

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

| | | | | | | a dop) or and rotari | | | C / 2.2 | تبلي | | | |
|---|-------------------|--|-------------------------|--|-----------------------|-------------------------|-------------------|----------------|--------------------------|------------|-----------------|-------------------------|---------------|
| _ | | | dar year, | or tax year begin | ning 7/01 | · | , 2008, and | ending | 6/30 | | , 2009 | | |
| В | Check if a | applicable | Piease use | | _ | | | | | | ification Num | ber | |
| | Addı | ess change | IRS label | CONCERN: E | | SSISTANCE | PROGRAM | | 77- | 0528 | 349 | | |
| | Nam | e change | or print or type. | 2500 GRANT | | | | | E Teleph | one num | ber | | |
| | Initia | al return | See specific | MOUNTAIN V | IEW, CA 9 | 4040-4032 | | | 650 | -940 | -7265 | | |
| | Tern | nination | Instruc- tions. | | | | | | | | | | |
| | ⊣ | nded return | | • | | | | | G Gross | eceints 1 | s 15.4 | 168,78 | 5 |
| | ⊢ | ication pending | F Name a | and address of principa | Lofficer CEC | ILE CURRIE | 'R | H(a |) Is this a group retu | | | | No |
| | | ection penanty | 1 | As C Above | 020 | OUTUKE | | 1 |) Are all affiliates inc | | - | Yes | No |
| _ | Tay | exempt statu | | | (insert no) | 4947(a)(1 |) or 52 | , | If 'No,' attach a list | (see ins | tructions) | J L_ | ٠ |
| <u> </u> | | site: N/ | | (c) (4 | (IIISERT TIO) | 1 4547 (a)(1 |) 01 132 | | | | | | |
| <u>, , , , , , , , , , , , , , , , , , , </u> | | | X Corpora | ation Trust | | 011 - | In St. | | Group exemption n | | | CA | |
| N Dä | | forganization | | ation Trust | Association | Other ► | L Year of | Formation | 1999 M | State of I | egal domicile | CA | |
| ra | r (91 → .3 | Summ | ary | | | | 000 | ma mra | | | | | |
| | 1 B | rietly descri | ibe the org | ganızatıon's mıss | on or most sig | gnificant activition | es ZEE Z | TATEM | EMT 3 | | | | |
| 9 | _ | | | | | | | | | | | - | |
| 盲 | _ | | | | · · | | | | | | | | |
| Activities & Governance | <u>, -</u> | | | (1) | | | | -, | | | | | |
| ŝ | - | theck this bo | | of the organization | | | or aisposea (| or more | than 25% of its | 1 - 1 | i | | Λ |
| જ | | | _ | nt voting member | | | VI line 1h) | | | 3 4 | | | 2 |
| <u> </u> | | | - | yees (Part V, line | _ | illing body (i art | VI, IIIIe ID) | | | 5 | | | 50 |
| ፮ | | | | eers (estimate if | | | | | | 6 | | | 0 |
| <u>ا</u> کا | | | | ousiness revenue | | line 12 colum | in (C) | | • | 7 a | | | 0. |
| | | - | | taxable income | | | (0) | • | | 7b | | | 0. |
| | | | | tanasio moonio | ., ., ., | - 11 | | | D-i V | | | | <u> </u> |
| | | `antribiitiana | . and area | eta (Bart VIII. lina | 16) | | | - | Prior Year | | | nt Year 151, 28 | |
| | | | _ | its (Part VIII, line | | | | | 7 420 (| \F.E | | | |
| ı | | - | | ue (Part VIII, line | | | | | 7,420,9 | | | $\frac{353,68}{300,01}$ | |
| - | | | | art VIII, column (/ | | • | | ⊢ | 309,0 | 780. | | 306,01 | <u>. ö .</u> |
| | | | | III, column (A), lii | | | | , ⊢ | 7 740 1 | TE E | | 210 00 | <u> </u> |
| 4 | | | | nes 8 through 11 | | | 1 (A), line 12 |) | 7,748,3 | | 9, | 310,99 | 12. |
| 1 | 13 0 | irants and s | irmilar an ı | members (Part I | x, column (A) |), lines 1-3) | | <u> </u> | | 700. | | | |
| | | | | | | | | <u> </u> | | | | | |
| , | 15 S | alaries, oth | er compe | nsation, employed | e benefits (Pa | rt IX, column (A | .), lines 5-10) |) <u> </u> | 2,793,1 | 127. | 3, | 912,89 | <u> 12 .</u> |
| 2 | 16a P | rofessional | fundraisin | JE 6e D(P1rt200 | solumes (A), Iir | ne 11e) | | | | | | | |
| Expenses | bΤ | otal fundrais | SIMO EXPE | nses (Part IX, col | lumn@Dl. line | 25) ▶ | | [- | The second of the last | | , | | |
| <u>ا</u> ۵ | | | 1 L | XCODENA)U | | | | — | 3,419, | 745 | | 361,11 | |
| | 18 T | ntal evnens | ad Addition | nes 13:17 (must | equal Part IV | column (A) Juni | 25) | ⊢ | 6,212,9 | | | 774,00 | |
| | | | | s Subtract line 1 | | | 20) | - | 1,535,3 | | | 36,98 | |
| ٦ | 19 R | everiue less | exhelise | 5 Subtract line I | o nomine 12 | | | | | | | | <u> </u> |
| 200 | | | | | | | | 1_ | Beginning of Y | | | of Year | |
| 릚 | | otal assets | | · · | | | | <u> </u> _ | 7,282,7 | | | 753,95 | |
| 힐 | 21 T | otal liabilitie | es (Part X | , line 26) | | | | <u> </u> | 1,508,1 | | 1,4 | 142,30 | 12. |
| 4 | | | | ances Subtract li | ne 21 from lin | e 20 | | | 5,774,6 | 65. | 7,: | 311,65 | 2. |
| a | rtill' | Signati | ure Bloc | :k | | | | | | | | | |
| | | Under penaltie | es of perjury. | I declare that I have ex Declaration of prepare | camined this return | , including accompan | ying schedules a | nd stateme | nts, and to the best of | of my kno | wledge and b | elief, it is | |
| | | true, correct, a | and complete | Declaration of prepare | er (other than office | er) is based on all inf | ormation of which | n preparer i | nas any knowledge | 1_ | • | | |
| ia | n | ► / | 14 UU | Parin | / | | | | 11/23 | 10 | 7 | | |
| lei | re | Signature | of officer | V // | | | | | Date | , | _ | _ | |
| ig le | | > / | MATT | - HARAL. | S. CF | 0 | | | | | | | |
| | | Type or pr | rint name and | d title | | | | | | | | | _ |
| _ | | | | 0 0 1 | | | Date | | Check if | Pr | eparer's ident | ifying numb | er |
| ai | d | _ | 1 | 1111 | <i>n</i> . | | | 0 000 | self- | [-] (se | ee instructions | ;) | |
| re | | Preparer's signature | | ZU U//// | RUNU | / | MOA 1 | 8 2009 | S employed | 띡。 | 0000994 | 1 Ω | |
| | er's | | /bv | Tav165 5 3: | 200125- | | | | | 15 | 0000994 | 10 | |
| S | е | Firm's name (yours if self- | | | sociates | .: - 205 | | | | 0 04 | 22225 | | |
| n | ly | employed), address, and | , , | 0 North Mai | | uite 305 | | | | | 22725 | 7.6.60 | |
| | | ZIP + 4 | + | nut Creek, | | | | | Phone no | (925 | | 7662 | |
| _ | | | | with the preparer | | | | | | | X Yes | | 10 |
| BAA | \ For F | Privacy Act | and Pape | rwork Reduction | Act Notice, se | ee the separate | instructions. | , | TEEA0112 | 12/22 | /08 Forr | n 990 (20 | 008 |

| Forn. | n 990 (2008) CONCERN: EMPLOYEE ASSISTANCE PROGRAM | 77-0 | 52834 | 9 | | Page 2 |
|-------|--|---------------------------------------|-------------|-----------------|----------|--------|
| Pa | rt III Statement of Program Service Accomplishments (see instructions) | | | | | |
| 1 | Briefly describe the organization's mission | | | | | |
| | SEE STATEMENT 3 | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | the prior | | | | |
| | Form 990 or 990-EZ? | | | Yes | X | No |
| , | If 'Yes,' describe these new services on Schedule O. | | ш | | ت | |
| 3 | | uces? | | Yes | X | No |
| | If 'Yes,' describe these changes on Schedule O | 11003 | ليا | | 111 | **** |
| 4 | | by expen | 505 500 | ction F | 01(6) | (3) |
| • | and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and | allocation | ns to oth | ners, t | he tot | al |
| | expenses, and revenue, if any, for each program service reported | | | | | |
| | | | | _ | | |
| 4 2 | a (Code) (Expenses \$ 3,939,856. including grants of \$) (I | Revenue | Š | 6.85 | 3.6 | 83.) |
| | SEE STATEMENT 3 | · · · · · · · · · · · · · · · · · · · | - | 07.00 | <u> </u> | , |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| 41 | b (Code: (Expenses \$ 2,151,289. including grants of \$) (I | Revenue | \$ | 2,15 | 1,2 | 89.) |
| | SEE STATEMENT 3 | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | : | | |
| | | | | | | |
| | | | | | | |
| 40 | c (Code) (Expenses \$ including grants of \$) (Fig. 1) | Revenue | \$ | | |) |
| | | | | . _ | | |
| | | | | · - | | |
| | | | | | | |
| | | | - | . . | | |
| | | | | . – – • | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | - - | | |
| , | | | | | | |
| | | | | | | |
| | d Other program services (Describe in Schedule O) | | | | | |
| | (Expenses \$ including grants of \$) (Revenue \$ | | | |) | |
| Δε | e Total program service expenses ► \$ 6,091,145. (Must equal Part IX, Line 25, column (E | | | | | |
| | Total Control of Contr | | | | | |

