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Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2008

Open to Public Inspection

A Fo	r the 2	2008 ca	lendar yea	r, or tax year begin	_	and ending 06-30-20	09			
<b>B</b> Ch	eck ıf a <sub>l</sub>	pplicable	Please	C Name of organizatio SIERRA VISTA REGIO		RINC		D Emp	loyer ide	entification number
☐ Add	dress ch	ange	use IRS label or						018606	
┌ Na	me chai	nge	print or	Doing Business As				E Tele	phone ni	umber
┌ Init	ial retui	rn	type. See Specific	Number and street (	or P O box if mail is	not delivered to street add	ress) Room/	suite	0) 417- -	
Г Те	mınatıo	n	Instruc- tions.	300 EL CAMINO REÀ	-			G Gros	s receip	<b>ts</b> \$ 95,248,716
┌ Am	ended i	return		City or town, state o	r country, and ZIP +	4				
☐ Apr	olication	pending		SIERRA VISTA, AZ 8	5635					
,		, , ,	E Nan	L ne and address of P	rincinal Officer		1 11/-> -			
				RET HEPBURN	illicipal Officer			s this a grou iffiliates?	p returr	Yes Vo
				CAMINO REAL	F					
—т Та	x-exem	npt status		A VISTA,AZ 8563 ı(3) <b>◄</b> (ınsert no)		<del>-</del> 527		re all affiliate		
		<u> </u>			1517(4)(1) 51 7	<i>51.</i>		If "No," atta Group Exem <sub>l</sub>		See instructions)
) W	eb site	e: F ww	/W SVRHC	ORG			"(c) `	Group Exemp	ocioni ive	iniber P
<b>К</b> Тур	e of org	janization	Corporat	ion trust associat	on other ►		<b>L</b> Year	of Formation	1963 <b>M</b>	State of legal domicile AZ
Pa	rt I									
	1	•		e organization's mis	-					
ž				EGIONAL HEALTH LENCE IN PRACTI		E COMMITTED TO C ND LEADERSHIP	USTOMER	r-FOCUSED	QUALI	TY HEALTHCARE
Governance					,					
臺	2	Check t	this box 🖵	ıf the organization d	iscontinued its o	perations or disposed	of more th	an 25% of it	s asset	s
Š	3	Number	r of voting r	nembers of the gove	erning body (Part	VI, line 1a)			3 _	13
2 <b>6</b> 60	4	Number	r of ındepen	dent voting membe	rs of the governii	ng body (Part VI, line :	Lb)		4 _	11
€	5	Total no	umber of en	nployees (Part V , lii	ne 2a)				5 _	959
Activities &	6	Total nu	umber of vo	lunteers (estimate	ıfnecessary) .				6 _	118
ĕ	7a	Total gr	ross unrela	ted business reveni	ue from Part VIII	, line 12, column (C)			7a _	902,728
	Ь	Net unr	elated busi	ness taxable incom	e from Form 990	-T, line 34			7b	113,359
								Prior Year		Current Year
gı.	8			d grants (Part VIII,					2,183	1,048,632
enne	9	_						89,227		93,606,328
Reven	10			,	,	, and 7d)		· · · · · · · · · · · · · · · · · · ·	3,578	-334,303
_	11					, 9c, 10c, and 11e)		35!	5,834	902,728
	12	10tali 12)	revenue—a	dd lines 8 through 1	1 (must equal Pa	art VIII, column (A), lı	ne	91,929	9,383	95,223,385
	13		and simila	ar amounts paid (Pa	rt IX, column (A)	, lines 1-3)			0	52,083
	14	Benefi	ts paid to o	r for members (Part	:IX, column (A),	line 4)			0	0
ch	15		es, other co	mpensation, emplo	yee benefits (Pai	t IX, column (A), lines	5 –	26.64		44.267.006
Expenses		10)						36,61	<del>'</del>	44,267,906
<u>₹</u>	16a			raising fees (Part I)		e 11e)			0	
五	ь	•		penses, Part IX, column		)		46.00	7.004	42.400.074
	17			Part IX, column (A)		•		46,007		43,100,871
	18 19			•	-	X, lıne 25, column (A))		82,619	0,303	87,420,860
* or	19	Reven	ue iess exp	enses Subtract lin	e 18 Holli illie 12	•	Pos	,	<del>-</del> +	7,802,525
S S S S	20	T - + - !		+ V line 15\			Вед	ginning of Ye		End of Year
983 884	20		•	t X, line 16)				89,052	· +	96,395,520
Net Assets or Fund Balances	21			Part X, line 26)				40,802	<del>'</del>	40,427,990
	22			d balances Subtrac	t line 21 from lir	ie 20		48,250	0,527	55,967,530
Pai	rt II		ature Blo							
						turn, including accompanyii er (other than officer) is ba				
Plea		<b>L</b> _						2010-05-11		
Sign Here		Sign	ature of office	er				Date		
пег	C		CE NORTON S							
		Туре	e or print nam	e and title			Γ	<u> </u>		
		Preparer				Date	Check If self-	Prepar	er's PTIN	(See Gen Inst )
Paid	_	signature	· •				empolyed 1	·		
•	arer's		ame (or yours	ERNST & YOUNG U	S LLP		-	EIN Þ		
Use (	Unly		and ZIP + 4	TWO NORTH CENT	RAL AVENUE STE 230	00				
		<u></u>		PHOENIX, AZ 8500	04			Phone	no 🕨 (6	502) 322-3000
May	the IR	S discus	s this retu	rn with the preparer	shown above? (S	See instructions) .				┌ Yes ┌ No

# Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organic SIERRA VISTA REGIONAL H LEADERSHIP		OMMITTED TO CUS	STOMER-FOCUSED QUALITY	/ HEALTHCARE THROUGH EXCELLE	ENCE IN PRACTICE, SERVICE, AND
2	Did the organization the prior Form 990 o		ant program se	rvices during the year	r which were not listed on	
	If "Yes," describe th	ese new services on S	chedule O			
3		cease conducting or r			nducts any program	┌ Yes ┌ No
	If "Yes," describe the	ese changes on Sched	ule O			
4	Section 501(c)(3) a		nd 4947(a)(1) t	rusts are required to i	largest program services b report the amount of grants ed	
4a	(Code SEE SCHEDULE O	) (Expenses \$	59,568,318	including grants of \$	0) (Revenue\$	93,606,328 )
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4d	Other program serv	rices (Describe in Sch	nedule O ) luding grants of	f \$	) (Revenue \$	)
4e	Total program serv	ıce expenses \$	59,568,31	8 Must equal Part IX	, Line 25, column (B).	

art IV	Checklist	of Required	l Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12		Νο
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part $I$ .	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule  J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νο
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part VI . . .

# Part IV Checklist of Required Schedules (Continued)

			res	NO
8	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νο
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Νο
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
5	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
6	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	37		No

Pa	t V Statements Regarding Other IRS Filings and Tax Complianc	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	104			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments t	o ven	dors and reportable		.,	
-	gaming (gambling) winnings to prize winners?	 i		1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	2a	959			
b	If at least one is reported in 2a, did the organization file all required federal employr	nent t	ax returns?	2b	Yes	
3a	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this Did the organization have unrelated business gross income of \$1,000 or more during					
	return?			3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sch			3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a sover, a financial account in a foreign country (such as a bank account, securities acaccount)?	_	•	4a		No
b	If "Yes," enter the name of the foreign country					
	See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , Refinancial Accounts.	eport o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time duri	ng the	tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		Νο
С	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp Tax Shelter Transaction?	t Entit	ry Regarding Prohibited	5c		
6a	Did the organization solicit any contributions that were not tax deductible?			6a		N o
b	If "Yes," did the organization include with every solicitation an express statement the were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).			05		
	Did the organization provide goods or services in exchange for any quid pro quo con more?	trıbutı	on of \$75 or	7a		Νο
b	If "Yes," did the organization notify the donor of the value of the goods or services p	rovide	d?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal prope					
_	file Form 8282?	. •		7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay benefit contract?			7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a pers	onal b	enefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form	8899	as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization frequired?	ile a F	orm 1098-C as	7h		
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a					
	supporting organizations. Did the supporting organization, or a fund maintained by a sexcess business holdings at any time during the	spons	oring organization, have	8		Νο
9	year?					
	Did the organization make any taxable distributions under section 4966?			9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person			9b		No
10	Section 501(c)(7) organizations. Enter	•		70		
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations Enter					
	Gross income from members or shareholders	11-				
Ь	Gross income from other sources (Do not net amounts due or paid to other sources	11a				
	against amounts due or received from them )	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	ı lıeu d	of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
	,		I		l	

Section A. Governing Body and Management

No

# Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below	, describe the circumstances	,
	processes, or changes in Schedule O. See instructions.		
)	Enter the number of voting members of the governing body	<b>1a</b>   1	

Ь	Enter the number of voting members that are independent	1b	11			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2	Yes	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
ļ	Did the organization make any significant changes to its organizational documents sfiled? $$ .	ince t	he prior Form 990 was	4		No
;	Did the organization become aware during the year of a material diversion of the organization	anızatı	ion's assets?	5		Νο
,	Does the organization have members or stockholders?			6		No
'a	Does the organization have members, stockholders, or other persons who may elect governing body?			7a		No
b	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		No
3	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the			
_	the governing hody?			0-	V	

а	the governing body?	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•			•	•	•	
Ь	each committee with	aut	horı	ty to	o a c	t or	n be	half	foft	he	gov	ernii	ng b	ody	?												
9a	Does the organization	n ha	ve l	loca	l ch	apt	ers,	, bra	nch	ies,	ora	ffilia	ates	, ?													
ь	If "Yes," does the org	anı	zatio	on h	ave	wri	tter	ı po	licie	es a	nd p	roc	e d u	res	gov	/err	nıng	the	ас	tıvıt	ies	of	suc	ı ch	apte	rs,	

	affiliates, and branches to ensu	ire their operations are	consistent with thos	se of the organi	zation? .		•
10	Was a copy of the Form 990 pr	_			-	anızatı	ions

	must describe in Schedule O the process, if any, the organization uses to review the Form 990	•	•	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be i	reach	ned	at
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O			

