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Form **990** 

Department of the Treasury
Internal Revenue Service

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2008

Open to Public

A Foi	the 2		dar vea	r, or tax year beginning 07-0	01-2008 and ending 06-30-2009	9			Inspection	
			-	C Name of organization	-			D Employer ide	entification number	
_	ress ch		ange use IRS					99-0073524		
_	ne chai	lal	oel or int or	Doing Business As				E Telephone nu		
_		type. See		(808) 532-	6100					
Initial return		In	ecific struc-	Number and street (or P O bo 1301 PUNCHBOWL STREET	x if mail is not delivered to street addre	ss) Room	/suite		<b>ts</b> \$ 637,810,501	
_	nınatıo		ns.	1501 TONGIBOWE STREET						
_ Ame	ended i	return		City or town, state or country, HONOLULU, HI 96813	and ZIP + 4					
Арр	lication	pending		HONOLOLO, III 90019						
			F Nan	ne and address of Principal	O fficer	H(a)	Is thi	s a group return	for	
							affilia		⊤Yes <b>▽</b> No	
						l				
Tax	-exem	npt status	501(c)	) ( 3 ) ◀ (insert no )	)(1) or			affiliates includ	ed? Yes No See instructions)	
١٨/ ٠	ah cit	• <b>-</b> \\\\\\\	THEEN	SMEDICALCENTER NET		-		o, attach a hst p Exemption Nu		
***	ED SIL	C. F WWW (	SOFEM:	SMEDICALCENTER NET		''(')		F		
<b>(</b> Type	of org	ganization 🔽	Corporat	ion trust association oth	er <b>&gt;</b>	L Yea	r of Foi	mation 1859 M	State of legal domicile HI	
,,		,,	,			1				
Da	t I	Summa								
Pa	_			e organization's mission or i	most significant activities					
					nost significant activities					
₹		SEE STAT	EMENT	1						
<b>Ě</b>										
SOTEIIIGIICE	2	Check this	box 🗀	ıf the organızatıon dıscontın	ued its operations or disposed o	f more t	han 2	5% of its asset	s	
	3	Number of	voting r	members of the governing bo	ody (Part VI, line 1a)			3 _	15	
,	4	Number of	ındepen	ndent voting members of the	governing body (Part VI, line 1b	)		. 4 _	11	
	5	Total numb	erofen	nployees (Part V , line 2a)				5 _	4,145	
	6	Total numb	erofvo	olunteers (estimate if neces	sary)			6 _	353	
ŧ	7a	Total gross	otal gross unrelated business revenue from Part VIII, line 12, column (C)			7a _	7,247,962			
	ь	Net unrelat	ted busi	iness taxable income from F	orm 990-T, line 34			7b	177,442	
							Prio	r Year	Current Year	
	8	Contribut	ions and	d grants (Part VIII, line 1h)				16,955,924	13,626,490	
<b>≅</b>	9	Program s	service	revenue (Part VIII, line 2g)			!	558,636,187	589,336,421	
Revenue	10	Investme	Investment income (Part VIII, column (A), lines 3, 4, and 7d)  Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)					25,878,983	-1,021,737	
æ	11							14,174,739	14,348,312	
	12	Total reve	enue—a	dd lines 8 through 11 (must	equal Part VIII, column (A), line	e				
		12)					615,645		616,289,486	
	13	Grants an	d sımıla	ar amounts paid (Part IX, co	lumn (A), lines 1–3)			2,664,058	2,966,626	
	14			or for members (Part IX, colu					0	
ဖ ပ	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-				5 –		268,667,837	290,897,069	
Expenses	16-	Professional fundraising fees (Part IX, column (A), line 11e)						200,007,037		
<u>ቖ</u>	16a								0	
ত্র	Ь	•		penses, Part IX, column (D), line 2	·					
	17			(Part IX, column (A), lines 1				302,207,459	311,574,195	
	18				al Part IX, line 25, column (A))		573,539,354		605,437,890	
00	19	Revenue	ess exp	penses Subtract line 18 from	n line 12			42,106,479	10,851,596	
နား မို ကို						Ве	eginni	ng of Year	End of Year	
i de	20	Total ass	ets (Par	rt X, line 16)				874,701,733	798,744,269	
net Assets or Fund Balances	21	Total liab	ılıtıes (F	Part X, line 26)				496,725,093	556,344,495	
	22	Net asset	s or fun	id balances Subtract line 2:	from line 20			377,976,640	242,399,774	
	t II	Signati							, , , , , ,	
					ned this return, including accompanying	schedules	s and s	tatements, and to t	the best of my knowledge	
		and belief, i	t is true, o	correct, and complete Declaration	of preparer (other than officer) is base	d on all in	format	ion of which prepar	er has any knowledge	
Plea		<b>I</b>						05-17		
ign Iere		Signature	e of office	er			Date			
ie re	•			TREASURER						
		Type or	prınt nam	ne and title						
		Preparer's				Check If		Preparer's PTIN	(See Gen Inst )	
Paid		signature	LORIT	AIRA		self- empolyed	٠.			
	rer's	Firm's name	(or yours	s L Deloitte Tax LLP		, ,	'			
Jse C		ıf self-emplo address, and	yed),	<b>)</b>	1200			EIN 🕨		
	-	audiess, dila	L1F + 4	1132 BISHOP STREET SUITE	1200			Phone no ▶ (8	308) 543-0700	
		1		HONOLULU, HI 96813					<u> </u>	
lay t	he IR	S discuss t	hıs retu	rn with the preparer shown a	bove? (See instructions)				▼ Yes	

orm	n 990 (2008)
ar	t III Statement of Program Service Accomplishments (See the instructions.)
1	Briefly describe the organization's mission THE MISSION OF QMC IS TO FULFILL THE INTENT OF QUEEN EMMA AND KING KAMEHAMEHA IV TO PROVIDE IN PERPETUITY QUALITY HEALTHCARE SERVICES TO IMPROVE THE WELL-BEING OF NATIVE HAWAIIANS AND ALL OF THE PEOPLE OF HAWAI'I
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O  Did the organization cease conducting or make significant changes in how it conducts any program services?
1	If "Yes," describe these changes on Schedule O  Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code ) (Expenses \$ 563,796,693 including grants of \$ 2,966,626 ) (Revenue \$ 589,336,421 )  THE QUEEN'S MEDICAL CENTER IS THE LARGEST PRIVATE, MONPROFIT, ACUTE CARE MEDICAL FACILITY IN HAWAII ITS STAFF IS DEDICATED TO PROVIDING QUALITY HEALTH CARE TO THE PEOPLE OF HAWAII AND THE PACIFIC ESTABLISHED IN 1859 BY KING KAMEHAMEHA IV AND QUEEN EMMA, QUEEN'S IS THE FIRST HOSPITAL IN THE UNITED STATES FOUNDED BY ROYALTY TODAY, IT IS THE LARGEST PRIVATE HOSPITAL IN HAWAII AND THE PACIFIC BASIN. THE QUEEN'S MEDICAL CENTER HAS 505 ACCUTE CARE BEDS AND 28 SUB-ACUTE BEDS WITH OVER 3,600 EMPLOYEES, INCLUDING 1,160 NURSES, AND OVER 1,100 PHYSICIANS ON STAFF, IT IS ALSO ONE OF THE STATE OF HAWAII'S LARGEST EMPLOYERS AS THE LEADING MEDICAL REFERRAL CENTER IN HAWAII AND THE PACIFIC BASIN, QUEEN'S IS WIDELY KNOWN FOR ITS PROGRAMS IN CANCER, CARDIOVASCULAR DISEASE, NEUROSCIENCE, ORTHOPEDICS, SURGERY, TREAMM, BEHAVIORAL MEDICINE, AND WOMEN'S HEALTH QUEEN'S OFFERS A COMPREHENSIVE RANGE OF SPECIALTIES, INCLUDING CARDIAC DIAGNOSTICS, GASTROENTEROLOGY, GENETICS, GENIATRICS, GYNECOLOGY, NEONATOLOGY, OBSTRETICS, AND PULMONOLOGY QUEEN'S IS THE ONLY LEVEL IT TRAMMA CENTER IN HAWAII VERIFIED BY THE AMERICAN COLLEGE OF SURGEONS QUEEN'S IS HOME TO A NUMBER OF RESIDENCY PROGRAMS OFFERED IN CONJUNCTION WITH THE JOHN A BURNS SCHOOL OF MEDICINE AT THE UNIVERSITY OF HAWAII THE QUEEN'S MEDICAL CENTER IS ACCREDITED BY THE JOINT COMMISSION ON ACCREDITATION OF HEALTH-CARRE ORGANIZATIONS (ICAAH) QUEEN'S IS ALSO APPROVED TO PARTICIPATE IN RESIDENCY TRAINING BY THE ACCREDITATION OCUNCIL FOR GRADUATE MEDICAL EDUCATION (ACGME), AND IS A MEMBER OF VHA, A NATIONAL COOPERATIVE OF OVER 1,500 HOSPITALS QUEEN'S HAS ACHIEVED MAGNET STATUS - THE HIGHEST INSTITUTIONAL HONOR FOR HOSPITALS QUEEN'S IS STATUS - THE HEAPER CANDAL NURSES CREDENTIALING CENTER MAGNET STATUS - THE HIGHEST INSTITUTIONAL HONOR FOR HOSPITALS QUEEN'S HAS ACHIEVED MAGNET STATUS - THE HIGHEST INSTITUTIONAL HONOR FOR HOSPITALS QUEEN'S HAS ACHIEVED MAGNET STATUS - THE HIGHEST MAGNET RECEIVED HAS A
<b>4</b> b	(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  TO SUPPORT THE QUEEN'S MISSION AND TO FULFILL ITS TAX EXEMPT PURPOSE AS A CHARITABLE HOSPITAL, THE QUEEN'S MEDICAL CENTER PROVIDED COMMUNITY BENEFITS TOTALING APPROXIMATELY \$84,195,000 FOR THE YEAR ENDED JUNE 30, 2009 SEE LINE 4C (STATEMENT 3) FOR A DETAILED EXPLANATION
ŀc	(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )
	The Queen's Medical Center ("QMC") provided approximately \$84,195,000 of community benefits, in support of its mission as a tax-exempt charitable hospital 1 Uncompensated care - QMC provides medical services to patients who do not have the ability to pay (patients are not billed charity care) and patients who refuse to pay (bad debts). For the year ended June 30, 2009, the estimated losses from providing charity care and for services that were bad debts was \$3,376,000 and \$9,813,000 respectively 2. Behavioral Health - QMC provides inpatient and outpatient behavioral health services that were bad debts was \$3,376,000 and \$9,813,000 respectively 2. Behavioral Health - QMC provides uniquent patients and the phasic patients are not billed charity care and for services that were bad debts was \$3,376,000 and \$9,813,000 respectively 2. Behavioral Health - QMC provides outpatient services to indigent patients and others though the Queen Emma Clinics. The losses from operations from the Queen Emma Clinics were approximately \$3,694,000 for the year ended June 30, 2009 4. On call physician compensation - QMC maintains the only Level II trauma center in the State of Hawaii. In order to provide Level II trauma coverage, the Medical Center incurred approximately \$7,672,000 in on call physician coverage during the year ended June 30, 2009 related to resident and interm programs. As a teaching facility, the Medical Center participates in and shares the costs of the Hawaii Residency Program. 6. Hawaii Medical Library - QMC maintains a medical library that benefits all healthcare professionals in the State of Hawaii. The operating losses of the Hawaii Medical Library for the year ended June 30, 2009 were \$813,000. 7 Transfer Holline - QMC maintains a cardiac transfer holtine and a referral holtine to assist patients and other healthcare providers with the transfer and/or referral of patients to appropriate healthcare services. The operating losses of providing these services for the year ended June 30, 2009 were \$813,000. 7 Tran

the medical center. For the year ended June 30, 2009, costs incurred for the electrical generator project were \$19,500,000. Total project costs incurred as of June the medical center. For the year ended June 30, 2009, costs incurred for the electrical generator project were \$19,500,000. Total project costs incurred as of June 30, 2009 were approximately \$28,700,000. 15. Medicaid Shortfall in Payments. – QMC provides inpatient and outpatient services to Medicaid patients in the State of Hawaii. QMC incurred costs in excess of reimbursement of approximately \$23,000,000 during the year ended June 30, 2009. 16. Lease Pricing Below Fair Market Value. – QMC extended lease rates to the University of Hawaii that are below fair market value. For the year ended June 30, 2009, revenues foregone from lease rates that were below fair market value were \$84,000. 17. Programs That Improve Access to Healthcare. – QMC improves the community's access to healthcare by helping patients qualify for Medicaid and other types of insurance. For the year ended June 30, 2009, these program costs totaled \$1,399,000. 18. UH Cancer Research Center of Hawaii. – QMC cosponsored the Translational Cancer Medicine Symposium in support of the UH Cancer Research Center of Hawaii. QMC incurred costs of \$53,000 in support of the 2 day conference.

