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Part III

Statement of Program Service Accomplishments (See the instructions.)

1

Briefly describe the organization’s mission  
Community Hospitals of Central California's mission is to improve the health status of the community and to promote medical education (See Schedule O)

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting or make significant changes in how it conducts any program services? ☐ Yes ☒ No  
If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses  
Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 83,199,831 including grants of \$ ) (Revenue \$ 86,279,755 )  
See Schedule O attached

4b

(Code ) (Expenses \$ 2,998,851 including grants of \$ ) (Revenue \$ 2,998,851 )  
Other service revenue/health care services

4c

(Code ) (Expenses \$ 81,072 including grants of \$ ) (Revenue \$ 81,072 )  
Program service rental

4d

Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses \$ 86,279,754 Must equal Part IX, Line 25, column (B).

Form 990 (2008)

**Part IV Checklist of Required Schedules**

|            |                                                                                                                                                                                                                                                                                                                                              | Yes        | No  |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>1</b>   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>                                                                                                                    | <b>1</b>   | Yes |
| <b>2</b>   | Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                                                                                                                                               | <b>2</b>   | No  |
| <b>3</b>   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>                                                                 | <b>3</b>   | No  |
| <b>4</b>   | Section 501(c)(3) organizations Did the organization engage in lobbying activities? <i>If "Yes," complete Schedule C, Part II</i>                                                                                                                           | <b>4</b>   | Yes |
| <b>5</b>   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? <i>If "Yes," complete Schedule C, Part III</i>                                               | <b>5</b>   | No  |
| <b>6</b>   | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>                    | <b>6</b>   | No  |
| <b>7</b>   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>                                      | <b>7</b>   | No  |
| <b>8</b>   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>                                                                                                    | <b>8</b>   | No  |
| <b>9</b>   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>  | <b>9</b>   | No  |
| <b>10</b>  | Did the organization hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>                                                                                                                                    | <b>10</b>  | Yes |
| <b>11</b>  | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? <i>If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable</i>                                                                                           | <b>11</b>  | Yes |
| <b>12</b>  | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>                                  | <b>12</b>  | No  |
| <b>13</b>  | Is the organization a school as described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>                                                                                                                                                                                                                                  | <b>13</b>  | No  |
| <b>14a</b> | Did the organization maintain an office, employees, or agents outside of the U S?                                                                                                                                                                                                                                                            | <b>14a</b> | No  |
| <b>b</b>   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S? <i>If "Yes," complete Schedule F, Part I</i>                                                                                                                         | <b>14b</b> | No  |
| <b>15</b>  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>                                                                                                                         | <b>15</b>  | No  |
| <b>16</b>  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Part III</i>                                                                                                                             | <b>16</b>  | No  |
| <b>17</b>  | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? <i>If "Yes," complete Schedule G, Part I</i>                                                                                                                                                                                                                | <b>17</b>  | No  |
| <b>18</b>  | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>                                                                                                                                                                                                            | <b>18</b>  | No  |
| <b>19</b>  | Did the organization report more than \$15,000 on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>                                                                                                                                                                                                                         | <b>19</b>  | No  |
| <b>20</b>  | Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H</i>                                                                                                                                                                                                                                                     | <b>20</b>  | No  |
| <b>21</b>  | Did the organization report more than \$5,000 on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>                                                                                                                                                                                                           | <b>21</b>  | No  |
| <b>22</b>  | Did the organization report more than \$5,000 on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>                                                                                                                                                                                                          | <b>22</b>  | No  |
| <b>23</b>  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? <i>If "Yes," complete Schedule J</i>                                                                                                                                    | <b>23</b>  | Yes |
| <b>24a</b> | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25</i>                                                         | <b>24a</b> | No  |
| <b>b</b>   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                                                            | <b>24b</b> | No  |
| <b>c</b>   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                                                                   | <b>24c</b> | No  |
| <b>d</b>   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                      | <b>24d</b> | No  |
| <b>25a</b> | Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>                                                                                                                                          | <b>25a</b> | No  |
| <b>b</b>   | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? <i>If "Yes," complete Schedule L, Part I</i>                                                                                                                                                            | <b>25b</b> | No  |
| <b>26</b>  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>                                                                                                | <b>26</b>  | No  |
| <b>27</b>  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>                                                                                                            | <b>27</b>  | No  |

Part IV

Checklist of Required Schedules (Continued)

|                                                                                                                                                                                                                                                                                                                                                       | Yes | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 28 During the tax year, did any person who is a current or former officer, director, trustee, or key employee                                                                                                                                                                                                                                         |     |     |
| a Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV . . . . . | 28a | No  |
| b Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                     | 28b | No  |
| c Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                       | 28c | No  |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . . .                                                                                                                                                                                                                                 | 29  | No  |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M . . . . .                                                                                                                                                                 | 30  | No  |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .                                                                                                                                                                                                                       | 31  | No  |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .                                                                                                                                                                                                     | 32  | No  |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I . . . . .                                                                                                                                                      | 33  | Yes |
| 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 . . . . .                                                                                                                                                                                                        | 34  | Yes |
| 35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .                                                                                                                                                                                                  | 35  | No  |
| 36 501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .                                                                                                                                                                          | 36  | No  |
| 37 Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI . . . . .                                                                                                     | 37  | No  |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

|     |                                                                                                                                                                                                                                                                                               |     |       |    |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------|----|
|     |                                                                                                                                                                                                                                                                                               |     | Yes   | No |
| 1a  | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .                                                                                                                                    | 1a  | 1,465 |    |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                                                                                                                                                               | 1b  | 0     |    |
| c   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                                            | 1c  | Yes   |    |
| 2a  | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .                                                                                                 | 2a  | 7,237 |    |
| b   | If at least one is reported in 2a, did the organization file all required federal employment tax returns? . . .<br><b>Note:</b> <i>If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.</i>                                                          | 2b  | Yes   |    |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .                                                                                                                                                                | 3a  |       | No |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                                    | 3b  |       | No |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                                          | 4a  |       | No |
| b   | If "Yes," enter the name of the foreign country _____<br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts</b> .                                                                                            |     |       |    |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                                   | 5a  |       | No |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                              | 5b  |       | No |
| c   | If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction</i> ? . . . . .                                                                                                                                 | 5c  |       | No |
| 6a  | Did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                                                                                                                                        | 6a  |       | No |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                                       | 6b  |       | No |
| 7   | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                                 |     |       |    |
| a   | Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? . . . . .                                                                                                                                                                       | 7a  |       | No |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                                     | 7b  |       | No |
| c   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                                | 7c  |       | No |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                                   | 7d  | 0     |    |
| e   | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                                   | 7e  |       | No |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                                            | 7f  |       | No |
| g   | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . .                                                                                                                                                                              | 7g  |       | No |
| h   | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .                                                                                                                                                               | 7h  |       | No |
| 8   | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . | 8   |       | No |
| 9   | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                         |     |       |    |
| a   | Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                                             | 9a  |       | No |
| b   | Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                              | 9b  |       | No |
| 10  | Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                                        |     |       |    |
| a   | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                                            | 10a |       |    |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                                   | 10b |       |    |
| 11  | Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                                       |     |       |    |
| a   | Gross income from members or shareholders . . . . .                                                                                                                                                                                                                                           | 11a |       |    |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them ) . . . . .                                                                                                                                                        | 11b |       |    |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? . . .                                                                                                                                                                              | 12a |       | No |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                                         | 12b |       |    |

Part VI

Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|    |                                                                                                                                                                                                                               |     |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|    |                                                                                                                                                                                                                               | Yes | No |
| 1a | Enter the number of voting members of the governing body . . . . .                                                                                                                                                            |     |    |
| 1b | Enter the number of voting members that are independent . . . . .                                                                                                                                                             |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . |     | No |
| 4  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . . . .                                                                                               |     | No |
| 5  | Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .                                                                                                             |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                                 |     | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                         | Yes |    |
| 7b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .                                                                                                             |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                    |     |    |
| 8a | the governing body? . . . . .                                                                                                                                                                                                 | Yes |    |
| 8b | each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | Yes |    |
| 9a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                 |     | No |
| 9b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .  |     | No |
| 10 | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 . . . . .       | Yes |    |
| 11 | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .      |     | No |

Section B. Policies

|     |                                                                                                                                                                                                                                                                                                          |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                                                                                                                                                          | Yes | No |
| 12a | Does the organization have a written conflict of interest policy? If "No", go to line 13 . . . . .                                                                                                                                                                                                       | Yes |    |
| 12b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | Yes |    |
| 12c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision . . . . .                                                                            |     |    |
| 15a | The organization's CEO, Executive Director, or top management official? . . . . .                                                                                                                                                                                                                        | Yes |    |
| 15b | Other officers or key employees of the organization? . . . . .<br>Describe the process in Schedule O                                                                                                                                                                                                     | Yes |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          | Yes |    |
| 16b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | Yes |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                                    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed <u>CA</u>                                                                                                                                                                                                                                                                               |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> own website <input checked="" type="checkbox"/> another's website <input checked="" type="checkbox"/> upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                                         |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization.<br>ROGER FRETWELL<br>1925 E DAKOTA STE 206<br>FRESNO, CA 937264821<br>(559) 459-6000                                                                                                                                                 |

## Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any officer, director, trustee or key employee

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| (A)<br>Name and Title     | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        |  | (D)<br><br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099MISC) | (E)<br><br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-MISC) | (F)<br><br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|---------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|--|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
|                           |                                        | Individual Trustee<br>or Director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
|                           |                                        |                                           |                       |         |              |                                 |        |  |                                                                                      |                                                                                            |                                                                                                                     |
| <b>1b Total . . . . .</b> |                                        |                                           |                       |         |              |                                 |        |  | 6,841,232                                                                            |                                                                                            | 2,232,100                                                                                                           |

**3** Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual* . . . . .

**4** For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual . . . . .

**5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? *If "Yes," complete Schedule J for such person* . . . . .

|   | Yes | No |
|---|-----|----|
| 3 | Yes |    |
| 4 | Yes |    |
| 5 |     | No |

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                                                                                                         | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|---------------------|
| HERNDON HEALTHCARE INC<br>1827 E FIR AVE SUITE 101<br>FRESNO, CA 93720                                                                                   | MEDICAL SUPPLIES               | 1,950,153           |
| HAMMEL GREEN AND ABRAHAMSON INC<br>PO BOX 86<br>MINNEAPOLIS, MN 55486                                                                                    | ARCHITECT                      | 7,655,493           |
| DC RISK SOLUTIONS LTD<br>TOWER 42 7TH FLR 25 OLD BROAD STREE<br>LONDON, 1HN<br>XE                                                                        | INSURANCE                      | 8,370,174           |
| COMMUNITY MEDICAL STAFF MEDICAL GRP<br>PO BOX 1232<br>FRESNO, CA 93715                                                                                   | HEALTH CARE                    | 1,866,111           |
| COMFORCE TECHNICAL SERVICES INC<br>PO BOX 31001-0893<br>PASADENA, CA 91110                                                                               | EMPLOYMENT AGENCY              | 25,050,584          |
| <b>2</b> Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization . . . . . |                                | 88                  |

