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DLN: 93493137025020

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection A For the 2008 calendar year, or tax year beginning 10-01-2008 and ending 09-30-2009 D Employer identification number Name of organization CHEROKEE PRESERVATION FOUNDATION INC B Check if applicable Please use IRS Address change 56-2272253 label or Doing Business As E Telephone number Name change print or type. See Specific (828) 497-5550 Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite Instruc-**G Gross receipts** \$ 7,842,063 Termination tions. City or town, state or country, and ZIP + 4 CHEROKEE, NC 28719 Amended return Application pending Name and address of Principal Officer **H(a)** Is this a group return for SUSAN JENKINS ΓYes **Γ**Nο affiliates? PO BOX 504 CHEROKEE, NC 28719 H(b) Are all affiliates included? ┌ Yes ┌ No (If "No," attach a list See instructions) Group Exemption Number 🕨 Web site: ► WWW CHEROKEEPRESERVATIONFDN ORG K Type of organization ✓ Corporation T trust T association other L Year of Formation 2001 | M State of legal domicile NC Part I Summary Briefly describe the organization's mission or most significant activities TO PROTECT, PRESERVE, AND ENHANCE THE OVERALL WELL-BEING OF THE CHEROKEE PEOPLE Activities & Governance Check this box 🗂 if the organization discontinued its operations or disposed of more than 25% of its assets Number of voting members of the governing body (Part VI, line 1a) . Number of independent voting members of the governing body (Part VI, line 1b) . 10 Total number of employees (Part V, line 2a) 12 Total number of volunteers (estimate if necessary) 0 7a Total gross unrelated business revenue from Part VIII, line 12, column (C) . 308,175 Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 8,304,720 7,533,888 Program service revenue (Part VIII, line 2g) . 0 308,175 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 441.051 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 45,287 0 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 8,791,058 7,842,063 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 5,727,046 6,301,859 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-15 Expenses 580,283 683,198 10) Professional fundraising fees (Part IX, column (A), line 11e) 0 16a b (Total fundraising expenses, Part IX, column (D), line 25 $\frac{0}{2}$ 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 548,840 437,614 Total expenses—add lines 13-17 (must equal Part IX, line 25, column (A)) 6,856,169 18 7,422,671 19 Revenue less expenses Subtract line 18 from line 12 1,934,889 419,392 89 Beginning of Year **End of Year** Assets (1 Bafaec 20 Total assets (Part X, line 16) 12.883.756 13.390.800 21 Total liabilities (Part X, line 26) 2,451,335 2,446,678 22 Net assets or fund balances Subtract line 21 from line 20 10,432,421 10,944,122 Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Please 2010-05-17 Sign Signature of officer Here SUSAN JENKINS EXECUTIVE DIRECTOR Type or print name and title

Date

Check if

empolyed 🕨 🤽

Cat No 11282Y

DIXON HUGHES PLLC

500 Ridgefield Court

Asheville, NC 28806

May the IRS discuss this return with the preparer shown above? (See instructions)

Michael Rauchwarg

Preparer's signature

Firm's name (or yours

if self-employed),

address, and ZIP + 4

Paid

Preparer's

Use Only

Preparer's PTIN (See Gen Inst)

Phone no (828) 254-2254

EIN ▶

▼Yes 「No

Form 990 (2008)

Part III Statement of Program Service Accomplishments (See the instructions.)

Briefly	describe	the	organization's mission	

To increase the quality of life of the Eastern Band of Cherokee Indians and strengthen the western North Carolina region

1 a	(Code) (Expenses \$	7,206,933	including grants of \$	6,301,859) (Reve	nue \$	308,175)	
1	Describe the exempt purp Section 501(c)(3) and (4) others, the total expenses	organizations and 4	947(a)(1) t	rusts are required t	o report the amount of gr			
	If "Yes," describe these ch						,	
3	Did the organization cease services?	-	-			. г	res ▽ No	
	If "Yes," describe these ne	ew services on Sche	dule O					
2	Did the organization under the prior Form 990 or 990		. •	• .		_	'es ✓ No	

Mission and Supporting Activities - The mission of the Foundation is to increase the quality of life of the Eastern Band of Cherokee Indians ("EBCI") and strengthen the western North Carolina region. We accomplish this mission as a grantmaker, convener and partnership broker In these capacities, we 1) award grants to nonprofit organizations, schools and higher learning institutions on or near tribal lands in the seven westernmost counties of North Carolina, 2) bring together groups with common interests and goals to share ideas, combine efforts and resources, and leverage resources from various funding organizations, and 3) network with regional, state, and national organization to seek and create partnerships so other funding organizations will invest in projects and groups in western North Carolina The Foundation's grantmaking to eligible organizations on the Qualla Boundary (the EBCI's homeland) and the seven surrounding counties includes oneyear grants, some of which are less than \$20,000 and used for capacity, planning and project specific grants, and larger grants that are for project specific, preservation and civic enhancement purposes. The Foundation also awards a limited number of discretionary grants for convening and partnering opportunities. During two grant funding cycles in fiscal year 2009, the Board approved 96 grants totaling \$6,320,769. Since beginning operations in 2002, the Foundation has awarded 583 grants for a total of \$44,954,329 in four focus areas cultural preservation, environmental preservation, economic development, and employment

