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## Return of Private Foundation

OMB No 1545-0052

or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation

2009

Department of the Treasury  
Internal Revenue Service

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2009, or tax year beginning

, and ending

G Check all that apply

☐ Initial return☐ Initial return of a former public charity☐ Final return☐ Amended return☐ Address change☐ Name changeUse the IRS  
label.Otherwise,  
print  
or type.See Specific  
Instructions.

Name of foundation

THE BARKER FOUNDATION INC.

Number and street (or P.O. box number if mail is not delivered to street address)

P.O. BOX 328

Room/suite

City or town, state, and ZIP code

NASHUA, NH 03061

A Employer identification number

02-6005885

B Telephone number

603-889-1763

C If exemption application is pending, check here ☐D 1. Foreign organizations, check here ☐2 Foreign organizations meeting the 85% test,  
check here and attach computation ☐E If private foundation status was terminated  
under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination  
under section 507(b)(1)(B), check here ☐

H Check type of organization

☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust☐ Other taxable private foundation

I Fair market value of all assets at end of year

(from Part II, col. (c), line 16)

J Accounting method ☒ Cash ☐ Accrual☐ Other (specify)

► \$

4,701,627.

(Part I, column (d) must be on cash basis.)

## Part I

## Analysis of Revenue and Expenses

(The total of amounts in columns (b), (c), and (d) may not  
necessarily equal the amounts in column (a).)(a) Revenue and  
expenses per books(b) Net investment  
income(c) Adjusted net  
income(d) Disbursements  
for charitable purposes  
(cash basis only)

1 Contributions, gifts, grants, etc., received

2 Check ☒ if the foundation is not required to attach Sch. B3 Interest on savings and temporary  
cash investments

4 Dividends and interest from securities

5a Gross rents

b Net rental income or (loss)

6a Net gain or (loss) from sale of assets not on line 10

b Gross sales price for all  
assets on line 6a

7 Capital gain net income (from Part IV, line 2)

8 Net short-term capital gain

9 Income modifications

10a Gross sales less returns  
and allowances

b Less Cost of goods sold

c Gross profit or (loss)

11 Other income

12 Total. Add lines 1 through 11

13 Compensation of officers, directors, trustees, etc

14 Other employee salaries and wages

15 Pension plans, employee benefits

16a Legal fees

STMT 3

b Accounting fees

STMT 4

c Other professional fees

17 Interest

18 Taxes

19 Depreciation and depletion

20 Occupancy

21 Travel, conferences, and meetings

22 Printing and publications

23 Other expenses

24 Total operating and administrative

expenses. Add lines 13 through 23

25 Contributions, gifts, grants paid

26 Total expenses and disbursements.

Add lines 24 and 25

27 Subtract line 26 from line 12

a Excess of revenue over expenses and disbursements

b Net investment income (if negative, enter -0-)

c Adjusted net income (if negative, enter -0-)

N/A

22,763.

22,763.

158,489.

158,489.

STATEMENT 1

STATEMENT 2

&lt;3,353.&gt;

0.

177,899.

181,252.

65,800.

32,900.

32,900.

26,557.

13,279.

13,278.

285.

142.

143.

1,730.

0.

0.

7,233.

2,517.

2,517.

6,192.

3,096.

3,096.

811.

0.

0.

1,630.

814.

816.

110,238.

52,748.

52,750.

135,625.

135,625.

245,863.

52,748.

188,375.

&lt;67,964.&gt;

128,504.

N/A

923501

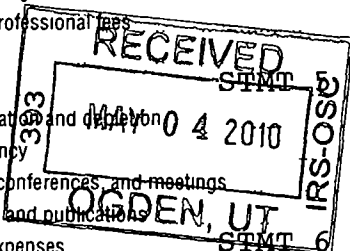
02-02-10

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Form 990-PF (2009)