Part VIII

Statement of Revenue

|                                                           |                                                                                     |                                                                                                                                                                                        | (A)<br>Total Revenue                                                                 | (B)<br>Related or<br>Exempt<br>Function<br>Revenue | (C)<br>Unrelated<br>Business<br>Revenue | (D)<br>Revenue<br>Excluded from<br>Tax under IRC<br>512, 513, or 514 |        |
|-----------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------|--------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                                                                  | Federated campaigns . . . . .                                                                                                                                                          | 1a                                                                                   |                                                    |                                         |                                                                      |        |
|                                                           | b                                                                                   | Membership dues . . . . .                                                                                                                                                              |                                                                                      |                                                    |                                         |                                                                      |        |
|                                                           |                                                                                     |                                                                                                                                                                                        | 1b                                                                                   |                                                    |                                         |                                                                      |        |
|                                                           | c                                                                                   | Fundraising events . . . . .                                                                                                                                                           |                                                                                      |                                                    |                                         |                                                                      |        |
|                                                           |                                                                                     |                                                                                                                                                                                        | 1c                                                                                   |                                                    |                                         |                                                                      |        |
|                                                           | d                                                                                   | Related organizations . . . . .                                                                                                                                                        | 1d                                                                                   |                                                    |                                         |                                                                      |        |
|                                                           | e                                                                                   | Government grants (contributions)                                                                                                                                                      | 1e                                                                                   |                                                    |                                         |                                                                      |        |
|                                                           | f                                                                                   | All other contributions, gifts, grants, and<br>similar amounts not included above                                                                                                      |                                                                                      |                                                    |                                         |                                                                      |        |
|                                                           |                                                                                     |                                                                                                                                                                                        | 1f                                                                                   |                                                    |                                         |                                                                      |        |
| g                                                         | Noncash contributions included in<br>lines 1a-1f \$                                 |                                                                                                                                                                                        |                                                                                      |                                                    |                                         |                                                                      |        |
| h                                                         | Total (Add lines 1a-1f) . . . . .                                                   |                                                                                                                                                                                        | 0                                                                                    |                                                    |                                         |                                                                      |        |
| Program Service Revenue                                   | 2a                                                                                  | Program service rental                                                                                                                                                                 | Business Code<br>532,000                                                             | 81,072                                             | 81,072                                  |                                                                      |        |
|                                                           | b                                                                                   | Other service revenue                                                                                                                                                                  | 900,099                                                                              | 2,998,851                                          | 2,998,851                               |                                                                      |        |
|                                                           | c                                                                                   | Management fees                                                                                                                                                                        | 900,099                                                                              | 86,279,755                                         | 86,279,755                              |                                                                      |        |
|                                                           | d                                                                                   | Educational activities                                                                                                                                                                 | 900,099                                                                              | 42,670                                             | 42,670                                  |                                                                      |        |
|                                                           | e                                                                                   |                                                                                                                                                                                        |                                                                                      |                                                    |                                         |                                                                      |        |
|                                                           | f                                                                                   | All other program service revenue                                                                                                                                                      |                                                                                      |                                                    |                                         |                                                                      |        |
|                                                           | g                                                                                   | Total. Add lines 2a-2f . . . . .<br>\$ 89,402,348                                                                                                                                      |                                                                                      |                                                    |                                         |                                                                      |        |
|                                                           | Other Revenue                                                                       | 3                                                                                                                                                                                      | Investment income (including dividends, interest<br>other similar amounts) . . . . . |                                                    | 25,485                                  |                                                                      | 25,485 |
|                                                           |                                                                                     | 4                                                                                                                                                                                      | Income from investment of tax-exempt bond proceeds . . . . .                         |                                                    | 0                                       |                                                                      |        |
| 5                                                         |                                                                                     | Royalties . . . . .                                                                                                                                                                    |                                                                                      | 0                                                  |                                         |                                                                      |        |
| 6a                                                        |                                                                                     | Gross Rents                                                                                                                                                                            | (i) Real<br>4,008,833                                                                | (ii) Personal                                      |                                         |                                                                      |        |
| b                                                         |                                                                                     | Less rental<br>expenses                                                                                                                                                                | 2,617,096                                                                            |                                                    |                                         |                                                                      |        |
| c                                                         |                                                                                     | Rental income<br>or (loss)                                                                                                                                                             | 1,391,737                                                                            |                                                    |                                         |                                                                      |        |
| d                                                         |                                                                                     | Net rental income or (loss) . . . . .                                                                                                                                                  |                                                                                      | 1,391,737                                          | 1,391,737                               |                                                                      |        |
| 7a                                                        |                                                                                     | Gross amount<br>from sales of<br>assets other<br>than inventory                                                                                                                        | (i) Securities<br>542,746                                                            | (ii) Other                                         |                                         |                                                                      |        |
| b                                                         |                                                                                     | Less cost or<br>other basis and<br>sales expenses                                                                                                                                      | 238,804                                                                              |                                                    |                                         |                                                                      |        |
| c                                                         |                                                                                     | Gain or (loss)                                                                                                                                                                         | 303,942                                                                              |                                                    |                                         |                                                                      |        |
| d                                                         |                                                                                     | Net gain or (loss) . . . . .                                                                                                                                                           |                                                                                      | 303,942                                            |                                         | 303,942                                                              |        |
| 8a                                                        |                                                                                     | Gross income from fundraising<br>events (not including<br>\$ of contributions reported on line<br>1c) See Part IV, line 18<br>Attach Schedule G if total exceeds<br>\$15,000 . . . . . | a                                                                                    |                                                    |                                         |                                                                      |        |
| b                                                         |                                                                                     | Less direct expenses . . . . .                                                                                                                                                         | b                                                                                    |                                                    |                                         |                                                                      |        |
| c                                                         |                                                                                     | Net income or (loss) from fundraising events . . . . .                                                                                                                                 |                                                                                      | 0                                                  |                                         |                                                                      |        |
| 9a                                                        |                                                                                     | Gross income from gaming<br>activities See part IV, line 19<br>Complete Schedule G if total<br>exceeds \$15,000 . . . . .                                                              | a                                                                                    |                                                    |                                         |                                                                      |        |
| b                                                         |                                                                                     | Less direct expenses . . . . .                                                                                                                                                         | b                                                                                    |                                                    |                                         |                                                                      |        |
| c                                                         |                                                                                     | Net income or (loss) from gaming activities . . . . .                                                                                                                                  |                                                                                      | 0                                                  |                                         |                                                                      |        |
| 10a                                                       |                                                                                     | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                                                                     | a                                                                                    |                                                    |                                         |                                                                      |        |
| b                                                         |                                                                                     | Less cost of goods sold . . . . .                                                                                                                                                      | b                                                                                    |                                                    |                                         |                                                                      |        |
| c                                                         | Net income or (loss) from sales of inventory . . . . .                              |                                                                                                                                                                                        | 0                                                                                    |                                                    |                                         |                                                                      |        |
|                                                           | Miscellaneous Revenue                                                               | Business Code                                                                                                                                                                          |                                                                                      |                                                    |                                         |                                                                      |        |
| 11a                                                       |                                                                                     |                                                                                                                                                                                        |                                                                                      |                                                    |                                         |                                                                      |        |
| b                                                         |                                                                                     |                                                                                                                                                                                        |                                                                                      |                                                    |                                         |                                                                      |        |
| c                                                         |                                                                                     |                                                                                                                                                                                        |                                                                                      |                                                    |                                         |                                                                      |        |
| d                                                         | All other revenue                                                                   |                                                                                                                                                                                        |                                                                                      |                                                    |                                         |                                                                      |        |
| e                                                         | Total. Add lines 11a-11d . . . . . \$                                               |                                                                                                                                                                                        | 0                                                                                    |                                                    |                                         |                                                                      |        |
| 12                                                        | Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d,<br>8c, 9c, 10c, and 11e . . . . . |                                                                                                                                                                                        | 91,123,512                                                                           | 90,794,085                                         |                                         | 329,427                                                              |        |

Part IX

Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns.<br>All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). |                                                                                                                                                                                                                    |                       |                                 |                                        |                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                           |                                                                                                                                                                                                                    | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
| 1                                                                                                                                                                                        | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                       | 0                     |                                 |                                        |                             |
| 2                                                                                                                                                                                        | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                         | 0                     |                                 |                                        |                             |
| 3                                                                                                                                                                                        | Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16                                                                                             | 0                     |                                 |                                        |                             |
| 4                                                                                                                                                                                        | Benefits paid to or for members                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| 5                                                                                                                                                                                        | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                 | 3,627,506             | 291,898                         | 3,335,608                              |                             |
| 6                                                                                                                                                                                        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                            | 0                     |                                 |                                        |                             |
| 7                                                                                                                                                                                        | Other salaries and wages                                                                                                                                                                                           | 35,906,715            | 35,906,715                      |                                        |                             |
| 8                                                                                                                                                                                        | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                            | 896,773               | 896,773                         |                                        |                             |
| 9                                                                                                                                                                                        | Other employee benefits . . . . .                                                                                                                                                                                  | 9,539,985             | 9,539,985                       |                                        |                             |
| 10                                                                                                                                                                                       | Payroll taxes . . . . .                                                                                                                                                                                            | 2,665,455             | 2,665,455                       |                                        |                             |
| 11                                                                                                                                                                                       | Fees for services (non-employees)                                                                                                                                                                                  |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | Management . . . . .                                                                                                                                                                                               | 0                     |                                 |                                        |                             |
| b                                                                                                                                                                                        | Legal . . . . .                                                                                                                                                                                                    | 887,254               | 887,254                         |                                        |                             |
| c                                                                                                                                                                                        | Accounting . . . . .                                                                                                                                                                                               | 344,874               | 344,874                         |                                        |                             |
| d                                                                                                                                                                                        | Lobbying . . . . .                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| e                                                                                                                                                                                        | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                            | 0                     |                                 |                                        |                             |
| f                                                                                                                                                                                        | Investment management fees . . . . .                                                                                                                                                                               | 0                     |                                 |                                        |                             |
| g                                                                                                                                                                                        | Other . . . . .                                                                                                                                                                                                    | 2,083,429             | 2,083,429                       |                                        |                             |
| 12                                                                                                                                                                                       | Advertising and promotion . . . . .                                                                                                                                                                                | 1,157,975             | 1,157,975                       |                                        |                             |
| 13                                                                                                                                                                                       | Office expenses . . . . .                                                                                                                                                                                          | 2,103,004             | 2,103,004                       |                                        |                             |
| 14                                                                                                                                                                                       | Information technology . . . . .                                                                                                                                                                                   | 8,376,429             | 8,376,429                       |                                        |                             |
| 15                                                                                                                                                                                       | Royalties . . . . .                                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| 16                                                                                                                                                                                       | Occupancy . . . . .                                                                                                                                                                                                | 3,532,456             | 3,532,456                       |                                        |                             |
| 17                                                                                                                                                                                       | Travel . . . . .                                                                                                                                                                                                   | 985,670               | 985,670                         |                                        |                             |
| 18                                                                                                                                                                                       | Payments of travel or entertainment expenses for any Federal, state or local public officials . . . . .                                                                                                            | 0                     |                                 |                                        |                             |
| 19                                                                                                                                                                                       | Conferences, conventions and meetings . . . . .                                                                                                                                                                    | 193,493               | 193,493                         |                                        |                             |
| 20                                                                                                                                                                                       | Interest . . . . .                                                                                                                                                                                                 | 147,944               | 147,944                         |                                        |                             |
| 21                                                                                                                                                                                       | Payments to affiliates . . . . .                                                                                                                                                                                   | 0                     |                                 |                                        |                             |
| 22                                                                                                                                                                                       | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                | 5,978,414             | 5,978,414                       |                                        |                             |
| 23                                                                                                                                                                                       | Insurance . . . . .                                                                                                                                                                                                | 1,802,397             | 1,802,397                       |                                        |                             |
| 24                                                                                                                                                                                       | Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )                                                |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | Supplies expense                                                                                                                                                                                                   | 999,851               | 999,851                         |                                        |                             |
| b                                                                                                                                                                                        | Purchased services                                                                                                                                                                                                 | 5,367,426             | 5,367,426                       |                                        |                             |
| c                                                                                                                                                                                        | Other expenses                                                                                                                                                                                                     | 234,113               | 234,113                         |                                        |                             |
| d                                                                                                                                                                                        | Minor equipment and R&M                                                                                                                                                                                            | 6,310,036             | 6,310,036                       |                                        |                             |
| e                                                                                                                                                                                        | Dues & subscriptions                                                                                                                                                                                               | 448,981               | 448,981                         |                                        |                             |
| f                                                                                                                                                                                        | All other expenses                                                                                                                                                                                                 | -3,335,608            | -3,974,818                      | 639,210                                |                             |
| 25                                                                                                                                                                                       | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                 | 90,254,572            | 86,279,754                      | 3,974,818                              | 0                           |
| 26                                                                                                                                                                                       | Joint Costs. Check <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