including grants of \$

Strategic Initiatives - In addition to making high-quality, one-year grants, the Foundation pursues grantmaking opportunities through which its investments can effect systemic change and positive long-term results. Such multi-year grantmaking integrates planning, grants, cluster evaluation, extensive strategic communication, and social marketing. The following strategic initiatives illustrate the Foundation's multi-year programming activities. Revitalization of Traditional Cherokee Artisan Resources ("RTCAR") Cherokee artisans have historically depended on indigenous natural resources, however, resources such as river cane, white oak, clay, and plant dyes have been depleted by development, agriculture and tourism over the past century. In 2003, the Foundation began the RTCAR initiative to develop strategies to make ample resources available to Cherokee artisans, and to ensure that traditional knowledge is preserved and used. RTCAR has been successfully addressing intertwining issues involving culture and the environment. Today, a younger generation of artisans is committed to perpetuating Cherokee traditions, and supplies of key resources are on the rise. The RTCAR initiative is operated through North Carolina State University's Cherokee Reservation Cooperative Extension and partners with the EBCI's Environmental Planning Office and Tribal Historic Preservation Office, as well as Western Carolina University's Cherokee Studies program and Cherokee Center Sustainable Environmental Practices InitiativeThe Foundation has been implementing a sustainability initiative within its environmental preservation focus area. In response to the community's interest in the use and production of alternative fuels, recycling, energy conservation and efficiency, and green businesses established by Cherokee entrepreneurs, the Foundation previously hosted a series of convenings that included EBCI's Housing and Environmental Offices, the Cherokee Boys Club, the Cherokee Reservation Cooperative Extension, and local business owners, community members and youth. These visioning sessions allowed participants to hear a wide range of perspectives on the environmental issues of the region and begin development of diverse solutions to address these issues. During 2009, the Foundation funded energy audits of 20 Tribal buildings to identify opportunities to reduce costs and conserve resources. A subsequent Foundation grant and funding from the EBCI enabled the Tribe to get a \$200,000 matching grant from the U.S. Department of Energy, the funds will be used to reduce the energy consumption in seven Tribal buildings by at least 30% Another Foundation grant enabled the Cherokee Youth Council to expand Tribal recycling efforts by purchasing 1,000 desk-side recycling containers and placing them in Tribal buildings. The Foundation also awarded funds to Haywood Community College that will enable the college to offer low impact development courses online to local builders who want to learn green practices Expanding Economic Development on the Qualla Boundary Over the past eight years, the Foundation has provided significant grant funding for development of a diverse, sustainable economy on the Qualla Boundary and other tribal lands. The Foundation has made significant investments in the EBCI's principal cultural attractions and those attractions' marketing efforts to make the Qualla Boundary a heritage destination that attracts visitors interested in learning about the EBCI's history and experiencing authentic Cherokee culture. A Foundation grant to the EBCI Department of Transportation will enable the creation of streetscapes within the cultural district area that are culturally themed, environmentally sensitive and pedestrian friendly. In addition, two grantees, the Cherokee Chamber of Commerce and the Sequoyah Fund (a certified community development institution) have become strong forces that are positively changing the course of local business development. The Sequoyah Fund, for example, has made low-cost loans to merchants in the Cherokee business district for new roofs and building facades that have complemented the Tribe's new Riverbend development and greatly enhanced the visual appeal of Cherokee's downtown The Sequoyah Fund's activities include training programs for small to medium- sized home builders who wish to participate in the NC Healthy Build Homes Certification program and the launch of a new youth entrepreneurial initiative, YE\$ Youth Entrepreneurs, that includes a business plan competition for high school students on the Qualla Boundary and the seven far-western counties of North Carolina Cherokee Language InitiativeThe Foundation has provided significant grants for Cherokee language preservation It has assisted EBCI's Kituwah Preservation and Education Program (KPEP) and Western Carolina University (WCU) in creating a strategic plan to unify and extend language revitalization efforts on the Qualla boundary and other tribal lands, including support for the development of the Kituwah Immersion Academy and curricula for the Cherokee language immersion program and the Cherokee community. The Foundation supports various language entities - Cherokee Central Schools, KPEP, special programs from the Museum of the Cherokee Indian, the Snowbird community and WCU Cherokee Studies - as they implement programs to revitalize the Cherokee language During 2009, KPEP opened the Kituwah Academy, thus enabling students to continue in immersion classes through fifth grade Challenge Grant Initiative for Capital Project FundingIn 2008, the Foundation implemented guidelines for funding capital projects that involves a tiered funding approach Prior to awarding funds for the capital project itself, grantees are awarded capacity building grants designed to enhance the skills of the grantee and the success of the future project. The capacity grants allow grantees to engage in training in project planning, project management and business management before undertaking a major project. The awarding of funds for a capital project is contingent on the grantee's engagement in these training opportunities. Cherokee Leadership DevelopmentWith the emergence in the past decade of a casino owned by the EBCI, the Tribe has prospered financially, but its leadership pool has been stretched thin, with too few experienced tribal members available to step into positions of leadership within the casino, tribal government, the local business district and community organizations. To help the Tribe develop new leaders to join the ranks of those already serving, the Foundation has been developing a progression of leadership programming, starting with opportunities for youth and now moving toward serving adult members of the Tribe. The goal of the Foundation's culturalbased leadership initiative is to help produce a selfless, giving generation that is grounded in traditional Cherokee values, but also possesses the skills of modern leadership. Cherokee Youth Council - The Cherokee Youth Council (CYC) was created to provide an atmosphere for youth to voice their opinions on issues that matter to them and provide the opportunity for them to develop leadership skills. The CYC has been able to engage Cherokee youth around such issues as recycling education for the community and the prevention of risky behavior in youth. Additionally, the CYC has been instrumental in assisting youth in neighboring counties to organize their own youth councils, and it is currently producing a film about teenage pregnancy from both a Cherokee and a youth perspective. Cherokee Day of Caring - The Foundation partners with the EBCI and Harrah's Cherokee Casino and Hotel to improve and enhance community civic participation through the Cherokee Day of Caring This event, based on the Cherokee tradition of "ga-du-gi" (helping hands), brings together many volunteers to participate in improvement activities in the ten Qualla Boundary communities. Costa Rica Eco-Study Tour - The Foundation, in cooperation with the Cherokee Reservation Cooperative. office, offers a cultural exchange program to Cherokee youth and other teens in the seven-county region. Each year, the Costa Rica cultural exchang program allows selected youth from the western North Carolina region to experience a chaperoned, ten day eco-study tour and engage in community service activities Experiencing different cultures, which allows students to see their own culture more clearly, is a critical element in young people's growth as individuals and in their development as future leaders

4c (Code) (Revenue \$) (Expenses \$ including grants of \$

Jones-Bowman Leadership Award Program - In 2008, the Foundation initiated the Jones-Bowman Leadership Award program in honor of the late Chief Jones and Mr Bowman, both of whom served as founding directors of the Foundation. The program provides resources to students enrolled in higher education to engage in activities that enhance their leadership potential and encourages them be active members of their community, as volunteers and as leaders. Nine future leaders have been Jones-Bowman Fellows in the program's first two years Adult Leadership Program -- Twenty-five leaders and key representatives of EBCI tribal entities, as well as educational, nonprofit and community organizations, participated in a convening in Cherokee during 2009 to help develop a culture-based leadership learning program that will serve adult EBCI members Participants are helping the Foundation define the type of leadership program most appropriate for the EBCI, where best to develop and apply the program, the desired elements of the program, and how best to deliver the program to tribal members. The Foundation plans to implement a demonstration program during 2010