8a	Yes	
8b	Yes	
9a		Νο
9b		
10	Yes	
11		Νο

#### Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 $\cdot$ .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
		TOD	162	

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed AZ
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. I another's website. I upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization STEVEN CALABRESE CPA
  300 EL CAMINO REAL

Sierra Vista, AZ 85635 (520) 417-3911

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- \* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i	(B) Average hours per week	(C) Position (check all that apply)							(E)	(F)
(A) Name and Title		Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
							_			

# Part VII Continued

	(B) Average hours per week	(C) Position (check all that apply)							(E)	(F)
<b>(A)</b> Name and Title		Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			+	$\vdash$	$\vdash$		$\vdash$			
1b Total							Þ	2,408,889	9	277,305
2 Total number of individuals (including	those in 1	a) who		v o d	moro	thar	ა ტ 1	00 000 in reportable	2	

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►10

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		Νο
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο

# **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

\$100,000 or compensation from the organization						
(A) Name and business address	(B) Description of services	(C) Compensation				
T L ROOF AND ASSOCIATES 710 S CAMPBELL AVENUE TUCSON, AZ 85719	CONSTRUCTION	1,874,628				
CERNER CORPORATION PO BOX 412702 KANSAS CITY, MO 64141	SOFTWARE MAINTENANCE	2,466,473				
ARAMARK HEALTHCARE MANAGEMENT 12483 COLLECTION CENTER DRIVE CHICAGO, IL 60693	BIO MED/MGT CONTRACT	2,010,986				
CPS INC PO BOX 1000 DEP 176 MEMPHIS, TN 38148	PHARMACY MGMT	1,876,442				
AMN HEALTHCARE INC FILE 56157 LOS ANGELES, CA 90074	REGISTRY SERVICE	502,857				
2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization						

Statement of Revenue

					<b>(A)</b> Total Revenue	(B) Related or Exempt Function	<b>(C)</b> Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC
	1a	Federated car	mpaigns 1a			Revenue		512, 513, or 514
数数	ь	Membership d	-					
E L			1b					
s, g ami	С	Fundraising e	vents <b>1c</b>					
#ੁੱਛ	d	Related organ	ızatıons1d	772,585				
E. S.	e	Government gran	nts (contributions) <b>1e</b>					
Contributions, gifts, grants and other similar amounts	f	All other contribu similar amounts i	tions, gifts, grants, and not included above <b>1f</b>	276,047				
를 다 다	g	Noncash cont	rıbutıons ıncluded ın					
္မ		lines 1a-1f \$			1,048,632			
	h	lotal (Add lin	es 1a-1f)	<u>▶</u>	1,046,632			
യ				Business Code				
inua	2a	NET PATIENT SER MEDICARE/MEDI		446,199	38,998,936	38,998,936		
.¥ 28	ь	NET PATIENT SER	RVICE-OTHER	446,199	53,952,672	53,952,672		
- 3 -	С	CAFETERIA		722,210	367,399	367,399		
₹	d	MOB RENTAL		511,120	240,635			240,635
2	e	RADIOLOGY PRO	FEE	541,900	31,465	31,465		
Program Serwce Revenue	f	All other prog	ram service revenue		15,221	15,221		
Š	g	Total. Add line  ► \$ 93,606,32	es 2a-2f					
	3		come (including divi	dends, ınterest				
		othersimilar	amounts)	[	-308,972			-308,972
	4	Income from inve	estment of tax-exempt b	ond proceeds				
	5	Doubling		▶				
		Royalties .	(ı) Real	(II) Personal				
	6a	Gross Rents	(1) 11001	(11) 1 010 011 01				
	b	Less rental expenses						
	С	Rental income						
	d	or (loss) Net rental inc	lome or (loss)					
				▶				
	7a	Gross amount	(ı) Securities	(II) O ther 0				
		from sales of assets other						
	ь	than inventory Less cost or		25,331				
		other basis and sales expenses		,				
	С	Gain or (loss)		-25,331				
	d	Net gain or (lo	•	•	-25,331			-25,331
	8a		from fundraising cluding					
Other Revenue		\$of contribution 1c) See Part	 ns reported on line IV, line 18					
ě			le G ıf total exceeds					
<u>.</u>	ь		xpensesb					
Ě	с		· · (loss) from fundrais	ing events				
•	9a	Gross income	from gaming	-				
			part IV , line 19					
		exceeds \$15,00						
			а					
	Ь		xpensesb					
	С	Net income of	· (loss) from gaming a	ectivities -				
	10a							
	ь	less cost of	a goods sold b					
	c		(loss) from sales of	ınventory►				
		Miscellaneou		Business Code				
	11a	MEDICAL SU	PPLIES SALES	446,199	884,271		884,271	
	ь	HOUSE RENT	ALS	900,002	18,457		18,457	
	С							
	d	All other reve	nue					
	e	Total. Add line	<u> </u>					
	12	Total Passes	. Add line - 4 to 2 - 2	\$ 902,728	95,223,385	93,365,693	902,728	-93,668
	12	8c,	<b>e.</b> Add lines 1h, 2g, 3	, 4, 5, 0 u, / ū, _	33,223,303	25,505,075	332,120	33,000

# Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).										
Do 1	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses						
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0	0								
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	52,083	52,083								
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	0	0								
4	Benefits paid to or for members	0	0								
5	Compensation of current officers, directors, trustees, and key employees	2,414,663	0	2,414,663	0						
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0	0	0	0						
7	Other salaries and wages	34,264,057	27,202,697	0	0						
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	691,239	387,087	304,152	0						
9	Other employee benefits	4,401,977	2,973,264	1,428,713	0						
10	Payroll taxes	2,495,970	1,854,107	641,863	0						
11	Fees for services (non-employees)										
а	Management	0	0	0	0						
b	Legal	612,168	0	612,168	0						
c	Accounting	140,334	0	140,334	0						
d	Lobbying	0	0	0	0						
e	Professional fundraising See Part IV, line 17	0			0						
f	Investment management fees	105,210	0	105,210	0						
g	Other	7,605,420	3,701,031	3,904,389	0						
12	Advertising and promotion	266,804	1,086	265,718	0						
13	Office expenses	13,476,781	11,627,947	1,848,834	0						
14	Information technology	2,550,878	1,602,495	948,383	0						
15	Royalties	0	0	0	0						
16	Occupancy	1,433,481	947,322	486,159	0						
17	Travel	89,090	37,759	51,331	0						
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0	0	0	0						
19	Conferences, conventions and meetings	392,070	66,343	325,727	0						
20	Interest	1,928,031	1,542,425	385,606	0						
21	Payments to affiliates	0	0	0	0						
22	Depreciation, depletion, and amortization	6,072,263	2,008,212	4,064,051	0						
23 24	Insurance	1,917,776	1,748,295	169,481	0						
a	BAD DEBT	2,912,686	2,912,686	0	0						
b	EQUIP REPAIRS & MAINT	2,093,001	111,354	1,981,647	0						
c	BLDG REPAIRS & MAINT	638,385	383,031	255,354	0						
d	MINOR EQUIPMENT & INSTRUMENT	323,294	265,977	57,317	0						
e	TAXES & LICENSE FEES	213,163	0	213,163	0						
f	All other expenses	330,036	143,117	186,919	0						
25	Total functional expenses. Add lines 1 through 24f	87,420,860	59,568,318	27,852,542	0						
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,.2,000	,		rm 990 (2008)						

Part X	Balance	Shoot
	Balance	Sneer

						(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				13,419,618	1	9,578,979
	2	Savings and temporary cash investments					2	
	3	Pledges and grants receivable, net			3			
	4	Accounts receivable, net				8,839,195	4	8,172,391
	5	Receivables from current and former officers, directors, trustees other related parties Complete Part II of Schedule L			oyees or		5	
	6	Receivables from other disqualified persons (as defined under sepersons described in section 4958(c)(3)(B) Complete Part II of S			6			
	7	Notes and loans receivable, net	•		7			
	8	Inventories for sale or use			i	1,848,921	8	2,179,075
22	9	Prepaid expenses and deferred charges				2,907,910	9	4,038,541
ssets	10a	Land, buildings, and equipment cost basis	10a	ı	76,225,423			
⋖		Land and the desired desired and the Commission Commiss	Iua		70,223,425			
	Ь	Less accumulated depreciation <i>Complete Part VI of</i> Schedule D	10Ь		40,503,957	34,150,112	10c	35,721,466
	11	Investments—publicly traded securities				26,808,147	11	35,558,738
	12	Investments—other securities See Part IV, line 11 Complete Pa	rt VII	of			12	
	13	Investments—program-related See Part IV, line 11 Complete Part IV, line IV,		342,400	13	236,990		
	14	Intangible assets					14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D				736,394	15	909,340
	16	Total assets. Add lines 1 through 15 (must equal line 34)				89,052,697	16	96,395,520
	17	Accounts payable and accrued expenses .				6,235,955	17	4,517,675
	18	Grants payable			18			
	19	Deferred revenue			19			
	20	Tax-exempt bond liabilities		27,958,537	20	27,290,000		
S	21	Escrow account liability Complete Part IV of Schedule D					21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
Εį		persons Complete Part II of Schedule L					22	
	23	Secured mortgages and notes payable to unrelated third parties				964,341	23	848,144
	24	Unsecured notes and loans payable			24			
	25	Other liabilities Complete Part X of Schedule D		5,643,337	25	7,772,171		
	26	Total liabilities. Add lines 17 through 25		40,802,170	26	40,427,990		
<u>س</u>		Organizations that follow SFAS 117, check here ▶ 🗸 and comp	lete li	nes 2	7			
ф. ў		through 29, and lines 33 and 34.						
Balance	27	Unrestricted net assets				48,109,150	27	55,876,663
Ba	28	Temporarily restricted net assets				141,377	28	90,867
귤	29	Permanently restricted net assets			29			
r Fund		Organizations that do not follow SFAS 117, check here ► ☐ and lines 30 through 34.						
s or	30	Capital stock or trust principal, or current funds			30			
ě	31	Paid-in or capital surplus, or land, building or equipment fund .					31	
Assets	32	Retained earnings, endowment, accumulated income, or other fu			32			
Net	33	Total net assets or fund balances		48,250,527	33	55,967,530		
<u>z</u>	34	Total liabilities and net assets/fund balances		89,052,697	34	96,395,520		
Da	rt VT	Financial Statements and Reporting						

