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DLN: 93493228028010

**Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung OMB No 1545-0047 2008

Open to Public

Department of the Treasury

Form **990** 

► The organization may have to use a copy of this return to satisfy state reporting requirements

benefit trust or private foundation)

		2000			_		Inspection
			ear, or tax year beginning 10-01  C Name of organization	2008 and ending 09-30-200	19	D Employer ident	tification number
_	eck if ap dress cha	pplicable Please use IRS	Native American Rehabilitation Association of the Northwest Inc			23-7098400	
_		label or	Doing Business As			E Telephone num	ber
Na:	me char	nge <b>print or</b> type. Se				/E02\224 10	144
Inıt	al retur	n Specific Instruc-		ıf maıl ıs not delivered to street addre	ess) Room/suite	(503) 224-10 G Gross receipts	
– Ter	mınatıoı		1776 SW Madison St			d dioss receipts	<b>р</b> 11,990,341
– Am	ended r	return	City or town, state or country, ai	nd ZIP + 4			
– Apr	olication	pending	Portland, OR 972051715				
				£6 ·	1		
			ame and address of Principal Oueline Mercer	micer	H(a) Is this	s a group return fo	or □ Yes 🔽 No
		i '	S SW Madison St		aiiiiai	les	j fes je No
			and,OR 972051715		H(b) Are all	affiliates included	?
Та	x-exem	pt status 🔽 501	(c) ( 3 ) ◀ (insert no )	1) or   527	(If "N	o," attach a list S	See instructions )
W	eb site	e: ► http://www.r	naranorthwest org/		H(c) Group	p Exemption Num	ber 🟲
					<u> </u>		
🕻 Тур	e of org	anızatıon 🔽 Corpo	ration 🗌 trust 🗀 association 🗀 other	•	<b>L</b> Year of For	mation 1970 <b>M</b> St	ate of legal domicile OR
Pa	rt I	Summary					
			the organization's mission or m	ost significant activities			
		•	rally appropriate education, phy	_	and substan	ce ahiise treatme	nt to American
3	1	•	Natives, and other vulnerable p		s, and substan	ce abase treatme	ne to American
2							
Į.	2	Check this box [	if the organization discontinu	ed its operations or disposed o	of more than 2	5% of its assets	
SOLECIII I I I I I I I I I I I I I I I I I		•	g members of the governing bod				9
5			endent voting members of the g				9
<u>)</u>			employees (Part V, line 2a)				187
			volunteers (estimate if necessa				50
eanuna.			lated business revenue from Pa	• •			
•		-	isiness taxable income from Fo		7a 7b	0	
	В	Net unrelated bt	isiness taxable income nom For	1111 9 90 - 1 , 1111e 34			
		Cttt			Prio	r Year	Current Year
a)	8		and grants (Part VIII, line 1h)			8,130,290	8,688,636
Ravenue	9	-	e revenue (Part VIII, line 2g)			3,057,992	3,307,861
Š	10		ome (Part VIII, column (A), line			37,419	1,844
	11		(Part VIII, column (A), lines 5,				C
	12	Total revenue- 12)	-add lines 8 through 11 (must e	qual Part VIII, column (A), lin	e	11,225,701	11,998,341
	13		ıılar amounts paıd (Part IX, colu	ımn (Δ.) lines 1–3)			49,820
	14		o or for members (Part IX, colun				45,020
		•	compensation, employee benef	, ,,	F _		
8	15	10)	compensation, employee benef	its (Part 1X, Column (A), lines	5-	5,934,843	6,570,705
Expenses	16a	Professional fu	ndraising fees (Part IX, column	(A), line 11e)			0
ě	ь	(Total fundraising	expenses, Part IX, column (D), line 25	0			
Ω .	17		s (Part IX, column (A), lines 11	·		4,744,185	4,780,377
	18	-	:—add lines 13–17 (must equal	·		10,679,028	11,400,902
	19		xpenses Subtract line 18 from			546,673	597,439
e 97	13	Kevenue less e	Abenses Subtract lille to 110M	mic 12	P! '	· · · · · · · · · · · · · · · · · · ·	-
9 6					Beginnii	ng of Year	End of Year
34	20	Total assets (P	art X, line 16)			5,859,817	6,554,381
rechases a Fend Balances	21	Total liabilities	(Part X, line 26)			1,827,803	1,924,928
Ē	22	Net assets or f	und balances Subtract line 21	from line 20		4,032,014	4,629,453
Pai	rt II	Signature I	Block				
			регјигу, I declare that I have examine				
		l. '	e, correct, and complete Declaration o	t preparer (other than officer) is base	ed on all informati i	on of which preparer	nas any knowledge
Plea Sign		***** Signature of of	ficer		2010- Date	08-13	
ler		J signature or off	IICEI		Date		
• •		JACQUELINE M					
		Type or print na	атте апо име				
		Preparer's	d D Maccing ar		Check if self-	Preparer's PTIN (Se	ee Gen Inst )
aid		signature Tod	d D Massinger	l l	empolyed •		
rep	arer's	Firm's name (or yo	urs 👠 Hoffman Stewart & Schmidt PC		•	h	
Jse (	Only	ıf self-employed), address, and ZIP +	4 111 SW Fifth Avenue Ste 1500			EIN Þ	
		address, and ZIF T				Phone no 🕨 (503	3) 220-5900
			Portland, OR 972043619				<u></u>
ay 1	the IRS	S discuss this re	turn with the preparer shown ab	ove? (See instructions)		[	✓ Yes No

