the organization received or held works of art, historical tre	easures or other similar assets for financi	
_	the following amounts required to be reported under SFAS 1		a. gairi, provide
•	Revenues included in Form 990, Part VIII, line 1	To rolding to these items	▶ \$
b	Assets included in Form 990, Part X		► \$ ► \$
U	- 2000 monded in room 500, rait A		

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Schedule D (Form 990) 2009

Sche	dule D (Form 990) 2009 RESULTS	FOR DEVEL	OPMEN	T TNS	אינויידי	TNC		20-85	30747	Page 2
	t III Organizations Maintaining C									
3	Using the organization's acquisition, accessi									
	(check all that apply)	,	,				gou	200 01 110	00001.077	
а	Public exhibition	c	ı 🗀 La	oan or exc	hange progra	ams				
b	Scholarly research	e		ther	3- 1-3-					
C	Preservation for future generations							 	 	
4	Provide a description of the organization's co	ollections and explai	n how the	v further t	he organizati	on's exen	not purpo	se in Par	t XIV	
5	During the year, did the organization solicit of								••••	
	to be sold to raise funds rather than to be m								Yes	☐ No
Par	t IV Escrow and Custodial Arran					s" to Forn	n 990, Pa	rt IV, line	9, or	
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custod	an or other intermed	diary for co	ontribution	s or other as	sets not i	included			
	on Form 990, Part X?								Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing ta	ble						
									Amount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	212						Yes	☐ No
<u>b</u>	If "Yes," explain the arrangement in Part XIV									
Par	t V Endowment Funds. Complete	f the organization ar	swered "	Yes" to Fo	rm 990, Part	IV, line 10	D			
		(a) Current year	(b) Pno	or year	(c) Two year	s back (d) Three y	ears back	(e) Four ye	ears back
1a	1a Beginning of year balance									
þ	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships							*		
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
9	End of year balance								l	\"
2	Provide the estimated percentage of the year	r end balance held a	as							
а	Board designated or quasi-endowment		%							
b	Permanent endowment >	%								
		%								
3a	Are there endowment funds not in the posse	ession of the organiz	ation that	are held a	nd administe	red for th	ie organiz	ation	_	
	by:									es No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(ii)	
	If "Yes" to 3a(ii), are the related organizations								3b	
Par	Describe in Part XIV the intended uses of the tVI Investments - Land, Building				Davi V line :	10			·	
<u> </u>						· · · · · · · · · · · · · · · · · · ·		.a. 1	(d) Dealer	
	Description of investment	(a) Cost or o basis (investr			or other (other)		cumulate reciation		(d) Book v	raiue
12	Land	223.0 (1110311			(5.1.0.)	ССР	. 50.41011			
	Buildings	<u> </u>								
	Leasehold improvements				3,700.				3	,700.
	Equipment				6,424.		42,40	04.		,020.
	Other				0,646.		7,2			,349.
	. Add lines 1a through 1e (Column (d) must e	gual Form 990 Part	X column				.,,			,069.
Julia	The mies is though to footaming must e	quarioni 000, i ait	,, coluini	· (D), line 1	<u> </u>		-	Schedule	D (Form 9	

Schiedule D (Form 990) 2009 RESULTS FOR	DEVELOPMENT	INSTITUTE,	INC. 20	0-85307 4 7 Pag
Part VII Investments - Other Securities. See	Form 990, Part X, line 12	2		
(a) Description of security or category (including name of security)	(b) Book value	Co	(c) Method of valu st or end-of-year ma	
Financial derivatives			· · · · · · · · · · · · · · · · · · ·	
Closely-held equity interests				.
Other				
			**	
				, .,.
				
