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DLN: 93493314000140

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

calendar year, or tax year beginning 01-01-2009 and ending 12-31-2009 Name of organization Please VNA Care Network Foundation Inc use IRS label or 04-2794849 Doing Business As E Telephone number print or type. See (508) 786-0693 pecific

A For the 2009 D Employer identification number B Check if applicable Address change Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite Instruc-**G** Gross receipts \$ 4,968,297 120 Thomas Street Terminated tions. Amended return City or town, state or country, and ZIP + 4 Worcester, MA 01608 Application pending Name and address of principal officer Is this a group return for Karen H Green affiliates? 120 Thomas Street Worcester, MA 01608 H(b) Are all affiliates included? If "No," attach a list (see instructions) **✓** 501(c) (3) **◄** (insert no) Tax-exempt status ☐ 4947(a)(1) or ☐ 527 Group exemption number 🕨 K Form of organization
✓ Corporation
✓ Trust
✓ Association
✓ Other ► L Year of formation 1983 M State of legal domicile MA Part I Summary Briefly describe the organization's mission or most significant activities O VNA Care Network Foundation Inc primary exempt purpose is to raise and invest funds for the benefit of its affiliates to further their charitable activities Home Health Care Services as well as to provide operating facilities and management services Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) .

Activities & Governance Number of independent voting members of the governing body (Part VI, line 1b) . . . 12 8 Total number of employees (Part V, line 2a) . . Total number of volunteers (estimate if necessary) . 0 7a Total gross unrelated business revenue from Part VIII, column (C), line 12. Net unrelated business taxable income from Form 990-T, line 34 **7**b **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 1,068,780 1,013,817 Program service revenue (Part VIII, line 2g) . 2,285,770 2,213,016 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -113,681 -1,182,628 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,239,753 1,782,391 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 4,338,921 4,968,297 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 0 13 14 Benefits paid to or for members (Part IX, column (A), line 4) . 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-Expenses 1,357,464 1,361,519 16a Professional fundraising fees (Part IX, column (A), line 11e) . . 7,661 0 Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright 137,237$ b **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . 4,156,325 3,720,459 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 5,521,450 5,081,978

Revenue less expenses Subtract line 18 from line 12 . -1,182,529 -113,681 19 Net Assets or land Balances **Beginning of Current End of Year** Year 29,325,832 20 Total assets (Part X, line 16) . 27,372,986 21 Total liabilities (Part X, line 26) . 8,230,007 7,412,552 Net assets or fund balances Subtract line 21 from line 20 19,142,979 21,913,280 Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sian Here

2010-11-04 Signature of officer Joanne M Kramer Treasurer and VP of Finance

Paid Preparer's

Use Only

Preparer's

Firm's name (or yours if self-employed), address, and ZIP + 4

Type or print name and title

Date

Check if empolyed 🕨 🦵 Preparer's identifying number (see instructions)

Phone no

EIN ▶

May the IRS discuss this return with the preparer shown above? (see instructions) . .

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

| VNA Care Network Foundation Inc primary exempt | purpose is to raise and invest fund | Is for the benefit of its affiliates to further their |
|--|--------------------------------------|---|
| charitable activities Home Health Care Services as | well as to provide operating facilit | ies and management services |

| 2 | Did the organization unde the prior Form 990 or 99 | | | | ar which were not listed on | ┌ Yes ┌ No | • |
|----|---|----------------------|-------------------|------------------------|---|------------|----------|
| | If "Yes," describe these n | new services on S | chedule O | | | | |
| 3 | Did the organization ceas | | | t changes in how it c | onducts, any program | ┌ Yes ┌ No |) |
| | If "Yes," describe these o | hanges on Sched | ule O | | | | |
| 4 | |)1(c)(4) organiza | tions and section | on 4947(a)(1) trusts | e largest program services l are required to report the ai a service reported | | and |
| 4a | (Code |) (Expenses \$ | 4,917,071 | ıncludıng grants of \$ |) (Revenue \$ | 2,285,7 | |
| | VNA Care Network Foundation Health Care Services as well a | n Inc primary exempt | | | benefit of its affiliates to further t | | |
| 4b | (Code |) (Expenses \$ | | ıncludıng grants of \$ |) (Revenue \$ | |) |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |
| 4c | (Code |) (Expenses \$ | | ıncludıng grants of \$ |) (Revenue \$ | |) |
| | | | | | | | |
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| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |
| 4d | Other program services | (Describe in Sch | nedule O) | | | | |
| | (Expenses \$ | , | luding grants of | f\$ |) (Revenue \$ |) | |
| 4e | Total program service ex | xpenses ⊩ \$ | 4,917,07 | 1 | | | |
| | | | | | | | |

| Part V Checklist of Required Schedule |
|---------------------------------------|
|---------------------------------------|

| | | | Yes | No |
|-----|---|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | N o |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | | N o |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | Yes | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | Νο |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | Yes | |
| | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | | | |
| | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | | | |
| | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | | | |
| | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | | No |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A Yes | | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Νo |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I | 14b | | Νο |
| 15 | | 15 | | Νο |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III | 16 | | No |
| 17 | | 17 | | Νο |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | Νο |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | Νο |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | | Νο |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | No |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Νο |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part | | | |
| | | 28a | | Νo |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Νο |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Νo |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Νο |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | 1 |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | Yes | l |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | Yes | 1 |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | 38 | Yes | |

| Part V | Statements | Regarding | Other II | RS Filings a | and Tax | Compliance |
|--------|------------|-----------|----------|--------------|---------|------------|
|--------|------------|-----------|----------|--------------|---------|------------|

| | | | Yes | No |
|--------|---|------------|-----|------------|
| la | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1 c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | 2b | Yes | |
| а | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? | 3a | | Νo |
| h | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | 110 |
| a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | Νο |
| b | If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| а | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Νο |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Νo |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | 5c | | |
| • | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | | Νo |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | Νο |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Νο |
| | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal | | | |
| | benefit contract? | 7e | | Νo |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Νo |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | 7h | | |
| | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | | |
| | | 8 | | Νo |
| | Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 49662 | 0- | | NJ ~ |
| a b | Did the organization make any taxable distributions under section 4966? | 9a 9b | | N o N o |
|)) | Section 501(c)(7) organizations. Enter | 70 | | 14.0 |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| L | Section 501(c)(12) organizations. Enter | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | Νo |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |

333 Turnpike Road Southborough, MA 01772

(508) 786-0693

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | processes, or changes in Schedule O. See instructions. | | | | | | | |
|-----|--|---|------|----------|------------|--|--|--|
| Se | ection A. Governing Body and Management | | I | Yes | No | | | |
| | | Г | | 165 | NO | | | |
| | | | | | | | | |
| 1a | Enter the number of voting members of the governing body 1a | 13 | | | | | | |
| ь | Enter the number of voting members that are independent 1b | or, trustee, or key employee have a family relationship or a business relationship with any trustee, or key employee? | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with other officer, director, trustee, or key employee? | th any | 2 | | Νo | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the dire | | 3 | | Νo | | | |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 9 filed? | | 4 | | No | | | |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | - | 5 | | No | | | |
| 6 | Does the organization have members or stockholders? | · · | 6 | | No | | | |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more member | s of the | | | 110 | | | |
| | governing body? | | 7a | | No | | | |
| ь | Are any decisions of the governing body subject to approval by members, stockholders, or other persons | _ | 7b | | Νο | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken durin year by the following | g the | | | | | | |
| а | The governing body? | · · | 8a | Yes | | | | |
| Ь | Each committee with authority to act on behalf of the governing body? | - | 8b | Yes | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach organization's mailing address? If "Yes," provide the names and addresses in Schedule O | | 9 | | Νο | | | |
| | ection B. Policies (This Section B requests information about policies not required by the In | ternal | | | | | | |
| ке | evenue Code.) | | 1 | Yes | Na | | | |
| 10- | Does the arganization have local chanters, branches, or affiliates? | Г | 10a | Yes | No | | | |
| | Does the organization have local chapters, branches, or affiliates? | - | IUa | res | | | | |
| | affiliates, and branches to ensure their operations are consistent with those of the organization? | | 10ь | Yes | | | | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing t | he form? | 11 | | Νο | | | |
| 11A | . 1A Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | | | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | | 12a | Yes | | | | |
| | Are officers, directors or trustees, and key employees required to disclose annually interests that could it | _ | | | | | | |
| | to conflicts? | | 12b | Yes | | | | |
| · | describe in Schedule O how this is done | | 12c | Yes | | | | |
| 13 | Does the organization have a written whistleblower policy? | [| 13 | Yes | | | | |
| 14 | Does the organization have a written document retention and destruction policy? | [| 14 | Yes | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and de | cision? | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | 15a | Yes | | | | |
| b | Other officers or key employees of the organization | | 15b | Yes | | | | |
| | If "Yes" to line a or b, describe the process in Schedule O (See instructions) | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | 16a | | No | | | |
| b | taxable entity during the year? | ıts | 10a | | N O | | | |
| | participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard organization's exempt status with respect to such arrangements? | | 16ь | | | | | |
| Se | ection C. Disclosure | <u>L</u> | | | | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed▶MA | | | | | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (93) sonly) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. | 501(c) | | | | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict interest policy, and financial statements available to the public. See Additional Data Table | t of: | | | | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and rec | ords of the | orga | nızatıor | ı F | | | |
| | Joanne M Kramer | | | | | | | |

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did i | not compen | sate any | y curi | rent | or fo | rmer | ffice | r, dırector, trustee | or key employee | |
|--|-------------------------|-----------------------------------|------------------------------|---------|--------------|------------------------------|--------|--|--|--|
| (A) Name and Title | (B) Average hours | Posi t | (C tion (hat a | ched | ckal) | I | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other |
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| See add'l data | | | | | | | | | | |
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| For | m 990 (2009) | | | | Page 8 | | |
|----------|--|-----------------------------|---|--------------|---------------|--|--|
| 1b | Total | 1,262,665 | | | 83,248 | | |
| 2 | Total number of individuals (including but not limited to those listed above) who rece \$100,000 in reportable compensation from the organization▶6 | ived more than | • | | | | |
| | | | | Yes | No | | |
| 3 | Did the organization list any former officer, director or trustee, key employee, or high on line 1a? <i>If</i> "Yes," complete Schedule J for such individual | | 3 | | No | | |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other organization and related organizations greater than \$150,000? If "Yes," complete Sci individual | • | 4 | Yes | | | |
| 5 | 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | | | | | | |
| <u>s</u> | ection B. Independent Contractors | | | | | | |
| 1 | Complete this table for your five highest compensated independent contractors that \$100,000 of compensation from the organization | received more than | | | | | |
| | (A) Name and business address | (B) Description of services | | (C Comper | | | |
| 150 | thboro Equity Partners East 58th Street Suite 200 r York, NY 10155 | Property Manager | | | 118,651 | | |
| 129 | hall Realty South Street on, MA 02111 | Property Manager | | | 182,495 | | |
| PO E | Realty 3ox 215 vers, MA 01923 | Property Management | | | 206,762 | | |
| | | | | | | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization ▶3

| Part V | 4 0 0 1 | Statement of | of Revenue | | | | | |
|--|---------|----------------------------------|---|---------------|----------------------|--|---|---|
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| \$ \$ | 1a | Federated cam | paigns 1a | | | | | |
| Contributions, gifts, grants and other similar amounts | ь | Membership du | ıes 1b | | | | | |
| ್≝ | С | Fundraising eve | ents 1c | | | | | |
| g E = | d | Related organiz | zations 1d | | | | | |
| <u> </u> | e | Government grant | | | | | | |
| 뚨 | | | | 1 012 017 | | ļ | | - |
| ž a | f | similar amounts no | ons, gifts, grants, and 1f ot included above | 1,013,817 | | | | |
| ₽ #5 | g | Noncash contri | ibutions included in | | | | | |
| ĔΈ | | | | _ | | | | |
| ॐ ट | h | Total. Add lines | s 1a-1f | • | 1,013,817 | | | |
| nu | | | | Business Code | | | | |
| Ē | 2a | Management Fees | for Affiliates | 541,610 | 2,274,800 | 2,274,800 | | |
| e ve | b | Management Fees | for Unemployment | 541,610 | 10,970 | 10,970 | | |
| a E | | Pool | | | | | | 1 |
| Ž. | С | | | | | | | |
| Š | d | | | | | | | |
| Ē | e | | | | | | | |
| Program Serwice Revenue | f | All other progra | am service revenue | | | | | |
| ž | | Total Add Image | s 2a-2f | L | 2,285,770 | + | | - |
| | g 3 | | | | 2,285,770 | | | + |
| | 3 | | ome (including dividend | . h | | | | + |
| | | | ar amounts) stment of tax-exempt bond | · · · . | | | | + |
| | 4 | | | F | | | | |
| | 5 | Royalties | | | | | | |
| | c- | C D | (ı) Real 1,429,041 | (II) Personal | | | | |
| | 6a | Gross Rents Less rental | 1,429,041 | | | | | |
| | ь | expenses | | | | | | |
| | С | Rental income or (loss) | 1,429,041 | | | | | |
| | d | , , | me or (loss) | | 1,429,041 | | | 1,429,041 |
| | | | (ı) Securities | (II) O ther | | | | |
| | 7a | Gross amount | , | | | | | |
| | | from sales of assets other | | | | | | |
| | _ | than inventory | 112 601 | | | | | |
| | Ь | Less cost or other basis and | 113,681 | | | | | |
| | _ | sales expenses Gain or (loss) | -113,681 | | | | | |
| | С . | | | <u> </u> | -113,681 | | | -113,681 |
| | d | | ss) | | -115,001 | | | -113,001 |
| ம் | 8a | Gross income f | rom fundraising ludina | | | | | |
| Other Revenue | | \$ | | | | | | |
| Φ ? | | | reported on line 1c) | | | | | |
| Ÿ | | See Part IV, IIr | ne 18 a | | | | | |
| <u>.</u> | L | | | | | | | |
| Ę | ь | | penses b (loss) from fundraising (| ovente 🕨 | | | | |
| _ | c 9a | | | events F | | + | | + |
| | Ja | | rom gaming activities ne 19 | | | | | |
| | | , | а | | | | | |
| | ь | Less direct ex | penses b | | | | | |
| | c | Net income or (| loss) from gaming activ | vities | | | | |
| | 10a | Gross sales of | ınventory, less | | | | | |
| | | returns and allo | | | | | | |
| | | | a | | | | | |
| | ь | | oods sold b | | | | | |
| | с | | (loss) from sales of inve | entory 🟲 | | | | |
| | | Miscellaneou | s Revenue | Business Code | | Ţ | | |
| | 11a | Release from R | estriction | 900,099 | 353,350 | 353,350 | | <u> </u> |
| | ь | | | | | | | |
| | С | - | | | | | | |
| | d | All other reven | ue | | | | | 1 |
| | e | Total. Add lines | | · | | | | 1 |
| | | | • • | · · · · • | 353,350 | | | |
| | 12 | Total revenue. | See Instructions | ▶ | | :- | | |
| | i | | | | 4,968,297 | 2,639,120 | | 1,315,360 |