1	Briefly describe the organization's mission  To provide culturally appropriate education, physical & mental health services, and substance abuse treatment to American Indians, Alaska Natives, and other vulnerable people
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O  Did the organization cease conducting or make significant changes in how it conducts any program services?
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code ) (Expenses \$ 2,314,631 including grants of \$ 49,820) (Revenue \$ )  RESIDENTIAL TREATMENT CENTER-LOCATED AT 17645 NW ST HELENS HIGHWAY, THE RESIDENTIAL TREATMENT CENTER PROVIDES ADDICTION TREATMENT SERVICES TO AMERICAN INDIAN/ALASKAN NATIVE FAMILIES THE TREATMENT SCHEDULE INCLUDES INDIVIDUAL AND GROUP COUNSELING, LIFE SKILLS TRAINING NUTRITIONAL COUNSELING, ANGER MANAGEMENT, CULTURAL EDUCATION ACTIVITIES, MEDICAL SERVICES, MENTAL HEALTH SERVICES AND INTRODUCTION TO SELF-HELP GROUPS SUCH AS ALCOHOLICS ANONYMOUS, NARCOTICS ANONYMOUS AND AL-ANON THE CHILD DEVELOPMENT PROGRAM AT THE RESIDENTIAL FACILITY SERVES CHILDREN FROM INFANCY TO AGE EIGHT PROGRAM ACTIVITIES INCLUDE EARLY CHILDHOOD EDUCATION, FETAL ALCOHOL SYNDROME/FETAL ALCOHOL EFFECT EARLY INTERVENTION SERVICES, PARENTING SKILLS TRAINING AND FAMILY COUNSELING
4b	(Code ) (Expenses \$ 1,589,467 including grants of \$ ) (Revenue \$ )  OUTPATIENT TREATMENT CENTER - LOCATED AT 1631 SW columbia street, THE CENTER PROVIDES ADDICTION TREATMENT SERVICES TO AMERICAN INDIAN/ALASKAN NATIVE MEN AND WOMEN, HARD DRUG USERS, PEOPLE INVOLVED WITH THE CRIMINAL JUSTICE SYSTEM, AND STREET ADDICTS SERVICES INCLUDE OUTPATIENT COUNSELING, AFTERCARE SUPPORT AND A DUII DIVERSION PROGRAM TREATMENT ACTIVITIES INCLUDE GROUP AND INDIVIDUAL COUNSELING, A WOMEN'S SUPPORT GROUP, TALKING CIRCLE MEETINGS, MENTAL HEALTH COUNSELING, CULTURAL EDUCATION ACTIVITIES, ANGER MANAGEMENT GROUPS, NUTRITION EDUCATION, COMMUNITY RESOURCES ADVOCACY AND REFERRAL SERVICES
<b>4c</b>	(Code ) (Expenses \$ 3,527,916 including grants of \$ ) (Revenue \$ )  INDIAN HEALTH CLINIC AND PREVENTION CENTER-LOCATED AT 15 N Mons street, THE INDIAN HEALTH CLINIC AND PREVENTION CENTER PROVIDES PRIMARY HEALTH CARE TO THE URBAN INDIAN COMMUNITY, INCLUDING LABORATORY AND PHARMACEUTICAL SERVICES IN ADDITION TO GENERAL MEDICAL CARE, PRENATAL AND DEVELOPMENTAL PEDIATRIC SERVICES ARE PROVIDED, INCLUDING WELL BABY/WELL CHILDCARE AND THE WOMEN'S INFANTS' AND CHILDREN'S PROGRAM (WIC) WOMEN'S HEALTH SERVICES INCLUDE SPECIAL PROGRAMS SUCH AS WELL WOMEN EXAMS AND THE BREAST AND CERVICAL CANCER EARLY DETECTION PROJECT MENTAL HEALTH SERVICES INCLUDE PSYCHIATRIC EVALUATIONS PROVIDED BY A CONSULTING PSYCHIATRIST AND MENTAL HEALTH COUNSELING PROVIDED BY LICENSED CLINICAL SOCIAL WORKERS A SATELLITE CLINIC LOCATED WITHIN THE RESIDENTIAL TREATMENT CENTER PROVIDES PRIMARY MEDICAL CARE, PRENATAL AND PEDIATRIC SERVICES AND HEALTH EDUCATION TO FAMILIES INVOLVED IN SUBSTANCE ABUSE TREATMENT THE MEDICAL TEAM INCLUDES A FAMILY NURSE PRACTITIONER AND A MEDICAL ASSISTANT WHO WORK UNDER THE SUPERVISION OF THE MEDICAL DIRECTOR OF THE INDIAN HEALTH CLINIC
	(Code ) (Expenses \$ 2,627,267 including grants of \$ ) (Revenue \$ )
4d	Other program services (Describe in Schedule O )

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII.	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part $I$	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Νo
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		Νο
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section $501(c)(3)$ and $501(c)(4)$ organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		N o
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

### Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		No
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		No
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Pai	rt V Statements Regarding Other IRS Filings and Tax Compliano	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	61			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	o			
c	Did the organization comply with backup withholding rules for reportable payments t	o ven	dors and reportable			
	gaming (gambling) winnings to prize winners?			1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements filed for the calendar year ending with or within the year covered by this return	2a	187			
h	If at least one is reported in 2a, did the organization file all required federal employr		l			
_	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this			2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more durin	g the	year covered by this	_		
_	return?			3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sch		ľ	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a sover, a financial account in a foreign country (such as a bank account, securities acaccount)?			4a		No
b	If "Yes," enter the name of the foreign country					
	See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , <i>Re Financial Accounts</i> .	eport o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time duri	ng the	tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sł	nelter transaction?	5b		Νo
С	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp	t Entit	ty Regarding Prohibited			
	Tax Shelter Transaction?	•		5c		
6a	Did the organization solicit any contributions that were not tax deductible?		ł	6a		Νο
b	If "Yes," did the organization include with every solicitation an express statement the were not tax deductible?	nat su	ch contributions or gifts	6b		
7	Organizations that may receive deductible contributions under section $170(c)$ .					
а	Did the organization provide goods or services in exchange for any quid pro quo con more?	trıbut	ion of \$75 or	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services p	rovide	d?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal prope		· ·			
	file Form 8282?			7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay	/ prem	niums on a personal			
	benefit contract?			7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a pers	onal b	enefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8	8899	as required?	<b>7</b> g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization f	ile a F	orm 1098-C as			
_	required?		-1 500(-1/3)	7h		
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a supporting organizations. Did the supporting organization, or a fund maintained by a sexcess business holdings at any time during the			8		
	year?					
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			0-		
a	Did the organization make any taxable distributions under section 4966?		ľ	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person			9b		
10	Section 501(c)(7) organizations. Enter	۔مد ا	I			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a 10b				
Б	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	TOB				
11	Section 501(c)(12) organizations Enter					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	n lieu d	of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
	rear LZB L					

# Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body	and Management	

					Yes	No			
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below processes, or changes in Schedule O. See instructions.	, desc	ribe the circumstances,						
1a	Enter the number of voting members of the governing body								
Ь	Enter the number of voting members that are independent	1b	9						
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		•	2		Νο			
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management control over management control over management duties.			3		No			
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?								
5	Did the organization become aware during the year of a material diversion of the organization	anızat	on's assets?	5		Νo			
6	Does the organization have members or stockholders?			6		Νο			
7a	Does the organization have members, stockholders, or other persons who may elect governing body?			7a		Νο			
Ь	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		Νο			
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the						
а	the governing body?			8a	Yes				
Ь	each committee with authority to act on behalf of the governing body?			8b	Yes				
9a	Does the organization have local chapters, branches, or affiliates?			9a		Νο			
b	If "Yes," does the organization have written policies and procedures governing the adaffiliates, and branches to ensure their operations are consistent with those of the organization.		• •	9b					
10	Was a copy of the Form 990 provided to the organization's governing body before it was describe in Schedule O the process, if any, the organization uses to review the		•	10	Yes				
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A the organization's mailing address? If "Yes," provide the names and addresses in Sc	•		11		Νο			

### Section B. Policies

		Yes	No
Does the organization have a written conflict of interest policy? If "No", go to line 13 $\cdot$ .	12a	Yes	
Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
Does the organization have a written whistleblower policy?	13	Yes	
Does the organization have a written document retention and destruction policy?	14	Yes	
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
The organization's CEO, Executive Director, or top management official?	15a	Yes	
Other officers or key employees of the organization?	15b	Yes	
Describe the process in Schedule O			
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Does the organization have a written conflict of interest policy? If "No", go to line 13 .  Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?

### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed OR
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

own website another's website upon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

Jerry Brown 1776 SW Madison St PORTLAND, OR 972051715 (503) 224-1044

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

- \* List all of the organization's current officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees Enter -0 - in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did r	ot compens	ate any	offic	er, d	lirec	tor, tru	uste	or key employee		
		(C) Position (check all that apply)								(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Office	Key employee	Former Highest compensated employee		(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	tion compensation from the
Sue Ziglinkski , President	1 00	Х		Х				0	0	0
HUGH GRANT , director	1 00	Х						0	0	0
JANe Grover , SECRETARY	1 00	Х		Х				0	0	0
JOhn Topaum , director	1 00	X						0	0	0
JACK CRANFORD , vice president	1 00	X		Х				0	0	0
Kelly Ballas , director	1 00	Х						0	0	0
Tom Austin , TREASURER	1 00	X		Х				0	0	0
CHERYL BITTLE, director	1 00	Χ						0	0	0
chuck hunt , director	1 00	Х						0	0	0
Michael Watkins , COO	40 00			Х				68,681	0	9,615
Jacqueline Mercer , CEO	40 00			Х				95,934	0	14,243
jerry w brown , cfo	40 00			Х				0	0	0
May Wang , Med Dır	40 00					Х		125,025	0	19,243
		•								

### Part VII Continued

		1	(tion that a	•		all			(5)	(F)
<b>(A)</b> Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			<u> </u>							
					-		$\vdash$			
1b Total			٠.			<u> </u>	<b> </b>	289,640	0	43,101

Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►1

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
SUSAN ELMORE C/O ORGANIZATION PORTLAND, OR 97205	PSYCHIATRIC	181,965
NICHOLAS DRAKOS C/O ORGANIZATION PORTLAND, OR 97205	PSYCHIATRIC	148,520
ROBIN MACK C/O ORGANIZATION PORTLAND, OR 97205	Health CONSULTANT	117,020
2 Total number of independent contractors (including those in 1) who received more than \$	3	

Program Service Revenue

Other Revenue

9c, 10c, and 11e . . . . .

**Statement of Revenue** (C) (A) (B) (D) Total Revenue Related or Unrelated Revenue Exempt Business Excluded from Function Revenue Tax under IRC Revenue 512, 513, or 514 Federated campaigns . . **1**a Contributions, gifts, grants and other similar amounts b Membership dues . Fundraising events . . . **1c** Related organizations . . d . 1d Government grants (contributions) 8,667,302 All other contributions, gifts, grants, and 21,334 sımılar amounts not included above 1f Noncash contributions included in lines 1a-1f \$ . 8,688,636 Total (Add lines 1a-1f) . . . h Business Code Drug and Alcohol Rehab 2a 624,100 3,307,861 3,307,861 b All other program service revenue Total. Add lines 2a-2f . \$ 3,307,861 3 Investment income (including dividends, interest 1,844 1,844 other similar amounts) . . . . . Income from investment of tax-exempt bond proceeds  $\ \ .$ 4 5 Royalties . (ı) Real (II) Personal **Gross Rents** 6a Less rental b expenses Rental income or (loss) Net rental income or (loss) . . d (II) O ther (ı) Securities Gross amount 7a from sales of assets other than inventory Less cost or b other basis and sales expenses Gaın or (loss) d Net gain or (loss) 8a Gross income from fundraising events (not including of contributions reported on line 1c) See Part IV, line 18 Attach Schedule G if total exceeds \$15,000 . . . . . . . a b Less direct expenses . . .b Net income or (loss) from fundraising events . c 9a Gross income from gaming activities See part IV, line 19 Complete Schedule G ıf total exceeds \$15,000 Less direct expenses . . b .b Net income or (loss) from gaming activities C 10a  $Gross\ sales\ of\ inventory,\ less$ returns and allowances . ь Less cost of goods sold . .  ${\bf b}$ Net income or (loss) from sales of inventory . c Miscellaneous Revenue Business Code 11a b c All other revenue \_ 11,998,341 3,307,861 1,844 **Total Revenue.** Add lines 1h, 2g, 3, 4, 5, 6d, 7d,