| | | | Yes | No |
|-------------|---|------------|-------------|--------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete | | | |
| | Schedule A | 1 | | X |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II | 4 | | |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If 'Yes,' complete Schedule C, Part III | 5_ | | X |
| 6 | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV | 9 | | Х |
| 10 | Did the organization hold assets in term, permanent, or quasi-endowments? If 'Yes,' complete Schedule D, Part V | 10 | | X |
| 11 | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If 'Yes,' complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | х | |
| 12 | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII | 12 | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E | 13 | | Χ |
| 14 | a Did the organization maintain an office, employees, or agents outside of the U.S.?. | 14a | | X |
| l | b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If 'Yes,' complete Schedule F, Part I | 14b | | X |
| | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Part II | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Part III . | 16 | | <u>X</u> |
| 17 | , , , , , , , , , , , , , , , , , , , | 17 | | <u>X</u> |
| 18 | , , , , , , , , , , , , , , , , , , , | 18 | | X |
| 19 | | 19 | | X |
| 20 | | 20 | | X |
| 21 | Did the organization report more than \$5,000 on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II | 21 | | X |
| 22 23 | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III Did the organization answer 'Yes' to Part VII, Section A, questions 3, 4, or 5? If 'Yes,' complete | 22 | | |
| | Schedule J | 23 | X | |
| 24: | a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer questions 24b-24d and | | | v |
| L | complete Schedule K If 'No, go to question 25. b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24a 24b | | <u>X</u> |
| | | 240 | | |
| | c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| | d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 a | a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I | 25a | | X |
| I | b Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If 'Yes,' complete Schedule L, Part L | 25b | | X |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II | 26 | | <u>X</u> |
| | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If 'Yes,' complete Schedule L, Part III | 27 | | Х |
| 3AA | • | Form | 990 (| (2008) |

| | | | | $\overline{}$ |
|-----|---|---------|-----|---------------|
| 28 | During the tax year, did any person who is a current or former officer, director, trustee, or key employee | 14 15 7 | Yes | No . 344. |
| ; | a Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If 'Yes,' complete Schedule L. Part IV | 28a | | X |
| 1 | b Have a family member who had a direct or indirect business relationship with the organization? If 'Yes,' complete | 204 | | ^ |
| | Schedule L, Part IV | 28b | | X |
| • | c Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If 'Yes,' complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M | 30 | | <u>x</u> |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I | 31 | | x |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Х | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2 | 35 | | х |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2 | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI | 37 | | Χ_ |
| BAA | | Form | 990 | (2008) |

TEEA0104L 12/18/08

12 a

Form 990 (2008)

12b

Statements Regarding Other IRS Filings and Tax Compliance Yes No 1a Enter the number reported in Box 3 of form 1096, Annual Summary and Transmittal of U.S. Information Returns Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1 b 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? إ دانية ا 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the 71, 4 calendar year ending with or within the year covered by this return 50 2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Х 2b , · · Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by Х this return 3 a b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O. 3Ь 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account) **4**a **b** If 'Yes,' enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 b c If 'Yes,' to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5с 6a Did the organization solicit any contributions that were not tax deductible? 6a b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not deductible? 6b J. 1. ţı. İ 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75? 7 a b If 'Yes,' did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 82823 d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal 7 e benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7 a h For all contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h H1F74 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a b Did the organization make any distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10 a ٠,, b Gross Receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: .5 a Gross income from other members or shareholders . 11 a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year

BAA

Form 990 (2008) CONCERN: EMPLOYEE ASSISTANCE PROGRAM 77-0528349 Page (
Part VI: Governance, Management and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

| Sec | ction A. | Governing Body and Management | | | | |
|------|--------------------------|---|--|----------------|---------|-------------|
| | For each | n 'Yes' response to lines 2-7b below, and for a 'No' response to lines 8 or 9b below, as, or changes in Schedule O. See instructions. | describe the circumstances, | জ কে | Yes | No |
| 1: | , | e number of voting members of the governing body | l 1al 4 | | 33 | |
| | | e number of voting members that are independent | 1b 2 | (2) (2) (4) | | 183 |
| | | , | | 4:7 | 1,7 | |
| 2 | officer, d | officer, director, trustee, or key employee have a family relationship or a business re firector, trustee or key employee? | • | 2 | | X |
| 3 | Did the o | organization delegate control over management duties customarily performed by or its, directors or trustees, or key employees to a management company or other persi | under the direct supervision on? | 3 | | X |
| 4 | | organization make any significant changes to its organizational documents eprior Form 990 was filed? | | 4 | | <u>X</u> |
| 5 | | organization become aware during the year of a material diversion of the organization | n's assets? | 5 | | Х |
| 6 | | organization have members or stockholders? | , | 6 | Х | |
| 7 8 | Does the | e organization have members, stockholders, or other persons who may elect one or in gloody? | more members of the | 7a | х | |
| ı | _ | decisions of the governing body subject to approval by members, stockholders, or o | ther persons? | 7b | Х | |
| 8 | Did the o | organization contemporaneously document the meetings held or written actions under | ertaken during the year by | | 1, 1, 1 | · 100 年 |
| á | a The gove | erning body? | • | 8a | X | |
| ١ | b Each cor | mmittee with authority to act on behalf of the governing body? | | 8b | Х | |
| 9 a | a Does the | organization have local chapters, branches, or affiliates? | | 9a | | X |
| ŀ | f 'Yes,' o and bran | does the organization have written policies and procedures governing the activities or thes to ensure their operations are consistent with those of the organization? | of such chapters, affiliates, | 9ь | | |
| 10 | Was a co | opy of the Form 990 provided to the organization's governing body before it was filed in Schedule O the process, if any, the organization uses to review the Form 990 $$ S | d? All organizations must ee Schedule O | 10 | Х | |
| 11 | Is there a | any officer, director or trustee, or key employee listed in Part VII, Section A, who ca tion's mailing address? If 'Yes,' provide the names and addresses in Schedule O | nnot be reached at the | 11 | | Х |
| | tion B. | | | - | | |
| | | | | | Yes | No |
| 12 a | a Does the | organization have a written conflict of interest policy? If 'No,' go to line 13 | | 12a | X | |
| t | Are office to conflic | ers, directors or trustees, and key employees required to disclose annually interests $\operatorname{cts}^{?}$ | that could give rise | 12 b | х | |
| ď | Does the | e organization regularly and consistently monitor and enforce compliance with the pose S of S or S o | olicy? If 'Yes,' describe in | 12c | x | |
| 13 | Does the | organization have a written whistleblower policy? | , | 13 | Χ | |
| 14 | Does the | organization have a written document retention and destruction policy? . | • | 14 | Χ | |
| 15 | Did the p persons, | process for determining compensation of the following persons include a review and comparability data, and contemporaneous substantiation of the deliberation and dei | approval by independent cision | 1 | · ', ' | |
| ā | The orga | inization's CEO, Executive Director, or top management official? | | 15a | _X | |
| t | o Other off | ficers of key employees of the organization?. See. Schedule, O | • | 15 b | Х | |
| | Describe | the process in Schedule O (see instructions) | | - | , , | 157.4 |
| 16 a | | organization invest in, contribute assets to, or participate in a joint venture or similar ring the year? | arrangement with a taxable | 16 a | أسلسك | X |
| ŀ | in joint v | has the organization adopted a written policy or procedure requiring the organization enture arrangements under applicable federal tax law, and taken steps to safeguard | n to evaluate its participation I the organization's exempt | | ÷ | |
| _ | | th respect to such arrangements? | | 16 b | | |
| | | Disclosures | | | | |
| | | states with which a copy of this Form 990 is required to be filed $ ho$ _ \overline{CA} | | | | |
| 18 | inspectio | 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, a in Indicate how you make these available. Check all that apply. | nd 990-T (501(c)(3)s only) a | /ailabl | e for p | oublic |
| | | website Another's website X Upon request | | | | |
| | | in Schedule O whether (and if so, how) the organization makes its governing documents available to the public See Schedule O | | | | incial |
| | | e name, physical address, and telephone number of the person who possesses the behard 2500 GRANT RD MT VIEW CA 94040 650-940-7265 | oooks and records of the orga | anızat | ion | |

BAA

Form 990 (2008)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1 a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee, or key employee

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) or more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors; institutional trustees, officers, key employees, highest compensated employees, and former such persons

| (A) | (B) | | | (| c) | | | (D) | (E) | (F) |
|----------------------|------------------------------|--|-----------------------|--------------|--------------|------------------------------|----------|--|---|--|
| Name and Title | Average hours per week | | $\overline{}$ | | | hat appl | | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from | Estimated amount of other |
| | L ov vicesi | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | compensation from related organizations (W 2/1099-MISC) | compensation from the organization |
| | | ual to | S a | Ì | yolqr | ee e |] |] | 1 | organization and related organizations |
| | | ustee | trus | ļ | æ | pens | ļ | | | |
| | | | 6 | | | ated | | | | |
| MARLA MARLOW | | | | | | | | | | |
| Chair & Secty | 0 | X | <u> </u> | | | | <u> </u> | 0. | 430,887. | 339,364. |
| JOHN ZOGLIN | _ | | | | l | | | | | |
| Director | 0 | Х | <u> </u> | | | | <u>L</u> | 0. | 0. | 0. |
| KATHLEEN MCENROE | | | | | Ì | | Ì | | _ | _ |
| Director | 0 | X | <u> </u> | ļ | <u> </u> | | <u> </u> | 0. | 0. | 0. |
| CECILE CURRIER | | | | ١., | ١,, | | Ì | 151 505 | | |
| President & CEO | 20 | - | _ | X | Х | | <u> </u> | 151,605. | 131,937. | 88,780. |
| CECILE CURRIER | _ | ,, | | | | | ŀ | | | • |
| Director MATT HARRIS | 0 | Х | | | | <u> </u> | ├— | 0. | 0. | 0. |
| ~ | 2.5 | | 1 | Х | | | • | 0 471 | 170 000 | 47 006 |
| CF0 | 2.5 | - | | ^ | | | | 8,471. | 179,996. | 47,996. |
| | | | | | | | | | | |
| | | | - | | \vdash | - i | ├─ | | · | |
| | | | İ | İ | | | | | | |
| | | | _ | | | | <u> </u> | - | | |
| | | | | | | | ŀ | | | |
| | | | | | | | | | | · |
| | | | | | | | İ | | | |
| | | | | | | | | | | |
| | _ | | | | | | | | | |
| | | | | | | | | | | |
| | | | | <u> </u> | | | | | | |
| | | | | | 1 | <u>'</u> | | | | |
| | | | | | L | | | | | |
| |) | | | Ì | | Ì ' | | | | |
| | | | <u> </u> | <u> </u> | <u> </u> | | L_ | | | |
| | | | | 1 | | | | ì | | |
| | | <u> </u> | | <u> </u> | \vdash | <u> </u> | <u> </u> | | | |
| | } | | | | | | | | | |
| | - | - | | | ├- | - | | | | |
| | 1 | | | | Ì | | | | | |
| DAA | l | L | Ц | <u> </u> | L | L | | L | | F 000 (000P) |

