

### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490





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Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

I Tax-exempt status.    X 501(c) (6 )    (insert no)    4947(a)(1) or    527  J Website:    WWW.AZCHAMBER.COM  K Type of organization:    X Corporation    Trust    Association    Other    L Y  Part I Summary  1 Briefly describe the organization's mission or most significant activities    AND INDUSTRY IS COMMITTED TO ADVANCING ARIZO  2 Check this box    if the organization discontinued its operations or disposed of many of the governing body (Part VI, line 1a)  4 Number of voting members of the governing body (Part VI, line 1b)  5 Total number of employees (Part V, line 2a)  6 Total number of volunteers (estimate if necessary)  7a Total gross unrelated business revenue from Part VIII, line 12, column (C)	uite E Telephone number (602) G Gross receipts \$ H(a) Is this a group ret for affiliates? H(b) Are all affiliates inclu If "No," attach a li H(c) Group exemption Year of formation: 1961 M ONA CHAMBER OF NA'S COMPETITI nore than 25% of its assets  4 5 6	248-9172 1,288,891.  urn Yes X No ided? Yes No st (see instructions) number  State of legal domicile: AZ
Address change change change change change change change change later change change change change change change change change later change ch	uite E Telephone number (602) G Gross receipts \$ H(a) Is this a group ret for affiliates? H(b) Are all affiliates inclu If "No," attach a li H(c) Group exemption Year of formation: 1961 M ONA CHAMBER OF NA'S COMPETITI nore than 25% of its assets  4 5 6	248-9172 1,288,891.  urn  Yes X No ided? Yes No st (see instructions) number ► State of legal domicile: AZ COMMERCE  VE  67 66
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Change   See   Number and street (or P.0 box if mail is not delivered to street address)   Room/si	G Gross receipts \$ H(a) Is this a group ret for affiliates? H(b) Are all affiliates included in the first of	248-9172 1,288,891.  urn  Yes X No ided? Yes No st (see instructions) number ► State of legal domicile: AZ COMMERCE  VE  67 66
Termination   Amended return   Application   PhoENIX   AZ   850 N   CENTRAL   AVE   Application   PhoENIX   AZ   850 0 4	G Gross receipts \$ H(a) Is this a group ret for affiliates?  50 H(b) Are all affiliates includif "No," attach a limit H(c) Group exemption are of formation: 1961 M  ONA CHAMBER OF TABLE OF TAB	1,288,891.  urn  Yes X No ided? Yes No st (see instructions) number  State of legal domicile: AZ COMMERCE  EVE  67 66
Tation   Instructions   Instruction	G Gross receipts \$ H(a) Is this a group ret for affiliates?  50 H(b) Are all affiliates included in the second in	1,288,891.  urn  Yes X No ided? Yes No st (see instructions) number  State of legal domicile: AZ COMMERCE  VE  67 66
PHOENIX, AZ 85004  F Name and address of principal officer GLENN HAMER  1850 N. CENTRAL AVE. #1433, PHOENIX, AZ 8  I Tax-exempt status. X 501(c) (6 ) ◀ (insert no ) 4947(a)(1) or 527  J Website: ▶ WWW.AZCHAMBER.COM  K Type of organization: X Corporation	H(a) Is this a group ret for affiliates?  50 H(b) Are all affiliates included in the second in the s	urn  Yes X No ided? Yes No st (see instructions) number ► State of legal domicile: AZ COMMERCE  VE  67 66
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Website:   WWW.AZCHAMBER.COM	H(c) Group exemption /ear of formation: 1961 M ONA CHAMBER OF NA'S COMPETITI nore than 25% of its assets 4 5 6	number State of legal domicile: AZ COMMERCE VE 67 66
R Type of organization:  X Corporation  Trust  Association  Other  L Y    Part I   Summary	ONA CHAMBER OF NA'S COMPETITI nore than 25% of its assets 4 5 6	State of legal domicile: AZ COMMERCE VE 67 66
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AND INDUSTRY IS COMMITTED TO ADVANCING ARIZO  Check this box If the organization discontinued its operations or disposed of m  Number of voting members of the governing body (Part VI, line 1a)  Number of independent voting members of the governing body (Part VI, line 1b)  Total number of employees (Part V, line 2a)  Total number of volunteers (estimate if necessary)  Total gross unrelated business revenue from Part VIII, line 12, column (C)	NA'S COMPETITI nore than 25% of its assets  3 4 5 6	VE 67
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5 Total number of employees (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 7a Total gross unrelated business revenue from Part VIII, line 12, column (C)	6	
	<del></del>	
		0
	7a	0.
<b>b</b> Net unrelated business taxable income from Form 990-T, line 34	7b	0.
	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)		
9 Program service revenue (Part VIII, line 2g)	1,402,904.	1,286,030.
9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	988.	2,861.
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	700.	2,001,
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,403,892.	1,288,891.
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,103,032.	1,200,031.
14 Benefits paid to or for members (Part IX, column (A), line 4)		
45 Colores other appropriate applicate handful (Part IV colores (A) lives 5.10)	574,273.	567,539.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  16a Professional fundraising fees (Part IX, column (A), line 11e)  b Total fundraising expenses (Part IX, column (D), line 25)  17 Other expenses (Part IX, column (A), lines 11a, 11d, 11f, 24h,	3/4/2/30	301,333.
b Total fundraising expenses (Part IX, column (D), line 25)	1	
17 Other expenses (Part IX, column (A), lines 113.11d, 115.240	620,634.	579,380.
17 Other expenses (Part IX, column (A), lines 11a:11d, 11f:24f) internal Hevenue Service 18 Total expenses Add lines 13:17 (must equal Part IX, column (A), line 25k	1,194,907.	1,146,919.
18 Total expenses Add lines 13-17 (must equal Part 1X, column (A), line 255  19 Revenue less expenses Subtract line 18 from line 12eceived Lb #25	208,985.	141,972.
호텔 20 Total assets (Part X, line 16) MAY 2 0 2010	Beginning of Year 487,394.	End of Year 615,020.
	448,141.	433,795.
5CI	39,253.	181,225.
Part II Signature Block	33,433.	101,223.
Under penalties of perjury I declare that I have examined this return, including accompanying schedules and stateme	ents, and to the best of my knowledge	and helief it is true, correct
and complete. Declaration of prepare (emer than officer) is based on all information of which preparer has any knowle	edge	
oin la	5-12-	$\mathcal{L}$
Sign Signature of officer	Date	10
nere -	Duto	
GLENN HAMER, PRESIDENT & CEO  Type or print name and title	<u> </u>	
	Check If Preparer	's identifying number
Paid Tropard 3	self- (see insti	ructions)
Preparer's Firm's name (or CLTEREON CUNDER CON LLD	employed >	
Ilse Only yours if Chilf ION GONDERSON LLP	EIN ►	
address, and		0000000
ZIP+4 PHOENIX, AZ 85012	Phone no. ► 6 C	02-266-2248
May the IRS discuss this return with the preparer shown above? (see instructions)		X Yes No