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
Do r	ot include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21							
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	49,820	49,820					
3	Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors, trustees, and key employees	237,008		237,008				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$							
7	Other salaries and wages	4,977,664	4,296,719					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	13,274	10,937	2,337				
9	Other employee benefits	850,486	700,773	149,713				
10	Payroll taxes	492,273	405,617	86,656				
11	Fees for services (non-employees)							
а	Management							
b	Legal							
c	Accounting							
d	Lobbying							
е	Professional fundraising See Part IV, line 17							
f	Investment management fees							
g	Other	1,669,394	1,200,196	469,198				
12	Advertising and promotion							
13	Office expenses	271,921	177,568	94,353				
14	Information technology							
15	Royalties							
16	Occupancy	477,538	302,370	175,168				
17	Travel	211,392	180,197	31,195				
18	Payments of travel or entertainment expenses for any Federal, state or local public officials							
19	Conferences, conventions and meetings	3,813	2,622	1,191				
20	Interest	54,630	50,516	4,114				
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	171,354	134,330	37,024				
23 24	Insurance	29,243	22,216	7,027				
	total expenses shown on line 25 below )	_	0.5-4-	247 - 15				
_	allocation of indirect	664 100	816,748	-816,748				
Ь	direct program cost	664,100	664,020	80 15				
c d	direct program cost repairs and maintenance	354,329 293,914	354,314 226,121	67,793				
e	outside services	293,914	200,052	22,616				
f	All other expenses	356,081	264,145	91,936				
т 25	Total functional expenses. Add lines 1 through 24f			,				
26	Joint Costs. Check Tiffollowing SOP 98-2 Complete this	11,400,902	10,059,281	1,341,621	(			
	line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation							

Part X	Balance	Shoot
	Balance	Sneer

					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			1,565,124	1	2,053,080
	2	Savings and temporary cash investments			66,041	2	66,593
	3	Pledges and grants receivable, net				3	,
	4	Accounts receivable, net			2.488.773	-	2,541,326
	5	Receivables from current and former officers, directors, trustees,		mployees or			
	6	other related parties $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$				5	
	0	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use	21,151	8	21,151		
<del>\$</del>	9	Prepaid expenses and deferred charges	•		57,311	9	162,302
Assets	10a	Land, buildings, and equipment cost basis	10a	3,406,730			
-4	ь	Less accumulated depreciation Complete Part VI of	100	-,,	•		
		Schedule D	10b	1,732,098	1,623,147	10c	1,674,632
	11	Investments—publicly traded securities	•			11	
	12	Investments—other securities See Part IV, line 11 $\it Complete Pair Schedule D$	rt VII d	of		12	
	13	Investments—program-related See Part IV, line 11 $\it Complete Part Part Part Part Part Part Part Part$		13			
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule	38,270		35,297		
		D				15	
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34)			5,859,817	16	6,554,381
	17	Accounts payable and accrued expenses .			1,001,887		1,202,584
	18	Grants payable		18			
	19	Deferred revenue	51,599	19	60,066		
Ø	20	Tax-exempt bond liabilities			20		
Ę÷	21	Escrow account liability		21			
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
ä		persons Complete Part II of Schedule L		22			
	23	Secured mortgages and notes payable to unrelated third parties		425,326	23	340,591	
	24	Unsecured notes and loans payable				24	
	25	Other liabilities Complete Part X of Schedule D			348,991	25	321,687
	26	Total liabilities. Add lines 17 through 25			1,827,803	26	1,924,928
<u>ښ</u>		Organizations that follow SFAS 117, check here ▶ 🔽 and comple	ete lin	es 27			
Balance		through 29, and lines 33 and 34.					
<u></u>	27	Unrestricted net assets			4,032,014	27	4,629,453
Ö	28	Temporarily restricted net assets				28	
Fund	29	Permanently restricted net assets				29	
<u>.</u>		Organizations that do not follow SFAS 117, check here ► and lines 30 through 34.	l comp	lete			
S O.	30	Capital stock or trust principal, or current funds				30	
Ř	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Assets	32	Retained earnings, endowment, accumulated income, or other fur				32	
Net	33	Total net assets or fund balances		4,032,014	33	4,629,453	
<u>z</u>	34	Total liabilities and net assets/fund balances			5,859,817	34	6,554,381
		Financial Clatemant and Barrell					
Pā	rt XI	Financial Statements and Reporting					T T
							Yes No

ParitXI	Financial	Statements	and Reporting

			103	110
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
h	If "Yes" did the organization undergo the required audit or audits?	Зh	δĀ	

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As Filed Data -

DLN: 93493228028010

OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ) Department of the Treasury

