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Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

only of this return to satisfy state reporting requirements

OMB No 1545-0052 2009

ntema	l Reve	nue Service Nute. The Touridation may b	c able to ase a copy of this i	otam to cation, otato reper	ting requirements	
or c	alend	ar year 2009, or tax year beginning		, and ending		
G CI	ieck a	all that apply Initial return	Initial return of a for	rmer public charity	Final return	
		Amended return	Address chang		Name change	
lleo	the IF	Name of foundation		_	A Employer identification	number
	ille ir ibel.	THE ARROW MOUNTAIN RAI	NCH			
	rwis:	FAMILY FOUNDATION INC			20-4919208	
p	rint	Number and street (or P O box number if mail is not del	ivered to street address)	Room/suite	B Telephone number	
	type.	10001 21 1100211 110111			520-615-64	92
	Speci	City or town, state, and ZIP code			C If exemption application is po	
instr	uctio	TUCSON, AZ 85718-664	6		D 1. Foreign organizations	, check here
H C	neck (type of organization X Section 501(c)(3) ex	empt private foundation		Foreign organizations me check here and attach co.	eting the 85% test, publication
	Sec	tion 4947(a)(1) nonexempt charitable trust	Other taxable private foundate	tion	E If private foundation stat	us was terminated
Fai		ket value of all assets at end of year J Accounting	ng method X Cash	Accrual	under section 507(b)(1)	
		art II, col. (c), line 16)	ner (specify)	<u> </u>	F If the foundation is in a 6	60-month termination
▶		388,725 . (Part I, colui	mn (d) must be on cash b	oasis.)	under section 507(b)(1)	
Pa	rt I	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessantly equal the amounts in column (a))	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements for chantable purposes
		necessanty equal the amounts in column (a))	expenses per books	income	income	(cash basis only)
	1	Contributions, gifts, grants, etc , received			N/A	
	2	Check X If the foundation is not required to attach Sch. B		<u> </u>		<u> </u>
	3	Interest on savings and temporary cash investments				
		Dividends and interest from securities	9,158.	2,951.		STATEMENT 1
	5a	Gross rents				
		Net rental income or (loss)		•••• · · · · · · · · · · · · · · · · ·		
		Net gain or (loss) from sale of assets not on line 10	3,717.			
Revenue		Gross sales price for all assets on line 6a 154,819.			h	
eve	_	Capital gain net income (from Part IV, line 2)		3,717.		
ď		Net short-term capital gain		***************************************		
	g	Income modifications				
	10a	Gross sales less returns and allowances				
		Less Cost of goods sold				
		Gross profit or (loss)				
	11	Other income				
	12	Total. Add lines 1 through 11	12,875.	6,668.		
	13	Compensation of officers, directors, trustees, etc	0.	0.		0.
	14	Other employee salaries and wages				
		Pension plans, employee benefits				
ses		Legal fees				
ě		Accounting fees				
χ	_ c	Other professional fees				
ķ	17	Interest				
rati	18	Taxes				
iist	19	Depreciation and depletion				
Ę.	20	Occupancy				
Ad	21	Travel, conferences, and meetings				
P	22	Printing and publications				
ğ	23	Other expenses STMT 2	33.	33.		0.
atir	24	Total operating and administrative				
<u>e</u>		expenses. Addition Time of the Party of the	33.	33.		0.
ડી Operating and Administrative Expen	25	Contributions, gifts, grants paid.	17,500.			17,500.
65	26	Total expenses and disbursements.		1		
		Total expenses and disbursements.	17,533.	33.		17,500.
SON	27	Subtract line 26 from line 12				
	1		<4,658.			
	Ь	Excess of revenue (Ne excess and dispursements Net investment income in negative, enter -0.)		6,635.		
1	C	Adjusted net income (if negative, enter -0-)			N/A	
9283 02-0	i01 2-10	LHA For Privacy Act and Paperwork Reduction	Act Notice, see the instruc	tions.		Form 990-PF (2009)