ParitXI	Financial	Statements	and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
Ь	Were the organization's financial statements audited by an independent accountant?	2b		Νo
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		Νo
b	If "Yes," did the organization undergo the required audit or audits?	3b		

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As Filed Data -

DLN: 93493131025670

Employer identification number

OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

SIERRA	VISTA	A REGIONAL HE	ALTH CENTER INC									
									-0186064			
Par				harity Status (to be co					Instruct	ions)		
	rganı:			ation because it is (Please								
1	<u> </u>	•		urches, or association of ch			Section 1	L70(b)(1)(	(A)(i).			
2	<u>_</u>			i <b>on 170(b)(1)(A)(ii).</b> (Attac								
3	<u>~</u>	•	•	e hospital service organizati			-		• •		•	
4	ļ	A medical i	research organi	zatıon operated ın conjunctı	on with a l	hospital d	escribed ii	n Section	170(b)(1)	( <b>A</b> )(iii). E	nter the	
	_	•	name, city, and									
5	ı	An organiza	ation operated f	or the benefit of a college or	universit	y owned o	r operated	by a gove	ernmental	unit desc	rıbed ın	
	_	Section 170	)(b)(1)(A)(iv).	(Complete Part II )								
6	<u>_</u>	A federal, s	tate, or local go	overnment or governmental	unıt descr	ıbed ın <b>Se</b>	ction 170	(b)(1)(A)	(v).			
7		An organiza	ation that norma	ally receives a substantial p	art of its s	support fro	m a govei	rnmental u	ınıt or fron	n the gene	ral public	
		described i	n <b>Section 170(b</b>	o)(1)(A)(vi) (Complete Par	tII)							
8		A communi	ty trust describ	ed in <b>Section 170(b)(1)(A)</b>	(vi) (Com	iplete Par	tII)					
9	Г	An organiza	ation that norma	ally receives (1) more than	331/3% o	fits supp	ort from co	ontribution	ns, membe	rship fees	, and gro	ss
		receipts fro	m activities rel	ated to its exempt functions	—s ubject	to certair	exceptio	ns, and (2	) no more	than 331/	3% of	
		ıts support	from gross inve	estment income and unrelate	ed busines	s taxable	ıncome (l	ess sectio	on 511 tax	k) from bu	sinesses	
		acquired by	the organization	on after June 30, 1975 See	Section 5	09(a)(2).	(Complete	e Part III	)			
10		An organiza	ation organized	and operated exclusively to	test for p	ublic safe	ty See <b>Se</b>	ct ion 509(	( <b>a)(4).</b> (Se	ee instruc	tions )	
11	Γ	_	=	and operated exclusively fo					•	•		
				orted organizations describe type of supporting organiza						Section 5	09(a)(3).	Check
		a T					nally Integ		'' d	Гтуре	III - Oth	ner
e	$\sqcap$	By checkin	,. g this box, I cei	rtify that the organization is					one or mor	e disquali	fied perso	ons
				agers and other than one or	more publ	icly suppo	orted orga	nızatıons (	described	ın sectior	509(a)(	1) or
_		section 50										
f		If the organ		d a written determination fro	m the IRS	that it is	a Type I,	Type II o	r I ype III	supportir	ig organiz	ation,
g				as the organization accepted	d anv gift	or contrib	ution from	anv of the	<u> </u>			,
		following pe		<b>.</b>	, <b>3</b>			,				
		(i) a perso	n who directly o	r indirectly controls, either a	alone or to	gether wi	th persons	describe	d ın (ıı)		Yes	No
		and (III) bel	ow, the governı	ng body of the the supported	d organiza	tion?				11g	(i)	
		(ii) a famıly	/ member of a p	erson described in (i) above	7					11g(	ii)	
		(iii) a 35%	controlled enti	ty of a person described in (	ı) or (ıı) al	bove?				11g(	iii)	
h		Provide the	following inforr	nation about the organizatio	ns the org	janızatıon	supports					
					Γ		Г				1	
	• •	ame of	(ii) EIN	(iii) Type of organization		s the	l ' '	ou notify	l	s the	(vii) Am	
		oorted nization		(described on lines 1-9 above or IRC section	col (i)	ation in listed in	_	nızatıon ) of your		ation in rganized	supp	ortr
	, i gui			(See Instructions))		verning		ort?		US?		
					document?							
					Yes	No	Yes	No	Yes	No		

Total

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					<del> </del>		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					1		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV )							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns )		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and <b>stop here</b>		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	<b>▶</b> □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and <b>stop here.</b> The organization qualifies a				,			<b>▶</b> □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				<b>▶</b> □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							<b>►</b> □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		·					_
4.0	the organization meets the "facts and circu							n ▶
18	<b>Private Foundation.</b> If the organization did	not check the b	oux on line 13, 1	oa, 160, 1/a or	1/D, check this	oox an	u see	<b>▶</b> □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
С	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV )						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and <b>stop here</b>						<b>▶</b> □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (			ne 13 column /f	<u> </u>	17	
				-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

Part IV	<b>Supplemental Information.</b> Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)				
	Facts and Circumstances Test				

Schedule A (Form 990 or 990-EZ) 2008

OMB No 1545-0047

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

Open to Public

					Inspection
	_	s," to Form 990, Part IV, Line 3,		art VI, line 46 (Political C	ampaign Activities)
		mplete Parts I-A and B Do not comp 501(c)(3)) organizations_complete F		v. Do not complete Part I P	
	ection 527 organizations complete	, , , , , <del>-</del>	arts FA and C belov	v Do not complete fait FB	
		s," to Form 990, Part IV, Line 4,	or Form 990EZ, Pa	rt VI, line 47 (Lobbying A	Activities)
	, ,, ,	t have filed Form 5768 (election und		•	•
		t have NOT filed Form 5768 (election		(h)) Complete Part II-B Do r	not complete Part II-A
	e organization answered "Ye ection 501(c)(4), (5), or (6) organi	s," to Form 990, Part IV, Line 5 (	Proxy rax)		
	ime of the organization	zadono complete i arc iii		Employer ider	ntıfıcatıon number
SIE	RRA VISTA REGIONAL HEALTH CENTER	INC		05.0405054	
Dar	t I-A To be completed b	y all organizations exemp	t under section	86-0186064   501(c) and section	
		e the instructions for Schedule		i sor(c) and section	52,
1	Provide a description of the ord	ganization's direct and indirect pol	ıtıcal campaıgn act	ıvıtıes ın Part IV	
2	Political expenditures	<b>3</b>	<b>.</b>		¢
3	Volunteer hours				Ψ
					-
Par	rt I-B To be completed be for Schedule C for do	oy all organizations exemp etails.)	t under section	<b>1 501(c)(3).</b> (See the	ınstructions
1	Enter the amount of any excise	e tax incurred by the organization (	under section 4955		\$
2	Enter the amount of any excise	e tax incurred by organization man	agers under section	1 4955	\$
3	If the organization incurred in a	a section 4955 tax, did it file Form	4720 for this year	?	┌ Yes ┌ No
4a	Was a correction made?				┌ Yes
b	If "Yes," describe in Part IV				
Par		y all organizations exemp for Schedule C for details.)	t under section	1 501(c), except sec	tion 501(c)(3).
1	Enter the amount directly expe	ended by the filing organization for	section 527 exemp	ot function activities	\$
2	Enter the amount of the filing o 527 exempt funtion activities	organization's internal funds contril	buted to other orga	nizations for section	\$
3	Total of direct and indirect exe 1120-POL, line 17b	empt function expenditures Add lin	nes 1 and 2 and ent	er here and on Form	\$
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			┌ Yes ┌ No
5	were made Enter the amount p political contributions received	nd Employer Identification Number paid and indicate if the amount was d and promptly and directly deliver action committee (PAC) If addition	paid from the filing ed to a separate po	organization's own interna Hitical organization, such a	l funds or were s a separate
	(a) Name	( <b>b</b> ) Address	(c) EIN	(d) A mount paid from filing organization's internal funds If none, enter - 0 -	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
				1	

	(election under sec	organizations exempt under section 501( tion 501(h)). (See the instructions for Schedul belongs to an affiliated group		768
	<u> </u>	checked box A and "limited control" provisions apply		
	Limits on Lo	bbying Expenditures— s" means amounts paid or incurred.)	(a) Filing Organization's Totals	<b>(b)</b> A ffiliated Group Totals
1a	Total lobbying expenditures to influe	nce public opinion (grass roots lobbying)		
b	Total lobbying expenditures to influe	nce a legislative body (direct lobbying)		
c	Total lobbying expenditures (add line	es 1a and 1b)		
d	Other exempt purpose expenditures			
е	Total exempt purpose expenditures	(add lines 1c and 1d)		
f	Lobbying nontaxable amount Enter to columns—  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$17,000,000	The lobbying nontaxable amount is:  20% of the amount on line 1e  \$100,000 plus 15% of the excess over \$500,000  \$175,000 plus 10% of the excess over \$1,000,000  \$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (ente	r 25% of line 1f)		
h	Subtract line 1g from line 1a Enter -	0 - If line g is more than line a		
i	Subtract line 1f from line 1c Enter -	0- ıf lıne f ıs more than lıne c		
j 	If there is an amount other than zero section 4911 tax for this year?	on either line 1h or line 1i, did the organization file Form	m 4720 reporting	┌ Yes ┌ No

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

	Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	<b>(e)</b> Total	
2a	Lobbying non-taxable amount						
b	Lobbying ceiling amount (150% of line 2a, column(e))						
С	Total lobbying expenditures						
d	Grassroots non-taxable amount						
e	Grassroots ceiling amount (150% of line d, column (e))						
f	Grassroots lobbying expenditures						

Part II-B	To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form	
	<b>5768 (election under section 501(h)).</b> (See the instructions for Schedule C for details.)	