Other program services (Describe in Schedule O)

including grants of \$ (Expenses \$

) (Revenue \$ 7,206,933 Must equal Part IX, Line 25, column (B). Total program service expenses \$

art IV	Checklist of	Required	Schedules
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section $501(c)(4)$, $501(c)(5)$, and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section $501(c)(3)$ and $501(c)(4)$ organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		No
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		No
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	19			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments t gaming (gambling) winnings to prize winners?	o ven	dors and reportable	1c		No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	İ				
	Statements filed for the calendar year ending with or within the year covered by this					
	return	2a	12			
Ь	If at least one is reported in 2a, did the organization file all required federal employing Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this			2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more durin					
	return?	• •		3a		Νo
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sch	edule (0	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a s					
	over, a financial account in a foreign country (such as a bank account, securities acaccount)?	count	, or other financial	4a		Νο
h						
_	If "Yes," enter the name of the foreign country	enort o	f Foreign Bank and			
	Financial Accounts.	.port o	TOTCIGIT BATIK ATIA			
5a	Was the organization a party to a prohibited tax shelter transaction at any time duri	ng the	tax year?	5a		Νο
ь	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		Νο
_	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp	t Entit	ty Regarding Prohibited			
	Tax Shelter Transaction?	•	· · ·	5c		
6a	Did the organization solicit any contributions that were not tax deductible?			6a		Νο
b	If "Yes," did the organization include with every solicitation an express statement th	nat su	ch contributions or gifts			
_	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).		6+75	_		
а	Did the organization provide goods or services in exchange for any quid pro quo con more?	tributi	ion of \$ / 5 or	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services p	rovide	d?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal prope	rty for	which it was required to			
	file Form 8282?			7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay	, prem	nums on a personal			
_	benefit contract?			7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a pers	onal b	enefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8	8899	as required?	7g		Νο
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization f	ile a F	orm 1098-C as			
_	required?	• •		7h		N o
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a supporting organizations. Did the supporting organization, or a fund maintained by a section $\frac{1}{2}$					
	excess business holdings at any time during the	•	,	8		
_	year?					
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			0-		
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person	· •		9b		
10	Section 501(c)(7) organizations. Enter	ــمــ	I			
a	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club	10a 10b				
ь	facilities	100				
4.	Section F01/a)/12) area					
11	, , ,	l	I			
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources					
	against amounts due or received from them)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	ı lıeu d	of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the					
	year	12b				

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management	

					Yes	No		
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below processes, or changes in Schedule O. See instructions.	, desc	ribe the circumstances,					
1a	Enter the number of voting members of the governing body							
Ь	Enter the number of voting members that are independent	1b	10					
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		·	2		Νο		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.							
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?							
5	Did the organization become aware during the year of a material diversion of the organization's assets?							
6	Does the organization have members or stockholders?							
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?							
Ь	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		Νo		
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the					
а	the governing body?			8a	Yes			
b	each committee with authority to act on behalf of the governing body?			8b	Yes			
9a	Does the organization have local chapters, branches, or affiliates?			9a		Νo		
b	If "Yes," does the organization have written policies and procedures governing the adaffiliates, and branches to ensure their operations are consistent with those of the organization.		•	9b				
10	Was a copy of the Form 990 provided to the organization's governing body before it was describe in Schedule O the process, if any, the organization uses to review the			10	Yes			
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O							

Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 \cdot .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website 🔽 another's website 🔽 upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

DEBORAH GRANT 71 JOHN CROWE HILL ROAD CHEROKEE, NC 28719 (828) 497-5550

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

- * List all of the organization's current officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees Enter -0 - in columns (D), (E), and (F) if no compensation was paid
- * List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- * List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- * List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did r	ot compens	ate any	offic	er, d	lırec	tor, tru	uste	or key employee		
		Posit t	(C non (hat a	chec		I				(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
Luke Hyde , Chairman	2 00	Х		Х				0	0	0
Wanda Lawless , Secretary	1 00	X		Х				0	0	0
Michell Hicks , Director	1 00	Х						0	0	0
Mike Parker , Director	1 00	X						0	0	0
Jim Owle , Director	1 00	Х						0	0	0
David McCoy , Director	1 00	Х						0	0	0
Tom Massie , Director	1 00	Х						0	0	0
Janell Rattler , Director	1 00	Х						0	0	0
Myron Coulter, Director	1 00	Х						0	0	0
Charlie Myers , Treasurer	1 00	X						0	0	0
Bill Boyum , Director	1 00	X		Х				0	0	0
Susan Jenkins , Executive Director	50 00			Х				137,858	0	29,109
Deborah Grant , Finance Officer	40 00			Х				72,463	0	27,081

Part VII Continued

(A) Name and Title	(B) Average hours per week	Individual Trustasa or Director	on a Institutional Trustee	(che	y)	Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
1b Total					-	1	•	210,321	0	56,190

Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►1

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3		Νo
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
3. Total number of independent contractors (including those in 1) who received more than the	100 000 in compansation	

0

Part Statement of Revenue VIII

					(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
22	1a	Federated camp	paigns 1a	ı				314
gifts, grants illar amounts	ь	Membership du	es					
ž. Ž	С	Fundraising eve	nts 1c					
£	d	Related organiz	ations 1 d					
% <u>`</u> ≣	e	Government grants	(contributions) 1e	7,533,888				
를 <u>고</u>	f	All other contributions	ns, gifts, grants, and 1f					
돌 돌	g		butions included in					
Contributions, and other simil		lines 1a-1f \$ _						
೧೯	h	Total (Add lines	s 1a-1f)		7,533,888			
<u>9</u>				Business Code				
шe	2a							
Æ	Ь							
AC e	c							
Se Se	d							
- E	e							
Program Serwce Revenue	f	All other progra	m service revenue					
<u>추</u>	g	Total. Add lines	2a-2f	<u></u> .► \$				
	3		ome (ıncludıng dıvıden					
			nounts)		308,175		308,175	
	4		tment of tax-exempt bond					
	5	Royalties	(ı) Real	(II) Personal				
	6a	Gross Rents	(I) Real	(II) Personal				
	ь	Less rental						
	c	expenses Rental income						
	d	or (loss)	me or (loss)	<u> </u>				
	<u>"</u>	Net Tental Incol	(i) Securities	(II) O ther				
	7a	Gross amount	(i) Securities	(ii) o thei				
		from sales of assets other						
	ь	than inventory Less cost or						
		other basıs and sales expenses						
	С	Gain or (loss)						
	d	Net gain or (los	s)					
	8a	Gross income frevents (not incl	udıng					
Other Revenue		\$of contributions See Part IV , lin	reported on line 1c)					
e∨e		Attach Schedule	G if total exceeds					
Ę	L		a					
the	b c		penses b loss) from fundraising	Levents - ┡				
Ö	9a		om gaming activities					
		See part IV, line						
	b		penses b					
	c 10a	Gross sales of i	nventory less	vicies				
		returns and allo						
	b		oods sold b	<u> </u>				
	С	Net income or (Miscellaneous	loss) from sales of inv	entory •- Business Code				
	11a	miscellaneous	Revenue	DUSTRESS CODE				
	b	-						
	, ,							
		A.II						
	d	All other revenu						
	12	Total Payanus	Add lines 1h, 2g, 3, 4,	\$	7,842,063	0	308,175	0
	**	9c. 10c. and 11	.e.e.e.e.	5, 0u, 7u, oc, ▶	.,		220,273	Ĭ

Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) orgall other organizations must complete column (A) but are not re).
Do ı	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	6,287,825	6,287,825		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	14,034	14,034		
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	220,482	176,022	44,460	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	302,403	241,423		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	122,700	93,476	29,224	
10	Payroll taxes	37,613	28,654	8,959	
11	Fees for services (non-employees)				
а	Management				
b	Legal	851		851	
c	Accounting	17,340		17,340	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	12,826		12,826	
12	Advertising and promotion				
13	Office expenses	65,987	54,855	11,132	
14	Information technology				
15	Royalties				
16	Occupancy	56,680	47,209	9,471	
17	Travel	36,434	30,288	6,146	
18	Payments of travel or entertainment expenses for any Federal, state or local public officials				
19	Conferences, conventions and meetings	8,403	1,672	6,731	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	22,646	18,862	3,784	
23	Insurance	5,671	1,837	3,834	
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	COMMUNICATIONS TO GRANT	64,030	64,030		
Ь	LEADERSHIP PROGRAM DEVE	54,207	54,207		
c	ECONOMIC & ENVIRONMENTA	27,763	27,763		
d	EMERGING PROGRAMS DEVEL	26,266	26,266		
e	PROGRAMMING EVALUATION	22,606	22,606		
f	All other expenses	15,904	15,904		
25	Total functional expenses. Add lines 1 through 24f	7,422,671	7,206,933	215,738	(
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	=	. , -	, :	

Part X	Balance	Sheet

					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			250	1	250
	2	Savings and temporary cash investments	•		379,928	_	764,067
	3	Pledges and grants receivable, net		0,0,020	3	701,007	
	4	Accounts receivable, net			613,460		614,282
	5	Receivables from current and former officers, directors, trustees			0.10, 100	5	311,202
	6	other related parties Complete Part II of Schedule L	ction 4	1958(f)(1)) and			
	7	persons described in section 4958(c)(3)(B) Complete Part II of S Notes and loans receivable, net	Schedul	eL		6 7	
	8	Inventories for sale or use		8			
76	9	Prepaid expenses and deferred charges		•	409,478		403,597
eţ	_	Prepaid expenses and deferred charges	•		409,470	9	403,337
Assets	10a	Land, buildings, and equipment cost basis	10a	238,214			
	b	Less accumulated depreciation <i>Complete Part VI of Schedule D</i>	10b	149,969	103,618	10c	88,245
	11	Investments—publicly traded securities			11,377,022	11	11,520,359
	12	Investments—other securities See Part IV, line 11 Complete Pa Schedule D	of		12		
	13	Investments—program-related See Part IV, line 11 Complete Part IV, lin			13		
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D		15			
	16	Total assets. Add lines 1 through 15 (must equal line 34)			12,883,756		13,390,800
	17	Accounts payable and accrued expenses .			94,842		114,821
	18	Grants payable	2,356,493		2,331,857		
	19	Deferred revenue				19	, ,
	20	Tax-exempt bond liabilities				20	
တ္	21	Escrow account liability Complete Part IV of Schedule D				21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Ē		persons Complete Part II of Schedule L				22	
_	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable				24	
	25	Other liabilities Complete Part X of Schedule D			25		
	26	Total liabilities. Add lines 17 through 25		2,451,335	26	2,446,678	
		Organizations that follow SFAS 117, check here ▶ ✓ and compl	ete lin	es 27			
		through 29, and lines 33 and 34.					
a D	27	Unrestricted net assets			10,432,421	27	10,944,122
Balance	28	Temporarily restricted net assets				28	
됟	29	Permanently restricted net assets				29	
r Fund		Organizations that do not follow SFAS 117, check here ► ☐ and lines 30 through 34.	d comp	lete			
s or	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund .				31	
AS	32	Retained earnings, endowment, accumulated income, or other fu			32		
Net	33	Total net assets or fund balances			10,432,421	33	10,944,122
Z	34	Total liabilities and net assets/fund balances			12,883,756	34	13,390,800
	•						
Pa	rt XI	Financial Statements and Reporting					

			Yes	No	
1	Accounting method used to prepare the Form 990				•
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo	
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes		•
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		Νo	_
b	If "Yes," did the organization undergo the required audit or audits?	3b			

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As Filed Data -

DLN: 93493137025020

OMB No 1545-0047

Employer identification number

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

CHER		RESERVATION	FOUNDATION INC						proyer rue		namber	
									-227225			
	rt I			harity Status (to be co					Instruct	ions)		
The	organı:	zation is not	a private found	ation because it is (Please	check on	ly one org	anızatıon)				
1		A church, o	convention of ch	nurches, or association of ch	nurches de	escribed ii	Section :	170(b)(1)((A)(i).			
2	Г	A school d	escribed in Sec t	t ion 170(b)(1)(A)(ii). (Atta	ch Schedı	ıle E)						
3	Г	A hospital	or a cooperativ	e hospital service organizati	ıon descrı	bed in Sec	tion 170(b)(1)(A)(i	ii). (Attac	h Schedu	e H)	
4	Г	A medical	research organi	zation operated in conjuncti	on with a	hospital d	escribed i	n Section	170(b)(1)	(A)(iii). E	nter the	
		hospital's i	name, city, and	state								
5	Γ	Anorganiz	atıon operated 1	for the benefit of a college or	universit	y owned o	r operated	by a gove	ernmental	unıt desc	rıbed ın	
		Section 17	0(b)(1)(A)(iv).	(Complete Part II)								
6	Г	A federal, s	state, or local g	overnment or governmental	unıt desci	ribed in S e	ection 170	(b)(1)(A)	(v).			
7	굣	An organiz	ation that norm	ally receives a substantial p	art of its	support fro	om a gove	rnmental ι	ınıt or fror	n the gene	ral public	
		described i	n Section 170(I	o)(1)(A)(vi) (Complete Par	tII)							
8	Γ	A commun	ıty trust descrıt	oed in Section 170(b)(1)(A)	(vi) (Com	nplete Par	tII)					
9	Г	An organiz	ation that norm	ally receives (1) more than	3 3 1/3% 0	fits supp	ort from c	ontributior	ıs, membe	ership fees	, and gross	
		receipts fro	om activities re	lated to its exempt functions	s—s ubject	to certaii	n exceptio	ns, and (2) no more	than 331/	3% of	
		ıts support	from gross inv	estment income and unrelate	ed busines	ss taxable	ıncome (less sectio	on 511 ta:	x) from bu	sınesses	
		acquired by	y the organizati	on after June 30, 1975 See	Section 5	09(a)(2).	(Complet	e Part III)			
10		An organization organized and operated exclusively to test for public safety See Section 509(a)(4). (See instructions)										
11	Г		•	and operated exclusively fo		, ,			,	•		
				orted organizations describe				•		Section 5	09(a)(3). Che	:k
				type of supporting organiza			nally Inte		'' d	Гтуре	III - Other	
e	Г		• •	rtify that the organization is	, ,			•				
		•	- '	agers and other than one or			-				•	
_		section 50										
f		check this		d a written determination fro	om the IRS	that it is	a Type I,	TypeIIo	r Type III	supportir	ng organization T	<u>, </u>
g				as the organization accepte	d any gift	or contrib	utıon from	any of the	<u> </u>		,	
		following pe										_
				r indirectly controls, either			th persons	s describe	d ın (ıı)		Yes No	_
				ng body of the the supported	_	tion?				11g		_
				erson described in (i) above						11g(_
				ty of a person described in (11g(iii)	_
h		Provide the	following infori	mation about the organizatio	ns the org	janızatıon	supports					
			/··> = - · ·									
		ame of ported	(ii) EIN	(iii) Type of organization (described on lines 1-9	, , ,	s the ation in	1	ou notify nization		is the ation in	(vii) A mount support?	ог
		nization		above or IRC section	_	listed in		i) of your		organized	Support	
	_			(See Instructions))		verning	sup	port?		US?		
						ment?						
					Yes	No	Yes	No	Yes	No		