	·		·	
	·			***
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)		V /		
Part VIII Investments - Program Related. See	e Form 990. Part X. line 1	3.	.	
	-	Ĭ	(c) Method of valu	uation
(a) Description of investment type	(b) Book value	Co	st or end of-year ma	
	<u> </u>			
			<u> </u>	
-				
			,	
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶				
Part IX Other Assets. See Form 990, Part X, line 1				
(a) C	escription escription			(b) Book value
				
				ļ
				<u> </u>
			-	
				<u> </u>
		.		
	451			
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X Other Liabilities. See Form 990, Part X, li	15)	·	<u></u>	<u> </u>
Part X Other Liabilities. See Form 990, Part X, II (a) Description of liability	ne 25	(h) Amount		
		(b) Amount		
Pederal income taxes DEFERRED RENT		7 607		
DEFERRED RENI		7,687.		
		7 (05		
Total. (Column (b) must equal Form 990, Part X, col (B) line .		7,687.		·······
2. FIN 48 Footnote In Part XIV, provide the text of the footnote	note to the organization's	financial statements	that reports the or	ganization's liability for
uncertain tax positions under FIN 48				
932053 02-01-10			Scl	hedule D (Form 990) 2

	dule D (Form 990) 2009 RESULTS FOR DEVELOPMENT INST					30747	Page 4
Par	t XI Reconciliation of Change in Net Assets from Form 990 to Au	idited Fina	ncial S	Statem			
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1			0,119	
2	Total expenses (Form 990, Part IX, column (A), line 25)		2			6,927	
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3			3,192	<u>,417.</u>
4	Net unrealized gains (losses) on investments		4				
5	Donated services and use of facilities		5				
6	Investment expenses		6				
7	Prior period adjustments		7			<109	,781.
8	Other (Describe in Part XIV)		8				
9	Total adjustments (net) Add lines 4 through 8		9			<109	,781.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	*****	10			3,082	<u>,636.</u>
Par	t XII Reconciliation of Revenue per Audited Financial Statements	With Reve	enue p	er Ret			
1	Total revenue, gains, and other support per audited financial statements			<u> </u>	1 1	0,119	<u>,848.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			ŀ	Ī		
а	Net unrealized gains on investments	2a			-		
b	Donated services and use of facilities	2b					
С	Recoveries of prior year grants	2c			-		
d	Other (Describe in Part XIV)	2d					_
е	Add lines 2a through 2d			_2	e		0.
3	Subtract line 2e from line 1			نا	3 1 C	0,119	<u>,848.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			1		
b	Other (Describe in Part XIV)	4b					
С	Add lines 4a and 4b			4	с		0.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)					0,119	<u>,848.</u>
Pai	t XIII Reconciliation of Expenses per Audited Financial Statement	s With Exp	enses	per R			
1	Total expenses and losses per audited financial statements				1 (6,927	<u>,431.</u>
2	Amounts included on line 1 but not on Form 990, Part IX, line 25						
а	Donated services and use of facilities	2a					
b	Prior year adjustments	2b			Ì		
С	Other losses 2	2c					
d	Other (Describe in Part XIV)	2d			- [
е	Add lines 2a through 2d			2	е		0.
3	Subtract line 2e from line 1			<u> </u>	3 (6,927	<u>,431.</u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1				"		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV)	4b					_
С	Add lines 4a and 4b			4	С		0.
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			:	5 (6,927	<u>,431.</u>
	t-XIV Supplemental Information						
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, line						4, Part
	e 2, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also complete					rmation.	
PAR	RT X: R4D PERFORMED AN EVALUATION OF UNCERTA	IN TAX	POST	TIONS	<u> </u>		
FOF	THE YEAR ENDED DECEMBER 31, 2009, AND DETER	RMINED	THAT	THE	RE WI	ERE NO)
MAT	TERS THAT WOULD REQUIRE RECOGNITION IN THE I	FINANCI	AL S	TATE	IENT:	S OR	
WHJ	CH MAY HAVE ANY AFFECT ON ITS TAX-EXEMPT STA	ATUS.					
		<u>, .</u>					
							