		(a	1)	(b)
		Yes	No	A mount
L	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?	Yes		
ь	Paid staff or management (include compensation in expenses reported on lines c through i)?	Yes		
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?	Yes		
e	Publications, or published or broadcast statements?	Yes		
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		2,420
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?	Yes		
i	Other activities If "Yes," describe in Part IV	Yes		3,007
j	Total lines 1c through			5,427
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		l No l	
ь	If "Yes" enter the amount of any tax incurred under section 4912			
	If "Yes" enter the amount of any tax incurred by organization managers under section 4912			
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		No	
)ar	t TII-A. To be completed by all organizations exempt under section $501(c)(4)$ s	ection	501(c	)(5) or

Part III-A To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). (See the instructions for Schedule C for details.)

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B
To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." (See the instructions for Schedule C for details.)

1	Dues, assessments and similar amounts from members	1 \$	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current Year	2a \$	
b	Carryover from last year	2b \$	
c	Total	2c \$	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3 \$	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4 \$	
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	5 \$	

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
LOBBYING ACTIVITIES	SCHEDULE C, PART II-B	LINE 1G - ACTIVITY CONSISTED OF DINNER IN PHOENIX AZ WITH STATE REPRESENTATIVES AND MEMBERS OF THE HOSPITAL STAFF AND TRUSTEES THE PURPOSE OF THE MEETING WAS TO DISCUSS THE IMPACT OF STATE LEGISLATION UPON THE HOSPITAL LINE 11 - THIS AMOUNT REPRESENTS THE PORTION OF AMERICAN HOSPITAL ASSOCIATION DUES THAT HAVE BEEN ALLOCATED TO LOBBYING ACTIVITIES

Part IV Supplemental I	nformation	
Ident if ier	Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2008

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Attach to Form 990. To be completed by organizations that

answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. Internal Revenue Service

**Employer identification number** Name of the organization SIERRA VISTA REGIONAL HEALTH CENTER INC 86-0186064 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) 3 Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements h 2b Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) 2d d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year 🕨

- 7 A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year 🕨 \$
- Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?
- In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

For Paperwork Reduction Act Notice, see the Intructions for Form 990

(ii) Assets included in Form 990, Part X

- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items
- Revenues included in Form 990, Part VIII, line 1

**►** \$

Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2008

<u>Par</u>	Organizations Maintaining Collections of Art, Hi	stor	<u>ical Tre</u>	easu	res, or Othe	<u>r Similar As</u>	sets (c	ontinued)
3	Using the organization's accession and other records, check any of items (check all that apply)	the fo	llowing th	nat ar	e a significant u	se of its collect	ıon	
а	Public exhibition d	Г	Loan o	rexc	nange programs			
b	Scholarly research e	Г	Other					
c	Preservation for future generations							
4	Provide a description of the organization's collections and explain he Part XIV	ow the	ey further	the o	organization's ex	empt purpose ı	n	
5	During the year, did the organization solicit or receive donations of a assets to be sold to raise funds rather than to be maintained as part						_ Yes	┌ No
Pa	<b>Trust, Escrow and Custodial Arrangements.</b> Cor Part IV, line 9, or reported an amount on Form 990, I				nızatıon answ	ered "Yes" to	Form 9	90,
1a	Is the organization an agent, trustee, custodian or other intermedian included on Form 990, Part X?	y for	contribut	ions	or other assets r		_ Yes	┌ No
b	If "Yes," explain why in Part XIV and complete the following table							
						An	ount	
С	Beginning balance				<b>1</b> c			
d	Additions during the year				1d			
e	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount on Form 990, Part X, line 21	?					Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV							
Pa	rt V Endowment Funds. Complete if the organization ar							
_		<b>b)</b> Prioi	r Year	<b>(c)</b> Tw	o Years Back (d)	Three Years Back	<b>(e)</b> Four Y	ears Back
1a	Beginning of year balance							
b	Contributions							
с	Investment earnings or losses							
d	Grants or scholarships							
е	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the year end balance held as							
а	Board designated or quasi-endowment							
ь	Permanent endowment 🕨							
С	Term endowment ▶							
3a	Are there endowment funds not in the possession of the organization	ı that	are held	and a	dministered for	the		
	organization by						Yes	No
	(i) unrelated organizations					3a(	i)	
	(ii) related organizations			•		3a(		<u> </u>
	If "Yes" to 3a(II), are the related organizations listed as required on					3t	<u> </u>	
4	Describe in Part XIV the intended uses of the organization's endowr			\ <u>\</u>				
261	t VI Investments—Land, Buildings, and Equipment.				•		T	
	Description of investment		a) Cost or o sıs (ınvestn		( <b>b)</b> Cost or other basis (other)	(c) Depreciation	( <b>d</b> ) Bo	ok value
1a	Land				1,824,928	i		1,824,928
b	Buildings				32,706,260	15,580,26	) 1	.7,126,000
С	Leasehold improvements							
d	Equipment				36,551,610	23,138,32	1 1	.3,413,289
е	Other				5,142,625	1,785,370	<u> </u>	3,357,249

uncertain tax positions under FIN 48

(a) Description of security or cateory		(c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives and other financial products		
Closely-held equity interests		
O ther		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	, <b>F</b>	
Part VIII Investments—Program Related.	See Form 990, Part X, line 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
INVESTMENT IN AUXILIARY	236,990	F
HIGH DESERT URGENT CARE	0	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. See Form 990, Part X		
· · · · · · · · · · · · · · · · · · ·	scription	(b) Book value
DEFERRED FINANCING COSTS	, emparem	670,994
PHYSICIAN GUARANTEES		238,346
_		
Total. (Column (b) should equal Form 990, Part X, col.(B) II	ne 15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) II  Part X Other Liabilities. See Form 990, Pa		
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability	rt X, line 25.	
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes	rt X, line 25.	
Part X Other Liabilities. See Form 990, Pa  (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION	(b) A mount	
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount 3,697,052	
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount  3,697,052 2,483,156	
· · · · · · · · · · · · · · · · · · ·	(b) A mount  3,697,052 2,483,156	<b>&gt;</b>
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount  3,697,052 2,483,156	
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount  3,697,052 2,483,156	
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount  3,697,052 2,483,156	<b> </b>
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount  3,697,052 2,483,156	
Part X Other Liabilities. See Form 990, Pa (a) Description of Liability  Federal Income Taxes  ACCRUED COMPENSATION  ESTIMATED THIRD PARTY LIAB	(b) A mount  3,697,052 2,483,156	

Par	Reconciliation of Cha	ange in Net Assets from For	m 990	) to Financial State	ments	
1	Total revenue (Form 990, Part VI	III, column (A), line 12)			1	
2	Total expenses (Form 990, Part 1	2				
3	Excess or (deficit) for the year S	3				
4	Net unrealized gains (losses) on	investments			4	
5	Donated services and use of facil	5				
6	Investment expenses				6	
7	Prior period adjustments				7	
8	Other (Describe in Part XIV)				8	
9	Total adjustments (net) Add line	s 4 - 8			9	
10	Excess or (deficit) for the year pe	er financial statements. Combine line	es 3 and	d 9	10	
Part	XII Reconciliation of Rev	venue per Audited Financial	State	ements With Reven	ue per Re	turn
1	Total revenue, gains, and other	support per audited financial statem	ents .		1	
2	A mounts included on line 1 but	not on Form 990, Part VIII, line 12				
а	Net unrealized gains on investm	nents	[	2a		
b	Donated services and use of fac	ilities		2b		
c	Recoveries of prior year grants			2c		
d	Other (Describe in Part XIV)		[	2d		
e	Add lines <b>2a</b> through <b>2d .</b>				. 2e	
3	Subtract line <b>2e</b> from line <b>1</b> .				. 3	
4	A mounts included on Form 990,	, Part VIII, line 12, but not on line <b>1</b>	1	1		
а		led on Form 990, Part VIII, line 7b		4a		
b	Other (Describe in Part XIV)		•	4b		
C	Add lines <b>4a</b> and <b>4b</b>				. 4c	
5		4c. (This should equal Form 990, Pa		<u> </u>		D. 4
Part 1		penses per Audited Financia audited financial statements			ses per 1	Return 
2		not on Form 990, Part IX, line 25			·   -	
2 a	Donated services and use of fac			2a		
a b	Prior year adjustments			2b		
c	, ,	art IX, line 25	• •	2c 2c		
d	Other (Describe in Part XIV)			2d		
e	Add lines 2a through 2d					
3	Subtract line <b>2e</b> from line <b>1</b> .				3	
4		, Part IX, line 25, but not on line <b>1:</b>				
а		led on Form 990, Part VIII, line 7b		4a		
ь	Other (Describe in Part XIV)			4b		
c	Add lines <b>4a</b> and <b>4b</b>				. 4c	
5	Total expenses Add lines <b>3</b> and	<b>4c.</b> (This should equal Form 990, P	art I, lın	ne 18 )	. 5	
Par	XIV Supplemental Info	rmation			I	
		riptions required for Part II, lines 3, Part XII, lines 2d and 4b, and Part X			4, Part XIV	, lines 1b and 2b,
	Ident if ier	Return Reference		Expl	anat ion	
PART	X		2007	B WAS EFFECTIVE FOR AS OF JUNE 30, 2009 FICANT IMPACTS TO	AND 2008	THERE WERE NO

<b>Ident if ier</b>	Return Reference	Explanation
PART X		FIN 48 WAS EFFECTIVE FOR THE HOSPITAL ON JULY 1, 2007 AS OF JUNE 30, 2009 AND 2008 THERE WERE NO SIGNIFICANT IMPACTS TO THE COMBINED FINANCIAL STATEMENTS

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493131025670

OMB No 1545-0047

Open to Public **Inspection** 

# **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Attach to Form 990. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

