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Department of the Treasury

Internal Revenue Service

## **Return of Private Foundation**

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

FOT.	caler	idar year 2009, or tax year be	eginning _		, and ending		
G (	Check		itial return		ormer public charity	Final return	1
			nended return	Address chan	ge	Name change	
Use	e the	IRS Name of foundation	T 0 3 7			A Employer identification	number
	label			CONT. MANTACEMENT	m rrc	20 2712204	
Uti	nerwi print			ON MANAGEMEN		20-2712394	<u> </u>
0	r type			•	670	B Telephone number 703-437-97	20
	Spe				070		,
Inst	ructio	HERNDON, VA				C If exemption application is p D 1 Foreign organizations	
H (	heck			xempt private foundation	<del></del>	Foreign organizations me check here and attach co	eeting the 85% test,
Ë	_	ection 4947(a)(1) nonexempt of	<u> </u>	Other taxable private founda	ation		
l Fa		arket value of all assets at end			Accrual	E If private foundation sta under section 507(b)(1)	
		Part II, col. (c), line 16)	· 1 —	Other (specify)	7.007.00.	F If the foundation is in a	• • •
	-\$	1,440,	976 . (Part I, coll	umn (d) must be on cash l	basis)	under section 507(b)(1)	
Pa	art I		xpenses	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
		The total of amounts in columns necessarily equal the amounts in	i (b), (c), and (d) may not i column (a) )	expenses per books	income	income	for charitable purposes (cash basis only)
`_	1	Contributions, gifts, grants, e	etc , received		<del></del>	N/A	
•	2	Check It the foundation is n					
A	3	Interest on savings and temporary cash investments	′				
<b>∌</b>	4	Dividends and interest from s	securities	12,290.	12,290.		STATEMENT 1
<b>U</b>	5a	Gross rents			<u> </u>		
⊆ ₹	b	Net rental income or (loss)					
	6a	Net gain or (loss) from sale of asse		-87,453.			·
ë Č	b	Gross sales price for all assets on line 6a	<u>176,709.</u>		<del></del>		
営る	7 Capital gain net income (from Part IV, line 2)  8 Net short-term capital gain			0.			
<b>写</b> 一							
SCAPE Revenue	9	Income modifications Gross sales less returns					
Ŵ	I -	and allowances			<del> </del>		
		Less Cost of goods sold			· · · · · · · · · · · · · · · · · · ·		
		Gross profit or (loss)		5,559.	0.		STATEMENT 2
	11	Other income  Total. Add lines 1 through 15	1	-69,604.	12,290.		STATEMENT 2
_	13	Compensation of officers, directors		0.	12,230.		0.
	14	Other employee salaries and		- 0.	<u>.</u>		
	15	Pension plans, employee ben	•				
es		Legal fees	ionto				
enses	h	Accounting fees			•		~
Exp	C	Other professional fees	STMT 3	18,765.	8,623.		10,142.
Ve.	17	Interest		1			
ratı	18	Taxes				RECI	
nst	19	Depreciation and depletion		-			7.100
Ē	20	Occupancy				m App a	9 2010
Ϋ́	21	Travel, conferences, and mee	etings			S APR I	9 2010 <b>\$</b>
auc	22	Printing and publications					
gu	23	Other expenses	STMT 4	25.	0.	OGDE	M UT O.
rati	24	Total operating and adminis					
Operating and Administrative		expenses. Add lines 13 throu	-	18,790.	8,623.		10,142.
_	I	Contributions, gifts, grants pa		74,500.			74,500.
	26	Total expenses and disburse	ements.	02.000	2 622		04 640
_	-	Add lines 24 and 25	<del>-</del>	93,290.	8,623.		84,642.
		Subtract line 26 from line 12:		162 004			
	1	Excess of revenue over expenses a  Net investment income (if neg		-162,894.	3,667.		
		Adjusted net income (if negati	•	-	3,007.	N/A	
		respector net income (in negati	YO, CITICI -U-J	.ll			l