932054 02-01-10

Schedule F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

RESUL	TS FOR DEV				20-853074	
Part I	General Info	rmation on A	ctivities Ou	tside the United States. Comp	lete if the organization answered *	Yes"
	to Form 990, Par					
				ds to substantiate the amount of the g		
gra	ntees' eligibility for th	ne grants or assis	stance, and the	selection criteria used to award the gr	ants or assistance?	Yes No
2 For	grantmakers. Desc	ribe in Part IV th	e organization's	procedures for monitoring the use of	grant funds outside the United Sta	ites
3 Act	ivities per Region (L	lse Schedule F.1	(Form 990) if a	dditional space is needed)		
- 7.00	(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in region	(e) If activity listed in (d)	(f) Total
	., 5	offices	employees or	(by type) (i e., fundraising,	is a program service,	expenditures
		in the region	agents in	program services, grants to	describe specific type	for region
			region	recipients located in the region)	of service(s) in region	
					1	
SIIR-SAH	ARAN AFRICA	١ ,	1	PROGRAM SERVICES	INNOVATIVE FINANCING	444,620.
DOD DAIL	AIGH AIRICA	<u> </u>		FROGRAM SERVICES	INNOVATIVE PINANCING	444,020.
					1	
			1			
Totals	.	0	1			444,620.
	Privacy Act and Pa	perwork Reduc		, see the Instructions for Form 990.	Schedule F (Form 990) 2009

932071 02-01-10

20-8530747

Page 2

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

Schedule	Schedule F (Form 990) 2009	RESULTS	FOR	FOR DEVELOPMENT INSTITUTE, INC.	INSTITUTE,	INC.	20-8530747	
Part II	Part II Grants and Other Assistance to Organiza	nce to Organiz	ations o	vr Entities Outside the L	Jnited States. Compl	ete if the organizat	ations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any	15, for any
	recipient who received more than \$5,	re than \$5,000 i	Check th	Check this box if no one recipient received more than \$5,000	it received more than	\$5,000		

	(g) Amount of (h) Description (i) Method of non-cash of non-cash valuation (book, FMV, assistance assistance appraisal, other)	•				exempt by
	(f) Manner of cash disbursement					recognized as tax.€
	(e) Amount of cash grant					e foreign country,
	(d) Purpose of grant					Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
nal space is needed	(c) Region					is listed above that are re thas provided a section
Use Schedule F-1 (Form 990) if additional space is needed	(b) IRS code section and EIN (if applicable)					recipient organization he grantee or counse
Use Schedule F.	1 (a) Name of organization					2 Enter total number of rethe IRS, or for which the

Schedule F (Form 990) 2009

3 Enter total number of other organizations or entitles

20-8530747

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

Schedule F (Form 990) 2009

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16

Use Schedule F-1 (Form 990) if additional space is needed.

1 '	1	1	1	1	i i	1	1	i i	
(h) Method of valuation (book, FMV, appraisal, other)									
(g) Description of non-cash assistance									
(f) Amount of non-cash assistance									
(e) Manner of cash disbursement									
(d) Amount of cash grant									
per of nts									
(b) Region									
(a) Type of grant or assistance (b) Region recipie									

Schedule F (Form 990) 2009

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

2009 2009

Open to Public Inspection

Employer identification number

² 20-8530747 DRGANIZATIONS AS A PART SUPPORT THE ADAPTATION (h) Purpose of grant AND DISSEMINATION TO or assistance X Yes recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000 Use Part IV and Schedule I-1 (Form 990) if additional space is needed ame and address of organization (b) EIN (c) IRC section (d) Amount of a non-cash assistance or government (e) EIN (f) IRC section (d) Amount of assistance or government (f) Method of valuation (book, recash assistance or assistance other) Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any CIVIL SOCIETY Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Ö Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States INC. 000 185 RESULTS FOR DEVELOPMENT INSTITUTE, 98-0002549 General Information on Grants and Assistance criteria used to award the grants or assistance? RECONSTRUCTION & DEVELOPMENT (WORLD 1 (a) Name and address of organization BANK) - 1818 H STREET, NW INTERNATIONAL BANK FOR WASHINGTON, DC 20433 Part I