Total

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if you chec	ked the box o	ii iiile 5, 7, or	o oi Part I.)				
	ublic Support		-		-			
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	7,437,781	8,353,261	8,728,243	8,304,720		7,533,888	40,357,893
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the							
_	organization without charge	7 427 701	0.252.261	0.720.242	0.204.720		7 522 000	40.257.002
4	Total. Add line 1-3	7,437,781	8,353,261	8,728,243	8,304,720		7,533,888	40,357,893
5	The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)							
6	Public Support subtract line 5 from line 4							40,357,893
T	otal Support		•	•				
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
7	A mounts from line 4	7,437,781	311,921	8,728,243	8,304,720		7,533,888	40,357,893
8	Gross income from interest, dividends, payments received on securities loans,	160,360	311,921	383,712	441,051		308,175	1,605,219
9	rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)			3,775	45,287			49,062
11	Total Support (Add lines 7 through 10)							42,012,174
12	Gross receipts from related activities, etc	(See instruction	s)	•		12		
13 C	First Five Years. If the Form 990 is for the organization, check this box and stop here omputation of Public Support Perc		rst, second, third	d, fourth, or fifth	tax year as a 5	01(c)(▶ ┌
14	Public Support Percentage for 2008 (line 6	column (f) dıvıd	ed by line 11 co	lumn (f))		14		96.060 %
15	Public Support Percentage for 2007 Sched	ule A , Part IV - A	, line 26f			15		96.890 %
	33 1/3% Test - 2008. If the organization die and stop here. The organization qualifies as 33 1/3% Test - 2007. If the organization di	a publicly supp d not check the	orted organızatı box on line 13 o	on r 16a, and line 1				
	box and stop here. The organization qualifier 10% Facts and Circumstances Test - 2008. more, and if the organization meets the "facts and circumstances" meets the "facts and circumstances" meets the "facts and circumstances".	If the organizations to the comment of the comment	on did not check ances" test, che e organization qu	a box on line 13 eck this box and ualifies as a pub	stop here. Exp	laın ın organı	Part IV ho zation	w the
b	10% Facts and Circumstances Test - 2007. more, and if the organization meets the "fact the organization meets the "facts and circumstances".	ts and circumst	ances" test, che	eck this box and	stop here. Exp	laın ın	Part IV ho	
18	Private Foundation. If the organization did							▶ □

Pa	Support Schedule for On (Complete only if you ched)(2)		
	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
c	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
·	line 6)						
To	tal Support		•	•			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income Do not include gain or loss						
12	from the sale of capital assets						
	(Explain in Part IV)						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organization's fi	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and stop here						▶□
	mputation of Public Support Perc						
15	Public Support Percentage for 2008 (line		•	olumn (f))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
	mputation of Investment Income			40 1 1			
17	Investment Income Percentage for 2008 (-))	17	
18	Investment Income Percentage from 2007	'Schedule A , Pa	rt IV-A, line 27	h		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

▶□

Part IV	Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)						
	Facts and Circumstances Test						

Schedule A (Form 990 or 990-EZ) 2008

OMB No 1545-0047

2008

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Part I
Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if

	organization answered "Yes" to Form 9	(a) Donor advised funds	(b) Funds and other accounts
•	Total number at end of year		
	Aggregate Contributions to (during year)		
	Aggregate Grants from (during year)		
	Aggregate value at end of year		
	Did the organization inform all donors and donor adv funds are the organization's property, subject to the	<u> </u>	onor advised Yes No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be impermissible private benefit?		
a l'	t II Conservation Easements. Complete	e if the organization answered "Yes"	to Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreation of natural habitat Preservation of open space	tion or pleasure) Preservation of a	an historically importantly land area certified historic structure
	Complete lines 2a-2d if the organization held a qua on the last day of the tax year	lified conservation contribution in the for	
			Held at the End of the Ye
	Total number of conservation easements		2a
	Total acreage restricted by conservation easemen	ts	2b
	Number of conservation easements on a certified h	nistoric structure included in (a)	2c
	Number of conservation easements included in (c)	acquired after 8/17/06	2d
	Number of conservation easements modified, transfithe taxable year ▶	ferred, released, extinguished, or termina	ted by the organization during
	Number of states where property subject to conserv	vation easement is located 🕨	
	Does the organization have a written policy regarding enforcement of the conservation easements it holds		olations, and Yes No
	Staff or volunteer hours devoted to monitoring, insp	ecting and enforcing easements during th	ne year ►
	A mount of expenses incurred in monitoring, inspect	ing, and enforcing easements during the	year ► \$
	Does each conservation easement reported on line $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)^{2}$	2(d) above satisfy the requirements of so	ection Yes No
	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's financi	· · · · · · · · · · · · · · · · · · ·
П	Organizations Maintaining Collecti Complete if the organization answered		, or Other Similar Assets.
•	If the organization elected, as permitted under SFA art, historical treasures, or other similar assets helprovide, in Part XIV, the text of the footnote to its fi	d for public exhibition, education or resea	arch in furtherance of public service,
)	If the organization elected, as permitted under SFA historical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or research	•
	(i) Revenues included in Form 990, Part VIII, line	1	▶ \$
	(ii) Assets included in Form 990, Part X		► \$
	If the organization received or held works of art, his following amounts required to be reported under SFA	•	for financial gain, provide the
1	Revenues included in Form 990, Part VIII, line 1		► \$
)	Assets included in Form 990, Part X		► \$

