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# Form **990**

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

Open to Public Inspection

Department of th∄ Treasury Internal Revenue Service

(except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

	For the	e 2009 calen	dar year,	or tax year begi	nning		, 20	009, and	endin	9			,		
В		applicable		С							D Emplo	yer Identi	fication Nu	mber	
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K		of organization	X Corpora	ation Trust	Association	Other	<u> </u>	L Year of	Formati	on 1983	3 M:	State of le	egal domicil	e VA	
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	1 E	Briefly descri	be the org	ganization's miss	sion or most	t significa	ant activities	Our _n	n <u>iss</u> :	i <u>on</u> _i <u>s</u>	<u>_to_in</u>	prov	<u>e_the</u>	<u>heal</u>	. <u>th</u> _
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	ь	Net unrelated	business	s taxable income	from Form	100 th	me 347 EU	' i				7Ь		-105,	
								181		P	rior Year		Cur	rent Ye	ar
	8 0	Contributions	and gran	its (Part VIII, line	<sub>e 1h)</sub> ြတ်	MOM	1 6 2010	RS-OS			,161,8			923,	
Revenue	I		•	ue (Part VIII, lin	· · · · · · · · · · · · · · · · · · ·	14 O A	T 0 7010	[တွဲ			,229,			452,	
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æ				II, column (A), I				Γ			,960,4			711,	
	12 7	Total revenue	e – add III	nes 8 through 1	1 (must-oqu	ALPSH A	<del>liff, column (A</del>	<del>), line-</del> 12	2)		, 966, 4			793,	
	13 (	Grants and s	ımılar amo	ounts paid (Part	IX, column	(A), line	s 1-3)			2	,778,4	452.	1,	532,	771.
	14 8	Benefits paid	I to or for	members (Part	IX, column (	(A), line	4).								
	15 9	Salaries, othi	er comper	nsation, employe	ee benefits (	(Part IX,	column (A), li	nes 5-10	))	201	,348,2	292.	254,	841,	879.
ses	1			ng fees (Part IX,					•		· · · · · · ·				
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	1	•		nes 13-17 (must	•		nn (A), line 2	5)			,771,3			312,	
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900											ning of \			d of Yea	
ot Assets nd Balanc	L	Total assets	•								,172,			<u>.736,</u>	
2 5		Total liabilitie	es (Part X	, line 26)						369	,156,0	360.	335,	971,	829.
žį	22.			ances Subtract	line 21 from	line 20				91	<u>,497,5</u>	520.	169,	.764 <u>,</u>	490.
Pa	<u>irt II</u>	Signat	ure Bloc	<u>ck</u>											
		Under penaltie	es of perjury,	I declare that I have of Declaration of prepa	examined this re	eturn, includ	ling accompanying	schedules	and state	ements, and	to the best	of my kno	wledge and	l belief, it	IS
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Or		yours if self- employed),	<b></b>							EI	N <b>&gt;</b>				
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Ma	y the IF	RS discuss th	ns return	with the prepare	er shown abo	ove? (se	e instructions	· <u> </u>					X Ye	s	No

BAA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2009)

TEEA0113L 12/29/09

	990 (2009) Mary Washington Healthcare Group Return	20-110	6426		1	⊃age <b>2</b>
Pai	t III Statement of Program Service Accomplishments					
1	Briefly describe the organization's mission					
	Our mission is to improve the health status of all people in our co				ugh_	
	our Subsidiaries we provide inpatient and outpatient hospital servi	ces_and	1_oti	ner		
	·medical services.					
2	Did the organization undertake any significant program services during the year which were not listed on the	- Drior				
2	Form 990 or 990-EZ?	s buoi	$\Box$ ,	es (	X	No
	If 'Yes.' describe these new services on Schedule O	l	ш '		<u>r</u>	110
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	252	п,	Yes	$ \mathbf{X} $	No
	If 'Yes,' describe these changes on Schedule O				لت	
4	Describe the exempt purpose achievements for each of the organization's three largest program services by	expenses	Secti	on 5	01(c)	(3)
	and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and all expenses, and revenue, if any, for each program service reported	llocations to	o othe	rs, th	ne tota	al
	expenses, and revenue, it any, for each program service reported					
4 8	(Code (Code (Expenses \$ 639,605,307.) including grants of \$ (Rev.) (Rev.)		601	_	6,39	<u>90.</u> )
	Provision of inpatient and outpatient general acute care hospital,					
	hospital services, home health and hospice services, imaging and am	bulator	Y S	urg	<u>ery</u>	
	services and physician services.	<del>-</del>				<b>-</b>
		. – – – -				
			- <del>-</del> -		<del>-</del>	
		. – – – –				
						`
41	(Code) (Expenses \$ including grants of \$) (Rev	venue \$_				,
		<i>-</i>				
4	: (Code) (Expenses \$ including grants of \$) (Re	venue \$				)
		<del>-</del>				
	1 Other program convece (December & Schodule O.)					
4	I Other program services (Describe in Schedule O)  (Expenses \$ including grants of \$ ) (Revenue \$				`	
	(Expenses \$ including grants of \$ ) (Revenue \$				/	

**Checklist of Required Schedules** 

Part IV

Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A 2 Is the organization required to complete Schedule B, Schedule of Contributors? 2 Х Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I 3 Х Section 501(c)(3) organizations Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II 4 Х Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If 'Yes,' complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I 6 Х Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II 7 Х Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' R Х complete Schedule D. Part III Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If 'Yes,' complete Schedule D, Part IV* Х Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? 'Yes,' complete Schedule D, Part V 10 Х 10 Is the organization's answer to any of the following questions 'Yes'? If so, complete Schedule D, Parts VI, VII, VIII, IX, or Х 11 Did the organization report an amount for land, buildings and equipment in Part X, line 10° If 'Yes,' complete Schedule Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses
the organization's liability for uncertain tax positions under FIN 48? If'Yes,' complete Schedule D, Part X Did the organization obtain separate, independent audited financial statement for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII 12 Х 12AWas the organization included in consolidated, independent audited financial statement for the tax No Yes year? If 'Yes,' completing Schedule D, Parts XI, XII, and XIII is optional Х 12 A Х 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E 13 14a Did the organization maintain an office, employees, or agents outside of the United States? Х 14a **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If 'Yes,' complete Schedule F, Part I Х 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Part II 15 Х Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Part III 16 Х Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I Х 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, 18 Х lines 1c and 8a? If 'Yes,' complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III 19 19 Х 20 Did the organization operate one or more hospitals? If 'Yes,' complete Schedule H 20

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		х
d	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection comittee member, or to a person related to such an individual? If 'Yes,' complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transation with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			3
а	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule $M$	30		<u>x</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and $V$ , line $1$	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35	Х	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> 'Yes,' <i>complete Schedule R, Part V, line 2</i>	36		Χ_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197 <b>Note.</b> All Form 990 filers are required to complete Schedule O	38		Х
BAA		Form	990	(2009)

Part V Statements Regarding Other IRS Filings and Tax Compliance No Yes 1a Enter the number reported in Box 3 of form 1096, Annual Summary and Transmittal of US Information Returns Enter -0- if not applicable 451 1 a **b** Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1 b 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1 c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 4.963 2b Х 2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by X this return За X b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O 3Ь 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account) 4a **b** If 'Yes,' enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5Ь Х c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited 5c Tax Shelter Transaction? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization Х solicit any contributions that were not tax deductible? 6a b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not 6b deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х X b If 'Yes,' did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7с d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7g h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a 9b b Did the organization make any distribution to a donor, donor advisor, or related person? 10 Section 501(c)(7) organizations. Entera Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross Receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter a Gross income from other members or shareholders 11 a **b** Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12 a **b** If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year

BAA

Form **990** (2009)

Section A. Governing Body and Management

Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in 'Schedule O. See instructions.

			Yes	No
1 a	Enter the number of voting members of the governing body 1a 65			1
b	Enter the number of voting members that are independent 1b 46			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		
4	Did the organization make any significant changes to its organizational documents	4	Х	
-	since the prior Form 990 was filed? See Sch O			
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Х
	Does the organization have members or stockholders?	6	Χ	
7 a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7ь	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8Ь	Х	
9	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal	_		
	enue Code )			
			Yes	No
10 a	Does the organization have local chapters, branches, or affiliates?	10a		Х
	o If 'Yes,' does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Х	_
	A Describe in Schedule O the process, if any, used by the organization to review this Form 990 See Schedule O			
	Does the organization have a written conflict of interest policy? If 'No,' go to line 13	12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done See Schedule O	12c	х	
	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	a The organization's CEO, Executive Director, or top management official See Schedule O	15a	Х	
b	Other officers of key employees of the organization	15b	Х	
	If 'Yes' to line 15a or 15b, describe the process in Schedule O (See instructions )			1
16 a	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	х	,
t	b If 'Yes,' has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	x	,
Sec	status with respect to such arrangements.	1 .00	_ ^	—
	List the states with which a copy of this Form 990 is required to be filed ► None			
	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) a inspection. Indicate how you make these available. Check all that apply	vaılab	le for	public
	X Own website Another's website X Upon request			
19 Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, are statements available to the public				
	State the name, physical address, and telephone number of the person who possesses the books and records of the org  Winifred J. Haikey 2300 Fall Hill Avenue Suite 509 Fredericksburg VA 22401			<u>1-18</u>

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organizations's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees. See instructions for definition of 'key employees.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did no	1	sate a	iny (			officer	, dır	1	-	
(A)	( <b>B</b> ) Average	900	tion (	•	c)	hat appl		(D)	(E)	(F)
Name and Title	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W 2/1099-MISC)	Reportable compensation from related organizations (W 2/1099 MISC)	Estimated amount of other compensation from the organization and related organizations
Fred M. Rankin, III President	40	Х		Х				0.	732,327.	222,955.
John F. Fick, III	1 40	<u> </u>			$\vdash$			0.	132,321.	222,933.
Chairman	12	x		х				0.1	0.	0.
Michael P. McDermott, M.D. Vice Chair	8	Х		х				0.	0.	0.
Donald H. Newlin										
Secretary/Treas	8	Х		X				0.	0.	0.
John D. Burrow Trustee	2	х						0.	0.	0.
Richard C. Earnhardt, M.D.	1	,,						15 000		
Trustee Jan C. Erkert	2	Х		_	_		-	15,000.	0.	0.
Trustee	2	X						0.	0.	0.
Rev. Allen H. Fisher, Jr.	<u> </u>	<u> </u>					<del>                                     </del>		<u> </u>	
Trustee	2	Х						0.	0.	0.
Jane R. Ingalls, RN, PhD Trustee	2	x			<b>.</b>			0.	0.	0.
James A. Lewis										
Trustee	2	X					<u> </u>	0.	0.	0.
Cindy S. Marrow, M.D. Med Staff Pres	2	х						28,167.	0.	0.
Raymond C. McAfoose Trustee	2	х						0.	0.	0.
Patrick J. McManus, M.D. Trustee	2	X	_					0.	0.	0.
Raymond L. Slaughter Trustee	2	Х						0.	0.	0.
Jonathan D. Wallace Trustee	2	Х						0.	0.	0.
Alda L. White	-	Α.						0.	0.	0.
Trustee	2	Х			L	ļ		0.	0.	0.
Douglas G. Stewart Chair MWHF	2	Х		х				0.	0.	0.

Part VII   Section A. Officers, Directors, Trus	tees, k	(ey	En	iplo	эуε	es,	an	d Highest Con	npensated Emp	loyees (cont.)
(A)	(B)			•	c)			(D)	(E)	(F)
Name and Title	Average hours per week	_		Officer		Mighest compensated employee		Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W 2/1099 MISC)	Estimated amount of other compensation from the organization and related organizations
Mary Katherine Greenlaw Vice Chair MWHF	4	Х		х				0.	0.	0.
William B. Young S/T MWHF	2	Х		Х				0.	0.	0.
Edward V. Allison, Jr. Trustee	2	Х						0.	0.	0.
Sean T. Barden Trustee	40	Х		Х				0.	407,880.	28,818.
William Boldon Trustee	2	Х						0.	0.	0.
Mark A. Butterworth Trustee	2	Х						0.	0.	0.
Karen_ChichesterTrustee	2	X						0.	0.	0.
R. Leigh Frackelton, Jr Trustee	2	Х						0.	0.	0.
Jeffrey A. Frazier Trustee	2	Х						0.	0.	0.
Rochelle Grey Trustee	2	X						0.	0.	0.
Daniel M. Hoffman Trustee	2	Х						0.	0.	0.
Donald J. Kenneweg Trustee	2	Х						0.	0.	0.
Walter J. Kiwall Trustee	40	Х		Х				0.	480,217.	21,626.
Total     Total number of individuals (including but not limite)	d to tho	se li	sted	l abo	ove'	) wh	► o re	5,482,255. ceived more than	3,130,161. \$100,000 in reporta	781,050.

from the organization **►** 12

3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual	4	х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of Services	(C) Compensation
Radiologic Assoc of F'burg 10401 Spotsylvania Ave Ste 200 Spotsylvan	Physician Services	10,591,705.
Old Dominion Security 2205 Tomlynn St Richmond, VA 23230-3334	Security Services	3,060,694.
Shiftwise 1800 SW 1st Ave Suite 510 Portland, OH 97201	Staffing Services	2,456,224.
Per-Se Technologies 4718 Carr Dr Fredericksburg, VA 22408	IS Support	2,072,684.
Siemens Medical Solutions 51 Valley Stream Parkway Malvern, PA 1935	I.S.	2,189,759.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 321