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Form	1990 (2008) FKA ARIZONA CHAMBER OF COMMERCE	86-0290347	Page 2
Pa	rt III Statement of Program Service Accomplishments (see instructions)	<del></del>	
1	Briefly describe the organization's mission	·	
	TO PROMOTE AND ENCOURAGE SOCIAL, CULTURAL, BUSINESS, A	ND RECREATIONA	L
	ACTIVITIES IN THE STATE OF ARIZONA. TO BETTER INFORM	INDIVIDUALS,	
	PARTNERSHIPS, ASSOCIATIONS, ORGANIZATIONS, AND CORPORA	TIONS OF	
	RESOURCES AND OPPORTUNITIES AVAILABLE IN THE STATE OF	ARIZONA.	
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Yes [	X No
	If "Yes", describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program service	s? Yes [	X No
	If "Yes", describe these changes on Schedule O		
4	Describe the exempt purpose achievements for each of the organization's three largest program services by	expenses	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount	of grants and	
	allocations to others, the total expenses, and revenue, if any, for each program service reported		
4a	(Code ) (Expenses \$ 13,765. including grants of \$ )	(Revenue \$ 55,1	.80.)
	THE GOLF TOURNAMENT IS AN ANNUAL OPPORTUNITY FOR MEMBE	RS AND	
	LEGISLATORS TO MEET IN A RELAXED SETTING TO DISCUSS MA	TTERS OF INTER	REST
	TO THE STATE OF ARIZONA.		
4b	(Code ) (Expenses \$ 65,546. including grants of \$ )	(Revenue \$ 140,3	300.)
	THE HERITAGE AWARD DINNER IS AN ANNUAL OPPORTUNITY FOR	MEMBERS AND	
	LEGISLATORS TO MEET TO HONOR INDIVIDUALS WHO HAVE WORK	ED TO FURTHER	THE
	STATED GOALS OF THE CHAMBER OF COMMERCE.		
4c	(Code ) (Expenses \$ 22,364. including grants of \$	(Revenue \$ 90,6	505.)
	THE LEGISLATIVE FORECAST LUNCHEON IS AN ANNUAL OPPORTU		
	AND LEGISLATORS TO MEET AND DISCUSS MATTERS OF CIVIC A		
	INTEREST TO THE STATE OF ARIZONA.		
	· · · · · · · · · · · · · · · · · · ·		
		· · · · · · · · · · · · · · · · · · ·	
			-
4d	Other program convece (Passarba in Schadula C)		
		,	
_	Other program services. (Describe in Schedule O )  (Expenses \$ including grants of \$ ) (Revenue \$  Total program service expenses \$ \$ 101,675. (Must equal Part IX, Line 25, column (I	)	

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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	_1_		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	_4		
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	X	
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	X	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		X
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the US?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity			
	located outside the United States? If "Yes," complete Schedule F, Part II	15		_X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	_20		X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	X	L
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K			
	If "No", go to question 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a			
	prior year? If "Yes," complete Schedule L, Part I	25b	L	ļ
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial			
	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		X
		Form	990 (	2008)

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Form 990 (2008) FKA ARIZONA CHAMBER OF COMMERCE
Part IV Checklist of Required Schedules (continued)

			Yes	NO
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			i
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other	1		
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		X
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		X
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			1
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			1
	If "Yes," complete Schedule R, Part V, line 2	35	<u> </u>	X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes." complete Schedule R. Part VI	37		X

Form **990** (2008)

Form 990 (2008)

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Statements Regarding Other IRS Filings and Tax Compliance Yes No 1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns Enter -0 if not applicable 1a 0 b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? Х 1c 2a Enter the number of employees reported on Form W 3, Transmittal of Wage and Tax Statements, 13 filed for the calendar year ending with or within the year covered by this return X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? X За b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X 4a **b** If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5c 6a Did the organization solicit any contributions that were not tax deductible? Х 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? X 6b Organizations that may receive deductible contributions under section 170(c).

a Did the organization provide goods or services in exchange for any guid pro quo contribution of more than \$75? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7<u>g</u> h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a b Did the organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations. Enter N/A a Initiation fees and capital contributions included on Part VIII, line 12

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

b Gross income from other sources (Do not net amounts due or paid to other sources against

11 Section 501(c)(12) organizations. Enter N/A a Gross income from members or shareholders

amounts due or received from them)

10a 10b 11a 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a

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Form 990 (2008)

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Form 990 (2008) FKA ARIZONA CHAMBER OF COMMERCE 86-0290347 Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code )

Sect	tion A. Governing Body and Management		_	
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,			
	processes, or changes in Schedule O See instructions.			
1a	Enter the number of voting members of the governing body  1a 67			
	Enter the number of voting members that are independent  1b 66			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		X_
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6		X
	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		Х
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
•	by the following			
а	The governing body?	8a	х	
b	Each committee with authority to act on behalf of the governing body?	8b		X
	Does the organization have local chapters, branches, or affiliates?	9a		X
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
~	and branches to ensure their operations are consistent with those of the organization?	9b	:	
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must			
	describe in Schedule O the process, if any, the organization uses to review the Form 990	10		X
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
• •	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		Х
Sec	tion B. Policies			
			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this is done	12c	X	
13	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision.			
а	The organization's CEO, Executive Director, or top management official?	15a	Х	
	Other officers or key employees of the organization?	15b	X	
_	Describe the process in Schedule O (see instructions)		-	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
_	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶AZ	-		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection. Indicate how you make these available. Check all that apply			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	nd fins	incial	
.5	2001. 20 201. 200 of middle (and if 00, now), the organization makes no governing decuments, commet of interest policy, a			
	statements available to the public			
20	statements available to the public.  State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	tion 🖿	•	
20	statements available to the public.  State the name, physical address, and telephone number of the person who possesses the books and records of the organiza  ARIZONA CHAMBER OF COMMERCE AND INDUSTRY - (602)248-9172	tion 🕨		

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### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter 0 in columns (D), (E), and (F) if no compensation was paid
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons 

Check this box if the organization did not co	ompensate an	y of	ficer	, dire	ecto	or, tru	uste	e, or key employee		
(A)	(B)	ŀ		(0	C)			(D)	(E)	(F)
Name and Title	Average			Posi	tion	ì		Reportable	Reportable	Estimated
	hours	(c	heck	k all t	that	арр	ly)	compensation	compensation	amount of
	per	흕						from	from related	other
	week	gie				e		the organization	organizations (W-2/1099-MISC)	compensation from the
		tee o	ustee			ensat		(W-2/1099-MISC)	(44-27 1099-141130)	organization
		al frui	nal tr		loyee	Comp		(** 2, 7000 *********************************		and related
		ndividual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	ia E			organizations
		틸	Ē	ā	Xe	HE E	Ē			
DON ROBINSON									_	_
CHAIRMAN	1.00	X	<u> </u>	X	<u> </u>	ļ		0.	0.	0.
REGINALD M. BALLANTYNE I										
CHAIR-ELECT	1.00	X	_	X				0.	0.	0.
MARK DOBBINS										
SR VP OF HUMAN RESOURCES	1.00	X		X				0.	0.	0.
ERIC DEBONIS					Ì					
VICE CHAIR OF FINANCE	1.00	X	_	X		ļ	L	0.	0.	0.
JASON BAGLEY										
VICE CHAIR OF PUBLIC AFF	1.00	Х		X				0.	0.	0.
DOUG YONKO			ĺ							
VICE CHAIR OF MEMBERSHIP	1.00	X		X				0.	0.	0.
ALAN HEYWOOD					ŀ					
VICE CHAIR OF POLITICAL	1.00	X		X				0.	0.	0.
RICHARD HANNON										
IMMEDIATE PAST CHAIR	1.00	X	ļ	X	L_	<u> </u>	L	0.	0.	0.
PATRICK BARNES										
DIRECTOR	1.00	Х	ļ					0.	0.	0.
MIKE GUGGEMOS								:		
DIRECTOR	1.00	X		<u> </u>	<u></u>	<u> </u>		0.	0.	0.
RON MINEGAR			ŀ			l				
DIRECTOR	1.00	Х						0.	0.	0.
DAVE BERRY										:
DIRECTOR	1.00	Х			<u> </u>	<u> </u>		0.	0.	0.
JEFF HOMER			ŀ							
DIRECTOR	1.00	X	<u> </u>			L		0.	0.	0.
ELLEN POOLE						İ				
DIRECTOR	1.00	X						0.	0.	0.
DENNIS DAHLEN										
DIRECTOR	1.00	X		L_				0.	0.	0.
DAVE HOWELL				ĺ	1	ł				
DIRECTOR	1.00	X						0.	0.	0.
DEAN RIESEN										
DIRECTOR	1.00	X						0.	0.	0.
922007 12-19-09									•	Form 990 (2008)