**Part X Balance Sheet**

|                             |                                                                                                                                                         | (A)<br>Beginning of year                                                                                                                                                            |                      | (B)<br>End of year    |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|
| Assets                      | <b>1</b>                                                                                                                                                | Cash—non-interest-bearing . . . . .                                                                                                                                                 | 303,776              | <b>1</b> 226,489      |
|                             | <b>2</b>                                                                                                                                                | Savings and temporary cash investments . . . . .                                                                                                                                    |                      | <b>2</b> 0            |
|                             | <b>3</b>                                                                                                                                                | Pledges and grants receivable, net . . . . .                                                                                                                                        |                      | <b>3</b> 0            |
|                             | <b>4</b>                                                                                                                                                | Accounts receivable, net . . . . .                                                                                                                                                  | 957,193              | <b>4</b> 974,340      |
|                             | <b>5</b>                                                                                                                                                | Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L</i> . . . . .                           |                      | <b>5</b> 0            |
|                             | <b>6</b>                                                                                                                                                | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) <i>Complete Part II of Schedule L</i> . . . . .    |                      | <b>6</b> 0            |
|                             | <b>7</b>                                                                                                                                                | Notes and loans receivable, net . . . . .                                                                                                                                           |                      | <b>7</b> 702,767      |
|                             | <b>8</b>                                                                                                                                                | Inventories for sale or use . . . . .                                                                                                                                               |                      | <b>8</b> 0            |
|                             | <b>9</b>                                                                                                                                                | Prepaid expenses and deferred charges . . . . .                                                                                                                                     | 2,129,748            | <b>9</b> 2,915,507    |
|                             | <b>10a</b>                                                                                                                                              | Land, buildings, and equipment cost basis                                                                                                                                           |                      |                       |
|                             |                                                                                                                                                         | <b>10a</b> 110,033,607                                                                                                                                                              |                      |                       |
|                             | <b>b</b>                                                                                                                                                | Less accumulated depreciation <i>Complete Part VI of Schedule D</i> . . . . .                                                                                                       |                      |                       |
|                             |                                                                                                                                                         | <b>10b</b> 63,447,461                                                                                                                                                               | 42,898,389           | <b>10c</b> 46,586,146 |
|                             | <b>11</b>                                                                                                                                               | Investments—publicly traded securities . . . . .                                                                                                                                    |                      | <b>11</b> 0           |
|                             | <b>12</b>                                                                                                                                               | Investments—other securities See Part IV, line 11 <i>Complete Part VII of Schedule D</i> . . . . .                                                                                  |                      | <b>12</b> 0           |
|                             | <b>13</b>                                                                                                                                               | Investments—program-related See Part IV, line 11 <i>Complete Part VIII of Schedule D</i> . . . . .                                                                                  | 22,871,728           | <b>13</b> 22,871,728  |
| <b>14</b>                   | Intangible assets . . . . .                                                                                                                             |                                                                                                                                                                                     | <b>14</b> 0          |                       |
| <b>15</b>                   | Other assets See Part IV, line 11 <i>Complete Part IX of Schedule D</i> . . . . .                                                                       | 1,589,802                                                                                                                                                                           | <b>15</b> 20,446,023 |                       |
| <b>16</b>                   | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34)                                                                                        | 70,750,636                                                                                                                                                                          | <b>16</b> 94,723,000 |                       |
| Liabilities                 | <b>17</b>                                                                                                                                               | Accounts payable and accrued expenses . . . . .                                                                                                                                     | 9,104,300            | <b>17</b> 11,382,015  |
|                             | <b>18</b>                                                                                                                                               | Grants payable . . . . .                                                                                                                                                            |                      | <b>18</b>             |
|                             | <b>19</b>                                                                                                                                               | Deferred revenue . . . . .                                                                                                                                                          |                      | <b>19</b>             |
|                             | <b>20</b>                                                                                                                                               | Tax-exempt bond liabilities . . . . .                                                                                                                                               | 6,980,944            | <b>20</b> 6,913,238   |
|                             | <b>21</b>                                                                                                                                               | Escrow account liability <i>Complete Part IV of Schedule D</i> . . . . .                                                                                                            |                      | <b>21</b>             |
|                             | <b>22</b>                                                                                                                                               | Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons <i>Complete Part II of Schedule L</i> . . . . . |                      | <b>22</b>             |
|                             | <b>23</b>                                                                                                                                               | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                            | 16,500,000           | <b>23</b> 13,510,000  |
|                             | <b>24</b>                                                                                                                                               | Unsecured notes and loans payable . . . . .                                                                                                                                         |                      | <b>24</b>             |
|                             | <b>25</b>                                                                                                                                               | Other liabilities <i>Complete Part X of Schedule D</i> . . . . .                                                                                                                    | 90,940,315           | <b>25</b> 145,219,231 |
|                             | <b>26</b>                                                                                                                                               | <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                         | 123,525,559          | <b>26</b> 177,024,484 |
| Net Assets or Fund Balances | <b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b> |                                                                                                                                                                                     |                      |                       |
|                             | <b>27</b>                                                                                                                                               | Unrestricted net assets . . . . .                                                                                                                                                   | -52,774,923          | <b>27</b> -82,301,484 |
|                             | <b>28</b>                                                                                                                                               | Temporarily restricted net assets . . . . .                                                                                                                                         |                      | <b>28</b>             |
|                             | <b>29</b>                                                                                                                                               | Permanently restricted net assets . . . . .                                                                                                                                         |                      | <b>29</b>             |
|                             | <b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>                          |                                                                                                                                                                                     |                      |                       |
|                             | <b>30</b>                                                                                                                                               | Capital stock or trust principal, or current funds . . . . .                                                                                                                        |                      | <b>30</b>             |
|                             | <b>31</b>                                                                                                                                               | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                           |                      | <b>31</b>             |
|                             | <b>32</b>                                                                                                                                               | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                          |                      | <b>32</b>             |
|                             | <b>33</b>                                                                                                                                               | Total net assets or fund balances . . . . .                                                                                                                                         | -52,774,923          | <b>33</b> -82,301,484 |
|                             | <b>34</b>                                                                                                                                               | Total liabilities and net assets/fund balances . . . . .                                                                                                                            | 70,750,636           | <b>34</b> 94,723,000  |

**Part XI Financial Statements and Reporting**

|           |                                                                                                                                                                                                                                     | Yes       | No |
|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----|
| <b>1</b>  | Accounting method used to prepare the Form 990 <input type="checkbox"/> cash <input checked="" type="checkbox"/> accrual <input type="checkbox"/> other                                                                             |           |    |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .                                                                                                                           | <b>2a</b> | No |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant? . . . . .                                                                                                                                        | <b>2b</b> | No |
| <b>c</b>  | If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . . | <b>2c</b> | No |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .                                                                  | <b>3a</b> | No |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? . . . . .                                                                                                                                                      | <b>3b</b> | No |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.  
Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

|                                                                          |                                              |
|--------------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>COMMUNITY HOSPITALS<br>OF CENTRAL CALIFORNIA | Employer identification number<br>94-2864615 |
|--------------------------------------------------------------------------|----------------------------------------------|

Part I Reason for Public Charity Status (to be completed by all organizations) (See Instructions)

The organization is not a private foundation because it is (Please check only **one** organization )

1

☐

A church, convention of churches, or association of churches described in **Section 170(b)(1)(A)(i).**

2

☐

A school described in **Section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☐

A hospital or a cooperative hospital service organization described in **Section 170(b)(1)(A)(iii).** (Attach Schedule H )

4

☐

A medical research organization operated in conjunction with a hospital described in **Section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **Section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **Section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **Section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **Section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **Section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety See **Section 509(a)(4).** (See instructions )

11

☒

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **Section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☒

Type II

c

☐

Type III - Functionally Integrated

d

☐

Type III - Other

e

☒

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the organizations the organization supports

