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Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service

A For the 2008 calendar year, or tax year beginning

► The organization may have to use a copy of this return to satisfy state reporting requirements

07/01 , 2008, and ending

	-	OMB No 1545-0047
	me Tax (except black lung	2008
	, ,	Open to Public
)	orting requirements	Inspection
	06/30	, 20 09
	D Employer identification	n number
	52-1282080	
	E Telephone number	<u> </u>
	(410)822-100	00
	G Gross receipts \$	2,242,285.
	H(a) Is this a group return for affiliates?	Yes X No
	H(b) Are all affiliates included	? Yes No
ļ	If "No," attach a list (see	instructions)

Вс	heck if ap	plicable	Please	C Name of organiza	tion MEMO	RIAL HOS	PITAL	FOUNDATION	, INC.	D Employer	r identifica	ation number		
	Addre chang	55	use IRS label or	Doing Business As	5					52-12	82080)		
	7	change	pnnt or	Number and stree	et (or PO bo	k if mail is not de	livered to stre	eet address)	Room/suite	E Telephone number				
\vdash	Intial		type See	219 SOUTH V	MACHING	TON STDE	E.T.			(410)	822-1	000		
\vdash	Termi		Specific	City or town, state			1 1	_		1	OZZ I			
\vdash	Amen		Instruc- tions.		-					G Gross red	ceipts \$	2,242,285.		
-	return Applic			EASTON, MD ame and address o	f principal of	ficer rooms	5 50	0.0		H(a) Is this a				
_	pendi									affiliates*	7	H :		
_				SOUTH WASH						H(b) Are all a		(see instructions)		
<u>!</u>		empt sta		X 501(c)(3)		0) 494	7(a)(1) or	527		-				
				SHOREHEALT		т. т	T			H(c) Group e				
		of organi		X Corporation	Trust	Association	Other	<u> </u>	L Year of forma	1982	M State C	of legal domicile MD		
LE	rt i	Sur	nmary	<u>'</u>	-,									
e)	<u> </u>	MEMO	ORIAI	L HOSPITAL I	TOUNDAT	ION_THRO	<u>UGH_ITS</u>	PHILANTH	ROPIC_EFF	<u>ORTS_WIL</u>	<u>т</u>			
auc		SUPI	PORT	THE MEMORIA	AL HOSP	ITAL.								
Governance	ŀ													
ò	2	Check	this bo	ox 🕨 🔙 if the o	rganization	discontinued	its operation	ons or disposed o	f more than 25%	6 of its assets				
	3	Numb	er of vo	oting members of t	he governin	g body (Part V	1, line 1a)				3	11		
es	4	Numb	er of in	dependent voting i	members of	the governing	g body (Pari	VI, line 1b)			. 4	8		
Activities &	I			of employees (Par							5	3		
ç	6	Total r	numbei	of volunteers (esti	mate if nece						6	14		
_	7 a	Total o	gross u	nrelated business r	evenue from			(C)			7a	NONE		
				business taxable							7b	NONE		
	-				EIVE	n				Prior Yea	ır	Current Year		
	8	8 Contribution and grants (Part VIII, line 1h)								1,720,	851	577,405.		
ē	9	Progra	am sen	Adeor venue (Ran V	All line 2n)	181				1,720,		NONE		
Revenue	10	Invoct	mont i	nde gev enule/(Rayt V ndome (Part VIII, co	1 2 201		 7d\			3,600,	276	1,195,224.		
æ	11	Other		e (Part VIII, colum	n (A) Inne f	60/80/60 1	Oc. and 116				027.	109,714.		
				e - add me find						5,388,				
_						1,882,343.								
				imilar amounts paid						5,280,	856.	1,114,632.		
		Benefits paid to or for members (Part IX, column (A), line 4)										NONE		
es	15	5 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 120, 510 6 a Professional fundraising fees (Part IX, column (A), line 11e)									510.	<u> 155,050</u> .		
Expenses	16a										\longrightarrow	<u>NONE</u>		
×	b			sing expenses, Part							\rightarrow			
_	1/			ses (Part IX, column						782 ,		732,536.		
				es Add lines 13-17						6,183,	933.	2,002,218.		
		Reven	ue les	s expenses Subtra	ct line 18 fro	m line 12		<u> </u>		<u>-795,</u>	779.	-119,875.		
S OF	ĺ								<u> </u>	Beginning of	Year	End of Year		
ssets	20	Total a	assets (Part X, line 16)						56,776,	117.	47,524,154.		
A As	21	Total I	iabilitie	s (Part X, line 26)						5,131,	335.	6,085,204.		
S.E	22	Net as	sets o	r fund balances Si	ubtract line 2	1 from line 20	<u>.</u> .			51,644,	782.	41,438,950.		
Pa	rt II	Sig	natur	e Block										
		Under	oenalti	es of periury. I decla	are that I hav	e examined thi	s retum, inc	luding accompany	ing schedules an	d statements,	and to the	e best of my knowledge		
		and b	elief, 🔥	is true, correct, and	complete D	eclaration of p	reparer (oth	er than officer) is	based on all info	ormation of wh	nich prepa	arer has any knowledge		
S	ign			all.Co	Coin	٠.				1	6/1.	3/10		
	ere		Signatu	re of officer	1 101	,~~				Date	-7	.,,,,		
			\	- 2 1/2	フヽ ゙̄	4	Co-	91100	2 Cm.	1 C	52			
			Type or	print name and title	Lake	-	-200	1101-01	0 . 1.11/6	uch f				
		-		0 -				Date	Check if	ΙP	reparer's	identifying number		
Paid		Prepa signa		1/1/A	1// 1	$\langle \rangle$		15/12/1	self	(0	see instruc	dions)		
	arer's	ــــــا		9-3 W V	411/	1 V V		<u> </u>	employed	1		00451522		
Use	Only	If self-	employe	ea), P	LLP					EIN)		3-5565207		
		addres	ss, and 2	ZIP+4 2100		N TOWER			0-3310	Phone no	<u>► 75</u>	7-616-7000		
May	the II	RS dis	cuss th	is return with the p	reparer show	wn above? (Se	e instructio	ns)	<u></u>	<u></u>		X Yes No		

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2008)

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V08-8.3 2260617

916-20

Form 99	0 (2008)	52-1282080	Page 2
Part I	Statement of Program Servi	ce Accomplishments (see instructions)	
1 Brie	efly describe the organization's mis	sion	
SE	EE STATEMENT 1		
_			
		significant program services during the year which were not listed o	
If "	Yes" describe these new services of	n Schedule O	res _X No
		g, or make significant changes in how it conducts, any program	
		• • • • • • • • • • • • • • • • • • • •	Yes X No
If "\	Yes," describe these changes on So	hedule O.	
		ments for each of the organization's three largest program services by e	
		nizations and section 4947(a)(1) trusts are required to report the amount	of grants and
allo	ocations to others, the total expensi	es, and revenue, if any, for each program service reported	
4. 10			
		413,575 including grants of \$ (Revenue \$))
<u>FU</u>	UNDS USED IN COMPLIANCE	WITH DONOR'S SPECIFIC PURPOSE	
	· · · · · · · · · · · · · · · · · · ·		
	- · · · · · · · · · · · · · · · · · · ·		
		548,256 including grants of \$ 548,256 (Revenue \$)
<u>M</u> 7	AGNET PROGRAM		
		· · · · · · · · · · · · · · · · · · ·	
_			
			•
4c (Co	ode) (Expenses \$	125, 942 Including grants of \$ 125, 942 (Revenue \$)
E	DUCATION ASSISTANCE		
			,
		· · · · · · · · · · · · · · · · · · ·	
			
	· · · · · · · · · · · · · · · · · · ·		
	·		
_			
4d Oth	ner program services. (Describe in	Schedule O) SEE STATEMENT 2	
	penses \$ 26,859 including		
4e Tot		1, 114, 632. (Must equal Part IX, Line 25, column (B))	
JSA 8E1020 1	000	·	Form 990 (2008)

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Form 9	90 (2008) 52-1282080		ı	Page 3
Part				
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A	_1_	X_	ļ
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	_ 3	<u> </u>	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			
_	Schedule C, Part II	4	X.	
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)	l _		
6	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any accounts where donors have the right to	5		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete]	
	Schadula D. Part I	6	,	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-	<u> </u>	
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Ų
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	r'		X
•	complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part			
	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		Х
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D,			
	Parts VI, VII, VIII, IX, or X as applicable	11	x	
12	Did the organization receive an audited financial statement for the year for which it is completing this return			
	that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		_x
14a	Did the organization maintain an office, employees, or agents outside of the U S.?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,		1	
	business, and program service activities outside the U.S ? If "Yes," complete Schedule F, Part I	14b	ļ	Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
4.0	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
47	to individuals located outside the United States? If "Yes," complete Schedule F, Part III Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	16	-	X
17 18	Did the organization report more than \$15,000 on Part IX, column (A), line 11e7 if Yes, complete Schedule G, Part II. Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	17	<u> </u>	Х
19	Did the organization report more than \$15,000 total on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	18	X	
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	-	X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	×	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	x	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5,? If "Yes," complete		 ^	
	Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than		<u> </u>	
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions			
	24b-24d and complete Schedule K If "No," go to question 25	24a	1	х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			1 -
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified			
	person from a prior year? If "Yes," complete Schedule L, Part I	25b	L	Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			1
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	ļ	X_
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or			1
	substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		X

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Part IV Checklist of Required Schedules (continued) Yes Nο 28 During the tax year, did any person who is a current or former officer, director, trustee, or key employee a Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Х b Have a family member who had a direct or indirect business relationship with the organization? If "Yes," 28b Х c Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes." complete Schedule M..... 29 Х Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30 Х Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Х Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, 34 34 Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete 35 35 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part

Form **990** (2008)

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1 a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	, !		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	:		i
	gaming (gambling) winnings to prize winners?	1 c	X	ļ,
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 3	-		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	<u> </u>
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by			نــــا
	this return?	3 a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		<u> </u>
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
þ	If "Yes," enter the name of the foreign country			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank			
	and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding	5 c		
_	Prohibited Tax Shelter Transaction?	6a		х
	Did the organization solicit any contributions that were not tax deductible?	Ua		-^-
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
_	gifts were not tax deductible?	55		
7	Organizations that may receive deductible contributions under section 170(c).	7a	X	
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75°. If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	· · ·		†
С	required to file Form 8282? · · · · · · · · · · · · · · · · · · ·	7 c		x
А	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	1		
·	benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section			
	509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		Х
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		Х
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		Х
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12	{		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities [10b]			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders	· ·		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them)			}
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? • • •	12a	 -	
<u>_b</u>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			<u> </u>

Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code) Part VI

<u>Sect</u>	ion A. Governing Body and Management			
	5		Yes	No_
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the			
4-	circumstances, process, or changes in Schedule O See instructions			
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent			
2		2		.,
3	any other officer, director, trustee, or key employee?	2		X
3	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		v
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		<u>X</u>
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6	Х	
	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a	х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	X	
8	Did the organizations contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			
а	The governing body?	8a	х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9a	Does the organization have local chapters, branches, or affiliates?	9a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations			
	must describe in Schedule O the process, if any, the organization uses to review the Form 990	10	Х	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		X
Secti	on B. Policies			
40-	December 2 of the second secon	40	Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
D	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	426		
	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12b	X	_
С		12c	v	
13	Does the organization have a written whistleblower policy?	13	X X	
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			_
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	х	
b	Other officers or key employees of the organization?	15b	X	
	Describe the process in Schedule O. (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	х	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16b	Х	
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_MD			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)	s only	1	
	available for public inspection. Indicate how you make these available. Check all that apply			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inter-	est		
	policy, and financial statements available to the public			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the			
	organization ►WALTER ZAJAC 219 S. WASHINGTON ST EASTON, MD 21601			
	410-822-1000	Com	990	(2008)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

X Check this box if the organization did not compensate any officer, director, trustee, or key employee

(A) Name and Title	(B) Average	(C) Position (check all that apply)					nlv)	(D) Reportable	(E) Reportable	(F) Estimated
Name and Title	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
LLOYD BEATTY CHAIRMAN	1.	x						NONE	NONE	NONE
W MOORHEAD VERMILYE VICE CHAIRMAN	2.	х		х				NONE	NONE	NONE
JOSEPH P ROSS PRESIDENT & CEO	2.	х_		х				NONE	547,007.	76,838.
CHARLES CAPUTE CHAIRMAN	2.	x		х				NONE	NONE	NONE
WALTER ZAJAC TREASURER	2.	x		х				NONE	214,926.	37 , 688.
DELIA DENNY MEMBER	1.	x_						NONE	NONE	NONE
KEITH MCMAHAN SECRETARY	2.	х		Χ_				NONE	NONE	NONE
WILLIAM MUNN MEMBER	1.	x						NONE	NONE	NONE
DOUGLAS CROKER MEMBER	1.	х						NONE	NONE	NONE
JOHN DILLON MEMBER	1.	x						NONE	NONE	NONE
JOSEPH SHULTZ MEMBER	1.	х						NONE	NONE	NONE
TED PECK MEMBER	1.	х						NONE	NONE NONE	NONE
JULIA MARLOWE VP-FOUNDATION	1.				х			NONE	196,336.	27,194.
								_		

Form 990 (2008)

Part VII Section A. Officers, Directors, Tr	(B)			((C)			(D)	(E) Reportable			(F)	
Name and title	Average hours per week	Individual trustee or director	nstitutional trustee	Officer	Key employee	ক Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	compens from rela organizal (W-2/1099	ation ated tions	am- comp fro orga and	imated ount of other sensation om the inization relate	f on on d
			į					_					
	1												
											-		
											-		
													
1b Total							► nan	NONE \$100,000 in rep		, 269. mpensa		41, om t	
organization NONE												Yes	No
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched											3		x
4 For any individual listed on line 1a, is the the organization and related organizations individual	greater th	nan \$	150	00,6	02	If "Ye	es, "	complete Sched	ule J for .	such	4	x	
5 Did any person listed on line 1a received services rendered to the organization? If "Yes,	e or accr	ue c	omp	ens	atio	n fro	m	any unrelated o	rganization	for	5	_	X
Section B. Independent Contractors	00111111010	501104	<u> </u>			<u> </u>	00/	<u>, , , , , , , , , , , , , , , , , , , </u>			1 0 1		
Complete this table for your five highest compensation from the organization	compensat	ted in	dep	enc	lent	cont	гас	tors that received	d more tha	an \$10	0,000	of	
(A) Name and business add	fress							(B) Description of ser	vices	C	(C) ompens	ation	
SMCI 8180 GREENSBORO DRIVE SUITE	800 MCL	EAN,	V	A 2	21	02	G	ENERAL CONTR	ACTOR		155	, 31	1.
	 				-	<u>-</u>	F						
2. Total number of reduced to the control of									0.000				
2 Total number of independent contractors (compensation from the organization ▶	including ti	nose	ın '	') V	vrio	recei	ived	a more than \$10	חו טטט,ט				

JSA 8E1050 1 000

Form 990 (2008)

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Form 990 (2008) Page **9**

	Statement of Reveni	ne			52-1282080		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512, 513, or 51
1a Fe	ederated campaigns	1a					
	embership dues						
	undraising events		148,455.				
	elated organizations						
	overnment grants (contribu						
	l other contributions, gifts, gran	1 1					
	nd similar amounts not included		428,950				
	oncash contributions included i						
h To	otal. Add lines 1a-1f	<u> </u>		577,405			
			Business Code				
2a _					 – –		
b _							
c _							
d _							
е _							
	ll other program service rev				<u> </u>		
g To	otal. Add lines 2a-2f		▶	NONE	_ ,	1	
	ivestment income (includin						
	ther similar amounts)			1,362,544			1,362,54
	come from investment of t			NONE			
5 R	oyalties · · · · · · · ·			NONE			
		(i) Real	(II) Personal				1
6a G	ross Rents	241,113				,	
	ess rental expenses						
c R	ental income or (loss)	133,461	l	1			
d N	et rental income or (loss).			133,461			133,46
7a G	ross amount from sales of	(i) Securities	(II) Other				
as	ssets other than inventory						ŀ
b Le	ess cost or other basis						
	nd sales expenses						
c G	an or (loss)	-167,320	L				
d N	et gain or (loss)		<u> </u>	-167,320.			-167,32
8a G	ross income from f	undraising					
e/	vents (not including \$	148,455	STMT 4				
	f contributions reported on	•					1
	ee Part IV, line 18		l I				
	ess direct expenses						
	et income or (loss) from fu		STMT. 5	-23,747			-23,74
	iross income from gaming a						-
	ee Part IV, line 19		1				
	ess direct expenses				 	-	
c N	let income or (loss) from ga	aming activities		NONE			
10a G							
	eturns and allowances						
	ess cost of goods sold			-			-
<u>c</u> N	et income or (loss) from sa Miscellaneous Rever		Business Code	NONE	*		
			Cusiness Code				-
11a _							
b _							
с _						<u> </u>	
d A	Il other revenue		L				
e T	otal. Add lines 11a-11d .		▶	NONE		<u> </u>	
12 T	otal Revenue. Add lines 1h	, 2g, 3, 4, 5, 6d,	7d, 8c,				
	a 10a and 11a			1,882,343		i	1,304,93

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).										
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
Grants and other assistance to governments and										
organizations in the U.S. See Part IV, line 21	961,831.	961,831.								
2 Grants and other assistance to individuals in										
the U.S. See Part IV, line 22	152,801.	152,801.								
3 Grants and other assistance to governments,										
organizations, and individuals outside the										
U.S. See Part IV, lines 15 and 16	NONE									
4 Benefits paid to or for members	NONE									
5 Compensation of current officers, directors,										
trustees, and key employees	NONE									
6 Compensation not included above, to disqualified										
persons (as defined under section 4958(f)(1)) and										
persons described in section 4958(c)(3)(B)	NONE									
7 Other salaries and wages	136,955.		61,630.	75,325						
8 Pension plan contributions (include section 401										
(k) and section 403(b) employer contributions).	4,109.		1,849.	2,260						
9 Other employee benefits	3,509.		1,579.	1,930						
10 Payroll taxes	10,477.		4,715.	5,762						
11 Fees for services (non-employees)			1,710.	3,,32						
a Management	328,397.		82,099.	246,298						
b Legal	NONE		02/033.	2107230						
c Accounting	28,800.		28,800.							
d Lobbying	NONE		20,000.							
e Professional fundraising services See Part IV, line 17	NONE			· <u>-</u> .						
f Investment management fees	193,679.		193,679.							
g Other	12,558.	-	12,558.	·						
12 Advertising and promotion	12,300.		12/330.	12,300						
13 Office expenses	36,640.		9,587.	27,053						
14 Information technology	17,319.		17,319.	21,1000						
15 Royalties	NONE		17,317.							
16 Occupancy	61,295.		15,324.	45,971						
17 Travel	11,196.		13/321.	11,196						
18 Payments of travel or entertainment expenses	11,150.									
for any federal, state, or local public officials	NONE									
19 Conferences, conventions, and meetings	NONE									
20 Interest	NONE		-							
21 Payments to affiliates	NONE									
22 Depreciation, depletion, and amortization	8,502.		2,125.	6,377						
	NONE.		2,123.	0,317						
	NONE									
24 Other expenses Itemize expenses not covered above (Expenses grouped together										
and labeled miscellaneous may not exceed			į							
5% of total expenses shown on line 25 below)										
a EXPENDITURES FOR FUND PURPOS	10,504.		10,504.							
b DUES_&_SUBSCRIPTIONS	11,088.		11,088.							
c OTHER_MISCELLANEOUS_EXPENSES	258		258.							
d		-								
6 All other purposes			<u> </u>							
f All other expenses	2 002 210	1 114 622	452 334	424 422						
25 Total functional expenses. Add lines 1 through 24f	2,002,218.	1,114,632.	453,114.	434,472						
26 Joint Costs. Check here ► If following										
SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a										
combined educational campaign and fundraising										
Solicitation				Form 990 (2008)						