Internal Revenue Service

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

**Public Charity Status and Public Support** 

Open to Pu<u>blic</u> Inspection

		n <b>e organizat i</b> can Rehabilitati						En	nployer ide	ent if icat io	n numbe	r
Associ	ation of	the Northwest	Inc					23	-709840	0		
Pa	rt I	Reason	for Public C	harity Status (to be co	mpleted	by all or	ganızatıo	ns) (See	Instruct	ions)		
The	organız	zation is not	a private found	ation because it is (Please	check on	ly <b>one</b> org	anızatıon )	)				
1	Γ	A church, c	onvention of ch	nurches, or association of ch	nurches de	escribed ii	n Section 1	L70(b)(1)	(A)(i).			
2	Γ	A school d	escribed in <b>Sec</b> i	i <b>on 170(b)(1)(A)(ii).</b> (Attac	ch Schedu	ıle E )						
3	Γ	A hospital	or a cooperativ	e hospital service organizati	on descri	bed in <b>Sec</b>	tion 170(l	)(1)(A)(	iii). (Attac	h Schedu	le H )	
4	Γ	A medical	research organi	zatıon operated ın conjunctı	on with a	hospital d	escribed ii	n Section	170(b)(1)	(A)(iii). E	nter the	
		hospital's i	name, city, and	state								
5	Γ	Anorganiz	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in									
		Section 17	D(b)(1)(A)(iv).	(Complete Part II )								
6	Γ	A federal, s	tate, or local g	overnment or governmental	unıt desci	rıbed ın <b>S</b> e	ection 170	(b)(1)(A)	(v).			
7	<u>~</u>	An organiza	ation that norm	ally receives a substantial p	art of its	support fr	om a gove	rnmentalı	unit or fror	n the gene	eral publi	с
		described i	n <b>Section 170(</b>	o)(1)(A)(vi) (Complete Par	tII)							
8	Γ	A commun	ty trust describ	ed in <b>Section 170(b)(1)(A)</b>	(vi) (Com	nplete Par	tII)					
9	Γ	An organiza	ation that norm	ally receives (1) more than	331/3% 0	fits supp	ort from co	ontributio	ns, membe	rship fees	s, and gro	oss
		receipts fro	m activities re	ated to its exempt functions	s—s ubject	to certai	n exceptio	ns, and (2	) no more	than 331,	/3% of	
		ıts support	from gross inve	estment income and unrelate	ed busines	ss taxable	ıncome (l	ess secti	on 511 ta:	x) from bu	sinesses	;
		acquired by	the organization	on after June 30, 1975 See	Section 5	609(a)(2).	(Complete	e Part III	)			
10	Г	An organiz	atıon organızed	and operated exclusively to	test for p	ublic safe	ty See <b>Se</b>	ction 509	<b>(a)(4).</b> (S	ee instruc	tions )	
11	Γ			and operated exclusively fo								
				orted organizations describe type of supporting organiza						Section 5	09(a)(3)	.Check
		a T				•	nally Integ	_	d d	Гтуре	III - Ot	her
e	Г	By checkin	,. g this box, I ce	rtify that the organization is			-		one or mo	re disqual	ified pers	ons
	·	other than	foundation man	agers and other than one or	more pub	licly supp	orted orga	nızatıons	described	ın sectior	1 509(a)	(1) or
		section 50		d			- T T	T 11 .				
f		check this		d a written determination fro	om the IK	tnat it is	a Type I,	Type II o	r i ype iii	supportin	ng organi	zation,
g				as the organization accepte	d any gift	or contrib	utıon from	any of the	e			'
		following pe										
			·-	r indirectly controls, either a		_	th persons	describe	d ın (ıı)		Yes	No
				ng body of the the supported	_	tion?				11g		<del>                                     </del>
			•	erson described in (i) above						11g(		<del>                                     </del>
				ty of a person described in (						11g(	iii)	
h		Provide the	following infori	mation about the organizatio	ns the org	janızatıon	supports					
	/** NI		(**) ETN	/···> =			( ) 5					
		ame of orted	(ii) EIN	(iii) Type of organization (described on lines 1-9		s the ation in	1	ou notify nization		is the ation in	1	mount of port?
		ıızatıon		above or IRC section		listed in	_	) of your	1 -	organized	345	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
				(See Instructions))		verning	supp	ort?	ın the	US?		
						ment?					4	
					Yes	No	Yes	No	Yes	No		

Total

# Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if you chec	ked the box o	11 IIIIe 5, 7, or	o oi Part I.)				
	ublic Support	1						
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	<b>(c)</b> 2006	<b>(d)</b> 2007	(e)	2008	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	5,853,500	6,553,395	7,061,932	8,130,290		8,688,636	36,287,753
2	Tax revenues levied for the organization's benefit and either paid to or expended on							
_	its behalf The value of services or facilities							
3	furnished by a governmental unit to the organization without charge							
4	Total. Add line 1-3	5,853,500	6,553,395	7,061,932	8,130,290		8,688,636	36,287,753
5	The portion of total contribution by each							
	person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)							
6	Public Support subtract line 5 from line 4							36,287,753
T	otal Support							
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
7	A mounts from line 4	5,853,500	107,022	7,061,932	8,130,290	(-)	8,688,636	36,287,753
8	Gross income from interest, dividends,				, ,			<u> </u>
	payments received on securities loans, rents, royalties and income from similar sources	53,328	107,022	93,938	37,419		1,844	293,551
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )							
11	Total Support (Add lines 7 through 10)							36,581,304
12	Gross receipts from related activities, etc	(See instruction	s)			12		18,225,156
13 C	First Five Years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here  Computation of Public Support Percentage							
14	Public Support Percentage for 2008 (line 6	column (f) dıvıd	ed by line 11 co	lumn (f))		14		99.200 %
15	Public Support Percentage for 2007 Sched	ule A , Part IV - A	, lıne 26f			15		98.960 %
	33 1/3% Test - 2008. If the organization did and stop here. The organization qualifies as 33 1/3% Test - 2007. If the organization di	a publicly supp	orted organizati	on				
17a	box and <b>stop here.</b> The organization qualifie <b>10% Facts and Circumstances Test - 2008.</b> more, and if the organization meets the "facts and circumst	If the organizations to the community of	on did not check ances" test, che	a box on line 1. eck this box and	stop here. Exp	laın ın	Part IV ho	
b	10% Facts and Circumstances Test - 2007. more, and if the organization meets the "fact the organization meets the "facts and circumstances".	If the organizations to the community of	on did not check ances" test, che	a box on line 1 eck this box and	3, 16a, 16b, or i I <b>stop here.</b> Exp	17a ar Iain in	nd line 15 Part IV ho	
18	Private Foundation. If the organization did							~ , <b>b</b> .