TEEA0107L 04/24/09

| Name and Tills A A A A A A A A A | Part VII. Section A. Officers, Directors, Trust | tees, k | (еу | Em | plo | ye | es, | an | d Highest Con | pensated Em | oloyees (cont.) |
|---|--|-----------------------|----------|----------|--------------|----------|----------|----------|---------------------------------------|---------------------------------------|--|
| In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total | (A) | | | | | | | | (D) | (E) | (F) |
| In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total Programation In Total | Name and Title | Average | Posi | tion (| checi | c all t | hat a | pply) | Reportable | Reportable | Estimated |
| Description of Services Proposition | | per week | | | £ | | emp | For | the organization | related organizations | compensation |
| Description of Services Proposition | | İ | rect. | tu ti o | ğ | emg | lest o | ner | (W-2/1033-WI3C) | (44-2/1033 141130) | organization |
| 1b Total 1 Total 10 | | } | 2 5 | nalt | 1 | bye | | | | | |
| The Total 1 Total 2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ≥ 1 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If Yes, complete Schedule I for such individual 4 For any individual listed on time 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° if Yes, complete Schedule I for such individual 5 Did any person listed on line 1a receive or accurate compensation from any unrelated organization for services 5 Last on the Independent contractors complete Schedule I for such person. 8 Section B. Independent Contractors Compensation from the organization or the organization from the organization from the organization or the organization of the organization organization or the organization or | | | stee | rust | | ă | pens | ĺ | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | } | | % | } | 1 | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | ļ | <u> </u> | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | ļ | | | | ļ | | l | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | - | <u> </u> | - | | ļ | | <u> </u> | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | } | - | | | }— | - | - | | | } |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | - | - | - | | - | ├─ | - | | | - |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | - | \vdash | | \vdash | | | · · · · · · · · · · · · · · · · · · · | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | - | 1 | | | | - | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | Í | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | † — — | | | | | | | | | - |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | 1 | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | L | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | <u> </u> | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | ļ | | <u> </u> | | | L_ | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 1 Yes No The property of the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a' If Yes, complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000° If 'Yes' complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) Name and business address Description of Services Compensation Total number of independent contractors (including those in 1) who received more than \$100,000 in | | <u> </u> | <u> </u> | L | L | | L | Ļ | 160 076 | 740.000 | 476 140 |
| organization 1 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual. 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual. 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) (B) (C) Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | 636 | | | | |
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual. 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual. 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. 5 Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | _ | vno rece | eived | a mo | ore t | nan | \$10 | ט,טכ | ou in reportable c | ompensation from | tne |
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual. 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual. 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) (B) (C) Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | organization - 1 | | | | | | _ | | | · · · · · · · · · · · · · · · · · · · | Vac. No |
| on line 1a' If 'Yes,' complete Schedule J for such individual. 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual. 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services. 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. (A) (B) (C) Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) (B) (C) Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | 3 Did the organization list any former officer, director | or trusti adividua | ee, k | key (| emp | loye | e, c | or hi | ghest compensate | ed employee | |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) (B) (C) Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | F 427 |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If 'Yes,' complete Schedule J for such person. Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | the organization and related organizations greater the | han \$15 | 0,00 | 002 | lf Y | es' (| com | plet | e Schedule J for s | uch | |
| Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) (B) (C) Compensation Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | | | | | | | | | | | |
| Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) (B) (C) Compensation Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | 5 Did any person listed on line 1a receive or accrue c | ompens | atio | n fro | om a | iny | unre | elate | d organization for | services | v |
| 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization (A) Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | | ledule 3 | 101 | Suc | n pe | 150 | <u> </u> | | | | 1 3 1 1 7 |
| Compensation from the organization (A) Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | | ed inde | pend | dent | cor | trac | tors | tha | t received more the | nan \$100,000 of | ··· |
| Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | compensation from the organization | | | | | | | | | | |
| Name and business address Description of Services Compensation 2 Total number of independent contractors (including those in 1) who received more than \$100,000 in | (A) | | | | | | | | (B) | , | (C) |
| | Name and business addres | s | | | | | | | Description of | of Services | Compensation |
| | | _ | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | _ | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | 2. Total number of independent contractors (includes | these | 2 11 | - طبور | | | | | than \$100,000 | | 11 11 1 |
| | | uiose II | 11) | 4V1 IQ | , iec | CIVE | u m | iore | man prou,oud in | | |

| Pa | <u>rt. V</u> | III Statement of Re | evenue | | | | , | |
|--|--------------|--|------------------|---|---------------------------------------|--|--|---|
| | はのなける | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| SS | 1 a | Federated campaigns | 1 | a | | """ | 1. 4 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. | |
| CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS | | Membership dues | 1 | b | | Carlo Carlo | · 一个一个一个 | |
| å ge | ļ | Fundraising events | 1 | c | | | | · · · · · · · · · · · · · · · · · · · |
| TS, | | d Related organizations | 1 | | | 7. 2. 4. | | 以一是第二十七十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二 |
| 53 | | = | | | 化极速流流 | | الم المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة المراجعة | 1. 7、转毫元后一种的 |
| NS. | • | Government grants (contribution | ons) 1 | <u>e </u> | 15 T | 图 通写 第2周 | | 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 |
| E E | f | All other contributions, gifts, i similar amounts not included | grants, and | | | | | The Broke said |
| BE | | similar amounts not included | above 1 | f 102,374. | | 一个时间,但是一个人。 1 | | |
| FO | ç | Noncash contribns included in | n lns 1a-1f | \$ | 15 10 | 1 2 1 2 2 | 1. A. S. L. M. A. 类。 | |
| 양취 | ŀ | n Total. Add lines 1a-1f | | • | 2,151,289. | 連盟選手に対 | | 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - |
| Æ | | | | Business Code | | Ville 48 14 1 Gall | न्त्री के चार्य अपूर्ण | 我"好"。 |
| EN | 2 = | COUNSELING SER | VICES | | 6,853,685. | 6,853,685. | | |
| Ē | | , | 11929 | _ | 0,033,000. | 0,033,033. | <u> </u> | |
| PROGRAM SERVICE REVENUE | • | | | - | | | | |
| Š | • | | | - | | <u> </u> | | |
| SE | • | ³ | | | | | | |
| ΑW | € | | | | <u> </u> | | | |
| GR | f | All other program servi | ce revenue | | | | | |
| PRC | ç | Total. Add lines 2a-2f | | | 6,853,685. | · 新加州理道自 | 清明 明明 | · 新聞二日 1日 1日 |
| | 3 | Investment income (inc | ludina divider | nds interest and | | | | |
| | | other similar amounts) | aung arriaei | ► | 167,903. | | | 167,903. |
| | 4 | Income from investmen | nt of tax-exem | pt bond proceeds | • | | | |
| | 5 | Royalties | | | | | | |
| | | noy annos | (ı) Real | (ii) Personal | Table | War "153" M + 2.1. 35 | LINE LINE 1 1 1.3 | THE REPORT OF THE PARTY OF THE |
| | ۵. | Gross Rents | | - (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | A STATE OF THE STA | The state of the state of | |
| | | | } | - | 機能自然性的 | | 14 195,00 | 十四日 建一型长河 |
| | | Less, rental expenses | | | | · 原理 · 思想画的 | | 10 2 2 3 2 3 2 3 2 3 2 3 3 2 3 3 2 3 |
| | i | Rental income or (loss) | L | | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 1. A. O. A. 18 4 4 4 - 17, 10 | A | |
| | (| d Net rental income or (lo | oss) | | | | | |
| | 7 2 | a Gross amount from sales of | (i) Securities | | | | 學為智慧的性 | the minute and the |
| | , , | assets other than inventory | 6,295,90 | 8. | | 。 | 高級[18] [18] | |
| | | Less: cost or other basis | | | E. S. W. Learning St. | [4]、[6]、[4] [4] [4] | 明, 社会理事 | - 3-11 fr 12 |
| | • | and sales expenses | 6,157,79 | 3. | | 1 | Mary Mary Targette | |
| | | Gain or (loss) | 138,11 | | | The state of the | | 나 되었는 한 |
| | | d Net gain or (loss) | | <u></u> | 138,115. | <u></u> | | 138,115. |
| | | | | | | (4), 51° 3, 51° 4 ° 11 | 1 (1 2 (1 (2 (1 (2 (1 (1 (1 (1 | 130,113. |
| ш | 8 8 | Gross income from fundament | draising event | ts | 1995 A TEN | | 40.0 | y, 1 190, m |
| EN | | (not including \$ | 1 . 1 . 1 . | - | 1,1 | | | |
| [€ | | of contributions reporte | d on line (c) | | 14.7 | | | |
| 8 | | See Part IV, line 18 | | a | 1.30 | The state of the state of | | |
| OTHER REVEN | ı t | Less direct expenses | | b | 1-17-1-1-1 | | the state of the s | |
| ٥ | C | Net income or (loss) fro | om fundraising | g events 🕒 | · | <u></u> | | |
| 1 | 9: | Gross income from dan | ning activities | | 1 | **** | | 7 1 1 7 2 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| | | Gross income from gan See Part IV, line 19 | ining dollaridos | a | | | | |
| | | Less direct expenses | | b |] | \ | | |
| | | Net income or (loss) fro | om namino ac | rtivities | | | | |
| | | | | | | 11 11 11 11 | 7 - 7 | * 1 - 5 - 5 |
| | 10 a | Gross sales of inventor and allowances | y, iess return | S a | ' ' | | 1 | 1 / |
| | | | a | b | ┥ 。 ゚ | ļ ' | | 1.76 |
| | | Less cost of goods sol | | | | | | |
| | | Net income or (loss) fro | | | | | | |
| | | Miscellaneous Rever | iue | Business Code | | | | |
| | 11 a | 3 | | _ | _ | ļ <u> </u> | | |
| | Ŀ |) | | | | | | |
| i | C | | | | | | | <u></u> |
| | (| All other revenue. | | | | | ·· _ · · _ · · | |
| | • | Total. Add lines 11a-11 | d | . • | | | 1 16 1 2 | |
| | | Total Revenue. Add lin | | 4 5 6d 7d 9c 9c | | | | |
| | 12 | 10c, and 11e | | -, J, UU, /U, OU, JU, | 9,310,992. | 6,853,685. | 0. | 306,018. |
| $\overline{}$ | | | | | | | | |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| 1 | 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
|----|--|-----------------------|--|--|------------------------|
| • | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in the U.S. See Part IV, line 22 | | | Market Barry | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16. | | | 120 | |
| 4 | Benefits paid to or for members | | | Later to the transfer of | 干了一日 "没了可能是是 |
| 5 | Compensation of current officers, directors, trustees, and key employees | 160,076. | 0. | 160,076. | 0. |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1) and persons described in section 4958(c)(3)(B) | 0. | 0. | 0. | 0. |
| 7 | Other salaries and wages | 2,837,859. | 2,270,286. | 567,573. | |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 673,090. | 538,472. | 134,618. | |
| 10 | Payroll taxes | 241,867. | 193,494. | 48,373. | |
| 11 | Fees for services (non-employees) | | | | |
| i | a Management | 96,047. | 76,838. | 19,209. | |
| ı | D Legal | 4,669. | 3,735. | 934. | |
| (| C Accounting | 37,200. | 29,760. | 7,440. | |
| • | d Lobbying | | | | |
| | e Prof fundraising svcs See Part IV, In 17 Investment management fees | | 作。 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 | The state of the s | |
| 9 | g Other | 300,885. | 240,708. | 60,177. | |
| | Advertising and promotion | 49,640. | 39,712. | 9,928. | |
| 13 | Office expenses | 123,637. | 98,910. | 24,727. | |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 184,487. | 147,590. | 36,897. | |
| 17 | Travel | 33,147. | 26,518. | 6,629. | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 78,186. | 62,549. | 15,637. | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | <u> </u> | | | |
| 22 | Depreciation, depletion, and amortization | 122,387. | 97,910. | 24,477. | |
| 23 | | 22,395. | 17,916. | 4,479. | |
| 24 | Other expenses Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below) | | | | |
| á | PURCHASED SERVICES | 2,361,987. | 1,889,590. | 472,397. | <u> </u> |
| | OTHER | 182,006. | 145,605. | 36,401. | |
| | MEDICAL SUPPLIES & EXPENSES | 157,879. | 126,303. | 31,576. | |
| | TELEPHONE | 61,606. | 49,285. | 12,321. | |
| | Printing and Publications All other expenses | 44,955. | 35,964. | 8,991. | |
| | Total functional expenses, Add lines 1 through 24f | 7,774,005. | 6,091,145. | 1,682,860. | 0. |
| 26 | Joint Costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 2,332,000 | Form 990 (2008) |

