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# Form 990 Department of the Treasury Internal Revenue Service

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2008

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

<u>A</u>	For the	e 2008 ca	lendar year, or tax year beginning $$ JUL $1$ , $2008$ $$ and ending $$	<u>JUN 30, 2009</u>	
В	Check if applicable	e Please	C Name of organization	D Employer identific	cation number
	Addre	ss label or	SAN JUAN CENTER FOR INDEPENDENCE		
	Name chang	type	Doing Business As		462199
Ļ	Initial return	Cmaasta	Number and street (or P.O. box if mail is not delivered to street address) Room/suite		
Ļ	Termii ation	Instruc-	3535 E 30TH ST 101	505	<u> 566-5827                                     </u>
	Amen		Crty or town, state or country, and ZIP + 4	G Gross receipts \$	4854974.
	Application		FARMINGTON, NM 87402	H(a) Is this a group re	
	penda	<sup>ng</sup> F Nar	ne and address of principal officer:	for affiliates?	Yes X No
				H(b) Are all affiliates inc	luded? Yes No
Τ.	Tax-ex	empt statu	us: X 501(c) ( 3 ) ◀ (insert no.)	If "No," attach a	list. (see instructions)
			w.SJCI.ORG	H(c) Group exemption	
		organizatio	n: X Corporation	r of formation: 1999 N	State of legal domicile: NM
P		Summ			
Governance			scribe the organization's mission or most significant activities PROVIDE S. DISABILITIES	ERVICES TO I	NDIVIDUALS
ī,			s box  if the organization discontinued its operations or disposed of more	re than 25% of its assets	).
Ş.			of voting members of the governing body (Part VI, line 1a)	3	0
			of independent voting members of the governing body (Part VI, line 1b)	4	0
•ජ ග			aber of employees (Part V, line 2a)	5	362
itie			aber of volunteers (estimate if necessary)	6	0
Activities	1		s unrelated business revenue from Part VIII, line 12, column (C)		0.
ĕ	1	_	ated business taxable income from Form 990-T, line 34	7b	0.
		TTO COMMON		Prior Year	Current Year
	8	Contribut	ions and grants (Part VIII, line 1h) RECEIVED	4216100.	4375851.
nue	1		1 1 101 1		
Revenue			service revenue (Part VIII, line 2g)	-68748.	-149427.
æ	11	Other rev	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		742.
			nue - add lines 8 through 11 (must equal Part-Will-column (A), line 12)	4147352.	4227166.
	13	Grants an	d similar amounts paid (Part IX, column (A), lines 13) 1V, UI	44816.	50493.
			paid to or for members (Part IX, column (A), line 4)		
co.	1	•	other compensation, employee benefits (Part IX, column (A), lines 5-10)	3065813.	3464548.
Expenses	162		nal fundraising fees (Part IX, column (A), line 11e)		
per	h		draising expenses (Part IX, column (D), line 25)		
щ	17		penses (Part IX, column (A), lines 11a-11d, 11f-24f)	753148.	409035.
	1	-	enses. Add lines 13-17 (must equal Part IX, column (A), line 25)	3863777.	3924076.
	1	-	less expenses. Subtract line 18 from line 12	283575.	303090.
20	3	Tio Volido	oos oxponesso. Osserdor into To Welliamo 12	Beginning of Year	End of Year
Net Assets or	20	Total asse	ets (Part X, line 16)	4051953.	4376277.
ASS	21		lities (Part X, line 26)	232550.	253784.
₹	22		s or fund balances. Subtract line 21 from line 20	3819403.	4122493.
	art II		ture Block		
_		Under pena	Ities of perjury, I declare that I have examined this return, including accompanying schedules and statements	, and to the best of my knowledg	ge and belief, it is true, correct,
		and comple	te Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge		
Sig	n			1 1-8	7-10
Her		Sign	nature of officer	Date O	
	•		lin Carrer Chief Financial	Ottile	
		Тур	e or print name and title		
		Preparer's			r's identifying number tructions)
Paid	d	signature		elf- nployed $\blacktriangleright$ $\Box$	P00056906
	parer's	Firm's name			0398424
Use	Only	yours if self-employ	ed). 703 W APACHE ST		
		address, an ZIP + 4	FARMINGTON, NM 87401	Phone no. ► 5	05_327-0074
Ma	v the IF		s this return with the preparer shown above? (see instructions)		Yes No

LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2008)

26

27

person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II

contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial

Form 990 (2008) SAN JUAN CENTER FOR INDEPENDENCE
Part IV Checklist of Required Schedules (continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee.			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		_X_
ь	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		_X_
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		_X_
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		<u>X</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
		Form	990 (	2008)

85-0462199 Form 990 (2008) SAN JUAN CENTER FOR INDEPENDENCE Statements Regarding Other IRS Filings and Tax Compliance Part V Yes No 1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S Information Returns Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming Х (gambling) winnings to prize winners? 10 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 362 filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country ▶ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5c . . . 6a Did the organization solicit any contributions that were not tax deductible? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts 6b were not tax deductible? Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X 7c to file Form 8282? d If "Yes," indicate the number of Forms 8282 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal 7e benefit contract? 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7<u>g</u> h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h

8 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have

Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.

b Did the organization make a distribution to a donor, donor advisor, or related person?

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

b Gross income from other sources (Do not net amounts due or paid to other sources against

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

excess business holdings at any time during the year? ....

Section 501(c)(7) organizations. Enter. N/A

Section 501(c)(12) organizations. Enter: N/A a Gross income from members or shareholders

amounts due or received from them.)

a Did the organization make any taxable distributions under section 4966?

a Initiation fees and capital contributions included on Part VIII, line 12

Form 990 (2008)

8

9b

12a

10

10a

10b

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

<u>Sec</u>	tion A. Governing Body and Management			
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,			
	processes, or changes in Schedule O. See instructions.			
1a	Enter the number of voting members of the governing body <u>1a</u>	1		
b	Enter the number of voting members that are independent	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	_5		X
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following			
а	The governing body?	_8a_	X	
ь	Each committee with authority to act on behalf of the governing body?	8b	X	
9a	Does the organization have local chapters, branches, or affiliates?	9a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must			
	describe in Schedule O the process, if any, the organization uses to review the Form 990	10	X	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		_X_
Sec	tion B. Policies			
			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	X	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this is done	12c	X	
13	Does the organization have a written whistleblower policy?	13	_X	
14	Does the organization have a written document retention and destruction policy?	14	X	ļ
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	X	<u> </u>
b	Other officers or key employees of the organization?	15b		X
	Describe the process in Schedule O. (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	<u>16a</u>		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	ın joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶NM			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection. Indicate how you make these available Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	nd fina	ncial	
	statements available to the public			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion: 🕨		
-	SAN JUAN CENTER FOR INDEPENDENCE - 505 566-5837			
	3535 E 30TH, FARMINGTON, NM 87401			

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees; officers; key employees; highest compensated employees, and former such persons.

(A) Name and Title	(B) Average			(( Posi	C)			(D) Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated
Name and Title	hours	(с				app	ıly)	compensation	compensation	amount of
	per week	director	Institutional trustee			Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
PAMELA HAMNER	5 00									
SECRETARY/TREASURER	5.00	-				$\vdash$	$\vdash$	0.	0.	0.4
JERRY BOCKMON								_	•	
MEMBER	5.00	$\vdash$		┢		-		0.	0.	0
FIM SEIFRIED	F 00							0.	•	0
PRESIDENT	5.00	$\vdash$				-	$\vdash$	U.•	0.	0 .
SHERRY BUFFINGTON	5.00							0.	0.	0.
MEMBER LOUISE TSO	3.00		$\vdash$	$\vdash$	$\vdash$	_		0.		<u> </u>
VICE PRESIDENT	5.00		ĺ					0.	0.	0
HELEN ROOT	3.00	$\vdash$	<del>                                     </del>					0.	0.	
MEMBER	5.00							0.	0.	0 .
THEO KEITH	3.00									<u></u>
MEMBER	5.00							0.	0.	0.
JERRY HANHARDT										
MEMBER	5.00							0.	0.	0 .
PATRICIA ZIEGLER										
EXECUTIVE DIRECTOR	40.00	X	_			X		68526.	0.	0 .
			1	1						