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Part VII Section A. Officers, Directors, Tr		mpl	oyee			High	est	1		т	-	
(A)	(B)				C)	_		(D)	(E)	_	(F)	
Name and title	Average hours per	H			that	n t app	oly)	Reportable compensation from	Reportable compensation from related	1	stimate mount other	
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	org an	npensa from th ganizat ad relat janizati	e ion ed
BENTON DAVIS DIRECTOR	1.00	х						0.	0			0 .
C.A. HOWLETT			<b>—</b>									
DIRECTOR	1.00	X	<u> </u>					0.	0			0.
BILL TERRY								_				
DIRECTOR	1.00	X	<del> </del> —	<u> </u>	┼	↓_	ļ <u>.</u>	0.	0	<u> </u>		0.
RICK DEGRAW	1 00	,,	ļ									_
DIRECTOR TIM JEFFRIES	1.00	X	-		-	╁	ļ	0.	0	<del>-</del>		0.
DIRECTOR	1.00	x						0.	0	1		0.
GENA TRIMBLE	1.00	^	┢	$\vdash$	$\vdash$	+	<del> </del>		U	<del>'</del>		
DIRECTOR	1.00	$ _{\mathbf{x}}$		ĺ				0.	0			0.
MARK EL-TAWIL												
DIRECTOR	1.00	X					L	0.	0			0.
IVAN JOHNSON								!				
DIRECTOR	1.00	X	ļ	<u> </u>	<b> </b>	<u> </u>	<u> </u>	0.	0	<u> </u>		0.
DAWN GROVE	1 00	,,							0			_
DIRECTOR PAUL BONAVIA	1.00	X	┢		-	+	<u> </u>	0.	0	•		0.
DIRECTOR	1.00	v	İ					0.	0			0.
1b Total	1.00	ΙΛ	<u> </u>	l	1	_		231,000.	0		9,7	
Total number of individuals (including those	e in 1a) who re	ceiv	ed n	nore	tha	an \$1	00,			<u>-, -</u>	<u>. , , , , , , , , , , , , , , , , , , ,</u>	<u></u>
compensation from the organization								<u> </u>	<b>•</b>	•		1
											Yes	No
3 Did the organization list any former officer			e, ke	y er	nplo	yee,	or h	nighest compensated er	nployee on			
line 1a? If "Yes," complete Schedule J for										3		X
4 For any individual listed on line 1a, is the s and related organizations greater than \$15			-					· ·	the organization	4	x	l
5 Did any person listed on line 1a receive or									ices rendered to	4	<del>  ^</del> -	
the organization? If "Yes," complete Schee	<u>-</u>					, u	O.C.	od organization for solv	ioco rendered to	5		x
Section B. Independent Contractors										<u> </u>		
Complete this table for your five highest contains the organization NONE	ompensated in	dep	ende	ent d	cont	racte	ors t	that received more than	\$100,000 of comper	sation	from	
(A) Name and business	s address							(B) Description of s	ervices	(Compe	C) ensatio	n
	<del></del>											
			-									
2 Total number of independent contractors		e in	1) w	ho r	ece	ıved	mor	re than \$100,000 in com	pensation			
from the organization	<u>0</u>	<del></del>		<u></u>	<u> </u>	T ^ '	AT .	3 ((C))***************	ON		000	
SEE SCHEDULE J-2 FOR	. PAKT V.	ΤŢ	, :	٦Ľ	CT'	TO	EN 2	A CONTINUATI	UN	Form	990 (	2008

Form 990 (2008) FKA ARIZONA CHAMBER OF COMMERCE 86-0290347 Page 9 Part VIII Statement of Revenue (D) Revenue excluded from (A) (B) (C) Related or Total revenue Unrelated exempt function business tax under sections 512, 513, or 514 revenue revenue Contributions, gifts, grants and other similar amounts 1 a Federated campaigns 1a b Membership dues 1b c Fundraising events 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1f g Noncash contributions included in lines 1a-1f \$ h Total. Add lines 1a-1f **Business Code** 2 a MEMBERSHIP DUES 900099 657,700. 657,700 Program Service Revenue b EVENTS AND PROGRAM REV 591,475 900099 591,475. 900099 36,855. 36,855 c MISCELLANEOUS d f All other program service revenue 1286030 g Total. Add lines 2a-2f Investment income (including dividends, interest, and 2,861 2,861. other similar amounts) Income from investment of tax-exempt bond proceeds 4 5 Royalties (ı) Real (II) Personal 6 a Gross Rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (II) Other assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 а b Less direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a b d All other revenue e Total. Add lines 11a-11d 1288891. Total Revenue Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e 1286030. 0. 2,861

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Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B). (C), and (D)

	not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				· · · · · · ·
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
	Benefits paid to or for members				
	Compensation of current officers, directors,				
	trustees, and key employees	137,396.			
	Compensation not included above, to disqualified			]	
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
	Other salaries and wages	367,578.			
1	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	1,624.			
)	Other employee benefits	27,329.			
)	Payroll taxes	33,612.			-
	Fees for services (non-employees)				
а	Management				
b	Legal				
С	Accounting	18,291.			_
d	Lobbying	62,234.			
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other				
2	Advertising and promotion	11,047.			<del>-</del>
3	Office expenses	54,162.			
1	Information technology	10,461.			
5	Royalties				
6	Occupancy	116,194.			
7	Travel	4,641.			
3	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
•	Conferences, conventions, and meetings	10,076.			
)	Interest	2,089.			
l	Payments to affiliates				
?	Depreciation, depletion, and amortization	18,730.			
3	Insurance	4,553.			
ı	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а	LUNCHEON'S AND SPECIAL	202,324.			
h	OPERATING EXPENSES	44,240.			
	BAD DEBT	13,700.			
d	MERCHANDISE FEES	6,638.			
_		0,050.	<del> </del>		
e f	All other expenses				
ו 5	Total functional expenses Add lines 1 through 24f	1,146,919.		-	
<u>,                                    </u>	Joint Costs Check here I if following		<del>-</del>		<del>-</del>
•	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	Taken ou in commission for the coata HOREA COMBINEO - 1	ſ		1	