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     | No |
| 11g(ii)  |     | No |
| 11g(iii) |     | No |

| (i) Name of Supported Organization  | (ii) EIN  | (iii) Type of organization (described on lines 1 - 9 above or IRC section (See Instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of support? |
|-------------------------------------|-----------|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|--------------------------|
|                                     |           |                                                                                               | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                          |
| Community Hospital of Cen Cal Found | 770191730 | 11                                                                                            | Yes                                                                    |    | Yes                                                             |    | Yes                                                        |    | 218356                   |
| Sierra Hospital Foundation          | 941431181 | 3                                                                                             | Yes                                                                    |    | Yes                                                             |    | Yes                                                        |    | 621220                   |
| Fresno Community Hospital           | 941156276 | 3                                                                                             | Yes                                                                    |    | Yes                                                             |    | Yes                                                        |    | 84264773                 |
|                                     |           |                                                                                               |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                     |           |                                                                                               |                                                                        |    |                                                                 |    |                                                            |    |                          |
| Total                               |           |                                                                                               |                                                                        |    |                                                                 |    |                                                            |    | 85,104,349               |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

| Public Support                                                                                                                                                                                    |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                                       | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                                               |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                 |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                         |          |          |          |          |          |           |
| 4 Total. Add line 1-3                                                                                                                                                                             |          |          |          |          |          |           |
| 5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support subtract line 5 from line 4                                                                                                                                                      |          |          |          |          |          |           |

| Total Support                                                                                                                                                            |          |          |          |          |          |                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|--------------------------|
| Calendar year (or fiscal year beginning in)                                                                                                                              | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total                |
| 7 Amounts from line 4                                                                                                                                                    |          |          |          |          |          |                          |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                         |          |          |          |          |          |                          |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                     |          |          |          |          |          |                          |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                        |          |          |          |          |          |                          |
| 11 Total Support (Add lines 7 through 10)                                                                                                                                |          |          |          |          |          |                          |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                       |          |          |          |          | 12       |                          |
| 13 First Five Years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          | <input type="checkbox"/> |

| Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                                     |    |                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--------------------------|
| 14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                      | 14 |                          |
| 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f                                                                                                                                                                                                                                                                                                                        | 15 |                          |
| 16a 33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                                 |    | <input type="checkbox"/> |
| b 33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                            |    | <input type="checkbox"/> |
| 17a 10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization    |    | <input type="checkbox"/> |
| b 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization |    | <input type="checkbox"/> |
| 18 Private Foundation. If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                       |    | <input type="checkbox"/> |

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I.)

| Section A. Public Support                                                                                                                                                       |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                     | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                              |          |          |          |          |          |           |
| 2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose       |          |          |          |          |          |           |
| 3Gross receipts from activities that are not an unrelated trade or business under section 513                                                                                   |          |          |          |          |          |           |
| 4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                |          |          |          |          |          |           |
| 5The value of services or facilities furnished by a governmental unit to the organization without charge                                                                        |          |          |          |          |          |           |
| 6Total Add lines 1-5                                                                                                                                                            |          |          |          |          |          |           |
| 7aAmounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                      |          |          |          |          |          |           |
| bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 |          |          |          |          |          |           |
| cTotal of lines 7a and 7b                                                                                                                                                       |          |          |          |          |          |           |
| 8Public Support (Subtract line 7c from line 6)                                                                                                                                  |          |          |          |          |          |           |

| Total Support                                                                                                                                                          |          |          |          |          |          |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                            | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 9Amounts from line 6                                                                                                                                                   |          |          |          |          |          |           |
| 10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                      |          |          |          |          |          |           |
| bUnrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975                                                               |          |          |          |          |          |           |
| cAdd lines 10a and 10b                                                                                                                                                 |          |          |          |          |          |           |
| 11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                          |          |          |          |          |          |           |
| 12Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                       |          |          |          |          |          |           |
| 13Total Support (Add lines 9, 10c, 11 and 12)                                                                                                                          |          |          |          |          |          |           |
| 14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Computation of Public Support Percentage |                                                                                      |    |  |
|------------------------------------------|--------------------------------------------------------------------------------------|----|--|
| 15                                       | Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16                                       | Public Support Percentage for 2007 Schedule A, Part IV -A, line 27g                  | 16 |  |

| Computation of Investment Income Percentage |                                                                                                                                                                                                                                                            |    |  |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17                                          | Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                  | 17 |  |
| 18                                          | Investment Income Percentage from 2007 Schedule A, Part IV -A, line 27h                                                                                                                                                                                    | 18 |  |
| 19a                                         | 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization          |    |  |
| b                                           | 33 1/3% Tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |    |  |
| 20                                          | Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                     |    |  |

Part IV

**Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

|                              |
|------------------------------|
| Facts and Circumstances Test |
|                              |

Additional Data

Software ID:  
Software Version:  
EIN: 94-2864615  
Name: COMMUNITY HOSPITALS  
OF CENTRAL CALIFORNIA

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

| (i)<br>Name of Supported<br>Organization | (ii)<br>EIN | (iii)<br>Type of organization<br>(described on lines 1 - 9<br>above or IRC section ) | (iv)<br>Is the<br>organization in<br>(i) listed in your<br>governing<br>document? |    | (v)<br>Did you notify<br>the organization<br>in (i) of your<br>support? |    | (vi)<br>Is the<br>organization in<br>(i) organized in<br>the U S ? |    | (vii)<br>Amount of<br>support? |
|------------------------------------------|-------------|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----|-------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|--------------------------------|
|                                          |             |                                                                                      | Yes                                                                               | No | Yes                                                                     | No | Yes                                                                | No |                                |
| Community Hospital of<br>Cen Cal Found   | 770191730   | 11                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 218356                         |
| Sierra Hospital<br>Foundation            | 941431181   | 3                                                                                    | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 621220                         |
| Fresno Community<br>Hospital             | 941156276   | 3                                                                                    | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 84264773                       |

Additional Data

Software ID:

Software Version:

EIN: 94-2864615

Name: COMMUNITY HOSPITALS  
OF CENTRAL CALIFORNIA

Form 990, Part VII - Section Aaa

| (A)<br>Name and Title                | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|--------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                      |                                        | Individual Trustee<br>or Director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                  |                                                                                            |                                                                                                                 |
| WANDA HOLDERMAN , CEO FH&SH          | 40 00                                  |                                           |                       |         | X            |                                 |        | 389,387                                                                          | 0                                                                                          | 114,103                                                                                                         |
| VICKI ANDERSON , MANAGER             | 40 00                                  |                                           |                       |         |              | X                               |        | 197,522                                                                          | 0                                                                                          | 0                                                                                                               |
| TIM JOSLIN , CEO                     | 40 00                                  |                                           |                       | X       |              |                                 |        | 818,378                                                                          | 0                                                                                          | 354,269                                                                                                         |
| THOMAS UTECHT , SENIOR VP            | 40 00                                  |                                           |                       |         | X            |                                 |        | 387,688                                                                          | 0                                                                                          | 132,288                                                                                                         |
| SUSAN ABUNDIS , Chair-elect          | 3 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| STEPHEN WALTER , SR VP & CFO         | 40 00                                  |                                           |                       | X       |              |                                 |        | 439,679                                                                          | 0                                                                                          | 198,448                                                                                                         |
| ROBERT WARD , SR VP                  | 40 00                                  |                                           |                       |         | X            |                                 |        | 501,715                                                                          | 0                                                                                          | 215,069                                                                                                         |
| RALPH GARCIA , BOARD MEMBER          | 3 50                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| PATRICK RAFFERTY , EXEC VP & COO     | 40 00                                  |                                           |                       |         | X            |                                 |        | 578,560                                                                          | 0                                                                                          | 229,490                                                                                                         |
| MICHAEL SYNN MD , BOARD MEMBER       | 1 50                                   | X                                         |                       |         |              |                                 |        | 194,373                                                                          | 0                                                                                          | 0                                                                                                               |
| MICHAEL PETERSON MD , BOARD MEMBER   | 2 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| MICHAEL GROMIS MD , BOARD MEMBER     | 50                                     | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| MARY CONTRERAS , SENIOR VP           | 40 00                                  |                                           |                       |         | X            |                                 |        | 244,885                                                                          | 0                                                                                          | 114,773                                                                                                         |
| MARK MATHIESON , SENIOR VP           | 40 00                                  |                                           |                       |         | X            |                                 |        | 235,510                                                                          | 0                                                                                          | 107,125                                                                                                         |
| MARK BORBA , BOARD MEMBER            | 2 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| MARIO GONZALEZ JR MD , BOARD MEMBER  | 1 50                                   | X                                         |                       |         |              |                                 |        | 19,643                                                                           | 0                                                                                          | 0                                                                                                               |
| MANUEL CUNHA JR , BOARD MEMBER       | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| LINZIE DANIEL , BOARD MEMBER         | 3 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| LAURIE PRIMAVERA RN , BOARD MEMBER   | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| KEVIN FOLLANSBEE , Chairman          | 12 00                                  | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| KATHERINE FLORES MD , BOARD MEMBER   | 8 50                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| JOHN ZELEZNY , SENIOR VP             | 40 00                                  |                                           |                       |         | X            |                                 |        | 362,393                                                                          | 0                                                                                          | 156,082                                                                                                         |
| JAMES FRANKLIN , MANAGER             | 40 00                                  |                                           |                       |         |              | X                               |        | 232,402                                                                          | 0                                                                                          | 0                                                                                                               |
| JACK CHUBB , CEO CRMC                | 40 00                                  |                                           |                       |         | X            |                                 |        | 417,695                                                                          | 0                                                                                          | 187,276                                                                                                         |
| J LUIS BAUTISTA MD , BOARD MEMBER    | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| HON ARMANDO RODRIGUEZ , BOARD MEMBER | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| GINNY BURDICK , SENIOR VP            | 40 00                                  |                                           |                       |         | X            |                                 |        | 278,347                                                                          | 0                                                                                          | 118,153                                                                                                         |
| GEORGE VASQUEZ , MANAGER             | 40 00                                  |                                           |                       |         |              | X                               |        | 244,310                                                                          | 0                                                                                          | 0                                                                                                               |
| GENE KALLSEN MD , BOARD MEMBER       | 2 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| FLORENCE DUNN , Treasurer            | 1 50                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |

Form 990, Part VII - Section Aaa

| (A)<br>Name and Title       | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|-----------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                             |                                        | Individual Trustee<br>or Director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                  |                                                                                            |                                                                                                                 |
| FARID ASSEMI , BOARD MEMBER | 1 50                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| DEBORAH MOFFETT , MANAGER   | 40 00                                  |                                           |                       |         |              | X                               |        | 234,839                                                                          | 0                                                                                          | 0                                                                                                               |
| CRAIG CASTRO , SENIOR VP    | 40 00                                  |                                           |                       |         | X            |                                 |        | 460,962                                                                          | 0                                                                                          | 187,745                                                                                                         |
| COLLEEN STROM , MANAGER     | 40 00                                  |                                           |                       |         |              | X                               |        | 234,142                                                                          | 0                                                                                          | 0                                                                                                               |
| BRIAN PACHECO , Secretary   | 2 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| ABDUL KASSIR , SENIOR VP    | 40 00                                  |                                           |                       |         | X            |                                 |        | 368,802                                                                          | 0                                                                                          | 117,279                                                                                                         |

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

2008

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities)

- Section 501(c)(3) organizations    complete Parts I-A and B    Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations    complete Parts I-A and C below    Do not complete Part I-B
- Section 527 organizations    complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 (Lobbying Activities)

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h))    complete Part II-A    Do not complete Part II-B
  - Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h))    Complete Part II-B    Do not complete Part II-A
- If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax)
- Section 501(c)(4), (5), or (6) organizations    complete Part III

|                                                                          |                                                  |
|--------------------------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>COMMUNITY HOSPITALS<br>OF CENTRAL CALIFORNIA | Employer identification number<br><br>94-2864615 |
|--------------------------------------------------------------------------|--------------------------------------------------|

Part I-A To be completed by all organizations exempt under section 501(c) and section 527 organizations. (See the instructions for Schedule C for details.)

|   |                                                                                                          |            |
|---|----------------------------------------------------------------------------------------------------------|------------|
| 1 | Provide a description of the organization's direct and indirect political campaign activities in Part IV |            |
| 2 | Political expenditures                                                                                   | \$ 357,658 |
| 3 | Volunteer hours                                                                                          |            |

Part I-B To be completed by all organizations exempt under section 501(c)(3). (See the instructions for Schedule C for details.)

|    |                                                                                          |                              |                                        |
|----|------------------------------------------------------------------------------------------|------------------------------|----------------------------------------|
| 1  | Enter the amount of any excise tax incurred by the organization under section 4955       | \$                           |                                        |
| 2  | Enter the amount of any excise tax incurred by organization managers under section 4955  | \$                           |                                        |
| 3  | If the organization incurred in a section 4955 tax, did it file Form 4720 for this year? | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 4a | Was a correction made?                                                                   | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| b  | If "Yes," describe in Part IV                                                            |                              |                                        |

Part I-C To be completed by all organizations exempt under section 501(c), except section 501(c)(3). (See the instructions for Schedule C for details.)

