

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form **990-PF**

Department of the Treasury

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

OMB No 1545-0052 2009

	<u></u>	Vertue Service	to the local dation may b	c abic to use a copy of this	Total it to dation y dute i	opoi	ting require	nono.			
Ford	aler	dar year 2009, or tax year	beginning		, and ending						
GC	heck	all that apply:	Initial return	Initial return of a fo	ormer public charity			Final return	1		
			Amended return	Address chan	· -		Name chang				
lise	the	Name of foundation					A Employe	r identification	number		
	abel										
Oth	erwi	se, NORMAN FOU	NDATION, IN	C			13-1	L862694			
	print		box number if mail is not del	ivered to street address)	Room/sui	ite	B Telephon	e number	-		
	type	144/1040111	ST								
	Spe ructio		d ZIP code				C If exemption	n application is p	ending, chec	k here	ightharpoons
	uçtı	NEW YORK,	NY 10017				D 1. Foreigi	n organizations	s, check he	re	
H_C	heck	type of organization:	X Section 501(c)(3) exi	empt private foundation			 Foreign check h 	organizations me ere and attach co	eting the 859 Emputation	6 test,	▶□
	Se	ction 4947(a)(1) nonexemp	ot charitable trust 🔲 (Other taxable private founda	ation		F If private	foundation sta	tus was ter	minate	ed
I Fa	ır ma	arket value of all assets at er	nd of year J Accountir	ng method: X Cash	Accrual			tion 507(b)(1)			" ▶□
(fr	om I	Part II, col (c), line 16)		ner (specify)		_	F If the four	ndation is in a	60-month	termin	ation
				mn (d) must be on cash l	basis)		under sec	tion 507(b)(1	(B), check	here	D
Pa	<u>rt l</u>	Analysis of Revenue and (The total of amounts in column	Expenses	(a) Revenue and	(b) Net investment	1		usted net	(d) D	isburse	ments urposes
		necessarily equal the amounts	s in column (a).)	expenses per books	income		inc	ome	(cas	h basis	only)
	1	Contributions, gifts, grants	s, etc., received		<u> </u>		N/	<u>'A</u>	<u> </u>		
	2	Check X If the foundation							<u> </u>		
	3	Interest on savings and tempor cash investments	ary	72,786.	72,78				State		
	4	Dividends and interest from	n securities	377,964.	373,01	2.			State	<u>eme</u>	<u>nt 2</u>
	5a	Gross rents									
	b	Net rental income or (loss)						DECEN	/ED		
a	6a	Net gain or (loss) from sale of a		- <u>68</u> ,493.				RECEI	V L U		
Revenue	b	Gross sales price for all assets on line 6a	<u>2,772,296.</u>						10	181	
ev	7	Capital gain net income (from P	art IV, line 2)			0.	8	NOV 19	2010	1601	
4	8	Net short-term capital gain	1				ŏ			꺲	
	9	Income modifications					_	OGDE	TU.		
	10a	Gross sales less returns and allowances						OGDE	1, 0	إحسا	
	b	Less Cost of goods sold							ļ		
2010	C	Gross profit or (loss)				_			<u> </u>		
₩	11	Other income		108,686.	98,76	_			State	<u>∍me</u> ı	<u>nt 3</u>
6 7	12	Total. Add lines 1 through	111	490,943.	544,55	_					
	13	Compensation of officers, direct	· · · · · · · · · · · · · · · · · · ·	<u>87,663.</u>		0.			ļ		<u>, 663</u>
NOV	14	Other employee salaries ar	•	22,304.		0.			<u> </u>		,304
	15	Pension plans, employee t		32,120.		0.			 	<u>32</u>	<u>,120</u>
and Administrative Expenses	16a	Legal fees	Stmt 4	390.		9.			ļ		<u>351</u>
	Ь	Accounting fees	Stmt 5	21,060.	21,06	0.			ļ		0
ĒŽ	C	Other professional fees				_	·-				
€	17	Interest		7,374.	7,37				<u> </u>	44	0
ΩĒ.	18	Taxes	Stmt 6	30,055.	7,19				ļ <u> </u>	<u> 11</u>	,054
inis	19	Depreciation and depletion	ا [12,978.		0.					
튬	20	Occupancy				_			 		445
Υp	21	Travel, conferences, and m	neetings	8,117.		0.				8_	<u>, 117</u>
an	22	Printing and publications			405.00	_			<u> </u>		
ing	23	Other expenses	Stmt 7	269,011.	187,29	8.			<u> </u>	<u>8T</u>	<u>,617</u>
rat	24	Total operating and admir		404 050	000 00				١,		006
Operating		expenses Add lines 13 th	- r	491,072.	222,96	<u>٠</u>					<u>, 226</u>
•	25	Contributions, gifts, grants	Г	841,500.					 {	<u> </u>	<u>,500</u>
	26	Total expenses and disbu	rsements.	1 220 550	000 00	,				104	700
		Add lines 24 and 25	10:	1,332,572.	222,96	⊥.			1 1	104	<u>,726</u>
		Subtract line 26 from line		041 600							
		Excess of revenue over expense	T T	-841,629.	201 50	_			 		
		Net investment income (if	T T		321,59	٥.	17	/ 3	-		
92350 02-02)1	Adjusted net income (if neg		A sa Bladian - a - Ab - 1 A			N/		Ear- 0	90 F	PF (2009
02-02	- 10	LMA FOI PIVACY ACT AN	iu raperwork Keduction /	Act Notice, see the instruct	UQN8.			18	roini y	コリード	:r= (∠∪U\

Form **990-PF** (2009)

1

NORMAN FOUNDATION, INC			<u>, , , , , , , , , , , , , , , , , , , </u>		13-1862694 Page 2			
P	art	II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year (a) Book Value	(b) Book Value	year (c) Fair Market Value			
		Cash - non-interest-bearing Savings and temporary cash investments	3,502,035.	1,096,499.	1,096,499.			
	3	Accounts receivable >						
	4	Less: allowance for doubtful accounts ► Pledges receivable ►						
	7	Less; allowance for doubtful accounts						
	5	Grants receivable						
	6	Receivables due from officers, directors, trustees, and other disqualified persons						
	7	Other notes and toans receivable						
		Less: allowance for doubtful accounts						
Assets		Inventories for sale or use Prepaid expenses and deferred charges						
As		Investments - U.S. and state government obligations Stmt 8	0.	822,973.	877,423.			
		Investments - corporate stock Stmt 9	2,160,078.	2,127,200.	1,582,178.			
	C	Investments - corporate bonds Stmt 10	996,180.	1,463,280.	1,401,691.			
	11	investments - land, buildings, and equipment, basis	400	447 570	445 550			
	40	Less accumulated depreciation 322,011.	130,548.	117,570.	117,570.			
	12	Investments - mortgage loans Investments - other Stmt 11	14,313,789.	14,271,066.	15,503,499.			
		Land, buildings, and equipment: basis	14,313,703.	14,2/1,000.				
		Less accumulated depreciation						
	15	Other assets (describe ► SPECIAL ACCOUNT)	1,219,001.	1,199,320.	886,084.			
	16	Total assets (to be completed by all filers)	22,321,631.	21,097,908.	21,464,944.			
		Accounts payable and accrued expenses						
	18	Grants payable						
ies	19	Deferred revenue						
Liabilities	l .	Loans from officers, directors, trustees, and other disqualified persons		-				
Ľ.	21	Mortgages and other notes payable Other liabilities (describe ► Statement 12)	1,219,001.	1,199,320.				
		Bedeemere 12)	1,215,001.	2/255/5265				
_	23	Total liabilities (add lines 17 through 22)	1,219,001.	1,199,320.				
		Foundations that follow SFAS 117, check here						
ės	24	and complete lines 24 through 26 and lines 30 and 31. Unrestricted						
anc	25	Temporarily restricted						
Bal	l	Permanently restricted						
Pun		Foundations that do not follow SFAS 117, check here						
or F		and complete lines 27 through 31	01 100 600	10 000 500				
ets (27	Capital stock, trust principal, or current funds	21,102,630.	19,898,588. 0.				
Assı	28 29	Paid-in or capital surplus, or land, bldg., and equipment fund Retained earnings, accumulated income, endowment, or other funds	0.	0.				
Net Assets or Fund Balances	30	Total net assets or fund balances	21,102,630.	19,898,588.				
	31	Total liabilities and net assets/fund balances	22,321,631.	21,097,908.				
P	art	III Analysis of Changes in Net Assets or Fund Ba	alances					
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30					
		st agree with end-of-year figure reported on prior year's return)		1	21,102,630.			
		r amount from Part I, line 27a		2	-841,629.			
		r increases not included in line 2 (itemize)		3	20 261 001			
		lines 1, 2, and 3 eases not included in line 2 (itemize) PARTNERSHIP AD	THETHENTS	5	20,261,001. 362,413.			
		I net assets or fund balances at end of year (line 4 minus line 5) - Part II, co		6	19,898,588.			
<u>~</u> _	. <u>J.u</u>	accord or raine equations at one or your finite 4 minutes into 07 - Cart 11, 60	1071 1110 00		Form 990-PF (2009)			

