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Return of Private Foundation  
or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation

2009

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

For calendar year 2009, or tax year beginning \_\_\_\_\_, and ending \_\_\_\_\_

G Check all that apply:  Initial return  Initial return of a former public charity  Final return  
 Amended return  Address change  Name change

Use the IRS label. Otherwise, print or type. See Specific Instructions.	Name of foundation <b>WINDSOR FOUNDATION, INC.</b>	A Employer identification number <b>20-1484900</b>	
	Number and street (or P O box number if mail is not delivered to street address) <b>313 TALBOT BOULEVARD</b>	Room/suite	B Telephone number <b>410-810-0880</b>
City or town, state, and ZIP code <b>CHESTERTOWN, MD 21620</b>		C If exemption application is pending, check here ► <input type="checkbox"/> D 1. Foreign organizations, check here ► <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ► <input type="checkbox"/>	
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ► <input type="checkbox"/> F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ► <input type="checkbox"/>	
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ► \$ <b>475,338.</b>	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____		

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received		<b>354,000.</b>		<b>N/A</b>	
2 Check ► <input type="checkbox"/> if the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments		<b>7,482.</b>	<b>7,482.</b>		<b>STATEMENT 1</b>
4 Dividends and interest from securities					
5a Gross rents					
b Net rental income or (loss) _____					
6a Net gain or (loss) from sale of assets not on line 10					
b Gross sales price for all assets on line 6a _____					
7 Capital gain net income (from Part IV, line 2)			<b>0.</b>		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold _____					
c Gross profit or (loss) _____					
11 Other income					
12 Total Add lines 1 through 11		<b>361,482.</b>	<b>7,482.</b>		
13 Compensation of officers, directors, trustees, etc		<b>0.</b>	<b>0.</b>		<b>0.</b>
14 Other employee salaries and wages					
15 Pension plans, employee benefits					
16a Legal fees					
b Accounting fees	STMT 2	<b>730.</b>	<b>0.</b>		<b>0.</b>
c Other professional fees					
17 Interest					
18 Taxes					
19 Depreciation and depletion					
20 Occupancy					
21 Travel, conferences, and meetings		<b>643.</b>	<b>0.</b>		<b>0.</b>
22 Printing and publications					
23 Other expenses	STMT 3	<b>233.</b>	<b>0.</b>		<b>0.</b>
24 Total operating and administrative expenses. Add lines 13 through 23		<b>1,606.</b>	<b>0.</b>		<b>0.</b>
25 Contributions, gifts, grants paid		<b>309,774.</b>			<b>309,774.</b>
26 Total expenses and disbursements Add lines 24 and 25		<b>311,380.</b>	<b>0.</b>		<b>309,774.</b>
27 Subtract line 26 from line 12					
a Excess of revenue over expenses and disbursements		<b>50,102.</b>			
b Net investment income (if negative, enter -0-)			<b>7,482.</b>		
c Adjusted net income (if negative, enter -0-)				<b>N/A</b>	

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing	135,236.	17,855.	17,855.
	2	Savings and temporary cash investments	290,000.	457,483.	457,483.
	3	Accounts receivable ►			
		Less: allowance for doubtful accounts ►			
	4	Pledges receivable ►			
		Less: allowance for doubtful accounts ►			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons			
	7	Other notes and loans receivable ►			
		Less: allowance for doubtful accounts ►			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments - U.S. and state government obligations			
	b	Investments - corporate stock			
	c	Investments - corporate bonds			
Liabilities	11	Investments - land, buildings, and equipment basis ►			
		Less accumulated depreciation ►			
	12	Investments - mortgage loans			
	13	Investments - other			
	14	Land, buildings, and equipment: basis ►			
		Less accumulated depreciation ►			
	15	Other assets (describe ►)			
	16	Total assets (to be completed by all filers)	425,236.	475,338.	475,338.
	17	Accounts payable and accrued expenses			
	18	Grants payable			
Net Assets or Fund Balances	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable			
	22	Other liabilities (describe ►)			
	23	Total liabilities (add lines 17 through 22)	0.	0.	0.
	Foundations that follow SFAS 117, check here ► <input checked="" type="checkbox"/>				
	and complete lines 24 through 26 and lines 30 and 31				
	24	Unrestricted	425,236.	475,338.	
	25	Temporarily restricted			
	26	Permanently restricted			
Net Assets or Fund Balances	Foundations that do not follow SFAS 117, check here ► <input type="checkbox"/>				
	and complete lines 27 through 31.				
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
	30	Total net assets or fund balances	425,236.	475,338.	
	31	Total liabilities and net assets/fund balances	425,236.	475,338.	

## Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	425,236.
2	Enter amount from Part I, line 27a	2	50,102.
3	Other increases not included in line 2 (itemize) ►	3	0.
4	Add lines 1, 2, and 3	4	475,338.
5	Decreases not included in line 2 (itemize) ►	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	475,338.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b	<b>NONE</b>			
c				
d				
e				
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69				(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a				
b				
c				
d				
e				
2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8	{ }		3	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

 Yes  No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2008	341,290.	289,979.	1.176947
2007	166,762.	102,532.	1.626439
2006	140,114.	23,114.	6.061867
2005	101,510.	0.	.000000
2004	11,300.	0.	.000000

2 Total of line 1, column (d) 2 8.865253

3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years 3 1.773051

4 Enter the net value of noncharitable-use assets for 2009 from Part X, line 5 4 443,533.

5 Multiply line 4 by line 3 5 786,407.

6 Enter 1% of net investment income (1% of Part I, line 27b) 6 75.

7 Add lines 5 and 6 7 786,482.

8 Enter qualifying distributions from Part XII, line 4 8 309,774.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.  
See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here ► <input type="checkbox"/> and enter "N/A" on line 1.	1 2 3 4 5	150. 0. 150. 0. 150.
Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► <input type="checkbox"/> and enter 1% of Part I, line 27b		
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		
3 Add lines 1 and 2	6a 6b 6c 6d	6a 6b 6c 6d
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		
6 Credits/Payments:		
a 2009 estimated tax payments and 2008 overpayment credited to 2009		
b Exempt foreign organizations - tax withheld at source		
c Tax paid with application for extension of time to file (Form 8868)		
d Backup withholding erroneously withheld		
7 Total credits and payments. Add lines 6a through 6d	7 8 9 10 11	0. 150.
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		
11 Enter the amount of line 10 to be: Credited to 2010 estimated tax ► Refunded ►		

**Part VII-A Statements Regarding Activities**

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	N/A	Yes 1a 1b 1c 2 3 4a 4b 5 6 7 8b 9 10	No X X X X X X X X X X X X X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?			
<i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>			
c Did the foundation file Form 1120-POL for this year?			
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.			
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0.			
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?			
<i>If "Yes," attach a detailed description of the activities.</i>			
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>			
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?			
b If "Yes," has it filed a tax return on Form 990-T for this year?			
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?			
<i>If "Yes," attach the statement required by General Instruction T</i>			
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
• By language in the governing instrument, or			
• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?			
7 Did the foundation have at least \$5,000 in assets at any time during the year?			
<i>If "Yes," complete Part II, col. (c), and Part XV</i>			
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ►			
<b>MD</b>			
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i>			
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>			
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>	STMT 4		

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**Part VII-A Statements Regarding Activities (continued)**

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) 11   X

12 Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008? 12   X

13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► **N/A** 13  X

14 The books are in care of ► **WINDSOR FOUNDATION, INC.** Telephone no. ► **410-810-0880**  
Located at ► **313 TALBOT BOULEVARD, CHESTERTOWN, MD** ZIP+4 ► **21620**

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year ► **15** | **N/A**

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a During the year did the foundation (either directly or indirectly):

(1) Engage in the sale or exchange, or leasing of property with a disqualified person?  Yes  X  No

(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?  Yes  X  No

(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?  Yes  X  No

(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?  Yes  X  No

(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?  Yes  X  No

(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)  Yes  X  No

**Yes** **No**

Yes  X  No

**N/A**

**1b**

►

**1c** **X**

b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?

Organizations relying on a current notice regarding disaster assistance check here

**N/A**

►

**1b**

**X**

c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2009?

2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):  Yes  X  No

**N/A**

►

**1c** **X**

**2b**

**X**

a At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2009?  Yes  X  No

If "Yes," list the years ► \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_

**2b**

**X**

**N/A**

►

**2b**

**X**

**N/A**

►

**2b**

**X**

3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?  Yes  X  No

**3b**

**X**

**N/A**

►

**3b**

**X**

b If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2009)

**3b**

**X**

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

**4a**

**X**

**4b**

**X**

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2009?

## Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?  
 Yes  No  
 (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?  
 Yes  No  
 (3) Provide a grant to an individual for travel, study, or other similar purposes?  
 Yes  No  
 (4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?  
 Yes  No  
 (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?  
 Yes  No

Yes  No  
 Yes  No  
 Yes  No  
 Yes  No  
 Yes  No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

► 

5b

Organizations relying on a current notice regarding disaster assistance check here

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

Yes  No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

Yes  No

6b

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

Yes  No

X

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

Yes  No

b If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

## Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ROBERT R. FARRAR P.O. BOX 92	DIRECTOR			
GALENA, MD 21635	5.00	0.	0.	0.
WILL LAROSE 558 CROSS CREEK COURT	DIRECTOR			
CHESTER, MD 21619	5.00	0.	0.	0.
JOAN FARRAR P.O. BOX 92	DIRECTOR			
GALENA, MD 21635	10.00	0.	0.	0.
GLENN EVANS 18 EAST SHAKESPEARE DRIVE	DIRECTOR			
MIDDLETOWN, DE 19709	5.00	0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

►

0

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**Part VIII** **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**
**3 Five highest-paid independent contractors for professional services. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
<b>NONE</b>		

Total number of others receiving over \$50,000 for professional services



0

**Part IX-A** **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
<b>1 EUROPEAN REFORMED BAPTIST FELLOWSHIP, INC. - TO SUPPORT ROMANIAN MISSIONARY</b>	<b>18,000.</b>
<b>2 MISSION TO NORTH AMERICA - FOR SUPPORT OF CHRISTIAN MISSIONARIES</b>	<b>71,000.</b>
<b>3 HERITAGE PRESBYTERIAN CHURCH - TO SUPPORT URBAN &amp; ETHNIC MINISTRIES</b>	<b>30,000.</b>
<b>4 MISSION TO THE WORLD - FOR SUPPORT OF CHRISTIAN MISSIONARIES</b>	<b>25,667.</b>

**Part IX-B** **Summary of Program-Related Investments**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

Amount

<b>1</b>	<b>N/A</b>
<b>2</b>	
<b>3</b>	

All other program-related investments. See instructions.

**Total. Add lines 1 through 3****0.**

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**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a Average monthly fair market value of securities	1a	0.
b Average of monthly cash balances	1b	450,287.
c Fair market value of all other assets	1c	
d Total (add lines 1a, b, and c)	1d	450,287.
e Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2 Acquisition indebtedness applicable to line 1 assets	2	0.
3 Subtract line 2 from line 1d	3	450,287.
4 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	6,754.
5 Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	443,533.
6 Minimum investment return. Enter 5% of line 5	6	22,177.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ►  and do not complete this part.)

1 Minimum investment return from Part X, line 6	1	22,177.
2a Tax on investment income for 2009 from Part VI, line 5	2a	150.
b Income tax for 2009. (This does not include the tax from Part VI.)	2b	
c Add lines 2a and 2b	2c	150.
3 Distributable amount before adjustments. Subtract line 2c from line 1	3	22,027.
4 Recoveries of amounts treated as qualifying distributions	4	0.
5 Add lines 3 and 4	5	22,027.
6 Deduction from distributable amount (see instructions)	6	0.
7 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	22,027.

**Part XII Qualifying Distributions** (see instructions)

1 Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	309,774.
b Program-related investments - total from Part IX-B	1b	0.
2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3 Amounts set aside for specific charitable projects that satisfy the:		
a Suitability test (prior IRS approval required)	3a	
b Cash distribution test (attach the required schedule)	3b	
4 Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	309,774.
5 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6 Adjusted qualifying distributions. Subtract line 5 from line 4	6	309,774.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
1 Distributable amount for 2009 from Part XI, line 7				22,027.
2 Undistributed income, if any, as of the end of 2008			0.	
a Enter amount for 2008 only				
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2009:				
a From 2004	11,300.			
b From 2005	101,510.			
c From 2006	138,958.			
d From 2007	161,635.			
e From 2008	326,791.			
f Total of lines 3a through e	740,194.			
4 Qualifying distributions for 2009 from Part XII, line 4: ► \$ 309,774.			0.	
a Applied to 2008, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2009 distributable amount			22,027.	
e Remaining amount distributed out of corpus	287,747.			
5 Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	1,027,941.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5		0.		
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions				
e Undistributed income for 2008. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2009. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2010				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2004 not applied on line 5 or line 7	11,300.			
9 Excess distributions carryover to 2010. Subtract lines 7 and 8 from line 6a	1,016,641.			
10 Analysis of line 9:				
a Excess from 2005	101,510.			
b Excess from 2006	138,958.			
c Excess from 2007	161,635.			
d Excess from 2008	326,791.			
e Excess from 2009	287,747.			