4d	4d Other program services (Describe in Schedule O )			
	(Expenses \$	including grants of \$	) (Revenue \$	)
4e	Total program service expenses \$	563.796.693	Must equal Part IX. Line 25. column (B).	

art IV	Check	list of	Required	Schedules
	CIICCN	1136 01	IXC GGII CG	Schoules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[N]{4}$	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part $I$	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

#### Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		N o
		204		NO
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νo
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal			
	of U.S. Information Returns. Enter -0- if not applicable			
	1a	501		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	0		
	1b	0		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		163	
Za	Statements filed for the calendar year ending with or within the year covered by this			
	return	4,145		
b	If at least one is reported in 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by the return?	ıs <b>3a</b>	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authori	ty		
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1,</b> Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
_	If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exempt Entity Regarding Prohibi</i>			
•	Tax Shelter Transaction?	5с		
6a	Did the organization solicit any contributions that were not tax deductible?	. 6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or were not tax deductible?	gıfts 6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	. 7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was requi			
	file Form 8282?	<u>7c</u>		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a persona			
-	benefit contract?	้. 7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	. 7f		No
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	. 7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	. 7h		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3)	la a cons		
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, excess business holdings at any time during the			
	year <sup>2</sup>	8	<u> </u>	<u> </u>
9	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? .	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			

Section A. Governing Body and Management

No

Νo

Νo

Νo

Νo

Yes

2

3

4

5

6

7a

7Ь

Yes

Yes

Yes

### Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below	, desc	ribe the circumstances,
processes, or changes in Schedule O. See instructions.		
1		İ

а	Enter the number of voting members of the governing body	1a	15
Ь	Enter the number of voting members that are independent	1b	11

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with ar	١y
other officer, director, trustee, or key employee?	
Did the organization delegate control over management duties customarily performed by or under the direct	

Did the organization delegate control over management duties customarily performed by or under the direct	
supervision of officers, directors or trustees, or key employees to a management company or other person?	
Did the arganization make any complianat changes to its arganizational designants since the prior Form 000 v	

	- apolitical control of an access, an access, an access, and access a management access and access
ļ	Did the organization make any significant changes to its organizational documents since the prior Form 990 was
	filed?

Did the organization become aware during the year of a material diversion of the organization's assets?		
Does the organization have members or stockholders?		

<del>-</del>																										
Does the organiza	tıor	ı ha	ve	men	nber	rs, s	toc	kho	ldei	rs, c	r ot	her	per	sons	s wh	no m	nay	elec	t or	ne c	r m	ore	me	mbe	rs of	the
governing body?																										

Ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	•
	Did the organization contemporaneously document the meetings held or written actions undertaken during the	ıе

	Did the organization contemporaneously document the meetings held of written actions undertaken during the
	year by the following
_	Alexandre Hadus

а	the governing body?	•	•	-	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	-	
b	each committee with	autl	horit	y to	оас	t on	bel	nalf	of t	he g	jove	ernii	ng b	ody	7											

	Does the organization have local chapters, branches, or affiliates?	
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	
	affiliates, and hranches to ensure their operations are consistent with those of the organization?	

•	•		-					
Was a copy of the Form 990	provided to the organizatio	n's governing body before	ıt was filed? A	ll or	gan	ızat	ıon:	3
must describe in Schedule C	) the process, if any, the org	janization uses to review	the Form 990					,

11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached a	at
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	

8a	Yes	
8b	Yes	
9a		No
9b		
10	Yes	
11		No
	•	

#### Section B. Policies

10

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 $\cdot$ .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed CA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. I another's website.
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

CLINTON YEE 1301 PUNCHBOWL STREET HONOLULU, HI 96813 (808) 585-5272

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- \* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i	(B) Average hours per week	Posit	(C	) chec	:k al				(E)	(F)
(A) Name and Title		Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
							_			

#### Part VII Continued

			(tion that a			all			(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			ļ	$\Box$			_			
							$\vdash$			
				$\vdash$	$\vdash$		$\vdash$			
1b Total			<u>.</u>	Ш.			<b>&gt;</b>	3,934,549	2,101,660	1,327,983

Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ▶362

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule I for such person	5	163	No

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
AFFILIATED COMPUTER SVS PO BOX 201322 DALLAS, TX 753201322	INFO SYS OUTSOURCING	13,446,444
UCERA 677 ALA MOANA BLVD STE 1025 HONOLULU, HI 96813	MEDICAL SERVICE	6,440,517
HAWAII RESIDENCY PROGRAMS 1356 LUSITANA ST 510 HONOLULU, HI 96813	MEDICAL SERVICE	6,059,868
WELLSPRING PARTNERS 123 N WACKER DR STE 900 CHICAGO, IL 60606	PERFORMANCE IMPRVMNT	10,672,250
SODEXHO MARRIOTT 1301 PUNCHBOWL STREET HONOLULU, HI 96813	MANAGEMENT SERVICE	4,553,056
Total number of independent contractors (including those in 1) who rec from the organization	. ,	93

#### Statement of Revenue

					(A) Total Revenue	(B) Related or Exempt Function Revenue	<b>(C)</b> Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
,	1a	Federated can	npaigns 1a					, , , , , , , ,
ants ints	ь	Membership d	ues					
gra Dou	c	Fundraising ev	<b>1b</b> vents	24,983				
Contributions, gifts, grants and other similar amounts		_	1c					
<u>=</u>	d	Related organi						
ons sin	e	_						
ig a	f		cions, gifts, grants, and not included above	1,444,026				
######################################	g	Noncash cont	<b>1f</b> ributions included in					
anco		lines 1a-1f \$	19,882					
	h	Total (Add line	es 1a-1f)		13,626,490			
an an				Business Code				
inua	2a	NET PATIENT REV			580,717,727	580,717,727		
Bev	Ь	INTERCO PURCHA	ASED	561,000	8,618,694	5,261,452	3,357,242	
931	С .							
Program Serwce Revenue	d							
	e f	A. II A.I						
Subc	f	All other progr	ram service revenue					
ξ	g	Total. Add line  ► \$ 589,336,4	es 2a-2f					
	3		zı come (ıncludıng dıvı	dends, interest				
			imounts)	·	10,137,294		990	10,136,304
	4	Income from inve	estment of tax-exempt be	ond proceeds	0			
	5	Royalties .		▶	0			
		Royalties .	(ı) Real	(II) Personal	-			
	6a	Gross Rents	838,641	(11) 1 212 21121				
	ь	Less rental expenses						
	с	Rental income	838,641					
	d	or (loss) Net rental inco	ome or (loss)		838,641		6,740	831,901
			(ı) Securities	(II) O ther				
	7a	Gross amount	10,319,379	37,484				
		from sales of assets other						
	ь	than inventory Less cost or	18,251,249	3,264,645				
		other basis and sales expenses						
	С	Gain or (loss)	-7,931,870	-3,227,161				
	d	Net gain or (lo	ss)	. ▶	-11,159,031			-11,159,031
	8a	Gross income	from fundraising					
		events (not inc \$8	cluding 0,272					
ıne		of contribution	ns reported on line					
- 32 2.		1c) See Part : Attach Schedul	e G if total exceeds					
R.		\$15,000	а	24,983				
Other Revenue	ь		xpensesb	5,121	75,151			75,151
O.	С		(loss) from fundrais	ing events	75,131			73,131
	9a	Gross income activities See	from gaming part IV, line 19					
		Complete Sched	dule G ıf total					
		exceeds \$15,00	a					
	ь	Less directe	xpensesb					
	С	Net income or	(loss) from gaming a	activities •	0			
	10a	Gross sales of	f inventory, less					
		returns and all	lowances .					
	ь	less socket	a a					
	С	Less cost of o	goods sold <b>b</b> (loss) from sales of	Inventory	0			
		Miscellaneou	, ,	Business Code				
	11a	SERVICE TAX	(A BLE	812,300	1,486,179	1,279,255	206,924	
	ь	RESEARCH-R	ESTRICT	621,500	3,450,717	3,450,717		
	С	OTHER SERV	ICES	621,500		2,136,507	3,138,067	
	d	All other rever	nue		3,223,050	2,685,051	537,999	
	e	Total. Add line	es 11a-11d					
	12	Total Revenue	. Add lines 1h, 2g, 3	\$ 13,434,520 . 4, 5, 6d, 7d,	616,289,486	595,530,709	7,247,962	-115,675
		8c,						
	j	9c, 10c, and 1	.1e	•				Form <b>990</b> (2008)

#### Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) org Il other organizations must complete column (A) but are not r	anizations mu equired to com	plete columns (	all columns. (B), (C), and (D)	
Do r	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	2,966,626	2,966,626		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0	, ,		
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,550,194	311,601	1,238,593	0
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	234,408,385	227,205,027		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	13,822,937	13,110,404	712,533	
9	Other employee benefits	24,577,804	23,765,045	812,759	
10	Payroll taxes	16,537,749	16,021,664	516,085	
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	1,236,400	884,957	351,443	
c	Accounting	455,107	455,107		
d	Lobbying	29,190	29,190		
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	20,684,146	20,626,892	57,254	
12	Advertising and promotion	1,019,569	917,425	102,144	
13	Office expenses	324,398	202,114	122,284	
14	Information technology	242,832	233,389	9,443	
15	Royalties	0			
16	Occupancy	13,552,875	13,284,225	268,650	
17	Travel	1,718,276	876,997	841,279	
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0			
19	Conferences, conventions and meetings	5,728	3,150	2,578	
20	Interest	13,921,164	13,921,164		
21	Payments to affiliates	29,473,841	16,782,023	12,691,818	
22	Depreciation, depletion, and amortization	38,734,121	38,451,560	282,561	
23	Insurance	8,982,363	261,321	8,721,042	
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	SUPPLIES	96,513,475	96,316,778	196,697	
b	PURCHASED SERVICES	50,584,439	44,348,767	6,235,672	_
С	BAD DEBT	23,935,321	23,935,321		
d	LICENSE, PERMITS & FEES	1,669,907	1,169,473	500,434	
e	EDUCATION	2,408,534	2,395,211	13,323	
	All other expenses	6,082,509	5,321,262	759,247	2,000
25	Total functional expenses. Add lines 1 through 24f	605,437,890	563,796,693	41,639,197	2,000
26	Joint Costs. Check Tiffollowing SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				·