5011	Organizations Maintaining Co	llections of Art,	His	<u>tori</u>	<u>cal Treasuı</u>	res, or Other	' Similar Asse	ts (c	ontınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	e foll	lowing that are	a significant us	se of its collection	า	
а	Public exhibition		d	Г	Loan or exch	ange programs			
b	Scholarly research		e	Γ	Other				
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how	v the	y further the o	rganızatıon's ex	empt purpose ın		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							Yes	┌ No
Par	Trust, Escrow and Custodial A Part IV, line 9, or reported an an					nızatıon answe	ered "Yes" to Fo	orm 9	90,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other intermed	diary	for c	ontributions o	r other assets n		Yes	┌ No
b	If "Yes," explain why in Part XIV and comple	te the following table	9						
							A mou	ınt	
с	Beginning balance					1c			
d	Additions during the year					1d			
e	Distributions during the year					1e			
f	Ending balance					1f			_
2a	Did the organization include an amount on Fo		21?				Г	Yes	∏ No
	If "Yes," explain the arrangement in Part XIV				1 115 2 22				
Pai	rt V Endowment Funds. Complete	If the organization (a)Current Year		were)Prior			t IV, line 10. Three Years Back (e	\ Eour V	oars Back
1a	Beginning of year balance	6,366,447	(D)	PHOL	real (c) I wo	o fears back (a)	illee fears back (e)rour t	ears back
ь	Contributions	853,000							
c	Investment earnings or losses	377,625							
d	Grants or scholarships	14,034							
e	Other expenditures for facilities and programs	0							
f	Administrative expenses	0							
g	End of year balance	7,583,038							
2	Provide the estimated percentage of the yea	r end balance held as	s						
- а		100 000 %	,						
b	Permanent endowment								
c 3a	Term endowment ► Are there endowment funds not in the posse:	ssion of the organize	tion t	hat s	are held and a	iministered for	·he		
Ju	organization by	,5.1511 of the organiza			are nela ana at	amministated for t		Yes	No
	(i) unrelated organizations						3a(i)		No
	(ii) related organizations						3a(ii)		No
	If "Yes" to 3a(II), are the related organizatio	•					3b		Νo
4	Describe in Part XIV the intended uses of th								
Par	t VI Investments—Land, Buildings	s, and Equipmen	it. S			1			
	Description of investment				a) Cost or other sis (investment)	(b)Cost or other basis (other)	(c) Depreciation	(d) B	look value
1a	Land						1		
	Buildings								
b				1		I	I	I	
	Leasehold improvements		•						
c	Leasehold improvements					134,678	84,787		49,891
c d e	·	· · · · · · · · · · · · · · · · · · ·	· ·			134,678 103,536	84,787 65,182		49,891 38,354

Part VII	Investments-Other Securities. See	Form 990, Part X, line 1	2.	
	(a) Description of security or cateory (including name of security)	(b)Book value		d of valuation ·year market value
Financial d	erivatives and other financial products			
	eld equity interests			
Other				
Total. (Colu	mn (b) should equal Form 990, Part X, col (B) line 12) 🕨			
Down VIII	Investments Duesus Polated Co	a Farm OOO Dart V June	12	
Part VIII	Investments—Program Related. Se			d of valuation
	(a) Description of investment type	(b) Book value		year market value
Total (Colu	mn (b) should equal Form 990, Part X, col (B) line 13)			
Part IX		ne 15.		
	(a) Descri			(b) Book value
Total. (Colu	ımn (b) should equal Form 990, Part X, col.(B) line .	15.)		
	Other Liabilities. See Form 990, Part 3			
	(a) Description of Liability	(b) A mount		
Federal Inc	come Taxes			
]	
]	
]	
			1	
			1	
			1	
-			1	
			1	
Total. (Colum	mn (b) should equal Form 990, Part X, col (B) line 25) 🕨		1	
,,	· · · · · · · · · · · · · · · · · · ·	1		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	7,842,063
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	7,422,671
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	419,392
4	Net unrealized gains (losses) on investments	4	92,309
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	92,309
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	511,701
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial	_	7,934,372
_	statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments		
b c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	92,309
3	Subtract line 2e from line 1	3	7,842,063
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		,,012,003
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
ь	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	7,842,063
Par	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	7,422,671
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Losses reported on Form 990, Part IX, line 25		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	7,422,671
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
с -	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	7,422,671

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
Part V, Line 4		The endowment fund represents amounts set aside in a long-term investment fund. The objective of the fund is to emphasize long-term growth of capital and to build a corpus that will help sustain the Foundation's operations in the future. The fund is not reported as restricted since there are no donor-imposed stipulations. Included in the Endowment Fund investment portfolio are monies designated for a leadership award fund. The objective of the fund is to emphasize short-term growth of capital, while simultaneously protecting the corpus from the effects of inflation, to allow for the awarding of annual leadership awards. The fund is not reported as restricted since there are no donor-imposed stipulations.

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Grants and Other Assistance to Organizations, Governments and Individuals in the U.S.

OMB No 1545-0047

2008

DLN: 93493137025020

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public **Inspection**

Name of the organization						Employer Identii	ication number
CHEROKEE PRESERVATION F	OUNDATION IN	C				56-2272253	
Part I General Inform	nation on Gra	nts and Assistance	е			'	
 Does the organization main the selection criteria used Describe in Part IV the organization Part II Grants and Oth Form 990, Part I 	t to award the graganization's proc ganization's proc ner Assistance	nts or assistance? edures for monitoring the to Governments		he United States in the United Sta		organization answere	d "Yes" on
Part IV and Sche	edule I-1 if add			· · · · · ·		. ► F	000, 000
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							
2 Enter total number of sect		-					27
organizations				· · · · · · · ·	• 		• 27

Schedule I	(Form 990) 2008
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
LEADERSHIP AWARD	5	14,034			

Part IV Supplem
See Additional Data Table **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S		Schedule I, Part I, Line 2 Grants are awarded through an application and internal review process, with the Board of Directors voting on all awards. The Foundation publishes its funding criteria on its website and within the application form. All grant recipients must report at least annually on the use of grant award monies, and must submit a final report upon completion of the grant project. The Jones-Bowman Leadership Award program is governed by a policy that specifies the criteria for elegibility and making awards. All leadership award payments to awardees are pre-approved by a committee who determines if the award meets the criteria as specified in the policy.

