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Form

990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2008

Open to Public Inspection

A For the 2008 calendar year, or tax year beginning 10-01-2008 and ending 09-30-2009

B Check if applicable:  
☐ Address change  
☐ Name change  
☐ Initial return  
☐ Termination  
☐ Amended return  
☐ Application pending

C Name of organization: Watertown Regional Medical Center Inc.  
Doing Business As:  
Number and street (or P O box if mail is not delivered to street address): 125 Hospital Drive Room/suite:  
City or town, state or country, and ZIP + 4: Watertown, WI 53098

D Employer identification number: 39-1030310

E Telephone number: (920) 261-4210

G Gross receipts \$ 87,040,509

F Name and address of Principal Officer:

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) Are all affiliates included? ☐ Yes ☒ No (If "No," attach a list See instructions )

H(c) Group Exemption Number :

I Tax-exempt status: ☒ 501(c) ( 3 ) (insert no ) ☐ 4947(a)(1) or ☐ 527

J Web site: www.uwhpwatertown.com

K Type of organization: ☒ Corporation ☐ trust ☐ association ☐ other

L Year of Formation: 1965

M State of legal domicile: WI

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities  
To provide the best in healthcare to our patients with state of the art technology, advanced expertise, and personalized compassionate care in a healing environment that is convenient to home and work

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its assets

3 Number of voting members of the governing body (Part VI, line 1a) . . . . . 3 13

4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . . 4 10

5 Total number of employees (Part V, line 2a) . . . . . 5 871

6 Total number of volunteers (estimate if necessary) . . . . . 6 190

7a Total gross unrelated business revenue from Part VIII, line 12, column (C) . . . 7a 1,622,194

7b Net unrelated business taxable income from Form 990-T, line 34 . . . 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) . . . . . 8 199,796

9 Program service revenue (Part VIII, line 2g) . . . . . 9 74,996,580

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . . 10 2,870,240

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . . 11 -1,894,319

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . . 12 76,172,297

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . . . 13 80,450

14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 14 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) . . . . . 15 37,954,486

16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . 16a 0

b (Total fundraising expenses, Part IX, column (D), line 25 0 ) . . . . . b

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) . . . . . 17 33,611,101

18 Total expenses—add lines 13–17 (must equal Part IX, line 25, column (A)) . . . . . 18 71,646,037

19 Revenue less expenses Subtract line 18 from line 12 . . . . . 19 4,526,260

Net Assets or Fund Balances

20 Total assets (Part X, line 16) . . . . . 20 98,125,395

21 Total liabilities (Part X, line 26) . . . . . 21 34,410,643

22 Net assets or fund balances Subtract line 21 from line 20 . . . . . 22 63,714,752

Part II Signature Block

Please Sign Here Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of officer: JOHN GRAF SENIOR VICE PRESIDENT Date: 2010-05-02

Type or print name and title

Paid Preparer's Use Only Preparer's signature: KPMG LLP Date: Firm's name (or yours if self-employed), address, and ZIP + 4: 777 E Wisconsin Avenue Suite 1500 Milwaukee, WI 53202 Check if self-employed: Preparer's PTIN (See Gen Inst ): EIN : Phone no : (414) 276-4200

Part IIStatement of Program Service Accomplishments (See the instructions.)

1

Briefly describe the organization's mission  
"To provide the best in healthcare to our patients with state of the art technology, advanced expertise, and personalized compassionate care in a healing environment that is convenient to home and work "

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . .  
If "Yes," describe these new services on Schedule O

Yes

No

3

Did the organization cease conducting or make significant changes in how it conducts any program services? . . . . .  
If "Yes," describe these changes on Schedule O

Yes

No

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  
Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code

) (Expenses \$

57,808,885

including grants of \$

) (Revenue \$

72,135,162 )

Operations of an acute care hospital facility including inpatient, emergency room, surgery and outpatient with a full array of ancillary services

4b

(Code

) (Expenses \$

11,260,226

including grants of \$

) (Revenue \$

8,579,139 )

Operations of clinics in Watertown and surrounding communities

4c

(Code

) (Expenses \$

1,423,056

including grants of \$

) (Revenue \$

1,434,431 )

Operations of senior living facilities

4d

Other program services (Describe in Schedule O )

(Expenses \$

599,575

including grants of \$

) (Revenue \$

653,053 )

4e

Total program service expenses \$

71,091,742

Must equal Part IX, Line 25, column (B).

Form 990 (2008)

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                                                                     | Yes | No  |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                  | 1   | Yes |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                                                                                     | 2   | Yes |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                                                                                | 3   | No  |
| 4   | Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II                                                                                                                                                                                                                                          | 4   | No  |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III                                                                                                                                                                | 5   |     |
| 6   | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                                  | 6   | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                                                    | 7   | No  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                  | 8   | No  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV                                | 9   | No  |
| 10  | Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                                                                                                  | 10  | No  |
| 11  | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                         | 11  | Yes |
| 12  | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                | 12  | Yes |
| 13  | Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                                                | 13  | No  |
| 14a | Did the organization maintain an office, employees, or agents outside of the U S?                                                                                                                                                                                                                                                                                   | 14a | No  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S? If "Yes," complete Schedule F, Part I                                                                                                                                                       | 14b | No  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II                                                                                                                                                       | 15  | No  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III                                                                                                                                                           | 16  | No  |
| 17  | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I                                                                                                                                                           | 17  | No  |
| 18  | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                     | 18  | Yes |
| 19  | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                  | 19  | No  |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                                              | 20  | Yes |
| 21  | Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                                                                                                      | 21  | No  |
| 22  | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                                                                                                                                                     | 22  | Yes |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J                                                                                                                                                                  | 23  | Yes |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25  | 24a | Yes |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                                                                                   | 24b | No  |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                                                                                          | 24c | No  |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                                             | 24d | No  |
| 25a | Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                                                                   | 25a | No  |
| b   | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I                                                                                                     | 25b | No  |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                         | 26  | No  |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III                                                     | 27  | No  |

**Part IV** Checklist of Required Schedules *(Continued)*

|           |                                                                                                                                                                                                                                                                                                                                                                                                                                                | Yes | No |
|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>28</b> | During the tax year, did any person who is a current or former officer, director, trustee, or key employee                                                                                                                                                                                                                                                                                                                                     |     |    |
| <b>a</b>  | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .  |     | No |
| <b>b</b>  | Have a family member who had a direct or indirect business relationship with the organization? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                      |     | No |
| <b>c</b>  | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                        | Yes |    |
| <b>29</b> | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>                                                                                                                                                                                                                                                                                                                                |     | No |
| <b>30</b> | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                                                                                                      |     | No |
| <b>31</b> | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                                                                                                                                                                            |     | No |
| <b>32</b> | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                                                                                                                                          |     | No |
| <b>33</b> | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                                                                                                                                                                           |     | No |
| <b>34</b> | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                                                                                                                                                                             |     | No |
| <b>35</b> | Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                                                                                                                                                                       |     | No |
| <b>36</b> | 501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                                                                                                                                               |     | No |
| <b>37</b> | Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                                                                                                                                                                          |     | No |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

|     |                                                                                                                                                                                                                                                                                               |       |     |    |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-----|----|
|     |                                                                                                                                                                                                                                                                                               |       | Yes | No |
| 1a  | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .                                                                                                                                    | 1a0   |     |    |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                                                                                                                                                               | 1b0   |     |    |
| c   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                                            | 1c    |     |    |
| 2a  | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .                                                                                                 | 2a871 |     |    |
| b   | If at least one is reported in 2a, did the organization file all required federal employment tax returns? . . .<br><b>Note:</b> <i>If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.</i>                                                          | 2b    |     |    |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .                                                                                                                                                                | 3a    | Yes |    |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                                    | 3b    | Yes |    |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                                          | 4a    |     | No |
| b   | If "Yes," enter the name of the foreign country _____<br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts</b> .                                                                                            |       |     |    |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                                   | 5a    |     | No |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                              | 5b    |     | No |
| c   | If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction</i> ? . . . . .                                                                                                                                 | 5c    |     |    |
| 6a  | Did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                                                                                                                                        | 6a    |     | No |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                                       | 6b    |     |    |
| 7   | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                                 |       |     |    |
| a   | Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? . . . . .                                                                                                                                                                       | 7a    |     | No |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                                     | 7b    |     |    |
| c   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                                | 7c    |     | No |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                                   | 7d    |     |    |
| e   | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                                   | 7e    |     | No |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                                            | 7f    |     | No |
| g   | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . . .                                                                                                                                                                            | 7g    |     | No |
| h   | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .                                                                                                                                                               | 7h    |     | No |
| 8   | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . | 8     |     | No |
| 9   | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                         |       |     |    |
| a   | Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                                             | 9a    |     | No |
| b   | Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                              | 9b    |     | No |
| 10  | Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                                        |       |     |    |
| a   | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                                            | 10a   |     |    |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                                   | 10b   |     |    |
| 11  | Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                                       |       |     |    |
| a   | Gross income from members or shareholders . . . . .                                                                                                                                                                                                                                           | 11a   |     |    |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them ) . . . . .                                                                                                                                                        | 11b   |     |    |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? . . . .                                                                                                                                                                            | 12a   |     |    |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                                         | 12b   |     |    |

Part VI

Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|    |                                                                                                                                                                                                                              |     |    |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|    |                                                                                                                                                                                                                              | Yes | No |
| 1a | Enter the number of voting members of the governing body . . .                                                                                                                                                               |     |    |
| 1b | Enter the number of voting members that are independent . . .                                                                                                                                                                |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                              |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . .    |     | No |
| 4  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . .                                                                                                  |     | No |
| 5  | Did the organization become aware during the year of a material diversion of the organization's assets? . . .                                                                                                                |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                                |     | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                        |     | No |
| 7b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . .                                                                                                                |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                   |     |    |
| 8a | the governing body? . . . . .                                                                                                                                                                                                | Yes |    |
| 8b | each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                              | Yes |    |
| 9a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                |     | No |
| 9b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . . |     |    |
| 10 | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 . . . . .      | Yes |    |
| 11 | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .     | Yes |    |

Section B. Policies

|     |                                                                                                                                                                                                                                                                                                          |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                                                                                                                                                          | Yes | No |
| 12a | Does the organization have a written conflict of interest policy? If "No", go to line 13 . . .                                                                                                                                                                                                           | Yes |    |
| 12b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | Yes |    |
| 12c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                |     | No |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision . . . . .                                                                            |     |    |
| 15a | The organization's CEO, Executive Director, or top management official? . . . . .                                                                                                                                                                                                                        | Yes |    |
| 15b | Other officers or key employees of the organization? . . . . .<br>Describe the process in Schedule O                                                                                                                                                                                                     | Yes |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          |     | No |
| 16b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                         |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed <u>WI</u>                                                                                                                                                                                                                                                                    |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> own website <input type="checkbox"/> another's website <input checked="" type="checkbox"/> upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                              |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization.<br>Jim Bird<br>125 Hospital Dr<br>Watertown, WI 53098<br>(920) 262-4230                                                                                                                                                   |

## Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any officer, director, trustee or key employee

[illegible]