Form 990 (2008)

Form **990** (2008)

Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation

from the organization

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	50493.	50493.		
3	Grants and other assistance to governments, organizations, and individuals outside the U S				
_	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	68526.	6853.	61673.	
_	trustees, and key employees	00320.	0033.	01073.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
-	persons described in section 4958(c)(3)(B)  Other salanes and wages	3072438.	2919228.	153210.	
7	Pension plan contributions (include section 401(k)		2919220.	133210.	
8	and section 403(b) employer contributions)	13044.	12152.	892.	
	Other employee benefits	42792.	39993.	2799.	_
9	D	267748.	249302.	18446.	
10	Fees for services (non-employees):	201140.	447304		
11		9147.	5779.	3368.	
		7,4,4	3,,,,,	33001	<del>-</del>
b	A	13169.	8321.	4848.	
C	Labbuma	13103.		10101	
d	0 (	<u> </u>			
e f	Investment management fees	21449.	11936.	9513.	
	_	4549.	2874.	1675.	
g 40		24080.	24080.	10/3	
12	Advertising and promotion	12503.	7900.	4603.	
13	Office expenses	12303.	7300.	4003.	
14	Information technology				
15	Royalties	63556.	47329.	16227.	
16	Occupancy	57585.	36385.	21200.	<del></del>
17	Payments of travel or entertainment expenses	37303.	30303.	212001	<u> </u>
18	•				
40	for any federal, state, or local public officials  Conferences, conventions, and meetings	17909.	11316.	6593.	
19	Interest	17505.	113100	03731	<u> </u>
20	Payments to affiliates				
21 22	Depreciation, depletion, and amortization	35009.	22120.	12889.	
23	Insurance	71652.	45273.	26379.	
24 24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
а	TELEPHONE	32270.	20390.	11880.	
b	EQUIPMENT RENTAL	17634.	11142.	6492.	
С	SUPPLIES	9614.	6075.	3539.	
d	MAINTENANCE & REPAIR	6325.	3996.	2329.	
е	DEFAULTS ON AFP LOANS	4139.	4139.	0.	
f	All other expenses	8445.	8269.	176.	
25	Total functional expenses. Add lines 1 through 24f	3924076.	<u>3555345.</u>	368731.	0
26	Joint Costs. Check here ▶ ☐ If following		!		
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation			į	

Form **990** (2008)