PJC FOUNDATION

Fo	rm 9	90,PF (2009) C/O STERLING FOUNDATION			2712394 Page 2
F	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	
_		Column should be for the or year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
		Cash - non-interest-bearing	1,719.	1,487.	1,487.
		Savings and temporary cash investments	593,980.	564,599.	564,599.
	3	Accounts receivable ►			
		Less; allowance for doubtful accounts ▶			
	4	Pledges receivable			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			<u> </u>
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			<del>.</del> -
	7	Other notes and loans receivable			
		Less: allowance for doubtful accounts ▶			<del></del>
ş	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
×	10a	Investments - U.S. and state government obligations			
	t	Investments - corporate stock STMT 5	785,344.	652,063.	874,890.
	0	Investments - corporate bonds			
	11	Investments - land, buildings, and equipment basis			
		Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
	14	Land, buildings, and equipment: basis ▶			
		Less accumulated depreciation			
	15	Other assets (describe ► )			
		·			
	16	Total assets (to be completed by all filers)	1,381,043.	1,218,149.	1,440,976.
	1	Accounts payable and accrued expenses			<u> </u>
	18	Grants payable			
ģ	19	Deferred revenue			
iŧie	20	Loans from officers, directors, trustees, and other disqualified persons			
Liabilities	21	Mortgages and other notes payable			
Ï	1	Other liabilities (describe  )			
		·			
	23	Total liabilities (add lines 17 through 22)	0.	0.	
		Foundations that follow SFAS 117, check here			
		and complete lines 24 through 26 and lines 30 and 31.			
Ses	24	Unrestricted	1,381,043.	1,218,149.	
or Fund Balances	25	Temporarily restricted		<u> </u>	
Ва	26	Permanently restricted			
pu		Foundations that do not follow SFAS 117, check here			
Ţ		and complete lines 27 through 31.			
õ	27	Capital stock, trust principal, or current funds			
set	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
As	29	Retained earnings, accumulated income, endowment, or other funds			
Net Assets	30	Total net assets or fund balances	1,381,043.	1,218,149.	
_					
	31	Total liabilities and net assets/fund balances	1,381,043.	1,218,149.	
P	art	III Analysis of Changes in Net Assets or Fund Ba	alances		
1	Tota	net assets or fund balances at beginning of year - Part II, column (a), line	30		
•		st agree with end-of-year figure reported on prior year's return)	-	1	1,381,043.
2		r amount from Part I, line 27a		2	-162,894.
		r increases not included in line 2 (itemize)		3	0.
		lines 1, 2, and 3		4	1,218,149.
		eases not included in line 2 (itemize)		5	0.
		net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30	6	1,218,149.
					Form <b>990-PF</b> (2009)

Part IV Capital Gains	and Losses for Tax on Ir	vestment	Income					
	ribe the kind(s) of property sold (e.g rehouse; or common stock, 200 sha			( <b>b)</b> I	How acquired - Purchase - Donation		acquired lay, yr.)	(d) Date sold (mo., day, yr.)
1a GOOGLE					P	01/2	2/09	03/06/09
b MORGAN STANLEY	SMITH BARNEY #7	1949 -	SEE		_			
c ATTACHED					<u> P</u>	VARI	<u>ous</u>	VARIOUS
d MORGAN STANLEY	SMITH BARNEY #7	<u> 1949 - </u>	SEE					
e ATTACHED		1		L,	P	VARI	<u>ous</u>	VARIOUS
(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale				ain or (loss s (f) minus (	
a 6,060.			4,86	0.				1,200.
b		_	<del></del>					
c 42,783.			61,42	8.				<u>-18,645.</u>
d				_				
e 127,866.			197,87	4.				<u>-70,008.</u>
Complete only for assets showin	g gain in column (h) and owned by						Col. (h) gain not less thai	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (1) col. (1), if any		C		(from col. (	
a								1,200.
b								
С						•		-18,645.
d			<del>.</del>		<del> </del>			
е					ı			<del>-70,008.</del>
2 Capital gain net income or (net ca	pital loss) $\begin{cases} If gain, also enter \\ If (loss), enter -0 \end{cases}$			}	2			-87,453.
3 Net short-term capital gain or (los	s) as defined in sections 1222(5) an	nd (6):			ł			
If gain, also enter in Part I, line 8,		- (-/-		] [				
If (loss), enter -0- in Part I, line 8				Ш	3		N/A	
Part V   Qualification U	nder Section 4940(e) for	Reduced	Tax on Net	Inv	estment In	come		
(For optional use by domestic private	foundations subject to the section 4	4940(a) tax on	net investment in	come	e.)			
If section 4940(d)(2) applies, leave th	us nart hlank							
Was the foundation liable for the sect				loq,				Yes X No
If "Yes," the foundation does not qual								
<del></del>	each column for each year; see instri	uctions before	making any entrie	es.				(4)
(a) Base period years	(b)	tributions	Net value of no	(c)	utable use acces	.	Distrit	(d) oution ratio
Calendar year (or tax year beginnii			Net value of 110					vided by col. (c))
2008		3,520.			<u>,536,94</u>			.041329
2007	•	5,801.			<u>,745,74</u>			.077790
2006		6,404.		1	<u>,536,09</u>			.036719
2005	4	7,500.			843,59	9.		.056306
2004							<del></del>	
							ĺ	010111
2 Total of line 1, column (d)						2	ļ <del> </del>	.212144
3 Average distribution ratio for the S		on line 2 by 5,	or by the number	of yea	ars		ĺ	0=0006
the foundation has been in exister	nce if less than 5 years					3		.053036
4 Enter the net value of noncharitab	le-use assets for 2009 from Part X.	line 5				4		1,287,638.
	,							
5 Multiply line 4 by line 3						5		68,291.
_								
6 Enter 1% of net investment incom	e (1% of Part I, line 27b)					6		<u>37.</u>
								<u>.</u>
7 Add lines 5 and 6						7	ļ	68,328.
8 Enter qualifying distributions from	n Part XII, line 4					8		84,642.
If line 8 is equal to or greater than	line 7, check the box in Part VI, line	1b, and comp	lete that part usin	g a 19	% tax rate.			
See the Part VI instructions.								