Enter total number of section 501(c)(3) and government organizations Enter total number of other organizations

SEE PART IV FOR COLUMN (H) DESCRIPTIONS LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2009

20-8530747 INC. RESULTS FOR DEVELOPMENT INSTITUTE, Schedule I (Form 990) 2009 Part III

Page 2

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed

(f) Description of non-cash assistance	•					
(e) Method of valuation (book, FMV, appraisal, other)				additional information		
(d) Amount of non- cash assistance				ne Information required in Part I, line 2, and any other a CIPTENTS HAVE DELITVERABLES		
(c) Amount of cash grant				n required in Part I, TS HAVE, DE	RK.	
(b) Number of recipients				de the informatio		
(a) Type of grant or assistance				Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information SCHEDULE I PART I LINE 2: GRANT RECIPIENTS HAVE DELIVERABLES BASED ON	WITH R4D	

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT:

INTERNATIONAL BANK FOR RECONSTRUCTION & DEVELOPMENT (WORLD BANK)

(H) PURPOSE OF GRANT OR ASSISTANCE: SUPPORT THE ADAPTATION AND

DISSEMINATION TO CIVIL SOCIETY ORGANIZATIONS AS A PART OF THE HUMAN

DEVELOPMENT NETWORK PROGRAM OF GOVERNANCE AND ANTI-CORRUPTION ACTIVITIES.

932102 02-02-10

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

➤ Attach to Form 990. ➤ See separate instructions.

Employer identification number

20-8530747

Pa	irt i Questions negarding Compensation				
	•			Yes	No
1a	Check the appropriate box(es) if the organization provided a	ny of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any r	elevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organizati	ion follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described		1b		
2	Did the organization require substantiation prior to reimbursi	ng or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the item		2	ļ [']	
3	Indicate which, if any, of the following the organization uses	to establish the compensation of the organization's			
	CEO/Executive Director Check all that apply.	·			
	Compensation committee	Written employment contract			
	Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	X Approval by the board or compensation committee			
	•		,		
4	During the year, did any person listed in Form 990, Part VII, S	Section A, line 1a, with respect to the filing	^		
	organization or a related organization	-			
а	Receive a severance payment or change-of-control payment	?	4a		X
b	Participate in, or receive payment from, a supplemental nonc	qualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based com-	npensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the	applicable amounts for each item in Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must contain the section of th	omplete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, d	id the organization pay or accrue any compensation			
	contingent on the revenues of				
а	The organization?		5a		X
b	Any related organization?		5b	<u> </u>	Х
	If "Yes" to line 5a or 5b, describe in Part III				
6	For persons listed in Form 990, Part VII, Section A, line 1a, d	id the organization pay or accrue any compensation			- :
	contingent on the net earnings of:				
	The organization?		6a		X
b	Any related organization?		6b	\vdash	Х
	If "Yes" to line 6a or 6b, describe in Part III			-	- :
7	For persons listed in Form 990, Part VII, Section A, line 1a, d	d the organization provide any non-fixed payments			,,
	not described in lines 5 and 6? If "Yes," describe in Part III		7		X
8	Were any amounts reported in Form 990, Part VII, paid or ac	·			,,
	initial contract exception described in Regs section 53 4958		8		X
9	If "Yes" to line 8, did the organization also follow the rebuttal	ble presumption procedure described in			
	Deculations poetion 52 4059 C/s\2		1 6		ı

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

Schedule J (Form 990) 2009 RESULTS

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

		(B) Breakdown of W	N-2 and/or 1099-MISC compensation	SC compensation	(0)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(I)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
אבאאבא את עדעבת	3	300,000.	00	91,224.	9,922.	00	401,146.	0
7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	ΞΞ	147,000.	0	0	7,350.	8,179.	162,529.	0
MICHAEL M. AN	3			0			0.000	0
ROBERT M. HECHT	≘ ≘	2/5,004.	41,300.	000	14,450.	1,156.	-1	000
	Ξ	230,004.	17,000.	0	12,250.	1,156.	260,410.	0
GINA M. LAGOMARSINO	Ξ	l I	ıı	0		ll	l I	0
	Ξ	250,338.	42,500.	0	12,250.	8,575.	313,663.	0
WILLIAM M. MAKINEN	3	0	0	0	0	0	0	0
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PERFORMANCE.