Form 990 (2008)

FKA ARIZONA CHAMBER OF COMMERCE

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| Part X | Balance Sheet (A) (B) Beginning of year End of year 109,432 212,444. Cash - non interest-bearing 1 149,472. 2 210,394. 2 Savings and temporary cash investments Pledges and grants receivable, net 3 3 193,161 151,696. Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L. 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L 6 7 Notes and loans receivable, net 7 Inventories for sale or use 8 15,597. 14,716. Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost basis 10a <u>237,166.</u> b Less accumulated depreciation Complete 211,396. 19,732. 25,770. Part VI of Schedule D 10b 10c Investments - publicly traded securities 11 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program related See Part IV, line 11 13 Intangible assets 14 14 Other assets See Part IV, line 11 15 15 615,020. 487,394. Total assets. Add lines 1 through 15 (must equal line 34) 16 16 49,231. 46,538. Accounts payable and accrued expenses 17 17 18 Grants payable 18 19 Deferred revenue 387,637. 19 379,568. 20 Tax-exempt bond liabilities 20 21 Escrow account liability Complete Part IV of Schedule D 21 Liabilities Payables to current and former officers, directors, trustees, key employees, 22 highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 11,273. 23 7,689. 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable 24 Other liabilities Complete Part X of Schedule D 25 25 433,795. 448,141 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117, check here  $\blacktriangleright$   $\boxed{\bar{X}}$  and complete lines 27 through 29, and lines 33 and 34. **Net Assets or Fund Balances** 39,253. 181,225. 27 27 Unrestricted net assets 28 Temporarily restricted net assets 28 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 32 39,253. 181,225. 33 Total net assets or fund balances 33 Total liabilities and net assets/fund balances 487,394. 615,020. Part XI | Financial Statements and Reporting Yes No Accounting method used to prepare the Form 990 Cash X Accrual Other 1 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a X b Were the organization's financial statements audited by an independent accountant? 2b c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? X 2c 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? Х За If "Yes," did the organization undergo the required audit or audits?

### **SCHEDULE C**

(Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2008 Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► To be completed by organizations described below.

Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations. Complete Parts I-A and B. Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

_	Section 501(c)(4), (5), or (6) organiza	tions Complete Part III			
Nan	ne of organization ARIZONA	CHAMBER OF COMM	ERCE AND IN	DUSTRY Emp	loyer identification number
_		ZONA CHAMBER OF			86-0290347
Pa	art I-A To be completed b	y all organizations exem	pt under section	501(c) and section 5	27 organizations.
	See the instructions for S	Schedule C for details.			
1	Provide a description of the organiz	zation's direct and indirect politic	al campaign activities	ın Part IV	
2	Political expenditures			▶ 9	B
3	Volunteer hours				
Pa	art I-B To be completed b	y all organizations exem	pt under section	501(c)(3).	
	See the instructions for S	Schedule C for details			
1	Enter the amount of any excise tax	incurred by the organization und	der section 4955	▶ 9	B
2	Enter the amount of any excise tax	incurred by organization manage	ers under section 4955	<b>&gt;</b> 5	\$
3	If the organization incurred a section	on 4955 tax, did it file Form 4720	for this year?		Yes No
48	Was a correction made?				Yes No
t	If "Yes," describe in Part IV				
Pa	art I-C To be completed b	y all organizations exem	pt under section	501(c), except section	on 501(c)(3).
	See the instructions for S	Schedule C for details			
1	Enter the amount directly expende	d by the filing organization for se	ction 527 exempt fund	tion activities	\$
2	Enter the amount of the filing organ	nization's funds contributed to ot	her organizations for s	ection 527	
	exempt function activities			▶ :	\$
3	Total of direct and indirect exempt	function expenditures Add lines	1 and 2 and enter her		·
	Form 1120-POL, line 17b			<b>&gt;</b> 5	S No.
4	Did the filing organization file Form	1120-POL for this year?			Yes No
5	State the names, addresses and er	·	N) of all section 527 pe	olitical organizations to whi	
	Enter the amount paid and indicate	• •	•	•	
	promptly and directly delivered to a	a separate political organization,	such as a separate seg	gregated fund or a political	action committee (PAC)
	If additional space is needed, provi	de information in Part IV			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(4)	(3), (25)	(5) 2	filing organization's	contributions received and
				funds If none, enter -0-	promptly and directly
					delivered to a separate political organization.
					If none, enter -0-
				-	
				<del>-</del>	
_					
			-		<del></del>
					<del>-</del>

Schedule C (Form 990 or 990 EZ) 2008				86-0	0290347 Page 2
Part II-A To be completed by				t filed Form 5/6	98
(election under sect			nedule C for details		
	on belongs to an affi	<b>.</b>			
B Check ► if the filing organizat	ion checked box A at	nd "limited control" pro	ovisions apply		1
	s on Lobbying Expe itures" means amou	nditures ints paid or incurred.	)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	ence public opinion (	grassroots lobbying)			
<b>b</b> Total lobbying expenditures to influ	ence a legislative boo	dy (direct lobbying)	[		
c Total lobbying expenditures (add lir	nes 1a and 1b)		Į		
d Other exempt purpose expenditure	s				
e Total exempt purpose expenditures	s (add lines 1c and 1c	t)			
f Lobbying nontaxable amount Ente	r the amount from the	e following table in bot	h columns		
If the amount on line 1e, column (a) or	r(b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e			
Over \$500,000 but not over \$1,000	,000 \$100,00	00 plus 15% of the exc	ess over \$500,000		
Over \$1,000,000 but not over \$1,50	00,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		İ
Over \$1,500,000 but not over \$17,0	000,000 \$225,00	00 plus 5% of the exce	ess over \$1,500,000		
Over \$17,000,000	\$1,000,	000			
g Grassroots nontaxable amount (entitle high Subtract line 1g from line 1a Enter is Subtract line 1f from line 1c Enter if there is an amount other than zer reporting section 4911 tax for this year.	-O· If line g is more tha O· If line f is more tha o on either line 1h or year? 4-Year Ave	n line c line 1, did the organiz eraging Period Under	Section 501(h)		Yes No
		• •	n do not have to comp a through 2f of the ins		
	Lobbying Expe	nditures During 4-Ye	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount	-				<del>                                     </del>
(150% of line 2d, column (e))					-
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2008

Schedule C (Form 990 or 990-EZ) 2008 FKA ARIZONA CHAMBER OF COMMERCE 86-0290347 Page 3

Part II-B To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). See the instructions for Schedule C for details