Yes No

Pai	t viii Statement of Revenue				
	,	<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<u></u>	1a Federated campaigns 1a			·	
TIS	b Membership dues 1b				
SR OU					
TS.					'
품	d Related organizations 1d 515, 541.				
Ϋ́	e Government grants (contributions) 1e 285,611.				
CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	f All other contributions, gifts, grants, and similar amounts not included above 1f 702,043.				
탈	g Noncash contribns included in lns 1a-1f \$				
	h Total. Add lines 1a-1f	1,923,578.			
- NE	Business Code			_	
Ę.	2a Net Patient Services Rev	599976535.	599976535.		
Ű	b Other Operating Income	2,927,903.	2,927,903.		
필		2,548,208.		2,548,208.	
2	c Lab	2,340,200.		2,340,200.	
35	d				<del>  </del>
PROGRAM SERVICE REVENUE	e				
8	f All other program service revenue				
<u> </u>	g Total. Add lines 2a-2f ▶	605452646.			
	3 Investment income (including dividends, interest and				
	other similar amounts)	1,389,242.	1,389,242.		
	4 Income from investment of tax-exempt bond proceeds ►				
	5 Royalties				
	(i) Real (ii) Personal				
	<b>6a</b> Gross Rents 10658520.				!
	<b>b</b> Less rental expenses				
	c Rental income or (loss) 10658520.				
		10 (50 500			10 (50 500
	d Net rental income or (loss)	10,658,520.			10,658,520.
	7a Gross amount from sales of assets other than inventory (i) Securities (ii) Other 5,712,250. 2,604,614.				
	<b>b</b> Less cost or other basis and sales expenses	,			
	<b>c</b> Gain or (loss) 5,712,250. 2,604,614.				
	d Net gain or (loss) ▶	8,316,864.			8,316,864.
REVENUE	8a Gross income from fundraising events (not including \$ 420,383.				
2	of contributions reported on line 1c)				
ER R	See Part IV, line 18 a 97, 697.				
OTHE	<b>b</b> Less direct expenses <b>b</b> 135,259.				
٥	c Net income or (loss) from fundraising events	-37,562.	-37,562.		
	9a Gross income from gaming activities See Part IV, line 19				
	<b>b</b> Less direct expenses <b>b</b>				
	c Net income or (loss) from gaming activities				
	10a Gross sales of inventory, less returns and allowances				
	<b>b</b> Less cost of goods sold <b>b</b>				ļ
	c Net income or (loss) from sales of inventory				
	Miscellaneous Revenue Business Code		İ		
	11a Personnel Services	17,831,323.	17,831,323.		
	b Management Service	14,664,046.			
	c Cafeteria	3,989,158.			
					<del>-</del>
	d All other revenue	1,606,090.	1,606,090.		-
	e Total. Add lines 11a-11d	38,090,617.	640246725	0.540.000	10 075 00:
	12 Total revenue. See instructions	665793905.	642346735.	2,548,208.	<u>[18,975,384.</u>

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must comp	olete column (A) but are	· · · · · · · · · · · · · · · · · · ·		<u> </u>
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	1,515,771.	1,515,771.		7 J
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	17,000.	17,000.		en and do
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16.				:
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,253,732.	2,192,877.	60,358.	497.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	203,272,581.	197,783,898.	5,443,893.	44,790.
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	12,850,782.	12,503,790.	344,160.	2,832.
9	Other employee benefits	20,271,736.	19,724,367.	542,902.	4,467.
10	Payroll taxes	16,193,048.	15,755,810.	433,670.	3,568.
11	Fees for services (non-employees)	10,155,040.	13,733,010.	433,070.	3,300.
	Management	64,006,328.	62,278,055.	1,714,170.	14,103.
	) Legal	14,720.	14,323.	394.	3.
	: Accounting	47,900.	46,607.	1,282.	11.
	Lobbying	47,500.	40,007.	1,202.	11.
	Prof fundraising svcs See Part IV, In 17				
	Investment management fees				· · · · · · · · · · · · · · · · · · ·
	Other	321,415.	312,736.	8,608.	71.
	Advertising and promotion	489,075.	475,869.	13,098.	108.
13	Office expenses.	108,484,418.	105,555,166.	2,905,348.	23,904.
14	Information technology	4,849,180.	4,718,244.	129,868.	1,068.
15	Royalties	13,949.	13,572.	374.	3.
16	Occupancy	15,325,932.	14,912,107.	410,448.	3,377.
17	Travel	1,124,773.	1,094,402.	30,123.	248.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	234,321.	227,994.	6,275.	52.
20	Interest	13,183,053.	12,827,090.	353,058.	2,905.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	26,438,719.	25,724,831.	708,062.	5,826.
	Insurance Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed	6,261,263.	6,092,199.	167,684.	1,380.
	5% of total expenses shown on line 25 below )				4
a	Bad Debt Expense	91,516,495.	89,045,404.	2,450,926.	20,165.
	Contract Personnel	18,855,472.	18,346,344.	504,973.	4,155.
	: CRNA Services - CRNA, LLC	9,237,604.	8,988,174.	247,395.	2,035.
	Physician Patient Services	6,499,082.	6,323,596.	174,054.	1,432.
	Physician Services	4,151,691.	4,039,589.	111,187.	915.
	All other expenses	29,882,369.	29,075,492.	800,300.	6,577.
	Total functional expenses. Add lines 1 through 24f	657,312,409.	639,605,307.	17,562,610.	144,492.
	Joint costs. Check here ► I if following	. ,	<u> </u>		<u> </u>
	SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
BAA		·		<u> </u>	Form <b>990</b> (2009)

			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash – non-interest-bearing	871,277.	1	1,836,073.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	11,764,321.	3	14,339,110.
	4	Accounts receivable, net	58,119,814.	4	76,252,634.
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1))			
_		and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L		6	
A S S E T S	7	Notes and loans receivable, net	2,709,047.	7	4,116,641.
E	8	Inventories for sale or use	6,008,496.	8	8,475,357.
S	9	Prepaid expenses and deferred charges	2,709,047.	9	4,018,839.
	10 a	Land, buildings, and equipment cost or other basis.   10a   630, 400, 386.   Complete Part VI of Schedule D	,		
	l b	Less accumulated depreciation 10b 302, 596, 213.	305,884,096.	10c	327,804,173.
	ı	Investments – publicly-traded securities	64,306,192.	11	50,835,473.
	1	Investments – other securities See Part IV, line 11	,, .=,	12	18,027,257.
	13	Investments – program-related See Part IV, line 11		13	· · · · · · · · · · · · · · · · · · ·
	14	Intangible assets		14	30,761.
	15	Other assets See Part IV, line 11	8,799,887.	15	1.
	16	Total assets Add lines 1 through 15 (must equal line 34)	461,172,177.	16	505,736,319.
	17	Accounts payable and accrued expenses	37,230,685.	17	38,694,793.
	18	Grants payable	, , , , , , , , , , , , ,	18	
	19	Deferred revenue		19	
Ļ	20	Tax-exempt bond liabilities	299,154,870.	20	293,455,568.
Å	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Ļ	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II			
Ţ		of Schedule L		22	
E S	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	32,770,505.	25	3,821,468.
	26	Total liabilities. Add lines 17 through 25	369,156,060.	26	335,971,829.
Й		Organizations that follow SFAS 117, check here ► X and complete lines			
Ĕ		27 through 29 and lines 33 and 34.		-	
Ş	27	Unrestricted net assets	79,784,715.	27	155,455,585.
ASSETS	28	Temporarily restricted net assets	10,362,939.	28	12,959,039.
	29	Permanently restricted net assets	1,349,866.	29	1,349,866.
Ŗ	ł	Organizations that do not follow SFAS 117, check here ► and complete			
F		lines 30 through 34.			
FUZD	30	Capital stock or trust principal, or current funds		30	
B A L	31	Paid-in or capital surplus, or land, building, and equipment fund		31	
Ĺ	32	Retained earnings, endowment, accumulated income, or other funds		32	
<b>AZCEN</b>	33	Total net assets or fund balances.	91,497,520.	33	169,764,490.
	1	Total liabilities and net assets/fund balances	460,653,580.	34	505,736,319.

Form <b>990</b> (2009)	Mary	Washington	Healthcare	Group	Return

20-1106426

Page **12** 

	T	Yes	No
1 Accouniting method used to prepare the Form 990 Cash X Accrual Other			
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O			1
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
<b>b</b> Were the organization's financial statements audited by an independent accountant?	2b	X	
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2 c	х	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			,
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			,
Separate basis X Consolidated basis Both consolidated and separate basis	-		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	х	
<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3ь	X	

BAA

Form **990** (2009)

#### **SCHEDULE A** (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

OMB No 1545 0047

2009

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. Employer identification number Name of the organization Mary Washington Healthcare Group Return 20-1106426 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches or association of churches described in section 170(bx1)(AXi). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) Enter the hospital's 4 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section** 170(bX1)(A)(iv). (Complete Part II) 5 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(bX1)(AXvi). (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) 8 An organization that normally receives (1) more than 33-1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h 11 \_Type Ⅱ Type III - Functionally integrated h c l d | Type III - Other e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? (i) 11 g (i) a family member of a person described in (i) above? 11 g (ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11 g (iii) Provide the following information about the supported organizations (iii) Type of organization (described on lines 1.9 above or IRC section (see instructions)) (v) Did you notify the organization in col. (i) of \_ (i) Name of Supported Organization (in EIN (vii) Amount of Support (IV) Is the (vi) Is the rganization in col (i) listed in your (i) organized in the your support? Yes No Yes No Yes No

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

	edule A (Form 990 or 990-EZ) 200					20-110		
Pai	t II Support Schedule for	-			(D)(T)(A)(IV) ar	אָמ)טיו פר	ІДАХ	(VI)
Sec	(Complete only if you check tion A. Public Support	ea the box on line	5, 7, or 8 of Par					
	ndar year (or fiscal year			T	<u> </u>	Γ	İ	
begi	ndar year (or liscal year nning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 200	9	(f) Total
1	Gifts, grants, contributions and membership fees received (Do not include 'unusual grants')							
2	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf							
3	The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge							
4	Total. Add lines 1-through 3							
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)			·			.:	
	Public support. Subtract line 5 from line 4					<u> </u>	*	
Sec	tion B. Total Support			1	<del></del>	<del></del>	<del></del> -	<del></del>
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 200	9	(f) Total
7	Amounts from line 4							
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources							
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV).							
11	Total support. Add lines 7 through 10							
12	Gross receipts from related activ	vities, etc (see ins	structions)				12	
13	First five years. If the Form 990 organization, check this box and		ation's first, seco	nd, third, fourth,	or fifth tax year a	is a section !	501(c)	(3)
	tion C. Computation of Pu							
	Public support percentage for 20	•	• • • • • • • • • • • • • • • • • • • •	ne 11, column (f).			14	<u>%</u>
	Public support percentage from a 33-1/3 support test — 2009. If the			ox on line 13, an	d the line 14 is 33	3-1/3 % or m	15 ore, c	heck this box
	and stop here. The organization						, -	▶ [_]
ŀ	33-1/3 support test — 2008. If the and stop here. The organization	e organization did qualifies as a put	not check a box olicly supported o	on line 13, or 16 organization	a, and line 15 is 3	33-1/3% or n	nore, o	check this box
17 a	a 10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstance	s' test, check this	s box and stop he	re. Explain i	n Part	IV how
l	o 10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-an	meets the 'facts-a	and-circumstance	s' test, check this	s box and stop he	re. Explain	n Part	
18 BAA	Private foundation. If the organi	zation did not che	eck a box on line,	, 13, 16a, 16b, 17		-		structions > 1
18	or more, and if the organization the organization meets the 'facts of 10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-and Private foundation. If the organization	meets the 'facts-as-and-circumstancest - 2008. If the meets the 'facts-ad-circumstances'	and-circumstance res' test The org organization did i and-circumstance test The organi	es' test, check this ganization qualifie not check a box o es' test, check this ization qualifies a	s box and stop he is as a publicly su on line 13, 16a, 16 s box and stop he is a publicly supporta, or 17b, check to the stop he is a publicly supporta, or 17b, check to the stop he is a publicly supportant	ere. Explain in properties or 17a, a series Explain in orted organizations box and	n Part anizati nd line n Part zation see in	e 15 is 10% IV how the structions

Sec	tion A: Public Support							
	idar year (or fiscal yr beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	<b>(e)</b> 2009		(f) Total
1	Gifts, grants, contributions and membership fees received (Do not include 'unusual grants')							
	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in a activity that is related to the organization's tax-exempt purpose							
3	Gross receipts from activities that are not an unrelated trade or business under section 513							
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit to the organization without charge							
	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, 3 received from disqualified persons							
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the amount on line 13 for the year							
c	Add lines 7a and 7b				-			
8	Public support (Subtract line							
	7c from line 6)				<u> </u>	<u></u>		
<u>Sec</u>	tion B. Total Support					T		
Cale	ndar year (or fiscal yr beginning in) 🕨	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	<b>(e)</b> 2009		(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources							
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975							
	Add lines 10a and 10b  Net income from unrelated business activities not included inline 10b, whether or not the business is regularly carried on							
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ).							
	Total support. (add Ins 9, 10c, 11, and 12)		1	l .				
14	First five years. If the Form 990 organization, check this box and	is for the organiz	ation's first, seco	nd, third, fourth,	or fifth tax year a	s a section 50	01(c)(3)	▶ □
	tion C. Computation of Pul			· · · · · · · · · · · · · · · · · · ·			<del></del> -	
	Public support percentage for 20			ne 13. column (f)	······································		15	
	Public support percentage from 2	• •	• • • • • • • • • • • • • • • • • • • •	ne 13, column (i)	,	 	16	
	tion D. Computation of Inv		•	 e	<u> </u>		19	70
	Investment income percentage for		<del>-</del>		ımo (fl)		17	%
	Investment income percentage f	•		•	211111 (17)	-	18	% %
	33-1/3 support tests - 2009. If the				is more than 33-1/	L 3%. and line 17	<del></del>	
	more than 33-1/3%, check this b	ox and stop here	. The organization	n qualifies as a p	ublicly supported	organization		▶ 🗍
	33-1/3 support tests — 2008. If the is not more than 33-1/3%, check	this box and <b>sto</b>	<b>p here.</b> The organ	nization qualifies	as a publicly supp	orted organiz	ation	nd line 18
_20	Private foundation. If the organi	zation did not che	eck a box on line	14, 19a, or 19b, i	cneck this box an	a see instruct	ions	

Schedule #	(Form	990 or	990-E2	2) 2009	Ma	ıry	Was	hin	gton	Не	alt	hca	re (	Grou	цр	Retu	rn	20-	1106	426		Pa	ge <b>4</b>
Schedule A	Supp	olemer	ntal In	forma	tion.	. Co	mple	te th	ns pa	art t	o pr	ovide	e the	exp	olar	ation	s rec	uired	by F	art II	, line	10;	
	Part	II, line	17a d	or 17b	; and	d Pa	art III	, line	e 12.	Pro	vide	any	oth	er a	ddit	ional	ınfor	matio	n. S	ee ins	structi	ions.	
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# SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11, or 12.