Part IV Capital Gains and Losses for Tax on Investment Income											
(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) (b) How acquired P - Purchase D - Donation						(c) Date a (mo., da	ate acquired (d) Date so c, day, yr.) (mo., day,				
1a SCHEDULE ATTACHED					_	P	Vari	ous_	Various		
b SCHEDULE ATTAC						P	Vari	ous_	Various		
c FROM K-1 NW FD				_	_	P					
d FROM K-1 SUCAB				ļ		P					
e FROM K-1 SUCAB		1				P [<u> </u>		
(e) Gross sales price	(f) Depreciation allowed (or allowable)		t or other basis xpense of sale					ain or (loss (f) minus	<u>(g)</u>		
<u>a 68,811.</u>			68,81						0.		
<u>b</u> 3,352,733.			<u>2,771,97</u>	8.					580,755.		
<u>c -8,415.</u>		ļ					·		<u>-8,415.</u>		
d 2,920.									2,920.		
e -643,753.	l	the fewerdation	00 10/01/00						-643,753.		
Complete only for assets snown	ng gain in column (h) and owned by	r		_				ol. (h) gaın ıot less tha			
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (1) col. (j), if any					(from col.	(h))		
<u>a</u>				_					0.		
<u>b</u>									580,755.		
<u>c</u>			 .						<u>-8,415.</u>		
<u>d</u>		J							2,920.		
<u>e</u>									<u>-643,753.</u>		
2 Capital gain net income or (net ca	If gain, also ente apital loss) If (loss), enter -0			}	2				-68,493.		
3 Net short-term capital gain or (lo	ss) as defined in sections 1222(5) ar	nd (6):									
If gain, also enter in Part I, line 8,		` '		1							
If (loss), enter -0- in Part I, line 8		- ·	T N .		3	A 8		N/A	<u> </u>		
	Inder Section 4940(e) for					nent inc	ome				
(For optional use by domestic privat	e foundations subject to the section	4940(a) tax on	net investment in	come	e.)						
If section 4940(d)(2) applies, leave t	his part blank.										
				40					Yes X No		
Was the foundation liable for the sec		, ,	•	1007					Yes _A_ No		
If "Yes," the foundation does not qua	each column for each year; see instr			25							
(a)		dollaria barara	making any online	(c)					(d) bution ratio		
Base periód years Calendar year (or tax year beginni	(b) Adjusted qualifying dis	stributions	Net value of no			use assets	Ι.	Distril (col. (b) div	bùtiòn ratio vided by col. (c))		
2008	ing in)	5,304.		23	78	7,194		<u> </u>			
2007		0,223.				8,620			.044342		
2006		4,975.				9,907			.045275		
2005		2,219.				3,060			.055442		
2004		0,821.				1,528			.057188		
2 Total of line 1, column (d)							2		252077		
3 Average distribution ratio for the	5-year base period - divide the total	on line 2 by 5,	or by the number	of ve	ars						
the foundation has been in existe	- ·	• /		•			3		.050415		
	•										
4 Enter the net value of noncharital	ole-use assets for 2009 from Part X,	line 5					4	1	8,990,772.		
5 Multiply line 4 by line 3							5		957,420.		
6 Enter 1% of net investment incor	ne (1% of Part I, line 27b)						6		3,216.		
7 Add lines 5 and 6							7		960,636.		
	o De AMIL Ione 4										
8 Enter qualifying distributions from If line 8 is equal to or greater that	n Part XII, line 4 n line 7, check the box in Part VI, line	th. and comp	lete that part usin	o a 1º	% tax r	rate.	8	·	1,084,726.		
See the Part VI instructions.	, on ook and box arr are \$1, and	,	man pain aoin	g - '							

14411111 741359 14006

	990-PF (2009) NORMAN FOUNDATION, INC 13-1 13-1 13-1 14-1 15-1 15-1 15-1 15-1 15-1 15-1 15	1862694 see instr	uction	Page 4
	Exempt operating foundations described in section 4940(d)(2), check here and enter N/A on line 1.			
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%		3,2	<u> 16.</u>
	of Part I, line 27b			
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)			^
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2 2	16.
	Add lines 1 and 2		3,2	
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		3,2	0.
	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		3,4	10.
	Credits/Payments:			
	2009 estimated tax payments and 2008 overpayment credited to 2009 6a 20,016.			
	Exempt foreign organizations - tax withheld at source 6b			
	Tax paid with application for extension of time to file (Form 8868) Backup withholding erroneously withheld 6d			
		2	0,0	16
			0 7 0	<u> </u>
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		_	
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	1	6,8	00.
	Enter the amount of line 10 to be: Credited to 2010 estimated tax		. 0 , 0	0.
	irt VII-A Statements Regarding Activities			
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	No
,,	any political campaign?	1a	-	X
h	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?	1b		Х
•	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities			
c	Did the foundation file Form 1120-POL for this year?	10		X _
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
·	(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers. ▶ \$ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2	1	X
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X_	
b	olf "Yes," has it filed a tax return on Form 990-T for this year?	<u>4b</u>	X_	<u> </u>
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5	<u> </u>	X
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or		-	
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law		٠,,	
	remain in the governing instrument?	6	X	-
7	Did the foundation have at least \$5,000 in assets at any time during the year?	7_	 ^	
_	If "Yes," complete Part II, col. (c), and Part XV			
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) NY			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	<u>8b</u>	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV)? If "Yes," complete Part XIV	9	-	<u>X</u> _
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X_
		Form 99 0	J-PF	(2009)

	1990-PF (2009) NORMAN FOUNDATION, INC 13-1862	694	1	Page 5
Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		x
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		x
12		13	X	
10	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address N/A			
14		230	98	00
	Located at ► 147 E 48TH ST NEW YORK, NY ZIP+4 ►10	017		_
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		, .▶	
Da	and enter the amount of tax-exempt interest received or accrued during the year art VII-B Statements Regarding Activities for Which Form 4720 May Be Required	N	/ <u>A</u>	
Гс		 	Vaal	NIa
4.	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	\vdash	Yes	IAO
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)	1 1		
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	} }		
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?	1		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations	1 1	l	
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2009?	1c		<u>X</u>
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):	1 1		
а	At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2009? Yes X No			
	If "Yes," list the years \blacktriangleright ,,,,,,			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect		:	
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b	_	
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
3.	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
Ja	during the year? — Yes X No			
b	If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after]]	J	
_	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2009.) N/A	3b		
42	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			_==_
	had not been removed from jeopardy before the first day of the tax year beginning in 2009?	46		Х
		m 990 -	·PF (

Form 990-PF (2009) NORMAN FOUNDATION, INC			13-18626	94 Page 6		
Part VII-B Statements Regarding Activities for Which I	orm 4720 May Be F	Required (contin	ued)			
5a During the year did the foundation pay or incur any amount to:						
(1) Carry on propaganda, or otherwise attempt to influence legislation (section			es 🗶 No			
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire		F==			
any voter registration drive?	_		s X No			
(3) Provide a grant to an individual for travel, study, or other similar purposes		Ye	es X No			
(4) Provide a grant to an organization other than a charitable, etc., organizatio	n described in section	,	(.			
509(a)(1), (2), or (3), or section 4940(d)(2)?			es X No			
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? Yes X No						
the prevention of cruelty to children or animals?	dar the eventions described	 :-	S LALINO			
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und section 53.4945 or in a current notice regarding disaster assistance (see instru		iii negulalions	N/A	5ь		
Organizations relying on a current notice regarding disaster assistance (see lifs) of	<u>-</u>					
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fi		ined		1 1		
expenditure responsibility for the grant?			s No			
If "Yes," attach the statement required by Regulations section 53 494		1/23				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to						
a personal benefit contract?	pay promisino on	☐ Ye	s X No			
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b X		
If "Yes" to 6b, file Form 8870.						
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	☐ Ye	es X No			
b If yes, did the foundation receive any proceeds or have any net income attribut			_	7b		
Part VIII Information About Officers, Directors, Trust		nagers, Highly				
Paid Employees, and Contractors						
1 List all officers, directors, trustees, foundation managers and their	compensation.	1				
(-) Name and address	(b) Title, and average hours per week devoted	(c) Compensation (If not paid,	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other		
(a) Name and address	to position	enter -0-)	compensation	allowances		
			_	_		
See Statement 13		0.	0.	0.		
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none.	enter "NONE."	L			
	(b) Title, and average	1	(d) Contributions to employee benefit plans	(e) Expense		
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	account, other allowances		
JUNE MAKELA	PROGRAM DIREC	TOR	compensation	411011411000		
C/O NORMAN FDN 147E 48TH ST, NY, NY	35.00	0.	0.	0.		
Of O Moldan 12M 14/12 101M 01/ M1/ M1	33.00					
Total number of other employees paid over \$50,000				0		
			Form	990-PF (2009)		

923551 02-02-10

orm 990-PF (2009) NORMAN FOUNDATION, INC	13-1862694 Page 7
Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highl Paid Employees, and Contractors (continued)	ly
Five highest-paid independent contractors for professional services. If none, enter "NONE."	
(a) Name and address of each person paid more than \$50,000 (b) Type of serv	vice (c) Compensation
NONE	
	
	
Fotal number of others receiving over \$50,000 for professional services	D 0
Part IX-A Summary of Direct Charitable Activities	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
IN/A	
	0.
2	
1	
· · · · · · · · · · · · · · · · · · ·	
Part IX-B Summary of Program-Related Investments	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
N/A	
	0.
	 -
	
All other program-related investments. See instructions.	
N/A	
	0.
Total. Add lines 1 through 3	0.
	Form 990-PF (2009)

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndatior	ns, see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	3,507,604.
b	Average of monthly cash balances	1b	1,701,581.
C	Fair market value of all other assets	1c	14,070,787.
d	Total (add lines 1a, b, and c)	1d	19,279,972.
	Reduction claimed for blockage or other factors reported on lines 1a and	1	
-	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	19,279,972.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	289,200.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	18,990,772.
6	Minimum investment return Enter 5% of line 5	6	949,539.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here in and do not complete this part.)	nd certa	
1	Minimum investment return from Part X, line 6	1	949,539.
2a	Tax on investment income for 2009 from Part VI, line 5		
b	Income tax for 2009. (This does not include the tax from Part VI.) 2b 715.		
C	Add lines 2a and 2b	2c _	3,931.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	945,608.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	945,608.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	945,608.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	1,084,726.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a_	
b	Cash distribution test (attach the required schedule)	3b	·
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	1,084,726.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	3,216.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	1,081,510.
	Note. The amount on line 6 will be used in Part V. column (b), in subsequent years when calculating whether the foundation	qualifies	s for the section

Form **990-PF** (2009)

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
1 Distributable amount for 2009 from Part XI,	<u></u>		_	
line 7				945,608.
2 Undistributed income, if any, as of the end of 2009				
a Enter amount for 2008 only			0.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2009:				
a From 2004 183, 109.				
b From 2005 265, 464.				
c From 2006				
d From 2007				
e From 2008 11,673.		!		
f Total of lines 3a through e	460,246.			
4 Qualifying distributions for 2009 from		1		
Part XII, line 4: \triangleright \$ 1,084,726.				
a Applied to 2008, but not more than line 2a		·	0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	-			
(Election required - see instructions)	0.			
d Applied to 2009 distributable amount				945,608.
e Remaining amount distributed out of corpus	139,118.			
5 Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount must be shown in column (a)	0.			0.
6 Enter the net total of each column as indicated below:				
	599,364.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	333,304.			
b Prior years' undistributed income. Subtract		. 0.		
line 4b from line 2b c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2008. Subtract line			-	
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2009. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2010				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2004				
not applied on line 5 or line 7	183,109.			
9 Excess distributions carryover to 2010.				
Subtract lines 7 and 8 from line 6a	416,255.			
10 Analysis of line 9:				
a Excess from 2005 265, 464.				
b Excess from 2006				
c Excess from 2007				
d Excess from 2008 11,673.				
e Excess from 2009 139,118.				<u> </u>