Part IX Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). | | | | | | | | | | |
|--|--|-----------------------|-----------------------------|---------------------------------|-------------------------|--|--|--|--|--|
| | | | (B) | (D). | (D) | | | | | |
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses | | | | | |
| 1 | Grants and other assistance to governments and organizations in the U S See Part IV, line 21 | 0 | | | | | | | | |
| 2 | Grants and other assistance to individuals in the U.S. See Part IV, line 22 | 0 | | | | | | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 | 0 | | | | | | | | |
| 4 | Benefits paid to or for members | 0 | | | | | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 1,262,665 | 1,170,629 | | 92,036 | | | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | 0 | | | | | | | | |
| 7 | Other salaries and wages | 0 | | | | | | | | |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 31,633 | 29,026 | | 2,607 | | | | | |
| 9 | Other employee benefits | 8,778 | 8,355 | | 423 | | | | | |
| 10 | Payroll taxes | 58,443 | 54,030 | | 4,413 | | | | | |
| 11 | Fees for services (non-employees) | | | | | | | | | |
| а | Management | 0 | | | | | | | | |
| ь | Legal | 8,989 | | 8,989 | | | | | | |
| c | Accounting | 15,981 | | 15,981 | | | | | | |
| d | Lobbying | 0 | | 20,502 | | | | | | |
| e | Professional fundraising See Part IV, line 17 | | | | | | | | | |
| f | Investment management fees | 0 | | | | | | | | |
| g g | Other | 0 | | | | | | | | |
| 9 12 | Advertising and promotion | 0 | | | | | | | | |
| 13 | Office expenses | 54,090 | 26,005 | | 28,085 | | | | | |
| 14 | Information technology | 5,819 | 20,003 | | 5,819 | | | | | |
| | | 3,819 | | | 5,619 | | | | | |
| 15 | Royalties | | 1 172 721 | | | | | | | |
| 16 | Occupancy | 1,173,721 | 1,173,721 | | 2.054 | | | | | |
| 17 18 | Payments of travel or entertainment expenses for any federal, | 13,897 | 10,043 | | 3,854 | | | | | |
| 40 | state, or local public officials | 0 | | | | | | | | |
| 19 | Conferences, conventions, and meetings | 0 | | | | | | | | |
| 20 | Interest | 0 | 4 .00 0=- | | | | | | | |
| 21 | Payments to affiliates | 1,420,076 | 1,420,076 | | | | | | | |
| 22 | Depreciation, depletion, and amortization | 255,320 | 255,320 | | | | | | | |
| 23 | Insurance | 252,051 | 252,051 | | | | | | | |
| 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below) | | | | | | | | | |
| а | Telephone | 498,746 | 498,746 | | | | | | | |
| b | Bank Fees | 2,700 | | 2,700 | | | | | | |
| С | Miscellaneous | 19,069 | 19,069 | | | | | | | |
| d | | | | | | | | | | |
| e | | | | | | | | | | |
| f | All other expenses | 0 | | | | | | | | |
| 25 | Total functional expenses. Add lines 1 through 24f | 5,081,978 | 4,917,071 | 27,670 | 137,237 | | | | | |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | . , - | | , | | | | | |

Part X Balance Sheet (A) (B) Beginning of year End of year 1 Cash—non-interest-bearing 1 132.088 2 98.556 2 285,950 145,486 3 3 4 1.887 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 8 289.301 9 83,918 Land, buildings, and equipment cost or other basis Complete 7.018.536 10a 10a Part VI of Schedule D 2.963,916 **10c** 10b 2.982.326 1.382.266 b Less accumulated depreciation 11 11 23,004,379 12 26,920,590 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 695,465 15 695.016 15 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 27,372,986 16 29,325,832 1.064.885 1.042.343 17 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 7.187.664 25 Other liabilities Complete Part X of Schedule D 25 6.347.667 26 **Total liabilities.** Add lines 17 through 25 8,230,007 7,412,552 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 14.361.169 17,079,129 27 Unrestricted net assets 27 28 2.659.925 28 2.712.266 Temporarily restricted net assets Fund 2.121.885 29 2.121.885 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ Total net assets or fund balances 19,142,979 33 33 21,913,280 34 Total liabilities and net assets/fund balances 27.372.986 29.325.832 34

Part XI Financial Statements and Reporting

| | | | Yes | No |
|----|---|----|-----|----|
| L | Accounting method used to prepare the Form 990 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | No |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both | | | |
| | ☐ Separate basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | | |

Form **990** (2009)