Part VIII

Statement of Revenue

|                                                        |                                                                                  |                                                                                                                                                                                  |                                                                                   | (A)<br>Total Revenue | (B)<br>Related or Exempt Function Revenue | (C)<br>Unrelated Business Revenue | (D)<br>Revenue Excluded from Tax under IRC 512, 513, or 514 |
|--------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------------|-------------------------------------------|-----------------------------------|-------------------------------------------------------------|
| Contributions, gifts, grants and other similar amounts | 1a                                                                               | Federated campaigns . . . 1a                                                                                                                                                     |                                                                                   | 95,768               |                                           |                                   |                                                             |
|                                                        | b                                                                                | Membership dues . . . . .                                                                                                                                                        |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | c                                                                                | Fundraising events . . . . . 1b                                                                                                                                                  |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | d                                                                                | Related organizations . . . . 1c                                                                                                                                                 |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | e                                                                                | Government grants (contributions) 1d                                                                                                                                             |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | f                                                                                | All other contributions, gifts, grants, and similar amounts not included above 1e                                                                                                |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | g                                                                                | Noncash contributions included in lines 1a-1f \$ 95,768 1f                                                                                                                       |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | h                                                                                | Total (Add lines 1a-1f) . . . . . 95,768                                                                                                                                         |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | Program Service Revenue                                                          | 2a                                                                                                                                                                               | HOSPITAL                                                                          |                      |                                           |                                   |                                                             |
| b                                                      |                                                                                  | HOME HEALTH CARE                                                                                                                                                                 | 621,910                                                                           | 653,503              | 618,044                                   | 35,459                            |                                                             |
| c                                                      |                                                                                  | WATERTOWN AREA CLINCS                                                                                                                                                            | 622,111                                                                           | 8,579,139            | 7,086,504                                 | 1,492,635                         |                                                             |
| d                                                      |                                                                                  | SENIOR LIVING FACILITIES                                                                                                                                                         | 623,110                                                                           | 1,434,431            | 1,434,431                                 |                                   |                                                             |
| e                                                      |                                                                                  |                                                                                                                                                                                  |                                                                                   |                      |                                           |                                   |                                                             |
| f                                                      |                                                                                  | All other program service revenue                                                                                                                                                |                                                                                   |                      |                                           |                                   |                                                             |
| g                                                      |                                                                                  | Total. Add lines 2a-2f . . . . . \$ 82,802,235                                                                                                                                   |                                                                                   |                      |                                           |                                   |                                                             |
| Other Revenue                                          |                                                                                  | 3                                                                                                                                                                                | Investment income (including dividends, interest other similar amounts) . . . . . |                      | 1,408,570                                 |                                   |                                                             |
|                                                        | 4                                                                                | Income from investment of tax-exempt bond proceeds . . . . .                                                                                                                     |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | 5                                                                                | Royalties . . . . .                                                                                                                                                              |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | 6a                                                                               | Gross Rents                                                                                                                                                                      | (i) Real 1,436,303 (ii) Personal                                                  | 265,276              |                                           |                                   | 265,276                                                     |
|                                                        | b                                                                                | Less rental expenses                                                                                                                                                             | 1,171,027                                                                         |                      |                                           |                                   |                                                             |
|                                                        | c                                                                                | Rental income or (loss)                                                                                                                                                          | 265,276                                                                           |                      |                                           |                                   |                                                             |
|                                                        | d                                                                                | Net rental income or (loss) . . . . . 265,276                                                                                                                                    |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | 7a                                                                               | Gross amount from sales of assets other than inventory                                                                                                                           | (i) Securities (ii) Other                                                         | -34,168              |                                           |                                   | -34,168                                                     |
|                                                        | b                                                                                | Less cost or other basis and sales expenses                                                                                                                                      | 34,168                                                                            |                      |                                           |                                   |                                                             |
|                                                        | c                                                                                | Gain or (loss)                                                                                                                                                                   | -34,168                                                                           |                      |                                           |                                   |                                                             |
|                                                        | d                                                                                | Net gain or (loss) . . . . . -34,168                                                                                                                                             |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | 8a                                                                               | Gross income from fundraising events (not including \$ 19,310 of contributions reported on line 1c) See Part IV, line 18 Attach Schedule G if total exceeds \$15,000 . . . . . a |                                                                                   | 12,339               |                                           |                                   | 12,339                                                      |
|                                                        | b                                                                                | Less direct expenses . . . . b                                                                                                                                                   | 6,971                                                                             |                      |                                           |                                   |                                                             |
|                                                        | c                                                                                | Net income or (loss) from fundraising events . . . . .                                                                                                                           |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | 9a                                                                               | Gross income from gaming activities See part IV, line 19 Complete Schedule G if total exceeds \$15,000 . . . . . a                                                               |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | b                                                                                | Less direct expenses . . . . b                                                                                                                                                   |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | c                                                                                | Net income or (loss) from gaming activities . . . . .                                                                                                                            |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | 10a                                                                              | Gross sales of inventory, less returns and allowances . . . . a                                                                                                                  |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | b                                                                                | Less cost of goods sold . . . . b                                                                                                                                                |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | c                                                                                | Net income or (loss) from sales of inventory . . . . .                                                                                                                           |                                                                                   |                      |                                           |                                   |                                                             |
|                                                        | Miscellaneous Revenue                                                            | Business Code                                                                                                                                                                    |                                                                                   |                      |                                           |                                   |                                                             |
| 11a                                                    | CAFETERIA REVENUE                                                                | 722,310                                                                                                                                                                          | 193,717                                                                           |                      |                                           | 193,717                           |                                                             |
| b                                                      | MEALMOBILE                                                                       | 624,210                                                                                                                                                                          | 55,361                                                                            | 55,361               |                                           |                                   |                                                             |
| c                                                      | CANCER CENTER                                                                    | 541,610                                                                                                                                                                          | 282,085                                                                           | 282,085              |                                           |                                   |                                                             |
| d                                                      | All other revenue                                                                |                                                                                                                                                                                  | 747,160                                                                           | 146,589              |                                           | 600,571                           |                                                             |
| e                                                      | Total. Add lines 11a-11d . . . . . \$ 1,278,323                                  |                                                                                                                                                                                  |                                                                                   |                      |                                           |                                   |                                                             |
| 12                                                     | Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e . . . . . |                                                                                                                                                                                  |                                                                                   | 85,828,343           | 81,664,076                                | 1,622,194                         | 2,446,305                                                   |

Part IX

Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns.<br>All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). |                                                                                                                                                                                                                    |                       |                                 |                                        |                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                           |                                                                                                                                                                                                                    | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
| 1                                                                                                                                                                                        | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                       | 0                     |                                 |                                        |                             |
| 2                                                                                                                                                                                        | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                         | 75,321                | 75,321                          |                                        |                             |
| 3                                                                                                                                                                                        | Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16                                                                                             | 0                     |                                 |                                        |                             |
| 4                                                                                                                                                                                        | Benefits paid to or for members                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| 5                                                                                                                                                                                        | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                 | 1,055,792             |                                 | 1,055,792                              |                             |
| 6                                                                                                                                                                                        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                            | 0                     |                                 |                                        |                             |
| 7                                                                                                                                                                                        | Other salaries and wages                                                                                                                                                                                           | 30,752,036            | 27,676,832                      |                                        |                             |
| 8                                                                                                                                                                                        | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                            | 0                     |                                 |                                        |                             |
| 9                                                                                                                                                                                        | Other employee benefits . . . . .                                                                                                                                                                                  | 9,526,588             | 8,573,929                       | 952,659                                |                             |
| 10                                                                                                                                                                                       | Payroll taxes . . . . .                                                                                                                                                                                            | 0                     |                                 |                                        |                             |
| 11                                                                                                                                                                                       | Fees for services (non-employees)                                                                                                                                                                                  |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | Management . . . . .                                                                                                                                                                                               | 0                     |                                 |                                        |                             |
| b                                                                                                                                                                                        | Legal . . . . .                                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| c                                                                                                                                                                                        | Accounting . . . . .                                                                                                                                                                                               | 0                     |                                 |                                        |                             |
| d                                                                                                                                                                                        | Lobbying . . . . .                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| e                                                                                                                                                                                        | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                            | 0                     |                                 |                                        |                             |
| f                                                                                                                                                                                        | Investment management fees . . . . .                                                                                                                                                                               | 0                     |                                 |                                        |                             |
| g                                                                                                                                                                                        | Other . . . . .                                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| 12                                                                                                                                                                                       | Advertising and promotion . . . . .                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| 13                                                                                                                                                                                       | Office expenses . . . . .                                                                                                                                                                                          | 0                     |                                 |                                        |                             |
| 14                                                                                                                                                                                       | Information technology . . . . .                                                                                                                                                                                   | 0                     |                                 |                                        |                             |
| 15                                                                                                                                                                                       | Royalties . . . . .                                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| 16                                                                                                                                                                                       | Occupancy . . . . .                                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| 17                                                                                                                                                                                       | Travel . . . . .                                                                                                                                                                                                   | 0                     |                                 |                                        |                             |
| 18                                                                                                                                                                                       | Payments of travel or entertainment expenses for any Federal, state or local public officials . . . . .                                                                                                            | 0                     |                                 |                                        |                             |
| 19                                                                                                                                                                                       | Conferences, conventions and meetings . . . . .                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| 20                                                                                                                                                                                       | Interest . . . . .                                                                                                                                                                                                 | 2,111,227             | 1,900,104                       | 211,123                                |                             |
| 21                                                                                                                                                                                       | Payments to affiliates . . . . .                                                                                                                                                                                   | 0                     |                                 |                                        |                             |
| 22                                                                                                                                                                                       | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                | 5,492,437             | 4,943,193                       | 549,244                                |                             |
| 23                                                                                                                                                                                       | Insurance . . . . .                                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| 24                                                                                                                                                                                       | Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )                                                |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | MEDICAL SUPPLIES AND DRUGS                                                                                                                                                                                         | 7,771,753             | 7,771,753                       |                                        |                             |
| b                                                                                                                                                                                        | PURCHASED SERVICES                                                                                                                                                                                                 | 8,019,780             | 6,683,374                       | 1,336,406                              |                             |
| c                                                                                                                                                                                        | PROVISION FOR BAD DEBT                                                                                                                                                                                             | 3,830,984             | 3,830,984                       |                                        |                             |
| d                                                                                                                                                                                        | FISCAL & ADMIN SERVICE                                                                                                                                                                                             | 10,988,510            | 9,636,252                       | 1,352,258                              |                             |
| f                                                                                                                                                                                        | All other expenses                                                                                                                                                                                                 |                       |                                 |                                        |                             |
| 25                                                                                                                                                                                       | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                 | 79,624,428            | 71,091,742                      | 8,532,686                              | 0                           |
| 26                                                                                                                                                                                       | Joint Costs. Check <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