**Hospitals** 

SIERRA VISTA REGIONAL HEALTH CENTER INC

**Employer identification number** 

86-0186064 Charity Care and Certain Other Community Benefits at Cost (Optional for 2008) Yes No 1a Does the organization have a charity care policy? If "No," skip to question 6a . . . . . 1a 1b If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients a Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care 3a T 200% Other **b** Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care . . . . . Зh 
 □ 250%
 □ 300%
 □ 350%
 □ 400%
 □ 0ther
 %
 c If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care 4 5a Does the organization budget amounts for free or discounted care provided under its charity care policy? . . . 5a **b** If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . . . 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted 5c **6a** Does the organization prepare an annual community benefit report? . . . . . . . . . . . . . . . 6b If "Yes," does the organization make it available to the public? . . . . . . . . 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Charity Care and Certain Other Community Benefits at Cost (a) Number of (b) Persons **Charity Care and** (d) Direct offsetting (e) Net community benefit activities or (c) Total community (f) Percent of served benefit expense total expense **Means-Tested Programs** programs revenue expense (optional) (optional) Charity care at cost (from worksheets 1 and 2) Unreimbursed Medicaid (from worksheet 3, column a) Unreimbursed costs-other means-tested government programs (from worksheet 3, column b) . . . . . d Total Charity Care and Means-Tested Programs Other Benefits Community health improvement services and community benefit operations (from (worksheet 4) . . . Health professions education (from worksheet 5) . . Subsidized health services (from worksheet 6) . . Research (from worksheet 7) Cash and in-kind contributions to community groups (from worksheet 8)

j Total Other Benefits . . . k Total (line 7d and 7j) . . .

	rt II Community Building activities) (Optional		(b) Persons served (optional)	(c) Total communit	<del>-</del>	(d) Direct offsetting revenue		(e) Net community building expense		<u> </u>	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	· · · · · · · · · · · · · · · · · · ·										
5	Leadership development and training for community members										
- <del>6</del>	Coalition building  Community health improvement										
	advocacy										
8	Workforce development										
9	Other Total							+			
	rt IIII Bad Debt, Medicar	e. & Colle	ction Prac	l tices (Ontional :	or 2008)						
		<u> </u>		( ) p	<u>,</u>						
Sect	ion A. Bad Debt Expense									Yes	No
1	Does the organization report by Statement No. 15?			dance with Heathca	re Financia	ıl Manaç	emer	nt Association	1		
2	Enter the amount of the organ			e (at cost)		2	•				
3	Enter the estimated amount o	_			•	3					
_	attributable to patients eligible								1		
4	Provide in Part VI the text of t In addition, describe the costi for including other bad debt ar	ng methodolo	ogy used in d	etermining the amo				•			
Sect	ion B. Medicare					1					
5	Enter total revenue received f					. 5			1		
6	Enter Medicare allowable cost					. 6			1		
7 8	Enter line 5 less line 6—surp Describe in Part VI the extent the costing methodology or so following methods was used	to which any	shortfall rep	orted on line 7 sho	uld be trea				-		
	Cost accounting system	Γc	ost to charge	e ratio	C O ther						
Sect	ion C. Collection Practices										
9a	Does the organization have a	written debt o	collection pol	ıcy?					9a		
9b Pa	patients who are known to qua	lify for charit	y care or fina	ncial assistance? I	Describe in	Part V I			9b		_
	(a) Name of entity	(b) Description of activity of en			profit <sup>c</sup>	anizatio % or sto ership %	ck	(d) Officers, directors trustees, or key employees' profit % or stock ownership%	profit	Physiciar : % or sto iership %	oc k
1											
2							$\top$				
							+				
4											
5							+				
							_				
6											
7											
8											
9											
10											
11							$\dashv$				
12		+					+				
13							+				
14							+				
		İ									

Part V Facility Information (Required for 2008) ER-24 hours Children's hospital Research facility General medical & Teaching hospital Licensed hospital Critical access Name and address Other (Describe) , hospital . surgical SIERRA VISTA REGIONAL HEALTH CENTER 300 EL CAMINO REAL Χ Χ Χ SIERRA VISTA, AZ 85635 LENO DIAGNOSTIC 200 EL CAMINO REAL DIAGNOSTICS SIERRA VISTA, AZ 85635 SIERRA VISTA REGIONAL HEALTH CENTER **OUT PATIENT SURGERY** 151 COLONIA DE SALUD CENTER SIERRA VISTA, AZ 85635 SIERRA VISTA REGIONAL HEALTH CENTER DIABETES EDUCATION/OUT 1840 PASEO SAN LUIS REACH SIERRA VISTA, AZ 85635 SIERRA VISTA REGIONAL HEALTH CENTER 302 06 EL CAMINO REAL MRI SIERRA VISTA, AZ 85635 SIERRA VISTA REGIONAL HEALTH CENTER 2151 S HWY 92 REHABILITATION SVCS SIERRA VISTA, AZ 85635 SIERRA VISTA REGIONAL HEALTH CENTER ACCTS RECEIVABLES/ 2151 S HWY 92 HOSPICE SIERRA VISTA, AZ 85635

P	art VI S	Supplemental Information (Optional for 2008)
Со	mplete this	part to provide the following information
1	Provide th	e description required for Part I, line 3c, Part I, line 7, Part III, line 4, Part III, line 8, and Part III, line 9b
_		
_		
_		
_		
_		
_		
2	Needs Ass	essment. Describe how the organization assesses the health care needs of the communities it serves
_		
_		
3		<b>lucation of Eligibility for Assistance.</b> Describe how the organization informs and educates patients and persons who may be atient care about their eligibility for assistance under federal, state, or local government programs or under the organization's re policy
_		
4		y Information. Describe the community the organization serves, taking into account the geographic area and demographic its it serves
_		
5		y Building Activities. Describe how the organization's community building activities, as reported in Part II, promote the health munities the organization serves
6		y other information important to describing how the organization's hospitals or other health care facilities further its exempt y promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )
_		
_		
7		nization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in the health of the communites served
_		
8	Ifapplicab	le, identify all states with which the organization, or a related organization, files a community benefit report

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DLN: 93493131025670

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the U.S.

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public Inspect ion Employer identification number

CIEDDA VICTA DECIGNAL III	- A   T     C   E     T   E   T	1.0				' '				
SIERRA VISTA REGIONAL HEALTH CENTER INC							86-0186064			
Part I General Infor	mation on Gra	nts and Assistance	е			•				
<ul><li>Does the organization mathematics the selection criteria use</li><li>Describe in Part IV the organization</li></ul>	ed to award the grai	nts or assistance?			Jibility for the grants or as		ГYes Г।			
Part IV and Sch	IV, line 21 for ar nedule I-1 if addi	ny recipient that rece tional space is	eived more than \$5,0	00. Check this box	tes. Complete if the of the of the office of	eived more than \$5,				
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
2 Enter total number of seconganizations					•					
3 Enter total number of oth							•			
For Paperwork Reduction Act Not				Cat No 50055			hedule I (Form 990) 2008			

	·
art III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
PATIENT ASSISTANCE	100	52,083			

# Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
PROCEDURES FOR MONITORING FUNDS	,	SCHOLARSHIP FUNDS (<\$5,000) ARE PROVIDED TO COCHISE COLLEGE, AND THE COLLEGE ADMINISTERS THE PROGRAM PATIENT ASSISTANCE IS PROVIDED TO INDIVIDUAL PATIENTS OF THE HOSPITAL AS THE NEED BECOMES EVIDENT TO HOSPITAL STAFF THIS TYPE OF ASSISTANCE IS PROVIDED FOR SMALL THINGS SUCH AS PROVIDING MONEY FOR A TAXI CAB FARE UPON DISCHARGE IF THE PATIENT HAS NO OTHER WAY HOME, FOR EXAMPLE

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DLN: 93493131025670

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

ın Part III

Name of the organization

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

2008 2008

Open to Public Inspection

STE	RRA VISTA REGIONAL HEALTH CENTER INC	. ,			
012.		86-0186064			
Pa	rt I Questions Regarding Compensation				
				Yes	Νo
1a	Check the appropriate box(es) if the organization provided any of the following to or for a personal p				
	First class or charter travel  Housing allowance or residence				
	Travel for companions  Payments for business use of pe	•			
	Tax idemnification and gross-up payments  Health or social club dues or init				
	Discretionary spending account  Personal services (e.g., maid, ch	nauffeur, chef)			
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbu provision of all the expenses described above? If "No," complete Part III to explain	rsement or	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in	•	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of organization's CEO/Executive Director Check all that apply  Compensation committee  Written employment contract	the			
	Form 990 of other organizations  Approval by the board or competent of the competence of the competenc	nsation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a				
а	Receive a severance payment or change of control payment?		4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		4b		No
С	. , , , , , , , , , , , , , , , , , , ,		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each ite	m ın Part III			
	501(c)(3) and 501(c)(4) organizations only must complete lines 5-8.				
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accru compensation contingent on the revenues of	e any			
а	The organization?		5a		Νo
Ь	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accru compensation contingent on the net earnings of	e any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any payments not described in lines 5 and 6? If "Yes," describe in Part III	non-fixed	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that subject to the initial contract exception described in Regs. section 53 4958-4(a)(3)? If "Yes				

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
	(I) (II)	372,466 0	131,672 0	432,625 0	28,195 0	23,671 0	988,629 0	0 0
	(I) (II)	198,246 0	53,961 0	32,829 0	27,715 0	18,846 0	331,597 0	0 0
	(I) (II)	123,019 0	35,047 0	17,538 0	14,582 0	18,083 0	208,269	0 0
	(I) (II)	130,652 0	37,942 0	26,231 0	0	17,954 0	212,779 0	0
BARRY HUNTER DAVIS	(1) (11)	183,657 0	0 0	5,405 0	0	4,574 0	193,636 0	0 0
MI KYONG POWELL	(I) (II)	146,616 0	0 0	0	17,187 0	4,380 0	168,183 0	0 0
	(i)							
	(ii) (i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii) (i)							
	(ii)							

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
SCHEDULE J, PART I, LINE 7		THE EXECUTIVE TEAM, WHICH CONSISTS OF THE CEO, CFO, VICE PRESIDENTS, DIRECTORS, AND MANAGERS, ARE ELIGIBLE FOR PARTICIPATION IN THE BONUS PROGRAM THE AMOUNT OF BONUS IS DETERMINED BY A BONUS MATRIX, ONE OF THE COMPONENTS OF WHICH IS AN EARNINGS TRIGGER
,		INCLUDED IN THIS COLUMN FOR HEPBURN, NORTON, MCCALMONT, AND WURTH ARE LIQUIDATION PAYMENTS FROM THE SENIOR EXECUTIVE RETIREMENT PROGRAM
-		

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DLN: 93493131025670

OMB No 1545-0047

# **Supplemental Information on Tax Exempt Bonds**

Department of the Treasury Internal Revenue Service Name of the organization

Schedule K

(Form 990)

To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O.