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Open to Public Inspection

| | | e organization work Foundation Inc | Employer identifi | cat ion num | ber | | | | | | |
|-------|--|--|-----------------------------------|--------------|---------|--------|--|--|--|--|--|
| ***** | care ne | Work Foundation life | 04-2794849 | | | | | | | | |
| Pa | rt I | Reason for Public Charity Status (All organizations must complete this pa | | ions | | - | | | | | |
| The | organi | zation is not a private foundation because it is (For lines 1 through 11, check only one box | | | | | | | | | |
| 1 | Γ | A church, convention of churches, or association of churches section 170(b)(1)(A)(i). | | | | | | | | | |
| 2 | Γ | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) | | | | | | | | | |
| 3 | Γ | A hospital or a cooperative hospital service organization described in section 170(b)(1)(| A)(iii). | | | | | | | | |
| 4 | A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) . Enter the hospital's name, city, and state | | | | | | | | | | |
| 5 | Γ | An organization operated for the benefit of a college or university owned or operated by a section 170(b)(1)(A)(iv). (Complete Part II) | governmental unit | described i | n | | | | | | |
| 6 | Γ | A federal, state, or local government or governmental unit described in section 170(b)(1) | (A)(v). | | | | | | | | |
| 7 | Γ | An organization that normally receives a substantial part of its support from a government described in section 170(b)(1)(A)(vi) (Complete Part II) | ital unit or from the | general pu | blic | | | | | | |
| 8 | Г | A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) | | | | | | | | | |
| 9 | Ē | An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross | | | | | | | | | |
| | | receipts from activities related to its exempt functions—subject to certain exceptions, ar | | | _ | | | | | | |
| | | its support from gross investment income and unrelated business taxable income (less s | ection 511 tax) fro | m business | es | | | | | | |
| | | acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) | | | | | | | | | |
| 10 | Г | An organization organized and operated exclusively to test for public safety See section 509(a)(4). | | | | | | | | | |
| 11 | <u>\</u> | An organization organized and operated exclusively for the benefit of, to perform the functione or more publicly supported organizations described in section 509(a)(1) or section 5 the box that describes the type of supporting organization and complete lines 11e throug a Type I b Type II c Type III - Functionally integrated | 09(a)(2) See sect h 11h | | 3). | Check | | | | | |
| e | | By checking this box, I certify that the organization is not controlled directly or indirectly other than foundation managers and other than one or more publicly supported organization 509(a)(2) | • | | | | | | | | |
| f | | If the organization received a written determination from the IRS that it is a Type I, Type check this box | II or Type III sup | porting orga | anıza | ation, | | | | | |
| g | | Since August 17, 2006, has the organization accepted any gift or contribution from any of following persons? | | | | | | | | | |
| | | (i) a person who directly or indirectly controls, either alone or together with persons desc | ribed in (ii) | | es | No | | | | | |
| | | and (III) below, the governing body of the the supported organization? | | 11g(i) | | Νo | | | | | |
| | | (ii) a family member of a person described in (i) above? | | 11g(ii) | \perp | No | | | | | |
| | | (iii) a 35% controlled entity of a person described in (i) or (ii) above? | | 11g(iii) | | No | | | | | |
| h | | Provide the following information about the supported organization(s) | | | | | | | | | |
| | | | | | | | | | | | |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organization in col (i) listed in your governing document? | | Did you no organiza col (i) o | (v) Did you notify the organization in col (i) of your support? | |) ne tion in ganized JS? | (vii) A mount of support? | |
|---|-------------|---|---|----|-------------------------------------|---|-----|--------------------------------------|---------------------------------|--|
| | | instructions)) | Yes | No | Yes | No | Yes | No | | |
| | | | | | | | | | | |
| Total | | | | | | | | | 2,274,800 | |

ınstructions

| (Complete only if you checked the box on line 5, 7, or 8 of Part Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2005 (b) 2006 (c) 2007 | | | (1)(A)(vi) |
|---|--|--|----------------------|
| Calendar year (or fiscal year beginning (a) 2005 (b) 2006 (c) 2007 | | | |
| | (4) 2000 | (-) 2000 | (6) T - 1 - 1 |
| | (d) 2008 | (e) 2009 | (f) Total |
| 1 Gifts, grants, contributions, and | | | |
| membership fees received (Do not | | | |
| include any "unusual | | | |
| grants ") | | | |
| 2 Tax revenues levied for the | | | |
| organization's benefit and either | | | |
| paid to or expended on its behalf | | | |
| 3 The value of services or facilities | | | |
| furnished by a governmental unit to | | | |
| the organization without charge | | | |
| 4 Total. Add lines 1 through 3 | | | |
| 5 The portion of total contributions by | | | |
| each person (other than a | | | |
| governmental unit or publicly | | | |
| supported organization) included on | | | |
| line 1 that exceeds 2% of the | | | |
| amount shown on line 11, column | | | |
| (f) | | | |
| 6 Public Support. Subtract line 5 from line 4 | | | |
| Section B. Total Support | | | |
| Calendar year (or fiscal year heginning | | | 1 |
| (a) 2005 (b) 2006 (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 7 A mounts from line 4 | | | |
| 8 Gross income from interest, | | | |
| dividends, payments received on | | | |
| securities loans, rents, royalties | | | |
| and income from similar | | | |
| sources | | | |
| 9 Net income from unrelated | | | |
| business activities, whether or | | | |
| not the business is regularly | | | |
| carried on | | | |
| 10 Other income (Explain in Part | | | |
| IV) Do not include gain or loss from the sale of capital assets | | | |
| 11 Total support (Add lines 7 | | | |
| through 10) | | | |
| 12 Gross receipts from related activities, etc (See instructions) | • | 12 | • |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or | fifth tax vear as a | | nization |
| check this box and stop here | , | 001(0)(0) 0.94 | ▶ □ |
| · | | | |
| | | | |
| Section C. Computation of Public Support Percentage | | 14 | 0 % |
| Section C. Computation of Public Support Percentage 14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) | | | - |
| | | 15 | |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 | l line 14 is 33 1/3% | 15 | this hox |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and | l line 14 is 33 1/3% | | this box |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization | | or more, check | ► □ |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and | | or more, check | ► □ |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 | .6a, and line 15 is | or more, check | e, check this_ |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2009. If the organization did not check a box on lis 10% or more, and if the organization meets the "facts and circumstances" test, ch | .6a, and line 15 is ine 13, 16a, or 16l eck this box and st | or more, check 33 1/3% or more and line 14 cop here. Explain | e, check this |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13 | .6a, and line 15 is ine 13, 16a, or 16l eck this box and st | or more, check 33 1/3% or more and line 14 cop here. Explain | e, check this orted |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2009. If the organization did not check a box on l is 10% or more, and if the organization meets the "facts and circumstances" test, ch in Part IV how the organization meets the "facts and circumstances" test The organication | .6a, and line 15 is ine 13, 16a, or 16l eck this box and st ization qualifies as | o or more, check 33 1/3% or more b and line 14 cop here. Explain a publicly supp | e, check this |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2009. If the organization did not check a box on l is 10% or more, and if the organization meets the "facts and circumstances" test, ch in Part IV how the organization meets the "facts and circumstances" test The organization 10%-facts-and-circumstances test—2008. If the organization did not check a box on l | .6a, and line 15 is ine 13, 16a, or 16l eck this box and st ization qualifies as ine 13, 16a, 16b, o | o or more, check 33 1/3% or more b and line 14 cop here. Explain a publicly support | e, check this orted |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2009. If the organization did not check a box on l is 10% or more, and if the organization meets the "facts and circumstances" test, ch in Part IV how the organization meets the "facts and circumstances" test The organization 10%-facts-and-circumstances test—2008. If the organization did not check a box on l 15 is 10% or more, and if the organization meets the "facts and circumstances" test, | .6a, and line 15 is ine 13, 16a, or 16l eck this box and st ization qualifies as ine 13, 16a, 16b, o , check this box an | o or more, check 33 1/3% or more b and line 14 cop here. Explain a publicly support or 17a and line d stop here. | e, check this orted |
| Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2008 Schedule A, Part II, line 14 33 1/3% support test—2009. If the organization did not check the box on line 13, and and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2008. If the organization did not check the box on line 13 or 1 box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2009. If the organization did not check a box on l is 10% or more, and if the organization meets the "facts and circumstances" test, ch in Part IV how the organization meets the "facts and circumstances" test The organization 10%-facts-and-circumstances test—2008. If the organization did not check a box on l | .6a, and line 15 is ine 13, 16a, or 16l eck this box and st ization qualifies as ine 13, 16a, 16b, o , check this box an | o or more, check 33 1/3% or more b and line 14 cop here. Explain a publicly support or 17a and line d stop here. | e, check this orted |