**Part X**    **Balance Sheet**

|                                                                                             |                                                                                                                                                                                               | (A)<br>Beginning of year                                       |             | (B)<br>End of year |            |                       |
|---------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-------------|--------------------|------------|-----------------------|
| Assets                                                                                      | <b>1</b> Cash—non-interest-bearing . . . . .                                                                                                                                                  | 7,047,795                                                      | <b>1</b>    | 12,396,635         |            |                       |
|                                                                                             | <b>2</b> Savings and temporary cash investments . . . . .                                                                                                                                     |                                                                | <b>2</b>    |                    |            |                       |
|                                                                                             | <b>3</b> Pledges and grants receivable, net . . . . .                                                                                                                                         |                                                                | <b>3</b>    |                    |            |                       |
|                                                                                             | <b>4</b> Accounts receivable, net . . . . .                                                                                                                                                   | 10,840,965                                                     | <b>4</b>    | 9,938,600          |            |                       |
|                                                                                             | <b>5</b> Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L</i> . . . . .                            |                                                                | <b>5</b>    |                    |            |                       |
|                                                                                             | <b>6</b> Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) <i>Complete Part II of Schedule L</i> . . . . .     |                                                                | <b>6</b>    |                    |            |                       |
|                                                                                             | <b>7</b> Notes and loans receivable, net . . . . .                                                                                                                                            |                                                                | <b>7</b>    |                    |            |                       |
|                                                                                             | <b>8</b> Inventories for sale or use . . . . .                                                                                                                                                | 1,291,690                                                      | <b>8</b>    | 1,905,679          |            |                       |
|                                                                                             | <b>9</b> Prepaid expenses and deferred charges . . . . .                                                                                                                                      | 2,124,114                                                      | <b>9</b>    | 2,048,427          |            |                       |
|                                                                                             | <b>10a</b> Land, buildings, and equipment—cost basis                                                                                                                                          | <table><tr><td><b>10a</b></td><td>97,208,170</td></tr></table> | <b>10a</b>  | 97,208,170         |            |                       |
|                                                                                             | <b>10a</b>                                                                                                                                                                                    | 97,208,170                                                     |             |                    |            |                       |
|                                                                                             | <b>b</b> Less accumulated depreciation <i>Complete Part VI of Schedule D</i> . . . . .                                                                                                        | <table><tr><td><b>10b</b></td><td>45,469,055</td></tr></table> | <b>10b</b>  | 45,469,055         | 55,086,904 | <b>10c</b> 51,739,115 |
|                                                                                             | <b>10b</b>                                                                                                                                                                                    | 45,469,055                                                     |             |                    |            |                       |
|                                                                                             | <b>11</b> Investments—publicly traded securities . . . . .                                                                                                                                    | 20,756,708                                                     | <b>11</b>   | 37,532,471         |            |                       |
|                                                                                             | <b>12</b> Investments—other securities <i>See Part IV, line 11 Complete Part VII of Schedule D</i> . . . . .                                                                                  |                                                                | <b>12</b>   |                    |            |                       |
|                                                                                             | <b>13</b> Investments—program-related <i>See Part IV, line 11 Complete Part VIII of Schedule D</i> . . . . .                                                                                  | 320,960                                                        | <b>13</b>   | 636,652            |            |                       |
| <b>14</b> Intangible assets . . . . .                                                       | 91,259                                                                                                                                                                                        | <b>14</b>                                                      | 70,087      |                    |            |                       |
| <b>15</b> Other assets <i>See Part IV, line 11 Complete Part IX of Schedule D</i> . . . . . | 565,000                                                                                                                                                                                       | <b>15</b>                                                      | 425,000     |                    |            |                       |
| <b>16</b> <b>Total assets.</b> <i>Add lines 1 through 15 (must equal line 34)</i>           | 98,125,395                                                                                                                                                                                    | <b>16</b>                                                      | 116,692,666 |                    |            |                       |
| Liabilities                                                                                 | <b>17</b> Accounts payable and accrued expenses . . . . .                                                                                                                                     | 10,283,998                                                     | <b>17</b>   | 10,516,865         |            |                       |
|                                                                                             | <b>18</b> Grants payable . . . . .                                                                                                                                                            |                                                                | <b>18</b>   |                    |            |                       |
|                                                                                             | <b>19</b> Deferred revenue . . . . .                                                                                                                                                          | 412,690                                                        | <b>19</b>   | 364,586            |            |                       |
|                                                                                             | <b>20</b> Tax-exempt bond liabilities . . . . .                                                                                                                                               | 17,826,694                                                     | <b>20</b>   | 29,806,379         |            |                       |
|                                                                                             | <b>21</b> Escrow account liability <i>Complete Part IV of Schedule D</i> . . . . .                                                                                                            |                                                                | <b>21</b>   |                    |            |                       |
|                                                                                             | <b>22</b> Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons <i>Complete Part II of Schedule L</i> . . . . . |                                                                | <b>22</b>   |                    |            |                       |
|                                                                                             | <b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                            |                                                                | <b>23</b>   |                    |            |                       |
|                                                                                             | <b>24</b> Unsecured notes and loans payable . . . . .                                                                                                                                         |                                                                | <b>24</b>   |                    |            |                       |
|                                                                                             | <b>25</b> Other liabilities <i>Complete Part X of Schedule D</i> . . . . .                                                                                                                    | 5,887,261                                                      | <b>25</b>   | 6,036,413          |            |                       |
|                                                                                             | <b>26</b> <b>Total liabilities.</b> <i>Add lines 17 through 25</i> . . . . .                                                                                                                  | 34,410,643                                                     | <b>26</b>   | 46,724,243         |            |                       |
| Net Assets or Fund Balances                                                                 | <b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>                                       |                                                                |             |                    |            |                       |
|                                                                                             | <b>27</b> Unrestricted net assets . . . . .                                                                                                                                                   | 63,427,759                                                     | <b>27</b>   | 69,669,416         |            |                       |
|                                                                                             | <b>28</b> Temporarily restricted net assets . . . . .                                                                                                                                         | 286,993                                                        | <b>28</b>   | 299,007            |            |                       |
|                                                                                             | <b>29</b> Permanently restricted net assets . . . . .                                                                                                                                         |                                                                | <b>29</b>   |                    |            |                       |
|                                                                                             | <b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>                                                                |                                                                |             |                    |            |                       |
|                                                                                             | <b>30</b> Capital stock or trust principal, or current funds . . . . .                                                                                                                        |                                                                | <b>30</b>   |                    |            |                       |
|                                                                                             | <b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                           |                                                                | <b>31</b>   |                    |            |                       |
|                                                                                             | <b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                          |                                                                | <b>32</b>   |                    |            |                       |
|                                                                                             | <b>33</b> Total net assets or fund balances . . . . .                                                                                                                                         | 63,714,752                                                     | <b>33</b>   | 69,968,423         |            |                       |
|                                                                                             | <b>34</b> Total liabilities and net assets/fund balances . . . . .                                                                                                                            | 98,125,395                                                     | <b>34</b>   | 116,692,666        |            |                       |

**Part XI**    **Financial Statements and Reporting**

|           |                                                                                                                                                                                                                                     | Yes       | No  |
|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|
| <b>1</b>  | Accounting method used to prepare the Form 990 <input type="checkbox"/> cash <input checked="" type="checkbox"/> accrual <input type="checkbox"/> other                                                                             |           |     |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .                                                                                                                           | <b>2a</b> | No  |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant? . . . . .                                                                                                                                        | <b>2b</b> | Yes |
| <b>c</b>  | If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . . | <b>2c</b> | Yes |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .                                                                  | <b>3a</b> | No  |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? . . . . .                                                                                                                                                      | <b>3b</b> |     |

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.  
Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

|                                                                   |  |                                              |
|-------------------------------------------------------------------|--|----------------------------------------------|
| Name of the organization<br>Watertown Regional Medical Center Inc |  | Employer identification number<br>39-1030310 |
|-------------------------------------------------------------------|--|----------------------------------------------|

Part I Reason for Public Charity Status (to be completed by all organizations) (See Instructions)

The organization is not a private foundation because it is (Please check only **one** organization )

|    |                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|----|-------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | <input type="checkbox"/>            | A church, convention of churches, or association of churches described in <b>Section 170(b)(1)(A)(i).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 2  | <input type="checkbox"/>            | A school described in <b>Section 170(b)(1)(A)(ii).</b> (Attach Schedule E )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 3  | <input checked="" type="checkbox"/> | A hospital or a cooperative hospital service organization described in <b>Section 170(b)(1)(A)(iii).</b> (Attach Schedule H )                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 4  | <input type="checkbox"/>            | A medical research organization operated in conjunction with a hospital described in <b>Section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state                                                                                                                                                                                                                                                                                                                                                                                                       |
| 5  | <input type="checkbox"/>            | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in <b>Section 170(b)(1)(A)(iv).</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                          |
| 6  | <input type="checkbox"/>            | A federal, state, or local government or governmental unit described in <b>Section 170(b)(1)(A)(v).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 7  | <input type="checkbox"/>            | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>Section 170(b)(1)(A)(vi)</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                           |
| 8  | <input type="checkbox"/>            | A community trust described in <b>Section 170(b)(1)(A)(vi)</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 9  | <input type="checkbox"/>            | An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>Section 509(a)(2).</b> (Complete Part III )                                                                                            |
| 10 | <input type="checkbox"/>            | An organization organized and operated exclusively to test for public safety See <b>Section 509(a)(4).</b> (See instructions )                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 11 | <input type="checkbox"/>            | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>Section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h<br>a <input type="checkbox"/> Type I      b <input type="checkbox"/> Type II      c <input type="checkbox"/> Type III - Functionally Integrated      d <input type="checkbox"/> Type III - Other |
| e  | <input checked="" type="checkbox"/> | By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)                                                                                                                                                                                                                                                                                       |
| f  | <input type="checkbox"/>            | If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box                                                                                                                                                                                                                                                                                                                                                                                                                      |
| g  | <input type="checkbox"/>            | Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?<br>(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?<br>(ii) a family member of a person described in (i) above?<br>(iii) a 35% controlled entity of a person described in (i) or (ii) above?                                                                                                                           |
| h  | <input type="checkbox"/>            | Provide the following information about the organizations the organization supports                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     | No |
| 11g(ii)  |     | No |
| 11g(iii) |     | No |

| (i) Name of Supported Organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (See Instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of support? |
|------------------------------------|----------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|--------------------------|
|                                    |          |                                                                                              | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
| Total                              |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

| Public Support                                                                                                                                                                                    |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                                       | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                                               |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                 |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                         |          |          |          |          |          |           |
| 4 Total. Add line 1-3                                                                                                                                                                             |          |          |          |          |          |           |
| 5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support subtract line 5 from line 4                                                                                                                                                      |          |          |          |          |          |           |

| Total Support                                                                                                                                                            |          |          |          |          |          |           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                              | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                    |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                         |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                     |          |          |          |          |          |           |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                        |          |          |          |          |          |           |
| 11 Total Support (Add lines 7 through 10)                                                                                                                                |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                       |          |          |          |          | 12       |           |
| 13 First Five Years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                                     |  |    |  |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----|--|--|--|--|
| 14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                      |  | 14 |  |  |  |  |
| 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f                                                                                                                                                                                                                                                                                                                        |  | 15 |  |  |  |  |
| 16a 33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                                 |  |    |  |  |  |  |
| b 33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                            |  |    |  |  |  |  |
| 17a 10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization    |  |    |  |  |  |  |
| b 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization |  |    |  |  |  |  |
| 18 Private Foundation. If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                       |  |    |  |  |  |  |

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I.)

| Section A. Public Support                                                                                                                                                       |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                     | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                              |          |          |          |          |          |           |
| 2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose       |          |          |          |          |          |           |
| 3Gross receipts from activities that are not an unrelated trade or business under section 513                                                                                   |          |          |          |          |          |           |
| 4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                |          |          |          |          |          |           |
| 5The value of services or facilities furnished by a governmental unit to the organization without charge                                                                        |          |          |          |          |          |           |
| 6Total Add lines 1-5                                                                                                                                                            |          |          |          |          |          |           |
| 7aAmounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                      |          |          |          |          |          |           |
| bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 |          |          |          |          |          |           |
| cTotal of lines 7a and 7b                                                                                                                                                       |          |          |          |          |          |           |
| 8Public Support (Subtract line 7c from line 6)                                                                                                                                  |          |          |          |          |          |           |

| Total Support                                                                                                                                                          |          |          |          |          |          |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                            | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 9Amounts from line 6                                                                                                                                                   |          |          |          |          |          |           |
| 10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                      |          |          |          |          |          |           |
| bUnrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975                                                               |          |          |          |          |          |           |
| cAdd lines 10a and 10b                                                                                                                                                 |          |          |          |          |          |           |
| 11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                          |          |          |          |          |          |           |
| 12Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                       |          |          |          |          |          |           |
| 13Total Support (Add lines 9, 10c, 11 and 12)                                                                                                                          |          |          |          |          |          |           |
| 14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Computation of Public Support Percentage |                                                                                      |    |  |
|------------------------------------------|--------------------------------------------------------------------------------------|----|--|
| 15                                       | Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16                                       | Public Support Percentage for 2007 Schedule A, Part IV -A, line 27g                  | 16 |  |

| Computation of Investment Income Percentage |                                                                                                                                                                                                                                                            |    |  |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17                                          | Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                  | 17 |  |
| 18                                          | Investment Income Percentage from 2007 Schedule A, Part IV -A, line 27h                                                                                                                                                                                    | 18 |  |
| 19a                                         | 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization          |    |  |
| b                                           | 33 1/3% Tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |    |  |
| 20                                          | Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                     |    |  |

Part IV

**Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

|                              |
|------------------------------|
| Facts and Circumstances Test |
|                              |

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization  
Watertown Regional Medical Center Inc

Employer identification number  
39-1030310

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                             |                              |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                     | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                 |                              |
| 2 | Aggregate Contributions to (during year)                                                                                                                                                                                                                                                                    |                              |
| 3 | Aggregate Grants from (during year)                                                                                                                                                                                                                                                                         |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                              |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   | Held at the End of the Year                                                        |
|---|------------------------------------------------------------------------------------|
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4

Number of states where property subject to conservation easement is located

5

Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year

7

Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year  \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 \$

(ii) Assets included in Form 990, Part X \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1 \$

b

Assets included in Form 990, Part X \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Trust, Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain why in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
| 1a | Beginning of year balance . . . . .                      |               |                   |                     |                    |
| b  | Contributions . . . . .                                  |               |                   |                     |                    |
| c  | Investment earnings or losses . . . . .                  |               |                   |                     |                    |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . |               |                   |                     |                    |
| f  | Administrative expenses . . . . .                        |               |                   |                     |                    |
| g  | End of year balance . . . . .                            |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations . . . . .

(ii)

related organizations . . . . .

3a(i)

Yes

No

3a(ii)

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------|----------------|
| 1a Land . . . . .                                                                                      | 1,022,792                            | 0                              |                  | 1,022,792      |
| b Buildings . . . . .                                                                                  | 44,159,077                           | 0                              | 14,911,487       | 29,247,590     |
| c Leasehold improvements . . . . .                                                                     |                                      |                                |                  |                |
| d Equipment . . . . .                                                                                  | 48,405,693                           | 0                              | 28,498,437       | 19,907,256     |
| e Other . . . . .                                                                                      | 3,620,608                            | 0                              | 2,059,131        | 1,561,477      |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶ |                                      |                                |                  | 51,739,115     |

Schedule D (Form 990) 2008

| (a) Description of security or category<br>(including name of security)      | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|------------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| Financial derivatives and other financial products                           |                |                                                             |
| Closely-held equity interests                                                |                |                                                             |
| Other                                                                        |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 12 ) ▶ |                |                                                             |

| (a) Description of investment type                                           | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|------------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| INVESTMENTS IN OTHER ENTITIES                                                | 636,652        | F                                                           |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 13 ) ▶ | 636,652        |                                                             |

| (a) Description                                                            | (b) Book value |
|----------------------------------------------------------------------------|----------------|
| AMTS DUE FROM 3RD PARTY PAYOR                                              | 425,000        |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 15.) | 425,000        |

| (a) Description of Liability                                               | (b) Amount |
|----------------------------------------------------------------------------|------------|
| Federal Income Taxes                                                       |            |
| Resident Deposit Payable                                                   | 6,036,413  |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
|                                                                            |            |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 25 ) | 6,036,413  |

**Schedule D (Form 990) 2008**

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

|    |                                                                                 |    |            |
|----|---------------------------------------------------------------------------------|----|------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 85,828,343 |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 79,624,428 |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 6,203,915  |
| 4  | Net unrealized gains (losses) on investments                                    | 4  |            |
| 5  | Donated services and use of facilities                                          | 5  |            |
| 6  | Investment expenses                                                             | 6  |            |
| 7  | Prior period adjustments                                                        | 7  |            |
| 8  | Other (Describe in Part XIV)                                                    | 8  |            |
| 9  | Total adjustments (net) Add lines 4 - 8                                         | 9  |            |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 6,203,915  |

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                            |    |            |
|---|--------------------------------------------------------------------------------------------|----|------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 85,828,343 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |            |
| a | Net unrealized gains on investments . . . . .                                              | 2a |            |
| b | Donated services and use of facilities . . . . .                                           | 2b |            |
| c | Recoveries of prior year grants . . . . .                                                  | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                     | 2d |            |
| e | Add lines 2a through 2d . . . . .                                                          | 2e |            |
| 3 | Subtract line 2e from line 1 . . . . .                                                     | 3  | 85,828,343 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                       |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |            |
| b | Other (Describe in Part XIV) . . . . .                                                     | 4b |            |
| c | Add lines 4a and 4b . . . . .                                                              | 4c |            |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 85,828,343 |

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                             |    |            |
|---|---------------------------------------------------------------------------------------------|----|------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                        | 1  | 79,624,428 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |            |
| a | Donated services and use of facilities . . . . .                                            | 2a |            |
| b | Prior year adjustments . . . . .                                                            | 2b |            |
| c | Losses reported on Form 990, Part IX, line 25 . . . . .                                     | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                      | 2d |            |
| e | Add lines 2a through 2d . . . . .                                                           | 2e |            |
| 3 | Subtract line 2e from line 1 . . . . .                                                      | 3  | 79,624,428 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |            |
| b | Other (Describe in Part XIV) . . . . .                                                      | 4b |            |
| c | Add lines 4a and 4b . . . . .                                                               | 4c |            |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 79,624,428 |

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |

OMB No 1545-0047

39-1030310

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

|                 |   | (a) Event #1                                                           | (b) Event #2                    | (c) Other Events    | (d) Total Events                 |
|-----------------|---|------------------------------------------------------------------------|---------------------------------|---------------------|----------------------------------|
|                 |   | LOVE LIGHTS<br>(event type)                                            | Other Events(6)<br>(event type) | 0<br>(total number) | (Add col (a) through<br>col (c)) |
| Revenue         | 1 | Gross receipts . . . . .                                               | 9,861                           | 9,449               | 19,310                           |
|                 | 2 | Less Charitable contributions . . . . .                                |                                 |                     |                                  |
|                 | 3 | Gross revenue (line 1 minus line 2) . . . . .                          | 9,861                           | 9,449               | 19,310                           |
| Direct Expenses | 4 | Cash Prizes . . . . .                                                  |                                 |                     |                                  |
|                 | 5 | Non-cash Prizes . . . . .                                              |                                 |                     |                                  |
|                 | 6 | Rent/Facility costs . . . . .                                          |                                 |                     |                                  |
|                 | 7 | Other direct expenses . . . . .                                        | 2,484                           | 4,487               | 6,971                            |
|                 | 8 | Direct expense summary Add lines 4 through 7 in column (d) . . . . . ▶ |                                 |                     | 6,971                            |
|                 | 9 | Net income summary Combine lines 3 and 8 in column (d). . . . . ▶      |                                 |                     | 12,339                           |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo                                                                                        | (b) Pull tabs/Instant<br>bingo/progressive<br>bingo                 | (c) Other gaming                                                    | (d) Total gaming (Add<br>col (a) through col (c)) |
|-----------------|---|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------|
|                 |   |                                                                                                  |                                                                     |                                                                     |                                                   |
| Direct Expenses | 1 | Gross revenue . . . . .                                                                          |                                                                     |                                                                     |                                                   |
|                 | 2 | Cash prizes . . . . .                                                                            |                                                                     |                                                                     |                                                   |
|                 | 3 | Non-cash prizes . . . . .                                                                        |                                                                     |                                                                     |                                                   |
|                 | 4 | Rent/facility costs . . . . .                                                                    |                                                                     |                                                                     |                                                   |
|                 | 5 | Other direct expenses . . . . .                                                                  |                                                                     |                                                                     |                                                   |
|                 | 6 | Volunteer labor . . . . .<br><input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |                                                   |
|                 | 7 | Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶                           |                                                                     |                                                                     |                                                   |
|                 | 8 | Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . ▶                        |                                                                     |                                                                     |                                                   |

|     |                                                                                                                                                                 |     |    |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                 | Yes | No |
| 9   | Enter the state(s) in which the organization operates gaming activities _____                                                                                   |     |    |
| a   | Is the organization licensed to operate gaming activities in each of these states? . . . . .                                                                    | 9a  |    |
| b   | If "No," Explain<br>_____<br>_____                                                                                                                              |     |    |
| 10a | Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?                                                            | 10a |    |
| b   | If "Yes," Explain<br>_____<br>_____                                                                                                                             |     |    |
| 11  | Does the organization operate gaming activities with nonmembers? . . . . .                                                                                      | 11  |    |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . . | 12  |    |

|                                                                                                                                                                                                   | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>13</b> Indicate the percentage of gaming activity operated in                                                                                                                                  |     |    |
| <b>a</b> The organization's facility . . . . . <b>13a</b>                                                                                                                                         |     |    |
| <b>b</b> An outside facility . . . . . <b>13b</b>                                                                                                                                                 |     |    |
| <b>14</b> Provide the name and address of the person who prepares the organization's gaming/special events books and records                                                                      |     |    |
| Name ►                                                                                                                                                                                            |     |    |
| Address ►                                                                                                                                                                                         |     |    |
| <b>15a</b> Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . . <b>15a</b>                                                      |     |    |
| <b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____                             |     |    |
| <b>c</b> If "Yes," enter name and address                                                                                                                                                         |     |    |
| Name ►                                                                                                                                                                                            |     |    |
| Address ►                                                                                                                                                                                         |     |    |
| <b>16</b> Gaming manager information                                                                                                                                                              |     |    |
| Name ►                                                                                                                                                                                            |     |    |
| Gaming manager compensation ► \$ _____                                                                                                                                                            |     |    |
| Description of services provided ►                                                                                                                                                                |     |    |
| <input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor                                                                       |     |    |
| <b>17</b> Mandatory distributions                                                                                                                                                                 |     |    |
| <b>a</b> Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . . <b>17a</b>                          |     |    |
| <b>b</b> Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____ |     |    |

SCHEDULE H  
(Form 990)

Hospitals

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

Name of the organization  
Watertown Regional Medical Center Inc

Employer identification number  
39-1030310

Part I

Charity Care and Certain Other Community Benefits at Cost (Optional for 2008)