Part X	Balance	Sheet

						(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				24,119	1	25,816
	2	Savings and temporary cash investments				16,851,180	2	29,735,400
	3	Pledges and grants receivable, net					3	
	4	Accounts receivable, net				79,123,635	4	77,313,501
	5	Receivables from current and former officers, directors, trustee other related parties Complete Part II of Schedule L	loyees or		5			
	6	Receivables from other disqualified persons (as defined under s persons described in section 4958(c)(3)(B) Complete Part II of			6			
	7	Notes and loans receivable, net			7			
	8	Inventories for sale or use			•	6,665,750	8	7,722,961
20	9	Prepaid expenses and deferred charges				7,776,722	9	7,844,144
Assets	10a	Land, buildings, and equipment cost basis	<sub>10a</sub>	ı	610,527,576			
*	Ь	Less accumulated depreciation Complete Part VI of	100		0.0,02.,0.0	1		
		Schedule D	10b		351,883,728	254,539,560	10c	258,643,848
	11	Investments—publicly traded securities			•	398,145,102	11	332,782,289
	12	Investments—other securities See Part IV, line 11 $\it Complete F Schedule D$	Part VI.	I of		9,575,314	12	10,384,099
	13	Investments—program-related See Part IV, line 11 $\it Complete$ of $\it Schedule D$ .			13			
	14	Intangible assets		14				
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D	102,000,351	15	74,292,211			
	16	Total assets. Add lines 1 through 15 (must equal line 34)				874,701,733	16	798,744,269
	17	Accounts payable and accrued expenses .	112,120,215	17	180,740,975			
	18	Grants payable			18			
	19	Deferred revenue					19	
	20	Tax-exempt bond liabilities				303,175,000	20	294,845,000
<u>ā</u>	21	Escrow account liability Complete Part IV of Schedule D					21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
ï		persons Complete Part II of Schedule L					22	
	23	Secured mortgages and notes payable to unrelated third partie	s .				23	
	24	Unsecured notes and loans payable					24	
	25	Other liabilities Complete Part X of Schedule D				81,429,878	25	80,758,520
	26	Total liabilities. Add lines 17 through 25				496,725,093	26	556,344,495
<b>У</b>		Organizations that follow SFAS 117, check here ► ✓ and com through 29, and lines 33 and 34.	plet e l	ines :	27			
Balance	27	Unrestricted net assets				356,905,134	27	225,923,775
<u>8</u>	28	Temporarily restricted net assets				16,680,670	28	11,375,999
포	29	Permanently restricted net assets		4,390,836	29	5,100,000		
or Fund		Organizations that do not follow SFAS 117, check here ► allines 30 through 34.	e					
	30	Capital stock or trust principal, or current funds					30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31				
	32	Retained earnings, endowment, accumulated income, or other f		32				
Met	33	Total net assets or fund balances		377,976,640	33	242,399,774		
_	34	Total liabilities and net assets/fund balances				874,701,733	34	798,744,269
Pa	rt XI	Financial Statements and Reporting						

ParitXI	Financial	Statements	and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
ь	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

#### DLN: 93493137060350

**Employer identification number** 

OMB No 1545-0047

#### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

THE QUEEN'S MEDICAL CENTER

### **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

								99	-0073524	1		
Pai	rt I	Reason	for Public C	harity Status (to be co	mpleted	by all or	ganızatıo	ns) (See	Instruct	ions)		
The c	rganız	zation is not	a private found	ation because it is (Please	check onl	ly <b>one</b> org	anızatıon )	)				
1	Γ	A church, c	onvention of ch	nurches, or association of ch	urches de	escribed in	Section 1	L70(b)(1)(	(A)(i).			
2	Γ	A school de	escribed in <b>Sec</b> t	t <b>ion 170(b)(1)(A)(ii).</b> (Attac	ch Schedu	ıle E )						
3	굣	A hospital	or a cooperativ	e hospital service organizati	on descril	bed in <b>Sec</b>	t ion 170(l	o)(1)(A)(i	ii). (Attac	h Schedul	e H )	
4	Γ	A medical i	research organı	zatıon operated ın conjunctı	on with a l	hospital d	escribed ii	n <b>Section</b> :	170(b)(1)	(A)(iii). E	nter the	
		hospital's r	name, city, and	state								
5	$\sqcap$	An organiza	atıon operated f	for the benefit of a college or	universit	y owned o	r operated	l by a gove	ernmental	unıt desc	rıbed ın	
		Section 170	D(b)(1)(A)(iv).	(Complete Part II )								
6	$\sqcap$	A federal, s	tate, or local g	overnment or governmental	unıt descr	ıbed ın <b>Se</b>	ction 170	(b)(1)(A)	(v).			
7	$\sqcap$	An organiza	ation that norm	ally receives a substantial p	art of its s	support fro	m a gove	rnmental u	ınıt or fron	n the gene	ral public	:
		described i	n Section 170(l	o)(1)(A)(vi) (Complete Par	tII)							
8	Γ	A communi	ty trust describ	oed in <b>Section 170(b)(1)(A)</b>	(vi) (Com	nplete Pari	tII)					
9	Γ	Anorganiza	ation that norm	ally receives (1) more than	331/3% 0	fits supp	ort from co	ontribution	ns, membe	rship fees	, and gro	ss
		receipts fro	m activities re	lated to its exempt functions	s—subject	to certair	nexceptio	ns, and (2	) no more	than 331/	3% of	
		ıts support	from gross inve	estment income and unrelate	ed busines	s taxable	ıncome (l	ess sectio	on 511 tax	() from bu	sınesses	
		acquired by	the organization	on after June 30, 1975 See	Section 5	09(a)(2).	(Complete	e Part III	)			
10	Γ	An organiza	atıon organızed	and operated exclusively to	test for p	ublic safe	ty See <b>Se</b>	ct ion 509(	( <b>a)(4).</b> (Se	e instruc	tions )	
11	Γ	Anorganiza	atıon organızed	and operated exclusively fo	r the bene	fit of, to p	erform the	functions	of, or to o	arry out t	he purpo:	ses of
				orted organizations describe				•		Section 5	09(a)(3)	. Check
				type of supporting organiza						<b>г</b>	TTT 04	L
_	_	a   T	• •				nally Integ		d		III - Otl	
е	J		- '	rtify that the organization is agers and other than one or			-				-	
		section 50		agers and other than one or	тоге рав	псту зарр	orteu orgu	11124110115	acsembed	111 5000101	1303(4)(	1,01
f		If the organ	nization receive	d a written determination fro	m the IRS	S that it is	a Type I,	Type II o	r Type III	supportin	ng organiz	zatio <u>n,</u>
		check this										Г
g		following pe		as the organization accepted	d any gift	or contrib	ution from	any of the	)			
				r indirectly controls, either a	alone or to	gether wi	th persons	describe	d ın (ıı)		Yes	No
			·-	ng body of the the supported		_	•		` ,	11g		No
			· -	erson described in (i) above	_					11g(		No
			•	ty of a person described in (		bove?				11g(	_	No
h				mation about the organizatio			supports				/	
			J	<b>,</b>		,						
	(i) Na	ame of	(ii) EIN	(iii) Type of organization	(iv) I	s the	(v) Did y	ou notify	(vi) I	s the	(vii) An	nount of
	Supp	orted		(described on lines 1-9	organiz	ation in	the orga	nızatıon	organiz	atıon ın	supp	ort?
	0 rgan	ıızatıon		above or IRC section		listed in	_	i) of your		rganized		
				(See Instructions))		verning	supp	ort?	In the	US?		
		document?										
					Yes	No	Yes	No	Yes	No		
											-	
				ı	1	1	i	1	1	1	1	

Total

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					<del> </del>		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					<u> </u>		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV )							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns )		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and <b>stop here</b>		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	<b>▶</b> □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and <b>stop here.</b> The organization qualifies a				,			<b>▶</b> □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				<b>▶</b> □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							<b>►</b> □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		•					_
4.0	the organization meets the "facts and circu							n ▶
18	<b>Private Foundation.</b> If the organization did	not check the b	oux on line 13, 1	oa, 100, 1/a or	1/D, Check this	oox an	u see	<b>▶</b> □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				)(2)		
	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
c	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
·	line 6)						
To	tal Support		•	•			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	<b>(f)</b> Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income Do not include gain or loss						
12	from the sale of capital assets						
	(Explain in Part IV )						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organization's fi	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and <b>stop here</b>						▶□
	mputation of Public Support Perc					<del></del>	
15	Public Support Percentage for 2008 (line		•	olumn (f))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
	mputation of Investment Income			40 1 1			
17	Investment Income Percentage for 2008 (			-	))	17	
18	Investment Income Percentage from 2007	'Schedule A , Pa	rt IV-A, line 27	h		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

Part IV	<b>Supplemental Information.</b> Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)						
	Facts and Circumstances Test						

Schedule A (Form 990 or 990-EZ) 2008

## Software ID: Software Version:

**EIN:** 99-0073524

Name: THE QUEEN'S MEDICAL CENTER

#### Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa											
		(C) Position (check all that apply)							(E)	(F)	
<b>(A)</b> Name and Title	(B) Average hours per week	Individual Trustee or Errector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
NALEEN N ANDRADE MD , TRUSTEE	1 0	Х						0	0	0	
PAUL S AOKI , TRUSTEE	1 0	Х						0	0	0	
EVELYN J BLACK , TRUSTEE	1 0	Х						0	0	0	
NORMAN T S CHONG , TRUSTEE	1 0	Х						0	0	0	
ERNEST H FUKEDA JR , TRUSTEE	1 0	Х						0	0	0	
JAMES L GROBE MD , TRUSTEE/COS - PARTIAL YEAR	610	Х						164,825	0	965	
NEIL J HANNAHS , TRUSTEE	1 0	Х						0	0	0	
NOREEN MOKUAU DSW , CHAIR/TRUSTEE	2 0	Х						0	0	0	
WILLIAM G OBANA MD , VICE CHAIR/TRUSTEE	2 0	Х						72,582	0	0	
CAROLINE WARD ODA , TRUSTEE	1 0	Х						0	0	0	
GARRETT K SERIKAWA , TRUSTEE	1 0	Х						0	0	0	
JULIA C WO , TRUSTEE	1 0	Х						0	0	0	
ERIC K YEAMAN , TRUSTEE	1 0	Х						0	0	0	
Peter Halford MD , Trustee & COS - partial year	610	Х						111,000	0	0	
RIX MAURER III , VP/TREASURER - partial year	55 0			х				527,220	0	77,975	
SHARLENE K TSUDA , SECRETARY	2 0			Х				0	208,831	45,963	
ARTHUR A USHIJIMA , PRESIDENT/TRUSTEE	52 0			х				0	853,790	814,621	
MARK H YAMAKAWA , VICE PRESIDENT	8 0			х				0	537,026	91,514	
PAULA YOSHIOKA , EXECUTIVE VP/CAO	55 0			х				391,118	0	55,939	
Richard Keene , Treasurer	2 0			Х				0	502,013	66,306	
Clinton Yee , Assistant Treasurer	55 0			Х				140,070	0	31,490	
Michael H Dang MD , Cardiovascular Surgeon	60 0					Х		671,327	0	20,177	
Cherylee W J Chang M D , Medical Director	60 0					Х		474,706	0	29,563	
DAVID J G FERGUSSON MD , CLINIC CARDIOLOGIST	60 0					Х		441,479	0	19,950	
CORY T MIYAMOTO MD , GASTROENTEROLOGY	60 0					х		429,683	0	26,732	
Gerard K Akaka MD , VP & CMO	60 0		<u> </u>			Х		379,338	0	36,048	
DANIEL E JESSOP , FORMER EXECUTIVE VP/COO	0 0						х	131,201	0	10,740	

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE C** (Form 990 or 990-EZ)

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities)

- ◆ Section 501(c)(3) organizations complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 (Lobbying Activities)

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) complete Part II-A Do not complete Part II-B

If th	e organization answered "Ye	t have NOT filed Form 5/68 (election us," to Form 990, Part IV, Line 5 (Pr		(h)) Complete Part II-B Do n	iot complete Part II-A	
Na	ection 501(c)(4), (5), or (6) organi time of the organization E QUEEN'S MEDICAL CENTER	zations complete Part III			tification number	
Par		by all organizations exempt to the instructions for Schedule (		99-0073524 n <b>501(c) and section</b>	527	
1	-	ganization's direct and indirect politic	•	ivities in Part IV		
2	Political expenditures	<b>5</b>	p <b>y</b>		\$	
3	V olunteer hours					
Par	t I-B To be completed befor Schedule C for d	oy all organizations exempt (	under section	n <b>501(c)(3).</b> (See the	instructions	
1	Enter the amount of any excis	e tax incurred by the organization und	der section 4955	;	\$	
2	Enter the amount of any excis	e tax incurred by organization manag	ers under sectio	n 4955	\$	
3	If the organization incurred in	a section 4955 tax, did it file Form 4	720 for this year	-7	┌ Yes ┌ No	
4a	Was a correction made?				┌ Yes ┌ No	
ь	If "Yes," describe in Part IV					
Par		by all organizations exempt ( s for Schedule C for details.)	under section	n 501(c), except sect	ion 501(c)(3).	
1	Enter the amount directly exp	ended by the filing organization for se	ction 527 exemp	ot function activities	\$	
2	Enter the amount of the filing of 527 exempt funtion activities	organization's internal funds contribut	ted to other orga	nizations for section	\$	
3	Total of direct and indirect exe 1120-POL, line 17b	empt function expenditures Add lines	1 and 2 and ent	er here and on Form	\$	
4	Did the filing organization file	Form 1120-POL for this year?			┌ Yes ┌ No	
State the names, addresses and Employer Identification Number (EIN) of all section 527 political organizations to which payn were made. Enter the amount paid and indicate if the amount was paid from the filing organization's own internal funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.						
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's internal funds If none, enter - 0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-	

section 4911 tax for this year?