Pa	πλ	Balance Sneet									
			(A) Beginning of year			B) of year					
	1	Cash - non-interest-bearing		1							
	2	Savings and temporary cash investments	1,388,938.	2	1,	481,691					
	3	Pledges and grants receivable, net		3		116,150					
	4	Accounts receivable, net		4		<u>-</u>					
	5	Receivables from current and former officers, directors, trustees, key		[•					
		employees, or other related parties Complete Part II of Schedule L		5							
	6	Receivables from other disqualified persons (as defined under section									
		4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II									
		of Schedule L		6							
ţ	7	Notes and loans receivable, net	56,993.	7		20,000					
Assets	8	Inventories for sales or use	ories for sales or use								
ä	9	Prepaid expenses and deferred charges	17,883.	9		24,298					
	10a	Land, buildings, and equipment cost basis 10a 4,209,082									
	b	Less accumulated depreciation Complete									
		Part VI of Schedule D	4,059,395.	10c	3,	972,069					
	11	Investments - publicly traded securities	49,743,782.	11	40,	620,019					
	12	Investments - other securities See Part IV, line 11		12							
	13	Investments - program-related See Part IV, line 11		13							
	14	Intangible assets		14							
	15	Other assets See Part IV, line 11 · · · · · · · · · · · · · · · · · ·		15	1,	289,927					
	16	Total assets. Add lines 1 through 15 (must equal line 34)	56,776,117.	16	47,	524,154					
	17	Accounts payable and accrued expenses	32,345.	17		23,854					
	18	Grants payable		18							
	19	Deferred revenue		19		2,213					
	20	Tax-exempt bond liabilities		20							
S	21	Escrow account liability Complete Part IV of Schedule D		21							
≝	22	Payables to current and former officers, directors, trustees, key employees,									
Liabilities		highest compensated employees, and disqualified persons. Complete Part II									
		of Schedule L		22							
	23	Secured mortgages and notes payable to unrelated third parties	4,356,059.	23	5,	<u>323,761</u>					
	24	Unsecured notes and loans payable		24							
	25	Other liabilities Complete Part X of Schedule D	742,931.	25		735 <u>,3</u> 76					
	26	Total liabilities. Add lines 17 through 25	5,131,335.	26	6,	085,204					
Balances		Organizations that follow SFAS 117, check here ▶ 🔯 and complete lines 27 through 29, and lines 33 and 34.									
ä	27	Unrestricted net assets	36,278,041.	27	28,	349,781					
Bal	28	Temporarily restricted net assets	6,804,352.	28	5,	041,233					
	29	Permanently restricted net assets	8,562,389.	29	8,	047,936					
or Fund		Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.									
ts	30	Capital stock or trust principal, or current funds		30							
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31		-					
ĕ	32	Retained earnings, endowment, accumulated income, or other funds		32							
Net	33	Total net assets or fund balances	51,644,782.	33	41.	438,950					
	34	Total liabilities and net assets/fund balances	56,776,117.	34		524,154					
Pa	rt XI	Financial Statements and Reporting	<u>-</u>								
1	Acco	ounting method used to prepare the Form 990 Cash X Accrual Other	er			Yes No					
2a	Wer	e the organization's financial statements compiled or reviewed by an independent account	tant?		<u>2a</u>	Х					
b	Wer	e the organization's financial statements audited by an independent accountant?			· · · 2b	Х					
С	If "Y	es" to lines 2a or 2b, does the organization have a committee that assumes responsibility	for oversight of the								
	audit	t, review, or compilation of its financial statements and selection of an independent accou	untant?		· · · 2c						
3a	As a	result of a federal award, was the organization required to undergo an audit or audits as	set forth in								
	the S	Single Audit Act and OMB Circular A-133?			· · · <u>3a</u>	X					
b	If "Y	es," did the organization undergo the required audit or audits?			· · · 3b						

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization						Employe	er identifica	tion number
MEMORIAL HOSPITAL						<u> </u>		82080
Part I Reason for Pul	blic Charity Status (All orga	anizations m	nust comp	lete this	part) (se	e instru	ctions)	
The organization is not a pr	ivate foundation because it is	(Please checl	k only one o	organizati	on)			
	tion of churches, or associatio			ın sectio	n 170(b)(1)(A)(i).		
2 A school describe	ed in section 170(b)(1)(A)(ii). (Attach Sched	lule E)					
· ·	operative hospital service org							•
4 A medical resear	rch organization operated in	conjunction	with a hos	pital des	cribed in	section	170(b)(1)	(A)(iii). Enter the
hospital's name, c								
5 An organization of	pperated for the benefit of a c	college or un	iversity ow	ned or o	perated i	by a gove	ernmental	unit described in
	(A)(iv). (Complete Part II)							
 - 	or local government or governi					, , ,		
	hat normally receives a subst	•	its suppor	t from a q	governme	ental unit	or from t	he general public
	ion 170(b)(1)(A)(vi). (Complete	•						
	t described in section 170(b)(•	•				
-	hat normally receives (1) mor							
· · · · · · · · · · · · · · · · · · ·	ivities related to its exempt f		•					
	oss investment income and i						511 tax)	from businesses
	rganization after June 30, 197					-		
	rganized and operated exclusi	•	-	-			•	· · · · · · · · · · · · · · · · · · ·
	organized and operated excli	-						•
	or more publicly supported o	-						
	the box that describes the type					lines 116		
a X Type I	b Type II	· ·	e III - Fund	-	•			pe III - Other
	box, I certify that the organ				-			
	in foundation managers and o	otner than on	ie or more	publicly s	supported	organiz	ations de	scribed in section
509(a)(1) or section	on 509(a)(2) n received a written determi	nation from	the IDC th	at it ia a	Type I	Tumo II o	r Tupo III	aupporting
-								supporting
a Since August 17	ck this box 2006, has the organization ac	contad any o	uft or contr		 m any of	tho		
g Since August 17, following persons		cepted arry g	jiit or conti	ibution ire	on any or	uic		
<u> </u>	so directly or indirectly contro	nls either al	one or ton	ether wit	h nerson	s describ	ned in (ii)	Yes No
	v, the governing body of the st			Ctrici Wit	n person	is acsoni	JCG III (II)	11g(i) X
	nber of a person described in (i							11g(II) X
	olled entity of a person describ							11g(III) X
	ring information about the orga		•	 Ion suppo				. [31/]] A
	ii) EIN (iii) Type of organizati		organization		ou notify	(vi) I	s the	(vii) Amount of
organization	(described on lines 1-	9 in col (i) li	sted in your	the organ	nization in	organizat	tion in col	support
	above or IRC section (see instructions)		document?		of your port?		zed in the S?	
		Yes	No	Yes	No	Yes	No	
SEE STATEMENT 6					l			
								•
					,			
			_					
			ļ	ļ				
			1					
Total		j		1		}	j l	961,831

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990

Schedule A (Form 990 or 990-EZ) 2008

Schedule A (Form 990 or 990-EZ) 2008 52-1282080 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I) Section A. Public Support (a) 2004 (b) 2005 (c) 2006 (d) 2007 (e) 2008 (f) Total Calendar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Tax revenues levied for the organization's benefit and either paid to or expended on The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1-3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 Section B. Total Support (d) 2007 (e) 2008 (a) 2004 (b) 2005 (c) 2006 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4. Gross income from interest, dividends, payments received on securities loans. rents, royalties and income from similar sources........ Net income from unrelated business activities, whether or not the business is regularly carned on Other income Do not include gain or loss from the sale of capital assets 11 Total support. Add lines 7 through 10 . . First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2008 (line 6, column (f) divided by line 11, column (f)) %_ 16a 33 1/3% support test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test - 2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a or 16b, and line 14 is 10% or more, and if the organization meets the "fact-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

Schedule A (Form 990 or 990-EZ) 2008

15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

. .

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I)

Sec	tion A. Public Support			,	· · ·		
C	alendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include						
	any "unusual grants ")	-				<u> </u>	
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities				•		
	furnished in any activity that is related to the						
	organization's tax-exempt purpose		<u></u>			ļ	
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's			Ì	-		
	benefit and either paid to or expended on			1			
	its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1-5						
7 a	Amounts included on lines 1, 2, and 3		İ				
b	received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the						
	year or \$5,000 · · · · · · · · · · · · · · · · · ·						
8	Public support (Subtract line 7c from						
	line 6)						
Sec	tion B. Total Support		•	•		4.	
	alendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.		:				
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses				ŀ		
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)						<u> </u>
14	First five years. If the Form 990 is for	the organization	in's first, second,	third, fourth, or	fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here.				· · · · · · · ·	<u> </u>	<u></u>
Sec	tion C. Computation of Public Sup				<u>.</u>		
15	Public support percentage for 2008 (line 8,					15	
16	Public support percentage from 2007 Sche	dule A, Part IV-A	, line 27g	<u></u>	· · · · · · · · · · · · · · · · · · ·	16	%_
Sec	tion D. Computation of Investmen					, - ,	
17	Investment income percentage for 2008 (lin					17	%_
18	Investment income percentage from 2007					18	%
19a	33 1/3% support tests - 2008. If the org						
	17 is not more than 33 1/3 %, check this box						
b	33 1/3% support tests - 2007. If the organ						
	line 18 is not more than 33 1/3 %, check this						
20	Private foundation. If the organization did r	not check a box	on line 14, 19a, c	r 19b, check this l	box and see instru	ctions	▶

Schedule A (Form 990 or 990-EZ) 2	8008	52-1282080	Page 4
Part IV	Supplemental Part II, line 17a	Information. Complete this part 17b, or Part III, line 12. Pro	part to provide the explanation required by once any other additional information. (see	by Part II, line 10; instructions)
	-			
		· 		
				
		· • • •		

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ To be completed by organizations described below.

Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047
2008
Open to Public

Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(cy)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A. Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

		organizations Complete Part III			
	me of organization			Employer ident	ufication number
	ORIAL HOSPITAL FO	UNDATION, INC.		52-1	282080
Par		ed by all organizations exemptions for Schedule C for details	t under section 50	11(c) and section 527 o	rganizations.
1		the organization's direct and indirect	t political campaign	activities in Part IV	
2	•				
3	•	• • • • • • • • • • • • • • • • • • • •			
Par	t I-B To be complete	ed by all organizations exempt	under section 50°	1(c)(3).	
		ons for Schedule C for details.			
1	Enter the amount of any	excise tax incurred by the organizat	ion under section 49	955 ▶ \$	
2	Enter the amount of any	excise tax incurred by organization	managers under see	ction 4955 🕨 \$	
3		ed a section 4955 tax, did it file Forr			
4a b	Was a correction made? If "Yes," describe in Part N				· · · L Yes L No
	t I-C To be complete	ed by all organizations exemp	t under section 50	01(c), except section 5	01(c)(3).
	See the instruct	ions for Schedule C for details.			
1	•	expended by the filing organization		-	
_		, , . , . , . , , , . , .			
2		lling organization's funds contributed	-		
_		vities			
3		t exempt function expenditures Ad			
_		7b			
4		file Form 1120-POL for this year?			
5		es and employer identification numl mount paid and indicate if the ami			
		d promptly and directly delivered to			
		nittee (PAC) If additional space is ne			eparate segregated rund
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's	contributions received and
				funds If none, enter -0-	promptly and directly delivered to a separate
					political organization If
					none, enter -0-
	 				
		 			
			1		

For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990.