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
c	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV )						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and <b>stop here</b>						<b>▶</b> □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (			ne 13 column /f	<u> </u>	17	
				-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

Part IV	<b>Supplemental Information.</b> Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)						
	Facts and Circumstances Test						

Schedule A (Form 990 or 990-EZ) 2008

### DLN: 93493228028010

### **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Open to Public Inspection

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities)

- ◆ Section 501(c)(3) organizations complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 (Lobbying Activities)

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) complete Part II-A Do not complete Part II-B

pt under section under section 495! nagers under section 4720 for this yea	23-7098400 n 501(c) and section tivities in Part IV  n 501(c)(3). (See the in the section of the	\$s  Instructions  \$\$  Yes					
pt under section under section 495! nagers under section 4720 for this yea  pt under section 4720 for this yea	n 501(c) and section  tivities in Part IV  n 501(c)(3). (See the in the section of the section o	\$ instructions  \$  Yes					
pt under section under section 495! nagers under section 4720 for this yea pt under section transcript under section section 527 exem	n 501(c)(3). (See the note of	\$  TYES NO  Yes No  ion 501(c)(3).					
n under section 495! nagers under sectio m 4720 for this yea  pt under sectio r section 527 exem	n 4955 r? n 501(c), except sect pt function activities	\$  TYES NO  Yes No  ion 501(c)(3).					
n under section 495! nagers under sectio m 4720 for this yea  pt under sectio r section 527 exem	n 4955 r? n 501(c), except sect pt function activities	\$					
n under section 495! nagers under sectio m 4720 for this yea  pt under sectio r section 527 exem	n 4955 r? n 501(c), except sect pt function activities	\$					
nagers under sectiom 4720 for this yea  pt under section r section 527 exem	n 4955 r? <b>n 501(c), except sect</b> pt function activities	\$					
m 4720 for this yea  pt under sectio  r section 527 exem	n <b>501(c), except sect</b> pt function activities	「Yes					
<b>pt under sectio</b> r section 527 exem	n 501(c), except sect	「Yes					
r section 527 exem	pt function activities	ion 501(c)(3).					
r section 527 exem	pt function activities						
r section 527 exem	pt function activities						
		\$					
	nizations for section	\$					
ines 1 and 2 and en	ter here and on Form	\$					
		┌ Yes ┌ No					
State the names, addresses and Employer Identification Number (EIN) of all section 527 political organizations to which paymen were made Enter the amount paid and indicate if the amount was paid from the filing organization's own internal funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV							
(c) EIN	(d) A mount paid from filing organization's internal funds If none, enter - 0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-					
	(c) EIN	filing organization's internal funds. If none,					

Ρ		organizations exempt under section 501( tion 501(h)). (See the instructions for Schedul		68	
A B	<u> </u>	belongs to an affiliated group checked box A and "limited control" provisions apply			
		obying Expenditures— s" means amounts paid or incurred.)	(a) Filing Organization's Totals	<b>(b)</b> Affiliated Group Totals	
1a	Total lobbying expenditures to influe	nce public opinion (grass roots lobbying)	0		
b	Total lobbying expenditures to influe	nce a legislative body (direct lobbying)	1,955		
c	Total lobbying expenditures (add line	es 1a and 1b)	1,955		
d	Other exempt purpose expenditures		1,138,137		
e	Total exempt purpose expenditures	1,140,092			
f	columns —	obbying nontaxable amount Enter the amount from the following table in both olumns—			
	If the amount on line 1e, column (a) or (b) is:  Not over \$500,000	The lobbying nontaxable amount is: 20% of the amount on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000	\$1,000,000			
g	Grassroots nontaxable amount (ente	r 25% of line 1f)	47,252		
h	Subtract line 1g from line 1a Enter -	0- ıf lıne g ıs more than lıne a	0		
i	Subtract line 1f from line 1c Enter -	O- if line f is more than line c	0		
j	If there is an amount other than zero section 4911 tax for this year?	m 4720 reporting	┌ Yes ┌ No		

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

	Lobbying Expe	nditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	<b>(d)</b> 2008	<b>(e)</b> Total
2a	Lobbying non-taxable amount				189,009	189,009
ь 	Lobbying ceiling amount (150% of line 2a, column(e))					283,514
c	Total lobbying expenditures				1,955	1,955
d	Grassroots non-taxable amount				47,252	47,252
е —	Grassroots ceiling amount (150% of line d, column (e))					70,878
f	Grassroots lobbying expenditures					

	<b>5768 (election under section 501(h)).</b> (See the instructions for Schedule C for d					
		(a	1)		(b)	
	·	Yes	No	A	moun	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
а	referendum, through the use of Volunteers?					
ь				1		
c	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?					
i	Other activities If "Yes," describe in Part IV					
j	Total lines 1c through					
<b>-</b>	1) Did the patientias in line 1 agree the arrangements in the net decombed in section FO1/a)/2)2		Ī	1		
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  If "Yes" enter the amount of any tax incurred under section 4912			+		
	If "Yes" enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	t III-A To be completed by all organizations exempt under section 501(c)(4), sec	tion	5016		) or	
G.	section 501(c)(6). (See the instructions for Schedule C for details.)		301(		,, 0.	
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2		<u> </u>
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3		
Par	t III-B To be completed by all organizations exempt under section 501(c)(4), sec					
	section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" (question 3 is answered "Yes." (See the instructions for Schedule C for details.)	OK II	Part	III-A	٠,	
1	Dues, assessments and similar amounts from members	T	1 \$			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political	F	'			
	expenses for which the section 527(f) tax was paid).					
	Current Year		2a \$			
b	Carryover from last year		2b\$			
c	Total	<u> </u>	2c \$			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	-	3 \$			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political					
	expenditure next year?		4 \$			
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)		5 \$			
Pā	Supplemental Information	•				
	mplete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and F so, complete this part for any additional information	Part II	l-B, line	e 1ı		
	Identifier Return Reference Explanation	on				

Part IV Supplemental I	nformation	
Ident if ier	Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2008