	FOUNDATION,	INC	·		62694 Page 10
Part XIV Private Operating F	oundations (see ins	structions and Part VII-	A, question 9)	N/A	
1 a If the foundation has received a ruling o	r determination letter that	it is a private operating			
foundation, and the ruling is effective fo	r 2009, enter the date of t	he ruling	>		
b Check box to indicate whether the found	dation is a private operatin	ig foundation described in	n section	4942(j)(3) or 49	942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year	1	Prior 3 years		
income from Part I or the minimum	(a) 2009	(b) 2008	(c) 2007	(d) 2006	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
-					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c		<u> </u>			
3 Complete 3a, b, or c for the alternative test relied upon:	!				
a "Assets" alternative test - enter:	ļ				
(1) Value of all assets					<u> </u>
(2) Value of assets qualifying					
under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year					
listed		•			
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,	!				
dividends, rents, payments on					
securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(iii)				·	
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income		to this next only	if the foundation	had \$5 000 or m	ore in assets
Part XV Supplementary Info			ir the foundation	i nau \$5,000 or m	016 111 922612
at any time during t	ne year-see the i	instructions.)			
1 Information Regarding Foundation	-				
a List any managers of the foundation wh			ributions received by the	foundation before the clo	ose of any tax
year (but only if they have contributed r	nore than \$5,000). (See s	ection 507(d)(2).)			
None		<u> </u>			
b List any managers of the foundation wh	io own 10% or more of th	e stock of a corporation ((or an equally large porti	on of the ownership of a p	partnership or
other entity) of which the foundation ha	s a 10% or greater interes	st.			
None					
2 Information Regarding Contribut	ion, Grant, Gift, Loan,	Scholarship, etc., Pr	ograms:		
Check here if the foundation of				not accept unsolicited req	uests for funds. If
the foundation makes gifts, grants, etc.	(see instructions) to indiv	riduals or organizations u	nder other conditions, c	omplete items 2a, b, c, an	d d
a The name, address, and telephone num	ber of the person to who	n applications should be	addressed;		
JUNE MAKELA 147 E 48					
		 ,			
b The form in which applications should l	ne submitted and informa	tion and materials they sh	nould include:		
LETTER FORM DESCRIBI					
	NO THOTODIA	<u>D 10 1100211</u>			
c Any submission deadlines:					
NONE	o auch ac hu accessantis	al aroge, oberitable fields	kinde of inetitutions or	other factors	
d Any restrictions or limitations on award					CECTION
NO RESTRICTIONS EXCE			T WOLL DE 1	TIGITO UNDEP	/ DECLION
501(C)(3) OF THE INT	EKNAL KEVEN	OR CODE			000 DF (0000)
923601 02-02-10					Form 990-PF (2009)

3 Grants and Contributions Paid During the Year or Approved for Future Payment							
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount			
Name and address (home or business)	or substantial contributor	recipient					
a Paid during the year SCHEDULE ATTACHED	or substantial contributor	Tecipient		841,500.			
Total			▶ 3a	841,500.			
None							
Total			▶ 3b	0.			
923611 02-02-10			F	orm 990-PF (2009)			

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated b	usiness income	Excluded b	by section \$12, 513, or 514	(e)	
	(a) Business	(b) Amount	(C) Exclu- sion	(d) Amount	Related or exempt function income	
1 Program service revenue:	code	Amount	code	Amount		
å						
b	_				<u> </u>	
<u> </u>	_		 			
<u> </u>	-	-				
e						
g Fees and contracts from government agencies	_ 					
2 Membership dues and assessments						
3 Interest on savings and temporary cash						
investments			14	72,786.		
4 Dividends and interest from securities			14	72,786. 373,012.	4,952.	
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income	531390	8,256.	18	98,761.	1,669.	
8 Gain or (loss) from sales of assets other	33230	0,2000		307.021		
than inventory			18	-68,493.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a						
b						
c						
d						
e						
12 Subtotal. Add columns (b), (d), and (e)		8,256.		476,066.	6,621.	
13 Total. Add line 12, columns (b), (d), and (e)				13	490,943.	
(See worksheet in line 13 instructions to verify calculations	:.)					

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accompt the foundation's exempt purposes (other than by providing funds for such purposes).	plishment of
		· · · · · · · · · · · · · · · · · · ·
	· · · · · · · · · · · · · · · · · · ·	
		· · · · · · · · · · · · · · · · · · ·
I		·
923621 02-02-10		Form 990-PF (2009)

		Exempt Organi	izations	<u></u>				
1	Did th	e organization directly or indir	rectly engage in any of the fol	lowing with any other organizati	on described in section 501(c) of	Ţ	Yes	No
	the Co	ode (other than section 501(c)	(3) organizations) or in secti	on 527, relating to political organ	nizations?	ŧ		
а	Trans	fers from the reporting founda	ation to a noncharitable exem	pt organization of.				
	(1) C	ash		•		1a(1)	<u> </u>	X
	(2) 0	ther assets				1a(2)	ļ	X
þ	Other	transactions				Ì		
		ales of assets to a noncharitat	• •		<u>-</u>	1b(1)	<u> </u>	X
	(2) P	urchases of assets from a nor	ncharitable exempt organizati	ion .		1b(2)	ļ	X
		ental of facilities, equipment, o			•••	1b(3)	├ ─	X
		eimbursement arrangements	•			1b(4)	1	X
		oans or loan guarantees .				1b(5)		X
		erformance of services or me			•	1b(6)	ļ	X
C		ng of facilities, equipment, mai	-	•		10	<u> </u>	X
d		-			ways show the fair market value of the goods,		sets,	
					ue in any transaction or sharing arrangement, s	show in		
	_	in (d) the value of the goods, (T (4) -			
a)	Line no	(b) Amount involved		ntable exempt organization	(d) Description of transfers, transactions, and	sharing ar	rrangeme	ents
_			N/A	···				
								
_							_	
		· · · · · · · · · · · · · · · · · · ·						
				· · · · · · · · · · · · · · · · · · ·				
-								
_								
				<u> </u>				
_								
_								
				-				
			-					
	· · · ·							
		**						
2 a	is the	foundation directly or indirect	tly affiliated with, or related to	o, one or more tax-exempt organ	izations described			
		tion 501(c) of the Code (other	•		[Yes	X	☐ No
b		s," complete the following sch						
_		(a) Name of org		(b) Type of organization	(c) Description of relations	hip		
N/	/A	-						
								
			-					
					ments, and to the best of my knowledge and belief, it is	true, com	ect,	
	and con	nplete Decuration of preparer (oth	r than taxpayer or fiduciary) is bas	sed on all information of which prepare	r nas any knowledge			
	NY			11/15/1	<u>0</u>			
Sign Here	Sı	gnature of officer or trustee		Date	Title			
_ _	ø.	Preparer's	•		Date Check if Prepar	er's identii	tying nui	nber
5	. e. d Je. e. d	signature			employed 🚩 🔲			
	Paid epare se On		US & ASSOCIAT		EIN ►			
	Paid Preparer's Use Only		EAST 48TH STE					
		address, and ZIP code NEW	YORK, NY 1001	<u> </u>	Phone no			
				A	Fi	orm 99 (D-PF	(2009)

		 				
Form 990-PF Interest on Savings	and Tempora	ry Cas	sh Ir	vestments	Statement	1
Source				_	Amount	
CARVER FEDERAL SAVINGS BANK					1,3	
FIRST REPUBLIC WELLS FARGO BANK, N.A.				_	71,4	9. 25.
Total to Form 990-PF, Part I, lin	e 3, Column	n A		=	72,7	86.
Form 990-PF Dividends an	d Interest	from S	Secur	rities	Statement	2
Source	Gross Amo	ount		tal Gains vidends	Column (A Amount)
CMA TREASURY FUND		405.		0.	4	05.
COMMON STOCK	20	409.		Ö.	20,4	
CONVERTIBLE PREFERRED		562.		0.	45,5	
CORP BONDS-ACCR INT ON PURCHASE		206.		0.	-2,2	
CORPORATE BONDS	51	562.		0.	51,5	
FROM K-1 DIVIDENDS	· ·	,809.		0.	82,8	
FROM K-1 INTEREST	· · · · · · · · · · · · · · · · · · ·	,530.		0.	143,5	
FROM K-1 TAX-EXEMPT INT INC		,952.		0.	4,9	
THE BEEHIVE FUND		,379.		0.	3,3	
US GOVERNMENT OBLIGATIONS-INT		,125.		0. 0.	9,1 20,4	
US GOVERNMENT OBLIGATIONS-OID US GOVT OBL-ACCR INT ON PURCHASE		,495. ,058.		0.	-2,0	
Total to Fm 990-PF, Part I, ln 4	377	,964.		0.	377,9	64.
Form 990-PF	Other Incom	ne		_	Statement	3
Description	Re	(a) venue Books		(b) Net Invest- ment Income	-	
ROYALTY INC-LISTERINE		77,4	84.	77,484	•	
FROM K-1 ORD INC <loss> TRADE OR BUSINESS</loss>		6,9	75.	910	•	
FROM K-1 NET INC <loss> RENTAL REA</loss>	\L	2 -	1.0	200		
ESTATE FROM K 1 GEORGON 1221 CAIN		2,5		328 3,476		
FROM K-1 SECTION 1231 GAIN FROM K-1 ROYALTIES		3,4	/6. 61.	1,461		
FROM K-1 ROYALTIES FROM K-1 OTHER PORTFOLIO INCOME		12,9		12,990		
FROM K-1 OTHER FORTFOLIO INCOME FROM K-1 OTHER INCOME(LOSS)			14.	14		
FED UNRELATED BUSINESS INC TAX		·				
REF-2007		1,3	47.	0	•	
	•	-				