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                             |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|-----------------------------|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                           | \$                           |                             |
| 2 | Enter the amount of the filing organization's internal funds contributed to other organizations for section 527 exempt funtion activities                                                                                                                                                                                                                                                                                                                                                                          | \$                           |                             |
| 3 | Total of direct and indirect exempt function expenditures. Add lines 1 and 2 and enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                         | \$                           |                             |
| 4 | Did the filing organization file Form 1120-POL for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| 5 | State the names, addresses and Employer Identification Number (EIN) of all section 527 political organizations to which payments were made. Enter the amount paid and indicate if the amount was paid from the filing organization's own internal funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV |                              |                             |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's internal funds. If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|-------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |

Part II-A

To be completed by organizations exempt under section 501(c)(3) that filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures—<br>(The term "expenditures" means amounts paid or incurred.)                                                       |                                                   | (a) Filing<br>Organization's<br>Totals | (b) Affiliated<br>Group<br>Totals                                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------|---------------------------------------------------------------------|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                   |                                                   |                                        |                                                                     |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                     |                                                   |                                        |                                                                     |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                 |                                                   |                                        |                                                                     |
| d Other exempt purpose expenditures                                                                                                                 |                                                   |                                        |                                                                     |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                           |                                                   |                                        |                                                                     |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns—<br>If the amount on line 1e, column (a) or (b) is:          |                                                   |                                        |                                                                     |
| The lobbying nontaxable amount is:                                                                                                                  |                                                   |                                        |                                                                     |
| Not over \$500,000                                                                                                                                  | 20% of the amount on line 1e                      |                                        |                                                                     |
| Over \$500,000 but not over \$1,000,000                                                                                                             | \$100,000 plus 15% of the excess over \$500,000   |                                        |                                                                     |
| Over \$1,000,000 but not over \$1,500,000                                                                                                           | \$175,000 plus 10% of the excess over \$1,000,000 |                                        |                                                                     |
| Over \$1,500,000 but not over \$17,000,000                                                                                                          | \$225,000 plus 5% of the excess over \$1,500,000  |                                        |                                                                     |
| Over \$17,000,000                                                                                                                                   | \$1,000,000                                       |                                        |                                                                     |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                               |                                                   |                                        |                                                                     |
| h Subtract line 1g from line 1a Enter -0- if line g is more than line a                                                                             |                                                   |                                        |                                                                     |
| i Subtract line 1f from line 1c Enter -0- if line f is more than line c                                                                             |                                                   |                                        |                                                                     |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? |                                                   |                                        | <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

| Lobbying Expenditures During 4-Year Averaging Period        |          |          |          |          |           |
|-------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                 | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) Total |
| 2a Lobbying non-taxable amount                              |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))   |          |          |          |          |           |
| c Total lobbying expenditures                               |          |          |          |          |           |
| d Grassroots non-taxable amount                             |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                          |          |          |          |          |           |

Part II-B

To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

|                                                                                                |                                                                                                                                                                                                                              | (a) |    | (b)     |
|------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|---------|
|                                                                                                |                                                                                                                                                                                                                              | Yes | No | Amount  |
| 1                                                                                              | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |         |
|                                                                                                | a Volunteers?                                                                                                                                                                                                                |     | No |         |
|                                                                                                | b Paid staff or management (include compensation in expenses reported on lines c through i)?                                                                                                                                 | Yes |    |         |
|                                                                                                | c Media advertisements?                                                                                                                                                                                                      |     | No |         |
|                                                                                                | d Mailings to members, legislators, or the public?                                                                                                                                                                           |     | No |         |
|                                                                                                | e Publications, or published or broadcast statements?                                                                                                                                                                        |     | No |         |
|                                                                                                | f Grants to other organizations for lobbying purposes?                                                                                                                                                                       |     | No |         |
|                                                                                                | g Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                |     | No |         |
|                                                                                                | h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?                                                                                                                                    |     | No |         |
|                                                                                                | i Other activities If "Yes," describe in Part IV                                                                                                                                                                             | Yes |    | 357,658 |
|                                                                                                | j Total lines 1c through 1i                                                                                                                                                                                                  |     |    | 357,658 |
|                                                                                                | 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                             |     | No |         |
| b If "Yes" enter the amount of any tax incurred under section 4912                             |                                                                                                                                                                                                                              |     |    |         |
| c If "Yes" enter the amount of any tax incurred by organization managers under section 4912    |                                                                                                                                                                                                                              |     |    |         |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? |                                                                                                                                                                                                                              |     | No |         |

Part III-A

To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). (See the instructions for Schedule C for details.)

|   |                                                                                                  | Yes | No |
|---|--------------------------------------------------------------------------------------------------|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1   |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2   |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3   |    |

Part III-B

To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." (See the instructions for Schedule C for details.)

|   |                                                                                                                                                                                                                                            |       |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1 \$  |
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                |       |
| a | Current Year                                                                                                                                                                                                                               | 2a \$ |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b \$ |
| c | Total                                                                                                                                                                                                                                      | 2c \$ |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3 \$  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 \$  |
| 5 | Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)                                                                                                                                                        | 5 \$  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

| Identifier         | Return Reference                                  | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|--------------------|---------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part II-B, Line 1i | Part II-B, Line 1i - Other Activities Description | CHCC maintains a government relations department to monitor pending legislation and to influence legislators and public opinion on heath care issues. The department's internal costs for these activities were \$357,658. Payments made to lobbyists are disclosed below. The Forhan Company Professional fees of \$220,000 paid for Federal, State of California, County of Fresno and City of Fresno for government relations and advocacy services. Siff & Lake, LLP Professional fees and miscellaneous expenses of \$137,658 paid for Federal government relations and advocacy services. |
|                    |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                    |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                    |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                    |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                    |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

## Supplemental Information

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE D

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► **Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**

OMB No 1545-0047

2008

Open to Public Inspection

**Name of the organization**  
COMMUNITY HOSPITALS  
OF CENTRAL CALIFORNIA

**Employer identification number**  
  
94-2864615

**Part I**

**Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                            |                              |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                    | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                |                              |
| 2 | Aggregate Contributions to (during year)                                                                                                                                                                                                                                                                   |                              |
| 3 | Aggregate Grants from (during year)                                                                                                                                                                                                                                                                        |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                             |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>                                |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div> |                              |

**Part II**

**Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   | Held at the End of the Year                                                        |
|---|------------------------------------------------------------------------------------|
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year ►

7

Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

**Part III**

**Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$

(ii) Assets included in Form 990, Part X

► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$

b

Assets included in Form 990, Part X

► \$

For Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2008

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

**3** Using the organization’s accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a**

☐ Public exhibition
- d**

☐ Loan or exchange programs
- b**

☐ Scholarly research
- e**

☐ Other
- c**

☐ Preservation for future generations

**4** Provide a description of the organization’s collections and explain how they further the organization’s exempt purpose in Part XIV

**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization’s collection? 

☐ **Yes**

☐ **No**

**Part IV Trust, Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? 

☐ **Yes**

☐ **No**

**b** If "Yes," explain why in Part XIV and complete the following table

|           | Amount |
|-----------|--------|
| <b>1c</b> |        |
| <b>1d</b> |        |
| <b>1e</b> |        |
| <b>1f</b> |        |

**2a** Did the organization include an amount on Form 990, Part X, line 21? 

☐ **Yes**

☐ **No**

**b** If “Yes,” explain the arrangement in Part XIV

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                                   | (a)Current Year | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|-------------------------------------------------------------------|-----------------|---------------|-------------------|---------------------|--------------------|
| <b>1a</b> Beginning of year balance . . . . .                     | 383,593         |               |                   |                     |                    |
| <b>b</b> Contributions . . . . .                                  |                 |               |                   |                     |                    |
| <b>c</b> Investment earnings or losses . . . . .                  |                 |               |                   |                     |                    |
| <b>d</b> Grants or scholarships . . . . .                         |                 |               |                   |                     |                    |
| <b>e</b> Other expenditures for facilities and programs . . . . . |                 |               |                   |                     |                    |
| <b>f</b> Administrative expenses . . . . .                        |                 |               |                   |                     |                    |
| <b>g</b> End of year balance . . . . .                            | 383,593         |               |                   |                     |                    |

**2** Provide the estimated percentage of the year end balance held as

- a**

Board designated or quasi-endowment 
- b**

Permanent endowment  100 000 %
- c**

Term endowment 

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

|                                                                                                        | Yes           | No  |
|--------------------------------------------------------------------------------------------------------|---------------|-----|
| <b>(i)</b> unrelated organizations . . . . .                                                           | <b>3a(i)</b>  | No  |
| <b>(ii)</b> related organizations . . . . .                                                            | <b>3a(ii)</b> | No  |
| <b>b</b> If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | <b>3b</b>     | Yes |