	PJC FOUNDATION  990:PF (2009) C/O STERLING FOUNDATION MANAGEMENT, LLC  art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4		12394		Page 4
	a Exempt operating foundations described in section 4940(d)(2), check here  and enter "N/A" on line 1.	<del>                                     </del>	20 1113616	20110	113)
Fè					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)  Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%	.			37.
L		1			3/.
	of Part I, line 27b c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)				
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2			0.
	Add lines 1 and 2	3			37.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4			0.
5	Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-	5			37.
6	Credits/Payments:				<i>J</i> / •
	a 2009 estimated tax payments and 2008 overpayment credited to 2009 6a 5,560.				
	Exempt foreign organizations - tax withheld at source				
	Tax paid with application for extension of time to file (Form 8868)  6c				
	Backup withholding erroneously withheld  6d	1			
	Total credits and payments. Add lines 6a through 6d	7		5 5	60.
	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached	8		<u> </u>	•••
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	·		
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		5.5	23.
	Enter the amount of line 10 to be: Credited to 2010 estimated tax	11		5.5	23.
	art VII-A Statements Regarding Activities			<del>• , •</del>	
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	ın		Yes	No
	any political campaign?		1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	d or			
	distributed by the foundation in connection with the activities				
c	Did the foundation file Form 1120-POL for this year?		1c		Х
d	I Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:				
	(1) On the foundation $\blacktriangleright$ \$ (2) On foundation managers. $\blacktriangleright$ \$ 0 .				
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation		1		
	managers. > \$0 .				
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2		X
	If "Yes," attach a detailed description of the activities				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,	r	İ	ĺ	
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3		X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a		X
	olf "Yes," has it filed a tax return on Form 990-T for this year?	N/A	4b	ļ	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5	<u> </u>	X
	If "Yes," attach the statement required by General Instruction T				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				
	By language in the governing instrument, or				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state	e law			
_	remain in the governing instrument?		6	X	<u> </u>
7	Did the foundation have at least \$5,000 in assets at any time during the year?		7	X	<b></b>
^	If "Yes," complete Part II, col (c), and Part XV		1		
Вa	Enter the states to which the foundation reports or with which it is registered (see instructions) ►		<b>-</b>		

**b** If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)

year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV)? If "Yes," complete Part XIV