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |     |    |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No  |    |
| 1a | Does the organization have a charity care policy? If "No," skip to question 6a . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1a  | Yes |    |
| b  | If "Yes," is it a written policy? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 1b  | Yes |    |
| 2  | If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals<br><div><input type="checkbox"/> Applied uniformly to all hospitals</div> <div><input type="checkbox"/> Applied uniformly to most hospitals</div> <div><input type="checkbox"/> Generally tailored to individual hospitals</div>                                                                                                                                                                                       |     |     |    |
| 3  | Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients<br><br>a Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care<br><div><input type="checkbox"/> 100%</div> <div><input type="checkbox"/> 150%</div> <div><input type="checkbox"/> 200%</div> <div><input checked="" type="checkbox"/> Other 125 %</div> | 3a  | Yes |    |
| b  | Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care . . . . .<br><div><input type="checkbox"/> 200%</div> <div><input type="checkbox"/> 250%</div> <div><input checked="" type="checkbox"/> 300%</div> <div><input type="checkbox"/> 350%</div> <div><input type="checkbox"/> 400%</div> <div><input type="checkbox"/> Other %</div>                                                                         | 3b  | Yes |    |
| c  | If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care                                                                                                                                                                                                                                        |     |     |    |
| 4  | Does the organization's policy provide free or discounted care to the "medically indigent"? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 4   | Yes |    |
| 5a | Does the organization budget amounts for free or discounted care provided under its charity care policy? . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 5a  | Yes |    |
| b  | If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 5b  |     | No |
| c  | If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? . . . . .                                                                                                                                                                                                                                                                                                                                                                                    | 5c  |     |    |
| 6a | Does the organization prepare an annual community benefit report? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 6a  | Yes |    |
| 6b | If "Yes," does the organization make it available to the public? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6b  | Yes |    |
|    | Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |     |    |

| 7 Charity Care and Certain Other Community Benefits at Cost                                           |                                                 |                               |                                     |                               |                                   |                              |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| Charity Care and Means-Tested Programs                                                                | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
| a Charity care at cost (from worksheets 1 and 2) . . . .                                              |                                                 |                               | 564,726                             |                               | 564,726                           |                              |
| b Unreimbursed Medicaid (from worksheet 3, column a) . . . .                                          |                                                 |                               | 4,255,135                           |                               | 4,255,135                         |                              |
| c Unreimbursed costs—other means-tested government programs (from worksheet 3, column b) . . . . .    |                                                 |                               |                                     |                               |                                   |                              |
| d Total Charity Care and Means-Tested Programs . . . .                                                |                                                 |                               | 4,819,861                           |                               | 4,819,861                         |                              |
| Other Benefits                                                                                        |                                                 |                               |                                     |                               |                                   |                              |
| e Community health improvement services and community benefit operations (from worksheet 4) . . . . . |                                                 |                               | 910,500                             | 240,215                       | 670,285                           | 0 84 %                       |
| f Health professions education (from worksheet 5) . . . .                                             |                                                 |                               | 61,887                              |                               | 61,887                            | 0 08 %                       |
| g Subsidized health services (from worksheet 6) . . . .                                               |                                                 |                               | 2,383,398                           | 1,285,179                     | 1,098,219                         |                              |
| h Research (from worksheet 7)                                                                         |                                                 |                               |                                     |                               |                                   |                              |
| i Cash and in-kind contributions to community groups (from worksheet 8) . . . .                       |                                                 |                               | 171,813                             |                               | 171,813                           | 0 22 %                       |
| j Total Other Benefits . . . .                                                                        |                                                 |                               | 3,527,598                           | 1,525,394                     | 2,002,204                         | 1 14 %                       |
| k Total (line 7d and 7j) . . . .                                                                      |                                                 |                               | 8,347,459                           | 1,525,394                     | 6,822,065                         | 1 14 %                       |

Part IICommunity Building Activities

(Complete this table if the organization conducted any community building activities) (Optional for 2008)

|                                                            | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|------------------------------------------------------------|-------------------------------------------------|-------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| 1Physical improvements and housing                         |                                                 |                               | 81,412                               |                               | 33,378                             | 41 %                         |
| 2Economic development                                      |                                                 |                               |                                      |                               |                                    |                              |
| 3Community support                                         |                                                 |                               | 3,553                                |                               | 3,553                              |                              |
| 4Environmental improvements                                |                                                 |                               |                                      |                               |                                    |                              |
| 5Leadership development and training for community members |                                                 |                               | 3,092                                |                               | 3,092                              |                              |
| 6Coalition building                                        |                                                 |                               |                                      |                               |                                    |                              |
| 7Community health improvement advocacy                     |                                                 |                               | 90,649                               |                               | 90,649                             |                              |
| 8Workforce development                                     |                                                 |                               | 1,963                                |                               | 1,963                              |                              |
| 9Other                                                     |                                                 |                               |                                      |                               |                                    |                              |
| 10Total                                                    |                                                 |                               | 180,669                              |                               | 132,635                            | 41 %                         |

Part IIIBad Debt, Medicare, & Collection Practices

(Optional for 2008)

Section A. Bad Debt Expense

|                                                                                                                                                                                                                                                                                                          |                                                                                                                                                            |     |    |   |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|---|--|
|                                                                                                                                                                                                                                                                                                          |                                                                                                                                                            | Yes | No |   |  |
| 1                                                                                                                                                                                                                                                                                                        | Does the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No 15?                               | 1   |    |   |  |
| 2                                                                                                                                                                                                                                                                                                        | Enter the amount of the organization's bad debt expense (at cost)                                                                                          |     |    | 2 |  |
| 3                                                                                                                                                                                                                                                                                                        | Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's charity care policy |     |    | 3 |  |
| 4Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, or rationale for including other bad debt amounts in community benefit |                                                                                                                                                            |     |    |   |  |

Section B. Medicare

|                                                                                                                                                                                                                                                             |                                                                       |   |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|---|--|
| 5                                                                                                                                                                                                                                                           | Enter total revenue received from Medicare (including DSH and IME)    | 5 |  |
| 6                                                                                                                                                                                                                                                           | Enter Medicare allowable costs of care relating to payments on line 5 | 6 |  |
| 7                                                                                                                                                                                                                                                           | Enter line 5 less line 6—surplus or (shortfall)                       | 7 |  |
| 8Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit and the costing methodology or source used to determine the amount reported on line 6 and indicate which of the following methods was used |                                                                       |   |  |
| <input type="checkbox"/> Cost accounting system                                                                                                                                                                                                             |                                                                       |   |  |
| <input type="checkbox"/> Cost to charge ratio                                                                                                                                                                                                               |                                                                       |   |  |
| <input type="checkbox"/> Other                                                                                                                                                                                                                              |                                                                       |   |  |

Section C. Collection Practices

|    |                                                                                                                                                                                                                       |    |  |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 9a | Does the organization have a written debt collection policy?                                                                                                                                                          | 9a |  |
| 9b | If "Yes," does the organization's collection policy contain provisions on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance? Describe in Part VI | 9b |  |

Part IVManagement Companies and Joint Ventures

(Optional for 2008)

| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership% | (e) Physicians' profit % or stock ownership % |
|--------------------|-----------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------|
| 1                  |                                               |                                                  |                                                                                   |                                               |
| 2                  |                                               |                                                  |                                                                                   |                                               |
| 3                  |                                               |                                                  |                                                                                   |                                               |
| 4                  |                                               |                                                  |                                                                                   |                                               |
| 5                  |                                               |                                                  |                                                                                   |                                               |
| 6                  |                                               |                                                  |                                                                                   |                                               |
| 7                  |                                               |                                                  |                                                                                   |                                               |
| 8                  |                                               |                                                  |                                                                                   |                                               |
| 9                  |                                               |                                                  |                                                                                   |                                               |
| 10                 |                                               |                                                  |                                                                                   |                                               |
| 11                 |                                               |                                                  |                                                                                   |                                               |
| 12                 |                                               |                                                  |                                                                                   |                                               |
| 13                 |                                               |                                                  |                                                                                   |                                               |
| 14                 |                                               |                                                  |                                                                                   |                                               |

|               |                                                        |
|---------------|--------------------------------------------------------|
| <b>Part V</b> | <b>Facility Information</b> <i>(Required for 2008)</i> |
|---------------|--------------------------------------------------------|

[illegible]

Complete this part to provide the following information

**1** Provide the description required for Part I, line 3c, Part I, line 7, Part III, line 4, Part III, line 8, and Part III, line 9b

This image shows a full page of a document template. It consists of a series of evenly spaced, thin black horizontal lines running across the width of the page. The background is white, and there are no margins, text, or other markings present.

**2 Needs Assessment.** Describe how the organization assesses the health care needs of the communities it serves

Using public health data provided by the State of Wisconsin, local health departments and the University of Wisconsin, UW Health Partners Watertown Regional Medical Center (WRMC) completes regular community health assessments. These assessments are performed in cooperation with the local public health offices. Public health data is used to identify the region's top health and safety needs. Each need is then ranked according to the number of people affected and also quantified in terms of regional cost burden. Finally, we rate the community health needs in terms of how well they match with the organization's strategic priorities and resources to calculate overall priority scores. This year, the organization has identified the following as our community's top health and safety needs: a. Heart Disease b. Overweight and Obesity c. Cancer prevention and screening d. Access to care for the under and uninsured.

**3 Patient Education of Eligibility for Assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

WRMC uses multiple methods to educate patients about eligibility for financial assistance. Local referring providers are familiar with WRMC's charity care policies and often get patients in contact with WRMC financial counselors as the care process is initiated. Our front office/reception staff at each point of entry is educated on billing and assistance procedures and can serve as an immediate resource for patients, referring patients to financial counselors to provide personalized counseling when necessary. Our financial assistance policies are available on our website, and the numbers for our financial counselors are readily publicized in phone books and other directories. Once admitted to the medical center, each patient receives a Patient Handbook, which clearly outlines billing procedures and financial assistance resources. These policies and resources are also available 24/7 on our website at [uwHPwatertown.com](http://uwHPwatertown.com).

**4 Community Information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

WRMC serves the residents of Dodge and Jefferson counties in a service area of roughly 120,000 lives. Basic county demographic information is as follows:

|                                     | Dodge County | Jefferson County |
|-------------------------------------|--------------|------------------|
| % Residents below Poverty           | 8.1%         | 7.6%             |
| % with HS Diploma                   | 82.3%        | 84.7%            |
| % Speak Language other than English | 4.6%         | 6.1%             |
| % Residents over age 65             | 13.6%        | 12.5%            |
| % Residents uninsured               | 7.4%         | 3%               |

**5 Community Building Activities.** Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

WRMC is active in community health improvement in the region. Our involvement with three major community initiatives is described below. An active member of the Dodge Jefferson Healthy Community Partnership, we work in partnership with local health departments to develop community health improvement plans. We provided leadership, staff expertise, and financial funding to develop the Watertown Area Cares Clinic (WACC), a new free clinic developed to meet the overwhelming needs of other local free clinics. WRMC provides lab and diagnostic services (free of charge) to meet the needs of the WACC as well as another local free clinic, the Rock River Free Clinic. WRMC plays a leading role in Get Healthy Watertown, a community group working to combat our region's obesity problem by helping families and businesses to adopt healthy lifestyle practices. With Get Healthy Watertown, we've developed an annual community weight loss challenge called Weight to Win. To date, we have helped community members to lose more than 6,000 pounds. We have also provided health and wellness resources to local businesses, helping them to implement workplace wellness programs. We also play a leadership role in the fundraising and development of a local inpatient hospice care center. Two of our associates are on the board of directors for Rainbow Hospice. One of our physicians is the hospice medical director, and the organization has made multiple financial donations to enhance the hospice services available locally.

**6** Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

WRMC is governed by a community board of directors who represent the diverse needs of the Watertown region. We have a board of directors sub-committee which oversees our community benefit plan and activities. This committee also oversees our Community Health Fund. This committee is made up of community members who represent underserved populations, such as the elderly, low-income, Spanish speaking population and youth. Each fiscal year, our board allocates a percentage of net revenue to a Community Health Fund. Community non-profits with health and safety related missions apply for and receive grant funds to further their missions of enhancing the health of the community.

**7** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

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**8** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
Watertown Regional Medical Center Inc

Grants and Other Assistance to Organizations,  
Governments and Individuals in the U.S.

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

OMB No 1545-0047

2008

Open to Public  
Inspection

Employer identification number  
39-1030310

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 if additional space is needed.