JSA
8E1264 1 000

Schedule C (Form 990 or 990-EZ) 2008

Sch	nedule C (Form 990 or 990-EZ) 2008				52-1	282080	Page 2
P	art II-A To be completed (election under so					hat filed Form 5768 r details.	
Α				an affiliated grou			
В	Check ► If the filing org	anızatıon	checked	box A and "limited	l control" provisi	ons apply.	
	Limi (The term "expend		ying Expen eans amou		d.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a	Total lobbying expenditures to	ınfluence	public opin	ion (grass roots lob	bying)		
b	Total lobbying expenditures to	ınfluence	a legislativ	e body (direct lobby	/ıng) [
	: Total lobbying expenditures (a						
d	Other exempt purpose expen						
е						<u></u>	
f	Lobbying nontaxable amount	Enter the	amount fro	m the following tabl	le in both		
	columns						
	If the amount on line 1e, column	(a) or (b) is:			t is		
	Not over \$500,000			amount on line 1e			
	Over \$500,000 but not over \$1,0			lus 15% of the exces			
	Over \$1,000,000 but not over \$1			lus 10% of the exces			
	Over \$1,500,000 but not over \$1	7,000,000		lus 5% of the excess	over \$1,500,000		
_	Over \$17,000,000		\$1,000,000	····			
g							
	Subtract line 1g from line 1a						
							<u> </u>
J				•	9	,	
_	section 4911 tax for this year	<u> </u>	· · · · · · ·		• • • • • • • • • • • • • • • • • • • •	<u> </u>	Yes No
		ations that	made a se	raging Period Unde ection 501(h) electi tructions for lines	on do not have t	o complete all of the fi the instructions.)	ve
		Lobb	ying Expe	nditures During 4-Y	ear Averaging Pe	riod	
	Calendar year (or fiscal year beginning in)	(a) 2	005	(b) 2006	(c) 2007	(d) 2008	(e) Total
2 a	Lobbying non-taxable amount						
b	Lobbying ceiling amount (150% line 2a, column(e))						
С	Total lobbying expenditures						
d	Grassroots non-taxable amount						
е	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2008

Part II-B To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). See the instructions for Schedule C for details.

		(a	1)		(l)	
		Yes	No		Amı	ount	
	During the year, did the filing organization attempt to influence foreign, national, state or local	100				-	
•	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of						
a	Volunteers?		x				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х				
С	Media advertisements?		Х				
d	Mailings to members, legislators, or the public?		Х				
е	Publications, or published or broadcast statements?		Х				
f	Grants to other organizations for lobbying purposes?		X				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X.				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?		Х				
i	Other activities? If "Yes," describe in Part IV	<u>X</u>					31
j	Total lines 1c through 1i						<u>31</u> .
a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х				
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d			X				
Pa	rt III-A To be completed by all organizations exempt under section 501(c)(4), se section 501(c)(6). See the instructions for Schedule C for details.	ction	501	(c)(5), or		
	Section 30 (c)(0). See the instructions for Schedule C for details.					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1	1.00	X
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		• • • •		2	1	X
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	• • • ·		· · · ·			
Рa	rt III-B To be completed by all organizations exempt under section 501(c)(4), se					1	
	section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "N				•		
	question 3 is answered "Yes." See Schedule C instructions for details				·		
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amou	unts	of				
	political expenses for which the section 527(f) tax was paid).						
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	es .		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ie				
	excess does the organization agree to carryover to the reasonable estimate of nondeductible le	obbyır	ıg				
	and political expenditure next year?			4		<u>.</u>	
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)			5			
Pa	t IV Supplemental Information						
Con	plete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C	, line	5 and	d Part	II-B, I	ine 1i	
	, complete this part for any additional information						
SEF	PAGE 4						
	t						

Schedule C (F	Form 990 or 990-EZ) 2008	52-1282080	Page 4
Part IV	Supplemental Information (continued)		
LOBBYT	NG ACTIVITIES		
_22221			
THE OR	GANIZATION DOES NOT ENGAGE IN	ANY DIRECT LOBBYING ACTIVITIES. THE	
ORGANI	ZATION PAYS MEMBERSHIP DUES TO	THE ASSOCIATION FOR HEALTHCARE	
_ PHILAN	THROPY (AHP) AND THE ASSOCIATI	ON FOR FUNDRAISING PROFESSIONALS	
(AFP).	AHP AND AFP ENGAGE IN MANY S	SUPPORT ACTIVITIES INCLUDING LOBBYING	
AND AD	VOCATING FOR THEIR MEMBER ORGA	NIZATIONS. THE AHP AND AFP REPORTED	
THAT 2	% AND 3.9%, RESPECTIVELY, OF M	MEMBER DUES WERE USED FOR LOBBYING	
PURPOS	ES AND AS SUCH, THE ORGANIZATI	ON HAS REPORTED THIS AMOUNT ON	
SCHEDU	LE C PART IV AS LOBBYING ACTIV	/ITIES.	
		,	
		···	
		·	
			·

Schedule C (Form 990 or 990-EZ) 2008

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047
2008
Open to Public

Department of the Treasury Internal Revenue Service Name of the organization ▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

	Employer identificati	on number
)	r 12.	Inspection
at		Open to Public

MEM	ORIAL HOSPITAL FOUNDATION, INC.		52-1282080
Par	Organizations Maintaining Donor Advis the organization answered "Yes" to Form	sed Funds or Other Similar Funds on 990, Part IV, line 6.	or Accounts. Complete if
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	1	
2	-	00 000	
3			
4	Aggregate value at end of year	81,359.	
5	Did the organization inform all donors and donor adv		donor advised
_	funds are the organization's property, subject to the	organization's exclusive legal control?	X Yes No
6	Did the organization inform all grantees, donors, and	d donor advisors in writing that grant ful	nds may be
	used only for charitable purposes and not for the be		
	ımpermissible private benefit?		
Par	Conservation Easements. Complete if t	he organization answered "Yes" to	
1	Purpose(s) of conservation easements held by the o		
	Preservation of land for public use (e.g., recrea		of an historically importantly land area
	Protection of natural habitat		of certified historic structure
	Preservation of open space		
2	Complete lines 2a-2d if the organization held a qual	ified conservation contribution in the fo	rm of a conservation easement
	on the last day of the tax year		
	, ,		Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		
С	Number of conservation easements on a certified hi		
d	Number of conservation easements included in (c)		
3	Number of conservation easements modified, transf		
	the taxable year		3
4	Number of states where property subject to conserv	vation easement is located	
5	Does the organization have a written policy regarding		
	enforcement of the conservation easements it holds?	·	L Yes L No
6	Staff or volunteer hours devoted to monitoring, inspir	ecting, and enforcing easements during	the year >
7	Amount of expenses incurred in monitoring, inspecti		
8	Does each conservation easement reported on line	2(d) above satisfy the requirements of s	section
	170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?		L Yes L No
9	In Part XIV, describe how the organization reports c	onservation easements in its revenue a	nd expense statement, and
	balance sheet, and include, if applicable, the text of		-
	the organization's accounting for conservation easer	nents	
Pai	t III Organizations Maintaining Collections	of Art, Historical Treasures, or Oth	er Similar Assets.
	Complete if the organization answered '	'Yes" to Form 990, Part IV, line 8.	
1 a	If the organization elected, as permitted under SFAS	S 116, not to report in its revenue state	ment and balance sheet works of
	art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	tor public exhibition, education, or resolution at the second statements that describes these	earch in turtherance of public service,
b	If the organization elected, as permitted under SFA		
-	historical treasures, or other similar assets held for	public exhibition, education, or researc	h in furtherance of public service,
	provide the following amounts relating to these item	s	•
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, his		
	following amounts required to be reported under SF		-
а	Revenues included in Form 990, Part VIII, line 1		▶ \$ <u> </u>
b	Assets included in Form 990, Part X		
For	rivacy Act and Paperwork Reduction Act Notice, see the Instructi		Schedule D (Form 990) 2008

Par	t III Organizations Maintaining Colle	ctions of Art, Hist	orical Treasures, o	or Other Similar A	ssets (continued)	
3	Using the organization's accession and other	r records check any	of the following that	are a significant us	e of its collection	
3	items (check all that apply)	records, check any	of the following that	are a significant us	e of its concentor	
а	Public exhibition	d [Loan or excha	ange programs		
b	Scholarly research	e	Other	inge programs		
c	Preservation for future generations	<u> </u>				
4	Provide a description of the organization's co	ollections and explain	n how they further th	e organization's exe	emnt nurnose in	
•	Part XIV	onconcine and explain	in non anoy randor ar	o organization o exe	mpt parpood iii	
5	During the year, did the organization solicit of	or receive donations	of art, historical trea	sures, or other similar	ar	
_	assets to be sold to raise funds rather than to					No
Par	Trust, Escrow and Custodial Arr Part IV, line 9, or reported an am			answered "Yes"	to Form 990,	
1 a	Is the organization an agent, trustee, custodi		-			1
	included on Form 990, Part X?				Yes	No
ь	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing table	,		
					mount	
	Beginning balance					
	Additions during the year			· · · · · · · · · · · · · · · · · · ·		
	Distributions during the year					
	Ending balance				Yes	No
	If "Yes," explain the arrangement in Part XIV		6217		les	INO
Par			ered "Yes" to Form	990 Part IV line	10	
Fai	(a) Curre					back
1a	Danisan of wars belongs	237,937	(e) the jeans	(4) 11110)00	(0) / 02/ / 03/ 0	
	Contributions	:31,931				
	Investment corrupts or lesses	190,001				
	· · · · · · · · · · · · · · · · · ·	190,001				
	Other expenditures for facilities			· · · · · · · · · · · · · · · · · · ·		
	and programs					
f	Administrative expenses					
g	Find of consultations	047,936				
2	Provide the estimated percentage of the year		s		<u> </u>	
а	Board designated or quas⊢endowment ▶	%				
b	Permanent endowment ▶ 100.0000 %					
С	Term endowment ▶ %					
3 a	Are there endowment funds not in the posse	ession of the organiz	zation that are held a	ind administered for	the	
	organization by				Yes	No
	(i) unrelated organizations	. .			3a(i)	X
	(ii) related organizations				3a(ıi)	<u>X</u>
b	If "Yes" to 3a(II), are the related organizations	·			3b	
4	Describe in Part XIV the intended uses of the					
Par	t VI Investments - Land, Buildings, a	nd Equipment. Se		X, line 10		
	Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Depreciation	(d) Book value	
1 a	Land		388,020		388,02	<u> 20.</u>
	Buildings		3,712,748	145,686.	3,567,06	<u>62.</u>
С	Leasehold improvements					
d	Equipment		108,314	91,327.	16,98	<u>87.</u>
	Other	000 5 114	1 (0) ((0) ()			
<u>I ota</u>	al. Add lines 1a-1e (Column (d) should equal f	-orm 990, Part X, co	iumn (B), line 10(c))	<u> </u>	3,972,06	
					Cabadula D (Carm 000)	

Schedule D (Form 990) 2008

Part VII	Investments - Other Securities. See F	orm 990, Part X, Iir	ne 12.	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuate Cost or end-of-year marke	
Financial der	ivatives and other financial products			
	equity interests			
		_		
	(b) should equal Form 990, Part X, col (B) line 12)			
Part VIII	Investments - Program Related. See	Form 990, Part X, li	ne 13.	
	(a) Description of investment type	(b) Book value	(c) Method of valuati Cost or end-of-year marke	
	(b) should equal Form 990, Part X, col (B) line 13)	4.5		
Part IX	Other Assets. See Form 990, Part X,			(IA Deal cabo
	(a)	Description		(b) Book value
				
Tatal (Caluma	(h) should a wal 5 are 200. Book Y and (D) too 45 h			1 000 007
Part X	(b) should equal Form 990, Part X, col (B) line 15) Other Liabilities. See Form 990, Part	X line 25	<u> </u>	1,289,927
I all A	(a) Description of liability	(b) Amount		
Federal incor	ne taxes	<u>-</u>		
AMOUNT E	PAYABLE DEFERRED GIVING	584,982		
`	ON FUTURE INVESTMENT	124,235.		
CONTRIBU	JTIONS PAYABLE	26,159		
			1	
		<u> </u>		
-				
			1	
Total (Column	(b) should equal Form 990, Part X, col (B) line 25)	735,376.		