**4** Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Investments—Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of investment                                                                                                                                                                                | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Depreciation | (d) Book value |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------|----------------|
| <b>1a</b> Land . . . . .                                                                                                                                                                                 |                                      | 7,428,147                      |                  | 7,428,147      |
| <b>b</b> Buildings . . . . .                                                                                                                                                                             |                                      | 35,089,707                     | 22,694,030       | 12,395,677     |
| <b>c</b> Leasehold improvements . . . . .                                                                                                                                                                |                                      | 2,381,132                      | 1,312,848        | 1,068,284      |
| <b>d</b> Equipment . . . . .                                                                                                                                                                             |                                      | 49,470,964                     | 39,440,583       | 10,030,381     |
| <b>e</b> Other . . . . .                                                                                                                                                                                 |                                      | 15,663,657                     |                  | 15,663,657     |
| <b>Total.</b> Add lines 1a-1e <i>(Column (d) should equal Form 990, Part X, column (B), line 10(c).)</i> . . . . .  |                                      |                                |                  | 46,586,146     |

| (a) Description of security or category<br>(including name of security)                                                                                      | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| Financial derivatives and other financial products                                                                                                           |                |                                                             |
| Closely-held equity interests                                                                                                                                |                |                                                             |
| Other                                                                                                                                                        |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
|                                                                                                                                                              |                |                                                             |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 12 )  |                |                                                             |

| (a) Description of investment type                                           | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|------------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
|                                                                              |                |                                                             |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 13 ) ▶ | 22,871,728     |                                                             |

| (a) Description                                                            | (b) Book value |
|----------------------------------------------------------------------------|----------------|
| VHA memberships                                                            | 47,500         |
| Unamortized financing costs                                                | 85,434         |
| Other                                                                      | 18,844,230     |
| Bond reserve fund                                                          | 468,859        |
| Bond litigation fund                                                       | 1,000,000      |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
|                                                                            |                |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 15.) | 20,446,023     |

| (a) Description of Liability                                               | (b) Amount  |
|----------------------------------------------------------------------------|-------------|
| Federal Income Taxes                                                       |             |
| Pension liability                                                          | 50,015,761  |
| Payables to affiliates                                                     | 94,349,845  |
| Deferred Revenue                                                           | 853,625     |
|                                                                            |             |
|                                                                            |             |
|                                                                            |             |
|                                                                            |             |
|                                                                            |             |
|                                                                            |             |
|                                                                            |             |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 25 ) | 145,219,231 |

**Schedule D (Form 990) 2008**

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

|    |                                                                                 |    |  |
|----|---------------------------------------------------------------------------------|----|--|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  |  |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  |  |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  |  |
| 4  | Net unrealized gains (losses) on investments                                    | 4  |  |
| 5  | Donated services and use of facilities                                          | 5  |  |
| 6  | Investment expenses                                                             | 6  |  |
| 7  | Prior period adjustments                                                        | 7  |  |
| 8  | Other (Describe in Part XIV)                                                    | 8  |  |
| 9  | Total adjustments (net) Add lines 4 - 8                                         | 9  |  |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 |  |

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------|----|--|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |  |
| a | Net unrealized gains on investments . . . . .                                              | 2a |  |
| b | Donated services and use of facilities . . . . .                                           | 2b |  |
| c | Recoveries of prior year grants . . . . .                                                  | 2c |  |
| d | Other (Describe in Part XIV) . . . . .                                                     | 2d |  |
| e | Add lines 2a through 2d . . . . .                                                          | 2e |  |
| 3 | Subtract line 2e from line 1 . . . . .                                                     | 3  |  |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1                        |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |  |
| b | Other (Describe in Part XIV) . . . . .                                                     | 4b |  |
| c | Add lines 4a and 4b . . . . .                                                              | 4c |  |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  |  |

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                             |    |  |
|---|---------------------------------------------------------------------------------------------|----|--|
| 1 | Total expenses and losses per audited financial statements . . . . .                        | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |  |
| a | Donated services and use of facilities . . . . .                                            | 2a |  |
| b | Prior year adjustments . . . . .                                                            | 2b |  |
| c | Losses reported on Form 990, Part IX, line 25 . . . . .                                     | 2c |  |
| d | Other (Describe in Part XIV) . . . . .                                                      | 2d |  |
| e | Add lines 2a through 2d . . . . .                                                           | 2e |  |
| 3 | Subtract line 2e from line 1 . . . . .                                                      | 3  |  |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |  |
| b | Other (Describe in Part XIV) . . . . .                                                      | 4b |  |
| c | Add lines 4a and 4b . . . . .                                                               | 4c |  |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  |  |

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

| Identifier      | Return Reference                                             | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-----------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part XI, Line 8 | Part XI, Line 8 Other Changes in Net Assets or Fund Balances | CHANGE IN UNFUNDED ACCUMULATED PENSION BENEFIT OBLIGATION \$ -0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Part V, Line 4  | Part V, Line 4 Intended uses of the endowment fund           | Donor Gifts Unconditional promises to give cash and other assets to CHCC, FCH or SHF are reported at fair market value at the date the promise is received Conditional promises to give and indications of intentions to give are reported at fair market value at the date the gift is received and any conditions are substantially met The gifts are reported as either temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets CHCC, FCH and SHF receive contributions from donors through the Community Hospitals of Central California Foundation (FND) When donor-imposed restrictions are met, either of time or specific purpose, the funds are released from restriction and transferred to the entity for which they were intended Endowment Funds, Part V Form 990 Part IV, Line 10, asks if the organization held endowment funds The instructions indicate that the question should be interpreted to include endowment funds held by related organizations Community Hospitals of Central California, Foundation (FND) maintains an endowment fund for this and other related entities Accordingly, this question is answered "Yes" and the amount of the fund is disclosed above in Part V It should be understood, however, that the fund exists only on FND's balance sheet |
|                 |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                 |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                 |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                 |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                 |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

▶ Attach to Form 990. To be completed by organizations  
that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public  
Inspection

|                                                                                 |                                                         |
|---------------------------------------------------------------------------------|---------------------------------------------------------|
| <b>Name of the organization</b><br>COMMUNITY HOSPITALS<br>OF CENTRAL CALIFORNIA | <b>Employer identification number</b><br><br>94-2864615 |
|---------------------------------------------------------------------------------|---------------------------------------------------------|

Part I Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes                                 | No           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|--------------|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items<br><div><div><input checked="" type="checkbox"/> First class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |                                     |              |
| <b>b</b> If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>1b</b> Yes                       |              |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>2</b> Yes                        |              |
| <b>3</b> Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply<br><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                                                                                   |                                     |              |
| <b>4</b> During the year, did any person listed in Form 990, Part VII, Section A, line 1a<br><b>a</b> Receive a severance payment or change of control payment?<br><b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?<br><b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?<br>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                      | <b>4a</b><br><b>4b</b><br><b>4c</b> | No<br><br>No |
| <b>501(c)(3) and 501(c)(4) organizations only must complete lines 5-8.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                     |              |
| <b>5</b> For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of<br><b>a</b> The organization?<br><b>b</b> Any related organization?<br>If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>5a</b><br><b>5b</b> Yes          | No<br><br>   |
| <b>6</b> For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of<br><b>a</b> The organization?<br><b>b</b> Any related organization?<br>If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>6a</b><br><b>6b</b> Yes          | Yes<br><br>  |
| <b>7</b> For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>7</b>                            | No           |
| <b>8</b> Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>8</b>                            | No           |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name                  | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---------------------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                           | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| See Additional Data Table | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |
|                           | (i)                                                |                                     |                          |                           |                         |                                 |                                                            |
|                           | (ii)                                               |                                     |                          |                           |                         |                                 |                                                            |

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

**Schedule J (Form 990) 2008**

Software ID: 08000091  
Software Version: 2008v2.7  
EIN: 94-2864615  
Name: COMMUNITY HOSPITALS  
OF CENTRAL CALIFORNIA

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name         |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                  |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| WANDA HOLDERMAN  | (i)<br>(ii) | 284,890                                            | 104,497                             |                          | 104,903                   | 9,200                   | 503,490                         |                                                            |
| VICKI ANDERSON   | (i)<br>(ii) | 197,522                                            |                                     |                          |                           |                         | 197,522                         |                                                            |
| TIM JOSLIN       | (i)<br>(ii) | 619,923                                            | 198,455                             |                          | 345,069                   | 9,200                   | 1,172,647                       |                                                            |
| THOMAS UTECHT    | (i)<br>(ii) | 291,093                                            | 96,595                              |                          | 123,088                   | 9,200                   | 519,976                         |                                                            |
| STEPHEN WALTER   | (i)<br>(ii) | 316,394                                            | 123,285                             |                          | 189,248                   | 9,200                   | 638,127                         |                                                            |
| ROBERT WARD      | (i)<br>(ii) | 400,601                                            | 101,114                             |                          | 203,569                   | 11,500                  | 716,784                         |                                                            |
| PATRICK RAFFERTY | (i)<br>(ii) | 441,172                                            | 137,388                             |                          | 220,290                   | 9,200                   | 808,050                         |                                                            |
| MICHAEL SYNN MD  | (i)<br>(ii) |                                                    |                                     | 194,373                  |                           |                         | 194,373                         |                                                            |
| MARY CONTRERAS   | (i)<br>(ii) | 194,656                                            | 50,229                              |                          | 101,025                   | 13,748                  | 359,658                         |                                                            |
| MARK MATHIESON   | (i)<br>(ii) | 182,170                                            | 53,340                              |                          | 97,669                    | 9,456                   | 342,635                         |                                                            |
| JOHN ZELEZNY     | (i)<br>(ii) | 280,432                                            | 81,961                              |                          | 144,582                   | 11,500                  | 518,475                         |                                                            |
| JAMES FRANKLIN   | (i)<br>(ii) | 232,402                                            |                                     |                          |                           |                         | 232,402                         |                                                            |
| JACK CHUBB       | (i)<br>(ii) | 321,944                                            | 95,751                              |                          | 178,076                   | 9,200                   | 604,971                         |                                                            |
| GINNY BURDICK    | (i)<br>(ii) | 214,100                                            | 64,247                              |                          | 108,953                   | 9,200                   | 396,500                         |                                                            |
| GEORGE VASQUEZ   | (i)<br>(ii) | 244,310                                            |                                     |                          |                           |                         | 244,310                         |                                                            |
| DEBORAH MOFFETT  | (i)<br>(ii) | 234,839                                            |                                     |                          |                           |                         | 234,839                         |                                                            |
| CRAIG CASTRO     | (i)<br>(ii) | 339,026                                            | 121,936                             |                          | 176,245                   | 11,500                  | 648,707                         |                                                            |
| COLLEEN STROM    | (i)<br>(ii) | 234,142                                            |                                     |                          |                           |                         | 234,142                         |                                                            |
| ABDUL KASSIR     | (i)<br>(ii) | 294,063                                            | 74,739                              |                          | 108,079                   | 9,200                   | 486,081                         |                                                            |