┌ Yes ┌ No

## Part II-A To be completed by organizations exempt under section 501(c)(3) that filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

Α	Check	굣	ıf the filing organization belongs to an affiliated group
В	Check	$\Box$	ıf the filing organization checked box A and "limited control" provisions apply

		bbying Expenditures— s" means amounts paid or incurred.)	(a) Filing Organization's Totals	<b>(b)</b> Affiliated Group Totals
1a	Total lobbying expenditures to influe	nce public opinion (grass roots lobbying)	0	0
b	Total lobbying expenditures to influe	nce a legislative body (direct lobbying)	29,190	134,730
c	Total lobbying expenditures (add line	es 1a and 1b)	29,190	134,730
d	Other exempt purpose expenditures		563,767,503	604,649,708
е	Total exempt purpose expenditures	(add lines 1c and 1d)	563,796,693	604,784,438
f	Lobbying nontaxable amount Entert	1,000,000	1,000,000	
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxable amount is: 20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
	Grassroots nontaxable amount (ente	r 25% of line 1f)	250,000	250,000
h	Subtract line 1g from line 1a Enter -	0- If line g is more than line a		
i	Subtract line 1f from line 1c Enter -	O- if line f is more than line c		
j	If there is an amount other than zero	on either line 1h or line 1i, did the organization file Fori	m 4720 reporting	_ Ves ↓ No

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

	Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) Total			
<u>2a</u>	Lobbying non-taxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000			
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000			
c	Total lobbying expenditures	262,500	352,614	244,324	134,730	994,168			
_d	Grassroots non-taxable amount	250,000	250,000	250,000	250,000	1,000,000			
e 	Grassroots ceiling amount (150% of line d, column (e))					1,500,000			
f	Grassroots lobbying expenditures	0	0	0	0	0			

	<b>5768 (election under section 501(h)).</b> (See the instructions for Schedule C for d					
		(a	1)		(b)	
	·	Yes	No	A	moun	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
а	referendum, through the use of Volunteers?					
ь				1		
c	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?					
i	Other activities If "Yes," describe in Part IV					
j	Total lines 1c through					
<b>-</b>	1) Did the patientias in line 1 agree the arrangements in the net decombed in section FO1/a)/2)2		Ī	1		
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  If "Yes" enter the amount of any tax incurred under section 4912			+		
	If "Yes" enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	t III-A To be completed by all organizations exempt under section 501(c)(4), sec	tion	5016		) or	
G.	section 501(c)(6). (See the instructions for Schedule C for details.)		301(		,, 0.	
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2		<u> </u>
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3		
Par	t III-B To be completed by all organizations exempt under section 501(c)(4), sec					
	section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" (question 3 is answered "Yes." (See the instructions for Schedule C for details.)	OK II	Part	III-A	٠,	
1	Dues, assessments and similar amounts from members	T	1 \$			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political	F	'			
	expenses for which the section 527(f) tax was paid).					
	Current Year		2a \$			
b	Carryover from last year		2b\$			
c	Total	<u> </u>	2c \$			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	-	3 \$			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political					
	expenditure next year?		4 \$			
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)		5 \$			
Pā	Supplemental Information	•				
	mplete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and F so, complete this part for any additional information	Part II	l-B, line	e 1ı		
	Identifier Return Reference Explanation	on				

Part IV Supplemental Information							
Ident if ier	Return Reference	Explanation					

Schedule C (Form 990 or 990EZ) 2008

For Paperwork Reduction Act Notice, see the Intructions for Form 990

OMB No 1545-0047

Open to Public Inspection

Schedule D (Form 990) 2008

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization **Employer identification number** THE QUEEN'S MEDICAL CENTER 99-0073524

Pa	organizations Maintaining Donor A organization answered "Yes" to Form 99		unds or Accounts. Complete if the
	organization anomered res to rorm 93	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate Contributions to (during year)		
3	Aggregate Grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advi funds are the organization's property, subject to the	_	or advised <b>Yes No</b>
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the berimpermissible private benefit?	efit of the donor or donor advisor or other	☐ Yes ☐ No
Par	t III Conservation Easements. Complete	if the organization answered "Yes" to	Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the o Preservation of land for public use (e.g., recreat Protection of natural habitat Preservation of open space	on or pleasure) Preservation of an Preservation of ce	historically importantly land area
2	Complete lines 2a-2d if the organization held a qual on the last day of the tax year	ified conservation contribution in the form	Held at the End of the Yea
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easement	· c	2b
c	Number of conservation easements on a certified h		2c
d	Number of conservation easements included in (c)		2d
	• •	•	
3	Number of conservation easements modified, transfe the taxable year <b>&gt;</b>	errea, releasea, extinguisnea, or terminate	d by the organization during
	the taxable year		
4	Number of states where property subject to conserve	ation easement is located ►	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds:		rtions, and Yes No
6	Staff or volunteer hours devoted to monitoring, inspe		•
7	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing easements during the ye	ear ► \$
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)$ ?	2 (d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financial nents	statements that describes
Par	Organizations Maintaining Collection Complete if the organization answered		or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fire	for public exhibition, education or research	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ir	
	(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2	If the organization received or held works of art, hist following amounts required to be reported under SFA		- 4
а	Revenues included in Form 990, Part VIII, line 1		<b>▶</b> -\$
b	Assets included in Form 990. Part X		

Cat No 52283D

Part 1	Organizations Maintaining Co	liections of Art,	HIS	tori	<u>cai irea</u>	asures, or Ot	ner	Similar	ASSE	ts (co	ontinued)
	Jsing the organization's accession and othe tems (check all that apply)	r records, check any	of th	ne fol	-	_		e of its co	lection	า	
аГ	Public exhibition		d	Γ	Loan or e	exchange progra	ms				
ьΓ	Scholarly research		e	Γ	Other						
сΓ	 Preservation for future generations										
- '	Provide a description of the organization's co	ollections and explai	n hov	w the	y further t	he organization's	exe	empt purpo	seın		
P	Part XIV										
	During the year, did the organization solicit of assets to be sold to raise funds rather than t							llar	Γ	Yes	┌ No
Part	Trust, Escrow and Custodial A Part IV, line 9, or reported an an						swe	ered "Yes	" to Fo	orm 9	90,
	s the organization an agent, trustee, custod ncluded on Form 990, Part X?	ian or other interme	dıary	for c	ontributio	ns or other asse	ts n	ot	Г	Yes	┌ No
<b>b</b> I	f "Yes," explain why in Part XIV and comple	te the following table	е								
	Danis and Asian					<u> </u>	+		A mou	int	
_	Beginning balance						l.c				
	Additions during the year					F	ld .				
_	Distributions during the year						.e				
	Ending balance					<u> </u>	.f				
	Old the organization include an amount on Fo		21?						ı	Yes	☐ No
	f "Yes," explain the arrangement in Part XIV				الاء - ۱۱ الم	to Form 000 :	D- :	. T\ /	1.0		
Part	<b>V</b> Endowment Funds. Complete	(a)Current Year		)Prior				hree Years B		)Four Y	ears Back
1a E	Beginning of year balance	6,236,306		<i>y</i>	, , , , ,	cyttro reals back [	(4).	mee rears b	uen   (0	<b>y</b> , ou	cars back
	Contributions	710,304									
c I	Investment earnings or losses	42,671									
d (	Grants or scholarships	80,428									
	Other expenditures for facilities	275,040									
	Administrative expenses										
	End of year balance	6,633,813									
_	Provide the estimated percentage of the yea	r end balance held a	s								
	Board designated or quasi-endowment		-								
	Permanent endowment • 100 %										
	ermanent endowment P										
	「erm endowment <b>▶</b> Are there endowment funds not in the posse:	ssion of the organiza	tion	that	are held au	nd administered	for t	·he			
	organization by	oston of the organiza		ciiac ,						Yes	No
(	i) unrelated organizations							[	3a(i)		Νo
	ii) related organizations						-		3a(ii)		No
	f "Yes" to 3a(II), are the related organizatio	•					•	[	3b		<u> </u>
	Describe in Part XIV the intended uses of th					Dawl V June 1					
Part	VI Investments—Land, Buildings	s, and Equipmer	ιτ. 5				$ \Gamma$				
	Description of investment				Cost or othe (investmen		er	(c) Deprecia	tion	( <b>d</b> ) Bo	ok value
<b>1a</b> La	nd					18,562,7	53			1	8,562,753
<b>b</b> Bu	ııldıngs					335,140,8	53	208,71	7,933	12	6,422,920
<b>c</b> Le	asehold improvements					10,527,7	86	4,593	3,134		5,934,652
<b>d</b> Eq	uipment					195,273,4	18	132,650	0,618	6	2,622,800
<b>e</b> 0 t	her					51,022,7	66	5,922	2,043	4	5,100,723
Total.	Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colum	n (B)	), line	10(c).) .			▶		25	8,643,848

Part VII Investments—Other Securities. S	ee Form 990, Part X, line 12.	
<ul><li>(a) Description of security or cateory (including name of security)</li></ul>	( <b>b</b> )Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
Financial derivatives and other financial products		Cost of the of year market value
Closely-held equity interests		
Other SVCS (32% OWNERSHIP)	207,958	
Other HAMAMATSU/QUEEN'S PET IMAGING	8,370,788	
Other GOODWILL (NET)	236,059	
Other PATENTS	219,117	
Other CARERESOURCE HAWAII	1,350,177	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b>•</b>	
Part VIII Investments—Program Related.	See Form 990, Part X, line 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X	•	
	cription	(b) Book value
OTHER ASSETS RESTRICTED FOR LT		11,483,364
ASSETS LIMITED - BOND FUND		9,273,804
INTANGIBLE - DEFERRED FINANCE		7,207,943
DUE FROM AFFILIATES		46,327,100
DUE FROM GOVT REIMBURSEMENT		0
Table (Colonia (b) about descriptions 200, Book V, and (B) (c)		74,202,244
<b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) lii <b>Part X</b> Other Liabilities. See Form 990, Pa		
(a) Description of Liability	(b) A mount	
Federal Income Taxes		
DUE TO AFFILIATES	47,435,730	
DUE TO GOVERNMENT	9,494,654	
CAPITAL LEASE/OTHER OBLIGAT	5,449,491	
TAXABLE COMMERCIAL PAPER	18,378,645	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	▶ 80,758,520	

616,289,486

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	616,289,480
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	605,437,890
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	10,851,596
4	Net unrealized gains (losses) on investments	4	-16,814,634
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-129,613,828
9	Total adjustments (net) Add lines 4 - 8	9	-146,428,46
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-135,576,860
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue	er Reti	ırn
1	Total revenue, gains, and other support per audited financial		610,700,57
	statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	10,505,79
3	Subtract line <b>2e</b> from line <b>1</b>	3	600,194,78
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
ь	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	16,094,70
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12 )	5	616,289,480
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	turn
1	Total expenses and losses per audited financial statements	1	600,578,78
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
С	Losses reported on Form 990, Part IX, line 25 2c		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-1,916,69
3	Subtract line <b>2e</b> from line <b>1</b>	3	602,495,48
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
ь	Other (Describe in Part XIV) 4b 2,942,409		
c	Add lines <b>4a</b> and <b>4b</b>	4c	2,942,409
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	605,437,89