Attach to Form 990. ► See separate instructions

2009

OMB No 1545 0047

Department of the Treasury Internal Revenue Service Name of the organization

Open to Public Inspection Employer Identification number

Mar	y Washington Healthcare Group	Return	
			20-1106426
Par	Organizations Maintaining Dono the organization answered 'Yes' to	r Advised Funds or Other Similar Funds of to Form 990. Part IV. line 6.	r Accounts Complete If
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(3) 30101 33133	
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
	Aggregate value at end of year		
-	Aggregate value at end of year		
	funds are the organization's property, subject		∐Yes ∐ No
6	Did the organization inform all grantees, dono used only for charitable purposes and not for purpose conferring impermissible private ben	ors, and donor advisors in writing that grant funds ma the benefit of the donor or donor advisor or for any o efit??	y be ther Yes No
Par	t II Conservation Easements Compl	ete if the organization answered 'Yes' to Fo	rm 990, Part IV, line 7.
1	Purpose(s) of conservation easements held b	y the organization (check all that apply)	
	Preservation of land for public use (e.g.,	recreation or pleasure) Preservation of an h	nistorically important land area
	Protection of natural habitat	Preservation of cert	ified historic structure
	Preservation of open space	_	
2	Complete lines 2a through 2d if the organizat last day of the tax year	ion held a qualified conservation contribution in the fo	orm of a conservation easement on the
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation ease	ements	2b
c	Number of conservation easements on a cert	ified historic structure included in (a)	2c
d	Number of conservation easements included	ın (c) acquired after 8/17/06	2d
3	Number of conservation easements modified,	transferred, released, extinguished, or terminated by	the organization during the tax
	year ►		_
4	Number of states where property subject to co	onservation easement is located ►	
5	Does the organization have a written policy re and enforcement of the conservation easeme	egarding the periodic monitoring, inspection, handling nt it holds?	of violations, Yes No
6	Staff and volunteer hours devoted to monitoring the year ►	ng, inspecting, and enforcing conservation easement	s
7	Amount of expenses incurred in monitoring, i during the year ▶	nspecting, and enforcing conservation easements	\$
8	Does each conservation easement reported of $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?	on line 2(d) above satisfy the requirements of section	Yes No
9		ts conservation easements in its revenue and expense state to the organization's financial statements that describ	
Par	Organizations Maintaining Colle Complete if the organization ans	ections of Art, Historical Treasures, or Otherwise Yes' to Form 990, Part IV, line 8.	er Similar Assets
1 a	If the organization elected, as permitted unde treasures, or other similar assets held for put the text of the footnote to its financial statem	er SFAS 116, not to report in its revenue statement ar olic exhibition, education, or research in furtherance of ents that describes these items	nd balance sheet works of art, historica if public service, provide, in Part XIV,
t	If the organization elected, as permitted unde treasures, or other similar assets held for put amounts relating to these items	er SFAS 116, to report in its revenue statement and bolic exhibition, education, or research in furtherance of	of public service, provide the following
	(i) Revenues included in Form 990, Part VIII	, line 1	<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2		art, historical treasures, or other similar assets for fin. 116 relating to these items	<u> </u>
á	Revenues included in Form 990, Part VIII, lin	e 1	<b>-</b> \$
ŀ	Assets included in Form 990, Part X		▶\$

Schedule D (Form 990) 2009 Mary					20-110			Page 2
Part III Organizations Mainta	ining Collections	of Art, Histo	orica	l Treasures, oi	Other Similar Ass	ets (c	ontınu	ed)
3 Using the organization's acquisiti items (check all that apply)	on accession and oth	ner records, che	ck an	y of the following	that are a significant us	e of its	collecti	on
a Public exhibition		<b>d</b> Loan	or exc	change programs				
<b>b</b> Scholarly research		e Other						
c Preservation for future gener	ations	_		_				
4 Provide a description of the orga Part XIV				_		se in		
5 During the year, did the organiza assets to be sold to raise funds r	tion solicit or receive	donations of ar	t, hist	orical treasures, o	or other similar	Yes	. [	No
Part IV Escrow and Custodia 9, or reported an amo	Arrangements	Complete if o	rgan			_		
1a Is the organization an agent, trus included on Form 990, Part X?	stee, custodian, or ot	her intermediary	for c	ontributions or oth	ner assets not	Yes		No
<b>b</b> If 'Yes,' explain the arrangement	in Part XIV and com	plete the follow	ing ta	ble				
						Amoun	it	
c Beginning balance					1c			
d Additions during the year					1 d			
e Distributions during the year					1 e			
f Ending balance	. 5 000	5			1f	٦,,		٦
2a Did the organization include an a		Part X, line 21	,			Yes	· L	No
<b>b</b> If 'Yes,' explain the arrangement  Part V Endowment Funds Co		ation answer	- N	'es' to Form 90	0 Part IV June 10			
Part V Lindownient I dinds Co	(a) Current year	(b) Prior year		(c) Two years back		(0)	Four year	s hack
1 a Beginning of year balance	21,610,171.	32,070,9		(c) Two years back	(u) Three years back	(6)	Tour year	, back
<b>b</b> Contributions	814,062.	1,540,3						
c Net Investment earnings, gains, and losses	4,245,722.	-7,184,4	97.			1		
d Grants or scholarships	-14,500.	20,0						3
<ul> <li>Other expenditures for facilities and programs</li> </ul>	1,218,011.	4,796,6	513.					4
f Administrative expenses						<u> </u>		
g End of year balance	25,437,444.		71.		<u> </u>	<u> </u>		
2 Provide the estimated percentage	•							
a Board designated or quasi-endov		<u>'.39</u> %						
<b>b</b> Permanent endowment ►								
	. 95 %							
3a Are there endowment funds not a organization by	n the possession of t	the organization	that a	are held and admi	nistered for the		Yes	No
(i) unrelated organizations						3a(i)	163	X
(ii) related organizations						3a(ii)		X
<b>b</b> If 'Yes' to 3a(II), are the related of	organizations listed a	s required on So	chedu	le R?		3b		
4 Describe in Part XIV the intender					See F	art	XIV	
Part VI Investments-Land, B	uildings, and Eq	uipment. See	e For	m 990, Part X				
Description of investment		t or other basis ivestment)		Cost or other casis (other)	(c) Accumulated Depreciation	(d)	Book Va	alue
1a Land				17,887,367.		17	7,887	,367.
<b>b</b> Buildings				47,125,203.	56,166,371.	190	958	,832.
c Leasehold improvements				13,574,669.	1,724,249.		,850	
<b>d</b> Equipment				03,940,579.	239,973,413.		3,967	
<b>e</b> Other				47,872,568.	4,732,180.		3,140	
Total. Add lines 1a through 1e (Column	n (d) must equal For	m 990, Part X, o	colum	n (B), line 10(c) )	<u> </u>		7,804	
BAA					Sched	lule <b>D</b> (l	-orm 99	0) 2009

Part VII	Investments-Other Securities See	Form 990, Part X, line	12. N/A	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value	alue
Financial	derivatives			
Closely-he	eld equity interests			
-				
	<del>_</del>			
	<del>-</del>			
	<del>-</del> -	-		
		_		
		_		<del></del>
			<del></del>	
Total (Colu	ımn (b) must equal Form 990 Part X, col (B) line 12)			
Part VII	I Investments-Program Related (See	Form 990, Part X, line	e 13) N/A	
	(a) Description of investment type	(b) Book value	(c) Method of valuation	_
			Cost or end-of-year market v	alue
				<del></del>
		<del>-    </del>	<del></del>	
-				
Total. (Colu	mn (b) must equal Form 990, Part X, Col (B) line 13			•
Part IX	· · · · · · · · · · · · · · · · · · ·			(h) Daali valva
	(a)	Description		(b) Book value
Total. (C	olumn (b) must equal Form 990, Part X, col (B)	), line 15)	<b>&gt;</b>	
Part X	Other Liabilities (See Form 990, Pa			· · <del>-</del>
T GIVY	(a) Description of Liability	(b) Amount		
Foderal I	ncome Taxes	(a) Amount	╡	•
rederal II	icome raxes	2 921 469	╡	3
		3,821,468	<del> </del>	
			4	
			_	i
			_	Ŧ
				5
				1
		<u> </u>	7	,
<del></del>			1	3
Takal (0-1	uma (h) must aqual Form 000 Part V and (D) line 251	2 921 //60		
iotai (COL	ımn (b) must equal Form 990, Part X, col (B) line 25)	3,821,468	<u></u>	

Schedule D (Form 990) 2009 Mary Washington Healthcare Group Return

20-1106426

Page 3

Pai	t XI	Reconciliation of Change in Net Assets from Form 990 to Financial Statements		
1	Total	revenue (Form 990, Part VIII,column (A), line 12)		665,793,905.
2	Total	èxpenses (Form 990, Part IX, column (A), line 25)		657,312,409.
3,	Exce	ss or (deficit) for the year Subtract line 2 from line 1		<u>8,481,496.</u>
4	Net t	nrealized gains (losses) on investments	L	
5	Dona	ted services and use of facilities	L	
6	Inves	tment expenses	_	<del></del>
7	Prior	period adjustments	-	
8		(Describe in Part XIV)	-	
9		adjustments (net) Add lines 4 through 8	-	0 401 406
		ss or (deficit) for the year per audited financial statements. Combine lines 3 and 9		8,481,496.
		Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	turn	CCE 702 00E
		revenue, gains, and other support per audited financial statements	1	665,793,905.
		unts included on line 1 but not on Form 990, Part VIII, line 12	*	
		nrealized gains on investments		
		ted services and use of facilities	195	
		veries of prior year grants  (Describe in Part XIV)  2d	2	
			2e	
		ines 2a through 2d	3	665,793,905.
		ract line <b>2e</b> from line <b>1</b> unts included on Form 990, Part VIII, line 12, but not on line <b>1</b>	3	000, 100, 000.
		of the street of	3	
		r (Describe in Part XIV)		
		lines 4a and 4b	4c	
		revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	665,793,905.
		Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retu	
		expenses and losses per audited financial statements	1	657,312,409.
		unts included on line 1 but not on Form 990, Part IX, line 25	4	
;	a Dona	ted services and use of facilities	27	
1	<b>b</b> Prior	year adjustments 2b		
,	<b>c</b> Othe	r losses 2c		
	<b>d</b> Othe	r (Describe in Part XIV)	3	
,	e Add	lines 2a through 2d	2e	
3	Subt	ract line <b>2e</b> from line <b>1</b>	3	657,312,409.
4	Amo	unts included on Form 990, Part IX, line 25, but not on line 1:	13.0	
	a Inve	stments expenses not included on Form 990, Part VIII, line 7b	4	
		r (Describe in Part XIV)		
		lines 4a and 4b	4c	657 212 422
		expenses Add lines 3 and 4c (This must equal Form 990, Part I, line 18)	5	657,312,409.
Pa	rt XIV	Supplemental Information		
lıne	4, Pai rmatio		, lines art to p	1b and 2b, Part V, rovide any additional
	Part	V, Line 4 - Intended Uses Of Endowment Fund	<b>_</b>	_ <b></b>
	The	interest earned from the endowment funds is used to fund scholars	ships	and grants
	in	furtherance of our mission.		
			_	
- <b>-</b>	- <b></b>			

Schedule D (Form 990) 2009 Mary Washington Healthcare Group Return

20-1106426

Page 4

Schedule D (Form 990) 2009 Mary Washington Healthcare Group Return  Part XIV   Supplemental Information (continued)	20-1106426	Page 5
Part XIV   Supplemental Information (continued)	····	
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#### **SCHEDULE G** (Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No 1545-0047