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar

of each state as required by General Instruction G? If "No," attach explanation

10 X Form **990-PF** (2009)

PJC FOUNDATION Form 990-PF (2009) Page 5 C/O STERLING FOUNDATION MANAGEMENT, 20-2712394 Part VII-A | Statements Regarding Activities (continued) 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) X 11 12 Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008? 12 X 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 Website address ► N/A 14 The books are in care of ▶ STERLING FOUNDATION MANAGEMENT Telephone no  $\triangleright 703 - 437 - 9720$ Located at ▶ 2325 DULLES CORNER BLVD, STE 670, HERNDON, VA **▶**20171 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here **▶** 15 N/A and enter the amount of tax-exempt interest received or accrued during the year Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. Yes No 1a During the year did the foundation (either directly or indirectly): Yes X No (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) Yes X No a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes X No Yes X No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available ⊥ Yes 🗓 No for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after Yes X No termination of government service, if terminating within 90 days.) b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? 1b Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2009? X 1c 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning Yes X No before 2009? If "Yes," list the years b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach N/A statement - see instructions.) 2b c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? Yes X No

b If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

Form 4720, to determine if the foundation had excess business holdings in 2009)

had not been removed from jeopardy before the first day of the tax year beginning in 2009?

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

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Х

3Ь

4a

N/A

Form 990-PF (2009) C/O STERLING FOUNDATION MANAGEMENT, LLC 20-Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

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i dit the D otatomonto nogaranig nonvinos for trinon.	0		,			
5a During the year did the foundation pay or incur any amount to:		— — — — — — — — — — — — — — — — — — —	<b>₩</b>		į	
(1) Carry on propaganda, or otherwise attempt to influence legislation (section			s X No			
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire	ctiy,	. V			
any voter registration drive?  (3) Provide a grant to an individual for travel, study, or other similar purposes?  Yes X No						
<ul><li>(3) Provide a grant to an individual for travel, study, or other similar purposes'</li><li>(4) Provide a grant to an organization other than a charitable, etc., organization</li></ul>		16	8 (22) 140		į	
(4) Provide a grant to an organization other than a character, etc., organization 509(a)(1), (2), or (3), or section 4940(d)(2)?	i described ili sectioni	☐ Ve	s X No			
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational nurnoses, or fo				-	
the prevention of cruelty to children or animals?	or caucational parposos, or to	Ye	s X No			
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unc	der the exceptions described in					
section 53.4945 or in a current notice regarding disaster assistance (see instru		Ū	N/A	5b		
Organizations relying on a current notice regarding disaster assistance check h						
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr	om the tax because it maintai	ned		^		
expenditure responsibility for the grant?		/A Ye	s No	1		
If "Yes," attach the statement required by Regulations section 53.4945	5-5(d).					
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on					
a personal benefit contract?		Ye	s 🗶 No 👢		السيئيسا	
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6Ъ	X	
If "Yes" to 6b, file Form 8870.						
7a At any time during the tax year, was the foundation a party to a prohibited tax s		Ye	s X No			
b If yes, did the foundation receive any proceeds or have any net income attribute		112.1.1	,	7b		
Part VIII Information About Officers, Directors, Trust	ees, Foundation Ma	nagers, Highly	<i>(</i>			
List all officers, directors, trustees, foundation managers and their	compensation.	· -				
	(b) Title, and average hours per week devoted	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Exp	ense	
(a) Name and address	to position	(If not paid, enter -0-)	and deferred compensation	allowa	nces	
ALAN DYE	DIRECTOR		-			
VASHINGTON, DC 20006			ı			
	1.00	0.	0.		0.	
	DIRECTOR					
SAN FRANCISCO, CA 94133			_	ļ.	_	
	1.00	0.	0.		0.	
				ļ		
				}		
2 Compensation of five highest-paid employees (other than those inc	luded on line 1) If none	enter "NONE "				
			(d) Contributions to	(e) Exp	ense	
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	account allowa	, other nces	
NONE	devoted to position		compensation			
110112						
				1		
				<u></u>		
	<u> </u>	l		<u></u>		
Total number of other employees paid over \$50,000			<u> </u>		0	
			Form	990-PF	(2009)	

PJC FOUNDATION Form 990-PF (2009) 20-2712394 C/O STERLING FOUNDATION MANAGEMENT, LLC Page 7 Information About Officers, Directors, Trustees, Foundation Managers, Highly Part VIII Paid Employees, and Contractors (continued) 3 Five highest-paid independent contractors for professional services. If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the Expenses number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. N/A Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. Amount N/A

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All other program-related investments. See instructions.