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

JSA 8E1270 1 000 94207S E014

Schedule D (Form 990) 2008

Schedul	e D (Form 990) 2008 52-1282080			Page 4
Part 2	Reconciliation of Change in Net Assets from Form 990 to Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		
3	Excess or (deficit) for the year Subtract line 2 from line 1	3		
4	Net unrealized gains (losses) on investments	4		
5	Donated services and use of facilities	5		
6	Investment expenses	6	 	
7	Prior period adjustments	7		
8	Other (Describe in Part XIV)	8		
9	Total adjustments (net) Add lines 4-8	9	\vdash	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10		
Part				
1	Total revenue, gains, and other support per audited financial statements		1	.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	·		
	Net unrealized gains on investments 2a			
b	Donated services and use of facilities 2b		l	
c	Recoveries of prior year grants 2c	\neg		
d	Other (Describe in Part XIV)	\neg	l	
	Add lines 2a through 2d	\neg	2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	· -		
	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b	Other (Describe in Part XIV)	\neg	1	
	Add lines 4a and 4b	\neg	4c	
5	Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	• ⊢	5	<u>.</u> ,
_	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per F		rn	
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities 2a			
b	Prior year adjustments 2b	\neg		
С	Losses reported on Form 990, Part IX, line 25	\neg	1	
d	Other (Describe in Part XIV)	\neg		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1	- 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	Ī		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIV)			
С	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)		5	
Part				
	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa	rt IV	', line	s 1b
	o, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b			
SEE	PAGE 5			
		 -		
				- · · ·
			- -	

Part XIV St	upplemental Information (continued)		
SCHEDULE I	D, PART V		
ENDOWMENT	FUNDS		
THE FOUND	ATION'S ENDOWMENT FUNDS ARE USED TO SUPE	ORT THE HEALTHCARE	
MISSION O	F SHORE HEALTH SYSTEM.		
_FIN_48_FO	OTNOTE PER AUDIT REPORT		
	IZATION IS A SUBSIDIARY OF UNIVERSITY OF		
CORPORATION	ON (THE CORPORATION). THE CORPORATION AL	OPTED THE PROVISIONS OF	
FASB_INTE	RPRETATION NO. 48, ACCOUNTING FOR UNCERT	AINTY IN INCOME TAXES	
	ON JULY 1, 2007. FIN 48 PRESCRIBES A TH		
	LY-THAN-NOT FOR RECOGNITION AND DERECOGN		
	EXPECTED TO BE TAKEN IN A TAX RETURN. FI		
	UIDANCE ON MEASUREMENT, CLASSIFICATION,		
	OSURE. THE IMPLEMENTATION OF FIN 48 DID		
	THE CORPORATION'S BALANCE SHEET OR STAT		
	T DOES NOT BELIEVE THAT THERE ARE ANY UN		
	LD BE RECOGNIZED.		
_11	<u> </u>		

Schedule D (Form 990) 2008

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

► Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, fines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a

OMB No 1545-0047

2008

Open To Public

Name of the organization					Employer identification number			
MEMORIAL HOSPITAL FOUNDATION, INC.					52-128208	30		
Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.								
1 a b c d	a X Mail solicitations e Solicitation of non-government grants b Email solicitations f Solicitation of government grants c Phone solicitations g X Special fundraising events d In-person solicitations							
b	If "Yes," list the ten highest paid individed to be compensated at least \$5,000 b	riduals or entities (i by the organization	fundraiser Form 990	s) pursuar D-EZ filers	nt to agreements i are not required t	under which the fun o complete this tab	draiser is le	
	(i) Name of Individual or entity (fundraiser)	(iı) Actıvıty	custody o	draiser have r control of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization	
			Yes	No				
Total								
				-				
			-					
								

Sche	dule G (Form 990 or 990-EZ) 2008			282080			Page ∠
Pa	rt II Fundraising Events. Comple more than \$15,000 on Forn	ete if the organization n 990-EZ, line 6a. Lis	answered "Yes" to Fo it events with gross re	orm 990, Part IV, lin ceipts greater than	e 18, or re \$5,000	porte	d
		(a) Event #1 DINNER/DANCE/AU (event type)	(b) Event #2 DINNER/DANCE (event type)	(c) Other Events 1 (total number)	(d) Total Ev (a) throu		
Revenue	1 Gross receipts			·		209,	678
æ	2 Less Charitable contributions		62,501.	38,703.		148,	455
_	3 Gross revenue (line 1 minus line 2)	26,399.	10,824.	24,000.		61,	223
	4 Cash prizes					· ,	
penses	5 Non-cash prizes						
Direct Expenses	6 Rent/facility costs						
ā	7 Other direct expenses					84,9 84,9	970
	9 Net income summary Combine lines	· 2 and 9 in column (d)	<i>,</i>				
Dа	rt III Gaming. Complete if the org					<u>-23,</u>	141
ı a	than \$15,000 on Form 990-		163 101 01111 000,1 a	irtiv, iire 15, or iep	orted mor	_	
Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total g col (a) thro		
& B	1 Gross revenue						
nses	2 Cash prizes						
Direct Expenses	3 Non-cash prizes						
Direc	4 Rent/facility costs						
\perp	5 Other direct expenses						
	6 Volunteer labor	Yes% No	Yes%	Yes% No			
	7 Direct expense summary. Add lines 2	2 through 5 in column (d)		(
	8 Net gaming income summary. Comb	ine lines 1 and 7 in colu	mn (d)	<u>></u>		T	1
9	Enter the state(s) in which the organiza	, ,			[Yes	No
	is the organization licensed to operate of if "No," Explain					<u> </u>	
	Were any of the organization's gaming of "Yes," Explain	licenses revoked, suspe	ended or terminated durii	ng the tax year?	10a		
11	Does the organization operate gaming						
12	Is the organization a grantor, beneficiar formed to administer charitable gaming	y or trustee of a trust or	a member of a partners	ship or other entity			

Schedule G (Form 990 or 990-EZ) 2008

Sched	ule G (Form 990 or 990-EZ) 2008 52-1	282080			Page 3
				Yes	No
13	Indicate the percentage of gaming activity operated in]		
а	The organization's facility	13a	<u>%</u>		
b	An outside facility	13b	%		
14	Provide the name and address of the person who prepares the organization's ga and records	iming/special event bool	<s td="" <=""><td></td><td></td></s>		
	Name >				
	Address ►	-			
	Does the organization have a contract with a third party from whom the organization revenue?		~ I		:
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the			
	amount of gaming revenue retained by the third party ▶ \$				
С	If "Yes," enter name and address				
	Name ▶				
	Address ►				
16	Gaming manager information				
	Name •				
	Gaming manager compensation ▶ \$				
	Description of services provided ▶				
	Director/officer Employee Independent contractor				
17	Mandatory distributions				
		the gaming proceeds	to		
J	retain the state gaming license?				
b					
	in the organization's own exempt activities during the tax year ▶\$	-			

Schedule G (Form 990 or 990-EZ) 2008

SCHEDULE I (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.

▶ Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. ▶ Attach to Form 990

2008 Open to Public

Schedule I (Form 990) 2008

OMB No 1545-0047

Inspection Internal Revenue Service Name of the organization Employer (dentification number 52-1282080 MEMORIAL HOSPITAL FOUNDATION, INC Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . 1 (a) Name and address of organization (f) Method of valuation (book, FMV appraisal other) (d) Amount of cash grant (e) Amount of non-cash (b) EIN (c) IRC section if applicable (g) Description of non-cash assistance (h) Purpose of grant or assistance SHORE HEALTH SYSTEM, INC PROG SERV 219 S WASHINGTON ST EASTON, MD 21601 52-0610538 501 (C) (3) 961,831 SUPPORT _______ ____ _____ ______ ______ 2 Enter total number of section 501(c)(3) and government organizations . . . Enter total number of other organizations .

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA

Schedule I (Form 990) 2008

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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

Name of the organization

MEMORIAL HOSPITAL FOUNDATION, INC.

52-1282080

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or			
	provision of all of the expenses described above? If "No," complete Part III to explain	1b	X_	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Χ	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a			
а	Receive a severance payment or change of control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	.		
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		Χ
b	Any related organization?	5 b		X
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of			
а	The organization?	6a		X
b	Any related organization?	6b		X
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
_	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		<u>X</u>
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Χ_

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Schedule J (Form 990) 2008 52-1282080

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benests	(B)6)-(D)	reported in prior Form 990 or Form 990-EZ
	(1)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOSEPH P ROSS	(u)	387,791.	134,500	24,716	58,469	18,369	623,845	NONE
	(1)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
WALTER ZAJAC	(n)	141,196	38,500	35,230	21,779	15,909	252,614	NONE
	(1)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JULIA MARLOWE	(11)	162,828	28,265	5,243	19,659	7,535	223,530	NONE
	(1)						L{	
	(ii)							
	3							
	(ii)							
	(1)							
	(11)							
	(1)							
	(11)							
· <u>.</u>	(1)		-					
	(u)							
	(1)							
	(0)							
	(1)			-				
	(1)							
	(1)		-					
	(1)		<u>-</u> -					
 	(1)					-		
	(1)							
	(1)							
	(1)							
								
	(1)							
	(11)			-	-			
	(0)							
	(0)							
	(0)							
	(11)		<u> </u>					dule J (Form 990) 2008

sdule J (Form 990) 2008 52-1282080	Page 3
rt III Supplemental Information nplete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Als any additional information.	o complete this part
CHEDULE J, PART I, LINE 4B	
JPPLEMENTAL, NONQUALIFED RETIREMENT PLAN	
HE_FOLLOWING_INDIVIDUALS_PARTICIPATE_IN_A_SECTION_457(F)_SUPPLEMENTAL.	
ONQUALIFIED RETIREMENT PLAN ("THE PLAN") SPONSORED BY THE FILING	
RGANIZATION OR A RELATED ORGANIZATION	
DSEPH P ROSS	
ALTER ZAJAC	
JLIA MARLOWE	
OMPENSATION DETAIL	
ART_I,_LINE_1A	
EMBERSHIP DUES OF \$2,860 WERE PAID TO THE TALBOT COUNTRY CLUB FOR MS	
ULIA MARLOWE	
	·
·	·