2009

Open to Public Inspection

Complete if the organization answered Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form990 or Form 990-EZ. ► See separate instructions. Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization 20-1106426 Mary Washington Healthcare Group Return Fundraising Activities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 17 Form 990EZ filers are not required to complete this part Indicate whether the organization raised funds through any of the following activities. Check all that apply Solicitation of non-government grants Mail solicitations Solicitation of government grants Internet and email solicitations X Special fundraising events Phone solicitations X In-person solicitations 2a Did the organization have written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X No Yes **b** if 'Yes,' list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid to (vi) Amount paid to (or retained by) (or retained by) fundraiser listed in (i) Name of individual (III) Did fundraiser (iv) Gross receipts (ii) Activity or entity (fundraiser) have custody or control from activity col (i) organization of contributions? No Yes 0. Total List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Schedule G (Form 990 or 990-EZ) 2009 Mary Washington Healthcare Group Return 20-1106426 Page 2 Fundraising Events. Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000. (d) Total Events (Add col (a) through col (c)) (a) Event #1 (b) Event #2 (c) Other Events SHF Golf Tourn MWH Golf Tourn (event type) (event type) (total number) 258,555. 143,131 116,394 518,080. 1 Gross receipts 2 Less Charitable contributions 204,357 112,112 103,914 420,383. 54,198 31,019 12,480 97,697. 3 Gross income (line 1 minus line 2) 940 700 1,640. 4 Cash prizes. 17,133. 13,410 30,543. Noncash prizes 5,000 17,834 12,200 35,034. 6 Rent/facility costs 7 Food and beverages 7,247. 1,059 18,070. 26,376. 8 Entertainment 16,250. 2,500. 18,750. Other direct expenses 11,895 1,664 9,357 22,916. 135,259. 10 Direct expense summary Add lines 4- through 9 in column (d) 11 Net income summary Combine lines 3, column (d) and line 10 -37,562. **Gaming.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (Add col (a) through col (c)) (a) Bingo (b) Pull tabs/Instant (c) Other gaming bingo/progressive bingo 1 Gross revenue 2 Cash prizes. DIRECT 3 Non-cash prizes 4 Rent/facility costs 5 Other direct expenses કૃ કૃ Yes Yes Yes Volunteer labor No No No 7 Direct expense summary Add lines 2 through 5 in column (d). 8 Net gaming income summary Combine lines 1, column (d) and line 7 YES NO

	Enter the state(s) in which the organization operates gaming activities  Is the organization licensed to operate gaming activities in each of these states?	9a		, i			
t	If 'No,' explain			4			
10 a	10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?						
<b>b</b> If 'Yes,' explain							
				1			
11	Does the organization operate gaming activities with nonmembers?	11					
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	12		4			

Schedule G (Form 990 or 990-EZ) 2009 Mary Washington Healthcare Group Return 20-11064	26		age <b>3</b>
		YES	NO
13 Indicate the percentage of gaming activity operated in:			j
a The organization's facility  8 An outside facility  13a %  13b %	-		4
b Arrouside facility	-		1
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records			ڏ
Name •			1
Address <u></u>			B. C. M. A. 7
			,
15a Does the organization have a contact with a third party from whom the organization receives gaming revenue?	15a		<del>-</del>
<b>b</b> If 'Yes,' enter the amount of gaming revenue received by the organization \$ and the amount			1
of gaming revenue retained by the third party \$		ļ	1
c If 'Yes,' enter name and address of the third party			,
			- 1
Name •			1
Address •			4 15
16 Gaming manager information			4
Name ►			1
Gaming manager compensation ► \$			
Description of services provided· ►			, m 4/2
Director/officer Employee Independent contractor			a
17 Mandatory distributions			,,,,
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a	€ 13. 34	. ` 4
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	e		24
organization's own exempt activities during the tax year ►\$		<u> </u>	1
BAA TEEA3703L 02/05/10 Schedule <b>G</b> (Form 9	90 or 9	90-EZ	2009

#### **SCHEDULE H** (Form 990)

## **Hospitals**

OMB No 1545 0047 2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(from Worksheet 5)

(from Worksheet 6)

g Subsidized health services

h Research (from Worksheet 7)

j Total Other Benefits

k Total (line 7d and 7j)

i Cash and in-kind contributions to community groups (from Worksheet 8)

Name of the organization Mary Washington Healthcare Group Return

Part I Charity Care and Certain Other Community Benefits at Cost

Employer identification number

20-1106426

	•						Yes	No	
1a Does the organization have a	charity care po	olicy? If 'No,'	skip to question 6a			1a	_X		
b If 'Yes,' is it a written policy?						1b	X		
2 If the organization has multiple charity care policy to the various	hospitals, inc	dicate which o	of the following best des	scribes application of th	е				
X Applied uniformly to all ho	•		Applied uniformly	to most hospitals		1			
Generally tailored to individual	•								
Answer the following based on organization's patients	the charity ca	are eligibility	criteria that applies to the	ne largest number of th	e				
a Does the organization use Fed	eral Poverty C	Guidelines (FF	PG) to determine eligibil	ity for providing free ca	re to low				
income individuals? If 'Yes,' in	•	•	,	, ,		3a	Х	ĺ <sup>1</sup>	
100%									
<b>b</b> Does the organization use FPC	to determine	eligibility for	providing discounted ca	are to low income indiv	iduals?				
If 'Yes,' indicate which of the f	ollowing is the	family incon	ne limit for eligibility for	discounted care		3b	Х		
200% 250%	300%		50% X 400%	Other	<u></u> %				
		<del>-</del>						!	
c If the organization does not us determining eligibility for free or									
asset test or other threshold, r					oo an	}		l i	
4 Does the organization's policy	provide free o	r discounted	care to the 'medically in	ndigent'?		4	X	<u> </u>	
5a Does the organization budget a	amounts for fr	ee or discour	ited care provided unde	r its charity care policy	7	5a	Х		
<b>b</b> If 'Yes,' did the organization's	charity care e	xpenses exce	ed the budgeted amour	nt?		5b		X	
c If 'Yes' to 5b, as a result of bu care to a patient who was eligi	dget considera ble for free or	ations, was the	ne organization unable t are?	o provide free or discou	ınted	5c			
6a Does the organization prepare	an annual coi	mmunity beni	efit report?			6a	Х		
<b>b</b> If 'Yes,' does the organization	make it availa	ble to the pu	blic?			6b	Х		
Complete the following table u worksheets with the Schedule	sing the works	sheets provid	ed in the Schedule H in	structions Do not subm	nit these				
7 Charity Care and Certain Othe	r Community F	Renefits at Co	nst			L	L	L	
Charity Care and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net communi	tv	(f) Pr	ercent	
Means-Tested Government Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense		of t	total ense	
a Charity care at cost (from Worksheets 1 and 2)			20,272,953.		20,272,9	953.	3	3.52	
<b>b</b> Unreimbursed Medicaid (from Worksheet 3, column a)			47,346,211.	33,533,049.	13,813,1	162.	2	2.40	
c Unreimbursed costs — other means-tested government programs (from Worksheet 3, column b)									
d Total Charity Care and Means-Tested Government Programs	0	0	67,619,164.	33,533,049.	34,086,3	115.	5	5.19	
Other Benefits									
e Community health improvement									
services and community benefit operations (from Worksheet 4)			3,586,007.	496,780.	3,089,2	227.	۱ ر	0.54	
f Health professions education			2,222,30.1		2,233,		<u> </u>		

0

773,359.

212,556.

13,527,446

1,472,425

19,075,013

53,161,128.

0.13

2.35

0.04

0.26

2.90

8.09

0

0

846,779.

322,163.

62,770,293

1,472,425

68,997,667

136,616,831.

73,420.

109,607.

41,411,354

42,091,161

75,624,210.

Part II Community Building Activities Complete this table if the organization conducted any community

	building activities.								
1	,	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	( <b>d)</b> Direct offsetting revenue	(e) Net community benefit expense	y	(f) Pe of to expe	otal
1	Physical improvements and housing								
2	Economic development								
3	Community support								
4	Environmental improvements								
5	Leadership development and training for community members								
6	Coalition building				··-				
7	Community health improvement advocacy								
8	Workforce development			987,676.		987,6	76.	0	.17
9	Other								
10	Total	0	0	987,676.	0.	987,6	76.	0	.15
Par	t III Bad Debt, Medicare	e, & Collect	ion Practic	es	<u> </u>	_			
Sect	ion A Bad Debt Expense							Yes	No
1	Does the organization report by Association Statement No 15	ad debt exper	se in accorda	ance with Healthcare Fir	nancial Management		_1_		Х
2	Enter the amount of the organ	ization's bad o	lebt expense	(at cost)	2	31,762,668.			17
3	Enter the estimated amount of to patients eligible under the o				butable 3	6,034,907.			1
4	Provide in Part VI the text of t expense In addition, describe and 3, and rationale for include	the costing m	ethodology u	sed in determining the a	nts that describes bad of amounts reported on line.  See Part VI	debt nes 2			
Sect	ion B Medicare				Dec rare vi				;
	Enter total revenue received fr	om Madicara	(inaludina DS	Ll and IME)	5   1	53,031,631.			,
6	Enter Medicare allowable cost			•	<del> </del>	81,271,815.			į
7	Subtract line 6 from line 5 Th				<del></del>	28,240,184.			1
,	Describe in Part VI the extent		•	•	<del></del>				,
۰	Also describe in Part VI the co	sting methodo	ology or source	ce used to determine the	e amount reported on I	ine 6 Check the		-	-
	box that describes the method		ee Part '					, •	
	X Cost accounting system	∐ c	ost to charge	ratio	Other				
Sect	tion C Collection Practices					:			
92	Does the organization have a	written debt co	ollection polic	v?			- 9a	х	
	olf 'Yes,' does the organization' for patients who are known to	's collection po	olicy contain i	orovisions on the collect	tion practices to be folloscribe in Part VI	owed	9b	х	
Pai	rt IV   Management Comp								
	(a) Name of entity			Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	profi	Physicia t % or s nership	tock
1	Medical Imaging of Fred	hura	Outpatient	Tmaging	51.0000			40	0000
				/ Surgical Serv.	77.5000	——————————————————————————————————————			5000
	Virginia Urgent Care	у Сп		re Services	80.0000	1		٠٢.	5000
<del>-3</del>		<del></del>	-	fice Building	80.5000			19	5000
5				fice Building	20.0000				0000
- 6		rs		fice Building	12.5000				5000
7				ffice Building	39.5000				4000
8	•		Property N		100.0000	<del></del>			
- 9			- roporty r		100.000			_	
10	* * *								
11									
10									

13

Part v   Facility Information									
Name and address	Licensed Hospital	General medical and surgical	Chil dren's hospital	Teachin g hospital	Critical access hospital		ER 24 hours	ER other	Other (describe)
Mary Washington Hospital, Inc 1101 Sam Perry Blvd	Х	Х					х		397 Bed Acute Care Hospital Lvl 2 Trauma
Fredericksburg, VA 22401									
Stafford Hospital, LLC	Х	Х			1		Х		100 Bed Hospital
101 Hospital Center Blvd						l			
Stafford, VA 22554									
Snowden at Fredericksburg	Х								40 Bed Psychiatric Hospital
1200 Com Dommus Bland									•
Fredericksburg, VA 22401						İ			
Next Care - Urgent Care Cntr									Urgent Care Center
									orgene care center
Fredericksburg, VA 22405					_				Harant Cara Cantar
Next Care - Urgent Care Cntr									Urgent Care Center
5325 Plank Rd. Ste 105									
Fredericksburg, VA 22407					<u> </u>				
Next Care - Urgent Care Cntr									Urgent Care Center
15 South Gateway Drive									
Fredericksburg, VA 22406					ļ	L			
Emerg. & Outpatient Serv Lee's	Х	X					Х		Free Standing Emerg. Dept.
10401 Spotsylvania Ave., Suite									
Fredericksburg, VA 22408									
				1					
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				1		1			
	L	L	L	L	L	L			

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, 'Part III, line 8, Part III, line 9b, and Part V See Instructions
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves
- **6** Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

	Part III, Line 4 - Bad Debt Expense
	Bad Debt Expense attributable to patients eligible under charity care policy
	Part III, Line 3
	Per the US Census Bureau for the Commonwealth of Virginia in 2000, the average
	persons per household was 2.54, and 10.2% of people fell below the poverty level in
	2008. Since that time the economy has changed and per the 2009 community needs
	assessment Thompsons Reuters data and utilizing the 2.54 persons per household
	figure and Federal Poverty Guidelines, there are 26,947 households living under the
	200% federal poverty level for a grand total of about 68,446 people in our primary
	service area (PSA). Compared to the total PSA population of 358,178 this would come
	out to about 19% of people in our PSA that live under the 200% federal poverty
	level, thus estimating 19% of our bad debt attributable to patients eligible for
	charity care.
	Although it would be ideal to state that all eligible charity care recipients are
	categorized under the charity care numbers it is unreasonable to say so as we are
	aware of applicants who forget or refuse to complete the proper documentation in
_	order to be considered for the program. We have taken significant steps to make the
	charity care application process simpler for applicants and will continue to strive