Total. Add lines 1 through 3

C/O STERLING FOUNDATION MANAGEMENT, LLC

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P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations,	, see instructions )
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
	Average monthly fair market value of securities	1a	728.034.
	Average of monthly cash balances	1b	728,034. 579,213.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	1,307,247.
	Reduction claimed for blockage or other factors reported on lines 1a and	1	
·	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	1,307,247.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	19,609.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	1,287,638.
6	Minimum investment return. Enter 5% of line 5	6	64,382.
_	District table Assessment		<u> </u>
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are	o oortain	
1	Minimum investment return from Part X, line 6	1	64,382.
	Tax on investment income for 2009 from Part VI, line 5		
b	Income tax for 2009. (This does not include the tax from Part VI.)	1 1	
C	Add lines 2a and 2b	2c	37.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	64,345.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	64,345.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	64,345.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes.		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	84,642.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	84,642.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	<u> 37.</u>
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	84,605.
	Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of	qualifies fo	
	4940(e) reduction of tax in those years	•	

Form **990-PF** (2009)

Part XIII Undistributed Income (see instructions)

•	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
1 Distributable amount for 2009 from Part XI,	Corpus	- Tours prior to 2000	2000	2000
line 7				64,345.
2 Undistributed income, if any, as of the end of 2009				<u> </u>
a Enter amount for 2008 only			0.	
<b>b</b> Total for prior years:				<del>-</del>
		0.		
3 Excess distributions carryover, if any, to 2009:				
<b>a</b> From 2004				
<b>b</b> From 2005				
c From 2006	]			
d From 2007 50,686.	]			
e From 2008 .	]			
f Total of lines 3a through e	57,778.			
4 Qualifying distributions for 2009 from				
Part XII, line 4: ► \$ 84,642.				
a Applied to 2008, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2009 distributable amount				64,345.
e Remaining amount distributed out of corpus	20,297.			· · · · · · · · · · · · · · · · · · ·
Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	78,075.			
<b>b</b> Prior years' undistributed income. Subtract	70,075.			
line 4b from line 2b		0.		
c Enter the amount of prior years'		•		
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable		-		· · · · · · · · · · · · · · · · · · ·
amount - see instructions		0.		
e Undistributed income for 2008. Subtract line		,		
4a from line 2a Taxable amount - see instr.			0.	
f Undistributed income for 2009. Subtract			-	
lines 4d and 5 from line 1. This amount must				
be distributed in 2010				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			······································
8 Excess distributions carryover from 2004				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2010.				
Subtract lines 7 and 8 from line 6a	78,075.			
O Analysis of line 9:				
a Excess from 2005 7,092.				
b Excess from 2006				
c Excess from 2007 50,686.				
d Excess from 2008				
e Excess from 2009 20, 297.	<u> </u>			

PJC FOUNDATION

Form 990-PF (2009) C/O STE	ERLING FOUND	ATION MANAG	EMENT, LLC		12394 Page 10
Part XIV Private Operating F	<del></del>		-A, question 9)	N/A	
1 a If the foundation has received a ruling of					
foundation, and the ruling is effective for		-	▶ └	7.0.00.000	
b Check box to indicate whether the foun		ig foundation described i		4942(j)(3) or49	942(j)(5) T
2 a Enter the lesser of the adjusted net	Tax year (a) 2009	(b) 2008	Prior 3 years (c) 2007	(d) 2006	(e) Total
income from Part I or the minimum	(a) 2009	(0) 2000	(6) 2007	(a) 2000	(e) iolai
investment return from Part X for					
each year listed				<del>-</del>	
b 85% of line 2a					<del></del>
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities				ļ	
e Qualifying distributions made directly					
for active conduct of exempt activities.					•
Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon:  a "Assets" alternative test - enter:					
(1) Value of all assets (2) Value of assets qualifying		_			
under section 4942(j)(3)(B)(i)  b "Endowment" alternative test - enter 2/3 of minimum investment return					
shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					
Part XV   Supplementary Info	rmation (Comple	te this part only	if the foundation	n had \$5,000 or m	ore in assets
at any time during					
1 Information Regarding Foundation	on Managers:	···			
a List any managers of the foundation wh			ributions received by th	e foundation before the clo	se of any tax
year (but only if they have contributed i	more than \$5,000). (See s	ection 507(d)(2).)			
NONE					
<b>b</b> List any managers of the foundation wh			or an equally large port	ion of the ownership of a p	artnership or
other entity) of which the foundation ha	is a 10% or greater interes	st.			
NONE					
2 Information Regarding Contribut Check here ▶ ☐ If the foundation	only makes contributions t	to preselected charitable (	organizations and does		
the foundation makes gifts, grants, etc.	(see instructions) to indiv	riduals or organizations u	nder other conditions, o	complete items 2a, b, c, and	1 d.
a The name, address, and telephone num		• •			
STERLING FOUNDATION	MANAGEMENT,	LLC, 703-4	37-9720		
2325 DULLES CORNER E	BLVD, STE 67	0, HERNDON,	VA 20171		
b The form in which applications should	be submitted and informat	tion and materials they sh	rould include:		
NONE PRESCRIBED  c Any submission deadlines:					
NONE	de accele a la companya de la compan		In-dept.	-Nove foot	
d Any restrictions or limitations on award RECOGNIZED SECTION 5					