Nonway				10.100001
NORMAN FOUNDATION, INC				13-1862694
US TREASURY-INT-2007 VA UNRELATED BUSINESS INC TAX		15.	15.	
REF-2007 AIG-LITIGATION SETTLEMENT		322. 2,083.	0. 2,083.	
Total to Form 990-PF, Part I,	line 11	108,686.	98,761.	
Form 990-PF	Legal	Fees	S	tatement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
			——————	·
LEGAL FEES —	390.	39.		351.
To Fm 990-PF, Pg 1, ln 16a =	390. 	39.		351.
	·			
Form 990-PF	Accounti	ng Fees	S	tatement 5
Description	(a) Expenses Per Books		(c) Adjusted Net Income	(d) Charitable Purposes
Description AUDIT FEES	Expenses	Net Invest-	Adjusted	Charitable
	Expenses Per Books	Net Invest- ment Income	Adjusted	Charitable Purposes
AUDIT FEES	Expenses Per Books 21,060.	Net Invest- ment Income 21,060.	Adjusted	Charitable Purposes 0.
AUDIT FEES	Expenses Per Books 21,060.	Net Invest- ment Income 21,060. 21,060.	Adjusted Net Income	Charitable Purposes 0.
AUDIT FEES To Form 990-PF, Pg 1, ln 16b	Expenses Per Books 21,060. 21,060.	Net Invest- ment Income 21,060. 21,060. es (b) Net Invest-	Adjusted Net Income	Charitable Purposes 0.
AUDIT FEES To Form 990-PF, Pg 1, ln 16b Form 990-PF Description REAL ESTATE TAXES	Expenses Per Books 21,060. 21,060. Tax (a) Expenses Per Books 12,282.	Net Invest- ment Income 21,060. 21,060. es (b) Net Invest- ment Income 1,228.	Adjusted Net Income S (c) Adjusted	Charitable Purposes 0. (d) Charitable Purposes 11,054.
AUDIT FEES To Form 990-PF, Pg 1, ln 16b Form 990-PF Description REAL ESTATE TAXES FOREIGN TAXES FED UNRELATED BUSINNESS	Expenses Per Books 21,060. 21,060. Tax (a) Expenses Per Books 12,282. 5,962.	Net Invest- ment Income 21,060. 21,060. es (b) Net Invest- ment Income 1,228. 5,962.	Adjusted Net Income S (c) Adjusted	Charitable Purposes 0. 0. tatement 6 (d) Charitable Purposes 11,054. 0.
AUDIT FEES To Form 990-PF, Pg 1, ln 16b Form 990-PF Description REAL ESTATE TAXES FOREIGN TAXES FOREIGN TAXES FED UNRELATED BUSINNESS INC TAXES-EXT 2008 VA UNRELATED BUSINESS INC	Expenses Per Books 21,060. 21,060. Tax (a) Expenses Per Books 12,282. 5,962. 9,000.	Net Invest- ment Income 21,060. 21,060. es (b) Net Invest- ment Income 1,228. 5,962. 0.	Adjusted Net Income S (c) Adjusted	Charitable Purposes 0. 0. tatement 6 (d) Charitable Purposes 11,054. 0. 0.
AUDIT FEES To Form 990-PF, Pg 1, ln 16b Form 990-PF Description REAL ESTATE TAXES FOREIGN TAXES FED UNRELATED BUSINNESS INC TAXES-EXT 2008 VA UNRELATED BUSINESS INC TAXES-BD-2008 FROM K-1 VA 2008 TAXES	Expenses Per Books 21,060. 21,060. Tax (a) Expenses Per Books 12,282. 5,962. 9,000. 468.	Net Invest- ment Income 21,060. 21,060. es (b) Net Invest- ment Income 1,228. 5,962. 0. 0.	Adjusted Net Income S (c) Adjusted	Charitable Purposes 0. 0. (d) Charitable Purposes 11,054. 0. 0.
AUDIT FEES To Form 990-PF, Pg 1, ln 16b Form 990-PF Description REAL ESTATE TAXES FOREIGN TAXES FED UNRELATED BUSINNESS INC TAXES-EXT 2008 VA UNRELATED BUSINESS INC TAXES-BD-2008	Expenses Per Books 21,060. 21,060. Tax (a) Expenses Per Books 12,282. 5,962. 9,000.	Net Invest- ment Income 21,060. 21,060. es (b) Net Invest- ment Income 1,228. 5,962. 0.	Adjusted Net Income S (c) Adjusted	Charitable Purposes 0. 0. tatement 6 (d) Charitable Purposes 11,054. 0. 0.

Form 990-PF .	Other E	xpenses			Statement	7
Description	(a) Expenses Per Books	(b) Net Inve		(c) Adjusted Net Income		
ABACUS FEES & EXPENSES	113,765.	56,	883.		56,88	32.
MAINTENANCE / SERVICE FEES	6,656.		666.		5,99	
UTILITIES	3,657.		366.		3,29	1.
TELEPHONE	263.		26.		23	37.
SUPPLIES	1,035.		104.		93	31.
BUSINESS LIABILITY INSURANCE	2,908.		291.		2,61	.7.
SUBSCRIPTIONS	100.		0.		· · · · · · · · · · · · · · · · · · ·	0.
R&M-COMPUTERS	3,610.		361.		3,24	19.
NYS DEPT OF LAW-FILING FEE	750.		0.		-	50.
FROM K-1 PORTFOLIO	, , , ,		-			
DEDUCTIONS	128,384.	128,	384.			0.
DELIVERY	277.	,	28.		24	19.
PAYROLL PROCESSING CHARGES	4,075.		0.		4,07	
MEMBERSHIP FEES	2,110.		Ö.		2,11	
PHOTOCOPIES	10.		Ö.			.0.
CAR SERVICE/TAXI	591.		Ö.			91.
FROM K-1 NONDEDUCTIBLE	3,74.		•		33	
EXPENSES	49.		0.			0.
CUSTODIAL FEES	130.		130.			0.
FROM K-1 INTEREST PAID WITH	150.		130.			••
2008 VA TAXES	47.		0.			0.
INTERNET ACCESS CHARGES	594.		59.		53	35.
To Form 990-PF, Pg 1, ln 23	269,011.	187,	298.		81,61	7.
Form 990-PF U.S. and S	tate/City G	overnment	Obli	igations	Statement	 8
	<u> </u>					
Description	U.S Gov'		Вос	ok Value	Fair Market Value	;
	Х			822,973.	877,42	23.
Total U.S. Government Obligat	ions	· _		822,973.	877,42	23.
Total State and Municipal Gov	rernment Obl	igations				
Total to Form 990-PF, Part II	, line 10a	·		822,973.	877,42	23.

Form 990-PF	Corporate Stock		Statement 9
Description		Book Value	Fair Market Value
	•	2,127,200.	1,582,178.
Total to Form 990-PF, Part II,	line 10b	2,127,200.	1,582,178.
Form 990-PF	Corporate Bonds		Statement 10
Description		Book Value	Fair Market Value
		1,463,280.	1,401,691.
Total to Form 990-PF, Part II,	line 10c	1,463,280.	1,401,691.
Form 990-PF	Other Investments		Statement 11
Description	Valuation Method	Book Value	Fair Market Value
	COST	14,271,066.	15,503,499.
Total to Form 990-PF, Part II,	line 13	14,271,066.	15,503,499.
Form 990-PF	Other Liabilities		Statement 12
Description		BOY Amount	EOY Amount
DEFERRED COMPENSATION PAYABLE	•	1,219,001.	1,199,320.
Total to Form 990-PF, Part II,	line 22	1,219,001.	1,199,320.

Form 990-PF . Pa		of Officers, Di Foundation Manag		State	ement 13
Name and Address		Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	
HONOR LASSALLE 147 EAST 48TH ST NEW YORK, NY 10017		PRESIDENT 0.00	0.	0.	0.
ALICE FRANKLIN 147 EAST 48TH ST NEW YORK, NY 10017		VICE PRESIDENT 0.00	0.	0.	0.
AMANDA WEIL 147 EAST 48TH ST NEW YORK, NY 10017		VICE PRESIDENT 0.00	0.	0.	0.
MELISSA BUNNEN 147 EAST 48TH ST NEW YORK, NY 10017		TREASURER 0.00	0.	0.	0.
MARGARET NORMAN 147 EAST 48TH ST NEW YORK, NY 10017		SECRETARY 0.00	0.	0.	0.
Totals included on 9	990-PF, Page 6,	Part VIII	0.	0.	0.

18

Abacus & Associates, Inc. REALIZED GAINS AND LOSSES

Norman Foundation - 4006 From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss
						
Short Terr	n Gains					
07-14-08	07-14-09	•	JACKSON STATE BANK 4 250% Due 07-14-09	64,785 65	64,785.20	(0.45)
08-19-09	08-19-09	4,026	JACKSON STATE BANK, NORMAN FOUNDATION - CD	4,025 54	4,025.55	0 01
			4.400% Due 08-15-09			
TOTAL G						0.01
TOTAL LO	DSSES				60.010.75	(0 45)
				68,811.19	68,810.75	(0.44)
Long Terr	n Gains					
11-07-03	03-19-09	79 00	TRANSOCEAN LTD REG SHS	1,540.23	4,907.06	3,366.83
11-11-03	03-19-09	210.00	TRANSOCEAN LTD REG SHS	4,042.54	13,044.08	9,001.54
11-11-03	03-19-09	1,211 00	TRANSOCEAN LTD REG	23,338.94	75,220.84	51,881.90
11-18-03	03-19-09	368.00	SHS TRANSOCEAN LTD REG	7,018.41	22,858.19	15,839.78
11-18-03	03-19-09	2,070 00	SHS TRANSOCEAN LTD REG	39,570 40	128,577.32	89,006 92
01-31-02	04-21-09	0 33	SHS TIME WARNER INC COM	19.68	7 31	(12.37)
01.01.00	04.00.00	0.00	NEW	62.25	22.01	(40.24)
01-31-02	04-27-09		TIME WARNER CABLE INC COM	62.35	22.01	(40.34)
01-31-02	06-18-09	597.00	TIME WARNER CABLE INC COM	46,290 20	18,422.17	(27,868.03)
03-21-02	06-18-09	222.00	TIME WARNER CABLE INC COM	15,977.57	6,850.45	(9,127 12)
07-28-03	06-18-09	1,007.00	TIME WARNER CABLE INC COM	47,178.76	31,073.91	(16,104.85)
10-14-05	06-18-09	92.00	TIME WARNER CABLE	4,831.86	2,838.93	(1,992.93)
07-27-05	06-18-09	558.00	INC COM UNILEVER PLC SPON	11,951.18	13,430.71	1,479.53
08-23-05	06-18-09	306.00	ADR NEW UNILEVER PLC SPON	6,908.75	7,365 23	456.48
08-24-05	06-18-09	180.00	ADR NEW UNILEVER PLC SPON	4,033.39	4,332.49	299.10
11-03-05	06-18-09	2,088 00	ADR NEW UNILEVER PLC SPON	46,292.39	50,256.86	3,964.47
			ADR NEW			