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 8, Part III, line 8, Part III, line 9b, and Part V. See Instructions
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Part III, Line 4 - Bad Debt Expense (continued)
towards the inclusion of all charity care eligible patients into the charity care
expense numbers.
Part III, Line 8 - Explanation Of Shortfall As Community Benefit
As a not-for-profit hospital it is our mission to improve the health status of ALL
people within our community and to provide healthcare to all patients regardless of
their ability to pay or their insurance status. MWHC accepts Medicare and Medicaid
and as the IRS and Congress is aware, it is common for not-for-profit facilities to
not completely recoup the cost of caring for those patients utilizing these
programs. It is arguable that by assisting these patients and accepting the
shortfalls in repayment, the organization is in fact relieving government burden and
providing a significant community benefit to our service area.
Part VI - Needs Assessment
# 2 - Mary Washington Healthcare and its affiliates (Mary Washington Hospital, Mary
Washington Hospital Foundation, Stafford Hospital, LLC, Stafford Hospital Center
Foundation, MediCorp Properties, Inc., MediCorp Health Services, and Mary Washington
Healthcare Clinical Services, Inc.) has as its mission to improve the health status
of members of its community, Fredericksburg, VA and the surrounding six (6)
counties. The organization assesses the health care needs of the communities it
serves in numerous ways including: 1) Soliciting input from the HealthCare Assembly

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 8, Part III, line 9b, and Part V See Instructions
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Part VI - Needs Assessment (continued)	
that encompass individual members representing each c	of the counties in MediCorp's
service_area, and 2) performing periodic community ne	eds assessments for each county
in_collaboration_with_government_agencies_and_other_c	community organizations.
Part VI - Patient Education of Eligibility for Assistance	
#3 - Mary Washington Healthcare affiliates provide in	aformation to patients about our
charity care/financial assistance programs through si	gnage at intake areas, flyers
at admissions, notices on bills and collections state	ements. Financial counselors are
also available to assist patients with their bills.	
Part VI - Community Information	
#4 - Mary Washington Healthcare provides exceptional	medical services to the City of
Fredericksburg and the surrounding "community" that o	consist of the Primary Service
Area counties of Stafford, King George, Spotsylvania,	
William, and Secondary Service Area counties of Manas	
Louisa, Essex, and Richmond. Established in 1899, Mar	
437 bed acute care facility, offers comprehensive hea	
excellence including cardiology and cardiovascular su	
and infant health. Stafford Hospital, LLC, a 110 bed	
offers comprehensive healthcare services. Both MWH ar	nd SH are accredited by The
Joint Commission and licensed by the Commonwealth of	Virginia Department of Health

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions
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- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

٠	an applicable, identity an states with which the digalization, of a related digalization, lifes a community benefit report
	Part VI - Community Information (continued)
	and the Department of Mental Health, Mental Retardation and Substance Abuse
	Services. MWH also provides advance radiation therapy through the Cancer Center of
	Virginia and home health services through Mary Washington Home Health.
	As of the most recent census within the respective counties the majority of the
	geographic service areas in which both hospitals serve are made up of about 4,164.5
	square miles of suburban and rural land. Community residents in the Primary Service
	areas earn a median income per household of \$57,088/ year, with a collective average
	of 7.2% of the entire Primary Service Area living below the Federal Poverty
	Guidelines. The primary service area has an estimated population of 657,718
	individuals and 187,202 households.
	Part VI - Community Building Activities
	#5 - In furtherance of its mission to improve the health status of the community it
	serves the organization promotes workforce development for the recruitment of
	physicians and other health professionals in areas identified as shortage areas
	through its community needs assessments and medical staff development plans.
	Recruitment of physicians to practice in MWHC's service area improves access to care
	resulting in greater availability of physician specialists, less travel to obtain
	care, and shorter wait times for appointments.

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions
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Part VI - Community Building Activities (continued)
The subsidy to the Chamber of Commerce, for the leadership training for young
Community Leaders, enhances these Leaders ability to identify, address, and manage
community needs; increase community awareness of health needs and improves
collaboration_among_leaders_in_addressing_community_health_needs
Part VI - Explanation Of How Organization Furthers Its Exempt Purpose
#6 - Mary Washington Hospital and Stafford Hospital, LLC each operate an emergency
room that is open to all persons regardless of ability to pay; have open medical
staffs with privileges to all qualified physicians who apply, have a governing body
with a majority of independent trustees, and participate in Medicaid, Medicare and
other government sponsored health care programs. Mary Washington Healthcare Clinical
Services, Inc. through its subsidiaries provides ancillary health services including
outpatient and ambulatory surgery, and home health/hospice services.
The organization utilized surplus funds to expand services provided to the community
(in response to the community needs assessments), upgrade facilities and equipment
to enhance clinical care and physician connectivity to patient electronic health
records, and health education programs.

- 1 , Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4; Part III, line 8, Part III, line 9b, and Part V See Instructions.
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- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

8	promoting the health of the communities served  If applicable, identify all states with which the organization, or a related organization, files a community benefit report
	Part VI - Affilated Health Care System Roles and Promotion
	#7 - Mary Washington Healthcare Affiliates include two (2) hospitals, other clinical
	services that include an ambulatory surgery center, hospice/home health, independent
	diagnostic testing facilities, and physician practices; two (2) foundations and a
	property division. All activities of this group are coordinated and overseen by the
	parent's (Mary Washington Healthcare) Board of Trustees. The Affiliated Groups
	activities are closely planned/integrated through interlocking Boards to ensure the
	most effective delivery of care. Each member of the Affiliated Group focuses efforts
	in its particular area of responsibility and is accountable to the Parent's Board
	for achieving its mission and goals for the provision of health care. The division
	of services above allows patients to access care in the most appropriate setting.
	The governance oversight provided by the parent guarantees optimal coordination of
	the various segments of care and ensures high quality service as economically as
	possible.
	Part VI - States Where Community Benefit Report Filed
	_ VA
	Part V - Explanation of Number of Facility Type
	Additional Information
	MWHC operates in the Commonwealth of Virginia. Virginia does not provide for the

Schedule **H** (Form 990) 2009

#### Part VI Supplemental Information

BAA

Complete this part to provide the following information

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 8, Part III, line 9b, and Part V See Instructions
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- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Additional Information (continued)
filing of either the Form 990 or an Annual Community Benefit Report.
<del></del>
<del></del>

TEEA3804L 06/24/09

# SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 21 or 22.

Attatch to Form 990.

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OMB No 1545 0047

Open to Public Inspection

Employer identification number 20-1106426 **≗** □

Mary Washington Healthcare Group Return	20-1106426
Part I General Information on Grants and Assistance	
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	d X Yes
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States See Part IV	
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Form	answered 'Yes' to Form
990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use	e than \$5,000. Use
Part IV and Schedule I-1 (Form 990) if additional space is needed	

Part IV and Schedule I-1 (Form 990) if additional space is needed	orm 990) if addi	tional space is	needed				<b>A</b>
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Bragg Hill Family Life Center							
Fredericksburg, VA 22401	20-3900724		42,000.	0			SHINE program
Central Virginia Health Services							Lav Health
Richmond, VA 23227	54-0887287		78,260.	0.			Promoter
Fredericksburg Christian Hlth Cn							Coronary Heart
1129 Heatherstone Dr							Disease/ Indig
Fredericksburg, VA 22407	54-2061482		50,000	0			Patient Program
Fredericksburg Counseling Servic							
305 Hanson Ave , #140							Counseling
Fredericksburg, VA 22401	54-0844464		18,500	0.			Services
Fredericksburg Dept of Soc Serv							Community Based
608 Jackson St. Suite 100							Eligibility
Fredericksburg, VA 22401	54-6001293		23,142.	.0			Worker
Germanna_Community_College							
2130 Germanna Highway							Online LPN-RN
Locust Grove, VA 22508	54-1268292		62,869.	0.			Program
Guadalupe Free Clinic of Colonia							
P.O. Box 275							Guadalupe Free
1	51-0635977		25,000.	0			Clinic
Lloyd Moss Free Clinic							
1301 Sam Perry Blvd							
	54-1677934		800,000	0			Health Clinic
5 Enter total minutes of continue 601/0/(2) and continue total	ord company of	000000000000000000000000000000000000000					16

2 Enter total number of section 501(c)(3) and government organizations 3 Enter total number of other organizations BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

TEEA3901L 02/10/10

Schedule I (Form 990) 2009

Page 2 **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. (f) Description of non-cash assistance Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) Foundation(s) Board of Trustees then receives the recommendation and a vote is taken. We require all grant recipients to provide a six-month and final report descibing how Grants\_are\_awarded\_on\_recommendation\_by\_a\_selection\_committee\_and\_then\_approved\_by\_ then recommends whether or not a program is funded and, if so, at what lebel. The primarily of community members, reviews the proposals, meets to discuss them, and the Board of Trustees of the Foundation(s). The selection committee comprised (d) Amount of non-cash assistance All votes are recorded in the Foundations' board minutes. 500 500 1,000 500 500 500 Mary Washington Healthcare Group Return (c) Amount of cash grant Į, Part I, Line 2 - Grantmaker's Description of How Grants are Used (b) Number of recipients Cora Graves Allison Nursing Scholarship Elizabeth B Ryan &Catherine Ryan LeGath Charles M. "Pete" Hearn Fellowship April Jett Wills Memorial Nursing Barbara Kane Nursıng Scholarshıp Elaine Lewis Nursing Scholarship Caitlin Morris Nursing Oncology (a) Type of grant or assistance Schedule I (Form 990) 2009 Part III

they have met the objectives of the funded program. This includes a narrative portion

explaining the program activities, any challenges they have had, and evaluation

Schedule I (Form 990) 2009

2009

## Schedule I, Part IV - Supplemental Information

Page 3

Mary Washington Healthcare Group Return

20-1106426

### Part I, Line 2 - Grantmaker's Description of How Grants are Used (continued)

process for each objective they agree to complete. The funded agency is also required to submit the number of individuals served. We do not monitor scholarship recipients after they are awarded the scholarship. We do ask for proof of acceptance into the college/university program along with their application and send the monies directly to the program. At this time the organization is devisins a monitoring schedule and protocol to ensure that all scholarship recipients remit grades for review upon semester completion.

SCHEDULE i-1 (Form 990)	

Continuation Sheet for Schedule I (Form 990)

► Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

OMB No 1545-0047

2009 Open to Public Inspection

Employer identification number Department of the Treasury Internal Revenue Service Name of the organization

Mary Washington Healthcare Group Return	- 1					20-1106426	
Part I   Continuation of Grants and Other Assistan	d Other Assistanc	e to Governments	and Organization	ce to Governments and Organizations in the United States (Schedule	tes (Schedule I	(Form 990), Part	t II.)
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Lioyd Moss Free Clinic 1301 Sam Perry Blvd Fredericksburg, VA 22401	54-1677934		100,000.				Community Pharmacy
Northern Neck Alliance, Inc PO Box 40 Colonial Beach, VA 22443	54-1678053		10,000.				Head Start
Rapp Counc Against Sexual Assaul           P 0 Box 1276           Fredericksburg, VA 22402	54-1443112		20,000				Continuum-of- Care Counseling
Rapp_Comm_College_Edu_Foundat							Assoc. Degree Nursing
Spotsylvania County Public Schls	0,02020-10						Healthy
Spotsylvania, VA 22551 Stafford County Edu Foundation PO Box 2412	54-6001624		40,000.				Bodies Scholarship
Stafford, VA 22555	74-3216260		21,000.				in Nursing
Stafford AveStafford, VA 22554	54-6001628		10,000.				lecunology Blomed Sciences
Stafford County Treasurer   PO Box 68   Stafford, VA 22555   Stafford,	54-6001626		150,000				Mobile Med Unit
Stafford Dept_of_Soc_Serv   PO   Box 7	54-6001626		20,000				Health Insurance Enrollment

Schedule I-1 (Form 990) 2009

Schedule I-1 (Form 990 ) 2009 Mary Washington		Healthcare Group Return			20-1106426 Page 2
Part II Continuation of Grants and Other Assistanc	nce to Individuals	e to Individuals in the United States	s (Schedule I (Form 990), Part III	າ 990), Part III.	(
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Fredericksburg Emergency Medical Alliance Scholarship	2	009			
Hewetson Nursing Scholarship	1	200			
Ida Rıchardson Jenkıns Memorial Scholarshıp	1	200			
Janıce Hunt Scholarshıp	-	1,000.			
Jean C. Williams Memorial Nursing Scholarship		500.			
Jeanne Bullock Nursing Scholarship	1	500.			
John Painter Scholarship	1	009			
Laura Leigh Lumpkin Memorial Scholarship	1	. 500.			
Libby Pearson Annual Nursing Scholarship	1	.003			
Linda Witmer Nursing Scholarship	1	200:			
Mary F Willis & James G Willis Memorial Sch.	[ [-]	1,000			
Mary Washington Hospital Auxiliary Scholarship	1	500.			
Nancy Hazard Memorial Scholarship	1	005			
Rebecca Bennett Nursing Scholarship	1	005			
Sal Kiwall Memorial Scholarship for Clinical Edu	1	500.			
Seth Groover Memorial Scholarship	1	200			
Sue Hall Nursing Scholarship	1	005			
Teresa Dudenas Nursing Scholarship	1	200			
William F Jacobs, Jr. Scholarship in Healthcare Administrat	1	2,000			
ВАА		TEEA4002L 08/21/09			Schedule <b>I-1</b> (Form 990) 2009

# SCHEDULE J (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

OMB No 1545-0047 2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered 'Yes' to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