Software ID: Software Version:

EIN: 56-2272253

Name: CHEROKEE PRESERVATION FOUNDATION INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

Form 990,Schedule 1, Pa	<u>rt 11, Grants a</u>	ing Other Assistance	ce to Government	<u>s and Organizatio</u>	ns in the United St	ates	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cherokee Boys ClubBig Y Community ClubPO BOX 507 Cherokee, NC 28719	56-0819154	501(c)(3)	80,000				cultural preservation
Cherokee Boys ClubCherokee Central SchoolsPO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	15,430				environmental preservation
Cherokee Boys ClubCherokee Central SchoolsPO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	400,000				economic development
Cherokee Boys ClubCherokee Day of Caring CommitteePO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	33,605				cultural preservation
Cherokee Boys ClubCherokee High School PO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	6,830				environmental preservation
Cherokee Boys ClubCherokee High School PO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	27,060				environmental preservation
Cherokee Boys ClubCherokee Reservation Cooperative ExtensionPO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	86,933				cultural preservation
Cherokee Boys ClubCherokee Youth Council PO BOX 507 Cherokee, NC 28719	56-0819154	501(c)(3)	127,524				cultural preservation
Cherokee Boys ClubCommunity Development Coordinator GrantPO BOX 507 Cherokee, NC 28719	56-0819154	501(c)(3)	68,345				cultural preservation
Cherokee Boys ClubCenter for Native HealthPO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	20,000				employement opportunities

Form 990,Schedule I,	Part II, Gra	nts and Other Ass	istance to Gove	rnments and Or	ganizations in t	the United States	5
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cherokee Boys ClubO conaluftee Institute for Cultural ArtsPO BOX 507 Cherokee, NC 28719	56-0819154	501(c)(3)	79,400				economic development
Cherokee Boys ClubYellowhill Community ClubPO BOX 507 Cherokee,NC 28719	56-0819154	501(c)(3)	16,042				environmental preservation
Cherokee County Schools 911 ANDREWS ROAD MURPHY,NC 28906	56-0000211	Cherokee County	20,000				environmental preservation
Cherokee County The Andrews Murphy Airport Commission 75 Peachtree St Murphy, NC 28906	56-6000285	Cherokee County	10,000				economic development
Cherokee Historical AssociationPO Box 398 Cherokee, NC 28719	56-0623957	501(c)(3)	1,640,000				cultural preservation
Cherokee Talents IncQuall Arts and Crafts MutualPO Box 310 Cherokee,NC 28719	26-0758806	501(c)(3)	77,291				cultural preservation
Community Foundation of Western North Carolina PO Box 1888 Asheville, NC 28802	56-1223384	501(c)(3)	50,000				economic development
EBCIPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	25,000				cultural preservation
EBCI - Cherokee Bottled WaterPO Box 455 Cherokee,NC 28719	56-0572090	TRIBAL GOVERNMENT	50,000				ecomonic development
EBCI - Cherokee Youth CenterPO Box 455 Cherokee,NC 28719	56-0572090	TRIBAL GOVERNMENT	50,000				employment opportunities

Form 990,Schedule I,	Part II, Grai	nts and Other Ass	stance to Gove	rnments and Or	ganizations in t	he United State	5
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI - Department of TransportationPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	300,000				economic development
EBCI - Environmental & Natural Resources ProgramPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	82,000				environmental preservation
EBCI - Executive Office PO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	68,000				cultural preservation
EBCI - Health & Medical DivisionPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	20,000				cultural preservation
EBCI - Kituwah Preservation & Education ProgramPO Box 455 Cherokee,NC 28719	56-0572090	TRIBAL GOVERNMENT	188,910				cultural preservation
EBCI - Marketing & Promotion ProgramPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	95,000				economic development
EBCI - Marketing and Promotion ProgramPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	10,000				cultural preservation
EBCI - Office of Planning and DevelopmentPO Box 455 Cherokee, NC 28719	56-0572090	TRIBAL GOVERNMENT	70,000				environmental preservation
Friends of the Great Smoky Mountains National Park160 South Main St Waynesville, NC 28786	62-1564782	501(c)(3)	30,000				cultural preservation
Graham County Cooperative ExtensionPO Box 486 Robbinsville, NC 28771	56-6000302	Graham County	15,000				environmental preservation

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	. , ,		
Haywood Community College Foundation185 Freedlander Drive Clyde, NC 28721	51-0172736	501(c)(3)	20,000				environmental preservation		
Hiwassee River Watershed Coalition Inc 3711 E US 64 ALT STE 4 MURPHY,NC 28906	56-1970878	501(c)(3)	11,000				environmental preservation		
Land of Sky Regional Council339 New Leicester Hwy Ste 140 Asheville, NC 28806	56-1024369	501(c)(3)	38,158				environmental preservation		
Land Trust for the Little Tennessee IncPO Box 1148 Franklin, NC 28744	56-2142199	501(c)(3)	98,900				environmental preservation		
Moutain BizWorks29 1/2 PAGE AVE ASHEVILLE,NC 28801	56-1733266	501(c)(3)	7,500				employment opportunities		
Museum of the Cherokee IndianPO Box 1599 Cherokee,NC 28719	56-0944327	501(c)(3)	20,000				environmental preservation		
Museum of the Cherokee IndianPO Box 1599 Cherokee,NC 28719	56-0944327	501(c)(3)	680,160				cultural preservation		
North Carolina Arboretum 100 Frederick Law Olmsted Way Asheville, NC 28806	56-1712373	501(c)(3)	19,500				environmental preservation		
North Carolina State University - Department of Forestry and Environmental3118 B Jordan Hall Raleigh, NC 27695	56-6000756	501(c)(3)	14,834				environmental preservation		
North Carolina Symphony Society Inc4350 Lassiter at North Hills Avenue Raleigh,NC 27609		501(c)(3)	35,000				cultural preservation		

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Partnership for the Future of Bryson City & Swain CountyCherokee Chamber oPO Box 721 Bryson City, NC 28713	56-2199609	501(c)(3)	19,920				economic development		
Partnership for the Future of Bryson City & Swain CountyCherokee Chamber oPO Box 721 Bryson City, NC 28713	56-2199609	501(c)(3)	60,000				workforce development		
Sequoyah Bırthplace MuseumPO Box 69 Vonore,TN 37885	56-0944327	501(c)(3)	65,000				cultural preservation		
Sequoyah Fund IncPO Box 1200 Cherokee,NC 28719	31-1619784	501(c)(3)	700,000				economic development		
Smokey Mountain Elementary School884 US HWY 441 N WHITTIER, NC 28789	56-6001054	Jackson County	30,000				cultural preservation		
Southwestern Community CollegeOconaluftee Institute of Cultural Arts 447 COLLEGE DRIVE SYLVA,NC 28779	23-7322352	501(c)(3)	68,846				cultural preservation		
Southwestern NC Planning & Economic Development Commission125 Bonnie Ln Sylva, NC 28719	56-0896753	501(c)(3)	23,370				economic development		
SW NC Planning & Economic Dev CommissionWestern Region Education Allianc 125 Bonnie Ln Sylva, NC 28719	56-0896753	501(c)(3)	50,000				economic development		
Swain County Cooperative ExtensionPO Box 2329 Bryson City, NC 28713	37-1562675	Swain County	15,000				environmental preservation		
Southwestern NC Resource Conservation & Development CouncilPO BOX 1230 Waynesville, NC 28786	56-2254501	501(c)(3)	20,000				ENVIRONMENTAL PRESERVATION		

Form 990, Schedule I, Pa	art II, Grants	and Other Assi	stance to Gove	rnments and Or	<u>ganizations in t</u>	he United States	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Western Carolina University - Cherokee Language ProgramHwy 107 Cullowhee, NC 28723	56-6001440	501(c)(3)	199,540				cultural preservation
Western Carolina UniversityRevitalization of TraditionaHwy 107 Cullowhee, NC 28723	56-6001440	501(c)(3)	97,000				environmental preservation
Western Carolina University - Hunter Library Hwy 107 Cullowhee, NC 28723	56-6001440	501(c)(3)	87,770				cultural preservation
Wild South16 Eagle Street suite 200 Asheville, NC 28801	56-2173810	501(c)(3)	40,000				cultural preservation

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DLN: 93493137025020

OMB No 1545-0047

Schedule J (Form 990)

Compensation Information

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Attach to Form 990. To be completed by organizations

ternal Revenue Service that answered "Yes" to Form 990, Part IV, line 23.