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SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

Employer identification number 20-8530747

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
MEASURES OF RESULTS TO SUPPORT INNOVATIVE FINANCING ARRANGEMENTS FOR
SUBSIDIES THAT OVERCOME MARKET, GOVERNMENT AND INSTITUTIONAL FAILURES;
IMPROVING ACCOUNTABILITY OF GOVERNMENTS AND PRIVATE PROVIDERS FOR
RESULTS; AND IMPROVING INSTITUTIONAL ARRANGEMENTS THAT HELP HOUSEHOLDS
MANAGE THE FINANCIAL RISKS OF POOR HEALTH AND THE COSTS OF INVESTING IN
THEIR CHILDREN.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
ORGANIZATION, AND OTHERS IN WEIGHING OPTIONS FOR INNOVATIVE APPROACHES
TO GENERATING ADDITIONAL FINANCIAL RESOURCES TO DEAL WITH THE WORLD'S
MOST PRESSING HEALTH SYSTEMS PROBLEMS AND TO MOTIVATE MORE EFFICIENT
PERFORMANCE BY HEALTH CARE PROVIDERS. R4D ASSESSED THE POTENTIAL FOR
USING INNOVATIVE FINANCING APPROACHES TO STIMULATE FASTER PROGRESS IN
THE DEVELOPMENT OF NEW DRUGS, VACCINES, AND DIAGNOSTIC TESTS FOR THE
WORLD'S MOST SEVERE DISEASES, PUBLISHED THE RESULTS, AND PRESENTED THEM
IN VARIOUS FORUMS TO TOP DECISION-MAKERS.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
HEALTH SYSTEMS
EXPENSES \$ 997185. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.
PRIVATE SECTOR
EXPENSES \$ 212690. INCLUDING GRANTS OF \$ 0. REVENUE \$ 210419.

FORM 990, PART VI, SECTION B, LINE 11: THE BOARD OF DIRECTORS HAS

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 932211 02-03-10

Schedule O (Form 990) 2009

SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

Employer identification number 20-8530747

DESIGNATED THE TREASURER TO REVIEW FORM 990 WITH THE TAX PREPARER BEFORE IT IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD OF DIRECTORS APPROVED A

CONFLICT OF INTEREST POLICY AT THEIR OCTOBER 28, 2009 MEETING. THE BOARD

MEMBERS REVIEWS THE CONFLICT OF INTEREST POLICY ANNUALLY.

TO ENSURE THE RESULTS FOR DEVELOPMENT INSTITUTE OPERATES IN A MANNER

CONSISTENT WITH CHARITABLE PURPOSES AND DOES NOT ENGAGE IN ACTIVITIES THAT

COULD JEOPARDIZE ITS RAX-EXEMPT STATUS, PERIODIC REVIEWS SHALL BE

CONDUCTED. THE PERIODIC REVIEWS SHALL, AT A MINIMUM, INCLUDE THE FOLLOWING

SUBJECTS: WHETHER COMPENSATION ARRANGEMENTS AND BENEFITS ARE REASONABLE,

BASED ON COMPETENT SURVEY INFORMATION, AND THE RESULT OF ARM'S LENGTH

BARGAINING, AND WHETHER PARNERSHIPS, JOINT VENTURES, AND ARRANGEMENTS WITH

MANAGEMENT ORGANIZATIONS CONFORM TO THE RESULTS FOR DEVELOPMENT INSTITUTE'S

WRITTEN POLICIES, ARE PROPERLY RECORDED, REFLECT REASONABLE INVESTMENT OR

PAYMENTS FOR GOODS AND SERVICES, FURTHER CHARITABLE PURPOSES AND DO NOT

RESULT IN INUREMENT, IMPERMISSIBFE PRIVATE BENEFIT OR IN AN EXCESS BENEFIT

TRANSACTION.