Open to Public **Inspection** Employer identification number

Part S: A H	t I Bond Issues (Required									100 0100				
S: <b>A</b> H	Bond Tesues (Pequired									86-0186	004			
<b>A</b> H	Dolla 133ac3 (Negaliea	f for 2008)												
<b>A</b> H	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date	Issued	(e) Issue	e Price	<b>(f)</b> Des	(f) Description of Purpose		(g) Defeased		( <b>h)</b> ( ed Behal Issu	
<b>A</b> H											Yes	No	Yes	No
Dort	IERRA VISTA REGIONAL EALTH CENTER INC	86-0186064	191320BL3	06-05-	2003	2,	670,000	CONSTRUC	CONSTRUCTION			х		x
Part	Proceeds (Optional for	2008)												1
	• •	•			4	ı	В	(	3	D	E			
1	Total Proceeds of Issue													
2	Gross Proceeds in Reserve Funds													
3	Proceeds in Refunding or Defeasa	nce Escrows												
4	4 Other Unspent Proceeds													
5	5 Issuance Costs from Proceeds													
6	6 Working Capital Expenditures from Proceeds													
7	7 Capital Expenditures from Proceeds													
8	Year of Substantial Completion					<u> </u>						<u> </u>		
				Yes	No	Yes	No	Yes	No	Yes	No	Yes		No
9	Were the bonds issued as part of a	a current refunding iss	sue?											
10	Were the bonds issued as part of a	an advance refunding	ıssue?											
11	Has the final allocation of proceed	ds been made?												
Part	Private Business Use	(Optional for 2008	)											
				-		_	В	_	:	D			E	
				Yes	No	Yes	No	Yes	No	Yes	No	Yes		No
	Was the organization a partner in a which owned property financed by		mber of an LLC,											

Schedule K	(Form 990) 20	800	
Part III	Private Bu	siness Use	(Continued)

		4	A	В		c		D		I	E
		Yes	No								
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b	Are there any research agreements with respect to the financed property which may result in private business use?										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government											
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government											
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										
Pai	rt IV Arbitrage (Optional for 2008)										
		ı	Α	E	3	c		D		E	
		Yes	No								
1	Has a Form 8038-T been filed wth respect to the bond issue?										
2	Is the bond issue a variable rate issue?										
3a	Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records?										
ь	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?										
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5											
	Were any gross proceeds invested beyond an available temporary period?										

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DLN: 93493131025670

OMB No 1545-0047

2008

Open to Public Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

► Attach to Form 990 or Form 990-EZ.

► To be completed by organizations that answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,

or Form 990-EZ, Part V lines 38b or 40b.

**Transactions with Interested Persons** 

	the organization ISTA REGIONAL HEALTH CENTER INC				Er	nploy	er ide	ntifica	tion n	umber	•		
SIEKKA VI	ISTA REGIONAL HEALTH CLINTER INC				86	86-0186064							
art I	Excess Benefit Transacti	ions (section 501)	c)(3) and section 50:	L (c)(4) or									
	To be completed by organization												
1	(a) Name of disqualified	person	<b>(b)</b> Des	cription of t	ransa	ection			<u>(</u>	(c) Corrected?			
		<u>'</u>	\-/		141.2					Yes	No		
									_				
2 [-1		·		4,,,,,,,,			ا د د		<u> </u>	ı			
	er the amount of tax imposed on t tion 4958	he organization mana		sons during	the y	earui 	naer <b>F</b>	s					
	er the amount of tax, if any, on line						•	\$					
Part II				<u>-</u>			-						
	To be completed by organizat			IV, line 26,	or Fo	rm 9	90-E	Z, Part	V , line	38a			
		(b) Loan to or						(f	·)				
(a) N	ame of interested person and	from the	(c)O riginal principal	(d)Balance due		(e) In Approved default? by board			1 (3)				
	purpose	organization?	zation? amount		aue	ueia	uiti	comm		1 5			
		To From							No	Yes	No	Yes	No
										<u> </u>			
							ļ				<u> </u>		
							-			-	├──		
							-			-	<del>                                     </del>		
otal .			<b> s</b>										
Part III	Grants or Assistance Be		· · · · · · · · · · · · · · · · · · ·										
CII CTTT	To be completed by organ			90, Part I	√, lın	ie 27							
	a) Name of interested person		ıp between ınterested pe	reon				-+ ar +v	of -	ssista			
•)	a) Name of interested person	and	the organization	,,	z)A III	ount c	or gra	nt or ty	реога	1551514	псе		

#### Part IV Business Transactions Involving Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing o organization's revenues?	
	organization			Yes	No
OFFICE SMART	TRUSTEE MCDANIEL, OWNER	270,207	PURCHASE/SALE OF GOODS		No

OMB No 1545-0047

(Form 990)

Department of the Treasury

**SCHEDULE M** 

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990

**Non-Cash Contributions** 

Open to Public Inspection

Internal Revenue Service Name of the organization **Employer identification number** 

	A VISTA REGIONAL HEALTH CENTER INC				86-0186064			
Pa	rt I Types of Property			<u>.</u>				
		(a) Check If applicable	<b>(b)</b> Number of Contributions	<b>(c)</b> Revenues reported on Form 990, Part VIII, line 1g	( <b>d</b> ) Method of de reven	etermi	nıng	
1	Art—Works of art							
2	Art—Historical treasures .							
	Art—Fractional Interests							
	Books and publications							
5	Clothing and household							
6	goods							
7	Boats and planes							
-	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
	Securities—Partnership, LLC,							
	or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution (historic structures)							
14	Qualified conservation contribution (other)							
15	Real estate—Residential .							
16	Real estate—Commercial	Х	1	530,000	APPRAISED VALUE			
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	Other (describe)							
	Other (describe)							
	Other (describe)							
	Other (describe) Number of Forms 8283 received							
29	which the organization complete Acknowledgement			ar for contributions for	29			
30a	During the year, did the organiza						Yes	No
	least three years from the date of for the entire holding period? .			not required to be used for (	exempt purposes			No
						30a		No
	If "Yes", describe the arrangeme							
31	Does the organization have a gif					31		No
32a	Does the organization hire or us contributions?	e third parti	<del>-</del>	to solicit, process, or sell i	non-cash	32a		No
b	If "Yes", describe in Part II							
33	If the organization did not report checked, describe in Part II	revenuesı	n Column (c) for a type of p	roperty for which Column (a	a) IS			

<b>Supplemental Information.</b> Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.							
Identifier	ReturnReference	Explanation					
240111111	Notal III Colored	Explanation					
	1	1					

# DLN: 93493131025670

# **SCHEDULE 0** (Form 990)

▶ Attach to Form 990. To be completed by organizations to provide additional information for Department of the Treasury responses to specific questions for the Form 990 or to provide any additional information. Internal Revenue Service

# **Supplemental Information to Form 990**

OMB No 1545-0047

Inspection

Name of the organization **Employer identification number** 

SIERRA VISTA REGIONAL HEALTH CENTER INC 86-0186064

Identifier	Return Reference	Explanation
FORM 990, PART III, LINE 4A	EXEMPT PURPOSE A CHIEV EMENTS	SIERRA VISTA REGIONAL HEALTH CENTER (SVRHC) OPERATES AN 84 BED SHORT-TERM PRIMARY CARE FACILITY IN RURAL ARZONA SVRHC PROVIDES A FULL RANGE OF INPATIENT, OUTPATIENT, DIAGNOSTIC AND REHABILITATION SERVICES SERVICES PROVIDED FOR YEAR ENDED JUNE 30, 2009 INCLUDED 19,026 INPATIENT DAYS, 98,427 OUTPATIENT REGISTRATIONS AND 25,819 EMERGENCY ROOM VISITS IN SUPPORT OF ITS MISSION AND PHILOSOPHY THE HOSPITAL PROVIDES CARE TO ALL PATIENTS WHO MEET CERTAIN CRITERIA UNDER ITS CHARITY CARE POLICY WITHOUT CHARGE OR AT AMOUNTS LESS THAN ITS ESTABLISHED RATES THE HOSPITAL DOES NOT PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE AND ACCORDINGLY THEY ARE NOT RECORDED AS REVENUE CHARITY CARE SERVICES TOTALED APPROXIMATELY \$1,063,000 WHEN MEASURED AT THE HOSPITAL'S ESTABLISHED RATES THE HOSPITAL PROVIDES CARE TO PATIENTS WHO HAVE ENTERED THE COMMUNITY ILLEGALLY THE CHARGES FOR THESE PATIENTS ARE PARTIFICATE WHO HAVE ENTERED THE COMMUNITY ILLEGALLY THE CHARGES FOR THESE PATIENTS ARE PARTIFICATE WHO HAVE ENTERED THE UNREMBURSED COSTS FOR SERVING THESE PATIENTS WERE APPROXIMATELY \$3,000 PUBLIC PROGRAMS SUCH AS AHCCCS AND MEDICARE PROVIDE FOR THE POOR, INDIGENT AND ELDERLY PUBLIC PROGRAMS DO NOT ALWAYS COVER THE COSTS OF PROVIDING THESE SERVICES THE UNREMBURSED COSTS OF THE MEDICARE PROGRAM WERE APPROXIMATELY \$10,768,000 BENEFITS PROVIDED TO THE COMMUNITY INCLUDE THE COST OF PROVIDING THESE SERVICES THE UNREMBURSED COSTS OF THE MEDICARE PROGRAM WERE APPROXIMATELY \$10,768,000 BENEFITS PROVIDED TO THE COMMUNITY INCLUDE THE COST OF PROVIDING THESE SERVICES THE HORPITAL FOR THAIL FOR THE MEDICARE PROGRAMS FOR SENVICES TO OTHER POPULATIONS WHO MAY NOT QUALIFY AS POOR BUT MAY NEED SPECIAL SERVICES AND SUPPORT THIS TYPE OF COMMUNITY BENEFIT INCLUDES THE COST OF PROGRAMS FOR SENVICES TO OTHER POPULATIONS WHO MAY NOT DEDUCATION, HEALTH CLINICS AND SCREENINGS IT ALSO INCLUDES COSTS INCURRED BY THE HOSPITAL FOR TRAINING HEALTH PROFESSIONALS THE HOSPITAL FOR TRAINING HEALTH PROFESSIONALS THE HOSPITAL FOR FROM THE POPULATION OF