	(a)				
	Yes	No	·	Amo	ount
1 During the year, did the filing organization attempt to influence foreign, national, state or					
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of					
a Volunteers?		<u> </u>			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		ļ			
c Media advertisements?		ļ			
d Mailings to members, legislators, or the public?		-			
e Publications, or published or broadcast statements?	-	ļ			
f Grants to other organizations for lobbying purposes?	<u> </u>	ļ		<u>_</u>	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		ļ			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?		<del> </del>		<del></del>	
i Other activities? If "Yes," describe in Part IV		<del> </del>		<del>-</del>	
j Total lines 1c through 1i		<del> </del>		<del></del>	
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					······································
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912			}		
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ļ			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	\	F04/	- \/5\		
Part III-A To be completed by all organizations exempt under section 501(c)(4)	), section	ווטפו	C)(5)	, or sect	ion
501(c)(6). See the instructions for Schedule C for details				Yes	N.
		_		res	No
1 Were substantially all (90% or more) dues received nondeductible by members?		-	1		X
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2		Х
<ul> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carryover lobbying and political expenditures from the prior year?</li> </ul>	\ aaatian	- F01/a	2	or soot	X X
<ul> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carryover lobbying and political expenditures from the prior year?</li> <li>Part III-B To be completed by all organizations exempt under section 501(c)(4)</li> </ul>			2 3 c)(5)		X X tion
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carryover lobbying and political expenditures from the prior year? Part III-B To be completed by all organizations exempt under section 501(c)(4) 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR			2 3 c)(5)		X X tion
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carryover lobbying and political expenditures from the prior year? Part III-B To be completed by all organizations exempt under section 501(c)(4) 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details			2 3 c)(5) jues	tion 3 is	X X tion
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  1 Dues, assessments and similar amounts from members	R if Part II		2 3 c)(5)	tion 3 is	X X tion
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B  To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenditures)	R if Part II		2 3 c)(5) jues	tion 3 is	X X tion
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  3 Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  1 Dues, assessments and similar amounts from members  2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	R if Part II	II-A, q	2 3 c)(5) jues	tion 3 is	X X tion
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  3 Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  1 Dues, assessments and similar amounts from members  2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year	R if Part II	II-A, q	2 3 c)(5) jues 1	tion 3 is	X X tion
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  3 Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  1 Dues, assessments and similar amounts from members  2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year	R if Part II	II-A, q	2 3 c)(5) jues 1 2a 2b	65°	X X tion 7,700
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Carryover from last year	R if Part II	II-A, q	2 3_c)(5) jues 1 2a 2b 2c	65° 123	X X X 3,453
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B  To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Carryover from last year  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	if Part II	II-A, q	2 3 c)(5) jues 1 2a 2b	65° 123	X X X 3,453
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  1 Dues, assessments and similar amounts from members  2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenses for the section 162 (e) dues	tical	II-A, q	2 3_c)(5) jues 1 2a 2b 2c	65° 123	X X X 3,453
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	tical	II-A, q	2 3 c)(5) jues 1 2 2 2 2 3	65° 123	X X X 3,453
Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  Part III-B To be completed by all organizations exempt under section 501(c)(4)  501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details  1 Dues, assessments and similar amounts from members  2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex-	tical	II-A, q	2 3_c)(5) jues 1 2a 2b 2c	123 230	X X tion

### Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2008
Open to Public Inspection

Name of the organization

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY

FKA ARIZONA CHAMBER OF COMMERCE

Employer identification number 86-0290347

Pai	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	s or Accounts.	Complete if th	ne
	organization answered "Yes" to Form 990, Part IV, line	e 6			
		(a) Donor advised funds	(b) Funds and	other accour	nts
1	Total number at end of year				
2	Aggregate contributions to (during year)				
3	Aggregate grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	ised funds		
	are the organization's property, subject to the organization's	exclusive legal control?		Yes	☐ No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds may b	e used only		
	for charitable purposes and not for the benefit of the donor of			Yes	No_
Pai	t II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990,	Part IV, line 7		
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply)			
	Preservation of land for public use (e.g., recreation or p	pleasure) Preservation of an h	istorically important la	and area	
	Protection of natural habitat	Preservation of certi	fied historic structure	•	
	Preservation of open space				
2	Complete lines 2a-2d if the organization held a qualified cons	servation contribution in the form of a coi	nservation easement	on the last da	ay
	of the tax year				
				at the End of	the Year
a	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easements		_2b		
С.	Number of conservation easements on a certified historic str	` '	2c		
d	Number of conservation easements included in (c) acquired		2d		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by tr	ne organization during	tne taxable	
4	year ▶ Number of states where property subject to conservation ea	noment is located			
5	Does the organization have a written policy regarding the pe		and		
3	enforcement of the conservation easements it holds?	nodic monitoring, inspection, violations,	anu	Yes	No
6	Staff or volunteer hours devoted to monitoring, inspecting, a	nd enforcing easements during the year	•	162	
7	Amount of expenses incurred in monitoring, inspecting, and	• • • • • • • • • • • • • • • • • • • •		_	
8	Does each conservation easement reported on line 2(d) above				
	and section 170(h)(4)(B)(ii)?	re samely the requirements of section 17		Yes	□ No
9	In Part XIV, describe how the organization reports conservat	on easements in its revenue and expens	se statement, and bal		
	include, if applicable, the text of the footnote to the organiza	·		•	
	conservation easements		Ū	J	
Par	t III Organizations Maintaining Collections o	f Art, Historical Treasures, or (	Other Similar As	sets.	
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.			
1a	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement and	balance sheet works	of art, historic	caf
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of p	ublic service, provide	, in Part XIV,	the text of
	the footnote to its financial statements that describes these $% \left\{ 1,2,\ldots ,n\right\} =0$	items.			
b	If the organization elected, as permitted under SFAS 116, to	report in its revenue statement and bala	nce sheet works of a	rt, historical t	reasures,
	or other similar assets held for public exhibition, education, of	or research in furtherance of public service	ce, provide the followi	ing amounts i	relating to
	these items.				
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$		
	(ii) Assets included in Form 990, Part X		<b>&gt;</b> \$		
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financi	ıal gaın, provide		
	the following amounts required to be reported under SFAS 1	16 relating to these items:			
а	Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$	····	
b	Assets included in Form 990, Part X		▶ \$		