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

#### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
RECONCILIATION OF CHANGE IN NET ASSETS	SCHEDULE D, PART XI, LINE 8	EQUITY IN SUBSIDIARIES 770,816 PENSION FAS 87 ADJUSTMENT (55,374,000) LOSS ON INTEREST RATE SWAP (12,154,322) OTHER THAN TEMPORARY LOSS ON INVESTMENT (60,776,961) LOSS ON REVENUE BOND REFINANCING (2,079,361) ====================================
REVENUE BOOK TO TAX RECONCILIATION	SCHEDULE D, PART XII, LINE 2D	REVENUE FROM HAMAMATSU/QUEEN'S PET 3,818,612 ELIMINATION (5,815,759) NET ASSETS RELEASED FROM RESTRICTION 11,732,122 EQUITY IN SUBSIDIARIES 770,816 ====================================
REVENUE BOOK TO TAX RECONCILIATION	SCHEDULE D, PART XII, LINE 4B	INVESTMENT INCOME INCLUDED IN NONOPERATING INCOME 1,977,134 REVENUE - TEMP RESTRICTED 5,202,148 LOSS FROM SALE OF EQUIPMENT INCLUDED IN NONOPER INCOME (3,227,161) TRANSFERS FROM AFFILIATES 12,142,581 ====================================
EXPENSES BOOK TO TAX RECONCILIATION	SCHEDULE D, PART XIII, LINE 2D	EXPENSES FROM HAMAMATSU/QUEEN'S PET 2,794,340 ELIMINATION (4,711,032) ====================================
EXPENSES BOOK TO TAX RECONCILIATION	SCHEDULE D, PART XIII, LINE 4B	TRANSFERS TO AFFILIATES 2,074,021 DONATIONS INCLUDED IN NONOPERATING EXPENSE 892,605 OTHER REVENUE INCLUDED IN NONOPERATING EXPENSE (24,217) ====================================
ENDOWMENT FUNDS	Schedule D, Part V, line 4	The Queen's Medical Center uses the earnings on permanently endowed investments for the purposes intended by the donors of these funds

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DLN: 93493137060350

SCHEDULE G (Form 990 or 990-EZ) **Supplemental Information Regarding Fundraising or Gaming Activities** 

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

Open to Public Inspection

Internal Nevenue Service						Inspection			
Name of the organization					Employer ider	ntification number			
THE QUEEN'S MEDICAL CEN	TER				99-0073524				
Part I Fundraising Ac	tivities Complet	e if the oi	nanızat	ion answered "Yes"	to Form 990, Part IV				
<del></del>	<del>-</del>				· · · · · · · · · · · · · · · · · · ·	, IIIC 17.			
Indicate whether the orga	nization raised funds	through ar	ny of the	<u> </u>					
<b>a</b> Mail solicitations <b>b</b> Email solicitations				<u>'</u>	non-government grants government grants	5			
c Phone solicitations				g  Special fundrais	•				
d   In-person solicitation	s			g p special fundial.	sing events				
2a Did the organization have or key employees listed in	_		•	, -	•	Γ <sub>Yes</sub>			
<b>b</b> If "Yes," list the ten higher to be compensated at least	•	•							
	(iii) Dıd fundraıser have				(v) A mount paid to				
(i) Name of individual	(III) A	custody or control of		(iv) Gross receipts	(or retained by)	(vi) A mount paid to			
or entity (fundraiser)	(ii) Activity			from activity	fundraiser listed in	(or retained by) organization			
		contribu	r	_	col (i)	organization			
		Yes	No						
 Total									

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

			(a) Event #1	<b>(b)</b> Event #2	(c) O ther Events	(Add col		
			(event type)	(event type)	(total number)	co	l <b>(c)</b> )	
Φ	1	Gross receipts	105,255		(**************************************		10!	5,255
Revenue	2	Less Charitable	24,983				24	4,983
	3	Gross revenue (line 1 minus line 2)	80,272				80	0,272
	4	Cash Prizes						
S S S	5	Non-cash Prizes						
pens	6	Rent/Facility costs	3,220				;	3,220
Direct Expenses	7	Other direct expenses	1,901				:	1,901
ΔĒ	8	Direct expense summary Add line	es 4 through 7 in column	(d)	•		!	5,121
	9	Net income summary Combine lir	nes 3 and 8 ın column (d)	)			7 !	5,151
Par	t 1111	<b>Gaming.</b> Complete if the org \$15,000 on Form 990-EZ, lin		"Yes" to Form 990, Pa	art IV, line 19, or repo	orted mor	e than	1
Revenue			<b>(a)</b> Bingo	( <b>b)</b> Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total col (a) th		
~	1	Gross revenue						
see	2	Cash prizes						
;beu;	3	Non-cash prizes						
Direct Expenses	4	Rent/facility costs						
ᇫ	5	Other direct expenses						
	6	Volunteer labor	┌ Yes%_ ┌ No	┌ Yes	┌ Yes% ┌ No			
	7	Direct expense summary Add lines	2 through 5 in column (	d)				
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)				
9	Ent	er the state(s) in which the organiza	tion operates gaming act	tuutiaa			Yes	No
a		he organization licensed to operate				· 9a		
b	If"	No," Explain						
10a	— Wer	e any of the organization's gaming li	censes revoked, suspen	ded or terminated during	g the tax year?	10a		
b		Yes," Explain						
	_					<b>—</b>		
11 12		es the organization operate gaming a he organization a grantor, beneficiar				11		<u>                                       </u>
		ned to administer charitable gaming				.   12	1	

				<del></del>				
13	Indicate the percentage of gaming activity operated in							
а	The organization's facility							
b	An outside facility							
14	Provide the name and address of the person who prepares the organization's gaming/special events books and records							
	Name •							
	Address •							
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a						
Ь	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount of gaming revenue retained by the third party <b>&gt;</b> \$							
c	If "Yes," enter name and address							
	Name •							
	Address 🟲							
16	Gaming manager information							
	Name 🟲							
	Gaming manager compensation 🕨 \$							
	Description of services provided 🟲							
	Director/officer Employee Independent contractor							
17	Mandatory distributions							
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a						
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent  In the organization's own exempt activities during the tax year  \$							

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DLN: 93493137060350

OMB No 1545-0047

Open to Public **Inspection** 

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

**Hospitals** 

Name of the organization THE QUEEN'S MEDICAL CENTER

**Employer identification number** 

99-0073524

P	art I Charity Care and	l Certain O	ther Com	munity Benefits a	t Cost (Optional fo	r 2008)			
			<u></u>					Yes	No
1a	Does the organization have a	charity care	policy? If "N	lo," skip to question 6a			1a		
b	If "Yes," is it a written policy	?					1b		
2	If the organization has multip care policy to the various ho		ındıcate whi	ch of the following best	describes application	of the charity			
	A pplied uniformly to all he Generally tailored to indiv	•		Applied uniformly	to most hospitals				
3	Answer the following based o organization's patients	n the charity	care eligibili	ty criteria that applies	to the largest number	ofthe			
а	Does the organization use Fe income individuals? If "Yes,"						3a		
Γ <sub>100%</sub> Γ <sub>150%</sub> Γ <sub>200%</sub> Γ <sub>0ther</sub> %									
b	Does the organization use FF "Yes," indicate which of the f								
							3b		
	Г 200%   Г 250%	Г 300	)%	350% <b>—</b> 400	0% Cother_	%			
c	c If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care.								
4 Does the organization's policy provide free or discounted care to the "medically indigent"?									
5a Does the organization budget amounts for free or discounted care provided under its charity care policy? 5a									
b If "Yes," did the organization's charity care expenses exceed the budgeted amount?								,	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?									
6a	Does the organization prepar	e an annual c	ommunity be	enefit report?			6a		
6b	If "Yes," does the organization	on make it ava	allable to the	public?			6b		
	Complete the following table worksheets with the Schedule		ksheets prov	rided in the Schedule H	instructions Do not	submit these			
7	Charity Care and Certain C	ther Commu	nıty Benefits	at Cost					
	Charity Care and Means-Tested Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero total ex	
а	Charity care at cost (from worksheets 1 and 2)								
b	Unreimbursed Medicaid (from worksheet 3, column a) .								
С	Unreimbursed costs—other means-tested government programs (from worksheet 3, column b)								
d	<b>Total</b> Charity Care and Means-Tested Programs .								
e	Other Benefits Community health improvement services and community benefit operations (from (worksheet 4)								
f	Health professions education (from worksheet 5)								
g	Subsidized health services (from worksheet 6)								
h	Research (from worksheet 7)		-						
	Cash and in-kind contributions to community groups (from worksheet 8)  Total Other Benefits								
-	Total (line 7d and 7i)								

	rt II Community Building activities) (Optional		(b) Persons served (optional)	(c) Total communit	<del>-</del>	Direct offse revenue		(e) Net commur building expens	nity	(f) Percer total expe	nt of
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	· · · · · · · · · · · · · · · · · · ·										
5	Leadership development and training for community members										
- <del>6</del>	Coalition building  Community health improvement										
	advocacy										
8	Workforce development										
9	Other Total							+			
	rt IIII Bad Debt, Medicar	e. & Colle	ction Prac	l tices (Ontional :	or 2008)						
		<u> </u>		( ) p	<u>,</u>						
Sect	ion A. Bad Debt Expense									Yes	No
1	Does the organization report by Statement No. 15?			dance with Heathca	re Financia	ıl Manaç	emer	nt Association	1		
2	Enter the amount of the organ			e (at cost)		2	•				
3	Enter the estimated amount o	_			•	3					
_	attributable to patients eligible								1		
4	Provide in Part VI the text of t In addition, describe the costi for including other bad debt ar	ng methodolo	ogy used in d	etermining the amo				•			
Sect	ion B. Medicare					1					
5	Enter total revenue received f					. 5			1		
6											
7 8	Enter line 5 less line 6—surp Describe in Part VI the extent the costing methodology or so following methods was used	to which any	shortfall rep	orted on line 7 sho	uld be trea				-		
	Cost accounting system	Γc	ost to charge	e ratio	C O ther						
Sect	ion C. Collection Practices										
9a	Does the organization have a	written debt o	collection pol	ıcy?					9a		
9b Pa	If "Yes," does the organization patients who are known to quart IV Management Com	lify for charit	y care or fina	ncial assistance? I	Describe in	Part V I			9b		_
	(a) Name of entity	(	<b>b)</b> Description activity of		profit <sup>c</sup>	anizatio % or sto ership %	ck	(d) Officers, directors trustees, or key employees' profit % or stock ownership%	profit	Physiciar : % or sto iership %	oc k
1											
2							$\top$				
							+				
4											
5							+				
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13							+				
14							+				
		İ									

	I _	I _	ı	1 .	ı	ı	ı	ı	ı
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
THE QUEEN'S MEDICAL CENTER 1301 Punchbowl Street HONOLULU, HI 96813	х	х		х		х	х		

P	art VI	Supplemental Information (Optional for 2008)
Со	mplete th	s part to provide the following information
1	Provide t	the description required for Part I, line 3c, Part I, line 7, Part III, line 4, Part III, line 8, and Part III, line 9b
_		
_		
_		
_		
_		
_		
2	Needs As	sessment. Describe how the organization assesses the health care needs of the communities it serves
_		
_		
3	billed for	Education of Eligibility for Assistance. Describe how the organization informs and educates patients and persons who may be patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's are policy
_		
4		ity Information. Describe the community the organization serves, taking into account the geographic area and demographic ents it serves
_		
5		ity Building Activities. Describe how the organization's community building activities, as reported in Part II, promote the health mmunities the organization serves
6		any other information important to describing how the organization's hospitals or other health care facilities further its exempt by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )
_		
7		panization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in g the health of the communites served
_		
_		
8	Ifapplica	able, identify all states with which the organization, or a related organization, files a community benefit report

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Schedule I (Form 990)