☐

| 1(a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|-----------------------------------------------------|---------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations

3

Enter total number of other organizations

**Part III**

**Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance               | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e) Method of valuation (book, FMV , appraisal, other) | (f)Description of non-cash assistance |
|----------------------------------------------|-------------------------|-------------------------|----------------------------------|--------------------------------------------------------|---------------------------------------|
| SCHOLARSHIP AWARDS (SEE PART IV FOR DETAILS) | 12                      | 14,000                  |                                  | N/A                                                    | N/A                                   |
| LOAN FORGIVENESS (SEE PART IV FOR DETAILS)   | 23                      | 61,320                  |                                  | N/A                                                    | N/A                                   |
|                                              |                         |                         |                                  |                                                        |                                       |
|                                              |                         |                         |                                  |                                                        |                                       |
|                                              |                         |                         |                                  |                                                        |                                       |
|                                              |                         |                         |                                  |                                                        |                                       |
|                                              |                         |                         |                                  |                                                        |                                       |

**Part IV**

**Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |
|            |                  |             |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization  
Watertown Regional Medical Center Inc

Employer identification number  
39-1030310

Part I Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input type="checkbox"/> First class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div> |     |    |
| <div><div>b</div><div>If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Yes |    |
| <div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     | No |
| <div><div>3</div><div>Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply</div><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div>                                                                                                                                                                                                                                         |     |    |
| <div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
| <div><div>a</div><div>Receive a severance payment or change of control payment?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     | No |
| <div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     | No |
| <div><div>501(c)(3) and 501(c)(4) organizations only must complete lines 5-8.</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |
| <div><div>5</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |     |    |
| <div><div>a</div><div>The organization?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 5a  | No |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 5b  | No |
| <div><div>6</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |    |
| <div><div>a</div><div>The organization?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 6a  | No |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6b  | No |
| <div><div>7</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     | No |
| <div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |     | No |

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name         |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|------------------|------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                  |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| John Kosanovich  | (i)  | 288,127                                            | 50,409                              | 39,348                   | 0                         | 0                       | 377,884                         | 318,420                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Ron Sokovich     | (i)  | 171,269                                            | 0                                   | 22,238                   | 0                         | 0                       | 193,507                         | 100,962                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| John Graf        | (i)  | 128,061                                            | 21,303                              | 39,058                   | 0                         | 0                       | 188,422                         | 190,015                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Duane Floyd      | (i)  | 97,600                                             | 10,893                              | 15,539                   | 0                         | 0                       | 124,032                         | 127,367                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Jacklynn Lesniak | (i)  | 120,159                                            | 11,430                              | 9,926                    | 0                         | 0                       | 141,515                         | 142,990                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| John McGuinness  | (i)  | 241,088                                            | 62,352                              | 15,518                   | 0                         | 0                       | 318,958                         | 319,875                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Rhonda Miller    | (i)  | 259,149                                            | 53,592                              | 15,542                   | 0                         | 0                       | 328,283                         | 300,327                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Tahmina Aafreen  | (i)  | 194,108                                            | 70,218                              | 15,514                   | 0                         | 0                       | 279,840                         | 252,135                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| James Milford    | (i)  | 162,975                                            | 70,739                              | 15,143                   | 0                         | 0                       | 248,857                         | 242,820                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| John Basarich    | (i)  | 161,880                                            | 65,182                              | 15,509                   | 0                         | 0                       | 242,571                         | 242,820                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
|                  | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                  | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                  | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                  | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                  | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                  | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |



Software ID:  
Software Version:  
EIN: 39-1030310  
Name: Watertown Regional Medical Center Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name         |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|------------------|------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                  |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| John Kosanovich  | (i)  | 288,127                                            | 50,409                              | 39,348                   | 0                         | 0                       | 377,884                         | 318,420                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Ron Sokovich     | (i)  | 171,269                                            | 0                                   | 22,238                   | 0                         | 0                       | 193,507                         | 100,962                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| John Graf        | (i)  | 128,061                                            | 21,303                              | 39,058                   | 0                         | 0                       | 188,422                         | 190,015                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Duane Floyd      | (i)  | 97,600                                             | 10,893                              | 15,539                   | 0                         | 0                       | 124,032                         | 127,367                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Jacklynn Lesniak | (i)  | 120,159                                            | 11,430                              | 9,926                    | 0                         | 0                       | 141,515                         | 142,990                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| John McGuinness  | (i)  | 241,088                                            | 62,352                              | 15,518                   | 0                         | 0                       | 318,958                         | 319,875                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Rhonda Miller    | (i)  | 259,149                                            | 53,592                              | 15,542                   | 0                         | 0                       | 328,283                         | 300,327                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Tahmina Aafreen  | (i)  | 194,108                                            | 70,218                              | 15,514                   | 0                         | 0                       | 279,840                         | 252,135                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| James Milford    | (i)  | 162,975                                            | 70,739                              | 15,143                   | 0                         | 0                       | 248,857                         | 242,820                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| John Basarich    | (i)  | 161,880                                            | 65,182                              | 15,509                   | 0                         | 0                       | 242,571                         | 242,820                                                    |
|                  | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |

|                          |                                              |                           |
|--------------------------|----------------------------------------------|---------------------------|
| Schedule K<br>(Form 990) | Supplemental Information on Tax Exempt Bonds | OMB No 1545-0047          |
|                          |                                              | 2008                      |
|                          |                                              | Open to Public Inspection |

Department of the Treasury  
Internal Revenue Service

To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a.  
Provide descriptions, explanations, and any additional information in Schedule O.

|                                                                   |                                              |
|-------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Watertown Regional Medical Center Inc | Employer identification number<br>39-1030310 |
|-------------------------------------------------------------------|----------------------------------------------|

Part I

Bond Issues (Required for 2008)

|   | (a) Issuer Name                                    | (b) Issuer EIN | (c) CUSIP # | (d) Date Issued | (e) Issue Price | (f) Description of Purpose | (g) Defeased |    | (h) On Behalf of Issuer |    |
|---|----------------------------------------------------|----------------|-------------|-----------------|-----------------|----------------------------|--------------|----|-------------------------|----|
|   |                                                    |                |             |                 |                 |                            | Yes          | No | Yes                     | No |
| A | WISCONSIN HEALTH AND EDUCATIONAL FACILITIES AUTHOR | 39-1337855     | 97710VQW1   | 12-11-2003      | 4,400,000       | 2003 hospital remodeling   |              | X  |                         | X  |
| B | WISCONSIN HEALTH AND EDUCATIONAL FACILITIES AUTHOR | 39-1337855     | 97710VP36   | 10-26-2006      | 15,000,000      | 2006 HOSPITAL EXPANSION    |              | X  |                         | X  |

Part II

Proceeds (Optional for 2008)

|    |                                                                                                        | A   |    | B   |    | C   |    | D   |    | E   |    |
|----|--------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
| 1  | Total Proceeds of Issue                                                                                |     |    |     |    |     |    |     |    |     |    |
| 2  | Gross Proceeds in Reserve Funds                                                                        |     |    |     |    |     |    |     |    |     |    |
| 3  | Proceeds in Refunding or Defeasance Escrows                                                            |     |    |     |    |     |    |     |    |     |    |
| 4  | Other Unspent Proceeds                                                                                 |     |    |     |    |     |    |     |    |     |    |
| 5  | Issuance Costs from Proceeds                                                                           |     |    |     |    |     |    |     |    |     |    |
| 6  | Working Capital Expenditures from Proceeds                                                             |     |    |     |    |     |    |     |    |     |    |
| 7  | Capital Expenditures from Proceeds                                                                     |     |    |     |    |     |    |     |    |     |    |
| 8  | Year of Substantial Completion                                                                         |     |    |     |    |     |    |     |    |     |    |
| 9  | Were the bonds issued as part of a current refunding issue?                                            | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
|    |                                                                                                        |     |    |     |    |     |    |     |    |     |    |
|    |                                                                                                        |     |    |     |    |     |    |     |    |     |    |
|    |                                                                                                        |     |    |     |    |     |    |     |    |     |    |
| 10 | Were the bonds issued as part of an advance refunding issue?                                           |     |    |     |    |     |    |     |    |     |    |
| 11 | Has the final allocation of proceeds been made?                                                        |     |    |     |    |     |    |     |    |     |    |
| 12 | Does the organization maintain adequate books and records to support the final allocation of proceeds? |     |    |     |    |     |    |     |    |     |    |

Part III

Private Business Use (Optional for 2008)

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    | E   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
|   |                                                                                                                            |     |    |     |    |     |    |     |    |     |    |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     |    |     |    |     |    |     |    |     |    |
| 2 | Are there any lease arrangements with respect to the financed property which may result in private business use?           |     |    |     |    |     |    |     |    |     |    |

**Part III Private Business Use** *(Continued)*

|                                                                                                                                                                                                                                       | A   |    | B   |    | C   |    | D   |    | E   |    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                       | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>3a</b> Are there any management or service contracts with respect to the financed property which may result in private business use?                                                                                               |     |    |     |    |     |    |     |    |     |    |
| <b>3b</b> Are there any research agreements with respect to the financed property which may result in private business use?                                                                                                           |     |    |     |    |     |    |     |    |     |    |
| <b>3c</b> Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?                                        |     |    |     |    |     |    |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government                                                                      |     |    |     |    |     |    |     |    |     |    |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government |     |    |     |    |     |    |     |    |     |    |
| <b>6</b> Total of lines 4 and 5                                                                                                                                                                                                       |     |    |     |    |     |    |     |    |     |    |
| <b>7</b> Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?                                                                                  |     |    |     |    |     |    |     |    |     |    |

**Part IV Arbitrage** *(Optional for 2008)*

|                                                                                                                                     | A   |    | B   |    | C   |    | D   |    | E   |    |
|-------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                     | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has a Form 8038-T been filed wth respect to the bond issue?                                                                |     |    |     |    |     |    |     |    |     |    |
| <b>2</b> Is the bond issue a variable rate issue?                                                                                   |     |    |     |    |     |    |     |    |     |    |
| <b>3a</b> Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records? |     |    |     |    |     |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                                           |     |    |     |    |     |    |     |    |     |    |
| <b>c</b> Term of hedge                                                                                                              |     |    |     |    |     |    |     |    |     |    |
| <b>4a</b> Were gross proceeds invested in a GIC?                                                                                    |     |    |     |    |     |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                                           |     |    |     |    |     |    |     |    |     |    |
| <b>c</b> Term of GIC                                                                                                                |     |    |     |    |     |    |     |    |     |    |
| <b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?                                |     |    |     |    |     |    |     |    |     |    |
| <b>5</b> Were any gross proceeds invested beyond an available temporary period?                                                     |     |    |     |    |     |    |     |    |     |    |
| <b>6</b> Did the bond issue qualify for an exception to rebate?                                                                     |     |    |     |    |     |    |     |    |     |    |

Schedule L  
(Form 990 or 990-EZ)

OMB No 1545-0047

2008

Open to Public Inspection

Transactions with Interested Persons

▶ Attach to Form 990 or Form 990-EZ.  
▶ To be completed by organizations that answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V lines 38b or 40b.