| عيا | ILV | - Dalatice Stiect | | | | | |
|-------------|-------------|--|---|------------------------------------|--|-----------------|--|
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 439,375. | 1 | 145,528. |
| | 2 | Savings and temporary cash investments | | | 6,268,138. | 2 | 7,304,032. |
| | 3 | Pledges and grants receivable, net | | | | 3 | |
| | 4 | Accounts receivable, net . | | | 210,188. | 4 | 282,941. |
| | 5 | Receivables from current and former officers, director | s. trus | stees, kev emplovees. | | <u> </u> | |
| | | or other related parties Complete Part II of Schedule | L | | | 5 | |
| | 6 | Receivables from other disqualified persons (as define | ed und | der section 4958(f)(1)) | A Company of the Comp | 5 45 | and the same that the same and |
| | | and persons described in section 4958(c)(3)(B) Comp | olete F | Part II of Schedule L | | 6 | <u> </u> |
| ASSETS | 7 | Notes and loans receivable, net | | | 17,620. | 7 | 25,565. |
| Ē | 8 | Inventories for sale or use | | | | 8 | |
| T 5 | 9 | Prepaid expenses and deferred charges | | • | 22,465. | 9 | 23,133. |
| | 10 a | Land, buildings, and equipment cost basis | 10a | 1,156,004. | · 直のは一つからかり、海のでは | 10 | (十八年)、九十五年四十二十五年 |
| | | Less accumulated depreciation Complete Part VI of | | | | 1, 1 | |
| | | Schedule D | 10 ь | 845,723. | 324,990. | 10 c | |
| | 11 | Investments — publicly-traded securities | | | | 11 | 635,046. |
| | 12 | Investments – other securities See Part IV, line 11 | | | | 12 | 27,428. |
| | 13 | Investments - program-related See Part IV, line 11 | | | | 13 | 2,7,120. |
| | 14 | Intangible assets | | • | | 14 | |
| | 15 | Other assets See Part IV, line 11 | | | <u> </u> | 15 | · · · · · · · · · · · · · · · · · · · |
| | 16 | Total assets Add lines 1 through 15 (must equal line | 347 | | 7,282,776. | 16 | 8,753,954. |
| | 17 | Accounts payable and accrued expenses | 54) | | 1,058,437. | 17 | 1,213,099. |
| | | | | | 1,030,437. | 18 | 1,213,099. |
| | 18 | Grants payable Deferred revenue | | | 110 671 | 19 | 229,203. |
| L | 19 | | | | 449,674. | | 229,203. |
| Ā | 20 | Tax-exempt bond liabilities | | | | 20 | |
| LIABILITIES | 21 | Escrow account liability. Complete Part IV of Schedul | 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 21 | that see allowing the Street Street | | |
| Ĺ | 22 | Payables to current and former officers, directors, tru highest compensated employees, and disqualified per | stees, | key employees, Complete Part II | to something the sound of the sound | , 5 | |
| Ť | | of Schedule L | | 22 | المالك الله المسالة المالك المالك المالك المالك المالك المالك المالك المالك المالك المالك المالك المالك المالك | | |
| Ė | 23 | Secured mortgages and notes payable to unrelated the | urd na | rtipe | | 23 | |
| 3 | 24 | Unsecured notes and loans payable | iiiu pa | ii des | <u> </u> | 24 | |
| | 25 | Other liabilities Complete Part X of Schedule D | | | | 25 | |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 1,508,111. | 26 | 1,442,302. |
| | | Organizations that follow SFAS 117, check here | V . | nd complete lines | 1,300,111. | 20 | 1,442,302. |
| N E T | | 27 through 29 and lines 33 and 34. | | id complete lines | | ا اورا استام | 1. The Man Table 1 |
| | | | | | } | 1 | |
| ASSE | 27 | Unrestricted net assets | | | 5,724,665. | 27 | 7,261,652. |
| Ť | 28 | Temporarily restricted net assets | | | FO 000 | 28 | F0.000 |
| O R | 29 | Permanently restricted net assets | | | 50,000. | 29 | 50,000. |
| | | Organizations that do not follow SFAS 117, check he | re P | and complete | Professional Contraction of | | The same of the sa |
| FUZD | | lines 30 through 34. | | | | 1 | المانية المانية المانية المانية المانية المانية المانية المانية المانية المانية المانية المانية المانية المانية |
| - 1 | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| 日々しくさいしめ | 31 | Paid-in or capital surplus, or land, building, and equip | | | | 31 | |
| Ā | 32 | Retained earnings, endowment, accumulated income | or oth | ner funds | <u> </u> | 32 | |
| Ë | 33 | Total net assets or fund balances. | | • | 5,774,665. | 33 | 7,311,652. |
| | 34 | Total liabilities and net assets/fund balances | | | 7,282,776. | 34 | <u>8,753,954.</u> |
| Pa | rt XI | Financial Statements and Reporting | | ··· | | | |
| | | _ | | | | | Yes No |
| 1 | Acc | counting method used to prepare the Form 990. | Cash | X Accrual | Other | | |
| 2 | a We | re the organization's financial statements compiled or | review | ved by an independent | accountant? | | 2a X |
| | b We | re the organization's financial statements audited by a | n ınde | pendent accountant? | | | 2b X |
| | c If " | Yes' to 2a or 2b, does the organization have a commit | ee tha | at assumes responsibili | ty for oversight of the a | udit, | |
| - | | iew, or compilation of its financial statements and sele | | | | | 2c X |
| 3 | a As Δι | a result of a federal award, was the organization requidit Act and OMB Circular A-133? | red to | undergo an audit or au | udits as set forth in the | Single | e 3a X |
| | | Yes,' did the organization undergo the required audit o | | | | | 3b A |
| BA | | . 50, all the organization andergo the required addit o | 30011 | | | | Form 990 (2008) |
| | | | | | | | |

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service Attach to Form 990. To be completed by organizations that answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11, or 12.