Schedule J (Form 990) 2008

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Schedule O (Form 990) 2008	Page 2
Name of the organization MEMORIAL HOSPITAL FOUNDATION, INC.	Employer Identification number 52-1282080
MEMORIAL HOSPITAL FOUNDATION, INC.	32-1202000
SCHEDULE O DISCLOSURES	
AUDITED FINANCIAL STATEMENTS	
PART IV, LINE 12	
_THE_ORGANIZATION_DID_NOT_RECEIVE_A_STAND_ALONE_AUDITED_FINANCIAL_	
STATEMENT FOR THE YEAR FOR WHICH IT IS COMPLETING THIS RETURN. H	OWEVER,
THE ORGANIZATION WAS INCLUDED IN THE CONSOLIDATED FINANCIAL STATE	MENT
_AUDIT_PERFORMED_FOR_THE_UNIVERSITY_OF_MARYLAND_MEDICAL_SYSTEM_AND	
SUBSIDIARIES FOR THE REPORTING YEAR BY OUR AUDITING FIRM, KPMG.	
_9999191111399_9911	
MEMBERS	
PART VI, SECTION A, LINES 6 AND 7	
SHORE HEALTH SYSTEM, INC. IS A MEMBER OF MEMORIAL HOSPITAL FOUNDA	TION,
INC. SHORE HEALTH SYSTEM, INC, AND THE UNIVERSITY OF MARYLAND ME	DICAL
SYSTEM CORPORATION MAY ELECT MEMBERS AND APPROVE DECISIONS OF THE	
MEMORIAL HOSPITAL FOUNDATION BOARD.	
FORM 990 PREPARATION AND REVIEW PROCESS	
PART VI, SECTION A, LINE 10	
THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE INDEPENDENT ACCO	<u>UNTING</u>
FIRM OF KPMG. ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT	THE
UNIVERSITY OF MARYLAND MEDICAL SYSTEM GATHER THE INFORMATION NEED	ED_TO
COMPLETE THE RETURN AND INPUT THE DATA INTO THE KPMG TAX ORGANIZE	R, WHICH
IS A WEB-BASED SYSTEM.	

Schedule O (Form 990) 2008	Page 2
Name of the organization	Employer Identification number
MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080
WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED TO K	PMG_FOR
IMPORTATION INTO ITS TAX SOFTWARE. AT THIS POINT, KPMG STAFF MEM	BERS
REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION AND CLARIFICATION	<u>S_IF</u>
NEEDED AND PREPARE THE TAX RETURN. EACH RETURN IS REVIEWED AT SE	VERAL
LEVELS AT KPMG INCLUDING THE TAX PARTNER. AFTER THEIR REVIEW PRO	CESS, A
DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HO	USE
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
REVIEW.	~ <del></del>
UPON COMPLETION OF THE IN-HOUSE REVIEW, KPMG IS INSTRUCTED TO MAK	E_ANY
_NECESSARY_CHANGES_AND_TO_PREPARE_THE_FINAL_DRAFT_TAX_RETURNTHE	_FINAL
DRAFT RETURN UNDERGOES ANOTHER REVIEW BY THE ACCOUNTING STAFF AT	FINANCE
SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, T	HE
DIRECTOR OF FINANCIAL REPORTING, THE VICE PRESIDENT OF FINANCE AN	D_THE
CFO WHO SIGNS THE RETURN.	
, 	
PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRM	AN,
TREASURER, AUDIT COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN	OR
OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE	IRS FORM
990. AT THE DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBE	R WILL
BRING ANY ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 9	90 то
THE ATTENTION OF THE BOARD. NOTWITHSTANDING THE ABOVE, A BOARD	
RESOLUTION IS NOT REQUIRED FOR THE FILING OF THE ORGANIZATION'S I	RS_FORM
990. THE BOARD IS GIVEN A COPY OF THE FINAL IRS FORM 990 BEFORE	IT IS
FILED.	
	~
*	

Schedule O (Form 990) 2008	Page 2
Name of the organization	Employer identification number
MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080
SCHEDULE O DISCLOSURES (CONTINUED)	
CONFLICT OF INTEREST POLICY	
CONFEIGI_OF_INTERESI_FORIGI	
PART VI, SECTION B, LINE 12C	<del></del>
THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STA	<u>FF</u>
MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTERESTS OR	
POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS	AND THE
INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWN	ED_IN
_SUBSTANTIAL_PART_BY_THE_ORGANIZATION	
A OURCETONNATER MUTCH DISCLOSES DOMENTIAL CONFILERS OF INTEREST I	c
A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST I	2
_ DISTRIBUTED_ANNUALLY_TO_ALL_OFFICERS, DIRECTORS_AND_KEY_EMPLOYEES	. THE
GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORP	<u>ORATION</u>
(UMMSC) REVIEWS THE RESPONSES FOR UMMSC, UNIVERSITY SPECIALTY HOS	PITAL
_ AND_ JAMES_ LAWRENCE_ KERNAN_HOSPITAL THE CEO_OR_CFO_OF_EACH_OF_TH	E OTHER
ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM REVIEWS THE	
RESPONSES FOR THOSE ENTITIES.	
THE GENERAL COUNSEL, IN CONSULTATION WITH THE AUDIT COMMITTEE, IF	, 
NECESSARY, WOULD DETERMINE IF A CONFLICT OF INTEREST EXISTED FOR	UMMSC.
_UNIVERSITY_SPECIALTY_HOSPITAL_AND_JAMES_LAWRENCE_KERNAN_HOSPITAL.	WITH
RESPECT TO THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDIC	<u>AL</u>
SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT. IF SO, TH	E
GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE IF NECESSARY.	
WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE	_NATURE

Schedule O (Form 990) 2008  Name of the organization	Employer identification number
MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080
OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST MUST BE DISCLOS	ED_IN
WRITING TO THE ORGANIZATION'S BOARD, BOARD COMMITTEE, AN OFFICER	OF_THE
ORGANIZATION OR OTHER APPROPRIATE EXECUTIVE. SUCH INDIVIDUAL HAV	ING_A
POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF TH	E
ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWN	ED, IN.
ANY TRANSACTION IN WHICH A CONFLICT EXISTS.	
ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS I	NCLUDE
THE FOLLOWING PROVISION: ANY VENDOR, SUPPLIER OR CONTRACTOR MUST	
DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATIO	<u>N</u>
OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLU	DING
FAMILY MEMBERS WITHIN FIVE DAYS OF THE TRANSACTION. FAILURE TO C	OMPLY
WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT.	
IN ADDITION, A BOARD DISCLOSURE REPORT IS FILED WITH THE MARYLAND	_HEALTH
SERVICES COST REVIEW COMMISSION ON AN ANNUAL BASIS SHOWING ANY BU	SINESS
TRANSACTIONS BETWEEN THE BOARD MEMBERS AND THE ORGANIZATION.	
EXECUTIVE COMPENSATION	
PART VI, SECTION B, LINE 15	
THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO IT	<u>s</u> _
EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATI	ONS:
EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF	THE
BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONF	LICT_OF
INTEREST.	

Schedule O (Form 990) 2008	Page 2
Name of the organization	Employer identification number
MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080
THE INDEPENDENT COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET	DATA
_CONCERNING_THE_COMPENSATION_PACKAGES_OF_SIMILARLY_SITUATED_EXECUT	IVES.
THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFOR	MANCE
_AND_THE_PROPOSED_COMPENSATION_PACKAGES_DURING_THE_DECISION_MAKING	
PROCESS.	
THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS AND DECISIONS IN DET.	AILED
MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING.	~=====================================
THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE	
REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS.	
THIS DROCECT IS USED TO DETERMINE THE COMPENSATION DROWNERS FOR A	
THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR A MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.	<del></del>
THRESONDER DETERMINE THE THE VICE CHECIDER BEYER AND OF.	
PUBLIC DISCLOSURE	
PART VI, SECTION C, LINE 19	
_ IN_GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZA	ATION IS
DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST. HO	
SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZA	
DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC RI	
FOR THAT INFORMATION.	
REQUESTS FOR FORM 990 AND FORM 1023:	

Schedule O (Form 990) 2008	Page 2
Name of the organization MEMORIAL HOSPITAL FOUNDATION, INC.	Employer identification number 52-1282080
MEMORIAL HOSFITAL FOUNDATION, INC.	32 1202000_
A REQUESTOR SEEKING TO REVIEW AND/OR OBTAIN A COPY OF THE ORGANIZ	ATION'S
IRS FORM 990 OR FORM 1023 AS FILED WITH THE INTERNAL REVENUE SERV	ICE,
INCLUDING ALL SCHEDULES AND ATTACHMENTS, MAY APPEAR IN PERSON OR	SUBMIT A
WRITTEN REQUEST. THE MOST RECENT THREE YEARS OF IRS FORM 990 MAY	BE
PROJESTED	
REQUESTED.	
<u>IF THE REQUESTER APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO</u>	THE
OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND TH	E_FORM
990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION. THE INDI	VIDUAL
IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY.	IF
REQUESTED, A COPY IS PROVIDED ON THE SAME DAY. A NOMINAL FEE IS	
FOR MAKING THE COPIES. THE ORGANIZATION MAY HAVE AN EMPLOYEE PRE	
DURING THE PUBLIC INSPECTION OF THE DOCUMENT.	
WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECT	<u>ED</u>
IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE	
ORGANIZATION. THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF	THE
REQUEST. REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE	
REQUESTOR	
REQUESTOR.	
CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS:	
IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR	
ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (	OR_STATE
PUBLIC DISCLOSURE RULES), THESE DOCUMENTS WILL BE MADE PUBLICLY A	
AS APPLICABLE LAW MAY REQUIRE. OTHERWISE, THE GOVERNING DOCUMENT	
CONFLICT OF INTEREST POLICY WILL BE PROVIDED TO THE PUBLIC AT THE	

Name of the organization	Employer identification number
MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080
DISCRETION OF MANAGEMENT	
DISCRETION OF MANAGEMENT.	