PJC FOUNDATION

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Part XV

009) C/O STERLING FOUNDATION MANAGEMENT, LLC Supplementary Information (continued)

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3 Grants and Contributions Paid During the Ye	ear or Approved for Future	Payment		
Name and address (home as business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year	OI SUUSIGIILIGI CUTHI IDUICI	Toopidit		
SEE STATEMENT 6			<b>N</b> 0:	74,500.
Total b Approved for future payment	<u> </u>		<b>▶</b> 3a	/4,500.
NONE				
Total			<b>▶</b> 3b	0.

Form 990-PF (2009)

## Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelate	ed business income		ded by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	( <b>b)</b> Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
•					
b		-			
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			<u> </u>	1000	
4 Dividends and interest from securities			14	12,290.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property	-				
7 Other investment income			<u> </u>		
8 Gain or (loss) from sales of assets other			10	07 453	
than inventory			18	-87,453.	
Net income or (loss) from special events     Gross profit or (loss) from sales of inventory					
11 Other revenue:					<u> </u>
a TAX REFUND					5,559.
			l <u></u>		3,337.
d					
е			-		
12 Subtotal. Add columns (b), (d), and (e)		0.		-75,163.	5,559.
13 Total Add line 12, columns (b), (d), and (e)	<del></del>			13	
(See worksheet in line 13 instructions to verify calculations.)				_	
Part XVI-B Relationship of Activities to	the Acc	omplishment of Ex	emp	t Purposes	
Line No. Explain below how each activity for which incom			contrit	outed importantly to the accon	pplishment of
▼ the foundation's exempt purposes (other than b  ALL SOURCES OF REVENUE			TNI	CECUDITATES O	
CASH AND EQUIVALENT INV					<u> </u>
INVESTMENTS ARE THEN US					
DETERMINED BY THE BOARD					тнь
FOUNDATION'S EXEMPT FUN			1100	ORDINGE WITH	1110
	0110111				
					· · · · · · · · · · · · · · · · · · ·
****	•			-	
					<del>,</del>
					<u> </u>
	<u>_</u>				

PJC FOUNDATION Form 990-PF (2009) 20-2712394 C/O STERLING FOUNDATION MANAGEMENT, LLC Page 13 Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations** Yes No Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of: (1) Cash 1a(1) (2) Other assets 1a(2) **b** Other transactions: (1) Sales of assets to a noncharitable exempt organization 1b(1) (2) Purchases of assets from a noncharitable exempt organization 1b(2) 1b(3) X (3) Rental of facilities, equipment, or other assets (4) Reimbursement arrangements 1b(4) (5) Loans or loan guarantees 1b(5) X (6) Performance of services or membership or fundraising solicitations 1b(6) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees 1c If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (b) Amount involved (c) Name of noncharitable exempt organization (a) Line no (d) Description of transfers, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described

	ın sec	ction $501(c)$ of the Code (other than section $501(c)(3)$ ) o	r in section 527?			Yes X No
ı	b If "Yes	s," complete the following schedule.				
		(a) Name of organization	(b) Type of organization		(c) Description of	of relationship
	-	N/A				
		·				
		enalties of perjury, I challere that I have examined this return, inclu-				d belief, it is true, correct,
	and con	nplete Declaration of preparer (other than taxpayer or induciary) is I	.1		- •	
	_	000	14.12.2010	$-$ N $-$ D $_{1}$	irector	
ere	Sn	ghature of officer or trustee	<u></u> —−Ðate	Title		
I		Preparer's	C	ate/	Check if	Preparer's identifying number
Sign	Paid Preparer's Use Only	signature	OA 3	44/10	self- employed ►	□  <u> </u>
	Paid pare	Firm's name (or yours GORPINE, SCHOLLE	ER & GARDYN, PA	/ /	EIN ▶	
	L a S	if self-employed) 100/45 RED/RUN BI	LVD, SUITE 250			<u> </u>
		address, and ZiP code OWINGS MILLS, MI	21117		Phone no.	410-356-5900