Employer identification number

Mar	y Washington Healthcare Group Return	20-1106426					
Par							
				Yes	No		
1 a	Check the appropriate box(es) if the organization provided any cVII, Section A, line 1a Complete Part III to provide any rele	of the following to or for a person listed in Form 990, Part evant information regarding these items					
	First-class or charter travel	Housing allowance or residence for personal use					
	X Travel for companions	Payments for business use of personal residence					
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees					
	Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)					
		3, , , , , , , , , , , , , , , , , , ,			ļ		
b	If any of the boxes on line 1a are checked, did the organiza reimbursement or provision of all of the expenses described	ation follow a written policy regarding payment or d above? If 'No,' complete Part III to explain	1 b	Х	3		
2	Did the organization require substantiation prior to reimburs trustees, and the CEO/Executive Director, regarding the iter	sing or allowing expenses incurred by all officers, directors, ms checked in line 1a?	2	Х			
3	Indicate which, if any, of the following the organization uses CEO/Executive Director Check all that apply	s to establish the compensation of the organization's					
	X Compensation committee	X Written employment contract					
	X Independent compensation consultant	X Compensation survey or study			1		
	X Form 990 of other organizations	X Approval by the board or compensation committee					
					1		
Δ	During the year, did any person listed in Form 990, Part VIII	Section A line 1s with respect to the filing organization			4		
7	During the year, did any person listed in Form 990, Part VII or a related organization	, Section A, time Ta with respect to the thing organization					
а	Receive a severance payment or change-of-control payment	nt?	4a		Х		
b	Participate in, or receive payment from, a supplemental nor	nqualified retirement plan?	4b	Х			
b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III							
	If 'Yes' to any of lines 4a-c, list the persons and provide the	e applicable amounts for each item in Part III		· •			
			•	•			
	Only section 501(c)(3) and 501(c)(4) organizations must co	omplete lines 5-9.			1		
5	For persons listed in Form 990, Part VII, Section A, line 1a, contingent on the revenues of	, did the organization pay or accrue any compensation					
а	The organization?		5a		Х		
ь	Any related organization?		5b		Х		
	If 'Yes' to line 5a or 5b, describe in Part III				3		
6	For persons listed in Form 990, Part VII, Section A, line 1a, contingent on the net earnings of	, did the organization pay or accrue any compensation					
а	The organization?		6a		X		
t	Any related organization?		6b		Х		
	If 'Yes' to line 6a or 6b, describe in Part III						
7	For person listed in Form 990, Part VII, Section A, line 1a, described in lines 5 and 6? If 'Yes,' describe in Part III	did the organization provide any non-fixed payments not Part III	7	Х			
8	Were any amounts reported in Form 990. Part VIII. said or	accrued nursuant to a contract that was subject to the initial			· · ·		
0		accrued pursuant to a contract that was subject to the initial (3)? If 'Yes,' describe in Part III	8		х		
9	If 'Yes' to line 8, did the organization also follow the rebutta section 53 4958-6(c)?	able presumption procedure described in Regulations	9		X		

Page 2

Schedule J (Form 990) 2009 Mary Washington Healthcare Group Return

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown o	of W-2 and/or 1099-MISC	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(ı) Base compensation	(ii) Bonus and incentive compensation	(iu) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
James K. Van Renan	Θ	242,956	36, 471	38, 440.	47,546.	17,234.	382, 647.	
	€	   						
Cathleen A Yablonskı	()	178,663	8, 626	25,844.	726.	16,430.	230, 289	0
	(ii)		0	0	0.	0.	0	0
Marianna Bedway	ω	172,270	28, 366.	$\frac{24}{620}$ .	7,598.	15,221.	248, 075	0
	(ii)	 	0	0.	0.	ı I		0
Eileen L Dohmann	ε	185, 497	27,061.	$\frac{21}{2}$ .	6,031.	1,282.	241, 598.	0
	<u> </u>	]   			0.	0	0.	0
James M. Grebosky	ω	260,045	35, 492.	24,751	11,950.	17,294.	349, 532	0
	(E)	i I	0	0.	0.	1	l i	0
Fred M. Rankın, III	Θ	0	0	0.	0	0	0.	0
	<u> </u>	542,1	151, 430.	8,76	212,580.	10,375.	28	
Sean T. Barden	Θ	0		0.	0	0.	0	0
	€	297,9	53,119	5, 79	6,	16,868	_	0.
Walter J Kiwall	Θ	0.	0	0.	0.	0	.0	0
	(ii)	326,6	65,38	3,16	10,664	10,962.	501,843	0
Xavier R Richardson	(ι)	00-	0	0.	0	 	0   0   1   1   1	
	(ii)	184,8	25, 61	5,89	1,77	6,211	298, 386	0.
Ravı Mathur	(0)	0	0.	0.	0	0	0	0
	(ii)	56,9	25, 65	64,091	6,927.	11,608.	265,233	0
J. Thomas Ryan, M.D.	_ (ω	0	0	0 1	0			0   1   1   1   1   1   1   1   1   1
	(ii)	317,036.	6,67	1,92	-	11,549	딍	3, 42
Lawrence Robert, M.D	ω	424, 423.	67, 500	25,932.	7,350.	17,459	542, 664.	
	(ii)	0.	0	0.	0.	0	9.	0
Glen Poffenbarger, M	-]ω	791,179	100,000				924,074.	0
	(ii)	0		0	0.	0	.0	0
J T. Sherwood, M D.	ω	472,616	246, 278.		11,950			
	(ii)				0	0.		0.
John Amitage, M.D	()	692,226	10, 500	22,406	161,950.	14,626.	901, 708	
	(ii)	0.	0.	0	0	0.	.0	0.
Pyongsoo Yoon, M D	Ξ	437,588.		90,943	0		542,907.	
	(ii)	0.	0.	0	0	0	0	0
ВАА		i		TEEA4102L 02/	02/02/10		Schec	Schedule <b>J</b> (Form 990) 2009

are reported under Column

SCHEDULE J-1 (Form 990)

Department of the Treasury Internal Revenue Service

Continuation Sheet for Schedule J (Form 990)

2009

OMB No 1545-0047

Open to Public Inspection

Employer identification number 20-1106426 Mary Washington Healthcare Group Return

Part | Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J, Part II) Attach to Form 990 to list additional information for Schedule J (Form 990), Part II.
 See instructions for Schedule J (Form 990)

	A Broakdown	of W 2 and/or 1000 MIS	Compensation	(C) Betweenent and	Montavable (7)	(F) Total of columns	(F) Compagness
(A) Name compensation compensation compensation	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)—(D)	reported in prior Form 990 or Form 990-EZ
Nelson Isada, M D.	(1) 411,018	000,02	36, 952.	0	<del>- 1 0 5</del> 7 <del>E 1</del>	481,471.	0.
)	 	0.				0	
	0	1 1 1 1 1 1 1					
	3						
	(E)				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
	(0)						
	()	           	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
)							
	(0)	         	           	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
)		- 1					
	()	           	 	             	1 1 1		 
)							
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					- 1		
	()	             	1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	         	 	1 1 1 1 1 1 1
)							
	(0)	 		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1
<u> </u>	(ii)						
	()	1 1 1 1 1		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 1 1 1 1 1	1 1 1 1 1 1 1 1 1
)	(E)						
	()	1 1 1 1		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
<u> </u>	(ii)						
	0	1 1 1 1 1	 				
5	(ii)						
<u> </u>	()		1 1 1 1 1 1	1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1	1 1 1 1 1 1 1	1 1 1 1 1 1 1
<u> </u>	(3)						
	(0)		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
5	(9)						
	()		1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	-		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
](	(ii)						

Schedule J-1 (Form 990) 2009

TEEA4201L 02/05/10

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

### SCHEDULE J-2 (Form 990)

### **Continuation Sheet for Form 990**

at additional information for Form 000 Port VII Seption A line 1

2009

OMB No 1545 0047

Department of the Treasury Internal Revenue Service Name of the Organization ► Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a. ► See instructions for Form 990.

Open to Public Inspection

Employler Identification number

Mary Washington Healthcare Group Return 20-1106426

Part I Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Employees (A)	(B)			- (1	 C)			(D)	(E)	(F)
Name and Title	Average hours	Posi	tion (			hat app	ly)	Reportable		Estimated
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099 MISC)	Reportable compensation from related organizations (W 2/1099 MISC)	amount of other compensation from the organization and related organizations
Patti J. Lynch, Jr. Trustee	2	Х						0.	0.	0.
Nancy A. Miller Trustee	2	Х						0.	0.	0.
Edward O. Minniear Trustee	2	Х						0.	0.	0.
Xavier R. Richardson President Found	40	Х		х				0.	267,404.	30,982.
Carl D. Silver Trustee	2	Х						0.	0.	0.
Judy Smith Trustee	2	Х						0.	0.	0.
Keith L. Wampler Trustee	2	Х						0.	0.	0.
C.M. Williams Trustee	4	Х						0.	0.	0.
Joseph R. Wilson Trustee	2	Х				-		0.	0.	0.
W. Malone Schooler Chairman SHF	2	х		х				0.	0.	0.
Jo D. Knight Vice Chair SHF	2	Х		Х				0.	0.	0.
Elaine F. Farmer Treasurer SHF	2	х		х				0.	0.	0.
Amelia Jackson-Zaremba Secretary SHF	2	Х		Х				0.	0.	0.
Margaret Alexander Trustee	2	Х						0.	0.	0.
Kevin Breen Trustee	2	Х						0.	0.	0.
Clay Huber Trustee	2	Х						0.	0.	0.
William R. Johnson Trustee	2	Х						0.	0.	0.
Glenn E. Kinard Trustee	2	Х						0.	0.	0.
H. Clark Leming Trustee	2	х						0.	0.	0.
Terence A. Mannion Trustee	2	Х						0.	0.	0.
Ravi Mathur	40	X		Х				0.	246,698.	18,535.

# SCHEDULE J-2 (Form 990)

### **Continuation Sheet for Form 990**

► Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a. ► See instructions for Form 990.

OMB No 1545 0047

Open to Public Inspection

2009

Department of the Treasury Internal Revenue Service

Name of the Organization

Employler Identification number

Mary Washington Healthcare Group Return 20-1106426

Part I Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated

Employees (A)	(B)			(	C)			(D)	(E)	(F)
Name and Title	Average hours	Posi	tion (	chec	k all t	hat app	ly)	Reportable	Reportable compensation from	Estimated
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099 MISC)	compensation from related organizations (W 2/1099 MISC)	amount of other compensation from the organization and related organizations
Charles W. McDaniel Trustee	2	х						0.	0.	0.
Rev. Gregory L. Poss		<u> </u>						0.	<u> </u>	<u> </u>
Trustee	2	X						0.	0.	0.
Thomas H. Reger		<u> </u>			$\vdash$				· ·	
Trustee	2	Х						0.	0.	0.
Jack Rowley	<del></del>					-				
Trustee	2	Х						0.	0.	0.
Paul Edwards, MD										
SH Med Stf Dir	8	Х						6,667.	0.]	0.
J. Thomas Ryan, M.D.	-									
Chair MWHPhys	40	X		X				0.	995,635.	22,124.
Lawrence Robert, M.D.										
Vice Chair MWHP	40	Х	_	X	_		_	517,855.	0.	24,809.
Cheryl Springhorn		١						105 004		
S/T MWHPhys	40	X		Х				135,834.	0.	7,025.
James K. Van Renan	40	1		v				217 067	_	C4 700
Senior VP	40	<del> </del>	-	Х	┢			317,867.	0.	64,780.
Cathleen A. Yablonski Senior VP	40			x				213,133.	0.	17,156.
Marianna Bedway	40	<del> </del>		^				213,133.	0.	17,130.
Vice President	40			Х				225,256.	0.	22,819.
Eileen L. Dohmann								220,200.		22,013.
Vice President	40			x				234,285.	٥.	7,313.
James M. Grebosky		<u> </u>								
Vice President	40			Х				320,288.	0.	29,244.
Glen Poffenbarger, M.D.								1		
Physician	40				1	Х		892,889.	0.	31,185.
J.T. Sherwood, M.D.										
Physician	40		_			Х		778,481.	0 <u>.</u>	29,226.
John Amitage, M.D.			1							
Physician	40		<u> </u>	_		X		725,132.	0.	176,576.
Pyongsoo Yoon, M.D.										
Physician	40	ļ	ļ	1_	┡	X	ļ	530,531.	0.	12,376.
Nelson_Isada,_M.D	4.0				1	<b> </b>	Į	467.070		10 501
Physician	40	<u> </u>	├	$\vdash$	⊢-	X		467,970.	0.	13,501.
						1				
		$\vdash$	-	$\vdash$	╁	<del>                                     </del>	$\vdash$			
	,	+	$\vdash$	$\vdash$			$\vdash$			
					1					
				<u> </u>		<u>.                                    </u>		L		

# SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered 'Yes' to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

Attach to Form 990. See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Employer identification number

Schedule K (Form 990) 2009 (h) On behalf of issuer Yes No ŝ ŝ ш (g) Defeased £ × Yes Yes Yes 20-1106426 14,000,000. Acquisition of property/equ ŝ ဍ Refunding of 1996 Bonds Build new hospital (SH) (f) Description of purpose ۵ Yes Yes 312 583,010 2007 ŝ £ × × × 86,868, ပ Yes Yes × × 81,860,000. 125,000,000. 14,000,000 126,000 (e) Issue price 욷 ş × × × 8 Yes Yes × × (d) Date issued 852431AQ8 12/01/2006 2009 12/28/2007 5/10/2007 132, 581, 641 959,500 132, 581, 641 ŝ ŝ × × BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. ⋖ Yes Yes × × 355849AS9 (c) CUSIP # Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? Does the organization maintain adequate books and records to support the final allocation of proceeds? 10 Were the bonds issued as part of an advance refunding issue? Are there any lease arrangements with respect to the financed property which may result in private business use? 9 Were the bonds issued as part of a current refunding issue? Mary Washington Healthcare Group Return (b) Issuer EIN Economic Development Aut |54-1244413 52-1303430 11 Has the final allocation of proceeds been made? 3 Proceeds in refunding or defeasance escrows 6 Working capital expenditures from proceeds Industrial Development A Voluntary Hospitals of A 7 Capital expenditures from proceeds Private Business Use Gross proceeds in reserve funds 8 Year of substantial completion 5 Issuance costs from proceeds 4 Other unspent proceeds (a) Issuer Name 1 Total proceeds of issue **Bond Issues** Proceeds Part II Part III Part I ~ 2 ပ m