►□

organization

| Pa | (Complete only if you | | | | (a)(2) | | |
|---------|---|-------------------------|---------------------|---------------------|---------------------|------------------|-------------------|
| Se | ction A. Public Support | | | • | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not | | | | | | |
| 2 | include any "unusual grants ") Gross receipts from admissions, | | | + | | | |
| 2 | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or | | | | | | |
| | business under section 513 Tax revenues levied for the | | | | | | |
| 4 | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| | behalf | | | - | | | |
| 5 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | A mounts included on lines 1, 2, and 3 received from disqualified | | | | | | |
| | persons | | | | | | |
| b | A mounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| 8 | Public Support (Subtract line 7 c from line 6) | | | | | | |
| Se | ction B. Total Support | 1 | | | | 1 | |
| | ndar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| _ | ın) | (4) 2003 | (2) 2000 | (6) 2007 | (4) 2000 | (0,200) | (1) otal |
| 9 | A mounts from line 6 Gross income from interest, | | | | | | |
| 10a | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| ь | sources Unrelated business taxable | | | | | | |
| | income (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| _ | June 30, 1975 Add lines 10a and 10b | | | | | | |
| с 11 | Net income from unrelated | | | | | | |
| | business activities not included | | | | | | |
| | in line 10b, whether or not the | | | | | | |
| 12 | business is regularly carried on Other income. Do not include | | | | | | |
| | gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| 13 | IV) Total support (Add lines 9, 10c, | | | | | | |
| 13 | 11 and 12) | | | | | | |
| 14 | First Five Years If the Form 990 is fo | or the organizati | on's first, second | , thırd, fourth, or | fifth tax year as a | a 501(c)(3) orga | |
| | check this box and stop here | | | | | | ►□ |
| Se | ction C. Computation of Publ | ic Support P | ercentage | | | | |
| 15 | Public Support Percentage for 2009 | | | 13 column (f)) | | 15 | 0 % |
| 16 | Public support percentage from 200 | 8 Schedule A , P | art III, line 15 | | | 16 | |
| | | | | | | | |
| Se | ction D. Computation of Inve | | | | | | |
| 17 | Investment income percentage for 2 | 009 (line 10c co | olumn (f) divided l | by line 13 colum | n (f)) | 17 | 0 % |
| 18 | Investment income percentage from | 2008 Schedule | A, Part III, line 1 | . 7 | | 18 | |
| 19a | 33 1/3% support tests—2009. If the | | | | | than 33 1/3% ar | nd line 17 is not |
| | more than 33 1/3%, check this box a | ind stop here. T | ne organization q | ualities as a publ | ıcıy supported | | |

33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493314000140

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

| nterna | I Revenue Service | ► Attach to Fo | orm 990. ► See separate instructions. | | Inspec | tion |
|--------|--|---|---|--|-----------------|-----------|
| | me of the organi A Care Network Four | | | Employer identifica | tion numbe | er |
| VIVA | A Cale Network Four | idation file | | 04-2794849 | | |
| Pa | | | lvised Funds or Other Similar Fu | ınds or Accounts | . Comple | te if the |
| | organiz | zation answered "Yes" to Form 99 | 0, Part IV, line 6. (a) Donor advised funds | (b) Funds and o | thoracco | ıntc |
| 1 | Total number a | t end of year | 35 | (b) I ulius aliu o | ther accou | 111113 |
| 2 | | tributions to (during year) | 27,275 | | | |
| 3 | 55 5 | nts from (during year) | 21,213 | | | |
| 4 | | ue at end of year | | | | |
| 5 | Did the organiz | ' | sors in writing that the assets held in done programization's exclusive legal control? | or advised | ✓ Yes | □ No |
| 6 | Did the organiz used only for cl conferring impe | ration inform all grantees, donors, and haritable purposes and not for the benermissible private benefit | donor advisors in writing that grant funds efit of the donor or donor advisor, or for an | ny other purpose | ✓ Yes | ┌ No |
| | | · | if the organization answered "Yes" to | o Form 990, Part IV | , iine 7. | |
| 2 | Preservati Protection Preservati Complete lines | conservation easements held by the or ion of land for public use (e g , recreati i of natural habitat ion of open space : 2a-2d if the organization held a quali he last day of the tax year | on or pleasure) Preservation of an | historically important ertified historic struc of a conservation | • | a |
| | | | | Held at the | End of the | Year |
| а | Total number o | of conservation easements | | 2a | | |
| b | Total acreage r | restricted by conservation easements | | 2b | | |
| c | Number of cons | servation easements on a certified his | toric structure included in (a) | 2c | | |
| d | Number of cons | servation easements included in (c) ac | quired after 8/17/06 | 2d | | |
| 3 | | servation easements modified, transfe ar 🛌 | rred, released, extinguished, or terminate | d by the organization | during | |
| 4 | Number of stat | es where property subject to conserva | tion easement is located ► | <u> </u> | | |
| 5 | | nization have a written policy regarding f the conservation easements it holds? | the periodic monitoring, inspection, hand | lling of violations, and | ☐ Yes | ┌ No |
| 6 | Staff and volun | teer hours devoted to monitoring, insp | ecting and enforcing conservation easem | ents during the year 🕨 | | |
| 7 | A mount of expe | enses incurred in monitoring, inspectir | ng, and enforcing conservation easements | during the year 🟲 \$ _ | | |
| 8 | | servation easement reported on line 2) and 170(h)(4)(B)(ii)? | (d) above satisfy the requirements of sec | tion | ☐ Yes | ┌ No |
| 9 | balance sheet, | | onservation easements in its revenue and he footnote to the organization's financial nents | | | |
| Par | | | ns of Art, Historical Treasures, (Yes" to Form 990, Part IV, line 8. | or Other Similar | Assets. | |
| 1a | art, historical t | reasures, or other similar assets held | 116, not to report in its revenue stateme for public exhibition, education or researc ancial statements that describes these it | h in furtherance of pu | | е, |
| b | historical treas | · · | 116, to report in its revenue statement a public exhibition, education, or research in | | • | |
| | (i) Revenues II | ncluded in Form 990, Part VIII, line 1 | | ► \$ | | |
| | (ii) Assets incl | luded in Form 990, Part X | | <u> </u> | | |
| 2 | If the organizat | • | orical treasures, or other similar assets fo S 116 relating to these items | r financial gain, provid | le the | |

Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

| | •••• Organizations Maintaining Co | llections of Art | <u>, His</u> | tori | cal Tre | <u>easu</u> | res, or C | the | r Simila | r Asse | ets (co | ontinued) |
|--------|---|-----------------------|--------------|--------|-------------|-------------|----------------------------|--------|----------------------|----------|----------------|-----------|
| 3 | Using the organization's accession and othe items (check all that apply) | r records, check any | ofth | e foll | lowing th | at ar | e a sıgnıfıc | ant u | se of its c | ollectio | า | |
| а | Public exhibition | | d | Γ | Loan o | rexcl | hange prog | rams | | | | |
| b | Scholarly research | | e | Γ | Other | | | | | | | |
| c | Preservation for future generations | | | | | | | | | | | |
| 4 | Provide a description of the organization's co Part XIV | ollections and explai | ın hov | v the | y further | the o | organization | ı's ex | empt pur | pose in | | |
| 5 | During the year, did the organization solicit of assets to be sold to raise funds rather than t | | | | | | | | nılar | Г | Yes | ┌ No |
| Par | Escrow and Custodial Arrang Part IV, line 9, or reported an an | | | | | | n answere | d "Y | es" to Fo | rm 990 |), | |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | ıan or other ınterme | diary | for c | ontrıbutı | ions c | or other ass | ets | not | Г | Yes | ┌ No |
| b | If "Yes," explain the arrangement in Part XIV | / and complete the 1 | follow | ing ta | able | | Г | | | A mou | ınt | |
| c | Beginning balance | | | | | | Ī | 1c | | | | |
| d | Additions during the year | | | | | | ļ | 1d | | | | |
| e | Distributions during the year | | | | | | Ī | 1e | | | | |
| f | Ending balance | | | | | | | 1f | | | | |
| 2a | Did the organization include an amount on Fo | orm 990. Part X. line | 21? | | | | L | | | Г | Yes | ✓ No |
| | If "Yes," explain the arrangement in Part XIV | | | | | | | | | • | | , |
| | rt V Endowment Funds. Complete | | n ans | were | ed "Yes | " to I | Form 990 | Par | t IV. line | 10. | | |
| | | (a)Current Year | |)Prior | | | wo Years Bacl | | | |)Four Y | ears Back |
| 1a | Beginning of year balance | 2,121,885 | | 2 | 2,121,885 | | | | | | | |
| b | Contributions | | | | | | | | | | | |
| c | Investment earnings or losses | | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | | |
| g | End of year balance | 2,121,885 | | 2 | 2,121,885 | | | | | | | |
| 2 | Provide the estimated percentage of the yea | r end balance held a | is | | | | | | | | | |
| а | Board designated or quasi-endowment 🕨 | % | | | | | | | | | | |
| ь | Permanent endowment 100 000 % % | | | | | | | | | | | |
| c | Term endowment ► % | | | | | | | | | | | |
| 3a | Are there endowment funds not in the posses | ssion of the organiza | ation t | thata | are held | and a | dministere | d for | the | | | |
| | organization by | | | | | | | | | | Yes | No |
| | (i) unrelated organizations | | | • | | | | • | | 3a(i) | | No |
| | (ii) related organizations | | | | | • | | • | | 3a(ii) | | N o |
| ь 4 | If "Yes" to 3a(II), are the related organization. Describe in Part XIV the intended uses of the | • | | | | | | • | | 3b | | <u> </u> |
| | t VI Investments—Land, Buildings | | | | | Λ D: | art V Juna | 10 | | | | |
| Fai | t VI investments—Land, Buildings | s, and Equipmen | III. 3 | | | | | | (=) | | | |
| | Description of investment | | | |) Cost or o | | (b)Cost or o basis (oth | | (c) Accun depreci | | (d) Bo | ook value |
| 1a | Land | | • | | | | 34 | 5,523 | | | | 12,000 |
| b | Buildings | | • | | | | 6,06 | 7,759 | 2 | ,403,577 | | 1,237,969 |
| c | Leasehold improvements | | • | | | | | | | | | |
| d | Equipment | | | | | | 60 | 5,254 | | 578,749 | | 132,297 |
| | | | | | | | | | | | | |
| | Other | | | | | | | | | | | |

| Part VII Investments—Other Securities. Sec | e Form 990, Part X, line 12. | (a) Mathed of contration |
|--|--|--|
| (a) Description of security or category (including name of security) | (b)Book value | (c) Method of valuation Cost or end-of-year market value |
| Financial derivatives | | |
| Closely-held equity interests | | |
| O ther Equities | 10,890,593 | F |
| Mutual Funds | 6.040.307 | F |
| Mutual Fullus | 6,040,397 | <u>'</u> |
| Other | 716,031 | F |
| Temporary Investments | 6,000,000 | F |
| Banda | 2 272 560 | _ |
| Bonds | 3,273,569 | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | b 26,920,590 | |
| Part VIII Investments—Program Related. S | | |
| (a) Description of investment type | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| | | Cost of end-of-year market value |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | <u>. </u> | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X. | <u>▶</u> line 15. | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, (a) Description | line 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description | line 15. | |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (a) Description (b) Description (c) Description (| line 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (b) Should equal Form 990, Part X, col.(B) lines | Ine 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description (b) Should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part | Ine 15. Tiption 15.) X, line 25. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description of Liability Other Liability Other Liability | Ine 15. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description of Liability Other Liability Other Liability | Ine 15. Tiption 15.) X, line 25. | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) X, line 25. (b) A mount | 43,593 |
| Part IX Other Assets. See Form 990, Part X, (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line Part X Other Liabilities. See Form 990, Part (a) Description of Liability Federal Income Taxes | 15.) | 43,593 |