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Form **990-PF**

Department of the Treasury

1

L.E.	Part II Balance Sheets Attached schedules and amounts in the description		Beginning of year		End of year		
	<u>art</u>	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value		
	1	Cash - non-interest-bearing			,-,		
	2	Savings and temporary cash investments	14,482.	<2,238.	<2,238.>		
	3	Accounts receivable			P		
		Less allowance for doubtful accounts ▶					
	4	Pledges receivable					
		Less allowance for doubtful accounts					
	5	Grants receivable					
	6	Receivables due from officers, directors, trustees, and other					
		disqualified persons					
	7	Other notes and loans receivable					
	1	Less allowance for doubtful accounts					
ets	8	Inventories for sale or use					
Assets	9	Prepaid expenses and deferred charges					
~	1	Investments - U.S. and state government obligations					
	1	Investments - corporate stock STMT 3	25,918.	25,918.	20,957.		
	C	Investments - corporate bonds					
	11	Investments - land, buildings, and equipment basis					
		Less. accumulated depreciation					
	1	Investments - mortgage loans			· · · · · · · · · · · · · · · · · · ·		
	13	Investments - other STMT 4	322,983.	335,046.	370,006.		
	14	Land, buildings, and equipment: basis					
		Less accumulated depreciation					
	15	Other assets (describe		_ 			
			262 202	250 506	200 505		
_		Total assets (to be completed by all filers)	363,383.	358,726.	388,725.		
ies		Accounts payable and accrued expenses					
	18	Grants payable					
	19	Deferred revenue					
Liabilities	1	Loans from officers, directors, trustees, and other disqualified persons					
Lia I	21						
_	22	Other liabilities (describe					
	22	Total liabilities (add lines 17 through 22)	0.	0.			
_	23	Foundations that follow SFAS 117, check here					
		and complete lines 24 through 26 and lines 30 and 31.					
S	24	Unrestricted					
ä	25	Temporarily restricted					
Ba	26	· •					
Net Assets or Fund Balances		Foundations that do not follow SFAS 117, check here					
교	1	and complete lines 27 through 31.	-		W W 2		
ō	27	Capital stock, trust principal, or current funds	0.	. 0.			
sets	28	Paid-in or capital surplus, or land, bldg, and equipment fund	0.	0.			
Ass	29	Retained earnings, accumulated income, endowment, or other funds	363,383.	358,726.			
et	30	Total net assets or fund balances	363,383.	358,726.			
-							
	31	Total liabilities and net assets/fund balances	363,383.	358,726.			
P	art						
_							
ſ		net assets or fund balances at beginning of year - Part II, column (a), line 3	5 U		262 202		
9		at agree with end-of-year figure reported on prior year's return) r amount from Part I, line 27a		1	363,383.		
		r increases not included in line 2 (itemize) ROUNDING		2	<4,658.>		
		lines 1, 2, and 3		3	358,726.		
		eases not included in line 2 (iternize)		4	338,726.		
		net assets or fund balances at end of year (line 4 minus line 5) - Part II, col	lumn (b) line 30	5 6	358,726.		
<u> </u>	. 5(4)	Services at any artificial artificial and artification of artification	ISTINITON MILE OF		Form 990-PF (2009)		