#### SCHEDULE R (Form 990)

## Related Organizations and Unrelated Partnerships

20**08** 

Department of the Treasury Internal Revenue Service Name of the organization

MEMORIAL HOSPITAL FOUNDATION, INC.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990

▶ Attach to Form 990 To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37

► See separate instructions

Employer identification number	_
52-1282080	

Schedule R (Form 990) 2008

. . . . . .

Part I Identification of Disregarded Entities (C) Legal domicile (state (F) Direct controlling entity (A) Name, address and EIN of disregarded entity (D) Total income (E) End-of-year assets Primary activity or foreign country) MHF FEDERAL STREET, LLC 51-0521080 219 SOUTH WASHINGTON ST EASTON, MD 21601 LLC MD 241,113 3,989,672 Part II Identification of Related Tax-Exempt Organizations (F)
Direct controlling entity (C) Legal domicile (state or foreign country) (E)
Public charity status
(if section 501(c)(3)) (A)
Name address and EIN of related organization Primary activity SEE SCHEDULE R-1

JSA 8E 1307 1 000

Part III	Identification	of Related (	Organizations 1	Taxable as a	Partnership

(A) Name, address, and EIN of related organization	(B) Pnmary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant income (related investment unrelated)	(F) Share of total income	stal income Share of end-of-year Day		4) 	(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1055)	Ger	(J) neral or neging inther?
		Country					Yes	Nο		Yes	s No
SEE SCHEDULE R-1											
						-					
										Γ	

## Part V Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
SEE SCHEDULE R-1							
				:			

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Pa	rt V Transactions With Related Organizations				
Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV			Yes	No
1	During the tax year did the organization engage in any of the following transactions with one or more related organizations listed	in Parts II-IV?	L_		1 '
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a	1	X
b	Gift, grant, or capital contribution to other organization(s)		<u>1b</u>	l x	
C	Gift, grant, or capital contribution from other organization(s)		<u>1c</u>	<u> </u>	
đ	Loans or loan guarantees to or for other organization(s)		<u>  1d</u>	Ц	X
е	Loans or loan guarantees by other organization(s)		1e	4_	X
			<u> </u>	-	.
1	Sale of assets to other organization(s)		<u>  1f</u>	+	X
g	Purchase of assets from other organization(s)		1g	1	X
h	Exchange of assets	<b></b>	1h	+	_X_
F	Lease of facilities, equipment, or other assets to other organization(s)		· · ·   11	X	<del> </del>
					1
J	Lease of facilities, equipment, or other assets from other organization(s)			+	X
k	Performance of services or membership or fundraising solicitations for other organization(s)			+ * -	╀
ı	Performance of services or membership or fundraising solicitations by other organization(s)			+	<del> </del>
m	Sharing of facilities, equipment, mailing lists, or other assets	• • • • • • • • • • • • • • • • • • • •	1 n	+	X
n	Sharing of paid employees		<u>1n</u>	+	X
	Production of the state of the		10	X	-
0	Reimbursement paid to other organization for expenses		1 1 1	<del>- ' ' '</del>	x
P	Reimbursement paid by other organization for expenses		· ·····	+	┼^;
_	Other transfer of cash or property to other organization(s)		10	X	
ų r	Other transfer of cash or property from other organization(s)				l x
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covere			ds	<u> </u>
	(A)	(B) Transaction	(C) Amount invo	A rad	
	Name of other organization(s)	type (a-r)	Amount myt	MAGG	
(1)					
(2)					
400					
(3)					
(4)					
(4)					
(5)					
7.7					
(6)					
<u> </u>		· -	Schadula R (Fo	_ 00	N 2008

## Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships

(A) Name address and EIN of entity	(B) Primary activity	(C) Legal domacile (state or foreign country)	Are att sec 501) organu		(E) Share of end-of-year assets	Dispro	(F) portionate ations?	(G) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Ge ma	(H) maral o enaging armer?
		<u> </u>	Yes	No		Yes	No		Yes	No.
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									T	1
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## Part II Continuation of Identification of Related Tax-Exempt Organizations

(A) Name, address and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public chanty status (if section 501(c)(3))	
BALTIMORE WASHINGTON EMERGENCY PHYS, INC 52-1756326					
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501 (C) (3)	11	BWMS
BALTIMORE WASHINGTON HEALTHCARE SERVICES 52-1830243					
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501 (C) (3)	11	BWMS
BALTIMORE WASHINGTON MEDICAL CENTER, INC 52-0689917			i		
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501 (C) (3)	3	BWMS
BALTIMORE WASHINGTON MEDICAL SYSTEM, INC 52-1830242	_			1	
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501 (C) (3)	11	UMMSC
BW MEDICAL CENTER FOUNDATION, INC. 52-1813656			1		
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	FUNDRAISING	MD	501 (C) (3)	11	BWMS
NORTH ARUNDEL DEVELOPMENT COPPORATION 52-1318404	_[	1			
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501 (C) (2)		BWMS
NORTH COUNTY CORPORATION 52-1591355	_				
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501 (C) (2)		BWMS
CHESTER RIVER HEALTH FOUNDATION, INC. 52-1338861	<u> </u>				1
100 BROWN STREET CHESTERTOWN, MD 21620	FUNDRAISING	MD	501 (C) (3)	11	CRHS
CHESTER RIVER HEALTH SYSTEM, INC 52-2046500	_				ļ
100 BROWN STREET CHESTERTOWN, MD 21620	HEALTH CARE	MD	501 (C) (3)	11	UMMSC
CHESTER RIVER HOSPITAL CENTER, INC 52-0679694	_i	·			Ì
100 BROWN STREET CHESTERTOWN, MD 21620	HEALTH CARE	MD	501 (C) (3)	3	CRHS
CHESTER RIVER MANOR, INC. 52-6070333	_				
200 MORGNEC ROAD CHESTERTOWN, MD 21620	HEALTH CARE	MD	501 (C) (3)	11	CRHS
MARYLAND GENERAL CLINICAL PRACTICE GROUP 52-1566211	_			r	
827 LINDEN AVENUE BALTIMORE, MD 21201	HEALTH CARE	MD	501 (C) (3)	11	MGHS
MARYLAND GENERAL COMM HEALTH FOUNDATION 52-2147532	_				
827 LINDEN AVENUE BALTIMORE, MD 21201	FUNDRAISING	MD	501 (C) (3)	11	MGHS
MARYLAND GENERAL HEALTH SYSTEMS, INC. 52-1175337	1				
827 LINDEN AVENUE BALTIMORE, MD 21201	HEALTH CARE	MD	501 (C) (3)	11	UMMSC
MARYLAND GENERAL HOSPITAL, INC 52-0591667	1			İ	
827 LINDEN AVENUE BALTIMORE, MD 21201	HEALTH CARE	MD	501 (C) (3)	3	MGHS

Schedule R-1 (Form 990) 2008

52-1282080

(A) Name address and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section			(E) Public chanty status (if section 501(c)(3))	
CARE HEALTH SERVICES, INC 52-1510269							
219 SOUTH WASHINGTON STREET EASTON, MD 21601	HEALTH CARE	MD	501	(C)	(3)	11	SHS
DORCHESTER GENERAL HOSPITAL FOUNDATION 52-1703242							
219 SOUTH WASHINGTON STREET EASTON, MD 21601	FUNDRAISING	MD	501	(C)	(3)	11	SHS
SHORE CLINICAL FOUNDATION, INC. 52-1874111							
219 SOUTH WASHINGTON STREET EASTON, MD 21601	HEALTH CARE	MD	501	(C)	(3)	11	SHS
SHORE HEALTH SYSTEM, INC 52-0610538							
219 SOUTH WASHINGTON STREET EASTON, MD 21601	HEALTH CARE	MD	501	(C)	(3)	3	UMMSC
JAMES LAWRENCE KERNAN HOSP ENDOW FD 23-7360743			1				
2200 KERNAN DRIVE BALTIMORE, MD 21207	FUNDRAISING	MD	501	(C)	(3)	11	UMMSC
JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639							
2200 KERNAN DRIVE BALTIMORE, MD 21207	HEALTH CARE	MD	501	(C)	(3)	3	UMMSC
SHIPLEY'S CHOICE MEDICAL PARK, INC. 04-3643849			1.				
22 SOUTH GREENE STREET BALTIMORE, MD 21201	REAL ESTATE	MD	501	(C)	(2)		UMMSC
UMMS FOUNDATION, INC. 52-2238893			İ				
22 SOUTH GREENE STREET BALTIMORE, MD 21201	FUNDRAISING	MD	501	(C)	(3)	11	UMMSC
UNIVERSITY OF MD MEDICAL SYSTEM CORP 52-1362793			ŀ				
22 SOUTH GREENE STREET BALTIMORE, MD 21201	HEALTH CARE	MD	501	(C)	(3)	3	UMMSC
UNIVERSITY SPECIALTY HOSPITAL 52-0882914			į				
611 SOUTH CHARLES STREET BALTIMORE, MD 21230	HEALTH CARE	MD	501	(C)	(3)	3	UMMSC
	_	-	<b></b>			<b>_</b>	-