FORM 990, PART VI, FAMILY/BUSINESS DIANE MCDANIELS, TRUSTEE, AND MARI PETERSON BUSINESS RELATIONSHIP	ON, TRUSTEE, HAVE A

SCOUTS OF AMERICA, LITTLE LEAGUE AND PARTICIPATION IN REGULAR BLOOD DRIVES

Identifier	Return Reference	Explanation
FORM 990, PART VI, LINE 10	PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW 990	THE 990 IS PREPARED BY THE CONTROLLER CAREFULLY CONSIDERING THE ORGANIZATION'S ENTRIES ON THE RETURN THOSE QUESTIONS CONCERNING COMPENSATION HAVE BEEN REVIEWED WITH THE VICE PRESIDENT OF HUMAN RESOURCES AND ALL COMPENSATION HAS BEEN SUPPLIED BY THE HUMAN RESOURCES DEPARTMENT THE ENTIRE RETURN HAS BEEN REVIEWED FOR CORRECTNESS WITH THE CFO ONCE COMPLETED THE RETURN WAS THEN REVIEWED BY E&Y TAX DEPARTMENT BEFORE THE FINAL RETURN IS FILED, THE COMPLETED 990 AND 990T IS REVIEWED WITH THE FINANCE COMMITTEE OF THE BOARD HIGHLIGHTING THE AREAS OF CONCERN TO A GOVERNING BODY A COMPLETED COPY IS MADE AVAILABLE FOR ALL TRUSTEES TO REVIEW PRIOR TO FILING ANSWERS ARE PROVIDES TO ANY QUESTIONS OR CONCERNS

ldentifier	Return Reference	Explanation
FORM 990, PART VI, LINE 12C	PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST	THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY THE FOLLOWING PROCEDURES ARE EMPLOYED ALL OFFICERS, LEADERS OR IDENTIFIED OTHERS SHALL COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE AND SUBMIT IT TO THE HOSPITAL ANNUALLY. THE TERM "CONFLICT OF INTEREST" MEANS THAT CIRCUMSTANCES WHERE THE BEST INTERESTS OF SIERRA VISTA REGIONAL HEALTH CENTER (SVRHC) CONFLICT WITH EITHER THE ECONOMIC, PROFESSIONAL, POLITICAL, OR PERSONAL INTERESTS OF ONE OR MORE OFFICERS, LEADERS, OR IDENTIFIED OTHERS OF SVRHC. THE RELATIONSHIP BETWEEN SVRHC AND ITS OFFICERS, LEADERS, AND IDENTIFIED OTHERS IS ONE WHICH IS COMPLEX AND CHANGING THERE ARE CIRCUMSTANCES WHICH MAY EXIST WHICH MAY INTERTWINE THE INTERESTS OF SVRHC AND ITS OFFICERS, LEADERS, AND IDENTIFIED OTHERS IN ORDER TO RECOGNIZE AND EFFECTIVELY DEAL WITH CIRCUMSTANCES OF THIS NATURE, THE FOLLOWING POLICY HAS BEEN ADOPTED ANY AND ALL CONFLICTS OF INTEREST SHALL BE DISCLOSED TO THE HOSPITAL EITHER AT THE TIME OF HIRE, INCEPTION OF RELATIONSHIP, AND/OR AT THE TIME OF AN INITIAL AGREEMENT/CONTRACT OR AT ANY TIME A CONFLICT OF INTEREST OCCURS EACH CALENDAR YEAR OFFICERS, LEADERS, AND IDENTIFIED OTHER SHALL COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE WILL RESULT IN THE OFFICER, LEADER, OR IDENTIFIED OTHER SEING REMOVED FROM THEIR RELATIONSHIP WITH THE HOSPITAL WHILE THIS IS AN ANNUAL REQUIREMENT, IT IS NOT MEANT TO TAKE THE PLACE OF IMMEDIATE AND APPROPRIATE DISCLOSURE OF A CONFLICT OF INTEREST BY AN OFFICER, LEADER, OR IDENTIFIED OTHER TO THE HOSPITAL WHEN CIRCUMSTANCES OCCUR ANY POTENTIAL CONFLICT OF INTEREST SHALL BE DISCLOSED TO THE HOSPITAL THE POTENTIAL CONFLICT WILL BE REVIEWED EITHER BY THE CEO/PRESIDENT OR HIS/HER DESIGNEE(S) OR BY THE BOARD OF TRUSTEES CHAIRPERSON OR HIS/HER DESIGNEE(S) DEPENDING ON THE NATURE OF THE POTENTIAL CONFLICT AD DECISION PERTAINING TO THE CONFLICT OF INTEREST AND THE NATURE OF THE POTENTIAL CONFLICT AD DECISION PERTAINING TO THE CONFLICT OF INTEREST AND THE NATURE OF THE POTENTIAL CONFLICT AD DECISION PERTAINING TO THE CONFLICT OF INTEREST AND

ldentifier	Return Reference		Explanation
FORM 990, PART VI, LINES 15A AND 15B	PROCEDURES USED TO DETERMINE COMPENSATION	BE MAINTAINED AT OR AE WILL DEVELOP A COMPET DATA IT IS THE POLICY OF INCENTIVE BONUS BASED FINANCIAL PERFORMANCE APPROPRIATELY ALIGNED INDEPENDENT COMPANY ARRANGEMENTS IN TAXTHE INDEPENDENT COMPETITIVE SURVEY SOURCES WITH ORDER TO REVIEW THE COMPETITIVE SURVEY SOURCES WITH ORDER TO REVIEW THE COMPETITIVE BOTH SHORT AND LONG PERQUISITE PREVALENCE ADJUST THE DATA TO ACREVIEW OF INCENTIVE BOTH SIZETHE INDICATION OF THE FOLLOWING SKILLS AND EXPERIENCE REWARD COMPONENTS THE ABILITY OF THE HOSMAKE RECOMMENDATION TO THE SVIRIC BOARD OREVIEW THE RECOMMENDATION TO THE SVIRIC BOARD OREVIEW THE RECOMMENDATION TO THE SVIRIC BOARD OREVIEW THE RECOMMENDATION THE APPROVAL TRUSTED	RA VISTA REGIONAL HEALTH CENTER THAT AN EXECUTIVE'S BASE SALARY WILL BOVE THE 50TH PERCENTILE AND THAT ANNUALLY THE BOARD OF TRUSTEES NSATION PLAN UTILIZING A THIRD PARTY CONSULTANT AND CURRENT MARKET OF SIERRA VISTA REGIONAL HEALTH CENTER THAT EXECUTIVES WILL BE PAID AN 10 ON AN ANNUAL INCENTIVE PLAN COMPRISED OF FINANCIAL AND NON-E METRICS APPROVED BY THE BOARD OF TRUSTEES, THE PLAN WILL BE OWITH THE PROBABILITY OF A CHIEVEMENT PROCEDUREENGAGE AN TO CONDUCT A COMPENSATION VALUATION STUDY OF COMPENSATION EXEMPT ORGANIZATIONS UNDER THE INTERMEDIATE SANCTIONS LEGISLATION
ldentifi	er Re	eturn Reference	Explanation

ldentifier	Return Reference		Explanation
VI, LINE 19	DOCUMENTS TO GE	ENERAL PUBLIC	POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART	AVAILABILITY OF	CERTA IN	THE HOSPITAL MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

Identifier	Return Reference	Explanation
FORM 990, PART I, LINE 6	VOLUNTEER SERVICES	VOLUNTEERS IMPACT EVERY DEPARTMENT AND ARE A SOURCE OF COMFORT TO PATIENTS AND FAMILY MEMBERS THE QUALITY OF CARE THAT SVRHC PROVIDES IS NOT JUST A RESULT OF THE OUTSTANDING STAFF AND PHY SICIANS, BUT ALSO A DIRECT IMPACT FROM THE FRIENDLINESS AND CHEERY ATTITUDES EACH VOLUNTEER GIVES TO THE HOSPITAL VOLUNTEERS SACRIFICE THEIR TIME AND ENERGY AS AMBASSADORS FOR SVRHC AND ARE TRUE GEMS IN THIS COMMUNITY WE UTILIZE VOLUNTEERS IN MOST OF THE DEPARTMENTS HERE AT THE HOSPITAL THESE AREAS INCLUDE CLINICAL DEPARTMENTS SUCH AS MATERNAL/CHILD, MED/SURGICAL, ICU/TELE, EMERGENCY DEPARTMENT, AND REHABILITATION SERVICES OUR VOLUNTEERS WORK CLOSELY WITH OUR NURSING STAFF AND TECHNICIANS TO LEND ASSISTANCE WHEREVER NEEDED THEY HELP GREET PATIENTS AND FAMILY MEMBERS, ANSWER PHONES, STOCK SMALL SUPPLIES, CREATE PACKETS, HELP WITH CHARTS, AND TAKE ITEMS TO PATIENT ROOMS SUCH AS FLOWERS OR MAIL OUR NON-CLINICAL DEPARTMENTS INCLUDE MEDICAL RECORDS, CLIENT SERVICES, HUMAN RESOURCES, PATIENT ACCOUNTS, AND NUTRITION & FOOD SERVICES OUR VOLUNTEERS HELP OUT IN THESE AREAS BY MAKING COPIES, DATA ENTRY, PUTTING TOGETHER PACKETS, ANSWERING PHONES, COVERING THE OFFICE FOR MEETINGS, MAKING FILES AND DOING FOOD PREPARATION HOSPICE, CASA DE LA PAZ VOLUNTEERS PROVIDE COMFORT, CARE, AND SUPPORT TO TERMINALLY ILL PATIENTS AND THEIR FAMILY MEMBERS A 30 HOUR HOSPICE TRAINING IS REQUIRED WHICH PROVIDES VOLUNTEERS THE NECESSARY