			<u>'OUNDATION I</u>						<u> 20-4</u>	<u>191920</u>	8 Page 3
P	art IV Capital Gains	and Lo	sses for Tax on Ir	nvestment	Income						
			id(s) of property sold (e g or common stock, 200 sh			(b) I	How acquired - Purchase - Donation	(c) (n	Date acquii 10 , day, yr	red (d) (m) Date sold o , day, yr)
1a	14,300 VANGUARI	D LIM	IITED TERM			1	P	VA	RIOUS	06	/16/09
b											
C											
d											
				-							
	(e) Gross sales price	(f) D	epreciation allowed (or allowable)		t or other basis xpense of sale				h) Gain or plus (f) m		
a	154,819.				151,10	2.			<u>-</u>		3,717.
b											
C											
d											
6		-									
_	Complete only for assets showin	g gain in c	olumn (h) and owned by	the foundation	on 12/31/69			(I) Gai	ns (Col. (h)) gain minus	
	(i) FMV as of 12/31/69	()	i) Adjusted basis as of 12/31/69	(k) Ex	cess of col (I)			ol (k),		s than -0-) o	r
a				. —		一					3,717.
_ <u>_</u>						-					<u> </u>
C				· · ·							
d						一					
_ <u>_</u>											
			(14 1	D. Al leas	•	7			·	<u></u>	·—
2	Capital gain net income or (net ca	pital loss)	If gain, also ente If (loss), enter -0	r in Part I, line - in Part I, line	7)	2				3,717.
3	Net short-term capital gain or (los			nd (6)		ا د					
	If gain, also enter in Part I, line 8,	column (c)			- 1				I/A	
(Te	If (loss), enter -0- in Part I, line 8 Part V Qualification U	ndor C	notion 4040(a) for	. Boduood	Tay on Not	Jpv	estment in			N/ A	
_								COIT			
(F	or optional use by domestic private	toundatio	ns subject to the section	4940(a) tax on	net investment in	icome	9)				
If s	section 4940(d)(2) applies, leave th	nis part bla	ınk								
											च्या
	as the foundation liable for the sect			• •		rıod?					Yes X No
_	'Yes," the foundation does not qual										
1	Zitter and appropriate annual	each colun	nn for each year, see instr	ructions before	making any entri	es	<u> </u>			/4\	
	(a) Base period years		(b)		N-4 1 4	(c)		.		(d) Distribution r	atio
	Calendar year (or tax year beginnii	ng In)	Adjusted qualifying dis		Net value of no	ncna	ritable-use asset		(col (b) divided by	
_	2008			4,528.			478,23				.072199
_	2007		2	6,630.			506,82				.052543
_	2006			0.				0.			.000000
_	2005										
_	2004							-			
2	Total of line 1, column (d)								2		.124742
3	Average distribution ratio for the	5-year bas	e period - divide the total	on line 2 by 5,	or by the number	r of ye	ars	ļ			
	the foundation has been in exister	nce if less	than 5 years					Ļ	3		.041581
									İ		
4	Enter the net value of noncharitab	ole-use ass	ets for 2009 from Part X,	line 5					4	3	61,299.
								1			
5	Multiply line 4 by line 3							Ł	5		15,023.
								j			
6	Enter 1% of net investment incon	ne (1% of	Part I, line 27b)						6		66.
			•					Γ			
7	Add lines 5 and 6								7		15,089.
											_
8	Enter qualifying distributions from							L	8	<u>.</u>	17,500.
_	if line 8 is equal to or greater than See the Part VI instructions	i line 7, ch	eck the box in Part VI, line	e 1b, and comp	elete that part usin	ıg a 1	% tax rate				

TAMIT.V	FOIND	$M \cap T \cap M$	TNC

	on Investment Income (Section	n 4940(a) 4940(b) 4940(a) or 4	948 - SAP			age 4
			340 - 300	1113010	CLIOI	13/
	ibed in section 4940(d)(2), check here					
Date of ruling or determination letter	(attach copy of lett section 4940(e) requirements in Part V, check	berg X and enter 19/	1			66.
	section 4940(e) requirements in Part V, check i	and enter 176				·········
of Part I, line 27b	ON of the OTh French foreign assessmentages	enter 49/ of Dort Lline 10 col (h)				
	2% of line 27b Exempt foreign organizations of		2			0.
•	ction 4947(a)(1) trusts and taxable foundations	only Others enter -0-)	3			66.
3 Add lines 1 and 2	steen 4047/s\/4\ tousta and toughla foundations	a anh. Othara antar ()	4			0.
	ction 4947(a)(1) trusts and taxable foundations		5			66.
	Subtract line 4 from line 3 If zero or less, enter	-0-				· ········
6 Credits/Payments	309 overnovment aredited to 2000	6a				
a 2009 estimated tax payments and 20		6b				
b Exempt foreign organizations - tax w		60				
c Tax paid with application for extension		6d				
d Backup withholding erroneously with		Ou j	7			0.
7 Total credits and payments Add line		20 is attached	8			
- · ·	of estimated tax. Check here if Form 222	20 is attached	9			66.
	is more than line 7, enter amount owed	arnoid .	10			
	the total of lines 5 and 8, enter the amount ove	Refunded >	11			
11 Enter the amount of line 10 to be Cr Part VII-A Statements Re		Reluited	1 11			
	on attempt to influence any national, state, or lo	peel legislation or did it participate or intervent	ın		Yes	No
	on attempt to influence any national, state, or it	ocal legislation of did it participate of intervent	' '''	1a		X
any political campaign?	the ware (either directly or indirectly) for politic	al numbers (see instructions for definition)?		10		X
b Did it spend more than \$100 during	the year (either directly or indirectly) for politic, attach a detailed description of the activ.	at purposes (see instructions for definition).	od or	1.5		
		illes and copies of any materials published	:U 0/			
distributed by the foundation in				10		Х
c Did the foundation file Form 1120-P		uring the year		- ''		
	olitical expenditures (section 4955) imposed d	nanagers > \$ 0.				
(1) On the foundation > \$	d by the foundation during the year for politica	9010	-	İ		
managers > \$	O .	rexpenditure tax imposes on realisation				
	activities that have not previously been reported	1 to the IRS?		2	•	Х
If "Yes," attach a detailed descri		to the ma				
	ption of the activities. les, not previously reported to the IRS, in its go	overning instrument, articles of incorporation	nr			
	? If "Yes," attach a conformed copy of the		•	3		X
	usiness gross income of \$1,000 or more durin			4a		X
b If "Yes," has it filed a tax return on F		g you.	N/A	4b		
	, dissolution, or substantial contraction during	the year?	,	5		X
	equired by General Instruction T.	,				
	(e) (relating to sections 4941 through 4945) sa	atisfied either				
By language in the governing inst		-				
	r amends the governing instrument so that no r	mandatory directions that conflict with the state	e law			
remain in the governing instrume		, <u> </u>	•	6		X
•	000 in assets at any time during the year?			7	Х	
If "Yes," complete Part II, col. (c						
	ition reports or with which it is registered (see i	instructions)				
MA	and topolic of their trinon it is registered (see i			-		
	he foundation furnished a copy of Form 990-PI	F to the Attorney General (or designate)		-		
	al Instruction G? If "No," attach explanatio			86	X	
	a private operating foundation within the mean		endar			
	ning in 2009 (see instructions for Part XIV)? If			9		Х
	al contributors during the tax year? if 'Yes,' attac			10		X
				orm 990)-PF	(2009)