FORM 990-PF DIVIDENT	OS AND	INTER	EST E	FROM S	ECU	RITIES	STATEMENT	1
SOURCE		GROSS	AMOU			TITAL GAINS	COLUMN (A	<b>A</b> )
MORGAN STANLEY SMITH BARNEY	_		12,2	290.		0.	12,2	290.
TOTAL TO FM 990-PF, PART I, I	LN 4 =		12,2	290.		0.	12,2	290.
FORM 990-PF	O	HER I	NCOME	€			STATEMENT	2
DESCRIPTION		1	REVE	A) ENUE BOOKS		(B) NET INVEST- MENT INCOME	(C) ADJUSTE NET INCO	
TAX REFUND				5,55	9.	0	•	
TOTAL TO FORM 990-PF, PART I,	LINE	11		5,55	9.	0	•	
FORM 990-PF C	THER E	ROFES	SIONA	AL FEE	:S		STATEMENT	3
DESCRIPTION	( <i>F</i> EXPEN PER E	ISES		(B) INVES INCO		(C) ADJUSTED NET INCOM		
FOUNDATION MANAGEMENT FEES INVESTMENT MANAGEMENT FEES		2,581.		2,4 6,1			10,1	42.
TO FORM 990-PF, PG 1, LN 16C	18	3,765.		8,6	23.		10,1	42.
FORM 990-PF	CO	THER EX	XPENS	SES			STATEMENT	4
DESCRIPTION	( Z EXPEN PER E	ISES		(B) INVES INCO		(C) ADJUSTED NET INCOM	(D) CHARITA E PURPOS	
						· ————		
STATE FILING FEES		25.			0.			0.

	CORPORATE STOCK		STATE	EMENT	5
DESCRIPTION	воок	BOOK VALUE		FAIR MARKET VALUE	
GOOGLE STOCK SMITH BARNEY EQUITY FUNDS	6	16. 52,047.			
TOTAL TO FORM 990-PF, PART II, L	INE 10B 6	652,063.		874,890.	
	AND CONTRIBUTIONS DURING THE YEAR		STATE	EMENT	6
RECIPIENT NAME AND ADDRESS	RECIPIENT RELATIONSHI AND PURPOSE OF GRANT	_	IENT TUS	AMOUL	ЛT
BEST BUDDIES 100 SOUTHEAST 2ND STREET, STE 2200 MIAMI, FL 33131	NONE GENERAL SUPPORT	501(C)	(3)	5(	00.
ENVISION SCHOOLS 185 BERRY STREET, STE 220 SAN FRANCISCO, CA 94107	NONE GENERAL SUPPORT	501(C)	(3)	5,00	00.
BOSTON UNIVERSITY 881 COMMONWEALTH AVENUE BOSTON, MA 02215	NONE GENERAL SUPPORT	501(C)	(3)	17,50	)0.
FOUNDATION FOR GIVING HOPE 948 LOMBARD STREET SAN FRANCISCO, CA 94133	NONE GENERAL SUPPORT	501(C)	(3)	1,50	)0.
MARQUETTE UNIVERSITY P.O. BOX 1881 MILWAUKEE, WI 53201	NONE GENERAL SUPPORT	501(C)	(3)	5,00	0.
MIDDLEBURY COLLEGE 46 PORTER FIELD ROAD MIDDLEBURY, VT 05753	NONE GENERAL SUPPORT	501(C)	(3)	10,00	)0.