Open to Public

| Name | of the organization | | | Employer Identification number |
|------|--|---|--|---|
| | NCERN: EMPLOYEE ASSISTANCE PRO | GRAM | | 77-0528349 |
| Par | the organization answered 'Yes' t | r Advised Funds or Othe o Form 990, Part IV, line | r <mark>Similar Funds or Acc</mark> 6. | ounts Complete If |
| | | (a) Donor advised for | unds (b) F | unds and other accounts |
| 1 | Total number at end of year . | | | |
| 2 | Aggregate contributions to (during year) |) | | |
| 3 | Aggregate grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and dor funds are the organization's property, subject | | | Yes No |
| 6 | Did the organization inform all grantees, dono used only for charitable purposes and not for impermissible private benefit?? | rs, and donor advisors in writin the benefit of the donor or done | g that grant funds may be or advisor or other | Yes No |
| Par | t II Conservation Easements Comple | ete if the organization and | wered 'Yes' to Form 9 | 90, Part IV, line 7. |
| 1 | Purpose(s) of conservation easements held by | the organization (check all that | at apply) | |
| | Preservation of land for public use (e.g., r | ecreation or pleasure) | Preservation of an historic | ally important land area |
| | Protection of natural habitat | | Preservation of certified hi | storic structure |
| | Preservation of open space | | - | |
| 2 | Complete lines 2a-2d if the organization held of the tax year | a qualified conservation contrib | ution in the form of a conse | rvation easement on the last day |
| | of the tax year | | 201 | Held at the End of the Year |
| 9 | Total number of conservation easements | | 2a | Held at the End of the Tear |
| | Total acreage restricted by conservation ease | ments | 2b | |
| | : Number of conservation easements on a certi | | | |
| | Number of conservation easements included i | | 2d | |
| | Number of conservation easements modified, | • • • | | ganization during the taxable |
| · | year ► | adioteriod, roledded, extiligaic | inica, or terminated by the or | garnzation daring the taxable |
| 4 | Number of states where property subject to co | inservation easement is located | j ► | |
| 5 | Does the organization have a written policy re enforcement of the conservation easement it l | nolds? | | Yes No |
| 6 | Staff or volunteer hours devoted to monitoring | , inspecting, and enforcing eas | ements during the year $ ightharpoonup$ | |
| 7 | Amount of expenses incurred in monitoring, in | nspecting, and enforcing easem | ents during the year > \$ | |
| 8 | Does each conservation easement reported or 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? | n line 2(d) above satisfy the rec | uirements of section | Yes No |
| 9 | In Part XIV, describe how the organization reports include, if applicable, the text of the footnote conservation easements | conservation easements in its re to the organization's financial s | venue and expense statement tatements that describes the | , and balance sheet, and organization's accounting for |
| Par | Complete if the organization ansi | ctions of Art, Historical 1 wered 'Yes' to Form 990, | reasures, or Other Sin Part IV, line 8. | nilar Assets |
| 1 a | If the organization elected, as permitted under treasures, or other similar assets held for pub- the text of the footnote to its financial statement | lic exhibition, education, or rese | revenue statement and bala earch in furtherance of public | nce sheet works of art, historical c service, provide, in Part XIV, |
| b | If the organization elected, as permitted under treasures, or other similar assets held for pub amounts relating to these items | lic exhibition, education, or rese | revenue statement and bala earch in furtherance of public | nce sheet works of art, historical c service, provide the following |
| | (i) Revenues included in Form 990, Part VIII, | line 1 | | - \$ |
| | (1) | • • | | ► \$ |
| | If the organization received or held works of a amounts required to be reported under SFAS | | similar assets for financial (| gain, provide the following |
| | Revenues included in Form 990, Part VIII, line | | • | ► \$ |
| b | Assets included in Form 990, Part X | | • | * \$ |

| Schedule D (Form 990) 2008 CONCE | ERN: EMPLOYEE | ASSISTANCE P | ROGRAM | 77-052 | 8349 Page 2 |
|--|-------------------------------------|------------------------------------|---|--|--|
| Part III Organizations Mainta | | | | Other Similar Ass | |
| Using the organization's accession that apply) | on and other records, | check any of the fo | llowing that are a si | gnificant use of its colle | ection items (check all |
| a Public exhibition | | d Loan or ex | change programs | | |
| b Scholarly research | | e Other | | | |
| c Preservation for future gener | ations | | | | |
| 4 Provide a description of the orga Part XIV | nization's collections | and explain how the | ey further the organi | zation's exempt purpos | se in |
| 5 During the year, did the organiza assets to be sold to raise funds r | ather than to be mai | ntained as part of th | e organization's col | lection? | Yes No |
| Part IV Trust, Escrow and Cu IV, line 9, or reported | stodial Arranger an amount on Fo | nents Complete orm 990, Part X, | if organization a line 21. | answered 'Yes' to F | orm 990, Part |
| 1a Is the organization an agent, trus included on Form 990, Part X? | stee, custodian, or ot | her intermediary for | contributions or oth | er assets not | Yes No |
| b If 'Yes,' explain the arrangement | in Part XIV and com | plete the following to | able | | |
| , , | | , 3 | | | Amount |
| c Beginning balance | | | | 1 c | |
| d Additions during the year | | | | 1 d | |
| e Distributions during the year | | | • | 1 e | |
| f Ending balance | • | • | , | 1f | |
| 2a Did the organization include an a | mount on Form 990, | Part X, line 21? | | | Yes No |
| b If 'Yes,' explain the arrangement | ın Part XIV | | | • | |
| Part: V. Endowment Funds Co | mplete if organiz | ation answered ' | Yes' to Form 99 | 0, Part IV, line 10. | |
| | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| 1a Beginning of year balance. | | 是: "是一次 | المراجع المراجع المراجع المراجع | | 成成學, 對學時 |
| b Contributions | | interestant of the | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | 2 15 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| c Investment earnings or losses | | ai. To with The house | He that the state of the state of | 一大小小子子子子 一十十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十 | 中方為一個大學 医线 |
| d Grants or scholarships . | | 。而獨性的問題的 | (1) 11 11 11 11 11 11 11 11 11 11 11 11 1 | | 10 mm - 10 mm |
| Other expenditures for facilities and programs | | | | | The same of the sa |
| f Administrative expenses | | 在新几型工作和 | Trans () And deep | | Act has the |
| g End of year balance. | | 1. 生物、一次、 | · 提出 。 | 4. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. | 1、1000年4月1日 |
| 2 Provide the estimated percentage | e of the year end bal | ance held as | | | |
| a Board designated or quasi-endow | vment ► | % | | | |
| b Permanent endowment ► | <u> </u> | | | | |
| c Term endowment ► | | | | | |
| 3a Are there endowment funds not organization by | in the possession of | the organization that | are held and admir | nistered for the | Yes No |
| (i) unrelated organizations | | | | | 3a(i) |
| (ii) related organizations . | | | | | 3a(ii) |
| b If 'Yes' to 3a(II), are the related of | organizations listed a | s required on Sched | ule R? | | 3b |
| 4 Describe in Part XIV the intended | | | | · · · · · · · · · · · · · · · · · · · | |
| Part VI Investments-Land, B | uildings, and Eq | uipment. See Fo | <u>rm 990, Part X,</u> | line 10. | |
| Description of investment | | t or other basis (Investment) | b) Cost or other basis (other) | (c) Depreciation | (d) Book Value |
| 1 a Land | ļ | | | | |
| b Buildings | <u> </u> | | | | |
| c Leasehold improvements | | | | | |
| d Equipment | ļ | | 1,156,004. | 845,723. | 310,281. |
| e Other | | | <u></u> | | |
| Total. Add lines 1a-1e (Column (d) sha | ould equal Form 990, | Part X, column (B), | line 10(c)) | <u></u> | 310,281. |
| BAA | | | | Sched | ule D (Form 990) 2008 |

| Schedule D (Form 990) 2008 CONCERN: EMPLOYEE | | | 77-0528349 Page 3 |
|---|-------------------|---|--|
| Part VII Investments-Other Securities See F | | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Met Cost or end | hod of valuation -of-year market value |
| Financial derivatives and other financial products | | | |
| Closely-held equity interests | | | |
| Other | | | |
| | | | |
| | | | |
| | | | |
| | · | | |
| | | | |
| | | - | |
| | · | | |
| | | - | |
| Total (Column (b) should equal Form 990 Part X, col (B) line 12.) | | 學學是是一種學之子。 | |
| Part VIII Investments—Program Related (See | Form 990, Part X. | | 3 2 2 3 2 X 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 |
| (a) Description of investment type | (b) Book value | | hod of valuation |
| | (4, 2001, 10.00 | Cost or end- | of-year market value |
| | | <u> </u> | · |
| | | | |
| | ļ | ļ | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Total. Column (b)(should equal Form 990, Part X, Col. (B) line 13.) | | | But the state of t |
| Part IX: Other Assets (See Form 990, Part X, | line 15) N/A | | <u> </u> |
| | escription | | (b) Book value |
| | | | |
| | | ···· | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | _ . | | |
| Total. Column (b) Total (should equal Form 990, Part X, co | | | <u> </u> |
| Part X: Other Liabilities (See Form 990, Part | | | 4 y - 1 |
| (a) Description of Liability | (b) Amount | | , |
| Federal Income Taxes | | | |
| | | | |
| | | | |
| | | | |
| | · - | | |
| | | , , | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | , | |
| Total Column (b) Total (should equal Form 990, Part X, col (B) line 25) | > | | |