Abacus & Associates, Inc. REALIZED GAINS AND LOSSES

Norman Foundation - 4006

From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss
11-21-05	06-18-09	1,008.00	UNILEVER PLC SPON ADR NEW	21,732 14	24,261.93	2,529.79
07-13-04	07-14-09	1,310,000	JACKSON STATE BANK 4.250% Due 07-14-09	1,310,000.00	1,310,000.66	0.66
07-14-05	07-14-09	56,871	JACKSON STATE BANK 4.250% Due 07-14-09	56,871.65	56,871 03	(0.62)
07-14-06	07-14-09	59,341	JACKSON STATE BANK 4.250% Due 07-14-09	59,340.65	59,341.03	0.38
07-14-07	07-14-09	61,917	JACKSON STATE BANK 4 250% Due 07-14-09	61,916.83	61,916.86	, 0 03
08-13-04	08-19-09	105,027	JACKSON STATE BANK, NORMAN FOUNDATION - CD	105,027 31	105,027.54	0 23
08-15-05	08-19-09	2,518	4.400% Due 08-15-09 JACKSON STATE BANK, NORMAN FOUNDATION - CD	2,518 79	2,518.01	(0 78)
08-15-06	08-19-09	4,389	4.400% Due 08-15-09 JACKSON STATE BANK, NORMAN FOUNDATION - CD	4,388.79	4,388.80	0.01
08-15-07	08-19-09	5,035	4.400% Due 08-15-09 JACKSON STATE BANK, NORMAN FOUNDATION - CD	5,034.79	5,034.80	0.01
08-15-08	08-19-09	5,571	4.400% Due 08-15-09 JACKSON STATE BANK, NORMAN FOUNDATION - CD	5,570.49	5,571.01	0.52
			4.400% Due 08-15-09			
01-31-02	12-10-09	0 91	AOL INC COM	40.18	21.54	(18.64)
01-31-02	12-29-09		AOL INC COM	9,546.79	5,066.00	(4,480.79)
03-21-02	12-29-09		AOL INC COM	3,305.06	1,876 29	(1,428.77)
07-28-03	12-29-09	364.00	AOL INC COM	9,759.22	8,537.14	(1,222.08)
10-14-05	12-29-09		AOL INC COM	999.50	797.43	(202 07)
01-23-08	12-30-09	•	APPLE INC COM	294,787.34	456,399.81	161,612.47
03-27-03	12-30-09	640 00	LABORATORY CORP AMER HLDGS COM NEW	18,726.40	48,071.34	29,344.94
08-08-05	12-30-09	660 00	THERMO FISHER SCIENTIFIC INC COM	20,550.16	31,585.40	11,035.24
09-14-05	12-30-09	660.00	THERMO FISHER SCIENTIFIC INC COM	20,888.87	31,585.40	10,696 53
09-15-05	12-30-09	660 00	THERMO FISHER SCIENTIFIC INC COM	20,722.02	31,585.40	10,863 38



Abacus & Associates, Inc. REALIZED GAINS AND LOSSES

Norman Foundation - 4006 From 01-01-09 Through 12-31-09

Open	Close			Cost		
Date	Date	Quantity	Security	Basis	Proceeds	Gain Or Loss
09-21-05	12-30-09	630.00	THERMO FISHER SCIENTIFIC INC COM	19,830.13	30,149.70	10,319.57
09-22-05	12-30-09	450.00	THERMO FISHER SCIENTIFIC INC COM	14,107.93	21,535.50	7,427.57
09-29-05	12-30-09	1,850.00	THERMO FISHER SCIENTIFIC INC COM	57,423 54	88,534.84	31,111 30
10-04-05	12-30-09	830.00	THERMO FISHER SCIENTIFIC INC COM	25,547.40	39,721.04	14,173.64
10-14-05	12-30-09	800 00	THERMO FISHER SCIENTIFIC INC COM	23,910.80	38,285.33	14,374.53
11-01-05	12-30-09	660 00	THERMO FISHER SCIENTIFIC INC COM	18,788.55	31,585.40	12,796.85
01-03-06	12-30-09	710.00	THERMO FISHER SCIENTIFIC INC COM	21,884.05	33,978.24	12,094.19
10-16-08	12-30 - 09	360.00	GOOGLE INC CL A	115,021.40	223,520.30	108,498 90
07-06 - 95	12-30-09	61 00	MICROSOFT CORP COM	805.62	1,880.44	1,074.82
11-27-96	12-30-09	78.00	MICROSOFT CORP COM	1,262.76	2,404 50	1,141.74
07-28-03	12-30-09	6,860.00	MICROSOFT CORP COM	182,611.83	211,472 58	28,860.75
TOTAL G	-					643,254.61 (62,499 39)
				2,771,977.64	3,352,732 86	580,755 22
TOTAL G						643,254.62
TOTAL L						(62,499.84)
GRAND T	TOTAL			2,840,788.83	3,421,543.61	580,754.78

Norman Foundation, Inc EIN 13-1862694 12/31/09

Part 11 Balance Sheet Investments - Other

	Beg of Year Book Value	End of Year Book Value	End of Year FMV
Listerine Royalty	0	0	165,204
Cooperative Assistance Fund	200,000	200,000	200,000
Norman-Weil Foundations Company, LLC	20,620	5,768	237,968
Sucaba Crut, LLC	13,479,360	13,448,110	14,077,295
The Beehive Fund	613,809	617,188	823,032
	14,313,789	14,271,066	15,503,499



Abacus & Associates, Inc. PORTFOLIO APPRAISAL

Norman Foundation - 4006 December 31, 2009

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
CASH AND FOI	ITVAL ENTS						
CASH AND EQUIVALENTS BIF TREASURY FUND			910,132 73		910,132 73	4 5	0 0
	Du Herbort Fond		910,132 73	<u> </u>	910,132 73		0 0
			710,132 73	· ·	5,10,152 15	,	
CERTIFICATES 178,335	S OF DEPOSIT CARVER FEDERAL BK (Formerly COMMUNITY CAPITAL BK)	100 00	178,335 41	100 00	178,335 41	09	1 0
	1 000% Due 10-02-10	_					
			178,335 41	\odot	178,335 4 🛴	09	10
TIPS 35,830	UNITED STATES TREAS NTS 0 875% Due 04-15-10	96 18	34,461 40	100 34	35,949 95	0 2	09
33,980	Inflation factor 1 14107 UNITED STATES TREAS NTS 2 375% Due 04-15-11	98 95	33,622 63	102 95	34,983 06	0 2	2 3
33,131	Inflation factor 1 08909 UNITED STATES TREAS NTS 2 000% Due 04-15-12	98 76	32,719 56	104 50	34,621 39	02	19
31,909	Inflation factor 1 06529 U S TRSY INFLATION NTE	95 64	30,518 62	101 69	32,447 80	02	0 6
80,277	TREAS NTS	98 41	79,004 15	105 94	85,043 13	0 4	19
77,795	2 000% Due 07-15-14 Inflation factor 1 14681 UNITED STATES TREAS NTS 1 875% Due 07-15-15	97 46	75,820 91	105 37	81,970 62	0 4	1 8
128,301	Inflation factor 1 11136 UNITED STATES TREAS NTS	98 39	126,233 47	105 60	135,487 58	0 7	19
124,810	2 000% Due 01-15-16 Inflation factor 1 08914 UNITED STATES TREAS NTS 2 500% Due 07-15-16	101 51	126,700 60	108 90	135,915 88	0 7	23
145,917	Inflation factor 1 07041	103 14	150,496 47	109 98	160,474 66	0 8	2 4
140,244	Inflation factor 1 04301	95 12	133,394 74	100 20	140,528 85	0 7	1 4
	Inflation factor 1 00246	-			055 105 5		
			822,972 55		877,422 94	4 3	19



Abacus & Associates, Inc.

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
CORPORATE E	ONDS						
725,000	GENERAL ELEC CAP CORP MTN BE	100 00	725,000 00	101 19	733,626 05	3 6	5 4
250,000	INTL CORP	105 50	263,755 00	106 50	266,250 00	1 3	8 5
280,000	9 000% Due 01-15-15 NB CAP TR III 0 000% Due 01-15-27	96 85	271,180 00	69 56	194,764 92	10	0 0
			1,259,935 00	_	1,194,640 97	59	5 2
CUCADA CDUT	- CREDIT MANAGED P	001					
397,400		1 00	397,400 00	1 08	429,466 21	2 1	9
881,167	AG DIVERSIFIED CREDIT STRATEGIES FUND LTD	1 00	881,167 00	0 93	819,106 41	4 0	?
267,900	MONARCH OPPORTUNTIES FUND LTD	1 00	267,900 00	0 95	254,939 00	1 3	2
			1,546,467 00	③	1,503,511 61/	3) 74	0 0
CUCADA CDUA	C TAVADIE DONO MAS	LA CED DOO		•			
256,064	(#16174908)	1 00	256,064 59	l 11	285,430 96	1 4	0 0
1,194,558	0 000% Due 01-01-11 GATES MANAGED ACCOUNT (#16114296)	1 00	1,194,562 40	1 02	1,222,238 12	6 0	0 0
1,815,786	0 000% Due 01-01-11	1 00	1,815,786 40	1 02	1,851,967 59	91	0 0
			3,266,413 39	3	3,359,636 66	3) 166	0 0
СМО					·	•	
205,000	CROWN CASTLE CMO 2005 5 612% Due 06-15-35	99 19	203,344 50	101 00	207,050 00	1′0	5 6
			203,344 50	-	207,050 00	- 10	5 6
0011100000							
	E PREFERRED AMERICAN INTL GROUP INC CORP UNIT	75 01	536,080 00	11 33	80,974 80	0 4	56 3
			536,080 00		80,974 80	/ 04	56 3
COMMON STO)CK						
2,170 00		210 50	456,776 54	210 73	457,288 44	2 3	0 0
1,914 00	BP PLC SPONSORED ADR	45 34	86,782 48	57 97	110,954 58	0 5	0 0
5,160 00	COMCAST CORP NEW CL A	18 13	93,548 96	16 86	86,997 60	0 4	2 2

