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Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2008

Inspection

A Fo	r the :	2008 ca	alendar yea	r, or tax year beginr		and ending 08-31-200	19						
<b>B</b> Ch	eck ıf a	pplicable	Please	C Name of organization THE CARTER CENTER				D Employer id	lentification number				
☐ Add	lress ch	nange	use IRS label or	Doing Business As		58-1454716  E Telephone number							
☐ Na	me cha	nge	print or type. See	Doing Business As									
Init	ial retu	rn	Specific Instruc-	Number and street (c	not delivered to street addre	ess) Room/suit	(404) 420	- <u>5 1 0 0</u> pts \$ 110,475,777					
Г Те	mınatıc	on	tions.	453 FREEDOM PARK\	WAY			d dioss recei	pts \$ 110,473,777				
┌ Am	ended	return		City or town, state or		4		1					
Гарі	olication	pending		ATLANTA, GA 30307:	1496								
			F Nan	ne and address of Pi	rıncıpal Officer		H(a) is th	nıs a group retur	n for				
				B HARDMAN				ates?	⊤Yes ▼No				
				REEDOM PARKWAY TA,GA 30307149	06		H/h) Aro	all affiliatos inclus	ded?				
I Ta	x-exem	npt status	<b>▽</b> 501(c)	) ( 3 ) ◀ (insert no ) 「	4947(a)(1) or \[		- H(b) Are all affiliates included? Yes No (If "No," attach a list See instructions)						
J W	eb sit	e: ► WW	/W CARTER	RCENTER ORG			H(c) Group Exemption Number ►						
<b>К</b> Тур	e of org	janization	Corporat	ion trust associati	on  other ►		<b>L</b> Year of F	L Year of Formation 1981 M State of legal domicile GA					
Pa	rt I	Sum	mary										
				e organization's mis	sıon or most sıg	nıfıcant actıvıtıes							
9		SEESC	HEDULE	)									
Governance													
Ē	2	Chack	this hay F	if the organization d	is continued its	operations or disposed (	of more than	25% of the person	<b>+</b> c				
<u> </u>	3		,			t VI, line 1a)			21				
	4		_	_		ng body (Part VI, line 1			19				
Activities &	5			nployees (Part V , Iır				. 5	0				
1	6			olunteers (estimate i		6	306,030						
æ	7a	Total gi	ross unrela	ted business revenu		7a	184,425						
	ь	Net unr	elated busi	ness taxable incom	e from Form 990	)-T, line 34		7b	-229,105				
							Pr	ior Year	Current Year				
.	8	Contri	butions and	d grants (Part VIII,	line 1h)			59,102,710	90,228,393				
anue	9	-		revenue (Part VIII,				0	0				
Revent	10 Investment income (Part VIII, column (A), lines 3, 4, and						19,460,133	19,104,077					
_	11 12		•	art VIII, column (A		, 9c, 10c, and 11e) art VIII, column (A), lır		357,461	291,147				
	12	12)	revenue—a	ad imes o tinough i	I (must equal F	art VIII, column (A), m		78,920,304	109,623,617				
	13	Grants	and simila	ar amounts paid (Pai	rt IX, column (A)	), lines 1–3)		4,395,563	11,695,073				
	14		-	or for members (Part		•		0	0				
88	15	Saları 10)	es, other co	ompensation, employ	yee benefits (Pa	rt IX, column (A), lines	5 –	17,081,301	19,317,289				
Expenses	16a	•	sional fund	raising fees (Part I)	(, column (A ), lır	ne 11e)		84,000	90,000				
<u>\$</u>	ь	(Total f	undraising exi	penses, Part IX, column	(D), line 25 8,382,7	28							
ш	17			(Part IX, column (A)	· · · · · · · · · · · · · · · · · · ·			57,385,683	39,922,037				
	18	Total	expenses—	add lines 13-17 (m	nust equal Part I	X, line 25, column (A))		78,946,547	71,024,399				
	19	Reven	ue less exp	oenses Subtract line	e 18 from line 12	2		-26,243	38,599,218				
% & ₩							Begin	ning of Year	End of Year				
Net Assets or Fund Balances	20	Total	assets (Par	rt X, line 16)				455,461,578	417,506,332				
\$ \$ 8 8 8 8 8	21	Totall	lıabılıtıes (F	Part X, line 26)				16,287,877	11,246,092				
<u> 22</u>	22	Netas	sets or fun	d balances Subtrac		439,173,701	406,260,240						
Pa	rt II	Sign	ature Blo	ock									
						eturn, including accompanying er (other than officer) is base							
Plea	se	****		<b>-</b> ,		(	1	0-07-14	, <b>,,</b> .				
Sigr	1	Sign	ature of office	er			Date						
Here	2			wn director of Finance/	Treasurer								
		Туре	e or print nam	e and title		•							
		Preparer					Check If self-	Preparer's PTIN	(See Gen Inst)				
Paid	_	signature				empolyed 🕨 🦵	-						
•	arer's	Firm's name (or yours KPMG LLP if self-employed),						EIN Þ					
Use (	Jilly		and ZIP + 4	300 North Greene S	Street Suite 400				(226) 275 656				
				Greensboro, NC 2				Phone no 🕨 (	336) 275-3394				
May	he IR	S discus	s this retu	rn with the preparer	shown above? (	See instructions)			▼ Yes				

## Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organization's mission SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O  Did the organization cease conducting or make significant changes in how it conducts any program services?
	If "Yes," describe these changes on Schedule O
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code ) (Expenses \$ 39,669,886 including grants of \$ 8,053,707) (Revenue \$ 0)  The Carter Center fights six preventable diseases - Guinea worm, trachoma, schistosomiasis, lymphatic filariasis, malaria, and river blindness - by using health education and simple, low-cost methods. The Center also strives to improve access to mental health care. These efforts have brought to resource-limited countries better disease surveillance and health care delivery systems, many established as part of the Center's historic campaign to eradicate Guinea worm disease. Because communities often are burdened by several diseases, the Center also is pioneering new public health approaches to efficiently and effectively treat multiple diseases at once.
4b	(Code ) (Expenses \$ 13,381,513 including grants of \$ 521,354) (Revenue \$ 0)  The Carter Center's peace programs strengthen freedom and democracy in nations worldwide, securing for people the political and civil rights that are the foundation of just and peaceful societies. Since its inception, the Center has monitored more than 70 national elections to help ensure that the results reflect the will of the people. Beyond elections, the Center seeks to deepen democracy by nurturing citizen participation in public policy-making and by helping to establish government institutions that bolster the rule of law, fair administration of justice, access to information, and government transparency. The Center also supports the efforts of human rights activists at the grass roots, while also working to advance national and international human rights laws that uphold the dignity and worth of each individual.
4c	(Code ) (Expenses \$ 3,574,909 including grants of \$ 3,120,012 ) (Revenue \$ 0 )  The Carter Center receives broad-based support which is beneficial to all programs and is categorized as Cross Program Expenses aid the achievement of the other program service goals and are considered additions to program service expenses
4d	Other program services (Describe in Schedule O) (Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses \$ 56,626,308 Must equal Part IX, Line 25, column (B).

Form **990** (2008)

Part IV	Chec	klist of	f Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		Νο
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12		Νο
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule  J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νο
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Νο
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
Ь	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

### Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		No
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νο
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance				
			1	Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal				
	of U.S. Information Returns. Enter -0- if not applicable				
	1a	320			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportab	ole			
	gaming (gambling) winnings to prize winners?	1	c Y	/es	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return	0			
b	If at least one is reported in 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.	21	b		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by treturn?	this 3	a \	íes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	. 3	b Y	/es	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other autho over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		a y	í es	
b	If "Yes," enter the name of the foreign country	,			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5	a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	<sup>7</sup> 5I	ь		Νo
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibital Shelter Transaction?	bited 5	С		
6a	Did the organization solicit any contributions that were not tax deductible?	. 6	a Y	/es	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions of were not tax deductible?	or gifts . <b>6</b> l	b Y	⁄es	
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more?	7:	a \	es .	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	. 71	b Y	⁄es	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required file Form 8282?	uired to	٫   ٫	(es	
d	If "Yes," indicate the number of Forms 8282 filed during the year	5			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a persor benefit contract?	nal . 70	e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7	f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? .	79	g \	res (	
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as				
_	required?	. 7	h Y	/es	
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds and section $509(a)(3)$ supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization excess business holdings at any time during the year?	n, have	3		
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.				
а	Did the organization make any taxable distributions under section 4966?	98	a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	91	b		
10	Section 501(c)(7) organizations. Enter				
а	Initiation fees and capital contributions included on Part VIII, line 12 10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities				
11	Section 501(c)(12) organizations Enter				
а	Gross income from members or shareholders				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? .	12	a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year				

## Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A.	Governing	<b>Body and</b>	Management	

						Yes	No	
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below processes, or changes in Schedule O. See instructions.	, desc	cribe the ci	rcumstances,				
1a	Enter the number of voting members of the governing body	1a		21				
Ь	Enter the number of voting members that are independent	1b		19				
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?				2	Yes		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?							
4	Did the organization make any significant changes to its organizational documents stilled? $\ \ . \ \ \ $	orm 990 was	4		Νο			
5	Did the organization become aware during the year of a material diversion of the organization	anızat	ion's asse	ts?	5		Νο	
6	Does the organization have members or stockholders?				6		Νο	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?							
Ь	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	r other pe	rsons?	7b	Yes		
8	Did the organization contemporaneously document the meetings held or written activear by the following	ons u	ndertaken	during the				
а	the governing body?				8a	Yes		
b	each committee with authority to act on behalf of the governing body?				8b	Yes		
9a	Does the organization have local chapters, branches, or affiliates?				9a		Νο	
b	If "Yes," does the organization have written policies and procedures governing the a affiliates, and branches to ensure their operations are consistent with those of the o				9b			
10	Was a copy of the Form 990 provided to the organization's governing body before it must describe in Schedule O the process, if any, the organization uses to review the			•	10	Yes		
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section At the organization's mailing address? If "Yes," provide the names and addresses in Sc	,			11		Νο	

#### Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 $\cdot$ .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. another's website view upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

CHRISTOPHER D BROWN 453 FREEDOM PARKWAY ATLANTA, GA 303071496 (404) 420-5100

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- \* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i		Posit	(C	) chec	:k al				(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)		Estimated amount of other compensation from the organization and related organizations
							-			

			tion :			all			(E)	(F)	
(A) Name and Title	(B) A verage hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
			-								
	-										
				$\vdash$							
				$\vdash$							
1b Total			-				<b> </b>	1,606,516	5 C	218,310	
2 Total number of individuals (including		\						00000	L	L	

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►19

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		Νο	
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organizations greater than \$150,000? If "Yes," complete Schedule J for such				,
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο	

### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
Ansar Inc 5561 Bethesda-Arno Rd THOMPSON STATION, TN 37179	MAILSHOP SERVICES	897,485
PROOF OF PUDDING 2033 MONROE DRIVE ATLANTA, GA 30324	Events/catering	303,194
EXECUTIVE MANAGEMENT SERVICES po box 505818 INDIANAPOLIS, IN 45250	janitorial services	215,421
Darren Nance 10017 Trafalgar Drive OKLAHOMA CITY, OK 73139	Consulting services	178,000
KPMG LLP 303 Peachtree Street NE Suite 2000 ATLANTA, GA 30308	Audit/tax services	159,152
2 Total number of independent contractors (including those in 1) who red from the organization		5

P		ľ	t	
V.	٠	ŧ	I	

Statement of Revenue

					<b>(A)</b> Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
2 92	1a	Federated cam	paigns 1a	157,909				01.
[ <u> </u>	 b		ies 1b	<u> </u>				
, <u>ē</u>		•		224 241				
ृहि	С	Fundraising eve	ents <b>1c</b>	324,241				
<u>, ह</u>	d	Related organiz	zations 1d					
<u>:</u> [≣	e	Government grant	s (contributions) <b>1e</b>	12,884,275				
Ş	f		ons, gifts, grants, and 1f	76,861,968	İ			
<u> </u>		similar amounts no	ot included above ibutions included in					
2	g	lines 1a-1f \$ _						
and other similar amounts	h		s 1a-1f)		90,228,393			
				Business Code				
<u>e</u>	2a			Busiliess Code				
ie⊓								
ا عج	b							
9	С							
동	d							
ية (ي	e							
Program Service Revenue	f	All other progra	am service revenue					
္ရွိ		-						
^	g	Total. Add lines	s 2a-2f	🟲 🕏				
	3	Investment inc	ome (including dividen	ds, interest				
		other sımılar ar	mounts)	🛌	19,104,077			19,104,077
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties			0			
			(ı) Real	(11) Personal				
	6a	Gross Rents						
	b	Less rental						
	c	expenses Rental income						
		or (loss)						
	d	Net rental inco	me or (loss)					
	7a	Gross amount	(ı) Securities	(II) O ther				
	/a	from sales of						
		assets other than inventory						
	b	Less cost or other basis and						
		sales expenses						
	C	Gain or (loss)						
	d	Net gain or (los	ss)		0			
	8a		rom fundraising					
		events (not inc \$ 852	luding 1,160					
,		Ψ	reported on line 1c)					
		See Part IV, lin						
:			G If total exceeds	224.241				
	ь		penses b	324,241				
5	c		(loss) from fundraising	852,160 events . •	0			
5	9a		from gaming activities					
		See part IV, lin	ie 19					
			ule G ıf total exceeds					
		\$15,000	а					
	ь	loss director						
	c		penses <b>b</b> (loss) from gamıng actı	vities	0			
ŀ		Gross sales of						
		returns and allo						
			a					
	b	Less cost of g	oods sold <b>b</b>					
	С	Net income or (	(loss) from sales of inve	entory 🟲	0			
		Miscellaneous	s Revenue	Business Code				
	11a	FACILITIES U	SE FEES	532,000	291,147		184,425	106,722
	b							
	c							
		A.II						
	d	All other reven						
	е	Total. Add lines	s 11a-11d	 \$ 291,147				
ļ	12	Total Revenue.	. Add lines 1h, 2g, 3, 4,	·	109,623,617		184,425	19,210,799
		9c 10c and 1		· · · · · · · <b>· · · · · · · · · · · · </b>			l	

## Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) orgall other organizations must complete column (A) but are not re				la .
n od	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	3,120,012	3,120,012		<u> </u>
2	Grants and other assistance to individuals in the U S See Part IV, line 22	0	, ,		
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	8,575,061	8,575,061		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,171,993	450,521	613,969	107,503
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	13,438,731	9,624,778		1,895,974
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	0			
9	Other employee benefits	4,706,565	2,966,053	972,615	767,897
10	Payroll taxes	0			
11	Fees for services (non-employees)				
а	Management	42,463	42,463		
b	Legal	0			
c	Accounting	246,531	39,796	206,735	
d	Lobbying	0			
е	Professional fundraising See Part IV, line 17	90,000			90,000
f	Investment management fees	0			
g	Other	5,547,655	4,993,237	144,404	410,014
12	Advertising and promotion	168,870	75,078	42,891	50,901
13	Office expenses	1,716,037	1,562,489	59,651	93,897
14	Information technology	90,336	78,200	9,664	2,472
15	Royalties	0			
16	Occupancy	1,081,630	845,652	185,185	50,793
17	Travel	10,668,173	10,134,963	48,157	485,053
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0			
19	Conferences, conventions and meetings	1,209,968	1,065,132	20,285	124,551
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	893,498	314,503	373,132	205,863
23	Insurance	465,610	199,718	251,999	13,893
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	OTHER COMMUNICATION	3,959,642	1,529,705	150,680	2,279,257
	INTERVENTIONS	6,294,949	6,294,949	-,	, -,
С	OTHER SERVICES	2,601,596	597,584	419,305	1,584,707
d	VEHICLES	3,893,027	3,890,295	1,761	971
e	OTHER MISCELLANEOUS	1,042,052	226,119	596,951	218,982
f	All other expenses	. ,	,	, -	· -
25	Total functional expenses. Add lines 1 through 24f	71,024,399	56,626,308	6,015,363	8,382,728
26	Joint Costs. Check Tiffollowing SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,	,20,000	-,, 23,	-,