| Fai | rt XI: Reconciliation of Change in Net Assets from Form 990 to Financial Statements | | |
|------|--|---|----------------------------|
| 1 | Total revenue (Form 990, Part VIII,column (A), line 12) | | 9,310,992. |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | | 7,774,005. |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | Γ. | 1,536,987. |
| 4 | Net unrealized gains (losses) on investments | | |
| 5 | Donated services and use of facilities . | . Γ | |
| 6 | Investment expenses | | |
| 7 | Prior period adjustments | | |
| 8 | Other (Describe in Part XIV) | ļ | |
| 9 | Total adjustments (net). Add lines 4-8 | | |
| 10 | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 | _ | 1,536,987. |
| Păi | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Re | turn | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 9,288,495. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | P TITE | |
| a | a Net unrealized gains on investments | | |
| t | Donated services and use of facilities . 2b | | |
| C | Recoveries of prior year grants | 1 | |
| c | d Other (Describe in Part XIV) | Walter I | |
| • | Add lines 2a through 2d . | 2 e | |
| 3 | Subtract line 2e from line 1 . | 3 | 9,288,495. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | د اور د د د د د د د د د د د د د د د د د د د | |
| ā | a Investments expenses not included on Form 990, Part VIII, line 7b | - 8 | |
| Ł | Other (Describe in Part XIV) See Part XIV . 4b 22,497. | | |
| c | Add lines 4a and 4b. | 4c | 22,497. |
| 5 | Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5 | 9,310,992. |
| Pai | it XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per | Return | <u> </u> |
| 1 | Total expenses and losses per audited financial statements . | 1 | 7,774,005. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | C. The | |
| a | a Donated services and use of facilities . 2a | 1 - | |
| t | Prior year adjustments 2b | 4 7 4 5 | |
| • | Losses reported on Form 990, Part IX, line 25 | 45 | |
| c | d Other (Describe in Part XIV) | · · | |
| e | e Add lines 2a through 2d | 2 e | |
| 3 | Subtract line 2e from line 1 | 3 | 7,774,005. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a | Investments expenses not included on Form 990, Part VIII, line 7b | | |
| t | Other (Describe in Part XIV) | | |
| C | Add lines 4a and 4b . | 4c | ··· |
| | Total expenses. Add lines 3 and 4c (This should equal Form 990, Part I, line 18) | 5 | 7,774,005. |
| Par | 1 XIV Supplemental Information | | |
| | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. | | |
| | TEEA3304L 12/23/08 | Schedul | e D (Form 990) 2008 |

77-0528349

Page 4

Schedule **D** (Form 990) 2008 CONCERN: EMPLOYEE ASSISTANCE PROGRAM

| Schedule D (Form 990) 2008 Part XIV Supplemental Information (continued) | Page 5 |
|---|---------------|
| Part XIV Supplemental Information (continued) | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service Name of the organization

CONCERN: EMPLOYEE ASSISTANCE PROGRAM

Attach to Form 990. To be completed by organizations that answered 'Yes' to Form 990, Part IV, line 23.

Open to Public Inspection

Employer identification number 77-0528349

| _a | it is Questions Regarding Compensation | | | |
|----|---|--|---------------------------------------|---------------------------------------|
| | | [| Yes | No |
| 1 | a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items | 14.5 m | , | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| | First-class or charter travel Housing allowance or residence for personal use | 1. 7 | 4 | 12.2 |
| | Travel for companions Payments for business use of personal residence | ارد | 1 | 14. |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | W. Gara |
| | Discretionary spending account Personal services (e.g , maid, chauffeur, chef) | - 14. 13 1 3 4 3 4 | ·301. | 计字件 |
| | | | 1. 1. 5. 1. 1. 1. 5. 1. 1 | 4 |
| | b If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of | f all | | تعمنا |
| | of the expenses described above? If 'No,' complete Part III to explain | 16 | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | s, 2 | | |
| | , | -15 | 2.3 | 1 2 |
| 3 | Indicate which, if any, of the following organization uses to establish the compensation of the organization's | 1 | المومية وهي المراقعين | The state of |
| | CEO/Executive Director Check all that apply | Vis.3. | ** fe" | 1000 |
| | X Compensation committee X Written employment contract | 1 E 2 1 1 2 1 | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | |
| | Independent compensation consultant X Compensation survey or study | | 1,1 31 | E . E |
| | Form 990 of other organizations X Approval by the board or compensation committee | 2.3 | | |
| | | ارائم نعار اعارسی ادا اعارسی ادا | | 11. |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a | , (24 | ستنسد | |
| | a Receive a severance payment or change of control payment? | 4a | <u> </u> | <u>X</u> |
| | b Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | <u> </u> | X |
| 1 | c Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | L | X |
| | If 'Yes' to any of 4a-c, list the persons and provide the applicable amounts for each item in Part III | و الالزاء | | |
| | Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8. | | ا او آ ا ا | 4 (7) |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of | - · · | -7. | - 7 % |
| i | a The organization?. | 5 a | | X_ |
| ļ | b Any related organization? | 5 b | L | <u>X</u> |
| | If 'Yes' to line 5a or 5b, describe in Part III | | | in the |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | \ | . 14 1 | |
| | a The organization? | 6a | | X |
| | b Any related organization? | 6b | | X |
| • | If 'Yes' to line 6a or 6b, describe in Part III | | | |
| 7 | | | | |
| , | For person listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If 'Yes,' describe in Part III | 7 | | X |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initi contract exception described in Regs section 53 4958-4(a)(3)? If 'Yes,' describe in Part III | ial 8 | | X |

CONCERN: EMPLOYEE ASSISTANCE PROGRAM Schedule J (Form 990) 2008

Page 2

77-0528349

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| | | (B) Breakdown | (B) Breakdown of W-2 and/or 1099-MISC | MISC compensation | (C) Deferred | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|----------------|------------|---|---------------------------------------|--|---------------------------|---|-------------------------------|---|
| (A) Name | | (i) Base compensation | (ii) Bonus and incentive compensation | (ii) Other compensation | compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ |
| MARLA MARLOW | Θ | · 0 · | 0 | 0 | 0 0 | | 0 | 0 |
| | ⊜ | ļ | 80,546. | 4,80 | 242,037. | 97,327 | 770,251. | 242,037. |
| CECILE CURRIER | Θ | 102,304 | 27,233. | 22,068. | 29, 504 | 29,638. | 210,747. | 29,504. |
| | Θ | 102,304. | 27, 233. | 2,400. | 0. | 29, 638 | 161,575. | |
| MATT HARRIS | € | 8,471 | 0 | 0. | 0. | | 6 | |
| | ⊕ | 151,881. | 16,557. | 11, | 0. | 47,175. | 227,171 | 0. |
| - | Ξ | | | | | | | |
| | (ii) | ٠, | | | |] | | ; 1 1 1 1 1 1 1 1 |
| | Ξ | | | | | | | |
| | (ii) | | | | | | | 1 1 1 1 1 1 1 |
| | Θ | | | | |] | | |
| | (ii) | | | | | | 1 | 1 1 1 1 1 1 1 1 |
| |]ω | | | | | | | |
| | (ii) | | | | | | 1 1 1 1 1 1 1 1 1 1 1 1 | 1 1 1 1 1 1 1 1 1 1 1 |
| | (0) | | | | | | | |
| | (ii) | | | | | | 1 1 1 1 1 1 1 1 1 1 1 1 | |
| | Ξ | | | | | | | |
| | ▣ | | | | | 1 | 1 1 1 1 1 1 1 1 1 1 1 | 1 |
| | Ξ | 1 | 1 | | | | | |
| | ▣ | | | | | | | .] |
| | € | -i | | | | | | |
| | € | | | | | | | . |
| | € (| | | 1 | | | | |
| | | | | | | | | |
| | € (| 1 | | | | 1 | 1 1 1 1 1 1 | 1 |
| | € (| | | | | | | |
| | ∃ € | | | | | 1 | | 1 1 1 1 1 1 1 1 |
| | € (€ | | | | | | | |
| |) ∈ | | | | | | | |
| | Θ | | | | | | | |
| | € | | | | | | | |
| ВАА | | | | TEEA4102L 08/11/08 | 80/ | | Sched | Schedule J (Form 990) 2008 |

Part III

BAA

Schedule J (Form 990) 2008

SCHEDULE M (Form 990)

Non-Cash Contributions

► To be completed by organizations that answered 'Yes' on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No 1545 0047

2008

Open to Public Inspection :

Department of the Treasury Internal Revenue Service Name of the organization

CONCERN: EMPLOYEE ASSISTANCE PROGRAM

Employer identification number

77-0528349 Part I Types of Property (a) (b) (d) (c) Revenues reported on Form 990, Part VIII, line 1g Method of determining Check if Number of applicable Contributions revenues 1 Art-Works of art 2 Art-Historical treasures 3 Art-Fractional interests 事情感 拉马克斯 Books and publications 5 Clothing and household goods X 22,497. COST 6 Cars and other vehicles 7 Boats and planes 8 Intellectual property 9 Securities-Publicly traded 10 Securities-Closely held stock Securities-Partnership, LLC, or trust interests Securities-Miscellaneous 12 13 Qualified conservation contribution (historic structures) 14 Qualified conservation contribution (other) Real estate—Residential 15 Real estate-Commercial 16 Real estate-Other 17 Collectibles 18 19 Food inventory. 20 Drugs and medical supplies 21 Taxidermy 22 Historical artifacts. 23 Scientific specimens 24 Archeological artifacts 25 Other ► (27 Other ► 28 Other ► Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29

| | | 162 | INO |
|---|------|------------|-----|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt | F,5 | , , | |
| purposes for the entire holding period? | 30 a | | X |
| b If 'Yes,' describe the arrangement in Part II | | ********** | |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? | 31 | | X |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?. | 32 a | | х |
| b If 'Yes,' describe in Part II | | | 2.5 |