Abacus & Associates, Inc. PORTFOLIO APPRAISAL

Norman Foundation - 4006

			,				
Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
370 00	JOHNSON & JOHNSON COM	60 58	22,416 45	64 41	23,831 70	0 1	3 4
6,999 00	MICROSOFT CORP COM	30 97	216,736 63	30 48	213,329 52	1.1	2 1
240 00	ST JUDE MED INC COM	50 39	12,093 60	36 78	8,827 20	0 0	0 0
7,910 00	THERMO FISHER SCIENTIFIC INC COM	47 97	379,407 11	47 69	377,227 90	19	0 0
7,644 00	TIME WARNER INC COM NEW	42 30	323,358 28	29 14	222,746 17	1.1	2 9
		-	1,591,120 05	_	1,501,203 11 .	74	09
N W FOUNDAT	TONE COMMON STOCK						
	TIONS - COMMON STOCK DIGIRAD	2 22	6,582 46	0 99	2,940 30	0 0	2
2,970 00	CORPORATION SERIES D PREFERRED	2 22	0,382 40	0 99	2,940 30	00	,
1,107 00		3 69	4,084 83	1 00	1,107 00	0 0	0 0
		-	10,667 29 (<u> </u>	4,047 30 (2 00	0 0
CUCADA CDUT	- MANAGED EQUITY POO	NT.					
1,200,535 01	=	1 00	1,200,534 12	1 20	1,441,532 88	7 1	2
596,513 40		1 00	596,512 30	1 13	675,294 13	3 3	7
490,517 00		1 00	490,518 29	1 04	509,978 56	2 5	?
11,878 00		1 00	11,878 02	1 00	11,878 00	0 1	2
881,217 24	•	1 00	881,217 96	0 96	850,320 24	4 2	2
908,449 00		1 00	908,450 89	1 13	1,029,937 39	5 1	?
1,023,160 21	SPEARS MANAGED ACCOUNT (#16114299)	1 00	1,023,157 87	1 13	1,156,087 41	57	7
	,		5,112,269 45	<u> </u>	5,675,028 60(<u>3</u> 28 0	0 0
MATERIAL PUBL	ne .						
MUTUAL FUNI 84,413 539	BEEHIVE FD SHS	731	617,188 38	9 75	823,032 00	4 1	0 4
04,413	BEERIVE PD 3113	7 31		9/3 _	823,032 00		0 4
			617,188 38		823,032 00	4 1	0 4
SUCABA CRUT	- REAL ESTATE						
356,844	AG ASIA REALTY FUND LP (CAYMAN)	1 00	356,844 34	0 94	336,860 74	17	7
539,451	ROCKWOOD CAP PTRS FD V (SUCABA CRUT #31)	1 00	540,631 08	0 25	137,020 55	0 7	. ?
648,363	ROCKWOOD CAP PTRS FD VI (SUCABA CRUT)	1 00	648,369 01	0 51	333,906 94	1 6	?



Abacus & Associates, Inc.

PORTFOLIO APPRAISAL

Norman Foundation - 4006 December 31, 2009

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
438,149	ROCKWOOD CAP REAL ESTATE PTNRS	1 00	438,149 39	0 20	87,629 80	0 4	2
13,608	FD VII,LP ROCKWOOD CAP REAL ESTATE PTNRS FD VIII,LP	1 00	13,608 18	0 67	9,171 79	0 0	?
	15 (111,51		1,997,601 99 (<u> </u>	904,589 83/3) 45	0 0
N W FOUNDAT	IONS - REAL ESTATE				•		
	ARLINGTON GATEWAY HOTEL(FOUNDATIONS)	1 00	9,022 00	1 00	9,022 00	0 0	7
240	ARLINGTON GATEWAY RESIDENTIAL(FOUNDAT	1 00	239 80	1 00	239 80	0 0	າ
855	JBG/1601K L P (FOUNDATIONS)(for 6006)	2 68	2,291 63	0 00	0 00	0 0	2
71,076	,	1 00	71,076 26	1 00	71,218 15	0 4	?
136,103	UNION STATION PARTNERS LLC (FOUNDATIONS)	1 00	136,103 00	0 84	114,326 52	06	2
	(, , , , , , , , , , , , , , , , , , ,	_	218,732 69	2) -	194,806 47(2	10	0 0
SUCARA CRUT	PARTNERS - HEDGE FU	IND STRATE	CIES				
359,200	AG SUPER FUND INTERNATIONAL LTD	1 00	359,200 00	1 02	366,419 92	18	?
357,400	DAVIDSON KEMPNER INTERNATIONAL LTD	1 00	357,400 00	1 08	387,110 66	19	9
240,000	HOLYOKE PARTNERS	1 00	240,000 00	1 17	281,841 60	1 4	?
233,700	OFFSHORE FUND LTD SANDSTONE CAPITAL INDIA	1 00	233,700 00	0 95	221,147 97	1 1	2
	FUND OFFSHORE	- -	1,190,300 00	<u>(3)</u>	1,256,520 15	62	0 0
SUCADA CDIT	Γ - VC/PRIVATE EQUITY	PARTNERSH	IIPS				
61,644	DFJ ELEMENT FUND	1 00	61,640 00	0 73	44,876 83	0 2	2
150,331	DRAPER ATLANTIC FUND II (SUCABA CRUT #13)	0 99	149,372 85	0 83	125,225 72	0 6	7
319,827	DRAPER FISHER FUND VI (SUCABA CRUT #05)	0 98	312,854 36	0 68	216,842 71	1 1	2
178,121	DRAPER FISHER FUND VII (SUCABA	0 99	177,035 64	0 75	134,125 04	0 7	?
42,164 313,295		1 00 1 00	42,163 19 313,295 41	0 88 0 79	36,977 83 246,876 46	0 2 1 2	



Abacus & Associates, Inc.

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
77,714	IVY HEALTHCARE CAPITAL II,LP	1 00	77,714 65	0 89	69,087 75	0 3	?
160,907	· ·	1 00	160,908 22	0 84	135,483 44	0 7	7
70,030	NEW ATLANTIC VENTURE FUND III	1 00	70,030 10	0 80	55,953 97	03	?
168,030	TAILWIND CAPITAL PARTNERS (ERISA) LP	1 00	168,028 84	0 97	163,325 16	0 8	9
86,980	ZONE VENTURE FUND II (SUCABA CRUT #06)	0 98	85,221 01	0 15	12,960 02	0 1	?
	CRO. Hoo,		1,618,264 27	3	1,241,734 93	3 61	0 0
N-W FOUNDAT	IONS-VC/PRIVATE EQU	JITY PARTNE	RSHIPS				
	DRAPER ASSOCIATES III ANNEX	1 00	6,018 14	0 00	0 00	0 0	9
222,958	(FOUNDATIONS) DRAPER ASSOCIATES V, L P (FOUNDATIONS)	1 00	222,958 54	0 17	37,456 94	0 2	2
	(FOUNDATIONS)	_	228,976 68 (<u> </u>	37,456 94 (2 02	0 0
SUCABA CRUT	- PRIVATE STOCK						
	CLEARBID, INC (FORMERLY MAYA)	1 00	24,000 00	0 00	0 00	0 0	7
3,907	•	4 00	15,625 00	4 00	15,628 00	0 1	7
4,407	DIVERSIFIED NATURAL PROD	8 51	37,501 08	8 51	37,504 27	0 2	7
5,251	(SUCABA CRUT #19) LUMINUS DEVICES INC SER D CONV PREFERRED	6 28	32,995 18	2 00	10,502 00	0 1	7
4,341	LUMINUS DEVICES INC SER E CONV PREFERRED	2 28	9,898 39	1 17	5,078 97	0 0	7
3,686		0 00	0 08	0 00	0 00	0 0	7
56,457		2 57	145,234 47	1 15	65,038 46	0 3	?
		_	265,254 20(3	133,751 70	3 07	0 0
OTHER ASSET	S						
200,000		1 00	200,000 00	1 00	200,000 00	1 0	?
		_	200,000 00		200,000 00	10	0 0

s/A

Abacus & Associates, Inc. PORTFOLIO APPRAISAL

Norman Foundation - 4006 December 31, 2009

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
SUCABA CRU	T - CASH AND EQUIVALE CASH ACCOUNT (SUCA CRUT)		2,520 90 2,520 90 (<u> </u>	2,520 90	00 3) 00	7 00
N-W FOUNDA	TIONS - CASH AND EQUI CASH ACCOUNT (N-W FOUNDATIONS)	VALENTS	1,657 78	② -	1,657 78	00	7 00
TOTAL PORT	FOLIO		21,778,234.25		20,288,054.84	100.0	0.8
	FIRST REPUBLIC . FIRST REPUBLIC - ADD: LISTERINE NW FONS COMPA SUCABA CRUT LI	•	6740.62 1290.45 (454266.4 (1550981.2	5 O	674062 1290.49 165204.0	ś Ō	
			19781017.6	<u>8</u>	2046128	9 91	

s/A

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
CASH AND EQU	IVALENTS						
0.52.2.2.2.2.Q	CMA TREASURY FUND		1,632,496.16		1,632,496.16	8.7	00
		_	1,632,496.16	(i)	1,632,496.16	87	00
	OD DYDOOM			•			
1,552,914	JACKSON STATE BANK	100 00	1,552,914.78	100 00	1,552,914.48	8 3	4.2
122,540	4 250% Due 07-14-09 JACKSON STATE BANK, NORMAN FOUNDATION - CD	100.00	122,540.17	100 00	122,539.89	07	44
176,983	4 400% Due 08-15-09 CARVER FEDERAL BK (Formerly COMMUNITY CAPITAL BK)	100 00	176,983 00	100.00	176,982 68	09	1 0
	1.000% Due 10-04-09						
			1,852,437 95	(·)	1,852,437.03) 99	39
					, , ,		
725,000	GENERAL ELEC CAP CORP MTN BE	100.00	725,000 00	99 31	719,975.02	3.9	5 5
280,000	5.500% Due 11-15-11 NB CAP TR III 0.000% Due 01-15-27	96.85	271,180.00	49.38	138,250 84	07	0 0
		_	996,180 00	-	858,225 86	4 6	46
01/04/04 001/0	- CD DD TT 14 . 11 . CDD D.						
317,920	AG CAPITAL RECOVERY VI	1 00	317,920 00	0.91	288,973.38	1.5	?
881,167	CREDIT STRATEGIES	1 00	881,167 00	0 61	536,366.35	29	?
267,900	OPPORTUNTIES	1 00	267,900 00	0.80	215,423 75	1 2	?
	FUND LTD		1,466,987 00	G) -	104075246	3	
			1,400,987 00	(3)	1,040,763 48	3) 56	0 0
SUCABA CRUT 192,920	- TAXABLE BOND MAN ABACUS BOND POOL (#16174908)	AGED POOL 1.00	192,920 01	0 98	188,592 80	1 0	00
1,207,867	0 000% Due 01-01-10 GATES MANAGED ACCOUNT	1 00	1,207,871 59	0 98	1,179,867 36	63	0 0
1,103,700	(#16114296) 0 000% Due 01-01-10 First Republic Bond Acct (#A9G006315) 0 000% Due 01-01-10	1.00	1,103,700 00	0.99	1,097,938 69	5 9	00
	2 000 % Dac 01-01-10	-	2,504,491.60	(3)	2,466,398 85	3)132	00
CONVERTIBLE 7,147	E PREFERRED AMERICAN INTL GROUP INC CORP UNIT	75 01	536,080 00	8 50	60,749 50	0 3	, 75 0
	OMI	-	536,080 00		60,749 50	03	75 0