	Part X	Balance	Sheet
--	--------	---------	-------

					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			2,513,729	1	12,208,985
	2	Savings and temporary cash investments			31,875,244	2	36,322,153
	3	Pledges and grants receivable, net			31,337,332	$\vdash$	26,330,036
	4	Accounts receivable, net			249,289	<del>-  </del>	1,247,849
	5	Receivables from current and former officers, directors, trustees other related parties Complete Part II of Schedule L		employees or		5	<u> </u>
	6	Receivables from other disqualified persons (as defined under se persons described in section 4958(c)(3)(B) Complete Part II of S				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use			870,020	8	0
92	9	Prepaid expenses and deferred charges				9	
Assets	10a	Land, buildings, and equipment cost basis	1				
⋖	_		10a	20,843,826	-		
	ь	Less accumulated depreciation Complete Part VI of Schedule D	10ь	12,281,099	8,570,339	10c	8,562,727
	11	Investments—publicly traded securities			5,363,459		6.068.061
	12	Investments—other securities See Part IV, line 11 Complete Part	rt VII	of .	372,554,451	12	324,637,756
	13	Schedule D  Investments—program-related See Part IV, line 11 Complete Pa	I				
		of Schedule D				13	
	14	Intangible assets			0.407.745	14	0.400.705
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D		2,127,715	15	2,128,765	
	16	Total assets. Add lines 1 through 15 (must equal line 34)			455,461,578	16	417,506,332
	17	Accounts payable and accrued expenses	2,623,170	17	3,771,006		
	18	Grants payable	3,463,872	18	0		
	19	Deferred revenue	6,592,750	19	3,233,555		
	20	Tax-exempt bond liabilities		20			
S	21	Escrow account liability Complete Part IV of Schedule D				21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
<u> </u>		persons Complete Part II of Schedule L		•		22	
	23	Secured mortgages and notes payable to unrelated third parties		•		23	
	24	Unsecured notes and loans payable				24	
	25	Other liabilities Complete Part X of Schedule D			3,608,085	25	4,241,531
	26	Total liabilities. Add lines 17 through 25			16,287,877	26	11,246,092
		Organizations that follow SFAS 117, check here ▶ ▽ and complethrough 29, and lines 33 and 34.	ete lii	nes 27			
anc	27	Unrestricted net assets			286,401,842	27	132,071,845
Balance	28	Temporarily restricted net assets			31,147,067	28	152,367,075
3	29	Permanently restricted net assets			121,624,792	29	121,821,320
r Fund		Organizations that do not follow SFAS 117, check here ► and lines 30 through 34.	plete				
S 0.	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund .			31		
Ass	32	Retained earnings, endowment, accumulated income, or other fur		32			
Net /	33	Total net assets or fund balances		439,173,701	33	406,260,240	
Ż	34	Total liabilities and net assets/fund balances			455,461,578	$\vdash$	417,506,332
_	I						· · · · ·
Pa	rt XI	Financial Statements and Reporting					

Dawl VI	Financial	Statements		Danastina
yarır XI	- Financiai	Statements	ana	Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b		No
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

**Employer identification number** 

## OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)
nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

2008

Open to Public
Inspection

THE C		CENTER INC	<b></b>						pioyei ide		abc	
								58	-145471	5		
	rt I			<b>harity Status</b> (to be co					Instruct	ions)		
The o	rganı	zation is not	a private found	ation because it is (Please	check onl	ly <b>one</b> org	anızatıon )	)				
1		A church, c	onvention of ch	nurches, or association of ch	nurches de	escribed in	Section 1	L70(b)(1)(	(A)(i).			
2	Γ	A school de	escribed in <b>Sec</b>	t <b>ion 170(b)(1)(A)(ii).</b> (Atta	ch Schedu	ıle E )						
3	Г	A hospital	or a cooperativ	e hospital service organizati	ıon descrıl	bed in <b>Sec</b>	t ion 170(l	o)(1)(A)(i	i <b>ii).</b> (A ttac	h Schedu	le H )	
4	Γ	A medical i	research organi	zation operated in conjuncti	on with a l	hospital d	escribed i	Section	170(b)(1)	(A)(iii). E	nter the	
			name, city, and									
5	Г	An organiza	ation operated 1	for the benefit of a college or	r universit	y owned o	roperated	by a gove	ernmental	unıt desc	rıbed ın	
		Section 170	D(b)(1)(A)(iv).	(Complete Part II )								
6		A federal, s	tate, or local g	overnment or governmental	unıt descr	ribed in <b>Se</b>	ction 170	(b)(1)(A)	(v).			
7	굣	An organiza	ation that norm	ally receives a substantial p	art of its s	support fro	om a gove	rnmental ı	ınıt or fron	n the gene	eral publi	С
		described i	n <b>Section 170(l</b>	<b>o)(1)(A)(vi)</b> (Complete Par	tII)							
8	Г	A communi	ty trust describ	oed in Section 170(b)(1)(A)	(vi) (Com	nplete Par	tII)					
9	Γ	An organiza	ation that norm	ally receives (1) more than	331/3% 0	of its supp	ort from c	ontribution	ns, membe	rship fees	s, and gro	oss
		•		lated to its exempt functions	-			,	•			
		ıts support	from gross inv	estment income and unrelate	ed busines	ss taxable	income (l	ess sectio	on 511 ta:	x) from bu	sinesses	;
acquired by the organization after June 30, 1975. See Section 509(a)(2). (Complete Part III.)								)				
10		An organization organized and operated exclusively to test for public safety See <b>Section 509(a)(4).</b> (See instructions)										
11	Г	_	=	and operated exclusively fo					•	•		
				orted organizations describe type of supporting organiza				•		Section 5	U9(a)(3)	. Cneck
		_			Type III				'' d	Гтуре	III - Ot	her
e	$\sqcap$	By checkin	g this box, I ce	rtify that the organization is	not contro	olled direc	tly or ındı:	rectly by o	one or moi	re disqual	ıfıed pers	ons
		other than	foundation man	agers and other than one or	more publ	licly supp	orted orga	nızatıons (	described	ın sectior	1 509 (a)	(1) or
		section 50		d	th . IDC	- 46-4 .4	- T T	T II -				
f		check this		d a written determination fro	om the IKS	s that it is	a Type I,	Type II o	r i ype iii	supportin	ig organi	zation,
g				as the organization accepted	d any gift	or contrib	utıon from	any of the	<u>:</u>			,
		following pe										
				r indirectly controls, either a			th persons	describe	d in (ii)		Yes	No
			· -	ng body of the the supported	_	tion?				11g		No
			•	erson described in (i) above						11g(	_	No
				ty of a person described in (						11g(	iii)	No
h		Provide the	following infori	mation about the organizatio	ns the org	janızatıon	supports					
	/** NI		/**> = T.N.	· · · · · ·								
		ame of oorted	(ii) EIN	(iii) Type of organization (described on lines 1-9		s the ation in		ou notify nization		s the ation in	1	nount of port?
		nization		above or IRC section		listed in		) of your		rganized	345	5011
	-			(See Instructions))	yourgo	verning	supp	ort?		υS?		
						ment?					1	
					Yes	No	Yes	No	Yes	No		
								I	I	1	1	