Pa	rt VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		<u>X</u>
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before			
	August 17, 2008?	12		<u>X</u>
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? N/A	13		
	Website address ► N/A	_		
14	The books are in care of ► JUDITH K. GANS Telephone no ►520-61		<u>492</u>	
	Located at ▶ 3631 EAST ROGER ROAD, TUCSON, AZ ZIP+4 ▶85	718		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A_	
Pe	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	If the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) Yes X No			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? N/A	45		
		1b		
	Organizations relying on a current notice regarding disaster assistance check here	1		
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	10		Х
•	before the first day of the tax year beginning in 2009? Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	16		
2				
	defined in section 4942(j)(3) or 4942(j)(5)) At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
ď	before 2009?			
	If "Yes," list the years			
	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect	1		
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions) N/A	2b		1
c	: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
	•			
32	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
-	during the year? Yes X No			,
t	If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after	Ĭ		
	May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2009.) N/A	3b		
48	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2009?	4b	L	X
		000	DE	ronnas

Part VII-B Statements Regarding Activities for Which I	Form 4720 May Be F	Required (contin	ued)	
5a During the year did the foundation pay or incur any amount to		-		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	n 4945(e))?	Y€	es X No	
(2) Influence the outcome of any specific public election (see section 4955), o	or to carry on, directly or indire			
any voter registration drive?			es X No	
(3) Provide a grant to an individual for travel, study, or other similar purposes	?	Y€	es X No	
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section			
509(a)(1), (2), or (3), or section 4940(d)(2)?		Ye	es X No	
(5) Provide for any purpose other than religious, charitable, scientific, literary,	, or educational purposes, or f			
the prevention of cruelty to children or animals?		Y6	es X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	der the exceptions described i	in Regulations		
section 53.4945 or in a current notice regarding disaster assistance (see instru	ictions)?		N/A	5b
Organizations relying on a current notice regarding disaster assistance check h	nere			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f				
expenditure responsibility for the grant?	N	I/A Ye	es 🔲 No	
If "Yes," attach the statement required by Regulations section 53.494	5-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on			
a personal benefit contract?		Ye	s X No	
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?		1	6b X
If "Yes" to 6b, file Form 8870.				
7a At any time during the tax year, was the foundation a party to a prohibited tax s	shelter transaction?	Y6	s X No	
b If yes, did the foundation receive any proceeds or have any net income attribut	able to the transaction?		N/A	7b
Part VIII Information About Officers, Directors, Trust	ees, Foundation Ma	nagers, Highly	y	
Faid Employees, and Contractors				
1 List all officers, directors, trustees, foundation managers and their		I (-) Componenting	/d\0	
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
JUDITH K. GANS	PRESIDENT & D	IRECTOR		
3631 EAST ROGER ROAD				
TUCSON, AZ 85718	0.30	0.	0.	0.
JOSEPH P. KALT	TREASURER, CI	ERK & DIR	ECTO	
3631 EAST ROGER ROAD				
TUCSON, AZ 85718	0.30	0.	0.	0.
ANNE KALT	DIRECTOR			
3631 EAST ROGER ROAD]			
TUCSON, AZ 85718	0.10	0.	0.	0.
JODY KALT	DIRECTOR			
42 ANDERSON STREET, #3				1
BOSTON, MA 02114	0.10	0.	0.	0.
2 Compensation of five highest-paid employees (other than those inc	cluded on line 1). If none,	enter "NONE."		
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				
	7	1	[1
]		ĺ	<u> </u>
	<u> </u>			<u> </u>
	<u> </u>		<u> </u>	<u>L</u>
	<u> </u>		<u></u>	l
Total number of other employees paid over \$50,000			>	0