MEDICARE GUIDELINES

AUDITED FINANCIAL

**STATEMENTS** 

FORM 990,

PART XI, LINE

TRAINING AND TOOLS TO ASSIST THESE SPECIAL CLIENTS IN THEIR DAILY LIVES WE ARE REQUIRED TO HAVE A CERTAIN PERCENTAGE OF VOLUNTEER HOURS TO STAFF HOURS TO MAINTAIN OUR STATUS AND MEET

AUDITED FINANCIAL STATEMENTS ARE ISSUED ON A CONSOLIDATED BASIS ALONG WITH

THEREFORE, THIS QUESTION IS ANSWERED NO IN ACCORDANCE WITH THE INSTRUCTIONS

AFFILIATES AUDITED FINANCIAL STATEMENTS ARE NOT ISSUED ON A STAND-ALONE BASIS

#### DLN: 93493131025670

2008

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE R** (Form 990)

Department of the Treasury

▶ Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.

**Related Organizations and Unrelated Partnerships** 

► See separate instructions. Internal Revenue Service

Name of the organization **Employer identification number** SIERRA VISTA REGIONAL HEALTH CENTER INC 86-0186064

Part I Identification of Disregarded Entities					
(A) Name, address, and EIN of disregarded entity	<b>(B)</b> Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	(D) Total income	<b>(E)</b> End-of-year assets	<b>(F)</b> Direct controlling entity
SVRHC URGENT CARE LLC 300 EL CAMINO REAL SIERRA VISTA, AZ 85635 86-0186064	URGENT CARE	AZ	0	0	N/A
SVRHC PROPERTIES LLC 300 EL CAMINO REAL SIERRA VISTA, AZ 85635 86-0186064	мов	AZ	0	0	NA
Part II Identification of Related Tax-Exempt Organizati	ons				
(A) Name, address, and EIN of related organization	<b>(B)</b> Primary activity	(C) Legal domicile (state or foreign country)	( <b>D</b> ) Exempt Code section	(E) Public chanty status (if section 501(c)(3)	( <b>F)</b> Direct controlling entity
SVRHC FOUNDATION  300 EL CAMINO REAL SIERRA VISTA, AZ85625 86-0729397	FUND RAISING	AZ	501(C)(3)	509(A)(2)	NA
SIERRA VISTA COMMUNITY HOSPITAL AUX  300 EL CAMINO REAL SIERRA VISTA, AZ85625 86-0431251	FUND RAISING	AZ	501(C)(3)	509(A)(2)	NA

	1		(C)						(H	17		$\overline{}$	(J)
(A) Name, address, and EIN of related organization	( <b>B)</b> Primary a	) activity	(C) Legal domicile (state or foreign country)	<b>(D)</b> Direct controlling entity	( <b>E</b> ) Predominant income(related, investment, unrelated)	Share	<b>(F)</b> e of total income	<b>(G)</b> Share of end-of-year assets	Disprop allocat	ortionate	(I) Code V—UBI amount Box 20 of K-1	Gene on man	eral or naging rtner?
									Yes	No		Yes	No
HIGH DESERT CLINIC AND OCCUPATIONAL CARE													
77 E FRY BLVD SIERRA VISTA, AZ85635 26-0708365	URGENT CAF	RE	AZ		RELATED		0	0		No	0	$\perp$	No
												$\perp$	
												$\perp$	
													$oxed{igspace}$
Part IV Identification of Relat	ted Organ	nizatio	ns Taxal	ole as a Corpora	ation or Trust								
(A) Name, address, and EIN of related organiza	tion	( <b>B</b> ) Primary a	) activity	<b>(C)</b> Legal domicile (state or foreign country)	( <b>D</b> ) Direct contr entity		(E) Type of entity (C corp, S corp, or trust)	<b>(F)</b> Share of total inco	me	end		(H) ercentage wnership	
ARIZONA FAMILY CARE ASSOCIATES 6 SOUTH 2ND ST SIERRA VISTA, AZ85635	PH	HYSICIAN	GROUP	AZ	NA		C CORP	147	,006		765,420 58	14 %	

Part V	Transactions	with Related	Organizations
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Part V	Transactions with Related Organizations			
Not	e. Complete line 1 if any entity is listed in Parts II, III or IV	١	Yes	No
<b>1</b> During	g the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Rec	ceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1		No
<b>b</b> Gift	t, grant, or capital contribution to other organization(s)	)		No
<b>c</b> Gift	t, grant, or capital contribution from other organization(s)	١	Yes	
<b>d</b> Loa	ans or loan guarantees to or for other organization(s)			No
<b>e</b> Loa	ans or loan guarantees by other organization(s)	<u>:</u>		No
<b>f</b> Sale	e of assets to other organization(s)	+		No
	rchase of assets from other organization(s)	1		No
_	change of assets			No
i Leas	se of facilities, equipment, or other assets to other organization(s)			No
j Lea	use of facilities, equipment, or other assets from other organization(s)			No
<b>k</b> Per	rformance of services or membership or fundraising solicitations for other organization(s)			No
I Perf	formance of services or membership or fundraising solicitations by other organization(s)			No
<b>m</b> Sha	arıng of facılıtıes, equipment, mailing lists, or other assets	n \	Yes	
n Sha	aring of paid employees			No
o Rei	Imbursement paid to other organization for expenses	,		No
<b>p</b> Rei	Imbursement paid by other organization for expenses	1		No
<b>q</b> Oth	her transfer of cash or property to other organization(s)	+		No
r Oth	ner transfer of cash or property from other organization(s)	١	Yes	

	<b>(A)</b> Name of other organization(s)	<b>(B)</b> Transaction type(a-r)	<b>(C)</b> Amount Involved
(1)	SVRHC FOUNDATION	С	689,585
(2)	HIGH DESERT CLINIC AND OCCUPATIONAL CARE LLC	R	66,124
(3)	SVRHC FOUNDATION	М	0
(4)			
(5)			
(6)			

## Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

									_									
<b>(A)</b> Name, address, and EIN of entity	<b>(B)</b> Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	organizations		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		<b>(E)</b> Share of end-of-year assets	(F) Disproprtionate allocations?		( <b>G)</b> Code V—UBI amount on Box 20 of K-1	(H) General o managing partner?	)
			Yes	No		Yes	No		Yes	No								
			•			•	•	Sabadula	D / Form	000) 2000								

Software ID: Software Version:

**EIN:** 86-0186064

Name: SIERRA VISTA REGIONAL HEALTH CENTER INC

#### Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa												
		Posit t	(C non (d hat a	chec		I			<b>(E)</b>	(F) Estimated amount of other compensation from the organization and related organizations		
(A) Name and Title	(B) Average hours per week	Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)			
LANNY KOPE , CHAIRPERSON	4 0	Х		Х				1,470	0	0		
MARI PETERSON , VICE CHAIRPERSON	4 0	Х		X				540	0	0		
BRUCE DOCKTER , SECRETARY	4 0	Х		Χ				540	0	0		
RONALD WAGNER, TRUSTEE	4 0	Х						1,470	0	0		
PHIL GARCIA , TRUSTEE	4 0	Х						540	0	0		
JOHN HAUN MD , TRUSTEE	4 0	Х						540	0	0		
DAVID KNAPP MD , TRUSTEE	4 0	Х						43,374	0	0		
DIANE MCDANIEL , TRUSTEE	4 0	Х						540	0	0		
JOANNA MICHELICH PHD , TREASURER	4 0	Х						540	0	0		
SUSAN A WARNE, TRUSTEE	4 0	Х						540	0	0		
WILLIAM MILLER, TRUSTEE	4 0	Х						270	0	0		
HARL PIKE , TRUSTEE	4 0	Х						270	0	0		
RALPH MAYBERRY MD , TRUSTEE	4 0	Х						7,543	0	0		
MARGARET HEPBURN , PRESIDENT & CEO	40 0			х				936,763	0	51,866		
BRUCE NORTON , SR VICE PRESIDENT FINANCE/CFO	40 0			х				285,036	0	46,561		
REBECCA MCCALMONT, VICE PRESIDENT	40 0				х			175,604	0	32,665		
MARIE WURTH , VICE PRESIDENT	40 0				Χ			194,825	0	17,954		
BARRY HUNTER DAVIS , ED DIRECTOR	40 0				х			189,062	0	4,574		
MI KYONG POWELL , RADIOLOGY TECH	40 0					Х		146,616	0	21,567		
WAYNE FRANCIS FRALEIGH , DIR REHAB SERVICES	40 0					Х		106,306	0	34,495		
HERIBERTO C CAMPAS , RIS/PACS COORDINATOR	40 0					Х		106,135	0	27,899		
STEVEN CALABRESE , CONTROLLER	40 0					Х		105,700	0	20,565		
WILLIAM C HARRIS , DIR BUS DEVELOPMENT	40 0					х		104,665	0	19,159		

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
NET PATIENT SERVICE- MEDICARE/MEDICAID	446,199	38,998,936	38,998,936		
b NET PATIENT SERVICE-OTHER	446,199	53,952,672	53,952,672		
c CAFETERIA	722,210	367,399	367,399		
d MOBRENTAL	511,120	240,635			240,635
e RADIOLOGY PRO FEE	541,900	31,465	31,465		