Total

# Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

include any "unusual grants")  2 Tax revenues level do frothe organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total, Add line 1-3  5 The portion of fotal contribution by each person (other than a government unit or publicly supported organization) included on line 1 I that exceed 2% of the amount shown on line 11, column (f)  6 Public Support subtract line 5 from line  4 Total, Add mine 3 The subject of the support subtract line 5 from line  4 Total, Add mine 3 The subject of the support subtract line 5 from line  4 Total Support  7 Amounts from line 4 [32,492,310] [16,222,683] [161,187,513] [61,238,802] [91,080,553] [586,735,956] [7]  8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources  9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the asset of capital assets (Eyplan in Part IV)  1 Total Support (Add lines 7 through 10)  1 Total Support (Add lines 7 through 10)  5 First Five Years. If the Form 990 is forth to organization of the organization, check this box and stop here. The organization and of the check he box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization and interest is the organization and interest in the organization of the organization of the organization and of the organization of more, and if the organization meets the "facts and circumstances" test The organization on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test The organization on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test The organization on line 13, 16a, or 16b and line 15 is 10% or		this Complete only if you clied	keu tile box oi	1 lille 3, 7, 01	o or Part I.)				
1. Gifts, grants, contributions, and membership fear received (Do not membership fear streeting fear streeting fear streeting (Do not membership fear streeting fear streeti			( ) 2004	(1) 2005	( ) 2 2 2 5	(1) 2007		2000	(6) T + 1
membership fees received (Do not include any "unusual grants")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total. Add line 1-3  The value of services or facilities furnished by a governmental unit or programation without charge  152,492,310  120,736,778  161,187,513  61,238,802  91,080,553  586,735,956  78,755,956  78,7			(a) 2004	<b>(b)</b> 2005	(c) 2006	( <b>d)</b> 2007	(e)	2008	(f)   otal
Include any "unusual grants"   2   Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   2   152,492,310   120,736,778   161,187,513   61,238,802   91,080,553   586,735,956   5   The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1   1,1 column (f)   250,138,879   25	1		152 492 310	120 736 778	161 187 513	61 238 802		91 080 553	586 735 956
2 Tax revenues levide for the organization's benefit and either paid to or expended on its behalf a there paid to or expended on the behalf and either paid to or expended on the behalf and either paid to or expended on the behalf and either paid to or expended on the behalf and either paid to or expended on the behalf and either paid to or expended on the behalf and either paid to or expended on the behalf and either paid to expended on the total paid to expended on the behalf and either paid to expended on the filter pai			152,452,510	120,730,770	101,107,515	01,230,002		31,000,333	300,733,330
benefit and either paid to or expended on its behalf as the value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add line 1-3 5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included online 1 that exceed 2% of the amount shown on line 11, column (0) 6 Public Support subtract line 5 from line 4 Total Support Calendar year (or fiscal year beginning in) 7 A mounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalities and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 11 Total Support (Add lines 7 through 10) 12 Gross receipts from related activities, etc (See instructions) 13 First Five Years, If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here. The organization did not check the box on line 13, and line 13 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 13 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 13 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 13 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 15 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 15 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 15 is 33 1/3% or more, check this box and stop here. The organization did not check the box on line 13, and line 15 is 33 1/3% or more, check this box and stop here. The organization maets the "facts a	2								
3 The value of services or facilities   4 Total. Add line 1-3   5 The value of services or facilities   5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)   250,138,879   250,138,	2								
Total Value of services or facilities									
## Total Add line 1-3  The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)  ### Poblic Support subtract line 5 from line  ### Amounts from line 4  ### Amounts from line 4  ### Amounts from line 4  ### Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources  ### Net income from unrelated business activities, whether or not the business is requirely carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )  ### Otal Support (Add lines 7 through 10)  ### Otal Income Do not include gain or loss from the sale of capital assets (Explain in Part IV)  ### Otal Support (Add lines 7 through 10)  ### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  ### Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  ### Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 26f  #### Otal Support Percentage for 2007 Schedule A, Part IV-A, line 2	3								
12,736,778   161,187,513   61,238,802   91,080,553   586,735,955	_	furnished by a governmental unit to the							
The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)  Public Support subtract line 5 from line  A 336,597,077  Total Support  Calendar year (or fiscal year beginning in)  A mounts from line 4  Gross income from interest, dividends, payments received on securities loans, 13,986,061 16,222,683 161,187,513 61,238,802 91,080,553 586,735,956 (7),705 (7),905		organization without charge							
person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)  Public Support subtract line 5 from line  A mounts from line 4  336,597,077  Total Support  A mounts from line 4  336,597,077  A mounts from line 4  336,597,077  A mounts from line 4  336,597,077  A mounts from line 4  337,595  348,692  348,692  349,083  34	4	Total. Add line 1-3	152,492,310	120,736,778	161,187,513	61,238,802	•	91,080,553	586,735,956
publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f) on line 1 that exceed 2% of the amount shown on line 11, column (f) organization did not check this box and stop here. The organization qualifies as a publicly supported organization by 10% or and 15 the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization where the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization where the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization where the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organizatio	5	The portion of total contribution by each							
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First Five Years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here  Computation of Public Support Percentage Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f)) Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.		· · · · · · · · · · · · · · · · · · ·							
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Computation of Public Support Percentage  14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))  15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  16 33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 b 33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  18 10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.  10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.	12	Gross receipts from related activities, etc	(See instruction:	s)			12		
Computation of Public Support Percentage  14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))  15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  16 33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  17 31 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  18 10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.	13	First Five Years. If the Form 990 is for the	organızatıon's fır	st, second, third	l, fourth, or fifth	tax year as a 5	01(c)(		
Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))  Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test.		organization, check this box and <b>stop here</b>						ı	<b>≻</b> 厂
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and stop here. The organization qualifies as a publicly supported organization  33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.	16a	33 1/3% Test - 2008. If the organization did	d not check the b	ox on line 13, a	nd line 14 is 33	1/3% or more,	check	this box	
box and stop here. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization  10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.						,			<b>▶</b> ▽
<ul> <li>10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.</li> <li>b 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.</li> </ul>	ь	33 1/3% Test - 2007. If the organization die	d not check the b	oox on line 13 o	r 16a, and line 1	5 is 33 1/3% oi	more	, check thi	S
more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization. <b>b</b> 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.		box and <b>stop here.</b> The organization qualifie	es as a publicly s	supported organ	ızatıon				▶□
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<b>b</b> 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.									
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the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization.	Ь								
, , , , , , , , , , , , , , , , , , ,									
	18								F-1
<b>18 Private Foundation.</b> If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶ ■			not check the DO	7 JII III 13, 10	u, 100, 17a 01 1	. , D, CHECK LIIIS	DOX a	14 366	<b>▶</b> □

Pa	Support Schedule for Organizations Described in IRC 509(a)(2)  (Complete only if you checked the box on line 9 of Part I.)								
	ction A. Public Support		_	,					
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
2	include any "unusual grants ") Gross receipts from admissions,								
2	merchandise sold or services performed,								
	or facilities furnished in any activity that								
	is related to the organization's tax-								
	exempt purpose								
3	Gross receipts from activities that are								
	not an unrelated trade or business under								
	section 513								
4	Tax revenues levied for the								
	organization's benefit and either paid to								
	or expended on its behalf								
5	The value of services or facilities								
	furnished by a governmental unit to the								
_	organization without charge								
6	Total Add lines 1-5								
7a	A mounts included on lines 1, 2, and 3								
	received from disqualified persons Amounts included on lines 2 and 3								
D	received from other than disqualified								
	persons that exceed the greater of 1% of								
	the total of lines 9, 10c, 11, and 12 for								
	the year or \$5,000								
С	Total of lines 7a and 7b								
8	Public Support (Substract line 7c from								
_	line 6)								
То	tal Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total		
9	A mounts from line 6								
10a	Gross income from interest, dividends,								
	payments received on securities loans,								
	rents, royalties and income from similar								
	sources								
b	Unrelated business taxable income (less								
	section 511 taxes) from businesses								
	acquired after 30 June, 1975		+						
С	Add lines 10a and 10b								
11	Net income from unrelated business								
	activities not included in line 10b, whether or not the business is regularly								
	carried on								
12	Other income Do not include gain or loss								
	from the sale of capital assets								
	(Explain in Part IV )								
13	Total Support (Add lines 9, 10c, 11 and								
	12)								
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,		
	check this box and <b>stop here</b>						<b>▶</b> □		
	manufaction of Dublic Compact Days								
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T			
			•	.orumin (1))		15			
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16			
		D							
Co	mputation of Investment Income Investment Income Percentage for 2008 (			ne 13 column /f	<u> </u>	17			
	-			-	"	17			
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18			

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

Part IV

**Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

#### **Facts and Circumstances Test**

Beginning with fiscal year 2007/2008, the Center's supporting organization, Carter Center Collaborative, Inc., began accepting significant donations of in-kind goods. Revenues of more than \$134 million in FY2007/2008 and \$75 million in FY2008/2009 are included in the IRS Form 990 for Carter Center Collaborative, Inc.