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2008

| Schedule M (Form 990) 2008 CONCERN: EMPLOYEE ASSISTANCE PROGRAM | 77-0528349 Page | 2 |
|--|-----------------------------------|---|
| Part II Supplemental Information. Complete this part to provide the information recand 33. Also complete this part for any additional information. | quired by Part I, lines 30b, 32b, | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | - |
| | | _ |
| | | - |
| | | _ |
| | | - |
| | | - |
| | | - |
| | | - |
| | | - |
| | _~ | - |
| | | - |
| | | - |
| | | - |
| | | - |
| | | _ |
| | | _ |
| | | |

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

OMB No 1545 0047

2008

*Open to Public Employer identification number 77-0528349 Attach to Form 990. To be completed by organizations that answered 'Yes' to Form 990, Part IV, lines 33, 34, 35, 36, or 37.
 See separate instructions. CONCERN: EMPLOYEE ASSISTANCE PROGRAM Part I Identification of Disregarded Entities

Related Organizations and Unrelated Partnerships

| | | | | | • |
|--|----------------------|---|-----------------------------|---------------------------|-------------------------------|
| (A) Name, address, and EIN of disregarded entity | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Total income | (E) End-of-year assets | (F) Ovect controlling entity |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| Part II Identification of Related Tax-Exempt Organizations | ns | | | | |
| _ | | | | | |

| (d) | (B) | (2) | (a) | | (F) |
|--|------------------|---|--|-----------|---------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign country) | Legal domicile (state Exempt Code section Public charity status or foreign country) (if section 501(c)(3)) | | Direct controlling entity |
| EL CAMINO HOSPITAL | | | | | |
| | | | | | |
| MOUNTAIN VIEW , CA 94040 | | | | | |
| 94-3167314 | HOSPITAL | CA | 501C(3) | 509(a)(1) | N/A |
| EL CAMINO HOSPITAL FOUNDATION | | | | | |
| | į | | | | |
| MOUNTAIN VIEW, CA 94040 | | | | | EL CAMINO |
| | CHARITABLE | CA | 501 (c) (3) | 509(a)(1) | HOSPITAL |
| | | | | | |
| | | | | | |
| | | | | | |

Schedule R (Form 990) (2008)

TEEA5001L 12/23/08

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2008 CONCERN: EMPLOYEE ASSISTANCE PROGRAM

Part III Identification of Related Organizations Taxable as a Partnership

| | 1 1 | | | 1 | | 1 | | |
|--|-------------|--|---|---------|--------------|---|---|--|
| J) sral or aging ner? | Š | | | <u></u> | | | , | |
| General or managing partner? | Yes | | | | | | | |
| Code V-UBI amount in Box 20 of Schedule K-1 | (Form 1065) | | | | | | | |
| (H) Disproportonate allocations? | Yes No | | | | | | | |
| Share of end-of-year D assets | Å | | | | 7 | | - | |
| Share of total income Share of end-of-year assets | | | | | | | | |
| (E) Predominant income (related, investment, unrelated) | | | | | | | | |
| (D) Direct controlling entity | | | | | | | | |
| (C) Legal domicile (state or foreign | country) | | | | | | | |
| (B) (C) (D) Primary Activity Legal Direct domicile controlling ent (state or foreign | | | | | | | | |
| (A) Name, address, and EIN of related organization | | | 1 | | | | | |

| Part IV Identification of Related Organizations Taxable as | | a Corporation or Trust | | | | |
|--|-------------------------|---|--|------------------------------|---------------------------------------|--------------------------------|
| (A) Name, address, and EIN of related organization | (B) Primary Activity | Activity Legal domicile Direct Type of entity (state or foreign controlling entity (C corp., S corp.) (H) (G corp., S corp., scorp.) (H) (G corp., S corp., scorp.) | Type of entity (C corp, S corp or trust) | (F) Share of total income | (G) Share of end-of-year assets | (H) Percentage ownership |
| | | | | | | |
| | | | | | | |
| | | | - | | | |
| | | | , | | | |
| | | | | | | |
| | • | | | | | |
| | | -,- | | | | |
| | | | | | | |
| | | | | | | |
| , , , , , , , , , , , , , , , , , , , | | | | | | |
| | | | | | | |
| | | | | | | |

Schedule R (Form 990) (2008)

TEEA5002L 12/23/08

BAA

Page 3

| Note Complete line 1 if any entity is listed in Parts II. III. or IV. | | × | Yes No | ء ا |
|---|----------------------------|-------------------------------------|-------------|-------------|
| 1 During the tax year did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV: | | 4 | 1 | 1787 |
| a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | Ja | × | ُا |
| b Gift, grant, or capital contribution to other organization(s) | | 1 b | × | ! |
| c Gift, grant, or capital contribution from other organization(s). | | 10 | × | |
| d Loans or loan quarantees to or for other organization(s) | | 19 | X | |
| e Loans or loan quarantees by other organization(s) | | <u>-</u> | × | ٦ |
| | | 17 | | |
| f Sale of assets to other organization(s) | | | × | |
| g Purchase of assets from other organization(s) | | 1 g | × | ا ا |
| | | 1h | × | ا۔ا |
| i Lease of facilities, equipment, or other assets to other organization(s) | | 11 | X | الدا |
| | | | 7 1 | 7 |
| j Lease of facilities, equipment, or other assets from other organization(s) | | ;= | × | ا |
| k Performance of services or membership or fundraising solicitations for other organization(s) | | - | × | ا۔ |
| 1 Performance of services or membership or fundraising solicitations by other organization(s) | | = | × | اہہ |
| m Sharing of facilities, equipment, mailing lists, or other assets | | E | × | اہ |
| n Sharing of paid employees | | - L | × | ا۔ |
| | | 湖湖 | | اعله |
| Reimbursement paid to other organization for expenses | | 10 | × | اہ |
| p Reimbursement paid by other organization for expenses | | 1p | × | ا۔ |
| | | 10 10 10 | , - , | |
| q Other transfer of cash or property to other organization(s) | | 19 | × | ار . |
| r Other transfer of cash or property from other organization(s) | | 1r | × | |
| 2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | d transaction thresho | lds. | | |
| (A) Name of other organization | (B) Transaction type (a-r) | (C) Amount involved | volved | |
| (1) EL CAMINO HOSPITAL | U | 1,238 | , 238, 275. | |
| (2) EL CAMINO HOSPITAL FOUNDATION | Ľ | 810 | 810.640 | |
| | | | | • |
| (3) | + | | | 1 |
| (4) | | | | - 1 |
| (5) | | | | 1 |
| (9) | | | | |
| BAA TEEA5003L 07/02/08 | Schedule | Schedule R (Form 990) (2008) | 0) (2008 | l@ |

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total asset or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships

| (A) Name, address, and EiN of entrty | (B) Primary activity | (C) Legal Domicile (State or Foreign Country) | ID 으문 이었다 | (E) Share of end-of-year assets | (F) Disproportionate allocations? | Code V-UBI amount in Box 20 of Schedule K-1 Form (1065) | (H) General or managing partner? | al or • |
|--|----------------------|--|-----------|---------------------------------------|-----------------------------------|--|---|------------|
| | | | Yes No | | Yes No | | Yes | oN |
| | | | | | | | | 1 |
| *************************************** | | | | | | | | |
| | | | | | | | | |
| | | | | | | | 1 | ŀ |
| | | | | | | | - | |
| | 1 | | | | | | | |
| | | | | | | | | |
| | | | | | | | + | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | 1 |] |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | _ | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | - | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | · | | | |
| | | | - | | | | | |
| | | | 1 | | 1 | | + | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | · | | , | |
| ВАА | | TEEA5004L 01/21/09 | | | | Schedule R (Form 990) (2008) | 066 | @ @ |
| | | | | | | | | () |

SCHEDULE O (Form 990)

Supplemental Information to Form 990

OMB No 1545-0047

2008

Open to Rublic

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

| CONCERN: EMPLOYEE ASSISTANCE PROGRAM | 77-0528349 |
|---|-----------------------------------|
| Form 990, Part VI, Section A, Question 7 | |
| El Camino Hospital, an organization exempt under IR | C section 501(c)(3), is the sole |
| member of Concern and has the authority to elect th | e Board of Directors of Concern. |
| Form 990, Part VI, Line 10 - Form 990 Review Process | |
| Upon completion of Form 990, the form is presented | to the board at its board meeting |
| by the CFO for review and discussion before it is f | iled by the IRS and made |
| available to the public. | |
| Form 990, Part VI, Line 12c - Explanation of Monitoring and Enfor | rcement of Conflicts |
| The Compliance Dept. distributes Conflicts of inter | est forms on an annual basis to |
| managers, executives, and the Board along with Medi | cal Directors, key consultants, |
| and contractors who operate outsourced depts. The | Compliance Officer regularly |
| monitors the written disclosures and verbal reporting | ng as a reference and assesses if |
| an interest in a transaction could be deemed as a c | onflict to the organization. As |
| indicated in the policy the procedure to deal with | the reported conflict is reviewed |
| based on the individual reporting. If the individua | l is not a Board member the |
| proposed transaction is reviewed with key managers | in charge of the transaction |
| along with the CEO and Compliance officer. If a po- | tential conflict of interest |
| exists appropriate steps to mitigate or eliminate the | he effect of the potential |
| conflict of interest will be taken. If the individua | al is a Board Member the matter |
| is reported to the CEO and referred automatically to | o the Hospital's AdHoc Interest |
| Committee for determination as to whether a potential | al conflict of interest exists. A |
| Board member may recuse themselves from the matter | without further action and the |
| Board shall take such action that shall be necessary | y to mitigate any potential |
| conflict of interest as described. At all times the | e Compliance dept. |
| will also utilize legal counsel to help evaluate por | tential conflicts and provide as |
| assessment to the organization. | |