; r a		Dalance Officet				
				(A) Beginning of year		(B) End of year
		Cook non-interest beginns		2132881.	1	2514673.
	1	Cash - non-interest-bearing	-	1330992.	2	1162295.
	2	Savings and temporary cash investments	•	468688.	3	540575.
	3	Pledges and grants receivable, net		21714.	4	43164.
	4	Accounts receivable, net		<u> </u>	-	33103.
	5	Receivables from current and former officers, directors, trustees, key			5	
	_	employees, or other related parties. Complete Part II of Schedule L Receivables from other disqualified persons (as defined under section	,		3	
	6	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete	'			
	1	Part II of Schedule L			6	
	_	Notes and loans receivable, net			7	
Assets	7	Inventories for sale or use	•		8	·
As	8	Prepaid expenses and deferred charges	•	16573.	9	23153.
	10a		08032.	103,731		232331
		Less: accumulated depreciation. Complete	JUUJE.			
	"		15615.	81105.	10c	92417.
	11	Investments - publicly traded securities	23013.	011031	11	<u> </u>
	12	Investments other securities See Part IV, line 11			12	
	13	Investments - program-related. See Part IV, line 11	• • •		13	
	14	Intangible assets	•		14	
	15	Other assets. See Part IV, line 11	•		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		4051953.	16	4376277.
	17	Accounts payable and accrued expenses		232550.	17	253784.
	18	Grants payable	•		18	
	19	Deferred revenue		-	19	
	20	Tax-exempt bond liabilities	-		20	
(A)	21	Escrow account liability. Complete Part IV of Schedule D			21	
ij	22	Payables to current and former officers, directors, trustees, key emple	ovees.			
Liabilities	_	highest compensated employees, and disqualified persons. Complete				
Ë:		of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable			24	
	25	Other liabilities Complete Part X of Schedule D			25	
	26	Total liabilities. Add lines 17 through 25		232550.	26	253784.
		Organizations that follow SFAS 117, check here	mplete			
S		lines 27 through 29, and lines 33 and 34.				
Š	27	Unrestricted net assets		2073895.	27	<u> 2527948.</u>
ala	28	Temporanly restricted net assets		1745508.	28	<u> 1594545.</u>
Net Assets or Fund Balances	29	Permanently restricted net assets			29	
5		Organizations that do not follow SFAS 117, check here	and			
ō		complete lines 30 through 34.				
ets	30	Capital stock or trust principal, or current funds	.	- <del></del>	30	
\SS	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
et/	32	Retained earnings, endowment, accumulated income, or other funds			32	<del></del>
Z	33	Total net assets or fund balances		3819403.	33	4122493.
	34	Total liabilities and net assets/fund balances		4051953.	34	4376277.
Pa	rt XI	Financial Statements and Reporting				Ven No
				1		Yes No
1		ounting method used to prepare the Form 990:   Cash X Ac		Other		
2a		e the organization's financial statements compiled or reviewed by an in				2a X
b		e the organization's financial statements audited by an independent ac				2b X
С		es" to lines 2a or 2b, does the organization have a committee that assu			audit,	
		w, or compilation of its financial statements and selection of an indepe				2c X
3a		result of a federal award, was the organization required to undergo an	audit or aud	its as set forth in the Sing	ie Aud	
		and OMB Circular A-133?		• •		3a X 3b X
		es," did the organization undergo the required audit or audits?		<u> </u>	•	3b   X   Form <b>990</b> (2008)
82201	1 12-18	R_OR				FURITION (2008)

832011 12-18-08

#### SCHEDULE A

(Form 990 or 990-EZ)