_		<u>ZONA CHAMB</u>								Page 2
Par	t III Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures, d	or Oth	er Simi	lar Asse	ts (contin	ued)
3	Using the organization's accession and other	records, check any	of the f	ollowing tha	it are a signif	icant us	e of its co	llection ite	ms (check	all
	that apply)			_	_				·	
а	Public exhibition	c	, 🔲	Loan or exc	hange progra	ams				
b	Scholarly research	•			J , J					
С	Preservation for future generations	_						-		
4	Provide a description of the organization's co	illections and explai	n how th	nev further ti	he organizati	on's exe	mnt nurn	ose in Pai	+ XIV	
5	During the year, did the organization solicit or							,000 1111 41		
•	to be sold to raise funds rather than to be ma					Ci Siiriid	1 433013		Yes	☐ No
Par	t IV Trust, Escrow and Custodial					orod "Vo	s" to Forr	m 900 Pa		
	reported an amount on Form 990, Par		• Comp	iete ii Organi	ization answe	ereu re	5 10 1011	11 330, Fai	t iv, iiie s	, UI
	<u> </u>		diant for		o or other or	note no	tunaludad	ı		
ıa	Is the organization an agent, trustee, custodi	an or other intermed	alary for	COMMOUND	is or other as	ssets no	ıncıuded	' <u> </u>	٦,,,	
	on Form 990, Part X?			A - I- I -				<u> </u>	_l Yes	∟ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing	table				ή		
	_							<del> </del>	Amount	
	Beginning balance						1c			
	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f		7	
	Did the organization include an amount on Fo	orm 990, Part X, line	217					L_	_ Yes	L No
	If "Yes," explain the arrangement in Part XIV									
Par	t V Endowment Funds. Complete it	organization answi	ered "Ye	s" to Form 9	990, Part IV,	line 10			· · · · · ·	
		(a) Current year	(b) F	rior year	(c) Two yea	rs back	(d) Three	years back	(e) Four	years back
1a	Beginning of year balance			· · · · · · · · · · · · · · · · · · ·						
b	Contributions									
С	Investment earnings or losses				}					
d	Grants or scholarships									
е	Other expenditures for facilities		1							
	and programs									
f	Administrative expenses							······		
g	End of year balance									
2	Provide the estimated percentage of the year	r end balance held a	as						·	
a	Board designated or quasi-endowment		%							
	Permanent endowment	%								
~	•									
3a	Are there endowment funds not in the posse	_	ation th	at are held a	nd administe	ared for	the organ	ızatıon		
Ou	by	SSION OF THE ORGANIZ	anon in	at are ricia a	and dominist	orca ioi	ine organ	ization	Γ.	Yes No
										TES NO
	(i) unrelated organizations (ii) related organizations								3a(i)	
	If "Yes" to 3a(ii), are the related organizations		0 - h -	dula DÓ					3a(ii)	
		•							3b	
Par	The stripe in Part XIV the intended uses of the two values of the two values in Part XIV the intended uses of the two values i				Dort V. Ivon	10				
Fai	······································					_		1		
	Description of investment	(a) Cost or o			or other	(c) L	Depreciati	on	(d) Book	value
	<del></del>	basis (investi	nent)	Dasis	(other)					
	Land .									
	Buildings									
С	Leasehold improvements						046 -			
	Equipment			23	7,166.		<u>211,3</u>	396.	25	770.
e	Other			I				ı		

Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c))

<u>▶ 25,770.</u> Schedule D (Form 990) 2008

Schedule D (Form 990) 2008 FKA ARIZONA	CHAMBER OF C	COMMERCE_	86-0290347 Page
Part VII Investments - Other Securities. Se	e Form 990, Part X, line 12		
(a) Description of security or category (including name of security)	(b) Book value		c) Method of valuation <sup>.</sup> or end-of-year market value
Financial derivatives and other financial products			
Closely-held equity interests			
Other			
	<del></del>		
<del></del>			
			<del></del> -
Total. (Col (b) should equal Form 990, Part X, col (B) line 12.)			
Part VIII Investments - Program Related. S	ee Form 990, Part X, line 1	3	
(a) Description of investment type	(b) Book value		c) Method of valuation
(d) 5555 pt. 61 m. 65 m. 7 pt.		Cost	or end-of year market value
		<del>                                     </del>	
		<del></del>	
	-		
Total. (Col (b) should equal Form 990, Part X, col (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line	15	•	
(a)	Description		(b) Book value
	<u>.</u>		
	·		
	<u> </u>	· <del>· · · ·</del> ·	
Total. (Column (b) should equal Form 990, Part X, col (B) II.	ne 15 )		<b>.</b>
Part X Other Liabilities. See Form 990, Part X,	line 25		
(a) Description of liability	·	(b) Amount	
Federal income taxes			
	- 15		
Total. (Column (b) should equal Form 990, Part X, col (B) II			
In Part XIV, provide the text of the footnote to the organization	ition's financial statement	s that reports the organ	nization's liability for uncertain tax positions

$\overline{}$	dule D (Form 990) 2008 FKA ARIZONA CHAMBER OF COMMEN			86-	0290347	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to Fin	nancial State	ments			
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		1,288	,891.
2	Total expenses (Form 990, Part IX, column (A), line 25)		2		1,146	,919
3	Excess or (deficit) for the year Subtract line 2 from line 1		3		141	972
4	Net unrealized gains (losses) on investments	ſ	4			
5	Donated services and use of facilities		5			
6	Investment expenses	Ī	6			
7	Prior period adjustments	Ī	7			
8	Other (Describe in Part XIV)		8			
9	Total adjustments (net) Add lines 4-8		9			0.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	ļ.	10		141	972
	t XII Reconciliation of Revenue per Audited Financial Statements	With Reven		Return		, , , , ,
1	Total revenue, gains, and other support per audited financial statements			1	1,288	,891.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12					
а	Net unrealized gains on investments	<sub>2a</sub> ∣				
b	<del>_</del>	2b		7 1		
c	<del></del>	2c		7 1		
d		2d		- 1		
•	Add lines 2a through 2d	<u>cu</u>				Λ
2	Subtract line 2e from line 1			2e	1,288	901
3				3	1,200	,091
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	. 1				
a		la		-		
b		łb				•
С	Add lines 4a and 4b			4c	1 000	0.
Da	Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)  † XIII Reconciliation of Expenses per Audited Financial Statement	c With Expo	2000 00	5 Potu	1,288	,891
		2 Milli Expe	ises pe			010
1	Total expenses and losses per audited financial statements			1	1,146	,919,
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	1				
а	<del></del>	2a		-		
b		2b		-		
С		2c		-		
d	Other (Describe in Part XIV)	2d		_		
е	Add lines 2a through 2d			2e		0.
3	Subtract line 2e from line 1			3	1,146	<u>,919 </u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1					
а	Investment expenses not included on Form 990, Part VIII, line 7b	ta		_		
b	Other (Describe in Part XIV)	\$b				
С	Add lines 4a and 4b			4c		0 .
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)			5	1,146	919
	t XIV Supplemental Information			<del> </del>		
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, Part III, lines 3, and 9, a	es 1a and 4; Par	t IV, lines	1b and 2	2b; Part V, line	4, Part
X, Pa	rt XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b					
					<del></del>	
					<u> </u>	

### SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

2008

Open to Public Inspection

Internal Revenue Service

Name of the organization

Part I Questions Regarding Compensation

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY FKA ARIZONA CHAMBER OF COMMERCE

Employer identification number

86-0290347

			Yes	No		
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,					
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items			į		
	First-class or charter travel Housing allowance or residence for personal use					
	Travel for companions Payments for business use of personal residence			İ		
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			ļ		
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)					
				İ		
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision					
	of all of the expenses described above? If "No," complete Part III to explain	1b				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,					
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2				
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's					
	CEO/Executive Director Check all that apply					
	X Compensation committee Written employment contract					
	Independent compensation consultant  X Compensation survey or study					
	Form 990 of other organizations  Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a					
а	Receive a severance payment or change of control payment?	4a		Х Х Х		
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
С						
	c Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			Í		
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation					
	contingent on the revenues of			1		
а	The organization?	5a		<u> </u>		
b	Any related organization?	5b				
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			ĺ		
	contingent on the net earnings of					
а	The organization?	6a		<u> </u>		
b	Any related organization?	6b				
	If "Yes" to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			l		
	not described in lines 5 and 6? If "Yes," describe in Part III	7		L		
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the					
	initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8				

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

FKA ARIZONA CHAMBER OF COMMERCE

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed 86-0290347 Schedule J (Form 990) 2008