Name of the organization  
Watertown Regional Medical Center Inc

Employer identification number  
39-1030310

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Description of transaction | (c) Corrected? |    |
|---|---------------------------------|--------------------------------|----------------|----|
|   |                                 |                                | Yes            | No |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

| (a) Name of interested person and purpose | (b) Loan to or from the organization? |      | (c) Original principal amount | (d) Balance due | (e) In default? |    | (f) Approved by board or committee? |    | (g) Written agreement? |    |
|-------------------------------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                                           | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| Total . . . . . ▶ \$                      |                                       |      |                               |                 |                 |    |                                     |    |                        |    |

Part III Grants or Assistance Benefitting Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of grant or type of assistance |
|-------------------------------|-----------------------------------------------------------------|-------------------------------------------|
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |

Part IV Business Transactions Involving Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| Kathleen Hargarten MD         | Board Member                                                    |                           |                                |                                         | No |
| Mike Sullivan MD              | Board Member                                                    |                           |                                |                                         | No |
| Jeff Baum                     | Board Chairman                                                  |                           |                                |                                         | No |
| Michael Dallman               | Board Member                                                    |                           |                                |                                         | No |
| Ron Sokovich MD               | Board Member                                                    |                           |                                |                                         | No |
| John Kosanovich               | Board Member                                                    |                           |                                |                                         | No |
| See Additional Data Table     |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |

SCHEDULE O  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization  
Watertown Regional Medical Center Inc

Employer identification number  
39-1030310

| Identifier                    | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         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|-------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------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| HELATH CARE SCHOLARSHIPS 2008 |                  | <p>Scholarship #1-2 Name Lisa M Schneider/Watertow n Memorial Hospital Health Career Scholarship-Watertow n Amount (2) \$2,000/annual Contact Kate Driessen, Watertow n Area Health Services, 920-262-4521 Criteria Reside in and attend High School at Watertow n Senior High Eligible for, and accepted into healthcare program-2 or 4 year college or tech school Upper one third of graduating class Participation in school and community activity, related job experience, reasons for choosing healthcare Financial need is also a consideration Process Watertow n High School general scholarship application available through Guidance office at the HS Completed applications must be forw arded to Watertow n High School guidance office by March 1st Watertow n High School selection committee w ill select applicant and notify Watertow n Area Health Services contact Check will be sent to the school or made payable to the student and the college and sent at the appropriate time Aw ard will be presented by a WAHS manager/representative Dates WAHS makes commitment in early November Student applications need to be completed by March 1st Aw ard is presented in mid-May</p> <p>Scholarship #3-9 Name Lisa M Schneider/Watertow n Memorial Hospital Health Career Scholarship-Surrounding Service Area High Schools Amount (7)\$1,000/annual Contact Kate Driesssen, Watertow n Area Health Services, 920-262-4521 Criteria Reside in and attend High School in one of the follow ing districts Dodge land, Hustisford, Jefferson, Johnson Creek, Lake Mills, Waterloo, Lakeside Lutheran Eligible for, and accepted into healthcare program-2 or 4 year college or tech school Upper one third of graduating class Participation in school and community activity, related job experience, reasons for choosing healthcare Financial need is also a consideration Process A master copy of the scholarship application w ill be sent to participating schools in January Completed applications must be sent to High School guidance office by their designated date (varies betw een February - April) Area High School selection committee w ill select applicant and notify Watertow n Area Health Services contact Check w ill be sent to the school or made payable to the student and the college and sent at the appropriate time Aw ard w ill be presented by a WAHS manager/representative Dates Early January WAHS sends letters, applications and flyers to each school guidance office Student applications need to be returned by individual school's designated review date Check date is at the request of the school Presentation date, usually in May, is at the request of the selected school</p> <p>Scholarships # 10-11 Name Volunteers of Watertow n Area Health Services (formerly Auxiliary) Amount 2 @ \$4,000/annual Contact Sharon Darcey, Volunteers of Watertow n Area Health Services Criteria Health related field/2-4 year college Financial need, good academic record, extracurricular involvement Must submit to Volunteers of Watertow n Area Health Services proof of enrollment Check is mailed directly to the school upon receipt of such enrollment Process Part of the high school selection process</p> <p>Scholarship # 12 Name Watertow n Memorial Hospital Medical Staff Scholarship Amount \$1,000/annual, renew able x 3 New scholarship is not available during renew al years Contact Jennifer Laughlin, Vice President and Chief Information Officer, 920-262-4279 Criteria Must be eligible for acceptance into a program at a four year college w hich w ill lead into a health-related field Preference w ill be given to candidates ranging in the upper one-fourth of their graduating class Candidate must maintain a 3 0 (B) grade point average to be eligible for continuing assistance Process Part of the high school selection process Dates Program is entirely managed by the committee but follow s the same process as #1 above</p> <p>Scholarship #13 Name Watertow n Memorial Hospital Dental Staff Scholarship Amount 1 @ \$250 00 annually for tw o years Contact Jennifer Laughlin, Vice President and Chief Information Officer, 920-262-4279 Criteria Must be eligible for acceptance into an accredited tw o year program of study w hich w ill lead into a dental health related field Preference w ill be given to candidates ranging in the upper one-fourth of their graduating class Candidate must maintain a 3 0 (B) grade point average to be eligible for continuing assistance Process Part of the high school selection process Dates Program is entirely managed by the committee but follow s the same process as #1 above</p> <p>Scholarship #14-15 Name Watertow n Area Health Services Associate Degree-Nursing-Scholarship Amount 2 @ \$1,000/annual Contact Kate Driessen, Watertow n Area Health Services, 920-262-4521 Criteria Must be enrolled and accepted in the MATC A D Nursing program Preference to candidates in upper 1/3 of graduating class, interest and participation in school and community activities Financial need w ill be considered Process MATC contacts WAHS regarding selection committee meeting Prior to the meeting application copies are sent to contact Human Resources Selection Committee selects a candidate and runner up to be suggested at the annual MATC selection meeting Check is taken to that meeting Aw ard is presented by the VP of HR Dates Applications need to be review ed and a WAHS decision made prior to early December scholarship committee meeting Check needs to be processed and taken to early December meeting Aw ard is presented in early January luncheon at MATC</p> <p>Scholarship #16 Name Watertow n Area Health Services Bachelor of Nursing-Scholarship Amount 1 @ \$1,000/annual Contact Kate Driessen, Watertow n Area Health Services, 920-262-4521 Criteria Must be enrolled and accepted in the Maranatha Bachelor of Science, Nursing program Preference to candidates in upper 1/3 of graduating class, interest and participation in school and community activities Financial need w ill be considered Process MBBC selection committee w ill select applicant and notify Watertow n Area Health Services contact Check w ill be sent to the school or made payable to the student and the college and sent at the appropriate time Aw ard w ill be presented by a WAHS nursing manager/representative Dates Presented in April</p> |

| Identifier                                            | Return Reference | Explanation                                                                                                                                                                                                                                                                                   |
|-------------------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990 PART X LINE 20 - TAX EXEMPT BOND LIABILITIES |                  | DESCRIPTION ENDING BOOK VALUE SERIES 2003 - WHEFA 3,209,709 SERIES 2006 - WHEFA 14,589,588 SERIES 2001 - WHEFA 11,073,497 SERIES 1998 - CITY OF WATERTOWN 295,682 SERIES 1998 - CITY OF WATERTOWN 513,554 EQUIPMENT CAPITAL LEASE (6 4% EFFECTIVE RATE) 124,349 _____ TOTALS 29,806,379 ===== |

| Identifier                 | Return Reference | Explanation                                                                                                              |
|----------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VI, LINE 10 |                  | The finance committee review s the 990 in detail and a copy of the 990 is mailed to all board members before it is filed |

| Identifier                 | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|----------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VI, LINE 11 |                  | Jeff Baum (Board Chairman) Wisconsin Aviation, Inc 1741 River Drive Watertow n, WI 53094 Lyle Wuestenberg (Board Vice-Chair) J & L Tire 4585 Linmar Lane Johnson Creek, WI 53038 Donna O'Brien N1237 County E Watertow n, WI 53098 Daphne Holterman Rosy-Lane Holsteins LLC W3757 Ebenezer Road Watertow n, WI 53094 Juliet Slavens, DDS N7730 French Road Johnson Creek, WI 53038 Fred Albertz 508 Highland Blvd Johnson Creek, WI 53038 Kathleen Hargarten, MD 2924 N Interlaken Drive Oconomow oc, WI 53066 Ron Sokovich, MD Urology Clinic Medical Office Building-West, Suite 2002 123 Hospital Drive Watertow n, WI 53098 Mark Jannke 229 Elizabeth Street Watertow n, WI 53098 Sandhya Garg, MD UWHC 600 Highland Avenue H4/837 Madison, WI 53792-8310 Michael Dallman UWHC 600 Highland Avenue H4/836 Mail #8370 Madison, WI 53792 Mike Sullivan, MD Watertow n Family Practice Associates, SC 127 Hospital Drive Watertow n, WI 53098 |

| Identifier                                           | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990 , PART III, LINE 1 - ORGANIZATION'S MISSION |                  | TO PROVIDE THE BEST IN HEALTHCARE TO OUR PATIENTS HOSPITAL, OPERATES A COMMUNITY HOSPITAL WITH 95 APPROVED BEDS PROVIDING A FULL RANGE OF ACUTE CARE AND HOME HEALTH SERVICES IN WATERTOWN, WISCONSIN AND SURROUNDING COMMUNITIES THE HOSPITAL ALSO OWNS AND OPERATES PHY SICIAN PRACTICE CLINICS AND SENIOR HOUSING CAMPUSES THE HOSPITAL HAS A COMMITMENT TO PROVIDE SERVICES TO ALL, INCLUDING THE UNDERSERVED AND THOSE AFFECTED BY POVERTY THE HOSPITAL PROVIDES A WIDE RANGE OF COMMUNITY OUTREACH SERVICES SUCH AS IMMUNIZATION CLINICS, HEALTH EDUCATION PROGRAMS, HEALTH SCREENINGS, AND VARIOUS HEALTHCARE SUPPORT GROUPS |

| Identifier                                           | Return Reference | Explanation                                                                                                            |
|------------------------------------------------------|------------------|------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES |                  | DESCRIPTION GRANTS EXPENSES REVENUE ----- OPERATIONS OF HOME HEALTH PROGRAM 653,053 ----- TOTALS 599,575 653,053 ===== |

| Identifier                                                                | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND CONTRACTORS |                  | NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION ----- METROPOLITAN WATERTOWN LLC ANESTHESIA SERVICES 2,326,320 225 S EXECUTIVE DR BROOKFIELD , WI 53005 QUEST DIAGNOSTICS INC LABORATORY SERVICES 467,731 2750 MONROE BLVD NORRISTOWN , PA 19403 WATERTOWN EMERGENCY PHY SICIANS SC EMERGENCY ROOM PHY SI 334,353 2924 N INTERLAKEN DR OCONOMOWOC , WI 53066 RPM ADVERTISING ADVERTISING SERVICES 324,392 222 S MORGAN ST SUITE 1D CHICAGO , IL 60607 NUANCE COMMUNICATIONS TRANSCRIPTION SERV IC 279,425 ONE WAY SIDE ROAD BURLINGTON, MA 01803 ----- TOTAL COMPENSATION 3,732,221 ===== |

| Identifier                            | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VI SECTION B LINE 15 b |                  | "To determine the compensation of each officer of the corporation, a compensation committee and external data are used to determine a fair and reasonable salary Outside sources include the opinion of an independent compensation consultant, use of a compensation survey, and the w ritten employment contract for each officer, if applicable The salary must be approved each year by the compensation committee " |

| Identifier                             | Return Reference | Explanation                                                                                                                                                                                                                                                                              |
|----------------------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VI, SECTION C - LINE 19 |                  | "Audited financial statements are available to the public through the EMMA website <a href="http://emma.msrb.org/">http //emma msrb org/</a> The governing documents, conflict of interest policies, and audited financial statements are available for public inspection upon request " |

| Identifier                                       | Return Reference                                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>SCHEDULE L,<br>PART IV,<br>COLUMN D | FORM 990,<br>SCHEDULE L,<br>PART IV,<br>COLUMN D | Dr Hargarten's physician group provides physicians services to the Emergency Room of Watertow n Regional Medical Center, INC Watertow n Regional Medical Center, INC provides management information services support to Dr Sullivan's medical practice Mr Baum is president/CEO of Wisconsin Aviation, Inc and provides aviation services to Watertow n Regional Medical Center, Inc Mr Dallman is Vice President of Regional Development for University Health Care, Inc which has an affiliation agreement with Watertow n Regional Medical Center, Inc Dr Sokovich is an employee of Watertow n Regional Medical Center, Inc Mr Kosamovich is a past resident and current board member of the UW Cancer Center Johnson Creek, LLC in which Watertow n Regional Medical Center, Inc has a One-Third partnership interest |

Form **4797**

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

OMB No 1545-0184

**2008**

Attachment Sequence No **27**

Department of the Treasury

Internal Revenue Service (99)

▶ **Attach to your tax return.**

▶ **See separate instructions.**

Name(s) shown on return  
Watertown Regional Medical Center Inc

Identifying number  
39-1030310

**1** Enter the gross proceeds from sales or exchanges reported to you for 2008 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20 (see instructions) .