Schedule D (Form 990) 2009

| 1 2 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 4.068.307 |
|--------|--|--------|-----------|
| 2 | | | 4,968,297 |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 5,081,978 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | -113,681 |
| 4 | Net unrealized gains (losses) on investments | 4 | 2,831,641 |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | 2,831,641 |
| 10 | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 | 10 | 2,717,960 |
| Part | | er Ret | urn |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 3,661,901 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| а | Net unrealized gains on investments | | |
| b | Donated services and use of facilities | | |
| c | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIV) | | |
| e | Add lines 2a through 2d | 2e | 113,681 |
| 3 | Subtract line 2e from line 1 | 3 | 3,548,220 |
| 4 | A mounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIV) | | |
| c | Add lines 4a and 4b | 4c | 1,420,077 |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5 | 4,968,297 |
| Part | | per Re | |
| 1 | Total expenses and losses per audited financial statements | 1 | 3,661,901 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| a | Donated services and use of facilities | | |
| ь | Prior year adjustments | | |
| c | Other losses | | |
| d | Other (Describe in Part XIV) 2d | | |
| e | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | 3,661,901 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIV) | | |
| с | Add lines 4a and 4b | 4c | 1,420,077 |
| - | | | |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| Ident if ier | Return Reference | Explanation |
|--------------|------------------|---|
| XII | 2 d | Investment Income and transfers for Investments |
| XII | 4 b | Adding back all transfers to affiliates and fundraising expenses |
| XIII | 4 b | Adding the transfers to affiliates and fundraising expenses |
| V | | This is a permanent endowment. Any income generated is used to fund Patient free and charity care |

DLN: 93493314000140

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

VNA Care Network Foundation Inc

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| | | | 04-2794849 | | | |
|----|---|---------------|--|----|-----|----|
| Pa | rt I Questions Regarding Compensation | on | · | | | |
| | | | | | Yes | Νo |
| 1a | Check the appropriate box(es) if the organization property of the propriate Part I | | ny of the following to or for a person listed in Form ride any relevant information regarding these items | | | |
| | First-class or charter travel | Г | Housing allowance or residence for personal use | | | |
| | Travel for companions | Г | Payments for business use of personal residence | | | |
| | Tax idemnification and gross-up payments | Г | Health or social club dues or initiation fees | | | |
| | Discretionary spending account | Γ | Personal services (e g , maid, chauffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the creimbursement orprovision of all the expenses des | | | 1b | | |
| 2 | Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv | | | 2 | | |
| 3 | Indicate which, if any, of the following the organiza organization's CEO/Executive Director Check all Compensation committee | | | | | |
| | ✓ Independent compensation consultant | <u>.</u> V | Compensation survey or study | | | |
| | Form 990 of other organizations | <u> </u> | Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed in Form 990 or a related organization | , Part VII | I, Section A, line 1a with respect to the filing organization | | | |
| а | Receive a severance payment or change-of-contro | ol paymen | nt? | 4a | Yes | |
| ь | Participate in, or receive payment from, a supplem | ental non | qualified retirement plan? | 4b | Yes | |
| c | Participate in, or receive payment from, an equity- | based co | mpensation arrangement? | 4c | | Νο |
| | If "Yes" to any of lines 4a-c, list the persons and p | | | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only n | nust comp | plete lines 5-9. | | | |
| 5 | For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of | A, line 1a, | did the organization pay or accrue any | | | |
| а | The organization? | | | 5a | | No |
| b | Any related organization? | | | 5b | | Νo |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of | A, line 1a, | did the organization pay or accrue any | | | |
| а | The organization? | | | 6a | | Νo |
| b | Any related organization? | | | 6b | | Νo |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed in Form 990, Part VII, Section of payments not described in lines 5 and 6? If "Yes," | | | 7 | | No |
| 8 | Were any amounts reported in Form 990, Part VII, | | | | | |
| | subject to the initial contract exception described | ın Regs | section 53 4958-4(a)(3)? If "Yes," describe | | | |
| | ın Part III | | | 8 | | Νo |
| 9 | If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)? | he rebutt | able presumption procedure described in Regulations | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | | | W-2 and/or 1099-MI | SC compensation (iii) Other | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(ı)-(D) | (F) Compensation reported in prior |
|-----------------|-------------|--------------------------|---------------------------|-----------------------------|-----------------------------------|------------------------------------|--|---|
| | | (i) Base compensation | incentive compensation | reportable compensation | compensation | | , , , , , | Form 990 or Form 990-EZ |
| Karen H Green | (I) (II) | 259,390 | 58,921 | 16,000 | 10,696 | 11,241 | 356,248 | |
| Joanne M Kramer | (ı) (ıı) | 200,591 | 27,593 | 16,000 | 7,678 | 3,891 | 255,753 | |
| Barbara Brooks | (I) (II) | 156,312 | 21,790 | 6,845 | 5,343 | 9,392 | 199,682 | |
| Jane Woodbury | (I) (II) | 152,992 | 20,804 | 10,277 | 5,214 | 9,392 | 198,679 | |
| | | | | | | | | |
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| | _ | | | | | | | L- 1 (F 000) 2000 |

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier | Return Reference | Explanation |
|--------------|---------------------|---|
| I | 4 b | Included in column C is the 457 f plan |
| I | 4 a | Severance for Human Resource Vice President Rosalie Lawless |

Schedule J (Form 990) 2009

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As Filed Data -

DLN: 93493314000140

SCHEDULE 0

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No 1545-0047
2009
Open to Public

Internal Revenue Service

► Attach to Form 990.

Name of the organization
VNA Care Network Foundation Inc

O4-2794849

| ldentifier | Return Reference | Explanation |
|-----------------|---------------------|--|
| Form 990 VI | 15a | The Executive Compensation committee made up of independent Board members obtains a competitive salary survey from an outside independent source. The Executive Compensation Committee then deliberates and decides on the executive compensation. |
| Form 990 VI | 19 | If a formal request is made wie will send copies |
| Form 990 VI | 11a | 990s were compiled and reviewed by the CEO and CFO and sent to the Finance Committee for review. The Finance Committee presents to the Board for approval. Board members are offered a copy of the 990 at that time |
| Form 990 VI | 15b | Other officers or key employees salaries are determined by the CEO based on comparable data obtained by competitive salary survey from an outside independent source |
| Form 990 VI | 12c | Annually the Board is asked to sign a Conflict of Interest statement. Also, at the beginning of all Board meetings the Board Chair asks if there is any conflicts with any of the agenda items. |
| Form 990 VII | 1a | The forty hours worked are spread over all Affiliated companies |

DLN: 93493314000140

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Internal Revenue Service

04-2953171

► Attach to Form 990. ► See separate instructions. Department of the Treasury

Name of the organization **Employer identification number** VNA Care Network Foundation Inc

04-2794849

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity (b) (c) (d) (e) (f) Primary activity Legal domicile (state Total income Direct controlling End-of-year assets or foreign country) entity

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity |
|---|--------------------------------|---|----------------------------|--|--|
| VNA Care Network Inc | | | | | |
| 120 Thomas Street | Home Health Care | MA | 501c3 | 9 | VNA Care Network Foundation Inc |
| Worcester, MA 01608 04-2103825 | | | | | |
| VNA Care Hospice Inc | | | | | |
| 120 Thomas Street | Hospice Care | MA | 501c3 | 9 | VNA Care Network Foundation Inc |
| Worcester, MA 01608 04-3217872 | | | | | |
| VNA Care Advantage Inc | | | | | |
| 120 Thomas Street | Day Care | MA | 501c3 | 9 | VNA Care Network Foundation Inc |
| Worcester, MA 01608 | | | | | |