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

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		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C)	(D)	(E)	(F)
		(i) Base compensation	(ii) Bonus & incentive compensation	(III) Other compensation	compensation	benefits	(B)(I)-(D)	reported in prior Form 990 or Form 990-EZ
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Schedule J (Form 990) 2008

### **SCHEDULE J-2**

(Form 990)

### **Continuation Sheet for Form 990**

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Inspection

Name of the Organization

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY FKA ARIZONA CHAMBER OF COMMERCE

Employer Identification number 86-0290347

C	Part I Continuation of Officers, Directors, Trustees, Key Employees, and I									t Compensated	
Check all that apply    Compensation from the organization (W2/1099-MISC)   W2/1099-MISC)	(B)								(E)	(F)	
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CRAIG COPPOLA   DIRECTOR   1.00   X   0. 0. 0. 0. 0.											
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WILLIAM C. HEIMERDINGER   DIRECTOR   1.00   X   0. 0. 0. 0.										_	
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### **SCHEDULE J-2** (Form 990)

### **Continuation Sheet for Form 990**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Inspection

Name of the Organization

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY FKA ARIZONA CHAMBER OF COMMERCE

Employer Identification number 86-0290347

Part I Continuation of Officers, Di									t Compensated I	
(A)	(B)	(C)						(D)	(E)	(F)
Name and Title	Average		Position					Reportable	Reportable	Estimated
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	per .				from related	other				
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		direct				d em		(W-2/1099-MISC)	(44-27 1099-141130)	organization
		66 01	stee		-	nsate		(** = *********************************		and related
		l trus	nal tri	1	26	ошо				organizations
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DIRECTOR	1.00	x						0.	o.	0.
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TIM LAWLESS										
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TOM FARLEY										
DIRECTOR	1.00	X			$\perp$			0.	0.	0.
LOREN H. LOCHER										
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FRED STILES			ŀ		ŀ	i				
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JERRY FUENTES		ļ								
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STEVE MACIAS								_	_	
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MIKE TULLY										
DIRECTOR	1.00	X	<u> </u>	$\vdash$				0.	0.	0.
DELIA GARCIA	1 00								_	•
DIRECTOR	1.00	X		-				0.	0.	0.
RICK MCMILLAN	1 00	.,							_	0
DIRECTOR STEVEN TWIST	1.00	X	├		+			0.	0.	0.
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### **SCHEDULE J-2**

(Form 990)

### **Continuation Sheet for Form 990**

2008 Open to Public

Department of the Treasury Internal Revenue Service

Name of the Organization

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY

Inspection
Employer Identification number

FKA ARIZO	<u>ONA CHAI</u>	MBI	<u>ER</u>	01	<u> </u>		MM)	ERCE	86-029	0347		
Part I Continuation of Officers, Di		ust	ees			En	nplo		_	Employees		
(A) Name and Title	(B) Average hours per	(cl		Pos	C) ition that		oly)	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of		
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W·2/1099-MISC)	organizations (W-2/1099-MISC)	other compensation from the organization and related organizations		
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SENIOR VP OF PUBLIC POLI	50.00				Х			86,000.	0.	3,050.		
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### **SCHEDULE O**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information to Form 990**

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY FKA ARIZONA CHAMBER OF COMMERCE

Employer identification number 86-0290347

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
POSITION IN THE GLOBAL ECONOMY BY ADVOCATING FREE-MARKET POLICIES THAT
STIMULATE ECONOMIC GROWTH AND PROSPERITY FOR ALL ARIZONANS.
FORM 990, PART VI, SECTION A, LINE 2: BOARD MEMBERS ARE FROM THE BUSINESS
COMMUNITY AND REGULARLY DO BUSINESS WITH ONE ANOTHER.
FORM 990, PART VI, SECTION A, LINE 4: REVISED BYLAWS TO INCREASE NUMBER
OF PEOPLE ON THE BOARD AND CHANGED CONFIDENTIALITY PROTOCOLS.
FORM 990, PART VI, SECTION A, LINE 8B: BOARD HAS FINAL APPROVAL OVER ALL
ACTIONS OF COMMITTEES.
FORM 990, PART VI, SECTION A, LINE 10: THE FORM 990 IS REVIEWED BY THE
PRESIDENT/CEO AND THE VICE CHAIR OF FINANCE BEFORE IT'S FILED.
FORM 990, PART VI, SECTION B, LINE 12C: BOARD OF DIRECTORS ARE ASKED TO
DISCLOSE ANY POTENTIAL CONFLICTS IN WRITTEN FORM ANNUALLY AT THE LAST BOARD
MEETING.
FORM 990, PART VI, SECTION B, LINE 15: INCOMING CHAIRMAN AND PAST FEW
CHAIRMEN GET TOGETHER TO DISCUSS PRESIDENT/CEO COMPENSATION. IN DOING SO,
THEY COMPARE DATA FROM SIMILAR PUBLIC POLICY AND CHAMBER ORGANIZATIONS TO
SEE WHAT OTHER TOP MANAGEMENT OFFICIALS RECEIVE.

### **SCHEDULE O**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information to Form 990**

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization

ARIZONA CHAMBER OF COMMERCE AND INDUSTRY FKA ARIZONA CHAMBER OF COMMERCE

Employer identification number 86-0290347

HAS RESEARCHED OTHER ORGANIZATIONS FOR A COMPARABILITY STUDY OF WHAT OTHER
TOP MANAGEMENT PROFESSIONALS RECEIVE.
FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS
AVAILABLE UPON REQUEST.
FORM 990, PART XI, LINE 2C
THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE
OVERSIGHT OF THE REVIEW OF ITS FINANCIAL STATEMENTS. THE PROCEDURES
HAVE NOT CHANGED FROM THE PRIOR YEAR.
FORM 990, PAGE 1
NAME CHANGE
ARIZONA CHAMBER OF COMMERCE AMENDED ITS ARTICLES OF INCORPORATION TO
CHANGE ITS NAME TO ARIZONA CHAMBER OF COMMERCE AND INDUSTRY. THE
AMENDMENT WAS ADOPTED BY THE BOARD OF DIRECTORS ON JUNE 18, 2009, AND
FILED WITH THE ARIZONA CORPORATION COMMISSION ON OCTOBER 19, 2009.

COMMISSIONERS
KRISTINK, MAYES - Chairman
GARY PIERCE
PAUL NEWMAN
SANDRA D. KENNEDY
BOB STUMP



### ARIZONA CORPORATION COMMISSION

ERNEST G. JOHNSON Executive Director

JEFF GRANT Director Corporations Division

October 27, 2009

DAVID HINNANT % SNELL & WILMER 400 E. VAN BUREN PHOENIX, AZ 85004

RE: ARIZONA CHAMBER OF COMMERCE AND INDUSTRY

File Number: 00590753

We are pleased to notify you that your Amendment to Articles of Incorporation for the above-referenced corporation HAS BEEN APPROVED.

You must publish a copy of the Amendment. The publication must be in a newspaper of general circulation in the county of the known place of business in Arizona for three consecutive publications. A list of acceptable newspapers in each county is enclosed and is also posted on the Commission website. Publication must be completed WITHIN 60 DAYS after October 27, 2009, which is the date the document was approved for filing by the Commission. The corporation may be subject to administrative dissolution if it fails to publish. You will receive an Affidavit of Publication from the newspaper, and you may file it with the Commission.