SCANNED MAY 04 2010

Operating and Administrative Expenses



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**Part II Balance Sheets**

Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year	End of year		
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
<b>Assets</b>	1 Cash - non-interest-bearing	20,386.	29,441.	29,441.	
	2 Savings and temporary cash investments	672,697.	677,680.	677,680.	
	3 Accounts receivable ▶				
	Less allowance for doubtful accounts ▶				
	4 Pledges receivable ▶				
	Less allowance for doubtful accounts ▶				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable ▶				
	Less allowance for doubtful accounts ▶				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10a Investments - U S and state government obligations				
	b Investments - corporate stock STMT 7	1,259,326.	1,177,324.	3,994,506.	
	c Investments - corporate bonds				
<b>Liabilities</b>	11 Investments - land, buildings, and equipment basis ▶				
	Less accumulated depreciation ▶				
	12 Investments - mortgage loans				
	13 Investments - other				
	14 Land, buildings, and equipment basis ▶ 6,800.				
	Less accumulated depreciation STMT 8 ▶ 6,800.				
	15 Other assets (describe ▶)				
	16 Total assets (to be completed by all filers)	1,952,409.	1,884,445.	4,701,627.	
	17 Accounts payable and accrued expenses				
	18 Grants payable				
<b>Net Assets or Fund Balances</b>	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe ▶)				
23 Total liabilities (add lines 17 through 22)	0.	0.			
<b>Foundations that follow SFAS 117, check here</b> ▶ <input type="checkbox"/>	24 Unrestricted				
	25 Temporarily restricted				
	26 Permanently restricted				
	<b>Foundations that do not follow SFAS 117, check here</b> ▶ <input checked="" type="checkbox"/>	27 Capital stock, trust principal, or current funds	1,952,409.	1,884,445.	
		28 Paid-in or capital surplus, or land, bldg, and equipment fund	0.	0.	
		29 Retained earnings, accumulated income, endowment, or other funds	0.	0.	
		30 Total net assets or fund balances	1,952,409.	1,884,445.	
	31 Total liabilities and net assets/fund balances	1,952,409.	1,884,445.		

**Part III Analysis of Changes in Net Assets or Fund Balances**

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	1,952,409.
2 Enter amount from Part I, line 27a	2	<67,964.>
3 Other increases not included in line 2 (itemize) ▶	3	0.
4 Add lines 1, 2, and 3	4	1,884,445.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	1,884,445.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a SEE ATTACHED SCHEDULE</b>		<b>P</b>	<b>VARIOUS</b>	<b>VARIOUS</b>
b				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
<b>a 224,064.</b>		<b>227,417.</b>	<b>&lt;3,353.&gt;</b>
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
<b>a</b>			<b>&lt;3,353.&gt;</b>
b			
c			
d			
e			

<b>2 Capital gain net income or (net capital loss)</b>	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	<b>2</b>	<b>&lt;3,353.&gt;</b>
<b>3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)</b>		<b>3</b>	<b>N/A</b>

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

**1** Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2008	215,783.	5,382,427.	.040090
2007	228,859.	5,903,997.	.038763
2006	324,478.	5,230,445.	.062036
2005	283,651.	5,091,372.	.055712
2004	272,732.	4,893,430.	.055734

<b>2 Total of line 1, column (d)</b>	<b>2</b>	<b>.252335</b>
<b>3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years</b>	<b>3</b>	<b>.050467</b>
<b>4 Enter the net value of noncharitable-use assets for 2009 from Part X, line 5</b>	<b>4</b>	<b>4,404,661.</b>
<b>5 Multiply line 4 by line 3</b>	<b>5</b>	<b>222,290.</b>
<b>6 Enter 1% of net investment income (1% of Part I, line 27b)</b>	<b>6</b>	<b>1,285.</b>
<b>7 Add lines 5 and 6</b>	<b>7</b>	<b>223,575.</b>
<b>8 Enter qualifying distributions from Part XII, line 4</b>	<b>8</b>	<b>188,375.</b>

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary-see instructions)		1	2,570.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		2	0.
3 Add lines 1 and 2		3	2,570.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		4	0.
5 Tax based on investment income Subtract line 4 from line 3 If zero or less, enter -0-		5	2,570.
6 Credits/Payments			
a 2009 estimated tax payments and 2008 overpayment credited to 2009	6a	3,052.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments Add lines 6a through 6d	7	3,052.	
8 Enter any penalty for underpayment of estimated tax Check here <input type="checkbox"/> if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	482.	
11 Enter the amount of line 10 to be Credited to 2010 estimated tax <input type="checkbox"/> 482. Refunded <input type="checkbox"/>	11	0.	