#### **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2008 Open to Public Inspection

OMB No 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

Employer identification number

			N CENTER FOR						8:	<u> </u>	<u>т я я</u>	
Part I	Reason	for Public Char	rity Status (All organi	zations mu	st complet	te this par	t.) (see ins	tructions)				
The organ	nization is not	a private foundation	because it is: (Please ch	neck only o	ne organiz	zation.)						
1 🔲	A church, co	nvention of churche	s, or association of chui	rches desc	ribed in se	ection 170	(b)(1)(A)(i)	).				
2 🗀	A school des	cribed in section 1	70(b)(1)(A)(ii). (Attach Sc	chedule E.)								
з 🔲			ital service organization			170(b)(1)	<b>(A)</b> (iii). (At	tach Sche	dule H)			
4 🔲	A medical re	search organization	operated in conjunction	with a hos	prtal descr	nbed in se	ction 170	(b)(1)(A)(ii	i). Enter t	he hospital'	s nam	e,
	city, and stat	te										
5 🗀	An organizat	on operated for the	benefit of a college or u	niversity o	wned or op	perated by	a govern	mental uni	t describe	ed in		
	_	(b)(1)(A)(iv). (Compl		•	•	·	•					
6 🗀			nent or governmental un	rt describe	d in sectio	n 170(b)(	1)(A)(v).					
7 🕱		<del>-</del>	ceives a substantial part					or from the	general p	oublic descr	ıbed ıı	n
	•	(b)(1)(A)(vi). (Comple	•	•		Ü			•			
8 🔲			section 170(b)(1)(A)(vi).	(Complete	Part II)							
9 🗀	•		ceives: (1) more than 33			rom contri	ibutions, n	nembershi	p fees, ar	nd aross rea	eipts 1	from
•	_	-	nctions - subject to certa									
		•	axable income (less sec	=	-	-				_		
		509(a)(2). (Complet	· ·		- <b>,</b>			,			.,	
10			perated exclusively to te	st for publ	ıc safetv S	See sectio	n 509(a)(4	4), (see ins	tructions)	)		
11	-	_	perated exclusively for the								f one o	or
	~	-	ations described in secti									
			organization and compl				,,		-,(-,-			
	a Type	<u>ح</u> ہ ۰۰	¬	_	e III · Func		tegrated		d 🗀	Type III - C	ther	
е 🗀			at the organization is not	• •		-	•	r more dis	gualified r	• •		n
<b>~</b>	, ,		than one or more publicl		-	-	-					
f		•	tten determination from	-					- (-)( -)		,.,	
•	_	rganization, check t				, , , , , , ,	, , , ,					
g	•	•	organization accepted a	nv aft or c	 ontribution	from anv	of the follo	owina per	sons?			
9	•		lirectly controls, either a			-					Yes	No
		-	upported organization?					( ) (	, ,	11g(i)		
	-	• .	n described in (i) above?	<b>,</b>	•	• •	• •			11g(ii)		
			person described in (i)		e?	•	•		•	11g(iii)		
h	• •	•	about the organizations	• •		oports.	•	•	•			_
••		<b></b>				•						
(I) Name	of our ported	CIN FIN	(iii) Type of	(iv) Is the c	organization	(v) Did vo	u notify the	(vi) Is	the	(vii) Am	ount of	<u> </u>
• •	of supported anization	(ii) EIN	organization	in col. (i) li	sted in your	organizat	ion in col.	organizatio	on in col.	supp		•
orga	amzation		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	(i) organiz U.S	.? "" ""	044		
			(see instructions))	Yes	No	Yes	No	Yes	No			
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Schedule A	(Form	990 01	990-F7	2008
Scriedule M	LIP OF THE	220 OI	33U-EZ.	2000

17a 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization

b 10% -facts-and-circumstances test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

and stop here. The organization qualifies as a publicly supported organization

Part III	Support Schedule for C	Organizations	Described in	Section 509(a	(Complete only	if you checked the bo	ox on line 9 of Part I.)
Section	A. Public Support				·		
Calendar	year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gıfts	grants, contributions, and						
mem	bership fees received. (Do not						
inclu	de any "unusual grants.")						
merc forme any a	s receipts from admissions, handise sold or services per- ed, or facilities furnished in activity that is related to the nization's tax-exempt purpose						
3 Gros	s receipts from activities that						
are n	ot an unrelated trade or bus-			ĺ			
iness	under section 513					-	
4 Taxr	evenues levied for the organ-						
	n's benefit and either paid to pended on its behalf						
5 The	value of services or facilities			-			
furnis	shed by a governmental unit to						
the o	rganization without charge						
6 Tota	I. Add lines 1 · 5						
7a Amo	unts included on lines 1, 2, and						
3 rec	eived from disqualified persons						
from of	ats included on lines 2 and 3 received ther than disqualified persons that if the greater of 1% of the total of lines 9, 1, and 12 for the year or \$5,000						
c Add	lines 7a and 7b						
8 Publ	ic support (Subtract line 7c from line 6)						
	B. Total Support						
Calendar	year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9 Amo	unts from line 6						<u> </u>
dıvıdı secu	s income from interest, ends, payments received on nties loans, rents, royalties ncome from similar sources						-
<b>b</b> Unrela	ated business taxable income						
(less	section 511 taxes) from businesses						
acqui	red after June 30, 1975				ļ		
11 Net ii activi whet	ines 10a and 10b ncome from unrelated business ties not included in line 10b, her or not the business is arly carried on						
12 Othe or los	r income. Do not include gain as from the sale of capital						
	ts (Explain in Part IV.) SUPPORT (Add lines 9, 10c, 11, and 12)						
	five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	ation,
chec	k this box and stop here			<u> </u>			
Section	C. Computation of Publ	ic Support Pe	rcentage				·
15 Publi	c support percentage for 2008 (	ine 8, column (f) d	ivided by line 13, o	column (f))		15	%
16 Publi	c support percentage from 2007	Schedule A, Part	IV-A, line 27g	- <u></u>	•	16	%
Section	D. Computation of Inves	stment Incom	e Percentage	<u> </u>		,	
17 Inves	tment income percentage for 20	08 (line 10c, colur	nn (f) divided by lii	ne 13, column (f))		17	%
18 Inves	tment income percentage from :	2007 Schedule A,	Part IV-A, line 27h			18	%
19a 33 1/	3% support tests - 2008. If the	organization did n	ot check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	7 is not
more	than 33 1/3%, check this box a	nd stop here. The	organization qual	fies as a publicly	supported organiz	ation .	. ▶□
b 33 1/	3% support tests - 2007. If the	organization did n	ot check a box on	line 14 or line 19a	a, and line 16 is mi	ore than 33 1/3%, a	and
	8 is not more than 33 1/3%, che		-				▶∐
20 Priva	te foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t			
					ScI	nedule A (Form 99	0 or 990-EZ) 2008

#### Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Financial Statements**

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. OMB No 1545-0047 Open to Public

Inspection

**Employer identification number** 

Name of the organization 85-0462199 SAN JUAN CENTER FOR INDEPENDENCE

Pa	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	ed funds
	are the organization's property, subject to the organization's	exclusive legal control?	. Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds may be	used only
	for charitable purposes and not for the benefit of the donor of	or donor advisor or other impermissible pri	vate benefit? Yes No
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990, P	art IV, line 7
1	Purpose(s) of conservation easements held by the organization	on (check all that apply)	
	Preservation of land for public use (e.g., recreation or p	oleasure) Preservation of an his	torically important land area
	Protection of natural habitat	Preservation of certific	ed historic structure
	Preservation of open space		
2	Complete lines 2a-2d if the organization held a qualified cons	servation contribution in the form of a cons	servation easement on the last day
	of the tax year.		<u> </u>
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		. <u>2</u> b
С	Number of conservation easements on a certified historic str		. <u>2c</u>
d	Number of conservation easements included in (c) acquired		
3	Number of conservation easements modified, transferred, re-	leased, extinguished, or terminated by the	organization during the taxable
	year ▶		
4	Number of states where property subject to conservation ear		
5	Does the organization have a written policy regarding the per	nodic monitoring, inspection, violations, ar	
	enforcement of the conservation easements it holds?		L Yes L No
6	Staff or volunteer hours devoted to monitoring, inspecting, a		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above	re satisfy the requirements of section 170	TI)(4)(B)(I)  Yes No
_	and section 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation.	on esements in its revenue and expense	— —
9	include, if applicable, the text of the footnote to the organization		
	conservation easements.	tion 3 manda statements that describes	the organization o accounting to:
Pai	rt III Organizations Maintaining Collections o	f Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" to Form		
			·
1a	If the organization elected, as permitted under SFAS 116, no	t to report in its revenue statement and ba	alance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed		
	the footnote to its financial statements that describes these	items.	
b	If the organization elected, as permitted under SFAS 116, to	report in its revenue statement and balan-	ce sheet works of art, historical treasures,
	or other similar assets held for public exhibition, education, of	r research in furtherance of public service	, provide the following amounts relating to
	these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	· · · · · · · · · · · · · · · · · · ·		<b>&gt;</b> \$
2	If the organization received or held works of art, historical tre		gain, provide
	the following amounts required to be reported under SFAS 1	16 relating to these items.	
а	Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
b	Assets included in Form 990, Part X		. ▶ \$