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
COMMON STO	CK						
2,170.00	APPLE INC COM	135.85	294,787.34	85.35	185,209.50	1.0	0.0
1,914 00	BP PLC SPONSORED ADR	45 34	86,782 48	46.74	89,460.36	0.5	7.2
5,160 00	COMCAST CORP NEW CL A	18 13	93,548 96	16 88	87,100.80	0 5	1 6
360 00	GOOGLE INC CL A	319 50	115,021.40	307.65	110,754 00	06	0 0
370 00	JOHNSON & JOHNSON COM	60 58	22,416.45	59.83	22,137 10	0.1	3.3
640 00	LABORATORY CORP AMER HLDGS COM NEW	29.26	18,726 40	64.41	41,222.40	0.2	00
6,999 00	MICROSOFT CORP COM	26.39	184,680 21	19.44	136,060.56	07	2.7
240 00	ST JUDE MED INC COM	50.39	12,093 60	32 96	7,910 40	0 0	00
7,910.00	THERMO FISHER SCIENTIFIC INC COM	30.80	243,653 45	34 07	269,493 70	i 4	00
22,933 00	TIME WARNER INC COM NEW	20 12	461,369 45	10.06	230,705 98	1 2	7.5
4,140.00	UNILEVER PLC SPON ADR NEW	21 96	90,917.85	23.02	95,302.80	0 5	4.1
			1,623,997.59	-	1,275,357.60	68	26
SUCABA CRUT	PARTNERS-COMMON ST	госк					
3,938 00	TRANSOCEAN LTD ZUG	19.17	75,510 52	47 25	186,070 50	1.0	0 0
			75,510 52	<u>3</u>)	186,070 56	3) 10	00
N-W FOUNDAT	TIONS - COMMON STOCK						
2,970.00	DIGIRAD CORPORATION SERIES D PREFERRED	2 22	6,582.46	1.00	2,970.00	0.0	?
1,107 00	ROTARY POWER INTL INC	3.69	4,084 83	1.00	1,107 00	0.0	00
			10,667 29(2) î	4,077 00(2 0.0	0.0
SUCABA CRUT	- MANAGED EQUITY PO	Ωī					
1,295,084 01	ABACUS EQUITY POOL (#16114297)	1.00	1,295,086 78	0 82	1,066,866 90	5.7	2
667,078 40	BURGUNDY ASSET MANAGEMENT LTD (#Q57544001)	1.00	667,077 64	0 80	534,670.01	2 9	?
530,406 00	DSM MANAGED ACCOUNT	1.00	530,408 34	0 77	409,310 07	2 2	?
11,878 00	HORIZON MGMT (#06859)	1 00	11,878 02	1.00	11,878 00	0 1	?
907,761 24	NORTHROAD CAPITAL MANAGEMENT(#2208969	1 00	907,761.56	0 71	645,660 61	3 5	?
977,908 00	NWQ SMID (#16114301)	1 00	977,908 04	0 65	639,083 41	3.4	?
1,147,125 21	SPEARS MANAGED ACCOUNT (#16114299)	1 00	1,146,916 86	0 77	881,672.41	47	?
	,		5,537,037 23 (3)	4,189,141 41	22 4	00

s/A

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
MUTUAL FUND	os						
	BEEHIVE FD SHS	7.30	613,808.89	7.44	625,457 92	3 3	2 2
		_	613,808.89	. –	625,457 92	3.3	2 2
SUCABA CRUT	- REAL ESTATE						
340,604	AG ASIA REALTY FUND LP (CAYMAN)	1 00	340,604.36	0 98	333,791 92	1.8	7
539,451	ROCKWOOD CAP PTRS FD V (SUCABA CRUT #31)	1.00	540,631.08	0 71	385,168 01	2 1	2
632,243	ROCKWOOD CAP PTRS FD VI (SUCABA CRUT)	1 00	632,249.34	0 88	557,006.08	30	7
361,139	ROCKWOOD CAP REAL ESTATE PTNRS FD VII,LP	1 00	361,139.05	0 77	278,438 17	1 5	7
	•	-	1,874,623 83	<u></u>	1,554,404 10	$\overline{3}$	00
N-W FOUNDAT	IONS - REAL ESTATE						
	ARLINGTON GATEWAY	1.00	9,022 00	1.00	9,022 00	00	?
240	HOTEL(FOUNDATIONS) ARLINGTON GATEWAY RESIDENTIAL(FOUNDA	1 00	239 80	1.00	239.80	0.0	?
855	•	2.68	2,291 63	0 00	0.00	0.0	?
71,076	SULLY STATION LLC (FOUNDATIONS)	1 00	71,076 26	1.63	116,209 26	06	7
136,103	UNION STATION PARTNERS LLC (FOUNDATIONS)	1 00	136,103 00	0.84	114,326.52	0.6	7
	,	_	218,732.69 ((2)	239,797 58	(2) 13	0.0
SUCABA CRUT	PARTNERS - HEDGE FU	IND STRATE	CIES		`		
359,200		1 00	359,200 00	0.80	287,151 66	1 5	?
357,400	DAVIDSON KEMPNER INTERNATIONAL LTD	1 00	357,400.00	0.90	321,366.93	17	7
240,000	HOLYOKE PARTNERS OFFSHORE FUND LTD	1 00	240,000 00	0.92	220,315 20	1 2	2
204,100	HORIZON MULTI STRATEGY	1.00	204,100 00	0.26	53,104.78	0 3	?
233,700	OFFSHORE- CRUT SANDSTONE CAPITAL INDIA FUND OFFSHORE	1 00	233,700 00	0 75	175,253 97	09	?
		-	1,394,400 00	3) -	1,057,192.54	3) 57	00
	- VC/PRIVATE EQUITY	PARTNERS	HIPS				
53,564	DFJ ELEMENT FUND LP	1 00	53,560 00	0.92	49,493.14	03	7
143,798	DRAPER ATLANTIC FUND II (SUCABA CRUT #13)	0.99	142,839 71	1 05	150,367 41	08	7

S/A

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
332,598	DRAPER FISHER FUND VI (SUCABA CRUT #05)	0.98	325,346 93	0.73	244,051.43	1.3	?
175,262	DRAPER FISHER FUND VII (SUCABA CRUT #11)	0.99	174,176.64	0 82	143,083.47	0.8	?
15,390	ELEMENT FUND II LP	1 00	15,390 00	0 96	14,805 18	01	?
	HUPOMONE CAPITAL FUND LP	1.00	264,719.41	0.87	229,511 37	1.2	?
58,378	IVY HEALTHCARE CAPITAL II,LP	1 00	58,378 33	1.00	58,378.00	0 3	?
174,243	METALMARK CAPITAL PARTNERS CAYMAN FD I	1.00	174,244 83	0.92	160,477.53	09	7
35,760	NEW ATLANTIC VENTURE FUND III	1.00	35,760.04	0 77	27,463 68	0 1	7
135,347	TAILWIND CAPITAL PARTNERS (ERISA) LP	1.00	135,346.20	0.83	112,465 37	0 6	?
86,980	ZONE VENTURE FUND II (SUCABA CRUT #06)	0 98	85,221.01	0 18	15,536.28	0.1	2
	ŕ		1,464,983.11	③ ⁻	1,205,632.86	65	0.0
N-W FOUNDAT	TIONS-VC/PRIVATE EQU	ЛТҮ PARTNE	RSHIPS				
	DRAPER ASSOCIATES III ANNEX (FOUNDATIONS)	1.00	6,018 14	0 00	0.00	0.0	?
55,975	•	1.00	55,975 00	0 00	0 00	0 0	2
56,505	DRAPER ASSOCIATES IV, L.P. (FOUNDATIONS)	1.08	61,285.76	0.03	1,807 82	0.0	?
222,958	•	1 00	222,958 54	0 20	43,922.73	0.2	?
	(r construction)	_	346,237 44	(2) -	45,730 54	0.2	0.0
SUCABA CRUI	- PRIVATE STOCK						
24,000	CLEARBID, INC (FORMERLY MAYA)	I 00	24,000 00	0.00	0.00	0 0	?
3,907	DIVERSIFIED NATURAL PRO SERIES D, LLC	4 00	15,625 00	4.00	15,628.00	0 1	?
4,407		8 51	37,501 08	8 51	37,504 27	0 2	?
5,251	LUMINUS DEVICES INC SER D CONV	6 28	32,995.18	6.28	32,997 28	0.2	2
4,341	PREFERRED LUMINUS DEVICES INC SER E CONV PREFERRED	2.28	9,898.39	2 28	9,897 48	0 1	?
56,457	VINA SAN RAFAEL S A	2 57	145,234 47	1 15	65,038 46	0 3	?
			265,254 12	<u>3</u>	161,065 50	09	00

SA

PORTFOLIO APPRAISAL

Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
OTHER ASSETS	3						
200,000	COOPERATIVE ASSISTANCE FUND	1.00	200,000.00	1 00	200,000 00	1.1	?
		-	200,000.00	-	200,000 00	1.1	00
SUCABA CRUT	- CASH AND EQUIVAL	ENTS					
	CASH ACCOUNT (SUCA CRUT)		27,081.56		27,081.56	0 1	2
		-	27,081.56	<u>3</u>) -	27,081.56	3) 01	0.0
N-W FOUNDAT	IONS - CASH AND EQUI	IVALENTS					
	CASH ACCOUNT (N-W FOUNDATIONS)		1,657 78		1,657 78	00	?
		•	1,657.78 (2) -	1,657.78	2)00	0.0
TOTAL PORTF	orio		22,642;664.75	-	18;683,737:88	100:0	1.1
:	FIRST REPUBLI	c -OPEIRATI	NG 16767.2	4 (7)	16767.2	4 (1)	
	FIRST REDUBL	c - Payru	LL 333.	79(1)		9 (1)	
	ADD LISTERINE	<u>-</u>			165204.1	n	
	NW FDNS Com	PAWY LL	C (35667	5.20)		\sim	
	NW FDNS COM SUCABA CRU	1 LLC	LI 13100	8.97>			
			209720		18 8660	42.9	ļ
			,				