**SCHEDULE O**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990**

▶ **Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.**

OMB No 1545-0047

**2008**

**Open to Public Inspection**

|                                                                                 |                                                         |
|---------------------------------------------------------------------------------|---------------------------------------------------------|
| <b>Name of the organization</b><br>COMMUNITY HOSPITALS<br>OF CENTRAL CALIFORNIA | <b>Employer identification number</b><br><br>94-2864615 |
|---------------------------------------------------------------------------------|---------------------------------------------------------|

| Identifier                 | Return Reference                                                           | Explanation             |
|----------------------------|----------------------------------------------------------------------------|-------------------------|
| Form 990, Part VI, Line 19 | Form 990, Part VI, Line 19 Other Organization Documents Publicly Available | See Schedule O attached |

| Identifier                  | Return Reference                                                                                    | Explanation             |
|-----------------------------|-----------------------------------------------------------------------------------------------------|-------------------------|
| Form 990, Part VI, Line 15b | Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees | See Schedule O attached |

| Identifier                  | Return Reference                                                                   | Explanation             |
|-----------------------------|------------------------------------------------------------------------------------|-------------------------|
| Form 990, Part VI, Line 12c | Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts | See Schedule O attached |

| Identifier                 | Return Reference                                   | Explanation             |
|----------------------------|----------------------------------------------------|-------------------------|
| Form 990, Part VI, Line 10 | Form 990, Part VI, Line 10 Form 990 Review Process | See Schedule O attached |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Attach to Form 990. To be completed by organizations that answer "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.  
▶ See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

|                                                                                 |                                                     |
|---------------------------------------------------------------------------------|-----------------------------------------------------|
| <b>Name of the organization</b><br>COMMUNITY HOSPITALS<br>OF CENTRAL CALIFORNIA | <b>Employer identification number</b><br>94-2864615 |
|---------------------------------------------------------------------------------|-----------------------------------------------------|

Part I

Identification of Disregarded Entities

| (A)<br>Name, address, and EIN of disregarded entity                                                   | (B)<br>Primary activity | (C)<br>Legal domicile (state or foreign country) | (D)<br>Total income | (E)<br>End-of-year assets | (F)<br>Direct controlling entity |
|-------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
| Deran Koligian Ambulatory Care Center<br>2440 Tulare Street Ste 400<br>Fresno, CA 93721<br>26-3813822 | Leasing                 | CA                                               | 92,000              | 25,750,000                | FCH&MC                           |
| Fresno Heart Hospital<br>15 E Audubon Drive<br>Fresno, CA 93721<br>77-0513288                         | Hospital                | CA                                               | 6,508,521           | 71,805,000                | FCH&MC                           |
|                                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                                       |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations

| (A)<br>Name, address, and EIN of related organization                                      | (B)<br>Primary activity | (C)<br>Legal domicile (state or foreign country) | (D)<br>Exempt Code section | (E)<br>Public charity status (if section 501(c)(3)) | (F)<br>Direct controlling entity |
|--------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|
| Community Hospitals of Cen Ca Fndation<br><br>PO BOX 1232<br>Fresno, CA93715<br>94-2864615 | Fundraising             | CA                                               | 501(C)(3)                  | 170(B)(1)(A)(III)                                   | NA                               |
| Sierra Hospital Foundation<br><br>PO Box 1232<br>Fresno, CA93715<br>94-1431181             | Inactive                | CA                                               | 501(C)(3)                  | 170(B)(1)(A)(III)                                   | NA                               |
| Fresno Community Hospitals<br><br>PO Box 1232<br>Fresno, CA93715<br>94-1156276             | Hospital                | CA                                               | 501(C)(3)                  | 170(B)(1)(A)(III)                                   | NA                               |
|                                                                                            |                         |                                                  |                            |                                                     |                                  |
|                                                                                            |                         |                                                  |                            |                                                     |                                  |
|                                                                                            |                         |                                                  |                            |                                                     |                                  |
|                                                                                            |                         |                                                  |                            |                                                     |                                  |

Part III Identification of Related Organizations Taxable as a Partnership

| (A)<br>Name, address, and EIN of<br>related organization                                    | (B)<br>Primary activity | (C)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (D)<br>Direct controlling<br>entity | (E)<br>Predominant<br>income(related,<br>investment,<br>unrelated) | (F)<br>Share of total income | (G)<br>Share of end-of-year<br>assets | (H)<br>Dispropportionate<br>allocations? |    | (I)<br>Code V—UBI amount on<br>Box 20 of K-1 | (J)<br>General or<br>managing<br>partner? |    |
|---------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|--------------------------------------------------------------------|------------------------------|---------------------------------------|------------------------------------------|----|----------------------------------------------|-------------------------------------------|----|
|                                                                                             |                         |                                                              |                                     |                                                                    |                              |                                       | Yes                                      | No |                                              | Yes                                       | No |
| AMI Realty Partners<br><br>2823 Fresno St<br>Fresno, CA93721<br>20-3709876                  | Real Estate             | CA                                                           | FCH&MC                              | Related                                                            | 57,839                       | 889,167                               |                                          | No |                                              | Yes                                       |    |
| California Imaging Institute<br><br>1867 E Fir Ave Ste 104<br>Fresno, CA93720<br>20-3766736 | Radiology               | CA                                                           | NA                                  | Related                                                            | -40,217                      | 1,660,240                             |                                          | No |                                              |                                           | No |
| Advanced Medical Imaging<br><br>1867 E Fir Suite 104<br>Fresno, CA93720<br>77-0292042       | Radiology               | CA                                                           | FCH&MC                              | Related                                                            | -238,391                     | 5,618,505                             |                                          | No |                                              | Yes                                       |    |
|                                                                                             |                         |                                                              |                                     |                                                                    |                              |                                       |                                          |    |                                              |                                           |    |
|                                                                                             |                         |                                                              |                                     |                                                                    |                              |                                       |                                          |    |                                              |                                           |    |
|                                                                                             |                         |                                                              |                                     |                                                                    |                              |                                       |                                          |    |                                              |                                           |    |
|                                                                                             |                         |                                                              |                                     |                                                                    |                              |                                       |                                          |    |                                              |                                           |    |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust

| (A)<br>Name, address, and EIN of related organization                            | (B)<br>Primary activity | (C)<br>Legal domicile<br>(state or<br>foreign<br>country) | (D)<br>Direct controlling<br>entity | (E)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (F)<br>Share of total income | (G)<br>Share of<br>end-of-year<br>assets | (H)<br>Percentage<br>ownership |
|----------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|------------------------------|------------------------------------------|--------------------------------|
| Sante Health Enterprises<br>1180 E Shaw Ste 201<br>Fresno, CA93710<br>77-0382381 | Mgmt Service            | CA                                                        | FCH&MC                              | C Corp                                                 | 1,208,000                    | 20,631,000                               | 100 000 %                      |
| Community Health Plan Inc<br>PO Box 1232<br>Fresno, CA93715<br>77-0246798        | Inactive                | CA                                                        | FCH&MC                              | C Corp                                                 |                              | -7,930                                   | 100 000 %                      |
| Community Health Enterprises Inc<br>PO Box 1232<br>Fresno, CA93715<br>77-0175659 | Pharmacy Sales          | CA                                                        | FCH&MC                              | C Corp                                                 | -946,540                     |                                          | 100 000 %                      |
|                                                                                  |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                                                  |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                                                  |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                                                  |                         |                                                           |                                     |                                                        |                              |                                          |                                |

Part V

Transactions with Related Organizations

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a Yes

1b No

1c No

1d Yes

1e Yes

1f No

1g No

1h No

1i Yes

1j No

1k No

1l No

1m Yes

1n Yes

1o Yes

1p Yes

1q No

1r No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (A)<br>Name of other organization(s) | (B)<br>Transaction<br>type(a-r) | (C)<br>Amount Involved |
|--------------------------------------|---------------------------------|------------------------|
| (1)                                  |                                 |                        |
| (2)                                  |                                 |                        |
| (3)                                  |                                 |                        |
| (4)                                  |                                 |                        |
| (5)                                  |                                 |                        |
| (6)                                  |                                 |                        |

Schedule R (Form 990) 2008

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

|                                                            |                                                                                                                                                                                                                                        |                                                     |
|------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|
| <b>SCHEDULE O</b><br>(Form 990)                            | <b>Supplemental Information to Form 990</b><br>▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. | OPI - 1545-0041<br><b>2008</b>                      |
|                                                            |                                                                                                                                                                                                                                        | Open to Public Inspection                           |
| Separate structure/department<br>that is a related service | NAME OF THE ORGANIZATION<br><b>COMMUNITY HOSPITALS<br/>         OF CENTRAL CALIFORNIA</b>                                                                                                                                              | Employer identification number<br><b>94-2864615</b> |

## COMMUNITY MEDICAL CENTERS OVERVIEW

### Schedule R, Part II:

Community Medical Centers is the business name used by the group of entities comprising the comprehensive health care organization described herein (collectively, "CMC"). CMC serves Fresno County and the surrounding California Central Valley area consisting of Kern, Kings, Mariposa, Madera and Tulare counties. CMC serves the needs of a diverse community with medical services throughout the region, through a comprehensive hospital network, the largest regional physician panel in the Central Valley, and a variety of outpatient programs and services. Through a number of facilities, CMC offers medical, surgical and emergency services, family birth, pediatrics, skilled nursing, home care and outpatient care. In addition to the size and diversity of its facilities, CMC offers a variety of specialized services, including the region's only Level I trauma and burn center (one of only five such facilities in California) and a Level III Neonatal Intensive Care Unit. CMC also provides a graduate medical education program affiliated with the University of California at San Francisco Medical Education Program.

CMC's operations include three acute care hospitals, a fundraising foundation and other ancillary medical service providers. The principal legal entities comprising CMC are:

- (1) *Community Hospitals of Central California*, a California nonprofit public benefit corporation which is the central management, administrative and planning entity for CMC. ("CHCC")
- (2) *Fresno Community Hospital and Medical Center*, a California nonprofit public benefit corporation, which owns and operates Community Regional Medical Center in the City of Fresno and Clovis Community Medical Center in the City of Clovis, both acute care hospitals. ("FCH&MC")
- (3) *Fresno Heart Hospital, LLC*, a limited liability company, the sole member of which is FCH&MC, which owns and operates the Fresno Heart and Surgical Hospital in the City of Fresno, an acute care hospital. Fresno Heart and Surgical Hospital is a disregarded entity for tax purposes. ("FH&SH")
- (4) *Sierra Hospital Foundation*, a California nonprofit public benefit corporation, which formerly operated a nursing home and currently has no operations. ("SHF")
- (5) *Community Hospitals of Central California Foundation*, a California nonprofit public benefit corporation the sole purpose of which is to solicit, receive and administer gifts on behalf of CMC. ("FND")

## COMMON GOVERNANCE

### Form 990, Part VI, Line 7a:

CHCC, FCH&MC, SHF and FND are each governed by separate, but identical, Boards of Trustees the members of which are drawn from the medical, business, civic and professional communities. Four members are persons nominated by the Fresno County Board of Supervisors pursuant to the County Agreement. Of the 15 members of each Board, five are selected from the medical community and include: (i) the Medical Staff President (ex officio); (ii) two persons chosen by the Board from a slate of physicians proposed by the medical staff; and (iii) two "at-large" medical staff members. The nominees from the County must be approved by the Boards and may not be members of the County Board of Supervisors. In addition, no more than 20% of each Board's members may be persons (or relatives of persons) who receive compensation from the various Members of the Obligated Group. The committees of the Board include the Finance & Planning Committee, the Professional Affairs Committee, the

Audit/Corporate Compliance/Legal Affairs Committee, the Board Building Committee, and the Executive Committee.