	
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."	
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
NONE	
	
Total number of others receiving over \$50,000 for professional services)
Part IX-A Summary of Direct Charitable Activities	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the	Expenses
number of organizations and other beneficiaries served, conferences convened, research papers produced, etc N/A	
I N/A	-
	-
2	
	-
	1
3	
	_
	_
Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
37/3	Allibuilt
1 N/A	-
	-
2	
	7
	7
All other program-related investments. See instructions	
3	
Total. Add lines 1 through 3	0

p	Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations, se	ee instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
3	Average monthly fair market value of securities	1a	356,534. 10,267.
b	Average of monthly cash balances	1b	10,267.
C	Fair market value of all other assets	10	
d	Total (add lines 1a, b, and c)	1d	366,801.
8	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	366,801.
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	5,502.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	5,502. 361,299.
6_	Minimum investment return. Enter 5% of line 5	6	18,065.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part)	nd certain	
1	Minimum investment return from Part X, line 6	1	18,065.
2a	Tax on investment income for 2009 from Part VI, line 5		
b	Income tax for 2009 (This does not include the tax from Part VI)		
C	Add lines 2a and 2b	2c	66.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	17,999.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	17,999.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	17,999.
P	art XII Qualifying Distributions (see instructions)	·····	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		17 500
8	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	17,500.
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	**************************************	3b	17 500
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	17,500.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	_	
	income Enter 1% of Part I, line 27b	5	66.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	17,434.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	qualifies for t	he section

Form **990-PF** (2009)

Part XIII Undistributed Income (see instructions)

	(a)	(b)	(c) 2008	(d) 2009
4. Distributable amount for 0000 from Part VI	Corpus	Years prior to 2008	2000	
1 Distributable amount for 2009 from Part XI,				17,999.
line 7	i. (1 1 1 1 1 1 1 1 1		***************************************	***************************************
2 Undistributed income, if any, as of the end of 2009			0.	
a Enter amount for 2008 only b Total for prior years	d.,,,,,,, 'h. '	mandan - mil Yaman midan		,
g rotarior prior years		0.		
3 Excess distributions carryover, if any, to 2009	 - - 			lanantahai 1 mmana merupakant
a From 2004				
b From 2005				
c From 2006				
d From 2007 1,409. e From 2008 10,642.				
f Total of lines 3a through e	12,051.			
4 Qualifying distributions for 2009 from				
Part XII, line 4 ►\$ 17,500.				
a Applied to 2008, but not more than line 2a			0.	
b Applied to undistributed income of prior	······································			
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	· · · · · · · · · · · · · · · · · · ·	an e adam en madamento		
(Election required - see instructions)	0.			
d Applied to 2009 distributable amount		- In'm' In minimize III III III III III III III III III I		17,500.
e Remaining amount distributed out of corpus	0.		,	
5 Excess distributions carryover applied to 2009	499.			499.
(If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	11,552.			
b Prior years' undistributed income Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously		_		
assessed		0.		
d Subtract line 6c from line 6b Taxable		_		
amount - see instructions		0.		
e Undistributed income for 2008. Subtract line				
4a from line 2a Taxable amount - see instr.			0.	
f Undistributed income for 2009 Subtract				
lines 4d and 5 from line 1. This amount must				0.
be distributed in 2010		, <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>		V •
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by	0.			
section 170(b)(1)(F) or 4942(g)(3)				
8 Excess distributions carryover from 2004	0.			
not applied on line 5 or line 7				
9 Excess distributions carryover to 2010.	11,552.			
Subtract lines 7 and 8 from line 6a	11,332.		-	
10 Analysis of line 9				
a Excess from 2005				
t Excess from 2006 Excess from 2007 910.				
d Excess from 2008 10,642.				
e Excess from 2009				
4 E3000 Hottl E000	A.,			Form 990-PF (2009)