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2008

Schedule D (Form 990) 2008

Schedule D (Form 990) 2008

832053 12-23-08

Sche	dule D (Form 990) 2008 SAN JUAN CENTER FOR INDEPENDENCE			62199 Page	e <b>4</b>
Pai	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Stat	ements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		422716	<u>6                                    </u>
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		392407	
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		30309	
4	Net unrealized gains (losses) on investments	4			
5	Donated services and use of facilities	5			
6	Investment expenses	6			
_		7			
7	Prior period adjustments	8			
8	Other (Describe in Part XIV)	T- 1		<del></del>	
9	Total adjustments (net). Add lines 4-8	9			<u>0.</u>
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	Doturn	303090	<u>J .</u>
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Reve	nue per		445004	_
1	Total revenue, gains, and other support per audited financial statements		1	445094	<u>/ •</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	91501	·•		
b	Donated services and use of facilities 2b		_		
С	Recoveries of prior year grants 2c				
d	Other (Describe in Part XIV)	32280	<u>).</u>		
е	Add lines 2a through 2d		2e	22378:	
3	Subtract line 2e from line 1		3	422716	6.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIV) 4b	•			
-	Add lines 4a and 4b		4c	(	0.
5	Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)		5	4227160	
Pai	t XIII Reconciliation of Expenses per Audited Financial Statements With Expe	enses pe	er Return		
1	Total expenses and losses per audited financial statements		1	392407	<u>-</u>
-	Amounts included on line 1 but not on Form 990, Part IX, line 25:			0,000,000	
2					
а	Donated services and use of facilities		-		
b	Prior year adjustments				
C	Losses reported on Form 990, Part IX, line 25				
- d	Other (Describe in Part XIV)		-		_
е	Add lines 2a through 2d				<u>0.</u>
3	Subtract line 2e from line 1		. 3	392407	<u>o .</u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIV)				
С	Add lines 4a and 4b	•	. 4c		<u>0.</u>
	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)		5	392407	<u>5.</u>
Par	t XIV Supplemental Information				
Com	olete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	art IV, lines	1b and 2b;	Part V, line 4; Par	rt
	rt XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.				
	LIZED LOSSES FROM TRADES OF SECURITIES WERE RECOGNI	ZED.	_		
				_	
					_
			_		
		_			
			Schedule	D (Form 990) 20	800

SCHEDULE I			40000	Control of the contro				OMB No 1545-0047	ı
(1000)			Governn	Governments, and Individuals in the U.S.	tuals in the U.S.	•		5008	٠
Department of the Treasury Internal Revenue Service		► Compl	Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. ▶ Attach to Form 990.	in answered "Yes," on F	," on Form 990, Pa m 990.	art IV, lines 21 or 22.		Open to Public Inspection	
Name of the organization	SAN JUAN	CENTER FOR	R INDEPENDENCE	NCE			Ш	Employer identification number 85 – 0462199	l ⊾
Part   General Info	n Grants a	d Assistance							1
1 Does the organizate	Does the organization maintain records to substantiate the amount of th	substantiate the	amount of the grants	or assistance, the	grantees' eligibility	y for the grants or ass	e grants or assistance, the grantees' eligibility for the grants or assistance, and the selection		ı
criteria used to aw	criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	rance?	oring the use of grant	funds in the United	States			X Yes	_
art II	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	iovernments and	1 Organizations in the	e United States.	complete if the orga	anization answered "Y	es" on Form 990, Part I	V, line 21, for any	ı
recipient tha	recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed	5,000 Check this	box if no one recipien	nt received more th	ian \$5,000. Use Pa	art IV and Schedule I-1	(Form 990) if additiona	Space is needed	لــــا
1 (a) Name and add or gove	1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	1
									I
									1
									I
									I
									I
									1
	Enter total number of section 501(c)(3) and government organizations	d government or	ganizations						1
	Enter total number of other organizations								1
LHA FOI FIIVACY ACT	ror rivacy Act and raperwork heduction Act Notice, see the instructions for Form 990.	tion Act Nouce,	See the insurctions	TOF FORTH SEC.				Schedule I (Form 990) 2008	æ

Page 2 Schedule I (Form 990) 2008 (f) Description of non-cash assistance (book, FMV, appraisal, other) (Form 990) 2008 SAN JUAN CENTER FOR INDEPENDENCE
Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information COST (d) Amount of non-cash assistance 20 50493 (c) Amount of cash grant (b) Number of recipients CONSTRUCTION, AND ACQUISITION OF HANDICAPPED ASSISTANCE PAID TO INDIVIDUALS FOR PURCHASE, (a) Type of grant or assistance ACCESSIBLE DEVICES AND IMPROVEMENTS. 832102 12-18-08 Part IV Part III