**Part XIV** **Private Operating Foundations** (see instructions and Part VII-A, question 9)**N/A**

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2009, enter the date of the ruling

 4942(j)(3) or  4942(j)(5)

	Prior 3 years				<b>(e) Total</b>
	<b>(a) 2009</b>	<b>(b) 2008</b>	<b>(c) 2007</b>	<b>(d) 2006</b>	
1 a					
1 b					
2 a					
2 b					
2 c					
2 d					
2 e					
3					
3 a					
3 a (1)					
3 a (2)					
3 b					
3 c					
3 c (1)					
3 c (2)					
3 c (3)					
3 c (4)					

**Part XV** **Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

**NONE**

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

**NONE****2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs**

Check here ►  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number of the person to whom applications should be addressed:

**SEE STATEMENT 5**

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

## Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<i>a Paid during the year</i>				
<b>SEE STATEMENT 6</b>				
<b>Total</b>			► 3a	<b>309,774.</b>
<i>b Approved for future payment</i>				
<b>NONE</b>				
<b>Total</b>			► 3b	<b>0.</b>

## Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514	(e) Related or exempt function income
	(a) Business code	(b) Amount		
<b>1 Program service revenue:</b>				
a				
b				
c				
d				
e				
f				
<b>g Fees and contracts from government agencies</b>				
<b>2 Membership dues and assessments</b>				
<b>3 Interest on savings and temporary cash investments</b>				
<b>4 Dividends and interest from securities</b>				
<b>5 Net rental income or (loss) from real estate:</b>				
a Debt-financed property				
b Not debt-financed property				
<b>6 Net rental income or (loss) from personal property</b>				
<b>7 Other investment income</b>				
<b>8 Gain or (loss) from sales of assets other than inventory</b>				
<b>9 Net income or (loss) from special events</b>				
<b>10 Gross profit or (loss) from sales of inventory</b>				
<b>11 Other revenue:</b>				
a				
b				
c				
d				
e				
<b>12 Subtotal. Add columns (b), (d), and (e)</b>		0.	<b>7,482.</b>	0.
<b>13 Total. Add line 12, columns (b), (d), and (e)</b>			<b>7,482.</b>	0.

(See worksheet in line 13 instructions to verify calculations.)

## **Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes**



**Schedule B**(Form 990, 990-EZ,  
or 990-PF)Department of the Treasury  
Internal Revenue Service**Schedule of Contributors**

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No 1545-0047

**2009****Name of the organization****WINDSOR FOUNDATION, INC.****Employer identification number****20-1484900****Organization type (check one).****Filers of:****Section:**

Form 990 or 990-EZ

 501(c)( ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization

Form 990-PF

 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation**Check if your organization is covered by the General Rule or a Special Rule.****Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year ► \$ \_\_\_\_\_

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions  
for Form 990, 990-EZ, or 990-PF.

**Schedule B (Form 990, 990-EZ, or 990-PF) (2009)**

Name of organization

**WINDSOR FOUNDATION, INC.**

Employer identification number

**20-1484900****Part I Contributors** (see instructions)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	USA FULFILLMENT, INC. 313 TALBOT BOULEVARD CHESTERTOWN, MD 21620	\$ 354,000.	<input checked="" type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution.)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>
		\$ _____	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <small>(Complete Part II if there is a noncash contribution)</small>

## FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	AMOUNT
BRANCH BANKING & TRUST	7,482.
TOTAL TO FORM 990-PF, PART I, LINE 3, COLUMN A	7,482.

## FORM 990-PF ACCOUNTING FEES STATEMENT 2

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING	730.	0.		0.
TO FORM 990-PF, PG 1, LN 16B	730.	0.		0.

## FORM 990-PF OTHER EXPENSES STATEMENT 3

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
POSTAGE	106.	0.		0.
OFFICE SUPPLIES	127.	0.		0.
TO FORM 990-PF, PG 1, LN 23	233.	0.		0.

FORM 990-PF

LIST OF SUBSTANTIAL CONTRIBUTORS  
PART VII-A, LINE 10

STATEMENT 4

## NAME OF CONTRIBUTOR

## ADDRESS

USA FULFILLMENT, INC.