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
1c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation <input type="checkbox"/> \$ 0. (2) On foundation managers <input type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV.	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input type="checkbox"/> NH, ME		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

N/A

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**Part VII-A Statements Regarding Activities** (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address **N/A**

14 The books are in care of **DOUGLAS M. BARKER, THE BARKER FOUND** Telephone no **603-889-1763**  
 Located at **196 MAIN STREET, NASHUA, NH** ZIP+4 **03060-0328**

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here ☐  
 and enter the amount of tax-exempt interest received or accrued during the year **15** **N/A**

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here	<b>N/A</b>	1b
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2009?		1c X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2009?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes," list the years <b>N/A</b>		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	<b>N/A</b>	2b
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2009)	<b>N/A</b>	3b
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2009?		4b X

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**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

Organizations relying on a current notice regarding disaster assistance check here

☒**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE ATTACHED SCHEDULE				
	0.00	65,800.	26,507.	0.

**2** Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

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**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities	1a	3,769,467.
b	Average of monthly cash balances	1b	702,270.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	4,471,737.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	4,471,737.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	67,076.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	4,404,661.
6	Minimum investment return. Enter 5% of line 5	6	220,233.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6	1	220,233.
2a	Tax on investment income for 2009 from Part VI, line 5	2a	2,570.
b	Income tax for 2009 (This does not include the tax from Part VI)	2b	
c	Add lines 2a and 2b	2c	2,570.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	217,663.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	217,663.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	217,663.

**Part XII Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	188,375.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	188,375.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	188,375.

**Note** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

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**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
1 Distributable amount for 2009 from Part XI, line 7				217,663.
2 Undistributed income, if any, as of the end of 2009				
a Enter amount for 2008 only			0.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2009				
a From 2004	9,838.			
b From 2005	34,044.			
c From 2006	65,572.			
d From 2007	50,322.			
e From 2008				
f Total of lines 3a through e	159,776.			
4 Qualifying distributions for 2009 from Part XII, line 4 ▶ \$	188,375.			
a Applied to 2008, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2009 distributable amount				188,375.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount must be shown in column (a).)	29,288.			29,288.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	130,488.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable amount - see instructions		0.		
e Undistributed income for 2008 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2009 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2010				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2004 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2010. Subtract lines 7 and 8 from line 6a	130,488.			
10 Analysis of line 9				
a Excess from 2005	14,594.			
b Excess from 2006	65,572.			
c Excess from 2007	50,322.			
d Excess from 2008				
e Excess from 2009				

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

N/A

- 1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2009, enter the date of the ruling

- b**
- Check box to indicate whether the foundation is a private operating foundation described in section
- ☐
- 4942(i)(3) or
- ☐
- 4942(i)(5)

**Part XV** Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a</b> Paid during the year SEE ATTACHED LIST	NONE	PUBLIC	GENERAL PURPOSE	135,625.
<b>Total</b>			▶ <b>3a</b>	135,625.
<b>b</b> Approved for future payment  NONE				
<b>Total</b>			▶ <b>3b</b>	0.





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FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

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SOURCE	AMOUNT
SEE ATTACHED	22,763.
TOTAL TO FORM 990-PF, PART I, LINE 3, COLUMN A	22,763.

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FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

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SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT
SEE ATTACHED	158,489.	0.	158,489.
TOTAL TO FM 990-PF, PART I, LN 4	158,489.	0.	158,489.

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FORM 990-PF LEGAL FEES STATEMENT 3

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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	285.	142.		143.
TO FM 990-PF, PG 1, LN 16A	285.	142.		143.

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FORM 990-PF ACCOUNTING FEES STATEMENT 4

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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PREPARATION FEE	1,730.	0.		0.
TO FORM 990-PF, PG 1, LN 16B	1,730.	0.		0.

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FORM 990-PF	TAXES	STATEMENT	5
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL EXCISE TAXES	2,199.	0.		0.
PAYROLL TAXES	5,034.	2,517.		2,517.
TO FORM 990-PF, PG 1, LN 18	7,233.	2,517.		2,517.

FORM 990-PF	OTHER EXPENSES	STATEMENT	6
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INSURANCE	574.	287.		287.
SAFE DEPOSIT BOX	92.	46.		46.
OFFICE	764.	382.		382.
STATE OF NH FILING FEE	75.	37.		38.
PO BOX RENTAL	125.	62.		63.
TO FORM 990-PF, PG 1, LN 23	1,630.	814.		816.