### **Grants and Other Assistance to Organizations,** Governments and Individuals in the U.S.

DLN: 93493137060350 OMB No 1545-0047

Department of the Treasury

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

ame of the organization						Employer identi	fication number
HE QUEEN'S MEDICAL CENT	ER					99-0073524	
Part I General Inform	nation on Gran	ts and Assistance	]			L	
Form 990, Part I	to award the granger ganization's proce ner Assistance V, line 21 for an	ts or assistance? dures for monitoring the <b>to Governments a</b> y recipient that rece			<b>es.</b> Complete if the c	rganization answere	d "Yes" on
Part IV and Sche needed						. ▶ □	
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance
Aloha Medical Mission810 N Vineyard Blvd HONOLULU, HI 96817	99-0234811	501(C)(3)	5,000	13,999	FMV	DONATION OF SUPPLIES	Cash Contribution to "25th Anniversary of Aloha Medical Mission" and non- cash Donation of supplies
American Diabetes Association1500 S Beretania St Suite 111 HONOLULU, HI 96826	13-1623888	501(C)(3)	10,000				Presenting Sponsor Diabetes Annual Walk
American Heart Association 677 Ala Moana Blvd 600 HONOLULU,HI 96813	13-5613797	501(C)(3)	20,000				Sponsorship of Heart Ball 2009 and 35th Annual Golf Classic
Bishop Museum1525 BERNICE STREET HONOLULU,HI 96817	99-0161980	501(C)(3)	10,000				Donation for the opportunity to name the Queen Emma And King Kamehameha IV Display Cases
Hawaii A cademy of Science 1776 University Ave COE UHM HONOLULU, HI 96822	99-6006863	501(C)(3)	6,000				A ward Sponsorship at 52nd Hawaii State Science Engineering Fair
Hawaı'I MaolıPO BOX 1135 HONOLULU,HI 96807	94-3274865	501(C)(3)	10,000				Contribution to Native Hawaiian Health Festival
Hina Mauka45-845 Pookela Street Kaneohe, HI 96744	99-0173356	501(C)(3)	5,500				Sponsorship of the "4th Annual Hawaii Recovery Walk And Dry Run", and "Rebuilding Lives, Rebuilding Community" Benefit Dinner
Mental Health America of Hawaii1124 Fort Street Mall Suite 205 Honolulu, HI 96813	99-0076458	501(C)(3)	6,500				Sponsorship of 4th Annual Mental Health Award Luncheon
The Queen's Health System 1099 ALAKEA STREET SUITE 1100 HONOLULU,HI 96813	99-0238120	501(C)(3)	2,074,021				OPERATING GRANT TO AFFILIATE
UH Foundation2444 Dole Street HONOLULU,HI 96822	99-0085260	501(C)(3)	6,500				Sponsorship of Myron B Thompson School of Social Work Dinner, and "Welcome to Our Home" Hawaii H O M E Project
Department of Native Hawaiian Health DONATIONS ON BEHALF OF THE QUEENS 894 Queen Street HONOLULU, HI 96813	99-6000354	501(c)(3)	650,000				2008 Commitment for the Native Hawaiian Health Dept Program, and Training Scholarship Fund
<b>2</b> Enter total number of sect	tion 501(c)(3) and	government			1		71

Part III	<b>Grants and Other Assista</b>	nce to Individuals in the United States	. Complete if the organization	answered "Yes'	" on Form 990,	Part IV, lır	ne 22.
	Use Schedule I-1 (Form 990	) if additional space is needed.					

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
ORGANIZATION'S PROCEDURES FOR MONITORING GRANT FUNDS	SCHEDULE I GRANTS AND OTHER ASSISTANCE, PART I, LINE 2	The Queen's Medical Center makes donations to various tax-exempt organizations with the purpose of providing opportunities for better health and wellness to all the people of Hawaii There are generally no restrictions placed on the use of those donations and the receiving organizations may use the donations at their discretion in order to further their exempt purpose

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DLN: 93493137060350

OMB No. 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

#### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

2008

Open to Public Inspection

Name of the organization THE QUEEN'S MEDICAL CENTER **Employer identification number** 

99-0073524

Pa	rt I Questions Regarding Compensation	on			
				Yes	Νo
1a		rovided any of the following to or for a person listed in Form II to provide any relevant information regarding these items			
	First class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	✓ Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a v provision of all the expenses described above? If "	written policy regarding payment or reimbursement or 'No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to				
	officers, directors, trustees, and the CEO/Executiv	ve Director, regarding the items checked in line 1a?	2		No
3	Indicate which, if any, of the following the organization's CEO/Executive Director Check all	·			
	Compensation committee	Written employment contract			
	☑ Independent compensation consultant	✓ Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990	, Part VII, Section A, line 1a			
а	Receive a severance payment or change of control	payment?	4a	Yes	
b	Participate in, or receive payment from, a supplem	ental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	provide the applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must c	complete lines 5-8.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a, did the organization pay or accrue any			
а	The organization?		6a	Yes	
b	Any related organization?		6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"	, line 1a, did the organization provide any non-fixed describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III	paid or accured pursuant to a contract that was in Regs section 53 4958-4(a)(3)? If "Yes," describe	8		No

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	J	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation
		(i) Base compensation	(ii) Bonus & Incentive compensation	(iii) Other compensation	compensation			reported in prior Form 990 or Form 990-EZ
JAMES L GROBE MD	(ı) (ıı)		0	0	965 0	0	165,790 0 0	161,407
RIX MAURER III	(ı) (ıı)		77,610	64,315 0	35,228 0	42,747 0	7 605,195 0 0	392,666
SHARLENE K TSUDA	(ı) (ıı)		0 41,850	0 12,365	0 17,387	0 28,576	0 5 254,794	202,685
ARTHUR A USHIJIMA	(ı) (ıı)		280,013	0	0 734,725	0 79,896	0 5 1,668,411	0 1,077,146
MARK H YAMAKAWA	(ı) (ıı)		0 118,500	0 25,642	0 34,228	0 57,286	0 6 628,540	469,063
PAULA YOSHIOKA	(ı) (ıı)		86,789 0	16,812 0	19,228 0	36,711 0	1 447,057 0 0	353,656
DANIEL E JESSOP	(ı) (ıı)		0	131,201	0	10,740 0	0 141,941 0 0	302,655
Richard Keene	(ı) (ıı)		0 115,440	0 16,957	0 19,228	0 47,078	0 8 568,319	436,702
Clinton Yee	(ı) (ıı)		11,700	3,800	12,364 0	19,126 0	5 171,560 0 0	
Michael H Dang MD	(ı) (ıı)		60,000	12,096 0	8,878 0	11,299 0	691,504 0 0	637,30
Cherylee W J Chang MD	(ı) (ıı)		53,460 0	15,500 0	19,228 0	10,335 0	5 504,269 0 0	411,94
DAVID J G FERGUSSON MD	(ı) (ıı)		62,895	0	8,878 0	11,072 0	2 461,429 0 0	449,86
CORY T MIYAMOTO MD	(ı) (ıı)		70,043	15,500 0	19,228 0	7,504 0	4 456,415 0 0	435,82
Gerard K Akaka MD	(ı) (ıı)	) 0	68,421	17,339 0	19,228 0	16,820 0	0 415,386 0 0	,
	(i) (ii)			<del></del>		<del></del>		4

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	· ·	Compensation committee refers to a committee of the organization's governing body responsible for determining the top management official's compensation package, whether or not the committee has been delegated the authority to make an employment agreement with the top management official on behalf of the organization. The compensation committee may also have other duties
	2, PART I	Arthur A Ushijima AVERAGE HOURS PER WEEK 50 hours per week - QMC President 2 hours per week - QMC & affiliates Trustee 65 hrs per week - QHS & affiliates MR USHIJIMA SERVES AS A TRUSTEE FOR THE QUEEN'S MEDICAL CENTER, THE QUEEN'S HEALTH SYSTEMS, AND SEVERAL OTHER QUEEN'S RELATED AFFILIATES (2 HOURS PER WEEK) He is a volunteer Trustee and is not compensated for those services Mr Ushijima also serves as the President & Chief Executive Officer of The Queen's Health Systems (parent company) and as the President of QMC The compensation listed on Schedule J-2 is his total compensation for his various services
		Mark Yamakawa AVERAGE HOURS PER WEEK 8 hours per week - QMC 55 hrs per week - QHS & affiliates Mr Yamakawa serves as QHS EVP & COO (parent company), QMC VP, President of QDC and President of QEL He is not separately compensated for these various services. The compensation listed on SCHEDULE J-2 is his total compensation for his various services.
		Richard Keene AVERAGE HOURS PER WEEK 2 hrs per week - QMC 55 hrs per week - QHS & affiliates Mr Keene serves as QMC Treasurer, EVP/CFO and Treasurer for Queen's Health Systems (parent company), QEL Treasurer and MGH Treasurer. He is not separately compensated for these services. The compensation listed on SCHEDULE J-2 is his total compensation for his various services.
		Sharlene Tsuda AVERAGE HOURS PER WEEK 2 hrs per week - QMC 55 hrs per week - QHS & affiliates Ms Tsuda serves as QHS VP/Secretary (parent company) and QMC Secretary She is not separately compensated for these various services. The compensation listed on Schedule J-2 is her total compensation for her various services.
	2, PART I	DR GROBE SERVES AS A TRUSTEE FOR THE QUEEN'S MEDICAL CENTER (1 HOURS PER WEEK) HE IS A VOLUNTEER TRUSTEE AND IS NOT COMPENSATED FOR THOSE SERVICES DR GROBE'S COMPENSATION IS FOR HIS SERVICES AS THE CHIEF OF STAFF AND ON-CALL SPECIALTY SERVICES AT THE QUEEN'S MEDICAL CENTER
	SCHEDULE J- 2, PART I	DR OBANA SERVES AS A TRUSTEE FOR THE QUEEN'S MEDICAL CENTER (2 HOURS PER WEEK) HE IS A VOLUNTEER TRUSTEE AND IS NOT COMPENSATED FOR THOSE SERVICES DR OBANA'S COMPENSATION IS FOR HIS ON-CALL SPECIALTY SERVICES AT THE QUEEN'S MEDICAL CENTER
	2, PART I	DR HALFORD SERVES AS A TRUSTEE FOR THE QUEEN'S MEDICAL CENTER (1 HOUR PER WEEK) HE IS A VOLUNTEER TRUSTEE AND IS NOT COMPENSATED FOR THOSE SERVICES DR HALFORD'S COMPENSATION IS FOR HIS SERVICES AS THE CHIEF OF STAFF AND ON-CALL SPECIALTY SERVICES AT THE QUEEN'S MEDICAL CENTER
	SCHEDULE J Part I line 1a	Discretionary spending account payments are made to certain executives of QMC in lieu of reimbursement for expenses and are included in taxable income of the recipient. The following individuals received discretionary spending account payments in 2008. Rix Mauer III - \$8,000 Paula Yoshioka - \$15,000 Gerard K. Akaka, MD - \$7,385
	SCHEDULE J Part I line 4a	The following individual of QMC received severance payments in 2008 Daniel E Jessop - \$13,962

Gerard K Akaka MD

(1)

(11)

293,578

Software ID: **Software Version:** 

**EIN:** 99-0073524

68,421

Name: THE QUEEN'S MEDICAL CENTER

Form 990, Schedule J, Part	11	- Officers, Direc	tors, Trustees, Ke	y Employees, and	l Highest Compen	sated Employees	i	
(A) Name			W-2 and/or 1099-MIS  (ii) Bonus &  Incentive  compensation		(C) Deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior Form 990 or Form 990-EZ
	(1) 11)	164,825	0 0	0	965	0	165,790	161,407
	(i) ii)	385,295 0	77,610 0	64,315 0	35,228 0	42,747 0	605,195 0	392,666
	(i) ii)	0 154,616	0 41,850	0 12,365	0 17,387	0 28,576	0 254,794	202,685
	(1) 11)	0 573,777	0 280,013	0	0 734,725	0 79,896	0 1,668,411	1,077,146
	(1) 11)	0 392,884	0 118,500	0 25,642	0 34,228	0 57,286	0 628,540	0 469,063
	(1) 11)	287,517 0	86,789 0	16,812 0	19,228 0	36,711 0	447,057 0	353,656 0
DANIEL E JESSOP (1	(1) 11)	0	0	131,201 0	0	10,740 0	141,941	302,655 0
	(1) II)	0 369,616	0 115,440	0 16,957	0 19,228	0 47,078	0 568,319	436,702
	(1) 11)	124,570 0	11,700 0	3,800 0	12,364 0	19,126 0	171,560 0	C
	(1) 11)	599,231 0	60,000 0	12,096 0	8,878 0	11,299 0	691,504 0	637,305
	(1) 11)	405,746 0	53,460 0	15,500 0	19,228 0	10,335 0	504,269 0	<b>411,94</b> 8
	(1) 11)	378,584 0	62,895 0	0	8,878 0	11,072 0	461,429 0	<b>44</b> 9,862
	(i) ii)	344,140 0	70,043 0	15,500 0	19,228 0	7,504 0	456,415 0	435,826 0

17,339

19,228

16,820

415,386

DLN: 93493137060350

OMB No 1545-0047

**Employer identification number** 

## (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Schedule K

To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O.