313 TALBOT BOULEVARD  
CHESTERTOWN, MD 21620

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION  
PART XV, LINES 2A THROUGH 2D

STATEMENT 5

## NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

JOAN FARRAR  
P.O. BOX 92  
GALENA, MD 21635

## TELEPHONE NUMBER

410-648-5440

## FORM AND CONTENT OF APPLICATIONS

THE FOUNDATION HAS AN APPLICATION WHICH MUST BE COMPLETED BY ITS APPLICANTS. ALSO, THE APPLICANTS MUST MEET WITH THE DIRECTORS.

## ANY SUBMISSION DEADLINES

CURRENTLY, THERE ARE NO SUBMISSION DEADLINES.

## RESTRICTIONS AND LIMITATIONS ON AWARDS

LIMITED TO RELIGIOUS, CHARITABLE & EDUCATIONAL ORGANIZATIONS EXEMPT UNDER INTERNAL REVENUE CODE SECTION 501(C)(3) AND THAT ARE OPERATING IN A MANNER CONSISTENT WITH THE EVANGELICAL CHRISTIAN FAITH.

FORM 990-PF

GRANTS AND CONTRIBUTIONS  
PAID DURING THE YEAR

STATEMENT 6

RECIPIENT NAME AND ADDRESS	RECIPIENT RELATIONSHIP AND PURPOSE OF GRANT	RECIPIENT STATUS	AMOUNT
AMERICAN CANCER SOCIETY P.O. BOX 132 QUEENSTOWN, MD 21658	FOR RELAY FOR LIFE		150.
BAY AREA YOUNG LIFE P.O. BOX 822 CHESTERTOWN, MD 21620	FOR PROMOTION OF CHRISTIAN PRINCIPLES AMONG YOUTH		3,600.
CAMPUS CRUSADE FOR CHRIST INTERNATIONAL P.O. BOX 628222 ORLANDO, FL 32862	TO SUPPORT YOUTH ACTIVITIES		1,000.
CHILDREN'S WISH FOUNDATION INTL 8615 ROSWELL ROAD ATLANTA, GA 30350	TO FULFILL WISH		2,250.
COMPASSION INTERNATIONAL P.O. BOX 65000 COLORADO SPRINGS, CO 80962	TO SUPPORT 3 CHILDREN		1,868.
CROSSWORLD 306 BALA AVENUE BALA CYNWYD, PA 19004	TO SUPPORT CHRISTIAN MISSIONARIES		18,000.
DISCIPLE MAKERS P.O. BOX 74 STATE COLLEGE, PA 16804	TO SUPPORT CHRISTIAN MISSIONARY		12,000.
EASTERN SHORE REFORMED PRESBYTERIAN CHURCH P.O. BOX 104 CENTREVILLE, MD 21617	FOR BUILDING FUND		9,000.

EUROPEAN REFORMED BAPTIST FELLOWSHIP INC. P.O. BOX 2331 FAYETTEVILLE, NC 28302	TO SUPPORT ROMANIAN MISSIONARY	18,000.
EUROPEAN BAPTIST FELLOWSHIP INC. P.O. BOX 2331 FAYETTEVILLE, NC 28302	FOR GYPSY VILLAGE KINDERGARTEN	5,500.
FELLOWSHIP OF CHRISTIAN ATHLETES 909 MT. SOMA COURT FALLSTON, MD 21047	TO SUPPORT YOUTH ACTIVITIES	3,600.
FOCUS ON THE FAMILY 8655 EXPLORER DRIVE COLORADO SPRINGS, CO 80962	FOR PLACEMENT OF SONOGRAMS IN CRISES PREGNANCY CENTE	9,000.
HERITAGE PRESBYTERIAN CHURCH 140 AIRPORT ROAD NEW CASTLE, DE 19720	FOR PASTOR'S INSURANCE	1,000.
KENT FAMILY CENTER 601 HIGH STREET CHESTERTOWN, MD 21620	TO SUPPORT LOCAL NEEDY FAMILIES	9,000.
MARK INC MINISTRIES 2880 SUMMIT BRIDGE ROAD BEAR, DE 19701	FIRST RESPONDERS CD'S	1,661.
MISSION TO NORTH AMERICA 1700 N. BROWN ROAD, SUITE 101 LAWRENCEVILLE, GA 30043	TO SUPPORT CHRISTIAN MISSIONARIES	71,000.
MISSION TO THE WORLD P.O. BOX 116284 ATLANTA, GA 30368	TO SUPPORT CHRISTIAN MISSIONS & MISSIONARIES WORLDWI	25,667.
PRESBYTERIAN CHURCH IN AMERICA 1700 N. BROWN ROAD, SUITE 102 LAWRENCEVILLE, GA 30043	YXL MINORITY SCHOLARSHIP	5,000.