FORM 990-PF	CORPORATE STOCK	STATEMENT	7
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
RBC CAPITAL MARKETS CORPORATION	1,177,324.	3,994,506.
TOTAL TO FORM 990-PF, PART II, LINE 10B	1,177,324.	3,994,506.

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FORM 990-PF DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT STATEMENT 8

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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
CANON IR330 COPIER	6,800.	6,800.	0.
TOTAL TO FM 990-PF, PART II, LN 14	6,800.	6,800.	0.

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF 2009

Part I – Analysis of Revenue and Expenses

Line 3 – Interest on Savings

Bank of New England – CD's	\$ 3,048.85
Centrix Bank & Trust – CD	318.06
Digital Federal Credit Union – CD	5,415.68
Digital Federal Credit Union – savings account	.07
Hampshire First Bank – Business Success Savings	1,138.49
Merrimack County Savings – CD	1,317.72
Northeast Credit Union – CD	6,609.67
RBC Capital Markets – CD's	1,503.37
Triangle Credit Union – CD	<u>3,410.88</u>
	<b>\$22,762.79</b>

## THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF 2009

Part I – Analysis of Revenue and Expenses  
Line 4 – Dividend IncomeNon-Taxable  
Distributions

Abbott Laboratories	\$ 1,560 00	
Altria Group	1,560.00	
Bristol-Myers Squibb Co	3,472 00	
Chevron Corp	14,576 80	
Citigroup	5.00	
Consolidated Edison	2,360.00	
Dominion Resources	1,750 00	
Dow Chemical Company	3,132.00	
Duke Energy	4,493 20	
ExxonMobil Corp.	26,427 20	
FPL Group	7,560.00	
General Electric Company	11,808 00	
Johnson & Johnson	3,860 00	
Merck & Co., Inc	3,040 00	
NSTAR	9,750.00	
Pfizer	1,728.00	
Progress Energy	3,162 00	
RBC Wealth Mgm't for.		
AT&T Corp	18,502 48	
Bank of America Corp	14.00	
BP, plc	336.00	
CenturyTel	322 00	
Embarq	231.00	
Emerson Electric	199 50	
Fairpoint Communications		46 87
H J Heinz	168.00	
Integrus Energy Group	3,604.00	
Kimberly Clark	60.00	
Kraft Foods, Inc	962.80	
McDonalds	105 00	
Money Market	27.99*	
Pennichuck Corp	725 20	
Pfizer	1,530 24	
Philip Morris Int'l	2,640 00	
Procter & Gamble	1,376 00	
United Technologies	462.00	
Wells Fargo & Co	585 00	
WYETH	720.00	
SCANA Corp	748 00	
Southern Company	519.75	
Spectra Energy Corp	2,390.00	
TECO Energy	800.00	
US Bancorp	285.00	
United Technologies	154.00	
Vectren Corp.	1,345.00	
Verizon Communications	17,923 01	
Wilmington Trust	69.00	
WYETH	1,440 00	
	<hr/>	<hr/>
	\$158,489.17	\$46.87

\*Non-qualified dividend

Prepared for  
THE BARKER FOUNDATION INC  
P O BOX 328  
NASHUA NH 03061-0328  
TIN#02-6005885

**Schedule of Realized Gains and Losses**  
From 01/01/2009 through 12/31/2009  
As of February 22, 2010  
For Account 310-18932

Prepared by  
R. IANNAcone / B. LETVINCHUK  
RBC WEALTH MANAGEMENT  
Phone 603/577-4900  
Toll-Free 866/477-3879  
Fax 603/577-4959