THE ARROW	MOUNTAIN	RANCH
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Form 990-PF (2009) FAMILY FOUNDATION INC Page 10 Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2009, enter the date of the ruling b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(1)(5) Prior 3 years 2 a Enter the lesser of the adjusted net Tax year (a) 2009 (b) 2008 (c) 2007 (d) 2006(e) Total income from Part I or the minimum investment return from Part X for each year listed **b** 85% of line 2a c Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon a "Assets" alternative test - enter (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) (3) Largest amount of support from an exempt organization (4) Gross investment income Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2)) SEE STATEMENT 5 b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here X if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d a The name, address, and telephone number of the person to whom applications should be addressed b The form in which applications should be submitted and information and materials they should include c Any submission deadlines d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

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3 Grants and Contributions Paid During the Y	ear or Approved for Future	Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
Paid during the year ENCE NECE NECE NECE NECE NECE NECE NEC		SECTION		4 000
FACE AIDS 135 WOODSIDE DRIVE		501(C)(3)	GENERAL USE - RESEARCH & CONSERVATION	4,000
NOODSIDE, CA 94062		501(0)(3)	R CONSERVATION	
·				
VARVARR RROTTERS AMERICAN		anam to v		10 500
HARVARD PROJECT AMERICAN INDIAN ECONOMIC		SECTION 501(C)(3)	GENERAL USE - RESEARCH & CONSERVATION	12,500
DEVELOPMENT - 124 MOUNT		501(0)(3)	CONSERVATION	
AUBURN STREET CAMBRIDGE,				
SOUTHERN ARIZONA		SECTION	GENERAL USE - RESEARCH	1,000
TRANSPORTATIN MUSEUM		501(C)(3)	conservation	
414 N. TOOLE AVENUE TUCSON, AZ 85701				
10050N, AZ 03701				
		j		
Total		<u> </u>	▶ 3a	17,500
b Approved for future payment				
	-	-		
	İ			
NONE				
		1		
	1			
Total			▶ 3b	

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Form **990-PF** (2009)

Form 990-PF (2009)

XVI.A	Analysis of Income	e-Producina	Activities

Enter gross amounts unless otherwise indicated	Unrelated	Unrelated business income		ded by section 512, 513, or 514	(e)	
-	(a)	(b)	(c) Exclu-	(d)	Related or exempt	
1 Program service revenue	Business code	Amount	sion	Amount	function income	
a			1		·	
b						
C						
d			_			
0	1					
1			_			
g Fees and contracts from government agencies			7			
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities			14	9,158.		
5 Net rental income or (loss) from real estate						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other						
than inventory			18	3,717.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue						
a	_ !					
b						
C						
d	1 1					
e						
12 Subtotal Add columns (b), (d), and (e)		0	•	12,875.	0	
13 Total. Add line 12, columns (b), (d), and (e)				13	12,875	
(See worksheet in line 13 instructions to verify calculations.)						

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No.	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of
\blacksquare	the foundation's exempt purposes (other than by providing funds for such purposes)
	CONTRIBUTIONS AND INTEREST INCOME NECESSARY TO HELP ACCOMPLISH
	ORGANIZATION'S GOAL OF OPERATING EXCLUSIVELY FOR CHARITABLE,
	EDUCATIONAL, AND SCIENTIFI PURPOSES WITHIN THE MEANING OF IRC
	SECTION 501(C)(3), AND TO MAKE DISTRIBUTIONS TO ORGANIZATIONS
	THAT QUALIFY AS EXEMPT ORGANIZATIONS UNDER IRC SECTION 501(C)(3).