Schedule A (Form 990 or 990-EZ) 2008

OMB No 1545-0047

2008

Open to Public Inspection

## SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service - .

▶ Attach to Form 990. To be completed by organizations that

**Supplemental Financial Statements** 

answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

**Employer identification number** Name of the organization THE CARTER CENTER INC 58-1454716 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) 3 Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements h 2b Total acreage restricted by conservation easements 2с c Number of conservation easements on a certified historic structure included in (a) 2d d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year 🕨 7 A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year 🕨 \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of

- 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

1,050

(ii) Assets included in Form 990, Part X

**-**\$ 2,128,765

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1

**►** \$

**►** \$

b Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Par	ter Organizations Maintaining Co	llections of Art	, His	tori	<u>cal Tre</u>	easu	ires, or Oth	er S	<u>imilar Asse</u>	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	ofth	ne fol	lowing th	hat ar	e a sıgnıfıcant	use	of its collection	ו	
а	▼ Public exhibition		d	Γ	Loan o	rexc	hange program	s			
b	Scholarly research		e	Γ	Other						
c	✓ Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	n ho	w the	y further	r the d	organization's e	xem	pt purpose in		
5	During the year, did the organization solicit o							mılar		Yes	┌ No
Par	rt IV Trust, Escrow and Custodial A Part IV, line 9, or reported an an	Arrangements.	Com	plet	e if the	orga		were			,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lan or other interme	diary	for c	ontribut	ions	or other assets	not	Г	Yes	┌ No
b	If "Yes," explain why in Part XIV and comple	ete the following tabl	е					<u> </u>	A mou	ınt	
c	Reginning halance						1c		AIIIOU		
d	Beginning balance  Additions during the year						1d				
e	Distributions during the year						10 1e				
f	Ending balance						16 1f				
2a	Did the organization include an amount on Fo	orm 990 Part V line	217							Yes	
	If "Yes," explain the arrangement in Part XIV		. ∠ 1 ′						ı	. cs	, 140
	rt V Endowment Funds. Complete		and	:WAT	ad "Vas	:" to	Form 990 Da	rt I\	/ line 10		
F G	Endowment I unus. Complete	(a)Current Year		)Prior			wo Years Back (			Four Y	ears Back
1a	Beginning of year balance	379,300,112	•					•	1,		
b	Contributions	7,026,883									
c	Investment earnings or losses	-54,071,152									
d	Grants or scholarships										
е	Other expenditures for facilities and programs	748,496									
f	Administrative expenses										
g	End of year balance	331,507,347									
2	Provide the estimated percentage of the yea	r end balance held a	S								
а	Board designated or quasi-endowment 🕨	32 5 %									
ь	Permanent endowment 🕨 36 75 %										
c	Term endowment ► 30 75 %										
3a	Are there endowment funds not in the posses	ssion of the organiza	ition	that	are held	and a	idministered fo	r the		Yes	No
	(i) unrelated organizations								3a(i)	Yes	
	(ii) related organizations								3a(ii)	Yes	
b	If "Yes" to 3a(II), are the related organizatio	•							3b		
4	Describe in Part XIV the intended uses of th	e organization's end	owm	ent fu	ınds						
Par	t VI Investments—Land, Buildings	s, and Equipme	nt. S	ee F	orm 99	90, Pa	art X, line 10		Т		
	Description of investment				) Cost or c is (investr		(b)Cost or othe basıs (other)	· (	c) Depreciation	( <b>d</b> ) Bo	ok value
1a	Land						636,73	2			636,732
b	Buildings						16,886,00	3	10,606,372		6,279,631
c	Leasehold improvements						2,109,22	9	993,517		1,115,712
d	Equipment						1,211,85	8	681,206		530,652
	Other	<u> </u>									
Tota	II. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colun	nn (B,	), line	10(c).)			•	. ►		8,562,727
									Schedule D (F	orm 9	90) 2008

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	
(a) Description of security or cateory (including name of security)	( <b>b)</b> Book value		d of valuation - year market value
Financial derivatives and other financial products			
Closely-held equity interests			
Other POOLED INVESTMENT FUND	324,637,756		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )	324,637,756		
Part VIII Investments—Program Related. Se	e Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value		d of valuation -year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, li	ne 15		
(a) Descri			(b) Book value
ART VALUABLES			2,128,765
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15 )		
Part X Other Liabilities. See Form 990, Part X			
(a) Description of Liability Federal Income Taxes	(b) A mount		
ANNUITY OBLIGATIONS	4,241,531		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	4,241,531		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue per	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	N- 1
	Reconciliation of Expenses per Audited Financial Statements With Expenses		Return
1 2	Total expenses and losses per audited financial statements	1	
² a	Donated services and use of facilities		
a b	Prior year adjustments		
c	Losses reported on Form 990, Part IX, line 25		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	
Part	XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
DESCRIPTION OF COLLECTIONS	Part III, Line 4	The Center maintains a broad collection of art to include paintings, sculptures, statues, and awards that represent the life and work of its founders, Jimmy and Rosalynn Carter Some of the pieces have been donated to the Center by the Carters while others have been donated to the Center in recognition of the work of the Center and of the Carters
USE OF ENDOWMENT FUNDS	Part V, Line 4	The Center has established an endowment fund in order to sustain the success of its mission and programs into the future

DLN: 93493196012560

2008

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE F

(Form 990)

▶ Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

**Statement of Activities Outside the United States** 

Open to Public Inspect ion

	ne of the organization CARTER CENTER INC				Employer ide	entification number
					to substantiate the amount of the grants or ance, and the selection criteria used to award	6
Pa	<b>General Info</b> "Yes" to Form 9			de the United States	s. Complete if the orgai	nızatıon answered
1	assistance, the grante	ees' eligibility fo	or the grants or	assistance, and the se	lection criteria used to a	award
2	<b>For grant makers.</b> Descri United States	ibe in Part IV the	organization's pr	ocedures for monitoring th	ne use of grant funds outsid	de the
3	Activites per Region (U	se Schedule F-1	(Form 990) if add	ditional space is needed )		
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	ıs a program service, describe specific type of	(f) Total expenditures in
	tral A merica and the bbean	1	14	Program Services	Health and peace	2,594,432
ast	: Asia and the Pacific	1	5	Program Services	Health and peace	1,035,164

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	_							
	_							
	_							-
	_							
	_							
	_							
	_							
	_							

	F-1 (Form 990) if a			tea States. Complete	if the organization a	inswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
		+					
		1					
		+					
			•				

Schedule F (Form 990) 2008

Part IV	Supplemental Infor		
		provide the information required  ReturnReference	ın Part I, line 2, and any other additional information.
PROCEDUR GRANT FUI		Part I, line 2	Explanation  The Center requires grant recipients to submit interim and/or final narrative and financial reports that set forth the results of the work performed as funded by the Center Written agreements and the specific requirements of the grantee vary based on the nature of the work product and length of time for the services to be provided
Purpose of outside the			1) Promote electoral reform in Palestinian territories 2)-12) Provide civic education on rule of law in Liberia 13) Assist Palestinians students wishing to leave occupied territories to study abroad 14) Support for Guinea worm eradication efforts 15)-16) Support for malaria and lymphatic filariasis control efforts in Hispaniola 17),19) Support for river blindness control efforts in Venezuela 18) Support for river blindness control efforts in Guatemala 20) Support for Guinea worm eradication efforts in Nigeria 21) Support for Romanian journalists publishing articles on mental health
-			
-			
-			

Software ID: **Software Version:** 

**EIN:** 58-1454716

Name: THE CARTER CENTER INC

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, othei
	•	Middle East/North Africa	1 - Pt IV	95,446	EFT			
		Sub-Saharan Africa	2 - Pt IV	267,661	СНЕСК			
		Sub-Saharan Africa	3 - Pt IV	20,010	CASH			
		Sub-Saharan Africa	4 - Pt IV	13,280	CASH			
		Sub-Saharan Africa	5 - Pt IV	12,701	CASH			
		Sub-Saharan Africa	6 - Pt IV	21,220	CASH			
		Sub-Saharan Africa	7 - Pt IV	14,540	CASH			
		Sub-Saharan Africa	8 - Pt IV	18,074	CASH			
		Sub-Saharan Africa	9 - Pt IV	16,998	CASH			
		Sub-Saharan Africa	10 - Pt IV	9,000	CASH			
		Sub-Saharan Africa	11 - Pt IV	7,367	CASH			
		Sub-Saharan Africa	12 - Pt IV	10,955	CASH			
		Middle East/North Africa	13 - Pt IV	9,405	CASH			
		Cent A merica/Caribbean	16 - Pt IV	124,942	EFT			
		South America	17 - Pt IV	75,477	СНЕСК			
		Cent A merica/Caribbean	18 - Pt IV	88,471	CHECK			
		South America	19 - Pt IV	175,559	CHECK			
		Sub-Saharan Africa	20 - Pt IV	24,539	EFT			
		Europe/Iceland/Greenland	21 - Pt IV	26,213	EFT			
		Sub-Saharan Africa	14 - Pt IV	7,500,000	EFT			
		Cent A merica/Caribbean	15 - PT IV	57,174	EFT			

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DLN: 93493196012560

**Employer identification number** 

OMB No 1545-0047

2008

Open to Public Inspection

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

**Supplemental Information Regarding** 

**Fundraising or Gaming Activities** 

Name of the organization THE CARTER CENTER INC

CENTER INC

58-1454716

Part I	Fundraising Activition	es. Complete if the c	rganization answered	"Yes" to Form 990	, Part IV, line 17.
--------	------------------------	-----------------------	----------------------	-------------------	---------------------