WINDSOR FOUNDATION, INC.

20-1484900

RBC MINISTRIES  
P.O. BOX 2222 GRAND RAPIDS, MI  
49501

1,000.

DAILY BREAD  
DEVOTIONALS

SAFE HARBOR PRESBYTERIAN CHURCH  
931 LOVE POINT ROAD  
STEVENSVILLE, MD 21666

14,000.

FOR ROMANIAN MISSIONS

SAFE HARBOR PRESBYTERIAN CHURCH  
931 LOVE POINT ROAD  
STEVENSVILLE, MD 21666

9,000.

FOR BUILDING FUND

SAFE HARBOR PRESBYTERIAN CHURCH  
931 LOVE POINT ROAD  
STEVENSVILLE, MD 21666

6,000.

FOR SPANISH MISSIONS

SAMARITAN'S PURSE  
P.O. BOX 3000 BOONE, NC 28607

528.

FOR OPERATION  
CHRISTMAS CHILD

SIM  
P.O. BOX 7900 CHARLOTTE, NC  
28241

9,800.

FOR OVERSEAS CHRISTIAN  
MISSIONARIES

SPECIAL OLYMPICS MARYLAND  
P.O. BOX 5003 LINTHICUM  
HEIGHTS, MD 21090

350.

FOR ENCOURAGEMENT OF  
DISABLED CHILDREN

NATIONAL CHILDREN'S CANCER  
SOCIETY, INC.  
P.O. BOX 66970 ST. LOUIS, MO  
63166

750.

GIFT OF LIFE DONOR

THE VOICE OF THE MARTYRS, INC.  
P.O. BOX 443 BARTLESVILLE, OK  
74005

11,600.

FOR EMERGENCY FUND

WYCLIFFE BIBLE TRANSLATORS  
P.O. BOX 628200 ORLANDO, FL  
32862

6,000.

FOR TRANSLATION OF  
BIBLE IN NATIVE  
LANGUAGES WORLDWI

WINDSOR FOUNDATION, INC.

20-1484900

FRIENDS OF EL SALVADOR  
1501 HUNTINGWOOD ROAD  
ANNAPOLIS, MD 21403

2,000.

BUILDING A HOUSE IN EL  
SALVADOR

SENT TO SERVE MINISTRIES, INC.  
5550 STOREY ROAD HIRAM, GA  
30141

1,700.

FOR A COPIER

HERITAGE PRESBYTERIAN CHURCH  
140 AIRPORT ROAD NEW CASTLE, DE  
19720

30,000.

TO SUPPORT URBAN &  
ETHNIC MINISTRIES

PCA REFORMED UNIVERSITY  
MINISTRIES  
1700 N. BROWN ROAD, SUITE 104  
LAWRENCEVILLE, GA 30043

2,500.

TO SUPPORT MISSIONARY

ALL KIDS LEARN INTERNATIONAL  
224 NORTHWEST WASHINGTON HAVRE  
DE GRACE, MD 21078

1,500.

TO SUPPORT A CHILD

EVANGELICAL FREE CHURCH OF  
AMERICA  
901 EAST 78TH STREET  
MINNEAPOLIS, MN 54420

300.

TO SUPPORT CHRISTIAN  
MISSIONARIES

NAVIGATORS  
P.O. BOX 6000 COLORADO SPRINGS,  
CO 80934

300.

TO SUPPORT CHRISTIAN  
MISSIONARIES

STUDENTS INTERNATIONAL  
P.O. BOX 2733 VISALIA, CA 23279

150.

TO SUPPORT CHRISTIAN  
MISSIONARIES

UNITED SERVANTS ABROAD  
14530 ROLLING ROCK PLACE  
WELLINGTON, FL 33414

5,000.

FOR MEZA BUILDING  
PROJECT

UNITED SERVANTS ABROAD  
14530 ROLLING ROCK PLACE  
WELLINGTON, FL 33414

10,000.

FOR EIFERT'S INDIAN  
CENTER

TOTAL TO FORM 990-PF, PART XV, LINE 3A

309,774.