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(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant Income (related, Investment Unrelated)	(F) Share of total income	(G) Share of end-of-year assets	O-upros	er laren	(I) Code V-UBI amount on box 20 of K-1	Gen	(J) eral or neging ther?
						Yes	No		Yes	No
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HEALTH CAPE	MD	APA, INC				-	Х		<b>-</b>	X
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HEALTH CAPE	MD	UMMSC				<del> </del>	X		_	X
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HEALTH CAPE	MD	UMMSC				+	_X_		-	у
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BILLING	MD	SHS				+	X			<u> </u>
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HEALTH CAPE	MD	BWPS, INC				-	X		-	X.
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HEALTH CAPE	MD	BWHE, INC	<del></del>			+	<u> </u>		├	X
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HEALTH CAPE	MD	UMMSC	<del></del>			+-	X		$\vdash$	1
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	(B)	(B) Primary activity  (C) Legal Commission Country  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD  HEALTH CAPE  MD	CD   CD   CD   CD   CD   CD   CD   CD	(B) Primary activity  (C) Legal domicine (state or country)  Direct controlling entity Income (related, investment unrelated)  HEALTH CAPE  MD  MAPA, INC  HEALTH CAPE  MD  WHNSC  HEALTH CAPE  MD  WHNSC  HEALTH CAPE  MD  BWHS, INC  HEALTH CAPE  MD  BWHE, INC  HEALTH CAPE  MD  BWHE, INC  HEALTH CAPE  MD  BWHE, INC  HEALTH CAPE  MD  BWHE, INC  HEALTH CAPE  MD  BWHE, INC	entification of Related Organizations Taxable as a Partnership  (B) Primary activity (C) Legal domicale or foreign country)  HEALTH CAPE  ND  APA, INC  HEALTH CAPE  ND  UNMSC  HEALTH CAPE  ND  BHPS, INC  HEALTH CAPE  ND  BHPS, INC  HEALTH CAPE  ND  BHPS, INC  HEALTH CAPE  ND  BHHE, INC  HEALTH CAPE  MD  HEALTH 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Schedule R-1 (Form 990) 2008  Part V Continuation of Identification of Related O	rganizations Tax	able as a Corp	oration or Trus	<u>52-1282080</u> s <b>t</b>			Page 4
(A) Name address and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp S corp or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
ARUNDEL PHYSICIANS ASSOCIATE 52-1992649							
301 HOSPITAL DPIVE GLEN BURNIE, MD 21061	HEALTH CAPE	ИD	вине	C CORP			
BALTIMOPE WASHINGTON HEALTH 52-1936656			1				
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	BWMS	C CORP			
BW PROFESSIONAL SEPVICES, IN 52-1655640	1						İ
301 HOSPITAL DRIVE GLEN BURNIE, ND 21061	HEALTH CARE	MĐ	вине	C CORP			
COUNCIL OF UNIT OWNERS OF MD 52-1891126	\$		1				ŀ
827 LINDEN AVENUE BALTIMOPE, ND 21201	REAL ESTATE	IAD	NGHS	C CORP			
SHORE HEALTH ENTERPRISES, IN 52-1363201	}						i i
219 SOUTH WASHINGTON STREET EASTON, MD 21601	REAL ESTATE	MD	SHS	C CORP			
UNIVERSITY LITHOTRIPTER, INC 52-1451021	1						1
22 SOUTH GREENE STREET BALTIMORE, MD 21201	HEALTH CARE	GH1	UMMSC	C COPP			
UMAS SELF INSURANCE TRUST 52-6315433							
22 SOUTH GREENE STPEET BALTIMOPE, MD 21201	INSURANCE	MD	UMASC	TRUST			
TERRAPIN INSURANCE COMPANY 98-0129232	1						1
P O BOX 1109 KY1-1102 GRAND CAYMAN, CAYMAN ISLANDS	INSURANCE	CJ	UMMASC	C CORP			
NA EXECUTIVE BUILDING CONDO	1						ı
301 HOSPITAL DPIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	NADCO	C CORP			
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Page 5

	(A) Name of other organization	(B) Transaction type (3-1)	(C) Amount involved
(7)			
(8)			
(9)			
10)			
11)			
12)			
13)			
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22)	in the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second se		
23)			
24)			

# FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

MEMORIAL HOSPITAL FOUNDATION THROUGH ITS PHILANTHROPIC EFFORTS WILL SUPPORT THE MEMORIAL HOSPITAL TO BE A HEALING INFLUENCE IN OUR COMMUNITY, TO HELP IMPROVE THE HEALTH STATUS AND CREATE EASY ACCESS IN A COST EFFECTIVE QUALITY HEALTH SYSTEM.

52-1282080

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

942075 E014 V08-8 3 2260617 **58**:TATEMENT 2

### 52-1282080

FORM 990, PART VIII - INVESTMENT INCOME

TOTALS	1,362,544.			1,362,544
INTEREST, DIVIDENDS	1,362,544.			1,362,544
DESCRIPTION	TOTAL REVENUE	RELATED OR EXEMPT REVENUE	UNRELATED BUSINESS REV	EXCLUDED REVENUE
	(A)	(B)	(C)	(D)

94207S E014 V08-8 3 2260617 **59** STATEMENT 3

52-1282080

FORM	990,	PART	VIII	_	EXCLUDED	CONTRIBUTIONS

DESCRIPTION	AMOUNT
QA ED GALA MHE HOEDOWN SHS GOLF TOURNAMENT	47,251. 62,501. 38,703.
TOTAL	148,455.
	=========

4 6 0 4

MEMORIAL HOSPITAL FOUNDATION, INC.

52-1282080

### FORM 990, PART VIII - FUNDRAISING EVENTS ******************

DESCRIPTION	GROSS	DIRECT	NET
	INCOME	EXPENSES	INCOME
QA ED GALA	26,399.	33,243.	-6,844.
MHE HOEDOWN	10,824.	24,963.	-14,139.
SHS GOLF TOURNAMENT	24,000.	26,764.	-2,764.
TOTALS	61,223.	84,970.	-23,747.

94207S E014 V08-8.3 2260617 61 STATEMENT 5

52-1282080

# SCHEDULE A, PART I - INFORMATION ABOUT SUPPORTED ORGANIZATIONS

(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	(III) TYPE OF ORGANIZATION	(IV) YES NO	(V) YES NO	(VI) YES NO	(VII) AMOUNT OF SUPPORT
SHORE HEALTH SYSTEM, INC	52-0610538	03	Х	Х	Х	961,831
TOTAL AMOUNT OF SUPPORT						961,831

## Form 8868

(Rev April 2009)

Application for Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

File a separate application for each return.

OMB No 1545-1709

internal Revenue 5	ervice		<del></del>
•	•	onth Extension, complete only Part I and check this box	
		t Automatic) 3-Month Extension, complete only Part II (on page 2 or already been granted an automatic 3-month extension on a previous	
Part I Auto	matic 3-Month Extens	ion of Time. Only submit original (no copies needed)	
		T and requesting an automatic 6-month extension - check this box an	d complete
Part I only			▶ □
All other corp- time to file inco		C filers), partnerships, REMICs, and trusts must use Form 7004 t	to request an extension of
		can electronically file Form 8868 if you want a 3-month automati	
		onths for a corporation required to file Form 990-T) However, you	
		onal (not automatic) 3-month extension or (2) you file Forms 990-l From 990-T Instead, you must submit the fully completed and sign	
		filing of this form, visit www irs gov/efile and click on e-file for Chantie	
Type or	Name of Exempt Organizati	on Emp	oloyer identification number
print	MEMORIAL HOSP	ITAL FOUNDATION, INC. 5	2-1282080
File by the		or suite no. If a P.O. box, see instructions	<del> </del>
due date for	219 SOUTH WASI	HINGTON STREET	
filing your return See	City, town or post office, st	tate, and ZIP code. For a foreign address, see instructions	
instructions	EASTON, MD 21	601	
Check type o	f return to be filed (file a	separate application for each return)	
X Form 990	-	Form 990-T (corporation)	
Form 990	_	Form 990-T (sec 401(a) or 408(a) trust) Form 522	
Form 990	<del> -</del>	Form 990-T (trust other than above) Form 606	
Form 990	-Pf	Form 1041-A Form 887	····
<ul><li> If the organ</li><li> If this is for</li></ul>		office or place of business in the United States, check this box organization's four digit Group Exemption Number (GEN)	
	Ns of all members the ext		
until		th (6 months for a corporation required to file Form 98 has a corporation return for the organization name of $07/01$ , $2008$ , and ending $06$	
2 If this tax	year is for less than 12 m	nonths, check reason Initial return Final return Ch	ange in accounting period
		0-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less	
	dable credits. See instruct	ions PF or 990-T, enter any refundable credits and estimated tax payme	3a \$ NONE
•	•	ayment allowed as a credit	3b \$ NONE
		m line 3a Include your payment with this form, or, if required, dep	
		d, by using EFTPS (Electronic Federal Tax Payment System)	i I
instructio			3c \$ NONE
Caution. If you	are going to make an ele	ectronic fund withdrawal with this Form 8868, see Form 8453-EO and	
for payment in			
For Privacy A	ct and Paperwork Reduc	tion Act Notice, see Instructions.	Form 8868 (Rev 4-2009)

Form 88	68 (Rev 4-2009)					Page 2		
• If y	ou are filing for an Additional (Not Automatic) 3-Month Extension, complete only	Part II a	nd check this box	·		. <b>▶</b>   <b>x</b>		
	Only complete Part II if you have already been granted an automatic 3-month ext							
• If y	ou are filing for an Automatic 3-Month Extension, complete only Part I (on page	1)						
Part	II Additional (Not Automatic) 3-Month Extension of Time. Only f	file the	original (no co	oies n	eedec	1)		
	Name of Exampt Organization		Employer identif					
Type	MEMORIAL HOSPITAL FOUNDATION, INC.		52-128208	0				
•	Number, street, and room or suite no. If a P.O. box, see instructions.							
extende	d 210 coumu wacutacmon emprem	21.4						
due da filing th	e City, town or post office, state, and ZIP code. For a foreign address, see instructions.	1 34	-4 (					
return instruct	See		•					
	k type of return to be filed (File a separate application for each return):							
ĪxĪ	Form 990 Form 990-PF		Form 1041-A		Form	6069		
H	Form 990-BL Form 990-T (sec. 401(a) or 408(a) trust)	П	Form 4720		Form	8870		
	Form 990-EZ Form 990-T (trust other than above)	$\Box$	Form 5227		,			
STOP	! Do not complete Part II if you were not already granted an automatic 3-mor	nth exter		ously fi	led For	m 8868.		
	books are in the care of  MEMORIAL HOSPITAL FOUNDATION,		· · · · ·	<del></del>				
	ephone No. ▶ 410 822~1000 FAX No. ▶							
	ne organization does not have an office or place of business in the United States, o	check this	box			. ▶□		
	ns is for a Group Return, enter the organization's four digit Group Exemption Numb			this is				
	e whole group, check this box		<del></del>	ch a				
	th the names and EINs of all members the extension is for							
	request an additional 3-month extension of time until 05/15/2010							
	For calendar year , or other tax year beginning 07/01/2008	and en	ding 06/30/2	2009				
	· · · · · · · · · · · · · · · · · · ·	 Final retu	irn Chang	e in ac	countii	ng period		
	State in detail why you need the extension <u>INFORMATION NECESSARY TO</u>	PREPA	RE A COMPLE	TE A		•		
	ACCURATE RETURN IS NOT YET AVAILABLE.							
-								
8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the	tentativ	e tax, less any					
	nonrefundable credits. See instructions			8a \$		NONE		
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable	e credits	and estimated	TT				
	tax payments made. Include any prior year overpayment allowed as a credit	and any	amount paid					
	previously with Form 8868	•		8b \$		NONE		
С	Balance Due. Subtract line 8b from line 8a. Include your payment with this form	, or, if re	quired, deposit					
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment S	System). S	See instructions.	8c \$				
	Signature and Verification					NONE		
Under	penalties of perjury, I declare that I have examined this form including accompanying schedules ar		nts, and to the best	of my kr	owledge	and belief,		
it is tru	e, correct, and complete, and that I am authorized to prepare this form							
	0.11.01	n			1.1			
Signatu	ire > XUM M X / Title > C /	A	Date	<b>►</b> 11	19/1	)9		
	73 V		·············	Form 8	868 (8	ev 4-2009)		

KPMG LLP 2100 DOMINION TOWER NORFOLK, VA 23510-3310

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