- 1 Indicate whether the organization raised funds through any of the following activities Check all that apply
- a 🔽 Mail solicitations
- c 🔽 Phone solicitations
- d 

  ✓ In-person solicitations

- e **▽** Solicitation of non-government grants
- F 🔽 Solicitation of government grants
- a 

  ✓ Special fundraising events
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?
  - **b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		fundraiser have custody or control of		fundraiser have custody or control of		custody or control of		fundraiser have custody or control of		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization																
		Yes	No																											
American Marketing Communi Consul			No	8,387,108	90,000	8,297,108																								
		_																												
		+																												
		+																												
Total			<b>&gt;</b>																											

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

AL,AK,AZ,AR,CA,CO,CT,FL,GA,HI,IL,KS,KY,ME,MD,MA,MI,MN,MS,MO,NH,NJ,NM,NY,NC,ND,OH,OK,OR,PA,RI,SC,TN,UT,VA,WA,WV,WI

Par	rt II	Fundraising Events. Com more than \$15,000 on Form					report	ted
			(a) Event #1	<b>(b)</b> Event #2	(c) O ther Events	(Add col		
			Auction (event type)	(event type)	(total number)	co	(c))	
₽	1	Gross receipts	1,176,401		(total manibely		1,17	6,401
Revenue	2	Less Charitable	324,241				32	4,241
<u> </u>	3	Gross revenue (line 1 minus line 2)	852,160				85	2,160
	4	Cash Prizes						
မှ	5	Non-cash Prizes	39,992				39	9,992
Sens	6	Rent/Facility costs	530,232				53	0,232
Direct Expenses	7	Other direct expenses	281,936				28	1,936
<u>§</u>	8	Direct expense summary Add lin	es 4 through 7 in column	(d)			85	2,160
Δ	9	Net income summary Combine III	-					
Par	t III	·	ganization answered		art IV, line 19, or repo	orted mo	e thar	າ
Revenue			(a) Bıngo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Tota col (a) th	l gamıng nrough co	(Add ol <b>(c)</b> )
œ	1	Gross revenue						
	2	Cash prizes						
Suec	3	Non-cash prizes						
Direct Expenses	4	Rent/facility costs						
ē Ā	5	Other direct expenses						
	6	Volunteer labor	┌ Yes%	┌── Yes%_ ┌── No	┌ Yes%			
	7	Direct expense summary Add line	s 2 through 5 in column (	(d)				
	8	Net gaming income summary Com	ibine lines 1 and 7 in colu	umn (d)				
							Yes	No
9		er the state(s) in which the organiza						
a b		he organization licensed to operate No," Explain	gaming activities in eaci	n orthese states /		· 9a	+	
U		vo, Explain						
10-	10/0		lianna marrakada arranan		- the tay was #2			
10a b		e any of the organization's gaming   Yes," Explain	ncenses revoked, susper	ided of terminated durin	g the tax year?	10a		
11	Doe	es the organization operate gaming :	activities with nonmembe	ers?		11		
12	Is t	he organization a grantor, beneficia	ry or trustee of a trust or	a member of a partners	hip or other entity			
	form	ned to administer charitable gaming	,			.		l

			 <del></del>
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Provide the name and address of the person who prepares the organization's gaming/special events books and records		
	Name •		
	Address •		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a	
Ь	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount of gaming revenue retained by the third party <b>&gt;</b> \$		
c	If "Yes," enter name and address		
	Name •		
	Address 🟲		
16	Gaming manager information		
	Name 🟲		
	Gaming manager compensation 🕨 \$		
	Description of services provided 🟲		
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year 📂 💲		

Software ID: Software Version:

**EIN:** 58-1454716

Name: THE CARTER CENTER INC

Form 990 Schedule G - Licensed States	
	Licensed States

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DLN: 93493196012560 OMB No 1545-0047

## **Grants and Other Assistance to Organizations,** Governments and Individuals in the U.S.

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public **Inspection** 

Name of the organization						Employer identif	ication number
THE CARTER CENTER INC						58-1454716	
Part I General Inform	nation on Gran	ts and Assistance				•	
Form 990, Part I Part IV and Sch	to award the gran rganization's proce ner Assistance V, line 21 for an edule I-1 if addit	ts or assistance? dures for monitoring the to Governments a y recipient that receional space is		e United States  n the United State  0. Check this box if	es. Complete if the o	rganization answered	d "Yes" on
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance
JIMMY CARTER LIBRARY AND MUSEUM441 FREEDOM PARKWAY ATLANTA, GA 30307	44-0553234	501(C)(3)	2,655,000	0	N/A	N/A	1) - Pt IV
EMORY UNIVERSITY1599 CLIFFTON ROAD 6-303 ATLANTA,GA 30322	58-0566256	501(C)(3)	465,012	0	N/A	N/A	2) - Pt IV
2 Enter total number of sec	tion 501(c)(3) and	government	•	'	•	'	2
organizations							

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line	e 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
				recipients cash grant non-cash assistance (book, FMV, appraisal,

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
Procedures used to monitor the use of grant funds in the United States		The Center's monitoring of grants made within the United states is unique to each situation. With regard to the grant made to the Jimmy Carter Library and Museum (JCLM), the Center has raised funds for the renovation of the JCLM. A significant goal of the renovation of the museum was to highlight the work of the Center. Management of both organizations have worked closely throughout the project to ensure project success. The Center partners with Emory University in the support of the Institute of Developing Nations which is housed at Emory. The Center has representation on the Institute's advisory body and receives routine financial and program updates.
Purpose of grant or assistance	Part II, Column (h)	1) Assistance related to renovation to include educational information on the work of The Carter Center 2) Support to the Institute for Developing Nations, whose purpose is to research methods for third world country development

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DLN: 93493196012560

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

2008

Compensated Employees

Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

Name of the organization THE CARTER CENTER INC

**Employer identification number** 

58-1454716

Pa	rt I Questions Regarding Compensation	n			
				Yes	Νo
1a		vided any of the following to or for a person listed in Form to provide any relevant information regarding these items			
	First class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a wi provision of all the expenses described above? If "N		1b		
2	Did the organization require substantiation prior to r				
	officers, directors, trustees, and the CEO/Executive	Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the				
	Compensation committee	Written employment contract			
	Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990,	Part VII, Section A , line 1a			
а	a Receive a severance payment or change of control payment?				
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?				Νo
c	Participate in, or receive payment from, an equity-b	ased compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide the applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must co				
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," o		7		No
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in in Part III	paid or accured pursuant to a contract that was n Regs section 53 4958-4(a)(3)? If "Yes," describe	8		No

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
_	(i) Base compensation (ii) Bonus & (iii) Other compensation compensation		compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ			
John B Hardman	(E)	251,700 0	66,780 0	0	20,700 0	13,217 0	352,397 0	0 0	
Phillip J Wise	(I)	158,780 0	10,000	0	14,875 0	6,532 0	190,187 0	0 0	
Donald R Hopkins	(ı) (ıı)	180,238 0	0	0	16,364 0	8,625 0	205,227 0	0	
John J Stremlau	(ı) (ıı)	163,931 0	0	0	14,754 0	31 0	178,716 0	0 0	
Frank O Richards	(ı) (ıı)	139,784 0	0	0	12,624 0	610 0	153,018 0	0	
Thomas H Bornemann	(I)	138,568 0	0	0	12,471 0	31 0	151,070 0	0	
Craig P Withers Jr	(I)	127,894 0	0	0	11,868 0	13,730 0	153,492 0	0 0	
	(ii)								
	(i) (ii)								
	(i)								
	(ii)								
	(i)								
	(ii) (i)								
	(ii)								

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
-		
	·	

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DLN: 93493196012560

OMB No 1545-0047

## Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38b or 40b.