**Supplemental Information on Tax Exempt Bonds** 

Open to Public **Inspection** 

THE QUEEN'S MEDICAL CENTER 99-0073524 **Bond Issues** (Required for 2008) (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes No Yes No Dept of Budget & Finance of the ADVANCE REFUND \$97,815,000 Х State of Hawaii 99-0266961 419800FA0 12-01-2003 40,000,000 Χ OFSERI Dept of Budget & Finance of the ADVANCE REFUND \$97,815,000 Χ Х State of Hawaii 99-0266961 419800FB8 12-01-2003 39,300,000 OF SERI Dept of Budget & Finance of the ADVANCE REFUND \$59,200,000 Χ Χ State of Hawaii 99-0266961 419800FR3 03-16-2006 61,075,000 OFSERI Dept of Budget & Finance of the State of Hawaii Χ Χ 99-0266961 419800FS1 03-16-2006 83,800,000 FINANCE APPROVED PROJECTS Dept of Budget & Finance of the ADVANCE REFUND \$34,330,000 State of Hawaii 99-0266961 419800HT7 05-06-2009 39,335,000 Х Χ OF SERI Proceeds (Optional for 2008) Part II Α В C D Ε Total Proceeds of Issue 2 Gross Proceeds in Reserve Funds Proceeds in Refunding or Defeasance Escrows 3

Working Capital Expenditures from Proceeds 6 Capital Expenditures from Proceeds 7 Year of Substantial Completion 8

Yes No Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? 9 Were the bonds issued as part of an advance refunding issue? 10 Has the final allocation of proceeds been made? 11 Does the organization maintain adequate books and records to support the final allocation of proceeds?

Part III Private Business Use (Optional for 2008)

Other Unspent Proceeds

Issuance Costs from Proceeds

4

5

	• • • • • • • • • • • • • • • • • • • •		A	ı	3		С	ı	D		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?										
2	Are there any lease arrangements with respect to the financed property which may result in private business use?										

Schedule K	(Form 990) 20	800	
Part III	Private Bu	siness Use	(Continued)

		Α		В		C		D		I	E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b	Are there any research agreements with respect to the financed property which may result in private business use?										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4	Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										
Pai	rt IV Arbitrage (Optional for 2008)										
		ı	Α	E	3	(	<u>c</u>	ı	<u> </u>	ı	Ε
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T been filed wth respect to the bond issue?										
2	Is the bond issue a variable rate issue?										
3a	Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records?										
ь	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?										
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5											
	Were any gross proceeds invested beyond an available temporary period?										

**Part I** Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

DLN: 93493137060350

OMB No 1545-0047

Inspection

Open to Public

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38b or 40b.

**Transactions with Interested Persons** 

Name of the organization THE QUEEN'S MEDICAL CENTER **Employer identification number** 

99-0073524

1 (a) Name of disqualifie	d person		(b) Description of transaction							(	(c) Corrected			
			(2, 2 33						-	Yes	No			
										-				
2 Enter the amount of tax imposed on section 4958	the organi		-	disqualified pers			earuı	nder <b>F</b>	\$					
<b>3</b> Enter the amount of tax, if any, on lii	ne 2, abov	e, reımburse	d by the	organization .				•	\$					
art II Loans to and/or From	Interes	sted Perso	ns											
To be completed by organiza	tions that	answered "Y	es" on	Form 990, Part	IV, lır	ne 26, or Fo	orm 9	90-E			e 38a			
	(b) Loar	n to or					(e)	T n	(f Appr		(-3)	lritta		
(a) Name of interested person and	from t		( <b>c)</b> 0 r	gınal prıncıpal	( <b>d)</b> Ba	alance due	(e) defa		by bo		1 1-2	Writter ement		
purpose	organiza	ition?	_	amount					committe					
	То	From					Yes	No	Yes	No	Yes	N		
												Ь		
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tal				. <b>&gt;</b> s								<u> </u>		
rt III Grants or Assistance B														
To be completed by organ					90, P	art IV, lın	ne 27							
· · · · · · · · · · · · · · · · · · ·				n ınterested pe					nt or tu	na of	2551542	naa		
(a) Name of interested person		and	the org	anızatıon		(C)Am	ount c	or gra	nt or ty	реога	assista	псе		
art IV Business Transactions	Involvi	na Intere	cted D	arcone										
To be completed by organ					90. P	art IV. lın	ne 28	a. 28	b, or	28c.				
		Relationship				<u> </u>		,			( <b>e)</b> Sha	rıng		
(a) Name of interested person		een intereste	ed	(c) A mount of	:	(d) Descr	notion	oftra	ansacti	on C	organız			
(a) Name of interested person		rson and the rganization		transaction		(4) 5 6561	· ptioii	01 11		-	reven			
- I/ V							l 6-			-	Yes	No		
c K Yeaman	rustee	ofQMC			U	see schedu	ie o fo	raes	criptio	<del>"  </del>		Νo		
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					-									

### DLN: 93493137060350

### SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990

\* Attach to Form 990. To be completed by organizations to provide additional information for

2008

OMB No 1545-0047

Open to Public Inspection

Name of the organization THE QUEEN'S MEDICAL CENTER Employer identification number

99-0073524

ldentifier	Return Reference	Explanation
FORM 990, PT VI, SECTION A, LINE 7A		QMC has a sole member, which is The Queen's Health Systems, a Hawaii nonprofit corporation ("QHS") QHS elects all of the board members of the QMC Board of Trustees

responses to specific questions for the Form 990 or to provide any additional information.

Identifier	Return Reference	Explanation
FORM 990, PT VI, SECTION A, LINE 7B		Certain major decisions approved by the QMC Board of Trustees must also be approved by QHS Such decisions include 1 A change to the purpose of the company, 2 A financing transaction in excess of \$500,000, 3 A lease transaction that has a term that is longer than 3 years or has a rent obligation in excess of \$1,000,000 over the lease term, 4 A transaction involving the sale, lease, disposition or hypothecation of real property, 5 Annual operational and capital budgets, 6 Strategic plans, 7 Merger or major acquisitions, 8 Creation of a new entity or joint venture, 9 Sale or disposition of all or substantially all of its assets, 10 Dissolution, 11 Amendment of Bylaws, 12 Adoption, amendment or rescission of a Board Policy, 13 Capital expenditures in excess of \$2,000,000 for QMC

ldentifier	Return Reference	Explanation
FORM 990, PT VI, SECTION A, LINE 10		The Form 990 for The Queen's Health System (QHS) and the separate forms for each of the not-for-profit subsidiaries of QHS were reviewed by the governing body of QHS prior to the filing of the returns. The QHS Finance Committee, which is comprised of members of the QHS Board of Trustees, was delegated the responsibility to review the returns prior to their filing. The returns were presented to the Committee by management and by the independent public accounting firm that prepared the returns. In addition, compensation related disclosures in the returns were reviewed by the Chairperson of the QHS Compensation Committee prior to filing the returns. Also, a copy of the QHS returns was made available to each of the members of the Board of Trustees prior to the returns being filed with the Internal Revenue Service.

ldentifier	Return Reference	Explanation
FORM 990, PT VI, SECTION B, LINE 12C		All QHS companies are subject to a written Conflict of Interest Policy. All trustees, officers, designated employees and contractors are required to complete an annual disclosure form. The designated employees are those selected by Executives in the organization who identify those employees (typically manager level and above) who may be in a position to select or influence the selection of a vendor. Disclosures are summarized and maintained by each company's corporate secretary. The contracts management department and legal department have the conflict summaries and check for conflicts of interest at the beginning of the contract process. Any conflict of interest involving a trustee is presented to the Board of Trustees. Any transaction involving a disqualified person is subject to the process of establishing a rebuttable presumption of reasonableness. Any trustee with a conflict of interest is excused for the portion of the meeting where the subject matter is discussed and voted on

ldentifier	Return Reference	Explanation
FORM 990, PT VI, SECTION B, LINE 15B		A committee of the Board of Trustees called the Compensation Committee meets regularly to review compensation of all executives of all companies within QHS. Executive compensation is reviewed annually. All decisions regarding executive compensation are made in conformity with the procedures required to establish a rebuttable presumption of reasonableness. Any adjustment to compensation is subject to the process of performance reviews and comparison to comparable compensation data prepared by a nationally recognized independent compensation consultant. Outside counsel assists with the review process and documents the decisions of the committee.

ldentifier	Return Reference	Explanation
FORM 990, PT VI, SECTION C, LINE 19		QMC does not make its governing documents, conflict of interest policy or financial statements available to the public

ldentifier	Return Reference	Explanation
Business Transactions Involving Interested Person	Schedule L, Part IV, (d) Description of Transaction	Eric K Yeaman is an officer of a telecommunications company that provides services to the organization

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

# SCHEDULE R (Form 990)

Name of the organization

### **Related Organizations and Unrelated Partnerships**

2008

Open to Public Inspection

Schedule R (Form 990) 2008

**Employer identification number** 

Department of the Treasury Internal Revenue Service

THE QUEEN'S MEDICAL CENTER				99-0073524	
Part I Identification of Disregarded Entities					
(A) Name, address, and EIN of disregarded entity	<b>(B)</b> Primary activity	(C) Legal domicile (state or foreign country)	( <b>D)</b> Total income	<b>(E)</b> End-of-year assets	<b>(F)</b> Direct controlling entity
Part II Identification of Related Tax-Exempt Organizat	ions				
<b>(A)</b> Name, address, and EIN of related organization	<b>(B)</b> Primary activity	(C) Legal domicile (state or foreign country)	( <b>D</b> ) Exempt Code section	(E) Public charity stat (if section 501(c)(	(F) tus Direct controlling 3)) entity
THE QUEEN'S HEALTH SYSTEM (QHS)	1				
1099 ALAKEA STREET SUITE 1100 HONOLULU, HI96813 99-0238120	ADMIN SERVICE	ні	501(C)(3)	11 TYPE I	NA
QUEEN EMMA LAND COMPANY  1099 ALAKEA STREET SUITE 1100 HONOLULU, HI96813 99-0183769	SUPPORT SVCS	HI	501(C)(3)	11 ТҮРЕ П	QHS
MOLOKAI GENERAL HOSPITAL  PO BOX 408  KAUNAKAKAI, HI96748  99-0251372	HEALTH CARE	ні	501(C)(3)	3	QHS

Cat No 50135Y

111	Identification o	f Related	Organizations	Tavable a	16.2	Dartnershin
778	Tacillication o	ı Kelaleu	Olualiizatiolis	Iaxabic	13 a	rai liici siiiv

1					·					
Part III Identification of Rela	ated Organiza	ations Tay	cable as a Part	tnership						ŀ
<b>(A)</b> Name, address, and EIN of related organization	<b>(B)</b> Primary activity	(C) Legal domicile (state or foreign country)	<b>(D)</b> Direct controlling entity	(E) Predominant income(related, investment, unrelated)	<b>(F)</b> Share of total income	( <b>G)</b> Share of end-of-year assets	(H Disprop allocati	prtionate	Gene n mana	( <b>J)</b> neral or naging rtner?
							Yes	No	 Yes	s No
HAMQUEEN'S PET 1301 PUNCHBOWL HON, HI96813 94-3266916	PET IMAGING	ні	QMC	RELATED	408,411	8,388,428		No		No

Part IV	Identification of Related	<b>Organizations Taxable</b>	as a Corporation or Trust
---------	---------------------------	------------------------------	---------------------------

(A) Name, address, and EIN of related organization	(B) Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	<b>(D)</b> Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	<b>(G)</b> Share of end-of-year assets	(H) Percentage ownership
THE QUEEN'S DEVELOPMENT CORP & SUBS 1099 ALAKEA STREET SUITE 1100 HONOLULU, HI96813 99-0240109	DEVELOPMENT	ні	NA	C CORP			
QUEEN'S INSURANCE EXCHANGE INC 1099 ALAKEA STREET SUITE 1100 HONOLULU, HI96813 91-1913839	INSURANCE	ні	NA	INSURANCE CORP			
DIAGNOSTIC LABORATORY SERVICES INC 650 Iwilei Road Suite 300 HONOLULU, HI96817 99-0240499	MEDICAL LAB SVCS	ні	NA	C CORP			
						Schodulo	P ( Form 99)

(5)

(6)

Part V	Transactions wi	th Related Organizations
--------	-----------------	--------------------------