PJC FOUNDATION C/O STERLING FOUR	NDATION M		20-2712394
SAN JOSE UNIVERSITY ONE WASHINGTON SQUARE SAN JOSE, CA 95192	NONE GENERAL SUPPORT	501(C)(3)	5,000.
ROCKY MOUNTAIN COLLEGE OF ART AND DESIGN 1600 PIERCE STREET LAKEWOOD, CO 80214	NONE GENERAL SUPPORT	501(C)(3)	7,500.
SALEM STATE COLLEGE 352 LAFAYETTE STREET SALEM, MA 01970	NONE GENERAL SUPPORT	501(C)(3)	10,000.
SANTA CLARA UNIVESITY 500 EL CAMINO REAL SANTA CLARA, CA 95053	NONE GENERAL SUPPORT	501(C)(3)	5,000.
SOUTHERN NEW HAMPSHIRE SERVICES 40 PINE STREET MANCHESTER, NH 03103	NONE GENERAL SUPPORT	501(C)(3)	7,500.
TOTAL TO FORM 990-PF, PART XV, LIN	NE 3A		74,500.

PJC 546-58815-13-436 Realized Capital Gain/Loss 2009

Date Aquired	Sale Date	Security	Cost	Proceeds	Short Term	Long Term
3/6/2009	1/22/2009 Google		4,860.00	6,059 96	1,199.96	

PJC 546-71949-15 436 Realized Capital Gain/Loss 2008

	Date Aquired	Sale Date	Security	Cost	Proceeds	Short Term	Long Term
-			ishares MSCI Mexico Invest	24,550.50	14,471.77	CHOIL FORTH	(10,078.73)
			ishares MSCI Mexico Invest	62.10	33.19	(28 91)	(,,
	7/16/2008	4/17/2009	ishares MSCI Mexico Invest	8,873 95	5,476 70	(3,397.25)	
			ishares MSCI Mexico Invest	8,840 81	5,875.01	(2,965.80)	
	9/24/2008	4/17/2009	ishares MSCI Mexico Invest	1,125.29	796.62	(328.67)	
	3/10/2008	4/17/2009	ıshares S&P Latin America 40	21,963.78	13,365.85		(8,597.93)
	6/26/2008	4/17/2009	ishares S&P Latın America 40	813.90	448.52	(365.38)	
	9/9/2008	4/17/2009	ishares S&P Latın America 40	4,253.57	3,169.63	(1,084.04)	
	3/10/2008	4/17/2009	S&P North American	352.00	281.67		(70.33)
	9/9/2008	4/17/2009	SPDR Ser TR S&P Retail ETF	23,338.91	18,192.62	(5,146.29)	
	9/24/2008	4/17/2009	SPDR Ser TR S&P Retail ETF	904.80	756 94	(147 86)	
	3/10/2008	4/17/2009	SPDR SER TR KBW Cap Mkts	47,277.14	27,059 40		(20,217.74)
	4/10/2008	4/17/2009	SPDR SER TR KBW Cap Mkts	1,194.67	662.80		(531 87)
	6/3/2008	4/17/2009	SPDR SER TR KBW Cap Mkts	3,596 31	2,046.02	(1,550.29)	
	6/26/2008	4/17/2009	SPDR SER TR KBW Cap Mkts	1,553.31	950 97	(602.34)	
	9/24/2008	4/17/2009	SPDR SER TR KBW Cap Mkts	1,956.96	1,383.23	(573.73)	
	3/10/2008	4/17/2009	SPDR SER TR KBW Bank ETF	20,340 34	10,061.02		(10,279.32)
	6/3/2008	4/17/2009	SPDR SER TR KBW Bank ETF	2,898.19	1,471.89	(1,426 30)	
	6/26/2008	4/17/2009	SPDR SER TR KBW Bank ETF	806.69	503 05	(303.64)	
	3/10/2008	4/17/2009	Select Sector SPDR Utilities	39,803.76	27,430.75		(12,373.01)
	6/26/2008	4/17/2009	Select Sector SPDR Utilities	1,365.95	878.20	(487.75)	
	9/24/2008	4/17/2009	Select Sector SPDR Utilities	1,037 15	800.71	(236 44)	
	3/10/2008	4/17/2009	Vanguard Consumer Staples ETI	38,515.54	31,474.44		(7,041.10)
	3/10/2008	4/17/2009	Vanguard Health Care	2,530.95	2,019.06		(511.89)
	3/10/2008	4/17/2009	Vanguard Information Technolog	1,345.89	1,038.92		(306.97)
			TOTAL				
			Short Term	61,427.89	42,783.30	(18,644.59)	
			Long Term	197,874.57	127,865.68	(10,011.00)	(70,008.89)
			25.19 101111	,	,000.00		(. 0,000.00)