Quantity	Description	Open Date	Unit Cost	Net Cost	Close Date	Unit Proceeds	Net Proceeds	Realized Gain/Loss
<b>Long Term</b>								
300	BANK OF AMERICA CORP SYMBOL BAC	11/26/07	43.05	12,913.65	06/10/09	11.69	3,508.05	-9,405.60
200	BANK OF AMERICA CORP SYMBOL BAC	08/07/07	49.21	9,841.40	06/10/09	11.69	2,338.70	-7,502.70
200	BANK OF AMERICA CORP SYMBOL BAC	08/23/05	44.04	8,808.38	06/10/09	11.69	2,338.70	-6,469.68
0.1600	CENTURYTEL INC SYMBOL CTL	05/17/06	3.94	0.63	07/02/09	30.13	4.82	4.18
500	CITIGROUP INC SYMBOL C	08/24/05	47.83	23,915.20	06/10/09	3.29	1,646.95	-22,268.25
182	FAIRPOINT COMMUNICATIONS INC SYMBOL FRCM	01/02/84	1.48	269.46	07/08/09	0.49	89.47	-179.99
45,000	MERRICK BK CORP STH JORDAN UT 3.350% DUE 06/12/2009 CUSIP 59012YSH1	06/04/08	100.00	45,000.00	06/12/09	100.00	45,000.00	0.00
600	US BANCORP DEL COM NEW SYMBOL USB	05/03/05	27.45	16,469.13	06/10/09	17.48	10,488.63	-5,980.50
0.5455	WELLS FARGO & CO SYMBOL WFC	04/05/05	28.60	15.60	01/07/09	26.69	14.56	-1.04
1,500	WELLS FARGO & CO SYMBOL WFC	04/05/05	44.11	66,172.49	07/09/09	23.24	34,857.26	-31,315.23
200	WILMINGTON TRUST CORP COM	06/16/03	29.98	5,996.95	06/10/09	14.14	2,828.37	-3,168.58
2,400	WYETH COM CUSIP 983024100	07/30/93	15.84	38,014.00	10/16/09	50.40	120,948.24	82,934.24
<b>Long Term Subtotal</b>				<b>227,416.89</b>			<b>224,063.75</b>	<b>-3,353.15</b>

PART XV / LINE 2 / INFORMATION REGARDING CONTRIBUTION, GRANT,  
GIFT, LOAN, SCHOLARSHIP, ETC. PROGRAMS

- 2 (a) DOUGLAS M BARKER  
THE BARKER FOUNDATION INC.  
PO BOX 328  
NASHUA, NH 03061-0328  
603-889-1763
- 2(b) (1) ORGANIZATIONS REQUESTING AID ARE ASKED TO SUBMIT A ONE-PAGE CONCEPT PAPER FOR CONSIDERATION. THE CONCEPT PAPER SHOULD INCLUDE A BRIEF BACKGROUND STATEMENT ABOUT THE APPLICANT ORGANIZATION AND ITS PURPOSES, AN OUTLINE OF THE SPECIFIC PROJECT OR PROGRAM TO BE SUPPORTED, THE TOTAL PROJECT COST, A LISTING OF DIRECTORS OR TRUSTEES AND EVIDENCE OF TAX-EXEMPT STATUS. ORGANIZATIONS SHOULD NOT SUBMIT MORE THAN ONE CONCEPT PAPER PER CALENDAR YEAR AND NO MATERIALS SUBMITTED WILL BE RETURNED. GRANTS ARE NOT MADE TO INDIVIDUALS FOR ANY REASON.
- (2) THE TRUSTEES ARE NOT IN A POSITION TO DERIVE ANY PRIVATE BENEFIT EITHER DIRECTLY OR INDIRECTLY IF CERTAIN GRANTS ARE MADE IN LIEU OF OTHERS.
- 2(c) SUBMISSIONS MUST ALLOW SUFFICIENT LEAD TIME FOR REVIEW BY THE TRUSTEES.
- 2(d) THERE ARE NO RESTRICTIONS BY GEOGRAPHICAL AREAS, CHARITABLE FIELDS, KINDS OF INSTITUTIONS, ETC. THE MAJORITY OF REQUESTS ARE FROM NEW HAMPSHIRE ORGANIZATIONS.