Part V Transactions with Related Organizations					
Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
<b>1</b> During the tax year, did the orgranization engage in any of the following transaction	ns with one or more related organizations listed in Parts II	-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled ent	tity		1a		No
<b>b</b> Gift, grant, or capital contribution to other organization(s)			1b	Yes	
c Gift, grant, or capital contribution from other organization(s)			1c	Yes	
<b>d</b> Loans or loan guarantees to or for other organization(s)			1d		No
e Loans or loan guarantees by other organization(s)			1e		No
f Sale of assets to other organization(s)			1f		No
g Purchase of assets from other organization(s)			1g		No
h Exchange of assets			1h		No
i Lease of facilities, equipment, or other assets to other organization(s)			1i	Yes	
j Lease of facilities, equipment, or other assets from other organization(s)			1j	Yes	
k Performance of services or membership or fundraising solicitations for other org	ganızatıon(s)		1k		No
I Performance of services or membership or fundraising solicitations by other org.	anization(s)		11		No
m Sharing of facilities, equipment, mailing lists, or other assets			1m		No
n Sharing of paid employees			1n		No
Reimbursement paid to other organization for expenses			10	Yes	
p Reimbursement paid by other organization for expenses			<b>1</b> p	Yes	
<b>q</b> Other transfer of cash or property to other organization(s)			1q		No
r O ther transfer of cash or property from other organization(s)			1r		No
2 If the answer to any of the above is "Yes," see the instructions for information o	n who must complete this line, including covered relations	ships and transaction thresholds			
(A)	(B)	(c)			
Name of other organization(s)	Transaction type(a-r)	Amount Involved			
(1)	71-12-7				
See					
Additional Data					
Table					
(2)					
(3)					
400					
(4)	1	I			

### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

									_			
<b>(A)</b> Name, address, and EIN of entity	<b>(B)</b> Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		<b>(E)</b> Share of end-of-year assets	(F) Disproprtionate allocations?				( <b>G)</b> Code V—UBI amount on Box 20 of K-1	(H) General o managing partner?	)
			Yes	No		Yes	No		Yes	No		
			•			•	•	Sabadula	D / Form	000) 2000		

Form 990, Schedule R, Part V - Transactions with Related Organization	5
(A)	

THE QUEEN'S DEVELOPMENT CORP & SUBS

MOLOKAI GENERAL HOSPITAL

QUEEN EMMA LAND COMPANY

THE QUEEN'S HEALTH SYSTEMS

(9)

(10)

(11)

(12)

Name of other organization

(1)	THE QUEEN'S HEALTH SYSTEMS	В	2,074,021
(2)	QUEEN EMMA LAND COMPANY	С	12,142,581
(3)	THE QUEEN'S DEVELOPMENT CORP & SUBS	I	2,124,411
(4)	DIAGNOSTIC LABORATORY SERVICES INC	I	1,464,757
(5)	QUEEN EMMA LAND COMPANY	3	399,442
(6)	THE QUEEN'S DEVELOPMENT CORP & SUBS	3	2,613,735
(7)	THE QUEEN'S HEALTH SYSTEMS	0	12,691,818
(8)	DIAGNOSTIC LABORATORY SERVICES INC	0	10,819,986
		i	

**(B)** Transaction

type(a-r)

р

Ρ

(C)

A mount Involved

(\$)

1,569,511

528,285

399,627

1,205

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DLN: 93493137060350

OMB No 1545-0172

**Depreciation and Amortization** (Including Information on Listed Property)

Department of the Treasury Internal Revenue Service Attachment See separate instructions. ► Attach to your tax return. Sequence No 67 Name(s) shown on return Business or activity to which this form relates **Identifying number** THE QUEEN'S MEDICAL CENTER GENERAL DEPRECIATION 99-0073524 **Election To Expense Certain Property Under Section 179** Part I Note: If you have any listed property, complete Part V before you complete Part I. **1** Maximum amount. See the instructions for a higher limit for certain businesses 1 \$ 250,000 2 Total cost of section 179 property placed in service (see instructions) 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 \$800,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (c) Elected cost (a) Description of property only) 7 Listed property Enter the amount from line 29 8 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2007 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2009 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions ) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the 14 tax year (see instructions) 15 Property subject to section 168(f)(1) election 15 **16** Other depreciation (including ACRS) 38,239,092 MACRS Depreciation (Do not include listed property.) (See instructions.) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2008

general asset acco	<u> </u>	Service During 200	08 Tax Year	Using the Ger	neral Depreci	ation System
(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only—see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g)Depreciation deduction
<b>19a</b> 3-year property						
<b>b</b> 5-year property						
<b>c</b> 7 - year property						
<b>d</b> 10-year property						
<b>e</b> 15-year property						
<b>f</b> 20-year property						
<b>g</b> 25-year property			25 yrs		S/L	
<b>h</b> Residential rental			27 5 yrs	ММ	S/L	
property			27 5 yrs	MM	S/L	
i Nonresıdentıal real			39 yrs	MM	S/L	
property				MM	S/L	
Secti	on C—Assets Plac	ed in Service During 200	8 Tax Year Using	the Alternative	Depreciation Sys	tem
<b>20a</b> Class life					S/L	
<b>b</b> 12-year			12 yrs		S/L	
<b>c</b> 40-year			40 yrs	MM	S/L	

22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here

and on the appropriate lines of your return Partnerships and S corporations—see instr

23 For assets shown above and placed in service during the current year, enter the

23

38,239,092

22

Form 4562 (2008) Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and Part V property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No (c) (i) (e) (b) Business/ (d) (h) (a) (g) Basis for depreciation Flected Type of property (list Date placed in investment Cost or other Recovery Method/ Depreciation/ section 179 (business/investment deduction vehicles first) basis Convention service use period use only) cost percentage 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use % % 27 Property used 50% or less in a qualified business use S/L -% S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (a) (b) (c) (d) (e) (f) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 4 Vehicle 1 Vehicle 3 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal(noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use No No Yes No No No Yes Yes Yes Yes Yes No during off-duty hours? . . . 35 Was the vehicle used primarily by a more than 5% owner or related person? . . . . . **36** Is another vehicle available for personal use? Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No **38** Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners . . . 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? . . . . . . . . 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) . . . Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization** (b) (e) (d) (f) (c) (a) Date A mortization A mortizable Code A mortization for Description of costs amortization period or

#### amount section this year begins percentage 42 A mortization of costs that begins during your 2008 tax year (see instructions) 43 A mortization of costs that began before your 2008 tax year 43 495,029 44 Total. Add amounts in column (f) See the instructions for where to report 44 495,029

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DLN: 93493137060350

OMB No 1545-0184

**Sales of Business Property** 

## (Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

Department of the Treasury

Form **4797** 

► Attach to your tax return.

Attachment

шеша	r Revenue Service (99)			,	. 222 separate motitue			Seq	uence No 27	
	e(s) shown on return  OUEEN'S MEDICAL CENTER						Ident if ying	ifying number		
1 11 1	QUEEN S MEDICAL	CENTER					99-00735	24		
1							<sub>1</sub>			
Da								VAR	ione	
		(b) Date	(c) Date sold		(e) Depreciation			(6	g) Gain or (loss)	
(a) Description of property		acquired (mo , day,	`(mo , day,	(d) Gross sales price				Subtract (f) from the sum		
		yr )	yr )	price	Identifying number   99-0073524	of (d) and (e)				
	QUIPMENTS			37,484					-569,939	
	UILDINGS							-2,618,055		
<u> </u>	F&E				366,445		405,612		-39,167	
3	Gain if any from Fo	rm 4684 lin	<u> </u>		<u> </u>			3		
4	Gain, if any, from Form 4684, line 45									
	_						· ·			
5		Section 1231 gain or (loss) from like-kind exchanges from Form 8824								
6		,		sualty or theft				6		
7	Combine lines 2 thr	ough 6 Ente	r the gain or	(loss) here and on the	appropriate line as follo	ows	· · ·  _	7	-3,227,161	
	from line 7 on line 1 section 1231 losses	ear								
8	Nonrecaptured net s	section 1231	1 losses fron	n prior years (see instr	uctions)			8		
9	below If line 9 is mo	ore than zero	o, enter the a	mount from line 8 on li	ne 12 below and enter t	he gaın froi	m line 9	9		
Pa	ttill Ordinary (	Gains and	Losses (s	ee instructions)						
10	Ordinary gains and	losses not ir	ncluded on lu	nes 11 through 16 (ınc	lude property held 1 ye	ar or less)				
11	Loss Ifany from lin	ie 7						11	(3,227,161)	
12										
13							-	-		
14										
15	5 Ordinary gain from installment sales from Form 6252, line 25 or 36									
16	Ordinary gain or (loss) from like-kind exchanges from Form 8824									
17	Combine lines 10 th	lines 10 through 16							-3,227,161	
18	For all except individual returns, enter the amount from line 17 on the appropriate line of your return and skip lines a and b below For individual returns, complete lines a and b below									
а	Enter the part of the	loss from in	icome-produ	cing property on Sched	dule A (Form 1040), line	e 28, and th	ne part of			
	4797, line 18a " See instructions									
b					on line 18a Enter here			18b		

Part III Gain From Disposition of Prope (see instructions)	rty Und	er Sections 12	245, 1	L250,	1252,	1254, a	nd 1	1255	
(See instructions)  9 (a) Description of section 1245, 1250, 1252, 1254, or 1255 property									(c) Date sold (mo , day, yr )
В									
C									
D									
These columns relate to the properties on lines 19A through 19D	▶-	Property A	P	ropert	у В	Prope	erty C	Pro	perty D
20 Gross sales price (Note: See line 1 before completing )	. 20								
21 Cost or other basis plus expense of sale	21								
Depreciation (or depletion) allowed or allowable	22								
23 Adjusted basis Subtract line 22 from line 21	. 23								
<b>24</b> Total gain Subtract line 23 from line 20	24								
25 If section 1245 property:									
a Depreciation allowed or allowable from line 22	25a								
<b>b</b> Enter the <b>smaller</b> of line 24 or 25a	. 25b								
26 If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291									
a Additional depreciation after 1975 (see instructions)	. 26a								
<b>b</b> Applicable percentage multiplied by the <b>smalle</b> line 24 or line 26a (see instructions)									
c Subtract line 26a from line 24 If residential rental property or line 24 is not more than line	26								
26a, skip lines 26d and 26e d Additional depreciation after 1969 and before 1976 .	. 26c . 26d								
e Enter the smaller of line 26c or 26d	26e		_						
f Sections 291 amount (corporations only) .	<b>—</b>								
g Add lines 26b, 26e, and 26f			-						
27 If section 1252 property: Skip this section if yo did not dispose of farmland or if this form is bein completed for a partnership (other than an electing large partnership)									
a Soil, water, and land clearing expenses	27a								
<b>b</b> Line 27a multiplied by applicable percentage (see instructions)	27b								
c Enter the smaller of line 24 or 27b	. 27c								
28 If section 1254 property:									
a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see instructions)	er <b>28a</b>								
<b>b</b> Enter the <b>smaller</b> of line 24 or 28a	. 28b								
29 If section 1255 property:									
a Applicable percentage of payments excluded from income under section 126 (see instructions)	om <b>29a</b>								
<b>b</b> Enter the <b>smaller</b> of line 24 or 29a (see instructions)	29b								
Summary of Part III Gains. Complete pro	perty co	olumns A throug	h D th	rough	ı lıne 29	b before	e goii	ng to line 3	30.
Total gains for all properties Add property colu							30		
Add property columns A through D, lines 25b, 2	26g, 27c,	28b, and 29b Ent	ter her	e and c	n line 13	3.	31		
Subtract line 31 from line 30 Enter the portion from casualty or theft on Form 4684, line 39 Enter the portion from other than casualty or theft on Form 4797, line 6									
Part IV Recapture Amounts Under Sect (see instructions)	ions 17	9 and 280F(b)	)(2) V	Vhen	Busine	ss Use	Dro		
					(a) Se			(b) Sect	
33 Section 179 expense deduction or depreciation	n allowahl	e in prior vears		33	11	79		280F(b)	(2)
34 Recomputed depreciation (see instructions)		•	-	34					

35 Recapture amount Subtract line 34 from line 33 See the instructions for where to report . . 35