#### **COMMON (CONSOLIDATED) FINANCIAL STATEMENTS**

##### **Form 990, Part VI, Section C, Lines 18 & 19:**

In accordance with generally accepted accounting principles, CHCC, FCH&MC, SHF and FND combine the results of their financial operations to issue consolidated financial statements. These audited financial statements are made publicly available through Electronic Municipal Market Access (EMMA) and can be found on the internet at [emma.msrb.org/Search/Search.aspx](http://emma.msrb.org/Search/Search.aspx).

Consolidating Balance Sheets, Statements of Operations, and Statements of Changes in Net Assets are provided in the closing pages of each year's audited financial statements. The column titled "Acute Care Services" reports the financial operating results of the three acute care FCH&MC hospitals. The column titled "Skilled Nursing Services" reports the financial operating results of SHF. The column titled "Development Activities" reports the financial operating results of FND. CHCC's financial operating results are labeled as such.

##### **Form 990, Part XI, lines 2b & 2c:**

The Audit Committee is responsible to oversee the audit of the consolidated financial statements.

##### **Form 990, Part V, Lines 1 & 2:**

CHCC is the common paymaster for itself and FCH&MC, SHF and FND (see schedule J).

##### **Form 990, Part VI, Section A, Line 10:**

A draft of Form 990 is internally prepared by the Finance Department using information gathered from various functional areas of the organization. The draft copy is review by professional tax accountants and reprocessed utilizing their expertise and software. The reprocessed draft is reviewed by the Finance Department and the major functional areas of the organization that provided input. A final draft is present to the Board of Trustees prior to filing. The tax partner of the CPA firm is the official preparer.

#### **COMMON TAX-EXEMPT BORROWING**

##### **Combined Schedule K:**

FCH&MC, CHCC and SHF have established an Obligated Group to access capital markets. The Obligated Group members are jointly and severally liable for long-term debt outstanding under the Obligated Group's master trust indenture. FCH&MC, as the primary beneficiary of the tax-exempt bond proceeds, has filed Schedule K for the benefit of all members of the Obligated Group.

Schedule K, Part I, Bond Issues  
*Description of Purpose Column (f)*

Row (A):

Description of Purpose: To construct and equip the Deran Koligian Ambulatory Care Center

Row (B):

Description of Purpose: To defease approximately \$266,828,000 of tax-exempt certificates, notes and capital leases, and to construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California.

Row (C):

Description of Purpose: To construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California.

Row (D):

Description of Purpose: To construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California.

## **COMMON MISSION**

### **Form 990 Part I, Line 1 and Part III, Line 1:**

FCH&MC, CHCC, SHF and FND share the same mission: To improve the health status of the community and to promote medical education. Each entity contributes individually and collectively to the fulfillment of the shared mission through its specialized, yet fully-integrated operations, which, briefly stated are as follows: FCH&MC provides inpatient and outpatient medical care; CHCC provides administrative services to the other entities; SHF provides nursing home care; and FND solicits, receives and administers gifts on behalf of the other entities. A more detailed response follows.

### **FCH&MC's Facilities and Operations:**

*Community Regional Medical Center.* CRMC is a tertiary acute care facility that provides the Primary Service Area and Secondary Service Area with the following services: (i) the Central Valley's only Level I Trauma Center, (ii) the Community Regional Burn Center, (iii) a Level III neonatal intensive care unit, (iv) comprehensive inpatient and outpatient services, including technologically advanced medical/surgical specialties, (v) the Community Family Birth Center, (vi) two intensive care units, (vii) the Leon S. Peters Rehabilitation Center, (viii) inpatient and outpatient cancer treatment, (ix) pathology and clinical laboratory services, (x) dialysis treatment facilities, (xi) diagnostic radiology services, (xii) short stay surgery services, (xiii) a cardiovascular care unit, and (xiv) 24-hour emergency services. CRMC is also a teaching hospital that is affiliated with the University of California at San Francisco. The main campus of CRMC consists of a hospital building with 5 and 10-story wings, connected to a 5-story trauma and critical care building. CRMC also provides (i) behavioral health services at a freestanding facility in northern Fresno known as the Community Behavioral Health Center ("CBHC"), (ii) subacute and skilled nursing services at a freestanding facility in northern Fresno known as the Community Subacute and Transitional Care Center ("CSTCC"), (iii) outpatient cancer services at its two-story outpatient cancer center at Woodward Park in northeast Fresno, approximately eight miles from the CRMC main campus, and (iv) a variety of general and specialized outpatient health clinics services at the Deran Kolhian Ambulatory Care Center located approximately two miles from the CRMC main campus at the University Medical Center campus (the "UMC campus")

*Clovis Community Medical Center.* CCMC is located in the City of Clovis (which is contiguous to the City of Fresno), where it serves the Primary Service Area and, to a lesser degree, the Secondary Service Area. The main facility consists of a three-story acute care hospital connected to an outpatient surgery center. The facility provides: (i) medical and surgical facilities, (ii) 24-hour emergency care, (iii) a critical care unit and treatment services, (iv) the Community Family Birth Center, (v) the Marjorie E. Radin Breast Care Center, and (vi) outpatient diagnostic and surgical services. CCMC also provides urgent care services through an additional facility in Oakhurst, approximately 45 miles north of Fresno.

*Fresno Heart and Surgical Hospital.* Heart Hospital is an acute care facility located in the City of Fresno overlooking Woodward Park in northeast Fresno. The facility opened in October 2003 and provides the Primary and Secondary Service Areas with (i) cardiology and cardiac surgery services, (ii) vascular surgery services, and (iii) bariatric and other minimally invasive surgery services.

### **CHCC's Operations.**

CMC is the administrative arm of the CMC system. It maintains executive management, finance, legal, nursing administration, human resources, information systems and similar administrative departments for the benefit of FCH&MC and other members of the affiliated group. It is a section 501(c)(3) organization.

### **FND's Operations:**

FND's sole purpose is fundraising for the benefit of FCH&MC. It is a section 501(c)(3) organization that is further defined under section 509(a)(3) as a supporting organization.

#### SHF's Operations:

SHF operated a convalescent hospital until August 1, 2009. It has no current operations. It is a section 501(c)(3) organization.

#### **COMMON MISSION Continued - Promoting Medical Education:**

CRMC is the principal teaching hospital in the Central Valley through a graduate medical education program affiliated with the University of California at San Francisco Medical Education program. During the 2009- 2010 academic year, a total of 225 residents and fellows from UCSF will train in the following areas: Emergency Medicine, Family Practice, Internal Medicine, Obstetrics/Gynecology, Pediatrics, Psychiatry and Surgery. In addition, a total of 10 residents from the University of the Pacific will train in the areas of Dentistry and Oral Surgery. The number of residents and the areas in which they train remains relatively constant from year to year.

CMC supports a fully accredited educational program with California State University, Fresno, by providing clinical experience to its nursing, physical therapy, occupational therapy, speech therapy and dietetic students. Additionally, CMC provides clinical experience to Fresno City College's nursing, surgery and radiology technology students. CMC also provides clinical experience to students in the San Joaquin Valley College LVN to RN program, Fresno Adult School and Clovis Adult School Licensed Vocational Nurse programs as well as students in many other programs at area community colleges.

Each of the three acute hospitals conducts educational programs for the benefit of physicians, nurses, technicians, management personnel, employees and the public. In addition, CMC sponsors numerous health promotion and education programs for its employees and members of the community in many areas, including asthma, diabetes, nutrition and weight control, stress management, health and wellness, and smoking cessation. CMC is also an active partner in several community service projects supporting education in health careers for high schools and other community groups.

To address the nation-wide nursing shortage, CMC has implemented several system-wide initiatives to increase recruitment and retention including the implementation of a nurse residency program and clinical ladder, both designed to expand the education of new nurses and promote retention of a higher percentage of these nurses.

#### **COMMON MISSION Continued – Medical Staff:**

The three acute hospitals have two separate medical staffs: the FCH&MC medical staff, whose members have privileges at CRMC and CCMC, and the FH&SH medical staff, whose members have privileges at FH&SH. Although the two staffs have a significant number of members in common, they are not identical. The medical staff members serve on medical executive committees and Board subcommittees at their respective hospitals.

As of August 31, 2009, the Medical Staff had 739 active members (with active signifying a minimum of six patient care activities per year and a minimum of twelve patient care activities per two year period). Of the 739 active staff, 594 (80%) were Board Certified in one or more specialties. For the 12-month period ended August 31, 2009, admissions by the top 10 admitting physicians accounted for approximately 27% of total admissions to the three acute hospitals.

#### **OTHER DISCLOSURES**

##### **Form 990, Part VI, Section B, Line 12c:**

The Corporation has a conflict of interest policy. Annually each director, principal officer and member of a committee with board delegated powers sign a statement which affirms that such person: 1) Has received a copy of the conflicts of interest policy; 2) Has read and understands the policy; 3) Has agreed to comply with the policy; and 4) Understands that the Corporation is a charitable organization and that in order to maintain its federal tax exemption, it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

To ensure that the Corporation operates in a manner consistent with its charitable purposes and that it does not engage in activities that could jeopardize its status as an organization exempt from federal income tax, periodic reviews are conducted. The periodic reviews, at a minimum, include the following subjects: 1) Whether compensation arrangements and benefits are reasonable and are the result of arm's-length bargaining; 2) Whether acquisitions of physician practices and other provider services result in inurement or impermissible private benefit;

3) Whether partnership and joint venture arrangements and arrangements with management service organizations and physician hospital organizations conform to written policies, are properly recorded, reflect reasonable payments for goods and services, further the Corporation's charitable purposes and do not result in inurement or impermissible private benefit; and 4) Whether agreements to provide health care and agreements with other health care providers, employees, and third party payors further the Corporation's charitable purposes and do not result in inurement or impermissible private benefit.

**Form 990, Part VI, Section B, Line 15:**

The compensation for all positions listed in Part VI, Section B, are compared with like positions with comparable companies in comparable markets. The data is supplied by a consulting firm. Compensation, including incentive and benefit programs, is structured based upon this input.

**Form 990, Part III, Line 4a - Program Service Accomplishments**

**Management Fees/Health Care Services:**

CHCC is the administrative arm of the CMC system. The management services it provides to FCH&MC, its largest not-of-profit affiliate, enable it to provide acute care, outpatient centers, clinics, home care, community education, physician groups and a physician residency program in conjunction with the University of California, San Francisco. Based in Fresno, CMC is the region's largest health care provider. It operates the only combined burn center and Level I trauma center from Sacramento to Los Angeles, and is home to the region's only high-risk antepartum unit. The level III neonatal intensive care unit provides the highest level of care for infants. Community also serves as the area's essential "safety-net" provider. In fiscal year 2008-2009, Community provided nearly \$148.7 million in unpaid services to the medically underserved and as a benefit to the community.