**Transactions with Interested Persons** 

Open to Public Inspection

Name of the organization THE CARTER CENTER INC						E	mploy	er ide	nt if ica	t ion r	number	
							8-145					
Part I Excess Benefit T To be completed by o										. Pari	t V . lıne	40b
											<b>(c)</b> Cori	
1 (a) Name of (	aisquaiilleu	person		( <b>b)</b> Des	cript	ion of trans	action				Yes	No
2 Enter the amount of tax im	nocod on th	ha arganization man	2222	r diagnalified per		during the v						
section 4958								iuei <b>►</b>	\$			
3 Enter the amount of tax, if	any, on line	2, above, reimburs	ed by t	he organization .				•	\$			
Part II Loans to and/	or From	Interested Pers	ons									
To be completed b	y organizat	ions that answered "	Yes" o	n Form 990, Part	IV,I	ine 26, or F	orm 9	90-E			<u>1e 38a</u>	
		(b) Loan to or					(e)	In	(f Appr	•	(a)\/	/rıtten
(a) Name of interested pers	on and	from the organization?	(c)	Original principal		<b>d)</b> Balance due		ult?	by board		1	ment?
purpose				amount				ı	comm	ittee?	_	1
		To From					Yes	No	Yes	No	Yes	No
					$\vdash$						+-	
											+	
		enefitting Intere zations that answ			าดก	Dart IV lir	ne 27					
·				een interested pe								
(a) Name of Interested	person	1	•	rganızatıon		(c)A m	ount	of grai	nt or ty	pe of	assista	nce
		Involving Intere										
To be completed	by organ	zations that answ		'Yes" on Form 9	90,	Part IV, lır	ne 28	a, 28	b, or $i$			
		(b) Relationsh between interest		(c) A mount of	<b>.</b>						(e) Sha	_
(a) Name of interested pe	erson	person and the		transaction		(d) Desci	ription	of tra	ansactı	on	reven	
		organization									Yes	No
EFFREY CARTER		SON OF BOARD MEMBER		23,	660	SALARY						Νο
EMORY UNIVERSITY		SHARED BOARD		516.	640	ADMIN SE	RVICI	ES EX	PENSE			No
		MEMBER										
EMORY UNIVERSITY		SHARED BOARD MEMBER		717,	708	CONTRIBU	ITION	ITO (	CCI			Νο

### OMB No 1545-0047

Inspection

#### **SCHEDULE M** (Form 990)

Department of the Treasury

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990

**Non-Cash Contributions** 

Internal Revenue Service Name of the organization

**Employer identification number** THE CARTER CENTER INC 58-1454716

Part I Types of Property (a) (b) (d) (c) Check Number of Contributions Revenues reported on Method of determining Form 990, Part VIII, line revenues ıf applicable 1 g 1,050 Appraisal Art-Works of art . . Χ Art—Historical treasures 3 Art—Fractional interests 4 Books and publications Clothing and household goods . . . . . . Cars and other vehicles Boats and planes . . . . Intellectual property . . . Securities—Publicly traded . Χ 67 4,633,236 Market price 10 Securities—Closely held stock. 11 Securities—Partnership, LLC, or trust interests . . . 12 Securities-Miscellaneous . . 13 Qualified conservation contribution (historic structures) . . . . 14 Oualified conservation contribution (other) . . . Real estate—Residential . Real estate—Commercial . 17 Real estate—Other . . . 18 Collectibles . . . . 19 Food inventory . . . 20 Drugs and medical supplies . Taxidermy . . . . . 21 22 Historical artifacts . . . . Scientific specimens . . Archeological artifacts . . . Other (describe Software 204,950 Retail price 25 1 118,846 Cost incurred Other (describe Charter flight ) Х 4 Х 56,000 Retail price 27 Other (describe Larvicide Χ 106,315 Retail price 28 Other (describe Bed nets Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . . . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . No 30a **b** If "Yes", describe the arrangement in Part II 31 Yes Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash 32a Νo **b** If "Yes", describe in Part II 33 If the organization did not report revenues in Column (c) for a type of property for which Column (a) is checked, describe in Part II

<b>Supplemental Information.</b> Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.							
Identifier	ReturnReference	Explanation					
240111111	Notal III Colored	Explanation					
	1	1					

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## **SCHEDULE 0**

Department of the Treasury

(Form 990)

Internal Revenue Service

## **Supplemental Information to Form 990**

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

DLN: 93493196012560

Inspection

Name of the organization THE CARTER CENTER INC

Employer identification number

58-1454716

ldentifier	Return Reference	Explanation
BRIEF AND COMPLETE MISSION STATEMENT	FORM 990, PART I, QUESTION 1 AND PART III, QUESTION 1	FORM 990, PART I, LINE 1 The Carter Center is committed to advancing human rights and alleviating unnecessary human suffering FORM 990, PART III, LINE 1 The Carter Center, in partnership with Emory University, is guided by a fundamental commitment to human rights and the alleviation of human suffering, it seeks to prevent and resolve conflicts, enhance freedom and democracy, and improve health. While the program agenda may change, The Carter Center is guided by five principles. 1) The Center emphasizes action and results. Based on careful research and analysis, it is prepared to take timely action on important and pressing issues. 2) The Center does not duplicate the effective efforts of others. 3) The Center addresses difficult problems and recognizes the possibility of failure as an acceptable risk. 4) The Center is nonpartisan and acts as a neutral in dispute resolution activities. 5) The Center believes that people can improve their lives when provided with the necessary skills, knowledge, and access to resources. The Carter Center collaborates with other organizations, public or private, in carrying out its mission.

ldentifier	Return Reference	Explanation
AUDITED FINANCIAL STATEMENTS	Form 990, Part IV, Line 12	The Center's consolidated financial statements including The Carter Center, Inc. and The Carter Center Collaborative, Inc. received audited financial statements prepared in accordance with GAAP, but did not receive separate audited financial statements for each entity

ldentifier	Return Reference	Explanation
NUMBER OF EMPLOYEES	Form 990, Part V, Line 2a and 2B	Emory University serves as common paymaster for the Center's employees. As such, all IRS Forms W-3 and all federal employment tax returns are filed by Emory University. The Carter Center had a total of 175 employees as of the last pay period of calendar year 2008.

ldentifier	Return Reference	Explanation
FINANCIAL ACCOUNTS IN FOREIGN COUNTRIES	Form 990, Part V, Line 4b	Bolivia, Cameroon, Cote D'Ivoire, Democratic Republic of Congo, Ecuador, Ethiopia, Ghana, Guatemala, Guyana, Indonesia, Jamaica, Kenya, Liberia, Mali, Mexico, Nepal, Nicaragua, Niger, Nigeria, Palestine, Sudan, Uganda, Venezuela

ldentifier	Return Reference	Explanation
BUSINESS AND FAMILY RELATIONSHIPS	Form 990, Part VI, Section A, Line 2	Jimmy and Rosalynn Carter, founders and trustees, are husband and wife. The president of Emory University, James Wagner, serves on the board of trustees for the Center. Ben Johnson, Arthur Blank, and Lynn Stahl trustees on the Center's board, also serve on the board of trustees for Emory University. John Moores, Richard Blum, and Sherry Lansing, Three trustees on the Center's board, serve on the University of California Board of Regents. Donald Hopkins, vice president of health programs, and Marjorie Scardino, a trustee on the Center's board, both serve on the board of MacArthur Foundation. ELECTION OF MEMBERS. OF THE GOVERNING BODY FORM 990, PART VI, LINE 7A AND 7B. The board of trustees of The Carter. Center, Inc. consists of President Carter and Mrs. Carter, the president of Emory University, 9 members appointed by Emory University's board of trustees, and 10 members appointed by President Carter and those trustees not appointed Emory University's board of trustees. Additionally, Emory University's board of trustees has the authority to approve amendments to the Center's articles of incorporation and bylaws and to approve the annual and capital budgets of the Center.

ldentifier	Return Reference	Explanation
PROCESS USED TO REVIEW FORM 990	Form 990, Part VI, Section A, Line 10	The Carter Center provides a draft of its IRS Form 990 to all directors and trustees up to one week in advance of the filing date. This review period allows for questions and comments on the information set forth in the return that may be resolved prior to filing. Additionally, the Treasurer reviews the draft 990 with the Chair of the Finance Committee in detail prior to its filing.

ldentifier	Return Reference	Explanation
MONITORING CONFLICT OF INTEREST POLICY	Form 990, Part VI, Section B, Line 12c	The Carter Center's conflict of interest policy is provided to all employees upon hiring and updates to such policy are communicated as approved. All employees are expected to adhere to the policy as provided. Annually in June, the Center requests that each trustee, officer, and key employee provide information regarding all business and family relationships and an attestation of their understanding and adherence to the conflict of interest policy, as provided

ldentifier	Return Reference	Explanation
PROCESS USED IN DETERMINING COMPENSATION	Form 990, Part VI, Section B, Line 15a, 15b	The Center utilizes the payroll services of a common paymaster, Emory University Emory has developed and maintains significant resources with regard to compensation and performance review policies and procedures. These policies cover all of the Center's employees including the CEO and all officers and key employees. Compensation ranges for all job grades are established by Emory utilizing a number of best practice standards and are adhered to by the Center. The performance of every employee is reviewed by their supervisor and merit raises may be earned within guidelines published by the Center's Human Resources department annually. The CEO's performance is reviewed and compensation set annually by the Chair of the Board of Trustees in coordination with the president of Emory University who also serves as a Center trustee.

ldentifier	Return Reference	Explanation
		AL, AK, AZ, AR, CA, CO, CN, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

ldentifier	Return Reference	Explanation
MAKING GOVERNING DOCUMENTS AVAILABLE TO THE PUBLIC	Form 990, Part VI, Line 19	Documents are available upon request

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 51056K

Schedule O (Form 990) 2008

DLN: 93493196012560

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE R** (Form 990)

Carter Center Collaborative Inc

453 Freedom Parkway

Atlanta, GA30307

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. See separate instructions.