9
2
4
9
0
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0
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Schedule K (Form 990) 2009 Mary Washington Healthcare	thcare Group Return	eturn					2	20-1106426	26	Page 2
ess Use (Continued)			i						,	
	A		80			ပ	0	D	3	
	Yes	ν	Yes	No	Yes	No	Yes	ON	Yes	No
3a Are there any management or service contracts with respect to the financed property which may result in private business use?		×		×		×				
<b>3b</b> Are there any research agreements with respect to the financed property which may result in private business use?		×		×		×				
3 c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	×		×		×					
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government.		0/0		0/0		0.010 %		9/0		0/0
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		9/0		0/0		0.010 %		0,40		96
6 Total of lines 4 and 5		0/0		0/0		0/0		0/0		0/0

% | % |

6 Total of lines 4 and 5

7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	×		×		×					
Part IV Arbitrage										
	A		8		၁		Q		П	
	Yes	No	Yes	Š	Yes	No	Yes	No	Yes	No
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		×		×		X				
2 Is the bond issue a variable rate issue?		X		×		×				
<b>3a</b> Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		×		×		×				
<b>b</b> Name of provider				_	i					
c Term of hedge										
4a Were gross proceeds invested in a GIC?		X		×		×				
<b>b</b> Name of provider										Ī
c Term of GIC							•			
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an available temporary period?		×		×		×				
6 Did the bond issue qualify for an exception to rebate?		X		X		×				
ВАА								Sched	Schedule <b>K</b> (Form 990) 2009	990) 2009

# SCHEDULE L (Form 990 or 990-EZ)

**Transactions with Interested Persons** 

OMB No 1545 0047 2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered

'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization							Emp	loyer id	entifica	tion nu	ımber		
Mary Washington Healthcare Gro	oup R	eturi	1		_		20	-110	642	6			
Part I Excess Benefit Transactions Complete if the organization answer	s (sect ed 'Yes'	tion 50 on For		and section t IV, line 25a	501(c)( or 25b, or	4) orga Form 99	anıza 0-EZ,	tions Part V,	only line	/). 40b.			
1 (a) Name of disqualified person					(h) December	on of transc	ation					(c) Cor	rected?
1 (a) Name of disqualified person				<del> </del>	(b) Description	on of transa	action					Yes	No
			_								_		
							<del></del> -	_					
							-						
2 Enter the amount of tax imposed on the o section 4958	rganıza	tion ma	nagers or	disqualified p	ersons du	iring the	year	under	<b>\$</b>			1	
3 Enter the amount of tax, if any, on line 2,				organization	1	_			<b>-</b> \$				
Part II Loans to and/or From Intere								_					
Complete if the organization answer	ed 'Yes'	' on For	m 990, Par	t IV, line 26 o	r Form 990	D-EZ, Par	rt V, III	ne 38a					
(a) Name of interested person and purpose	(b) Loan the orga	to or from		Original pal amount	(d) B	alance due	,	(e) In d	efault?	(f) App	proved ard or	(g) W	ritten ment?
	То	From						Yes	No	Yes	No	Yes	No
											<u> </u>	<u> </u>	
		<u> </u>	-		<u> </u>						<b>_</b>	ļ	
	ļ				ļ						-	ļ	
_	-		<del> </del>		<del> </del>						├		
		<del>                                     </del>									-	-	
Total	<u></u>	I		<b></b> \$			-				Щ.	نـــــا	٠
Part III Grants or Assistance Benefic Complete if the organization	itting I	nteres	sted Pers	sons.	Part IV, I	ine 27.						<u> </u>	
(a) Name of interested person	(	(b) Relatio	nship between the organ	interested person	n and		(c)	Amount	and ty	oe of as	ssistanc	е	
		_											
						ļ							
Part IV Business Transactions Invo Complete if the organization	lving I answe	Interes	sted Pers	sons. orm 990, P	art IV, lı	l ne 28a	, 28t	o, or :	28c.	-			_
(a) Name of interested person	(b) R intere	elationshi ested pers organiza	p between on and the ition	(c) Amou transact	unt of ion \$		(d) Desc	ription o	f transa	action		(e) Sha organiz rever	
Permatreat Pest Control	Own.	Int 1	y Trste		24,381.	Ind. (	Contr	actor	. Ral	atio	กรท	res	No X
Johnson Commercial Real Estate			y Trste	-	_24,381. 212.841.		Contr						
Fayetteville Lithotripsy Healthtrncs	<del>                                     </del>		oy Trste		619,400.		•						X
Health Tech Resources	†		own Prtr		605,910.	†							X
Spotsylvania Parkway Medical Plaza	t		v Trste		331 079	1		dical	Off	ico	Snc	1	Y

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990

Own. Int. by Trste

Schedule L (Form 990 or 990-EZ) 2009

Х

39,580. Clinical Services

or 990-EZ.

Mid-Atlantic Cyro-Therapy

# SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

or 990-EZ.

**Transactions with Interested Persons** 

► Complete if the organization answered
'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.
► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047 2009

Open to Public Inspection

Mary Washington Healthcare (	Group R	eturn					20-11(			ширег		
Part I Excess Benefit Transaction Complete if the organization ans				nd section t IV, line 25a (	501(c)( or 25b, or							
1 (a) Name of disqualified person	•					on of transaction					(c) Cor	rected?
											Yes	No
	- · · · - ·		_									
							•	-	_			
2 Enter the amount of tax imposed on the section 4958.	•		•			iring the ye	ar under	▶ \$				
Part II Loans to and/or From Inte  Complete if the organization ans	erested P	ersons	S.			)-EZ, Part \	/, line 38a	<u>► \$</u> a.				
(a) Name of interested person and purpose	(b) Loan	to or from	(c)	Original pal amount	<del>, .</del>	alance due		default?	l by bo	proved ard or nittee?	(g) W agree	/ritten ment?
	То	From					Yes	No	Yes	No	Yes	No
												ļ
		<u> </u>					+					
Total Part III Grants or Assistance Ben Complete if the organization	efitting I	nterest	ted Pers	► \$ sons. orm 990. F	Part IV. I	ine 27.			l		<u> </u>	
(a) Name of interested person	1			interested persor			(c) Amour	nt and ty	pe of as	ssistanc	e	
								•				
Part IV Business Transactions In Complete if the organization	<b>volving l</b> on answe	<b>nteres</b> ered'Ye	<b>ted Per</b> ses' on Fo	<b>sons.</b> orm 990, Pa	art IV, lı	ne 28a, i	28b, or	28c.				
(a) Name of interested person	( <b>b)</b> Rintere	elationship sted persoi organizati	n and the	(c) Amou transacti		(d)	Description	of trans	action		organiz	aring of zation's nues?
McManus & Associates	Own.	Int. by	y Trste		117,149.	Ind Con	tractor	Arra	ngem	ent	Yes	No X
		<u>-</u>	-									
BAA For Privacy Act and Paperwork Reduc	ction Act N	otice, se	e the Inst	tructions for	Form 990	- 5	chedule	L (Fo	rm 990	0 or 9	90-EZ	2009

# SCHEDULE O (Form 990)

### **Supplemental Information to Form 990**

OMB No 1545-0047

Employer identification number

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990.

Mary Washington Healthcare Group Return	20-1106426
Independence	
Part I, Item 4 and Part VI, Item 1 (B)	
Stricter standards than are required have been used for	purposes of determining
independence of our Board of Trustees. For example, phy	vsicians on the medical staff
are not considered to be independent board members.	
Reserve Powers	
Part VI, Item 7(b)	
Members of the Mary Washington Healthcare Group all have	ve one sole member, it's
parent_Mary_Washington_Healthcare_(MWHC)MWHC_has_rese	erved certain powers to itself
within each of its subsidiaries organizing documents. I	These restrictions include
amending the governing documents, budgeting, expenditur	res over certain thresholds.
In order to ensure fully integrated operations, the par	cent_and_each_of_the
subsidiaries are comprised of identical boards.	
Form 990, Part VI, Line 4 - Significant Changes to Organizational Doc	uments
Several entities changed their names: Stafford Hospital	L, LLC (previously known as
Stafford Hospital Center, LLC), Mary Washington Healtho	care Clinical Services, Inc.
(previously known as MediCorp Clinical Services, Inc.),	Mary Washington Healthcare
Physicians (previously known as Quantum Physicians), St	afford Hospital Foundation,
Inc. (previously known as Stafford Hospital Center Four	ndation, Inc.).The IRS was
previously notified of these changes.	
Form 990, Part VI, Line 11 - Form 990 Review Process	
Management completes a draft of the Internal Revenue Se	ervice (IRS) Form 990
Information Return for the Mary Washington Healthcare (	Group. At that time the review
process begins and the return is submitted to the Audit	t and Compliance Committee of

Schedule <b>0</b> (Form 990) 2009	Page <b>2</b>
Name of the organization  Mary Washington Healthcare Group Return	Employer identification number 20-1106426
Form 990, Part VI, Line 11 - Form 990 Review Process (continued)	
the Board for Review and Acceptance. The Form 990 is also made	accessible to the
Board of Trustees through the Board Website for further review.	
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Con	
Every trustee and executive all the way down to our managerial	
disclose any and all possible conflicts of interests. The discl	·
annually and submitted to the MWHC Director of Internal Audit.	
presents all conflicts to the Audit & Compliance Committee of t	
The Chairman of the Audit & Compliance Commmittee reports all o	
board.	confidence to the full
Doard.	
The conflicts are continually and actively managed. Individuals	with conflicts
	·
disclose their conflicts again when a topic comes up for discus	· <del></del>
individual has a conflict. The individual then recuses him/hers	
related to that topic. The conflict of interests policy is revi	ewed annually by the
Board of Trustees.	
Form 990, Part VI, Line 15a - Compensation Review & Approval Process for CEO, E	xec. Dir., or Top Mgtment
Mary Washington Healthcare utilizes an Executive Compensation C	Committee with the
purpose and purview to establish processes to ensure fair and o	complete compensation
for the CEO and Executive leadership. In order to ensure compen	nsation paid is set at
fair market value, the Executive Compensation Committee utilize	es compensation survey
data and Form 990 information from comparable health systems ar	nd the services of an
independent compensation consultant. Such independent third par	ty data provides
assurance that executive compensation is commercially reasonabl	le and at a fair
market value.	
	·

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered 'Yes' to Form 990, Part IV, lines 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Employer identification number

20-1106426

Mary Washington Healthcare Group Return Department of the Treasury Internal Revenue Service Name of the organization

Part I Identification of Disregarded Entities (Complete of the organization answered 'Yes' to Form 990, Part IV, line 33.)

(A) Name, address, and EIN of disregarded entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	( <b>D)</b> Total income	<b>(E)</b> End-of-year assets	<b>(F)</b> Direct controlling entity
<u>CRNA, LLC</u> 2300 Fall Hill Ave					MWHC Clinical
Fredericksburg, VA57-1172752	Medical Services	γΛ	13,213,074.	646,767.	Services, Inc.
ogy_and_Diabetes_AssociatesHill Ave					MWHC Clinical
<u>Fredericksburg, VA_2240192-0194905</u>	Medical Services	VA	0.	0	Services, Inc.
Maternal and Fetal Medicine Central VA 2300 Fall Hill Ave					MWHC Clinical
<u>Fredericksburg, VA_2240114-996609</u>	Medical Services	ΑV	0.	0	Services, Inc.
Part II Identification of Related Tax-Exempt Organization	<b>cations</b> (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had during the tax year.)	janization answerec	l 'Yes' to Form 99(	), Part IV, line 34 b	ecause it had

(A) Name, address, and EIN of related organization	( <b>B)</b> Primary activity	(C) Legal domicile (state or foreign country)	(C) (Exempt Code section Public charity status or foreign counity) (if section 501(c)(3))		(F) Direct controlling entity
Mary Washington Healthcare					
2300 Fall Hill Ave, Ste 509					
Fredericksburg, VA 22401					
	Medical Serv	VA	501 (c) (3)	509 (A) (3)	N/A
Stafford Hospital Auxiliary					
Fredericksburg, VA 22401					
	Medical Serv	VA	501 (c) (3)	509 (A) (3)	MWHC
Mary Washington Hospital Auxiliary					
Fredericksburg, VA 22401					
	Medical Serv	VA	501 (c) (3)	509 (A) (3)	MWHC

Schedule R (Form 990) (2009)

TEEA5001L 02/05/10

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

20-1106426

Schedule R (Form 990) 2009 Mary Washington Healthcare Group Return

Part III Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(A) Name, address, and EIN of related organization	(B) Primary Activity	(C) Legal domicile (state or foreign	( <b>b)</b> Direct controlling entity	(E) Predominant income (related, unrelated, excluded from tax under		Share of total income Share of end-of-year assets	(H) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1	General or managing partner?	ral or Iging
		country)		sections 512-514)			Yes No	г т	Yes	ş
Tompkins Martin Medical Plaza	Plaza									
2300 Fall Hill Ave, Ste 509	509									
Fredericksburg, VA 2240										
54-1632021	Real Estate	VA	MPI	Related	2,339,556.	7,435,911	×	N/A	×	
Fred burg Ambulatory Surgery Center	rgery Center									
2300 Fall Hill Ave, Ste \$09	609									
Fredericksburg, VA 22401							<u>-</u>			
56-2322548	Surgery Ctr	VA	MWHC Clin.	Related	18,767,633.	5,046,871.	×	N/A	×	
Medical Imaging of Fredericksburg	ericksburg						- <del></del>			
2300 Fall Hill Ave, Ste \$09	609									
Fredericksburg, VA 2240										
54-1364028	Medical Srv	VA	MWHC Clin.	Related	43, 691, 955	9,533,452.	×	N/A	×	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete of the organization answered 'Yes' to Form 990, Part IV, Inne 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	axable as a Cord organizations	poration or Tru treated as a cc	ust (Complete	if the organiz	ation answered 'Ye tax year.)	es' to Form 990, Pa	ırt IV,
(A) Name, address, and EIN of related organization	Primary Activity (state or foreign country)	(C) Legal domicile (state or foreign c	( <b>D)</b> Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	Legal domicile Direct Type of entity (State or foreign controlling entity (C corp., S country)  (G corp., S corp., S country)  (G corp., S corp., S corp., S corp., S corp., S country)	(H) Percentage ownership
Virginia Cardiovascular Surgery, Inc.							
	Medical Serv	VA	MWHC	C Corp	0.	0.	100.00
Mary Washington Healthcare Services, Inc.							
2300 Fall Hill Avenue							
Fredericksburg, VA_22401	Retail						
	Medical	VA	MWHC	C Corp	0.	0.	