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end-of-year assets | (h Disprop allocat | rtionate | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man | | ng |
|--|--------------------------------|---|--|--|-------------------------------------|--|---------------------------------|----------|---|-------------|---|----|
| | | | | | | | Yes | No | | Yes | 1 | No |
| Home Staff LLC | | | | | | | | | | | | |
| 40 Mıllbrook Street Worcester, MA01608 42-1757904 | Home Care | MA | N/A | | | | | No | | | N |) |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity (c)
Legal domicile
(state or
foreign
country)

(d) Direct controlling entity (e)
Type of entity
(C corp, S corp,
or trust)

(f) Share of total Income

(g) Share of end-of-year assets (h) Percentage ownership

(3)

(4)

(5)

(6)

| Sched | dule R (Form 990) 2009 | | Pa | age 3 |
|---------------|---|-----------------|------------------|--------------|
| Pa | Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or | or 36.) | | |
| | Note. Complete line 1 if any entity is listed in Parts II, III or IV | | Yes | No |
| 1 Du | uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | 1a | | No |
| b | Gift, grant, or capital contribution to other organization(s) | 1b | | No |
| c | Gift, grant, or capital contribution from other organization(s) | 1c | | No |
| d | Loans or loan guarantees to or for other organization(s) | 1d | Yes | |
| e | Loans or loan guarantees by other organization(s) | 1e | | No |
| f | Sale of assets to other organization(s) | 1 f | | No |
| g | Purchase of assets from other organization(s) | 1 g | | No |
| h | Exchange of assets | 1h | | No |
| i | Lease of facilities, equipment, or other assets to other organization(s) | 1 i | Yes | |
| j | Lease of facilities, equipment, or other assets from other organization(s) | 1j | | No |
| k | Performance of services or membership or fundraising solicitations for other organization(s) | 1k | Yes | |
| - 1 | Performance of services or membership or fundraising solicitations by other organization(s) | 11 | | No |
| m | Sharing of facilities, equipment, mailing lists, or other assets | 1m | | No |
| n | Sharing of paid employees | 1n | | No |
| 0 | Reimbursement paid to other organization for expenses | 10 | | No |
| p | Reimbursement paid by other organization for expenses | 1p | | No |
| q | O ther transfer of cash or property to other organization(s) | 1q | Yes | |
| r | O ther transfer of cash or property from other organization(s) | 1 r | | No |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transactions | tion thresholds | | |
| | (a) (b) Transact Name of other organization type(a- | Amoun | (c) nt involv | /ed |
| (1) Se (2) | ee Additional Data Table | • | | |

Schedule R (Form 990) 2009

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)**Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: 09000123 **Software Version:** 2009.0.12

EIN: 04-2794849

Name: VNA Care Network Foundation Inc

| Form 990, Schedule R, Part V - Tran | nsactions With Related Organizations |
|-------------------------------------|--------------------------------------|
| | (a) |

| | (a) Name of other organization | (b) Transaction type(a-r) | (c) A mount Involved (\$) |
|------|--------------------------------|--|---------------------------|
| (1) | VNA Care Network Inc | ı | 858,341 |
| (2) | VNA Care Hospice Inc | ı | 432,084 |
| (3) | VNA Care Advantage Inc | ı | 138,616 |
| (4) | VNA Care Network Inc | q | 477,182 |
| (5) | VNA Care Hospice Inc | q | 822,825 |
| (6) | VNA Care Network Inc | q | 167,500 |
| (7) | VNA Care Hospice Inc | q | 185,850 |
| (8) | VNA Care Network Inc | k | 1,604,465 |
| (9) | VNA Care Hospice Inc | k | 614,196 |
| (10) | VNA Care Advantage Inc | k | 56,139 |
| (11) | VNA Care Advantage Inc | d | 2,000,000 |
| (12) | VNA Care Hospice Inc | q | 119,597 |
| (13) | VNA Care Hospice Inc | q | 4,187,488 |

Additional Data

Software ID: Software Version:

EIN: 04-2794849

Name: VNA Care Network Foundation Inc

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

| (i) Name of Supported Organization (ii) EIN | | (iii) Type of organization (described on lines 1- 9 above or IRC section) | Is organiz | ation in 1 in your rning | (v) Did you notify the organization in (i) of your support? | | (vi) Is the organization in (i) organized in the US? | | (vii) A mount of support? | |
|--|-----------|--|---------------|--------------------------------|---|----|--|----|--|--|
| | | | Yes | No | Yes | No | Yes | No | | |
| VNA Care Network Inc | 042103825 | 9 | Yes | | Yes | | Yes | | 1604465 | |
| VNA Care Hospice Inc | 043217872 | 9 | Yes | | Yes | | Yes | | 614196 | |
| VNA Care Advantage Inc | 042953171 | 9 | Yes | | Yes | | Yes | | 56139 | |

Software ID: Software Version:

EIN: 04-2794849

Name: VNA Care Network Foundation Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors | | | | | | | | | | |
|--|--|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| (A) Name and Title | (B) (C) A verage Position (check all hours that apply) per | | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| Margarete L Arndt Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| John T Szum Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| James F Cosgrove Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| Suzanne Skolnick Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| Frederick H Jamieson Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| Maxımılıaan Kaulbach Dırector | 1 00 | X | | | | | | 0 | 0 | 0 |
| V incent F O Rourke Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| Lenore Monahan Director | 1 00 | X | | | | | | 0 | 0 | 0 |
| Diane L Leclair Chairman | 1 00 | X | | Х | | | | 0 | 0 | 0 |
| Val W Slayton First Vice Chairman | 1 00 | X | | X | | | | 0 | 0 | 0 |
| Renee L Harper Second Vice Chairman | 1 00 | X | | Х | | | | 0 | 0 | 0 |
| Brenda S Cherry Clerk | 1 00 | X | | X | | | | 0 | 0 | 0 |
| Janet Bovaird Assistant Clerk | 40 00 | | | X | | | | 24,969 | 0 | 3,131 |
| Vırgınıa Rapo Assıstant Clerk | 40 00 | | | X | | | | 30,062 | 0 | 1,946 |
| Karen H Green President and CEO | 40 00 | X | | Х | Х | x | | 334,311 | 0 | 14,587 |
| Joanne M Kramer Treasurer and CFO | 40 00 | | | X | Х | X | | 244,184 | 0 | 11,569 |
| Barbara Brooks VP of Clinical Services | 40 00 | | | | Х | X | | 184,947 | 0 | 14,735 |
| Jane Woodbury VP Business and Development | 40 00 | | | | Х | X | | 184,073 | 0 | 14,606 |
| Dorothy Bivins VP of Hospice Services | 40 00 | | | | | X | | 129,669 | 0 | 13,282 |
| Rosalie Lawless VP of Human Resources | 40 00 | | | | | Х | | 130,450 | 0 | 9,392 |