IF THE GOVERNING BOARD OR COMMITTEE DETERMINES THE MEMBER HAS FAILED TO

DISCLOSE AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, IT SHALL TAKE

APPROPRIATE DISCIPLINARY AND CORRECTIVE ACTION.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE APPROVES THE EXECUTIVE DIRECTOR'S COMPENSATION. THE

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule O (Form 990) 2009

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SCHEDULE O

(Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

RESULTS FOR DEVELOPMENT INSTITUTE, INC.

Employer identification number 20-8530747

COMMITTEE MEMBERS REVIEW EXECUTIVE COMPENSATION OF OTHER NON PROFIT
ORGANIZATIONS THAT ARE SIMILAR IN SIZE AND MISSION TO RESULTS FOR
DEVELOPMENT INSTITUTE. THE EXECUTIVE DIRECTOR APPROVES COMPENSATION FOR TOP
MANAGEMENT. AN INDEPENDENT COMPENSATION CONSULTANT WAS USED IN 2009 TO
REVIEW THE EXECUTIVE COMPENSATION.
FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS
GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC
UPON REQUEST.

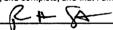
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 932211 02-03-10

Schedule O (Form 990) 2009

. Form 8868 (Rev. 4-2009)		Page 2		
If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this	box	▶ [X]		
Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously fi	ed Form	8868.		
If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1)				
Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (not	copies	needed).		
Type or Name of Exempt Organization	Emp	loyer identification number		
Print RESULTS FOR DEVELOPMENT INSTITUTE, INC.	2	0-8530747		
Number, street, and room or suite no. If a P.O. box, see instructions. 1875 CONNECTICUT AVE, NW, NO. 1210	For I	RS use only		
City, town or post office, state, and ZIP code. For a foreign address, see instructions WASHINGTON, DC 20009				
Check type of return to be filed (File a separate application for each return) X Form 990 Form 990-EZ Form 990 T (sec 401(a) or 408(a) trust) Form 1041 A Form 5227 Form 8870 Form 990-BL Form 990 PF Form 990-T (trust other than above) Form 4720 Form 6069				
STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a prev	ously file	ed Form 8868.		
THE ORGANIZATION - 1875 CONNECTICUT AT • The books are in the care of WASHINGTON, DC 20009	Æ, N	W, NO. 1210 -		
Telephone No. ► 202-470-5711 FAX No ►				
 If the organization does not have an office or place of business in the United States, check this box 		▶ □		
• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) flows \(\bigs \) and attach a list with the names and EINs of				
4 Frequest an additional 3-month extension of time until NOVEMBER 15, 2010				
5 For calendar year 2009, or other tax year beginning, and ending	l			
6 If this tax year is for less than 12 months, check reason: Initial return Final return		Change in accounting period		
7 State in detail why you need the extension	777777			
ADDITIONAL TIME IS NEEDED TO COMPLETE AN ACCURATE RE	ORN.			
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any				
nonrefundable credits. See instructions	8a	s		
b If this application is for Form 990 PF, 990-T, 4720, or 6069, enter any refundable credits and estimated		-		
tax payments made include any prior year overpayment allowed as a credit and any amount paid				
previously with Form 8868.	8b	s		

with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.



Title ► CPA

Balance Due. Subtract line 8b from line 8a Include your payment with this form, or, if required, deposit

Date ► 8 -9 - / 0 Form 8868 (Rev 4-2009)

\$

N/A