Norman Foundation Grants 2009

EIN# 13-1862694 8/19/2010

Grantee Legal Name		Amount	Reason	501c3	Relationship
12m Yacht Development Foundation	€9	2,000 00	Education prog	>	none
Alaska Community Action on Toxics	↔	20,000 00	Environmental prog	>	none
Alliance Francaise of Greenwich, Inc	↔	1,000 00	Cultural activities	>	none
Boys & Girls Clubs of Metro Atlanta	ь	2,000 00	Children's programs	>	none
Brooklyn Public Library	₩	1,000 00	Education Activities	>	none
Camp Sunshine	69	1,000 00	Children's programs	>	none
CANTER	↔	. 5,000 00	Animal Programs	>	none
Capital Partners for Education	↔	1,000 00	Education programs	>	none
<	₩	20,000 00	Comm Edu Activities	>	none
Child's Play	()	2,000 00	Hospital program	>	none
Citizens for Safe Water Around Badger	63	15,000 00	Comm Ed Activities	>	none
Coal River Mountain Watch	s	15,000 00	Environ Ed	>	none
Columbia University	₩	10,000 00	Medical programs	>	none
Communities for a Better Environment	69	25,000 00	Education work	>	none
Communities United for People	69	25,000 00	Educ & Training	>	none
Community Environmental Legal Defense Fund	↔	25,000 00	Educ & Training	>	none
Community In-Power and Development Assoc	₩	20,000 00	Community Ed	>	none
Community Partners	↔	25,000 00	Parent education	>	none
Concerned Citizens for a Better Tunica County	69	20,000 00	Education activities	>	none
Creative Time, Inc	69	23,000 00	Arts Programs	>	none
Direct Action Welfare Group	₩	20,000 00	Educat & training	^	none
Eagle Hill School	↔	5,000 00	Education programs	>	none
Earth Share of Georgia	↔	1,500 00	Environmental Educat	>	none
Earthworks	Θ	20,000 00	Community Ed	>	none
Edison Wetlands Association, Inc	↔	20,000 00	Environ Programs	>	none
Emory University School of Law	s	1,500 00	Education activities	>	none
Friends of Karen, Inc	↔	1,500 00	Support for families	>	none
George West Mental Health Foundation	εs	1,000 00	Mental health prog	>	none
Georgia Organics	↔	1,500 00	Food programs	^	none
Georgia Tennis Foundation, Inc	ક્ક	2,500 00	Sports edu	>	none
Hambidge Center	↔	5,500 00	Arts Programs	>	none
Harvard University	υ	10,000 00	Education activities	^	none
Herfer Project International	₩	10,000 00	Aid programs	>	none

Grantee Legal Name		Amount	Keason	20100	direction of
Hobart and William Smith Colleges	₽	15,000 00	Sailing program	>	none
Hollins University	↔	2,000 00	Educ Programs	>	none
Institute of Public Life	₩	20,000 00	Community education	>	none
Interfaith Action of Southwest Flonda	↔	20,000 00	Community Ed	>	none
International Tennis Club of the USA	₩	5,500 00	Sports ed	>	none
International Tennis Hall of Fame, Inc	છ	5,000 00	Youth programs	>	none
JumpSTART Your Career	₩	1,000 00	Career Counseling	>	none
Kentucky Horse Park Foundation	ь	7,000 00	Youth activities	>	none
KIPP Foundation	69	1,000 00	Education Activities	>	none
Lawrence Academy	\$	1,000 00	Education programs	>	none
Louisiana Bucket Brigade	ь	20,000 00	Health Edu	>	none
Maccabi USA/Sports for Israel	↔	2,500 00	Sports prog	>	none
Mid-Atlantic Tennis and Education Fdn	€9	11,000 00	Sports education	>	none
Museum of Contemporary Art of Georgia	↔	3,000 00	Arts programs	>	none
National Family Farm Coalition	€9	25,000 00	Public Ed	>	none
National Immigration Law Center	49	20,000 00	Educ & Training	>	none
Nature Conservancy, The	69	8,000′00	Environmental edu	>	none
Nollie Jenkins Family Center, Inc	⇔	20,000 00	Community education	>	none
Northwest Arkansas Workers' Justice Center	G	15,000 00	Educ & Training	>	none
Ohio Valley Environmental Coalition	↔	20,000 00	Environ Ed	>	none
Power U Center for Social Change	49	25,000 00	Youth programs	>	none
Prince George's Tennis & Education Fdn	↔	1,000 00	Sprots education	>	none
Prospect Park Alliance	₩	2,500 00	Environmental prog	>	none
Rhino Ark USA	\$	1,500 00	Conservation prog	>	none
Save the Manatee Club	ь	2,000 00	Conservation program	>	none
Septima Clark Public Charter School	မာ	1,000 00	Education	>	none
Sesame Workshop	₩	1,000 00	Education activities	>	попе
South Jersey Environmental Justice Alliance	ક્ક	20,000 00	Educ Activities	>	none
Southern Echo, Inc	⇔	20,000 00	Parent education	>	none
Southwest Research and Information Center	⇔	20,000 00	Environ Prog	>	none
St Patrick's Episcopal Day School	₩	10,000 00	Education activities	>	none
Starting Artists	₩	1,000 00	Arts Programs	>	none
· STITCH	₩	15,000 00	Educ & Training	>	none
Team Paradise Sailing, Inc	₩	1,000 00	Disabled athletes	>	none
The Deer Island Granite Museum	₩	1,000 00	Public programs	>	none
The Lovett School	↔	5,500 00	Education programs	>	none
The National Campaign To Prevent Teen Pregnancy	₩	1,000 00	Education activities	>	none
The National Outdoor Leadership School	69	2,000 00	Education Prog	>	none

· • • •

Grantee Legal Name		Amount	Reason	501c3	Relationship
The Praxis Project	49	20,000 00	Youth development	>	none
Transnational Institute for Grassroots Research & Action	€	25,000 00	Economic Ed	>	none
Tulane University	ь	1,500 00	Education programs	>	none
University of Colorado Foundation	₩	13,000 00	Education Programs	>	none
Village Community School	€9	1,000 00	Education programs	>	none
Waterkeeper Alliance	₩	1,500 00	Environmental Prog	>	none
WeCount	₩	25,000 00	Youth programs	>	none
Windward School	49	10,000 00	Education programs	>	none
Workers interfaith Network	€	20,000 00	Educ & Training	>	none
World Wildlife Fund	€	2,000 00	Conservation program	>	none
Grand Totals	49	841,500.00			

· •

Norman Foundation Depreciation Schedule Current Year Depreciation C:\Documents and Settings\colleen\Local Settings\Temporary Internet Files\OLK1\[NF 2009 Tax support CH.xls]Payroll

					Accum	Net Balance		Accum	Net Balance
	Deprec.	Year		Unadjusted	Deprec. @	as of		Deprec. @	as of
Description	Method	Purch	Life	Cost Or Basis	12/31/2008	12/31/08	Exp 2009	12/31/2009	12/31/09
Building 07/22/87	Straight-Line	7/22/1987	31 50	300,000 00	(204,365 00)	95,635 00	(9,523 81)	(213,888 81)	86,111 19
Building Improvements 7/30/87	Straight-Line	7/30/1987	31 50	78,000 00	(53,138 80)	24,861.20	(2,47619)	(55,61499)	22,385 01
	Straight-Line	9/21/1987	31 50	12,000 00	(8,111 24)	3,888 76	(380 95)	(8,492 19)	3,507 81
7	Straight-Line	10/20/1987	31 50	15,600 00	(10,502 81)	5,097 19	(495.24)	(10,998 05)	4,60195
	Straight-Line	3/1/1988	31 50	3,202 00	(2,13542)	1,066 58	(101 69)	(2,237 11)	964.89
ADJ to tie to tax work papers					•	,	•	•	•
		Su	Sub-Total	408,802.00	(278,253.27)	130,548.73	(12,977.88)	(291,231.15)	117,570.85
Telephone Equipment 11/92	900	Nov-92	2 00	2,233.36	(2,233.36)			(2,233.36)	
HP Printer 5/92	900	May-92	5 00	865 00	(865 00)	•		(865 00)	•
Software 10/92	Straight Line	Oct-92	5 00	10,000 00	(10,000 00)	•		(10,000 00)	•
Computers 11/92	008	Nov-92	5 00	4,940 00	(4,940 00)	•		(4,940 00)	•
Network Wiring 1/93	DDB	Jan-93	2 00	1,829 00	(1,829 00)	•		(1,829 00)	•
Dell Computers 09/95	DDB	Sep-95	2 00	5,124 00	(5, 12400)	•		(5,124 00)	•
HP Laseriet 09/96	DDB	Sep-96	5 00	1,200 00	(1,200 00)	•		(1,200 00)	
2 Dell Dimension 433MHz Celeron Computers		Aug-99	2 00	2,874 00	(2,874 00)	•		(2,874 00)	•
ADJ to tie to tax work papers)		(901 77)	901 77	000		901 77	00 0
AMEX - PC Purchase	900	Feb-03	5 00	2,616 00	(2,616 00)	•		(2,616 00)	•
		nS	Sub-Total	28.546.23	(28,546.23)	0.00	-	(28,546.23)	0.00
		Gra	Grand Total	439,581.59	(309,032.86)	130,548.73	(12,977.88)	(322,010.74)	117,570.85

* n #

ted Balance; ing chone	408(802'00') 2,233 36 28,546.23'	, (278,253,27), (2,233,36), (2,233,36), (2,233,36), (2,28,546,23), (3,28,546,23), (3,28,546,23), (4,28,546,23),	(278,253.27) (2,78,253.27) (2,233.36) (2,8,546.23)	(12,977.88)	(291;231;15) (2,233;36) (2,8,546;23)	(291,231,15) (2,233,36) (28,546,23)
	439,581.59	(309,032:86)	(309,032.86)	(12,977.88)	(322,010:74)	(322,010.74)
			3	(00 0)	1.11.3	r.,

Annual Depreciation

15121-16114006-000 Accum Deprec - Buildings 15161-16114006-000 Accum Deprec - Computer Equipment

53121-16114006-000 Depreciation Exp - Buildings 53161-16114006-000 Depreciation Exp - Comp Equip

Monthly Depreciation JE's 15121-16114006-000 Accum Deprec - Buildings 15161-16114006-000 Accum Deprec - Computer Equipment

(1,081 49)

53121-16114006-000 Depreciation Exp - Buildings 53161-16114006-000 Depreciation Exp - Comp Equip

A . . .

A * 5 64