PART VIII / LINE 1 / INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, FOUNDATION MANAGERS, HIGHLY PAID EMPLOYEES AND CONTRACTORS

<u>NAME &amp; ADDRESS</u>	<u>TITLE</u>	<u>AVG HRS PER WEEK DEVOTED TO POSITION</u>	<u>CONTRIBUTIONS TO EMPLOYEE'S BENEFIT PLANS</u>	<u>EXPENSE ACC'T/OTHER ALLOWANCE</u>	<u>COMPENSATION</u>
ALLAN M BARKER PO BOX 328 NASHUA, NH 03061-0328	SECRETARY & TRUSTEE	AS REQUIRED	\$0	\$0	\$0
DOROTHY A BARKER PO BOX 328 NASHUA, NH 03061-0328	TRUSTEE	"	"	"	"
ELIZABETH M BUCKNAM PO BOX 328 NASHUA, NH 03061-0328	PRESIDENT & TRUSTEE	"	"	"	"
SUSAN B MORAN PO BOX 328 NASHUA, NH 03061-0328	VICE PRESIDENT & TRUSTEE	"	"	"	"
EDWARD P MORAN, JR PO BOX 328 NASHUA, NH 03061-0328	TRUSTEE	"	"	"	"
ANNE M APRIL PO BOX 328 NASHUA, NH 03061-0328	TRUSTEE	"	"	"	"
SIDNEY ST F THAXTER ONE CANAL PLAZA PO BOX 7320 PORTLAND ME 04112-7320	CLERK	"	"	"	"
CAROL A LAROCHE PO BOX 328 NASHUA, NH 03061-0328	ASSISTANT TREASURER	32	\$ 9,842 90	"	\$30,925 00
DOUGLAS M BARKER PO BOX 328 NASHUA, NH 03061-0328	TREASURER	32	\$16,663 62	"	\$34,875 00

## THE BARKER FOUNDATION INC.

THE BARKER FOUNDATION INC / #02-6005885 / FORM 990-PF / 2009  
PART XV / LINE 3a / GRANTS AND CONTRIBUTIONS PAID DURING THE  
YEAR OR APPROVED FOR FUTURE PAYMENT

### 2009 DONATIONS

Big Brothers Big Sisters of Greater Nashua, Nashua, NH	\$ 1,125.00
Bishop Guertin High School, Nashua, NH	1,500.00
Boys & Girls Club of Greater Nashua, Nashua, NH	10,000.00
Camp Allen, Bedford, NH	2,000.00
CareGivers, Inc., Bedford, NH	2,250.00
Center for Great Apes, Wauchula, FL	500.00
Center for Wildlife, Cape Neddick, ME	5,000.00
Child Health Services, Manchester, NH	100.00
Community Hospice House, Merrimack, NH	5,000.00
David's House, Lebanon, NH	2,000.00
Dartmouth Hitchcock Medical Center, Lebanon, NH	2,000.00
Friendship Club, Inc., Nashua, NH	1,500.00
Girl Scouts of the White & Green Mountains, Bedford, NH	2,000.00
Greater Nashua Mental Health Center, Nashua, NH	3,000.00
Home Health & Hospice Care, Nashua, NH	7,000.00
Humane Society for Greater Nashua, Nashua, NH	2,000.00
Lahey Clinic, Burlington, MA	5,000.00
Looziana Bassett Rescue, Harvey, LA	1,000.00
Marguerite's Place, Nashua, NH	5,000.00
Masonic Learning Centers for Children, Inc., Nashua, NH	10,000.00
Nashua Pastoral Care Center, Nashua, NH	3,000.00
Nashua Soup Kitchen & Shelter, Nashua, NH	13,000.00
NEADS, West Boylston, MA	1,000.00
NE Kurn Hattin Homes, Westminster, VT	500.00
NH Aquamarines, Nashua, NH	3,000.00
NH Charitable Foundation, Concord, NH	1,000.00
NH Children's Trust Fund, Concord, NH	1,200.00
St. Joseph Community Services, Inc., Merrimack, NH	12,000.00
St. Joseph Hospital Adult Day Health Center, Nashua, NH	3,000.00
Salvation Army, Nashua, NH	5,000.00
Seacoast Charter School, Exeter, NH	500.00
SHARE, Milford, NH	3,000.00
Shriners Hospitals for Children, Boston, MA	2,500.00
Shriners Hospitals for Children, Springfield, MA	2,500.00
Sisters of Holy Cross	100.00
Sisters of the Presentation of Mary, Manchester, NH	3,500.00
Special Olympics NH, Manchester, NH	3,000.00
UNH Foundation, Durham, NH	3,500.00
University of Pennsylvania, Philadelphia, PA	100.00
Wildlife Rescue & Rehabilitation, Kendalia, TX	2,500.00
YMCA of Greater Nashua, Nashua, NH	<u>3,750.00</u>

\$135,625 00