85-0462199

Schedule 1 (Form 990) 2008

#### SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization
SAN JUAN CENTER FOR INDEPENDENCE

Employer identification number 85-0462199

Form 990, Part VI, Section A, line 10: The board reviews the form 990 and
makes a recommendation at its regular board meeting to approval and file
the tax return.
the tax return.
Form 990, Part VI, Section B, Line 12c: The board of directors are
required to disclose in writing that no conflicts of interest are present.
Form 990, Part VI, Section B, Line 15: The board meets and evaluates and
reviews comparable compensation from similar data sources.
Form 990, Part VI, Section C, Line 19: The Organization makes its
governing documents, conflict of interest policy, and financial statements
available to the public directly upon request.
FORM 990 PART XI LINE 2C
THE BOARD FINANCE COMMITTEE REVIEWS THE AUDIT REPORT AND FINDING AND MAKES
RECOMMENDATIONS TO THE BOARD OF DIRECTORS.
RECOMMENDATIONS TO THE BOARD OF DIRECTORD.

### Form **8868** (Rev. April 2009)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev. 4-2009)

Do not co	re filing for an Automatic 3-Month Extension, complete only Part I and check this box re filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this omplete Part II unless you have already been granted an automatic 3-month extension on a previously fi	form).		
Part /	Automatic 3-Month Extension of Time. Only submit original (no copies needed).	-		
A corpora Part I only	tion required to file Form 990-T and requesting an automatic 6-month extension - check this box and con	nplete	▶ □	
	corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request ar Tome tax returns.	exten:	sion of time	
noted bek (not autor you must	c Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electron natic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or co submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic file ov/efile and click on e-file for Charities & Nonprofits.	ically if nsolida	(1) you want the additional ted Form 990-T. Instead,	
Type or print	Name of Exempt Organization	Empl	oyer identification number	
	SAN JUAN CENTER FOR INDEPENDENCE	8	5-0462199	
File by the due date for filing your return See	Number, street, and room or suite no. If a P.O. box, see instructions.			
instructions	City, town or post office, state, and ZIP code. For a foreign address, see instructions.  FARMINGTON, NM 87402		Verene	
Check ty	pe of return to be filed (file a separate application for each return):			
For	m 990	227 069		
<b>● That</b> -	SAN JUAN CENTER FOR INDEPENDENCE oks are in the care of   3535 E 30TH - FARMINGTON, NM 87401			
Telepho  If the o  If this is	one No. ► 505 566-5837 FAX No. ►  rganization does not have an office or place of business in the United States, check this box	 is is fo	r the whole group, check this	
Telepho  If the o  If this is	one No. ► 505 566-5837 FAX No. ► granization does not have an office or place of business in the United States, check this box	 is is fo	r the whole group, check this	
Telepho  If the o  If this is box ▶  1 I rec  is fo	one No. ► 505 566-5837 FAX No. ►  rganization does not have an office or place of business in the United States, check this box	is is fo	r the whole group, check this ers the extension will cover.	
Telepho  If the o  If this is box ▶   1 I rec  is fo  ▶  □	rganization does not have an office or place of business in the United States, check this box so for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If the If it is for part of the group, check this box ▶ and attach a list with the names and EINs of all quest an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time un February 15, 2010 , to file the exempt organization return for the organization named for the organization's return for: calendar year or	memb	r the whole group, check this ers the extension will cover.	
Telephe  If the o  If this is box ▶  I I receive for the content of the content	rganization does not have an office or place of business in the United States, check this box sfor a Group Return, enter the organization's four digit Group Exemption Number (GEN) If the If it is for part of the group, check this box ▶ and attach a list with the names and EINs of all quest an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time united the organization's return for: calendar year or or or and ending JUN 30_, 2009 is tax year is for less than 12 months, check reason: Initial return Final return is application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any	til above.	r the whole group, check this ers the extension will cover.  The extension  Change in accounting period	
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