Form **990-PF** (2009)

		RROW MOUNTAIN Y FOUNDATION I		າ	0-4919208	040
Part)						Page 13
Part,			and Transactions ar	nd Relationships With	Noncharitable	
	Exempt Organ					/aa Na
	•	rectly engage in any of the follow			<u>_</u>	es No
	•)(3) organizations) or in section		ations?		
a Tra	nsfers from the reporting found	ation to a noncharitable exempt	organization of			1
(1)	Cash				1a(1)	<u> </u>
(2)	Other assets				1a(2)	X
b Oth	er transactions					
(1)	Sales of assets to a noncharita	ble exempt organization			16(1)	X
(2)	Purchases of assets from a no	ncharitable exempt organization	1		1b(2)	X
(3)	Rental of facilities, equipment,	or other assets			1b(3)	X
	Reimbursement arrangements				1b(4)	X
	Loans or loan guarantees		•		1b(5)	X
. ,	*	embership or fundraising solicita	ations		1b(6)	X
		· · · · · · · · · · · · · · · · · · ·			10	<u> </u>
	•	ailing lists, other assets, or paid e		nun abau the four market value of		
	•		• •	ays show the fair market value of	•	.5,
				in any transaction or sharing ari	angement, snow in	
		other assets, or services receive		1 (4) -		
(a) Line n	o (b) Amount involved	<u> </u>	able exempt organization	(0) Description of transfers, tran	sactions, and sharing arrar	ngements
		N/A	<u> </u>			
			<u></u>			
	 	 				
				1		
		 	·· · · · · · · · · · · · · · · · · · ·	 		
		 				
		<u> </u>		· · · · · · · · · · · · · · · · · · ·		
		<u> </u>				
2a Is	the foundation directly or indirec	ctly affiliated with, or related to, o	one or more tax-exempt organiz	ations described		
ın	section 501(c) of the Code (othe	er than section 501(c)(3)) or in s	section 527?		L Yes	X_{N_0}
b If	Yes," complete the following sch	iedule				
	(a) Name of or	ganization	(b) Type of organization	(c) Description	n of relationship	
	N/A					
	<u> </u>					
Und	er nenalties of penury. I declare that I	have examined this return, including a	accompanying schedules and stateme	ents, and to the best of my knowledge	and belief, it is true, correct	
and	complete Declaration of preparer (oth	er than taxpayer or fiduciary) is based	on all information of which preparer i	nas any knowledge		
	1. Pille de	1	11/12/2011	A DDECTDENM		
0	Control of the contro	<u>, x janos</u>	mado	PRESIDENT		
Sign Here	Signature of officer or trustee		Date -	Title	Democrate (decta)	ng number
<u> </u>	Preparer's	1 , P R.		ate Check if self-	Preparer's identifyir	A unumet
Signal Signal	signature PRAC	ew v. va	gue crr 1:	1/09/10 employed l		
Pai(Firm's name (or yours PRAC	•	P.C.	EIN ►		
Sign Paid Preparer's	if self-employed), 20 V	VALNUT STREET,				
	address, and ZIP code WELI	LESLEY, MA 0248	31	Phone no	781-237-5	555

Form **990-PF** (2009)

	S AND	INTER	EST FROM	SECUE	RITIES	STATEMENT	1
SOURCE		GROSS	AMOUNT		TAL GAINS	COLUMN (A AMOUNT)
CHARLES SCHWAB	•		9,158.		0.	9,1	58.
TOTAL TO FM 990-PF, PART I, I	LN 4		9,158.		0.	9,1	58.
FORM 990-PF	O'	THER E	XPENSES			STATEMENT	2
DESCRIPTION	EXPE	A) NSES BOOKS	(B) NET INVI MENT INC		(C) ADJUSTED NET INCOM		
MARGIN INTEREST EXPENSE BANK FEES & OTHER CHARGES		18. 15.	-	18. 15.			0.
TO FORM 990-PF, PG 1, LN 23		33.	=====	33.			0.
FORM 990-PF	CO	RPORAT	E STOCK			STATEMENT	3
FORM 990-PF DESCRIPTION	CO	RPORAT	E STOCK	вос	OK VALUE	STATEMENT FAIR MARKE	
	co	RPORAT	E STOCK	вос	OK VALUE 25,918.	FAIR MARKE	
DESCRIPTION			E STOCK	вос		FAIR MARKE	T 57.
DESCRIPTION SEE ATTACHED	I, LIN	E 10B	E STOCK	вос	25,918.	FAIR MARKE VALUE 20,9	T 57.
DESCRIPTION SEE ATTACHED TOTAL TO FORM 990-PF, PART I	I, LIN	E 10B ER INV VA			25,918.	FAIR MARKE VALUE	57. 57.
DESCRIPTION SEE ATTACHED TOTAL TO FORM 990-PF, PART II	I, LIN	E 10B ER INV VA M	ESTMENTS LUATION		25,918. 25,918.	FAIR MARKE 20,9	57. 57. 4