OMB No 1545-0047

2008

2000

### SCHEDULE D (Form 990)

Department of the Treasury

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

**Supplemental Financial Statements** 

Open to Public Inspection

terna	I Revenue Service				Inspec	tion
	me of the organi: ıve American Rehabi			Employer ic	lentification numb	er
	ociation of the North			23-709840	00	
Pa			dvised Funds or Other Similar Fu	nds or Ac	<b>counts.</b> Comple	te if the
	organiz	ation answered "Yes" to Form 99	(a) Donor advised funds	(b) Fun	ds and other accou	ınts
1	Total number at	end of year	(a) Bollot davised fallas	(5) ( 4)	as and other decod	
2		ributions to (during year)				
3	Aggregate Gran	its from (during year)				
4	Aggregate valu	e at end of year				
5	_		sors in writing that the assets held in donc organization's exclusive legal control?	or advised	☐ Yes	┌ No
6	_	narıtable purposes and not for the ben	donor advisors in writing that grant funds e efit of the donor or donor advisor or other	may be	┌ Yes	┌ No
Pai	rt III Consei	rvation Easements. Complete	ıf the organization answered "Yes" to	Form 990,	Part IV, line 7.	
1 2	Preservation Preservation	<u> </u>		tified historic	structure	a a
	on the last day	of the tax year			Held at the End of	the Year
а	Total number	of conservation easements		2a		
b		restricted by conservation easement:	s	2b		
c	_	iservation easements on a certified hi		2c		
d		nservation easements included in (c) a	` ,	2d		
3		. ,	rred, released, extinguished, or terminated	لـــــــا by the orgai	nızatıon durıng	
	the taxable yea	·	, , , <u>-</u> ,		-	
4	Number of state	es where property subject to conserva	ation easement is located •			
5	Does the organ		the periodic monitoring, inspection, viola	tions, and	┌ Yes	∏ No
6	Staff or volunte	er hours devoted to monitoring, inspe	cting and enforcing easements during the	year ►		
7	A mount of expe	enses incurred in monitoring, inspecti	ng, and enforcing easements during the ye	ar ► \$		
8		servation easement reported on line 2 and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sect	ion	☐ Yes	☐ No
9	balance sheet,	<del>-</del>	onservation easements in its revenue and the footnote to the organization's financial nents	•	•	
Par	t IIII Organi	zations Maintaining Collectio	ns of Art, Historical Treasures, o 'Yes" to Form 990, Part IV, line 8.	or Other Si	milar Assets.	
1a	art, historical t	reasures, or other similar assets held	116, not to report in its revenue statemen for public exhibition, education or researc ancial statements that describes these its	h ın furtheran		е,
b	historical treas	· · ·	116, to report in its revenue statement ar public exhibition, education, or research in ;		•	
	(i) Revenues in	ncluded in Form 990, Part VIII, line 1		1	<b>-</b> \$	
	(ii) Assets incl	uded in Form 990, Part X		<b>.</b>	\$	
2	If the organizat	,	orical treasures, or other similar assets fo S 116 relating to these items	r fınancıal gaı	n, provide the	
а	Revenues inclu	ded in Form 990, Part VIII, line 1		<b>-</b>	\$	

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Collections of Art,	His	tori	<u>cal Treasu</u>	ires, or Othe	<u>r Similar Asse</u>	ets (c	ontinued)
3	Using the organization's accession and other records, check any items (check all that apply)	of th	ne fol	owing that ar	e a significant u	se of its collectio	n	
а	Public exhibition	d	Γ	Loan or exc	hange programs			
b	Scholarly research	e	Γ	Other				
С	Preservation for future generations							
4	Provide a description of the organization's collections and explain Part XIV	n hov	w the	y further the o	organization's ex	empt purpose in		
5	During the year, did the organization solicit or receive donations assets to be sold to raise funds rather than to be maintained as j		,			nılar	Yes	┌ No
Par	Trust, Escrow and Custodial Arrangements.  Part IV, line 9, or reported an amount on Form 99				anızatıon answ	ered "Yes" to F	orm 9	90,
1a	Is the organization an agent, trustee, custodian or other interme included on Form 990, Part X?	dıary	for c	ontributions (	or other assets I		Yes	┌ No
b	If "Yes," explain why in Part XIV and complete the following tabl	е						
						A mo	unt	
С.	Beginning balance				1c			
d	Additions during the year				1d			
e	Distributions during the year				1e			
f	Ending balance				1f	<u> </u>		_
2a	Did the organization include an amount on Form 990, Part X, line	21?				Г	Yes	∏ No
	If "Yes," explain the arrangement in Part XIV							
Pa	rt V Endowment Funds. Complete if the organization						- <b>)</b> [ )/	Dl-
_	(a)Current Year	(b <sub>.</sub>	)Prior '	rear   (c) iw	o Years Back (d)	Three Years Back (	e)Four Y	ears Back
1a	Beginning of year balance							
b	Contributions							
C	Investment earnings or losses							
d	Grants or scholarships							
e	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the year end balance held a	s						
а	Board designated or quasi-endowment 🕨							
b	Permanent endowment 🕨							
c	Term endowment ▶							
3a	Are there endowment funds not in the possession of the organiza	tion	thata	are held and a	admınıstered for	the		
	organization by						Yes	No
	(i) unrelated organizations		•			3a(i)	-	<del>                                     </del>
L	(ii) related organizations					3a(ii)	<u> </u>	<u> </u>
ь 4	If "Yes" to 3a(II), are the related organizations listed as required Describe in Part XIV the intended uses of the organization's end					<u>3b</u>		<u> </u>
	t VI Investments—Land, Buildings, and Equipmen				art X line 10			
<b>.</b> (: []	investments—Land, bundings, and Equipmen	1t. 3		Cost or other	(b)Cost or other	T		
	Description of investment			s (investment)	basis (other)	(c) Depreciation	( <b>d)</b> Bo	ook value
1a	Land				168,681			168,681
	Buildings				1,125,909	513,390		612,519
	Leasehold improvements				446,709	221,498		225,211
	Equipment				1,449,285	,		452,075
	• •	•	-			331,210		122,013
_	Other	_	1		216 146	l l		
	Other	n (R)	). <i>June</i>	10(c)) -	216,146			216,146 1,674,632

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	
(a) Description of security or cateory (including name of security)	(b)Book value		d of valuation year market value
Financial derivatives and other financial products			
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 ) ▶			
Part VIII Investments—Program Related. Se	e Form 990, Part X, line		
(a) Description of investment type	(b) Book value		d of valuation year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, II	ne 15.		
(a) Descri	ption		( <b>b</b> ) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line			
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	(, line 25. (b) A mount		
Federal Income Taxes	(b) Amount		
Estimated 3rd Party Payor Settlement	321,687		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	321,687		
, , , , , , , , , , , , , , , , , , , ,	1 321,007	İ	