**1**

**Part I Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft—Most Property Held More Than 1 Year** (see instructions)

| (a) Description of property | (b) Date acquired (mo , day, yr ) | (c) Date sold (mo , day, yr ) | (d) Gross sales price | (e) Depreciation allowed or allowable since acquisition | (f) Cost or other basis, plus improvements and expense of sale | (g) Gain or (loss) Subtract (f) from the sum of (d) and (e) |
|-----------------------------|-----------------------------------|-------------------------------|-----------------------|---------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------|
| <b>2</b> VARIOUS            |                                   |                               |                       |                                                         |                                                                | -34,168                                                     |
|                             |                                   |                               |                       |                                                         |                                                                |                                                             |
|                             |                                   |                               |                       |                                                         |                                                                |                                                             |
|                             |                                   |                               |                       |                                                         |                                                                |                                                             |

**3** Gain, if any, from Form 4684, line 45 . . . . .

**4** Section 1231 gain from installment sales from Form 6252, line 26 or 37 . . . . .

**5** Section 1231 gain or (loss) from like-kind exchanges from Form 8824 . . . . .

**6** Gain, if any, from line 32, from other than casualty or theft . . . . .

**7** Combine lines 2 through 6 Enter the gain or (loss) here and on the appropriate line as follows . . . . .

**Partnerships (except electing large partnerships) and S corporations.** Report the gain or (loss) following the instructions for Form 1065, Schedule K, line 10, or Form 1120S, Schedule K, line 9 Skip lines 8, 9, 11, and 12 below

**Individuals, partners, S corporation shareholders, and all others.** If line 7 is zero or a loss, enter the amount from line 7 on line 11 below and skip lines 8 and 9 If line 7 is a gain and you did not have any prior year section 1231 losses, or they were recaptured in an earlier year, enter the gain from line 7 as a long-term capital gain on the Schedule D filed with your return and skip lines 8, 9, 11, and 12 below

**8** Nonrecaptured net section 1231 losses from prior years (see instructions) . . . . .

**9** Subtract line 8 from line 7 If zero or less, enter -0- If line 9 is zero, enter the gain from line 7 on line 12 below If line 9 is more than zero, enter the amount from line 8 on line 12 below and enter the gain from line 9 as a long-term capital gain on the Schedule D filed with your return (see instructions) . . . . .

**3**

**4**

**5**

**6**

**7** -34,168

**8**

**9**

**Part II Ordinary Gains and Losses** (see instructions)

**10** Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less)

|  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

**11** Loss, if any, from line 7 . . . . .

**12** Gain, if any, from line 7, or amount from line 8, if applicable . . . . .

**13** Gain, if any, from line 31 . . . . .

**14** Net gain or (loss) from Form 4684, lines 37 and 44a . . . . .

**15** Ordinary gain from installment sales from Form 6252, line 25 or 36 . . . . .

**16** Ordinary gain or (loss) from like-kind exchanges from Form 8824 . . . . .

**17** Combine lines 10 through 16 . . . . .

**18** For all except individual returns, enter the amount from line 17 on the appropriate line of your return and skip lines a and b below For individual returns, complete lines a and b below

**a** If the loss on line 11 includes a loss from Form 4684, line 41, column (b)(ii), enter that part of the loss here Enter the part of the loss from income-producing property on Schedule A (Form 1040), line 28, and the part of the loss from property used as an employee on Schedule A (Form 1040), line 23 Identify as from “Form 4797, line 18a ” See instructions . . . . .

**b** Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a Enter here and on Form 1040, line 14 . . . . .

**11** (34,168)

**12**

**13**

**14**

**15**

**16**

**17** -34,168

**18a**

**18b**

Part III

Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255  
(see instructions)

|    |                                                                     |                                   |                               |
|----|---------------------------------------------------------------------|-----------------------------------|-------------------------------|
| 19 | (a) Description of section 1245, 1250, 1252, 1254, or 1255 property | (b) Date acquired (mo , day, yr ) | (c) Date sold (mo , day, yr ) |
| A  |                                                                     |                                   |                               |
| B  |                                                                     |                                   |                               |
| C  |                                                                     |                                   |                               |
| D  |                                                                     |                                   |                               |

| These columns relate to the properties on lines 19A through 19D |                                                                                                                                                                                | Property A | Property B | Property C | Property D |
|-----------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|------------|------------|
| 20                                                              | Gross sales price (Note: See line 1 before completing )                                                                                                                        | 20         |            |            |            |
| 21                                                              | Cost or other basis plus expense of sale                                                                                                                                       | 21         |            |            |            |
| 22                                                              | Depreciation (or depletion) allowed or allowable                                                                                                                               | 22         |            |            |            |
| 23                                                              | Adjusted basis Subtract line 22 from line 21                                                                                                                                   | 23         |            |            |            |
| 24                                                              | Total gain Subtract line 23 from line 20                                                                                                                                       | 24         |            |            |            |
| 25                                                              | If section 1245 property:                                                                                                                                                      |            |            |            |            |
| a                                                               | Depreciation allowed or allowable from line 22                                                                                                                                 | 25a        |            |            |            |
| b                                                               | Enter the smaller of line 24 or 25a                                                                                                                                            | 25b        |            |            |            |
| 26                                                              | If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291                                       |            |            |            |            |
| a                                                               | Additional depreciation after 1975 (see instructions)                                                                                                                          | 26a        |            |            |            |
| b                                                               | Applicable percentage multiplied by the smaller of line 24 or line 26a (see instructions)                                                                                      | 26b        |            |            |            |
| c                                                               | Subtract line 26a from line 24 If residential rental property or line 24 is not more than line 26a, skip lines 26d and 26e                                                     | 26c        |            |            |            |
| d                                                               | Additional depreciation after 1969 and before 1976                                                                                                                             | 26d        |            |            |            |
| e                                                               | Enter the smaller of line 26c or 26d                                                                                                                                           | 26e        |            |            |            |
| f                                                               | Sections 291 amount (corporations only)                                                                                                                                        | 26f        |            |            |            |
| g                                                               | Add lines 26b, 26e, and 26f                                                                                                                                                    | 26g        |            |            |            |
| 27                                                              | If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership) |            |            |            |            |
| a                                                               | Soil, water, and land clearing expenses                                                                                                                                        | 27a        |            |            |            |
| b                                                               | Line 27a multiplied by applicable percentage (see instructions)                                                                                                                | 27b        |            |            |            |
| c                                                               | Enter the smaller of line 24 or 27b                                                                                                                                            | 27c        |            |            |            |
| 28                                                              | If section 1254 property:                                                                                                                                                      |            |            |            |            |
| a                                                               | Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see instructions)                   | 28a        |            |            |            |
| b                                                               | Enter the smaller of line 24 or 28a                                                                                                                                            | 28b        |            |            |            |
| 29                                                              | If section 1255 property:                                                                                                                                                      |            |            |            |            |
| a                                                               | Applicable percentage of payments excluded from income under section 126 (see instructions)                                                                                    | 29a        |            |            |            |
| b                                                               | Enter the smaller of line 24 or 29a (see instructions)                                                                                                                         | 29b        |            |            |            |

| Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30. |                                                                                                                                                                                 |    |  |
|------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 30                                                                                                         | Total gains for all properties Add property columns A through D, line 24 . . . . .                                                                                              | 30 |  |
| 31                                                                                                         | Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b Enter here and on line 13 .                                                                                 | 31 |  |
| 32                                                                                                         | Subtract line 31 from line 30 Enter the portion from casualty or theft on Form 4684, line 39 Enter the portion from other than casualty or theft on Form 4797, line 6 . . . . . | 32 |  |

Part IV

Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less  
(see instructions)

|    |                                                                                         | (a) Section 179 | (b) Section 280F(b)(2) |
|----|-----------------------------------------------------------------------------------------|-----------------|------------------------|
| 33 | Section 179 expense deduction or depreciation allowable in prior years                  | 33              |                        |
| 34 | Recomputed depreciation (see instructions)                                              | 34              |                        |
| 35 | Recapture amount Subtract line 34 from line 33 See the instructions for where to report | 35              |                        |

Additional Data

Software ID:  
Software Version:  
EIN: 39-1030310  
Name: Watertown Regional Medical Center Inc

Form 990, Part VII - Section Aaa

| (A)<br>Name and Title                            | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|--------------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                  |                                        | Individual Trustee<br>or Director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                  |                                                                                            |                                                                                                                 |
| John Kosanovich , President                      | 40 0                                   | X                                         |                       | X       |              |                                 |        | 377,884                                                                          | 0                                                                                          | 54,964                                                                                                          |
| Jeff Baum , Board Chairman                       | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Lyle Wuestenberg , Board Vice-Chair              | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Donna O'Brien , Board of Director                | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Daphne Holterman , Board of Director             | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Juliet Slavens DDS , Board of Director           | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Fred Albertz , Board of Director                 | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Kathleen Hargarten MD , Board of<br>Director     | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Ron Sokovich , Board of Director &<br>Physician- | 40 0                                   | X                                         |                       |         |              |                                 |        | 193,507                                                                          | 0                                                                                          | 13,310                                                                                                          |
| Mark Jannke , Board of Director                  | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Sandhya Garg MD , Board of Director              | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Michael Dallman , Board of Director              | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Mike Sullivan MD , Board of Director             | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| John Graf , Senior Vice President                | 40 0                                   |                                           |                       | X       |              |                                 |        | 188,422                                                                          | 0                                                                                          | 34,977                                                                                                          |
| Jennifer Laughlin , Vice President & CIO         | 40 0                                   |                                           |                       | X       |              |                                 |        | 115,063                                                                          | 0                                                                                          | 28,032                                                                                                          |
| Duane Floyd , Vice President of Human<br>Resour  | 40 0                                   |                                           |                       | X       |              |                                 |        | 124,032                                                                          | 0                                                                                          | 30,432                                                                                                          |
| Jacklynn Lesniak , VP of Patient<br>Services     | 40 0                                   |                                           |                       | X       |              |                                 |        | 141,515                                                                          | 0                                                                                          | 29,002                                                                                                          |
| Lori Ninmann , Secretary                         | 40 0                                   |                                           |                       | X       |              |                                 |        | 47,311                                                                           | 0                                                                                          | 3,073                                                                                                           |
| John McGuinness , Physician OBGYN                | 40 0                                   |                                           |                       |         |              | X                               |        | 318,958                                                                          | 0                                                                                          | 33,843                                                                                                          |
| Rhonda Miller , Physician OBGYN                  | 40 0                                   |                                           |                       |         |              | X                               |        | 328,283                                                                          | 0                                                                                          | 19,386                                                                                                          |
| Tahmina Aafreen , Physician OBGYN                | 40 0                                   |                                           |                       |         |              | X                               |        | 279,840                                                                          | 0                                                                                          | 40,849                                                                                                          |
| James Milford , Physician - Family<br>Practice   | 40 0                                   |                                           |                       |         |              | X                               |        | 248,857                                                                          | 0                                                                                          | 36,971                                                                                                          |
| John Basarich , Physician - Family<br>Practice   | 40 0                                   |                                           |                       |         |              | X                               |        | 242,571                                                                          | 0                                                                                          | 24,340                                                                                                          |