THE ARROW MOUNTAIN RANCH FAMILY FOUNDATION INC. TIN 20-4919208 2009 FORM 990-PF

FORM 990-PF, PART II, LINE 10 - INVESTMENTS

DESCRIPTION	QUANTITY	(a) BOOK VALUE	BEGINNING OF YEAR Lines 10b(a) & 13(a)	(c) FAIR MARKET
				(4)
LINE 10b - CORPORATE STOCK:				
AT&TInc	215	7,686		6,127 50
Alcatel Lucent	12	171		25 80
Altria Group Inc	30	2,575		451 80
Boeing Co	17	1,510		725.39
Chevron Corporation	32	2,353		2,367 04
Cisco Systems Inc	148	4,045		2,412 40
Comcast Corp	34	1,439		573.92
Du Pont	22	1,072		556.60
Hewlett-Packard Company	21	865		762 09
Kraft Foods	20	653		537 00
LSI Corp	2	11		6.58
NFS Multi Mkt Inc	234	1,409		1,125 54
NCR Corp	6	257		84.84
Pfizer Incorporated	66	1,709		1,168.86
* Philip Morris Intl Inc	30	-		1,305 30
Teradata Corp	6	164	25,918	88.98
Schwab Markettrack	1,806 142	24,250		14,846.49
Vanguard Limited Term	28,281 838	298,733	322,983	303,746 94
• •	•	348,901	348,901	336,913

THE ARROW MOUNTAIN RANCH FAMILY FOUNDATION INC. TIN 20-4919208 2009 FORM 990-PF

FORM 990-PF, PART II, LINES 10 & 13 - INVESTMENTS

		12/31/2009	T/R PART II
DESCRIPTION	QUANTITY	Book Value	Lines 10b(b) & 13(b)
LINE 10b - CORPORATE STOCK:			
AT&TInc	215	7,686	
Alcatel Lucent	12	171	
Altria Group Inc	30	2,575	
Boeing Co	17	1,510	
Chevron Corporation	32	2,353	
Cisco Systems Inc	148	4,045	
Comcast Corp	34	1,439	
Du Pont	22	1,072	
Hewlett-Packard Company	21	865	
Kraft Foods	20	653	
LSI Corp	2	11	
NFS Multi Mkt Inc	234	1,409	
NCR Corp	6	257	
Pfizer Incorporated	66	1,709	
Philip Morris Intl Inc	30	-	
Teradata Corp	6	164	25,918
Schwab Markettrack	1,830.433	24,506	
Vanguard Limited Term	14,549 928	153,838	
Ridgeworth Large Cap	15,206.172	156,702	335,046
, , , , , , , , , , , , , , , , , , ,	_	360,964	360,964

THE ARROW MOUNTAIN RANCH FAMILY FOUNDATION I TIN 20-4919208 2009 FORM 990-PF

FORM 990-PF, PART II, LINES 10 & 13 - INVESTMENTS

		END OF YEAR FAIR MARKET
DESCRIPTION	QUANTITY	(c)VALUE
A T & T Inc	215	6,026
Alcatel Lucent	12	40
Altria Group Inc	30	589
Boeing Co	17	920
Chevron Corporation	32	2,464
Cisco Systems Inc	148	3,543
Comcast Corp	34	573
Du Pont	22	741
Hewlett-Packard Company	21	1,082
Kraft Foods	20	544
LSI Corp.	2	12
NFS Multi Mkt Inc	234	1,521
NCR Corp	6	67
Pfizer Incorporated	66	1,201
Philip Morris Intl Inc	30	1,446
Teradata Corp.	6	189
Schwab Markettrack	1,830.433	19,146
Vanguard Limited Term	14,549.928	160,631
Ridgeworth Large Cap	15,206.172 _	190,229
		390,963

FORM 990-PF

PART XV - LINE 1A LIST OF FOUNDATION MANAGERS STATEMENT 5

NAME OF MANAGER

JUDITH K. GANS JOSEPH P. KALT