Schedule R (Form 990) (2009)

TEEA5002L 02/05/10

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20-1106426

# Part V Transactions With Related Organizations (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34, 35, or 36.)

Note Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	S S
1 During the tax year did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	1		
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a	×
<b>b</b> Gift, grant, or capital contribution to other organization(s)		1 b	×
c Gift, grant, or capital contribution from other organization(s)	<u> </u>	1c	×
d Loans or loan quarantees to or for other organization(s)	1	PL	×
e Loans or loan guarantees by other organization(s)	<u>                                     </u>	1e	×
	<u> </u>	1	
f Sale of assets to other organization(s)	<u> </u>	1.	×
g Purchase of assets from other organization(s)	<u> </u>	19	×
		1 4	×
i Lease of facilities, equipment, or other assets to other organization(s)		1i X	$\vdash$
	1	-	La branch (115)
j Lease of facilities, equipment, or other assets from other organization(s)		1 j	×
k Performance of services or membership or fundraising solicitations for other organization(s)		1k	×
I Performance of services or membership or fundraising solicitations by other organization(s)		11	×
<b>m</b> Sharing of facilities, equipment, mailing lists, or other assets	<u>L</u>	1 m	×
n Sharing of paid employees.		1 n	×
		Subject St. Backers	The state of
o Reimbursement paid to other organization for expenses		10	×
<b>p</b> Reimbursement paid by other organization for expenses		1p	X
	4	Arian Salah	1 - 40che E.
<b>q</b> Other transfer of cash or property to other organization(s)		19	×
r Other transfer of cash or property from other organization(s)		11	×
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	thresholds		
(B) Name of other organization Transaction type (a-r)		<b>(C)</b> Amount involved	lved
A Frad bure Ambilatori Cureeri Conter		0	000
		00	1,433
(2) Medical Imaging of Fredericksburg		513	513, 702
(3) Mary Washington Healthcare Services Inc		76.	757 055
יותן שמודיואלימיו ווכתוביותים מכו הוככים ' דווכי		r	
	-		
(5)			
(9)			
<b>BAA</b> TEEA5003L 02/05/10	Schedule R (Form 990) (2009)	rm 990)	(2009)

Schedule R (Form 990) 2009 Mary Washington Healthcare Group Return

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total asset or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships

Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	Are all partners section 501(c)(3) organizations?	(E) Share of end-of-year assets	(F) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	(H) General or managing partner?	50-
			Yes No		Yes No		Yes No	٦
								1
			_					
						!		
								1
					<u></u>			
					_			
ВАА		TEEA5004L 02/05/10		: 		Schedule R (Form 990) (2009)	n 990) (200	6

SCHEDULE R-1 (Form 990)

Department of the Treasury Internal Revenue Service Name of filing organization

Continuation Sheet for Schedule R

Open to Public Inspection 2009

OMB No 1545 0047

Attach to Form 990 to list additional information for Schedule R (Form 990) Part I; Part II; Part IV; Part V, line 2; or Part VI.
 See instructions for Schedule R (Form 990).

Employer identification number 20-1106426

> Part I Continuation of Identification of Disregarded Entities Mary Washington Healthcare Group Return

	)				
(A) Name, address, and EIN of disregarded entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Total income	(E) End-of-year assets	(F) Direct controlling entity
MediDoctors Pediatric Services, LLC					
Fredericksburg, VA 22401	Modified Contract	17.8	c	c	MWHC Clinical
MediDoctors, LLC					
Fredericksburg, VA 22401	Medical services	VA	0	0	MWHC Clinical Services, Inc
MediDoctors Holding Company, LLC					
Fredericksburg, VA 22401	Holding Company	VA	1,285,265	57,711.	MWHC Clinical Services, Inc.
MediDoctors Primary Care, LLC					
Fredericksburg, VA 2240130-0260840	Medical Services	VA	0	0.	MWHC Clinical Services, Inc
Neurology Associates of Central VA, LLC					
Fredericksburg, VA 22401	Medical Services	VA	0	0.	MWHC Clinical Services, Inc
Rappahannock Surgical Associates, LLC					
Fredericksburg, VA 22401	Medical Services	VA	0.	0.1	MWHC Clinical Services, Inc.
Rheumatology Associates of Central VA					
Fredericksburg, VA 22401	Medical Services	VA	0	0.	MWHC Clinical Services, Inc

Schedule **R-1** (Form 990) 2009

TEEA5101L 02/02/10

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE R-1 (Form 990)

Department of the Treasury Internal Revenue Service Name of filing organization

Continuation Sheet for Schedule R

2009

OMB No 1545-0047

Open to Public Inspection

Attach to Form 990 to list additional information for Schedule R (Form 990) Part I; Part II; Part IV; Part V, line 2; or Part VI.
 See instructions for Schedule R (Form 990).

Employer identification number 20-1106426

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Mary Washington Healthcare Group Return

rain Communation of Definition of Distribution Em					
(A) Name, address, and EIN of disregarded entity	( <b>B</b> ) Primary activity	(C) Legal domicile (state or foreign country)	( <b>D)</b> Total income	<b>(E)</b> End-of-year assets	(F) Direct controlling entity
North Stafford Medical Mall, LLC					
Fredericksburg, VA 2240154-1529660	Real Estate	VA	0	0	MPI
Rappahannock Neurosurgery Associate, LLC					
Fredericksburg, VA 22401	Medical Services	VA	0	0	MWHC Clinical Services. Inc
MediCorp Properties Management Co., LLC					
Fredericksburg, VA 22401	Property Management	VA	0	0.	MPI
			:		
BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.	structions for Form 990.		TEEA5101L 02/02/10	Schedul	Schedule <b>R-1</b> (Form 990) 2009

20-1106426

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

( <b>A)</b> Name, address, and EIN of related organization	(B) Primary activity	Legal domicile (state or foreign	(D) Direct controlling entity	(E) Predominant income (related, unrelated, excluded from tax under	(F) Share of total income	( <b>G)</b> Share of end-of-year assets	(H) Disproportionate allocations?	Code V-UBI amount on box 20 of K-1	(J) General or managing partner?	al or ging er?
		country)		sections 512-514)			Yes No		Yes	Š
Virginia Urgent Care, L. 2300 Fall Hill Ave, Ste Fredericksburg, VA 2240 36-4615049	Urgent Hlth	VA	MPI	Related	4,606,688	4,652,088.	×	N/A		×
							-			
ВАА				TEEA5103L 02/02/10	01/0			Schedule <b>R-1</b> (Form 990) 2009	rm 990)	2009

2009	Federal Supporting Detail			Page 1
	Mary Washington Healthcare Group Return		<u> </u>	20-1106426
,				
Stmt. of Functional Expense Advertising and promotion	s (990)			
G&A - Promotional G&A - Advertising/Promo G&A - Recruitment Movin G&A - Recruitment			\$	107,667. 234,377. 16,022. 120,680.
G&A - Recruiting Travel		Total	\$	10,329. 489,075.
Stmt. of Functional Expense Office expenses	s (990)			
G&A - Continuum of Care G&A - Service Recovery G&A - Patient Replaceme G&A - Bereavement Exper G&A - Birect Mail G&A - Direct Mail G&A - Penalties & Late G&A - Licenses & Taxes G&A - Telecommunication G&A - Answering Service G&A - Telecom Costs G&A - Telephone-Cellula G&A - Telephone-Pagers G&A - Telephone-Admin- G&A - Telephone-Admin- G&A - Telephone-Admin- G&A - Telephone-Admin- G&A - Telephone-Admin- G&A - Telephone-Admin- G&A - Telephone-Bours G&A - Dues & Subscript: G&A - Dues & Subscript: G&A - Bank Fees Supplies - Misc Freight Uniforms Educ Supplies - Books Educ Supplies - Brochus Educ Supplies - Videos Operating Supplies Supplies - Microfilm/fi Administrative Forms Office Supplies Supplies - Microfilm/fi Administrative Forms Office Supplies Supplies - Microfilm/fi Complies	ent Item ise ions-MSI  Fees ins-WAN es-MCHS es ar  FMMP MPI MCHS ions  res iche		\$	598. 14,456. 18,510. 4,333. 3,413. 150. 122,795. 7,665. 47,814. 6,095. 272,962. 113,534. 93,124. 46,983. 74,756. 42,247. 177,724. 19,729. 4600. 443,338. 275,435. 4,416. 2,531. 125,160. 192,489. 39,633. 6,510. 6,640. 7,729. 382,490. 1,248,692. 44,622. 39,046. 1,676. 109,317. 67,424. 3,867,992. 3,126,660. 20,999. 19,646,974. 3,867,992. 376,182. 127. 556. 19,637.

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# **Federal Supporting Detail**

Page 2

**Mary Washington Healthcare Group Return** 

20-1106426

Stmt. of Functional	Expenses	(990) (continued)
Office expenses		

Supplies - Blood	\$	3,411,612.
Supplies - 02 Gasses		385,675.
Supplies - Chemistry		2,418.
Supplies - Reagents		3,637,064.
Supplies - Film		66,871.
Supplies - Contrast Agents		831,922.
Supplies - Sutures		571,391.
Supplies - Implants		21,770,594.
Supplies - Prostheses		6,015,827.
Supplies - Instruments-MSI		110.
Supplies - Instruments		871,434.
Supplies - Med/Surg-MSI		25,686.
Supplies - Med/Surg		30,715,381.
Delivery Charges		51,741.
R&M-Suite Renovations		278,944.
R&M-Vehicles		61,572.
R&M-Equipment		433,088.
R&M-Biomedical-MWH		3,966.
R&M-Biomedical		773,657.
R&M-Ground		863,964.
R&M-General-TMMP		8,242.
R&M-General-MPI		7,475.
R&M-General		1,018,654.
Office Relocation/Moving Svcs.		234,790.
Courier Services		390.
Waste Disposal Services		379,560.
Storage Services		48,493.
Security		2,985,060.
Laundry		1,898,000.
namary	Total \$	108,484,418.
	100a1 <u>7</u>	100, 101, 110.

# Stmt. of Functional Expenses (990) Information technology

Hardware Lease	\$	44,440.
Software Lease		1,859,356.
Supplies - Hardware		678,230.
Supplies - Software		87,892.
R&M-Computers		13,322.
Maint Contracts-Sftwr Usage Fe		493,200.
Maint Contracts-Hardware		90,147.
Maint Contracts-Software		1,385,708.
Data Collection Services		179,619.
Programming Services		17,266.
	Total 🕏	4,849,180.

### Stmt. of Functional Expenses (990) Occupancy

Leased Equipment Rent-TMMP Rent-MWH Rent-MPI Rent Utilities - Cable TV	\$	2,637,320. 1,151,657. 24,576. 2,824,203. 2,338,313. 34,316.
--	----	--

2009	Federal Supporting Detail	1	Page 3
	Mary Washington Healthcare Group Re	eturn	20-110642
Stmt. of Functional Occupancy	Expenses (990) (continued)		
Utilities - Wate Utilities - Gas Utilities - Elec G&A - Real Estat G&A - Property 1	tric e Tax	\$	427,026. 1,541,000. 3,719,182. 504,730. 37,520.
G&A - Cabling Se	ervices	Total 🖺	86,089. 15,325,932.
Stmt. of Functional Travel	Expenses (990)		
G&A - Mileage - G&A - Travel-Pat G&A - Patient Tr G&A - Meetings & G&A - Meetings & G&A - Meetings & G&A - Meetings & G&A - Meetings &	cient Care cansport can can can can can can can can can can	\$	35,696. 361,613. 355,678. 11,442. 67,220. 111,236. 180,303. 1,585.
		Total 💲	1,124,773.