Par	XI Reconciliation of Cl	nange in Net Assets from Forn	ո 990	to	<u>Financial Stateme</u>	nts	
1	Total revenue (Form 990, Part V	/III, column (A), line 12)				1	11,998,341
2	Total expenses (Form 990, Par	t IX, column (A), line 25)				2	11,400,902
3							
4	Net unrealized gains (losses) or	ı ınvestments				4	
5	Donated services and use of fac	ulities				5	
6	Investment expenses					6	
7	Prior period adjustments					7	
8	Other (Describe in Part XIV)					8	
9	Total adjustments (net) Add lin	les 4 - 8				9	0
10	• , ,	per financial statements. Combine lines	c 3 and	۱۵		10	597,439
		evenue per Audited Financial			nts With Revenue		
1	Total revenue, gains, and othe	-	<u> </u>		The state of the s		11,998,341
	statements					1	
2	A mounts included on line 1 bu	t not on Form 990, Part VIII, line 12			1		
а	Net unrealized gains on invest	ments	·	2a			
b	Donated services and use of fa	acilities	.	2b			
c	Recoveries of prior year grants			2c			
d	Other (Describe in Part XIV)		· L	2d			
e	Add lines <b>2a</b> through <b>2d</b> .					2e	0
3	Subtract line <b>2e</b> from line <b>1</b> .		•			3	11,998,341
4	A mounts included on Form 99	0, Part VIII, line 12, but not on line <b>1</b>			1		
а	Investment expenses not inclu	uded on Form 990, Part VIII, line 7b	.	4a			
b	Other (Describe in Part XIV)		L	4b			
c			•			4c	0
5		d <b>4c.</b> (This should equal Form 990, Part				5	11,998,341
		cpenses per Audited Financial		eme	nts With Expense	s per 1	
1		audited financial statements					11,400,902
2	Donated services and use of fa	t not on Form 990, Part IX, line 25	1	-			
a L	Prior year adjustments		}	2a 2b		1	
b			`	2D 2c		-	
C .		Part IX, line 25	}			-	
d	Other (Describe in Part XIV)		٠ ١	2d		3.	
e n	Add lines 2a through 2d  Subtract line 2e from line 1 .		•			2e 3	11 400 003
3 4		D, Part IX, line 25, but not on line <b>1:</b>	•	•			11,400,902
4			1	4			
a b		ided on Form 990, Part VIII, line 7b		4a 4b		-	
	Add lines 4a and 4b		• [	40		4c	0
с 5		id <b>4c.</b> (This should equal Form 990, Pai	rt I lin			5	11,400,902
	XIV Supplemental Inf		11, 1111	e 10	<u>,</u>		11,400,902
Com	plete this part to provide the des	criptions required for Part II, lines 3, 5 Part XII, lines 2d and 4b, and Part XI				art XIV	/, lines 1b and 2b,
	<b>Ident if ier</b>	Return Reference			Explanat	ion	

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**Grants and Other Assistance to Organizations,** Governments and Individuals in the U.S.

OMB No 1545-0047

2008

DLN: 93493228028010

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public Inspect ion

Employer identification number

Native American Rehabilitation Association of the Northwest Ii						23-7098400	
Part I General Infor	mation on Gra	nts and Assistance	e				
<ul><li>Does the organization mathe selection criteria use</li><li>Describe in Part IV the o</li></ul>	d to award the gra	nts or assistance?					☐ Yes ☑
Part IV and Sch	IV, line 21 for a edule I-1 if addi	ny recipient that reco tional space is	eived more than \$5,0	000. Check this box	tes. Complete if the original rec	eived more than \$5,0	
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
2 Enter total number of seconganizations					·	ı	
3 Enter total number of oth							·

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes"	on Form 990,	Part IV,	lıne 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	-				

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
emergency rent and utility assistance	143		49,820	A ctual cost	payments to vendors for the benefit of individuals

**Part IV Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

See Additional Batta Table					
Ident if ier	Return Reference	Explanation			
		Schedule I, Part I, Line 2 individuals must meet eligibility requirements established by funding source. The organization's case managers counsel participants to complete program outcomes			

**Employer identification number** 

### OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Name of the organization Native American Rehabilitation Association of the Northwest Inc

23-7098400

ldentifier	Return Reference	Explanation
Form 990, Part III, line 4d	Other Program Services	Star Shield Family Wellness Program - Located at 1776 SW Madison, the Family Wellness Program is a culture based program designed to give support to parents, grandparents and others in their roles as caregivers of children. The Family Wellness Program has a team of individuals who are able to provide case management and home visits. The goal of this service is to reduce family stress, improve parenting skills, monitor and enhance child health and development and prevent child abuse and neglect. They are able to provide services to teen parents, expectant mothers, and parents of children new born to six years old. The team includes a health care professional who is available to families to conduct pediatric health assessments. There is also a community resource manager on the team to assist clients in finding resources to help them meet their basic needs, such as rent, utilities, and food. And, the team includes an Early Childhood Mental Health Specialist who strives to provide culturally appropriate mental health services in the areas of counseling, assessments, and referrals. Star Shield offers several youth groups, specifically developed for Native Americans. The purpose of these groups is to give Native American youth a place to connect with other youth, explore Native culture, values, and beliefs, find mentorship from the community, increase self-esteem and self-confidence and come to a better understanding of who they are as Native people. They have also adopted various Native American training curriculums. One of them is a parent training curriculum that draws on the cultural strengths of Native American child rearing. Focused on the positive values of the traditional ways as a model, the curriculum seeks to help parents decide for themselves what kind of parenting skills they will adopt for their own use. Mental Health Program - The Mental Health services are a part of the Association's system of treating the whole person. Mental Health providers are available at all of the Association sites for individu

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 10		The form 990 is reviewed and approved by the Executive Director. A copy of the approved Form 990 is provided to all board members prior to filing.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		Board members are required to disclose any conflicts of interest annually

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		The board compensation committee reviews and approves Executive Director's pay based on performance and comparable market salaries

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		Governing documents, conflict of interest policy and financial statements are available to the public upon request

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 2c		The process has not changed from the prior year