We strongly recommend that you periodically monitor your corporation's record with the Commission, which can be viewed at www.azcc.gov/divisions/corporations. If you have questions or need further information, please contact us at (602) 542-3026 in Phoenix, or Toll Free (Arizona residents only) at 1-800-345-5819.

Sincerely, Enrique Lira Examiner, Corporations Division

CF:11 REV. 01/2009



AZ CORPORATION COMMISSION

FILED

ARTICLES OF AMENDMENT

OCT 1 9 2009

TO THE ARTICLES OF INCORPORATION

FILE NO. -00590763

ARIZONA CHAMBER OF COMMERCE

Pursuant to the provisions of Section 10-11002 and 10-11006 of the Arizona Revised Statutes, the undersigned Arizona non-profit corporation adopts the following amendments to its Articles of Incorporation:

FIRST:

The name of the corporation is ARIZONA CHAMBER OF COMMERCE.

SECOND:

Attached hereto as Exhibit A is the text of the amendments to the articles of

incorporation.

THIRD:

The amendments were duly adopted by the Board of Directors on June 18, 2009.

Dated this Viva day of June, 2009.

President

### **EXHIBIT A**

# AMENDMENTS TO THE ARTICLES OF INCORPORATION OF

### ARIZONA CHAMBER OF COMMERCE

1. Article I of the Articles of Incorporation is amended in its entirety to read as follows:

The name of the corporation is ARIZONA CHAMBER OF COMMERCE AND INDUSTRY.

2. The first paragraph of Article VI of the Articles of Incorporation is amended in its entirety to read as follows:

The control and management of the affairs of this corporation shall be vested in a Board of Directors. The number of members of the Board of Directors shall be set forth in the By-Laws and may be increased or decreased from time to time as provided therein.

Form **8868** 

(Rev. April 2009)

Department of the Treasury

# Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Internal Revenue Service	File a separate application for each return.									
<ul> <li>If you are filing for a</li> </ul>	n Automatic 3-Month Extension, complete only Part I and check this box n Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this f t II unless you have already been granted an automatic 3-month extension on a previously file		<b>▶</b> X m 8868							
Part I Autor	natic 3-Month Extension of Time. Only submit original (no copies needed)									
A corporation required Part I only	to file Form 990-T and requesting an automatic 6-month extension - check this box and comp	olete	<b>&gt;</b>							
All other corporations to file income tax retui	Including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an ns	exten	sion of time							
noted below (6 month (not automatic) 3-mon you must submit the f	le). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension is for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronic the extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or conculty completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filinglick on e-file for Chanties & Nonprofits.	ally if solida	(1) you want the additional ited Form 990-T Instead,							
• •										
FKA A	NA CHAMBER OF COMMERCE AND INDUSTRY RIZONA CHAMBER OF COMMERCE	8	6-0290347							
	treet, and room or suite no. If a P O. box, see instructions  N CENTRAL AVE, NO. 1433									
instructions City, town	or post office, state, and ZIP code For a foreign address, see instructions IX, AZ 85004	_								
X Form 990 Form 990-BL Form 990-EZ Form 990-PF	Form 990-T (corporation)  Form 990-T (sec. 401(a) or 408(a) trust)  Form 990-T (trust other than above)  Form 1041-A  Form 88	27 69								
Telephone No. ▶  If the organization of this is for a Group	ARIZONA CHAMBER OF COMMERCE AND INDUSTRY  The books are in the care of ▶ 1850 N CENTRAL AVE, SUITE 1433 - PHOENIX, AZ 85004  Telephone No. ▶ (602)248-9172 FAX No ▶  If the organization does not have an office or place of business in the United States, check this box  If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box  If it is for part of the group, check this box ▶ ☐ and attach a list with the names and EINs of all members the extension will cover									
<u> FEBRUA</u>			The extension							
2 If this tax year is	for less than 12 months, check reason		Change in accounting period							
• •	n is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any predits. See instructions	За	\$							
· · · · · · · · · · · · · · · · · · ·	n is for Form 990-PF or 990-T, enter any refundable credits and estimated	Ju	<del></del>							
tax payments m	ade. Include any prior year overpayment allowed as a credit	3b	\$							
	ubtract line 3b from line 3a Include your payment with this form, or, if required, D coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System).	3c	\$ N/A							
	ing to make an electronic fund withdrawal with this Form 8868, see Form 8453-FO and Form 8									

Form 8	868 (Rev. 4-2009)		-		<u>-</u>	Page 2
• If yo	ou are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and ch	eck this box	ĸ		1	<b>▼</b>
Note.	Only complete Part II if you have already been granted an automatic 3-month extension on a prev	ously filed f	Form 88	368		
• If yo	ou are filing for an Automatic 3-Month Extension, complete only Part I (on page 1)					
.Pan	Additional (Not Automatic) 3-Month Extension of Time. Only file the ori	ginal (no co	pies ne	eded)		
Туре	Name of Exempt Organization		Emplo	yer ide	ntificatio	n number
print	ARIZONA CHAMBER OF COMMERCE	<b>沙河</b> 河南	86	-029	90347	
File by t extende due date	Number, street, and room or suite no. If a PO box, see instructions.	の変化の単	For IRS	S use o	nly	
filing the return S instructi	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	7/9504		i de la companya de l		
Check	type of return to be filed (File a separate application for each return)					
$\mathbf{x}$	Form 990 Form 990-EZ Form 990-T (sec 401(a) or 408(a) trust) Form 10 Form 990-BL Form 990-PF Form 990-T (trust other than above) Form 4	= ==	= ' - ' '	m 5227 m 6069		Form 8870
STOP	Do not complete Part II if you were not already granted an automatic 3-month extension on	a previous	ly filed	Form 8	B868.	
Tel If ti	ARIZONA CHAMBER OF COMMERCE be books are in the care of ▶ 1850 N CENTRAL AVE, SUITE 1433 - Exphone No. ▶ (602)248-9172  The organization does not have an office or place of business in the United States, check this box has is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)  If it is for part of the group, check this box ▶ and attach a list with the names and	If this	s is for t	he who	_ ble group,	
	request an additional 3-month extension of time until MAY 15, 2010 .					
5	For calendar year or other tax year beginning JUL 1, 2008 , and	d ending_	JUN	30,	2009	
	If this tax year is for less than 12 months, check reason Initial return Final re					ting period
7	State in detail why you need the extension			•		
	ADDITIONAL TIME IS NEEDED TO GATHER ALL THE INFOFFILE A COMPLETE AND ACCURATE RETURN.	RMATIO	N NE	CESS	SARY	TO
	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less an	ıv				
_	nonrefundable credits. See instructions	´	8a	\$		
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estim	ated				
	tax payments made. Include any prior year overpayment allowed as a credit and any amount paid	(5				
	previously with Form 8868.	[	8b	\$		
c i	Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, de	eposit				
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See in:	structions.	8c	\$		N/A
	Signature and Verification					
Under p	penalties of perjury, I declare that I have examined this form, including accompanying schedules and statement e, correct, and complete, and that I am authorized to prepare this form.	s, and to the		·		
Signatu	ire > Sarah Landke Title > CPA		Date	2/	10/10	
				Fc	rm <b>8868</b>	(Rev. 4-2009)