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

56-2272253

Pa	rt I Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a w provision of all the expenses described above? If "			1b		
2	Did the organization require substantiation prior to					
	officers, directors, trustees, and the CEO/Executiv	e Direct	or, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organizat organization's CEO/Executive Director Check all t	:hat a <u>pp</u> l	у			
	Compensation committee		Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990,	Part VI	I, Section A, line 1a			
а	Receive a severance payment or change of control	payment	t?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ental non	nqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	pased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	ne applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must co	omplete	lines 5-8.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III			8		No

Cat No 50053T

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Susan Jenkins (i)				14,007	15,102	166,967	
(ii)							
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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
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SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

DLN: 93493137025020 OMB No 1545-0047

Inspection

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC Employer identification number

56-2272253

ldentifier	Return Reference	Explanation
Form 990, Part III, line 4d	Other Program Services	Regional Partnerships - The Foundation partners with regional organizations to enhance the reach and impact of the Foundation's investments. The Foundation's partnership with three other regional organizations - The Community Foundation of WNC, the Mission Healthcare Foundation and the United Way of Asheville & Buncombe County - has resulted in WNC Partners for Nonprofit Success, a program that enhances the ability of nonprofits to be more effective in their work in 18 counties in western North Carolina. This partnership has enabled Foundation grantees opportunities to attend capacity building workshops on topics such as board development, communications, fundraising, financial and legal compliance, evaluations and strategic planning. Additionally, the Foundation has developed a series of half-day "Skillbuilder" courses for grantees to help them make project grants run more smoothly. These courses include project planning, financial management and project management. The Foundation also worked with other regional funders in 2009 to provide resources for a Recession Response Fund. This fund has provided support to nonprofits such as homeless shelters, food pantries, soup kitchens and domestic violence shelters as they address emergency needs that have been exacerbated by the economic downturn. The Foundation has provided more than \$1.75 million to support the construction of a dedicated broadband connection, WNC EdNet, that brings together 60 educational sites - primarily public schools, colleges and administrative offices - around the seven westernmost counties and the Qualla Boundary. The Foundation collaborated with the Appalachian Regional Commission, the GoldenLeaf Foundation, the Business and Education Technology Alliance, the North Carolina Rural Economic Development Center and the Public Schools of North Carolina so that rural students can achieve the same levels of learning as students in more urban areas and compete in our global society. More recently, the emphasis has been on engaging WNC educators a

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		THE GOVERNOR OF THE STATE OF NORTH CAROLINA APPOINTS THE FOUNDATION'S DIRECTORS, TWO OF WHICH ARE SELECTED FROM A LIST OF NOMINEES SUBMITTED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS THE CHIEF AND CHAIRMAN OF THE TRIBAL COUNCIL OF THE EASTERN BAND OF CHEROKEE INDIANS ALSO SERVE AS DIRECTORS

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 10		The full board is provided a copy of Form 990. The Finance Officer review's Form 990 in detail with the organization's Audit Committee.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		Directors must recuse themselves from voting on matters related to entities to which they are related parties. Each year a conflict of interest disclosure is prepared by the directors in which they list entities to which they are a related party. The board chairman actively enforces the conflict of interest policy.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		Salaries for comparable positions are pulled from 990's on Guidestar for North Carolina foundations, and from compensation and benefits reports issued by philanthropic trade oganizations. Annual percentage salary increases are determined by what other organizations are doing, particularly, the EBCI and regional foundations. The board chairman reviews this information and determines the ED's annual salary. Key employees' salaries are approved by the full board as part of the annual budgeting process.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The organization makes its governing documents, conflict of interest policy, and financial statements available to the public upon request

ldentifier	Return Reference	Explanation
· '	RELATIONSHIPS OF GRANT RECIPIENTS	RECIPIENT ORGANIZATIONS OF CERTAIN GRANTS AND ASSISTANCE HAVE A CERTAIN RELATIONSHIP WITH THE FOUNDATION—DIRECTORS OF THE FOUNDATION ARE APPOINTED BY THE GOVERNOR OF THE STATE OF NORTH CAROLLINA CERTAIN DIRECTORS ARE SELECTED FROM A LIST PROVIDED BY THE EASTERN BAND OF CHEROKEE INDIANS (PLEASE SEE THE RESPONSE TO PART VI, LINE 7A ABOVE) IN ADDITION, INDIVIDUAL FOUNDATION DIRECTORS ARE ALSO REPRESENTATIVES OF VARIOUS ORGANIZATIONS THAT RECEIVE FOUNDATION DIRECTORS ARE ALSO REPRESENTATIVES OF VARIOUS ORGANIZATIONS THAT RECEIVE FOUNDATION GRANT AWARDS AS THESE RECIPIENT ORGANIZATIONS ARE EITHER EXEMPT UNDERSECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, OR ARE GOVERNMENTAL SUBJIVISIONS, THEY DO NOT MEET THE CRITERIA OF AN INTERESTED PERSON PER THE DEFINITION BY THE INTERNAL REVENUE SERVICE, HOWEVER, IT IS THE DESIRE OF THE FOUNDATION TO DISCLOSE THESE RELATIONSHIPS NONETHELESS IT IS THE POLIVO OF THE FOUNDATION THAT DIRECTORS BE EXCLUDED FROM VOTING ON DECISIONS REGARDING THE ORGANIZATIONS THEY REPRESENT THIS LIST CONTAINS PAST AND PRESENT GRANT RECIPIENTS TO WHICH CURRENT DIRECTORS OF THE FOUNDATION (AND THE TIME OF THE GRANT) SERVED ON THE GOVERNING SOBY - CHEROKEE BOYS CLUB/CHEROKEE DAY OF CARING - CHEROKEE BOYS CLUB/CHEROKEE HIGH SCHOOL - COMMUNITY FOUNDATION OF WESTERN NORTH CAROLLINA/WINC PARTNERS FOR NONPROFIT SUCCESS - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE BOYS CLUB/CHEROKEE INDIANS - CHEROKEE BOYS CLUB/CHEROKEE INDIANS - CHEROKEE BOY SCHOOL - CHEROKEE NO THE CARL TO NOT THE CARL TO THE CAR

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