**Related Organizations and Unrelated Partnerships** 

Name of the organization Employer identification number THE CARTER CENTER INC. 58-1454716 **Identification of Disregarded Entities** (A)
Name, address, and EIN of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity Part II **Identification of Related Tax-Exempt Organizations** (A)
Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling or foreign country) (if section 501(c)(3)) Carter Center UK Foundation 14 ST MARYS STREET NA SUPPORT CENTE UK N/A STAMFORD, LINCOLNSHIRE PF9 2DF

Support Cente

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50135Y

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501(C)(3)

11

Schedule R (Form 990) 2008

NA

<b>(A)</b> Name, address, and EIN of related organization	Prim	( <b>B)</b> nary activity	(C) Legal domicile (state or foreign country)	( <b>D</b> ) Direct controlling entity	incom	(E) lominant le(related, lestment, related)	Share	<b>(F)</b> e of total income	<b>(G)</b> Share of end-of- year assets	(H Disprop allocat	l) ortionate tions?	(I) Code V—UBI amount on Box 20 of K-1	Gene mana part	agıng
										Yes	No		Yes	No
Part IV Identification of R	Related	l Organizations	Taxable as	a Corporation	ı or Tr	ust								
(A) Name, address, and EIN of related organ		(B) Primary activity		(C) Legal domicile (state or foreign country)		( <b>D</b> ) Direct contro	olling	(E) Type of entity (C corp, S corp or trust)	(F) Share of total income	end	( <b>G)</b> hare of l-of-yea assets	<b>(H)</b> Percentage r ownership		

Part V	Transactions with Related Organizations
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126	τV	Transactions with Related Organizations							
	Note.	Complete line 1 if any entity is listed in Parts II, III or IV			Ye	es No			
<b>1</b> Du	rıng th	ne tax year, dıd the orgranızatıon engage ın any of the following transactıon	s with one or more related organizations listed in Parts II-	·IV?					
а	Recei	pt of <b>(i)</b> interest <b>(ii)</b> annuities <b>(iii)</b> royalties <b>(iv)</b> rent from a controlled enti	ıty		1a	No			
b	Gıft, g	rant, or capital contribution to other organization(s)			1b	No			
c	Gıft, g	rant, or capital contribution from other organization(s)			1c	No			
d	Loans	or loan guarantees to or for other organization(s)			1d	No			
e	Loans	or loan guarantees by other organization(s)			1e	No			
f	Sale o	fassets to other organization(s)		<u></u>	1f	No			
g	Purchase of assets from other organization(s)								
h	h Exchange of assets								
i I	Lease	of facilities, equipment, or other assets to other organization(s)			1i	No			
j									
k	Perfor	mance of services or membership or fundraising solicitations for other org	anization(s)	L	1k	No			
1 1	Perfor	mance of services or membership or fundraising solicitations by other orga	anization(s)	[	11	No			
m	m Sharing of facilities, equipment, mailing lists, or other assets								
n	Sharır	ng of paid employees		<u>[</u>	1n	No			
o	Reımb	oursement paid to other organization for expenses		<u></u>	10	No			
р	Reımb	oursement paid by other organization for expenses		<u> </u>	1p	No			
q	Other	transfer of cash or property to other organization(s)		-	1q	No			
r	Other	transfer of cash or property from other organization(s)		[	1r	No			
2	Ifthe	answer to any of the above is "Yes," see the instructions for information or	n who must complete this line, including covered relations	nips and transaction thresholds					
		(A)	<b>(B)</b> Transaction	(C)					
		Name of other organization(s)	type(a-r)	Amount Involved					
(1)									
(2)									
(2)									
(3)									
(4)									
(+)									
(5)									
(6)									

#### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

									_			
<b>(A)</b> Name, address, and EIN of entity	<b>(B)</b> Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		<b>(E)</b> Share of end-of-year assets			(G) Code V—UBI amount on Box 20 of K-1		r J
			Yes	No		Yes	No		Yes	No		
			•			•	•	Sabadula	D / Form	000) 2000		

Software ID: Software Version:

**EIN:** 58-1454716

Name: THE CARTER CENTER INC

#### Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa	1							I		
		Posit	(C tion ( hat a	chec		I		(D) Reportable compensation from the organization (W- 2/1099MISC)	<b>(E)</b> Reportable compensation from related organizations (W- 2/1099- MISC)	(F)
<b>(A)</b> Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			Estimated amount of other compensation from the organization and related organizations
JOHN J MOORES SR , Board Chairman	2 0	Х						0	0	0
TERRENCE B ADAMSON , TRUSTEE	2 0	Х						0	0	0
ARTHUR M BLANK , TRUSTEE	1 0	Х						0	0	0
RICHARD BLUM , TRUSTEE	2 0	Х						0	0	0
JAMES E CARTER , TRUSTEE	40 0	Х						0	0	0
ROSALYNN CARTER , TRUSTEE	40 0	Х						0	0	0
BRADLEY CURREY JR , TRUSTEE	2 0	Х						0	0	0
GORDON GIFFIN , TRUSTEE	1 0	Х						0	0	0
David A Hamburg , TRUSTEE	1 0	Х						0	0	0
Charlayne Hunter-Gault , TRUSTEE	1 0	Х						0	0	0
BEN JOHNSON III , TRUSTEE	1 0	Х						0	0	0
FRANK C JONES , TRUSTEE	1 0	X						0	0	0
JAMES T LANEY , TRUSTEE	1 0	Х						0	0	0
SHERRY LANSING , TRUSTEE	1 0	Х						0	0	0
DR MICHAEL LOMAX , TRUSTEE	1 0	Х						0	0	0
KENT C NELSON , TRUSTEE	1 0	Х						0	0	0
ALICE ROGOFF RUBENSTEIN , TRUSTEE	1 0	×						0	0	0
MARJORIE SCARDINO , TRUSTEE	1 0	Х						0	0	0
LYNN H STAHL , TRUSTEE	1 0	Х						0	0	0
JAMES W WAGNER , TRUSTEE	1 0	Х						0	0	0
TAD YOSHIDA , TRUSTEE	1 0	Х						0	0	0
John B Hardman , President and CEO	40 0			Х				318,480	0	33,917
Phillip J Wise , Secretary, VP- Operations	40 0			х				168,780	0	21,407
Christopher D Brown , Treasurer, Director of Finance	40 0			х				118,890	0	29,595
Donald R Hopkins , VP - Health Programs	32 0				х			180,238	0	24,989
John J Stremlau , VP - Peace Programs	40 0				Х			163,931	0	14,785
Frank O Richards , Director - Health Programs	40 0					Х		139,784	0	13,234
Thomas H Bornemann , Director - Mental Health Prog	40 0					Х		138,568	0	12,502
Natalie Nicole Kruse , Chief Development Officer	40 0					Х		127,992	0	16,423
Craig P Withers Jr , Director - Health Programs	40 0					х		127,894	0	25,598

Form 990, Part VII - Section Aaa

orm 990/ rait VII Section Aut	•									
<b>(A)</b> Name and Title	(B) Average hours per week	(C) Position (check that apply) Office Individual Tr				Highest employs	Fol	( <b>D</b> )  Reportable  compensation  from the	<b>(E)</b> Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
		lTrust⊖A or	nal Trustee	ICEI	emplo) ee	compensated e	Former	organization (W- 2/1099MISC)	(W- 2/1099- MISC)	organization and related organizations
Laurence E Frankel , Chief Development Office	40 0					Х		121,959	0	25,860