| CONCERN: EMPLOYEE ASSISTANCE PROGRAM | 77-0528349 |
|--|-------------------------|
| Form 990, Part VI, Line 15b - Compensation Review & Approval Process for Office | rs & Key Employees |
| El Camino Hospital (the "Hospital" - an IRS 501(c) (3) organi | zation) is the sole |
| member of CONCERN. As the Hospital is the "parent" of CONCERN, | CONCERN adopts and |
| follows a number of policies and processes of the Hospital. As | s such, the processes |
| for determining compensation of CONCERN's CEO and Other Key Em | ployees, is overseen |
| by the Compensation Committee of the Hospital. That process is | described below: |
| | |
| The Compensation Committee (the "Committee") is the Board of D | Directors of the |
| Hospital and is made up of the Board of Directors, and one out | side, independent |
| member selected by the Board. The outside member selected by t | the Board is involved |
| in the reviewing and recommending of compensation, but does no | ot have a vote in the |
| decisions/actions by the Board. All members of the committee a | are independent |
| directors with no conflict of interest regarding compensation | and benefits for the |
| Executives whose compensation is reviewed, recommended, and approximately approximately and approximately approxim | proved by the Board. |
| The CEO is not a member of the Committee, but may serve as sta | aff for the Committee |
| as long as the CEO is excused when the Committee is reviewing | the CEO's compensation |
| | |
| The Committee has the following responsibilities: | |
| | |
| Develop and maintain a policy on executive compensation | |
| Develop and maintain an executive compensation and benefit p | program consistent with |
| the policy approved by the Board | |
| Determine compensation, benefits, perquisites, and contract | terms for the CEO. |
| Determine any salary increase and any performance compensati | on incentive based on |
| the Committee's evaluation of the CEO's performance | |
| Review, change, and approve the CEO's salary and performance | e_incentive |
| recommendations for the executive staff whose compensation is | subject to review by |

Employer identification number

| CONCERN: EMPLOYEE ASSISTANCE PROGRAM | 77-0528349 |
|--|---|
| Form 990, Part VI, Line 15b - Compensation Review & Approval Process f | or Officers & Key Employees (continued) |
| the Committee. | |
| Oversee and maintain administrative control of the ex | ecutive performance plan(s) |
| by setting goals for the CEO, and approving the goals r | ecommended by the CEO for the |
| executive staff. | |
| Conduct annual appraisal of the CEO's performance | |
| Periodically evaluate the executive compensation prog | ram, including the charter, |
| policies, and philosophy on which it is based, to asses | s its effectiveness in |
| meeting the needs for recruiting, retaining, and motiva | ting qualified leaders. |
| Periodically review the total value, cost, and reason | ableness of severance and |
| retirement benefits for CEO and executive staff | |
| Reviews and approves all business travel and entertain | n expenses of the CEO. |
| | |
| Process: | |
| | |
| The Committee follows a process that meets all applicab | le legal requirements and |
| which promotes effective governance of executive compens | sation, consist with the |
| executive compensation policy: | |
| | |
| Prepare minutes for each meeting to record the Commit | tee's decisions and the |
| process followed in reaching those decisions and maintage | in records that address |
| conflicts of interest and appropriate comparability data | a. |
| Select, engage, and supervise any consultant hired by | the Hospital to advise the |
| Committee on executive compensation issues. | |
| Periodically evaluate the appropriateness of the Compe | |
| and the effectiveness of the process the Committee uses | in governing executive |
| compensation and report this evaluation to the Board of | Directors. |

| Schedule O (Form 990) 2008 | Page 2 |
|---|--------------------------------|
| Name of the organization | Employer identification number |
| CONCERN: EMPLOYEE ASSISTANCE PROGRAM | 77-0528349 |
| Form 990, Part VI, Line 15b - Compensation Review & Approval Process for Officers | s & Key Employees (continued) |
| Provide the Board of Directors with regular reports of the Co | ommittee's actions. |
| Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available | |
| The organization makes available the Form 990 , governing docum | ments, conflict of |
| interest, and audited financial statements upoin request by havi | ng them available |
| during normal business hours for review, or if requested will b | e mailed to the |
| requestor. | |
| | |
| | |
| | |
| | |
| | |
| | |
| | · |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

2008

Schedule D, Part XIV - Supplemental Information

Page 6

Client JMK1

CONCERN: EMPLOYEE ASSISTANCE PROGRAM

77-0528349

Schedule D, Part XII, Line 4b Other Revenue Included On Form 990 But Not Included In F/S

Donated vehicle (capital transfer)

Total \$ 22,497.



FORM 990, PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

CONCERN'S exempt purpose is to provide and promote affordable health care to residents who live within California. In order to accomplish this purpose, CONCERN is licensed by the California Department of Managed Health Care and offers limited mental health care on a prepaid basis to employees of small, medium, and large employer groups.

Currently, CONCERN contracts with over 600 providers who have offices throughout California and have agreed to provide short-term counseling to clients of small, medium, and large employer groups CONCERN intended focus is to provide mental health care services to employees in the Bay Area. Employers have told CONCERN they have selected the services provided by the organization for the following reasons. 1) to increase productivity, enhance performance, and promote the overall quality of life of employees and their families; 2) to provide support and consultation to corporate management in resolving complex employee relation problems; and 3) to decrease employer cost by reducing absenteeism and turnover. CONCERN believes that the health care coverage it provides, strengthens the mental health care resources available to clients who desire such care

PROGRAM DESCRIPTIONS

In order to provide out-patient health care to low income families in the San Francisco Bay area, CONCERN has assumed the management and operation of six programs formerly administered by El Camino Hospital, CONCERN'S sole member These programs are.

- 1) Health Resource Center
- 2) Roadrunners Transportation Service
- 3) RotaCare Free Clinic
- 4) Immunization Program
- 5) Medical Library
- 6) South Asian Heart Center

See page 2 for brief descriptions of the above mentioned community-based services.

TOTAL PROGRAM SERVICE EXPENSES

6.091,145

Outpatient counseling care. For the year ended June 30, 2009 Concern recorded 25,416 counseling visits and provided various Community-based services described on the following pages.



FORM 990, PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

1) Health Resource Center

The Health Resource Center established in 1986 is dedicated to helping seniors, community members, patients and their families find the resources and information they need to make informed decisions about their health. The Center is available to the community 40 hours per week, serving more than 14,621 clients annually. It provides a wide range of free programs and services including eldercare consultation services, a Speaker's Bureau, health insurance counseling, support groups, assistance completing an Advance Health Care Directive, dietitian and pharmacy consultations, health screenings and a Community Wellness Lecture series.

2) Roadrunners Transportation Service

The Road Runners Senior Transportation Service, established in 1976, fills a critical gap in northern Santa Clara County's senior services by providing personalized, door-to-door transportation to medical and other essential appointments. In FY09 fifty-five volunteer drivers provided 14,847 rides to 2,500 community seniors, helping them to stay healthy and live independently.

3) RotaCare Free Clinic

Every human being has a right to the basic essentials of food, clothing, shelter and good health. In Santa Clara County, the heart of Silicon Valley, many individuals are without medical insurance or adequate access to health care services. The RotaCare Free clinic of Mountain View was created to address the needs of these individuals and their families. Since January 1996, the RotaCare Clinic has been a medical safety net for uninsured community members. The clinic provides basic non-urgent medical services, medications, immunizations, preventive care services, patient education, children's physicals, short term counseling, chronic illness management, nutrition counseling and referrals to community resources. Over 280 dedicated community doctors, nurses, physician assistants, nurse practitioners, pharmacists, pharmacy technicians, medical assistants, and lay individuals volunteer their time and expertise to the clinic. Specialty services currently include optometry, ophthalmology, ENT, cardiology, podiatry, physical therapy, nephrology, dermatology, gynecology, orthopedics, pulmonology, endocrinology and rheumatology.

RotaCare Clinic Fills a Need

| | 2008 | 2009 |
|-----------------|-------|-------|
| Patients/unique | 2,129 | 2,266 |
| Patient visits | 8,095 | 8,832 |



FORM 990, PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

4) Immunization Program

The El Camino Hospital Immunization Program was created in 1996 to address a growing need for immunization services for the underserved population in northern Santa Clara County. Walk-in clinics are provided twice per week. Vaccines are free for children and for most adult services.

Immunization Program Fills a Need

| | 2008 | 2009 |
|----------|-------|--------|
| Patient | 2,911 | 4,694 |
| Services | 7,343 | 10,194 |

5) Medical Library

The El Camino Hospital Health Library, A PlaneTree Affiliate, offers a comprehensive range of health information in its combined consumer and medical library. The library, which is free and open to the public, is dedicated to helping patients, families, physicians, employees and the community find the resources and information they need to make informed decisions about their health. Staffed by professional librarians, information requests can be conducted in person, on the phone or online. A free membership program is offered to anyone who wants to receive the *Health e-tips newsletter* and home access to medical and consumer health journals and medical textbooks online

Medical Library

| | | <u> </u> |
|----------------|-------------|----------|
| | 2008 | 2009 |
| Patient Visits | Not started | 18,622 |

6) South Asian Heart Center

The South Asian Heart Center, established in June 2006, is a response to the epidemic of heart disease in the South Asian Community. South Asians, or people who originate from the indian sub-continent, and countries such as Bangladesh, India, Nepal, Pakistan and Sri-Lanka, face a four-fold increased risk of coronary artery disease, despite of being vegetarian, non-smokers, and non-obese. 55% of heart attacks in this community occur before the age of 55. The Center screens individual participants for their risk-factors, educates and counsels them on the impact of those risk factors, and customizes a plan to help mitigate these risks. The Center provides lifestyle management including nutrition counseling, and on-going heart health coaching. The South Asian Heart Center addresses an unmet need to more comprehensively and aggressively screen South Asians for this increased risk of CAD, and help prevent heart attacks in a younger population. The Center has screened over 2200 participants through FY09 since inception. In FY09, the Center educated 300 physicians, and provided education seminars that were attended by over 475 participants. Of the participants screened, 25.6% had undiagnosed hypertension, and 17% were undiagnosed pre-diabetics.

South Asian Heart Center

| | 2008 | 2009 |
|----------------|-------------|------|
| Patient Visits | Not started | 712 |