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# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

Department of the Treasury

► The organization may have to use a copy of this return to satisfy state reporting requirements Inspection Internal Revenue Service 07/01 , 2008, and ending A For the 2008 calendar year, or tax year beginning 06/30,2009 D Employer Identification number C Name of organization SMDC MEDICAL CENTER B Check if applicable use IRS Doing Business As 41-1878730 ndat o Number and street (or P.O. box if mail is not delivered to street address) Room/suite Telephone number Name change type. (218)786-1421Initial return 502 EAST 2ND STREET Specifi City or town, state or country, and ZIP + 4 Termination Instruc Amended return G Gross receipts \$ 220,861, DULUTH, MN 55805 Application F Name and address of principal officer BARBARA JOHNSON, H(a) is this a group return for Yes No No H(b) Are all affiliates included? EAST 3RD STREET DULUTH, MN 55805 If "No," attach a list (see instructions) Tax-exempt status X 501(c) (3 ) ◀ (insert no.) 527 Website: ▶ WWW. SMDC. ORG H(c) Group exemption number L Year of formation 1933 M State of legal domicile Type of organization x Corporation Trust Association Other > MN Part I Summary Briefly describe the organization's mission or most significant activities SMDC HEALTH SYSTEM BRINGS THE SOUL AND SCIENCE OF HEALING TO THE Governance PEOPLE WE SERVE. If the organization discontinued its operations or disposed of more than 25% of its assets Number of voting members of the governing body (Part VI, line 1a) Activities & Number of independent voting members of the governing body (Part VI, line 1b) 4 NONE Total number of employees (Part V, line 2a) 5 NONE Total number of volunteers (estimate if necessary) 6 83 7 a 143,777. 7a Total gross unrelated business revenue from Part VIII, line 12, column (C) b Net unrelated business taxable income from Form 990-T, line 34 . . 26,206. **Prior Year Current Year** Contribution and grants (Part VIII, line 1h) 479,644. 183,538 Program service revenue (Part VIII, line 2g) 90,082,923 216,718,796. 10 Investment income (Ray VIII) column (A), lines 3, 4, and 7d) -4,404,293. 1,964,277 11 Other revenue Part VIII, Column (A) lines 5, 6d, 8c, 9c, 10c, and 11e)
12 Total revenue - add lines 8 through 2 (must equal Part VIII, column (A), line 12)...
13 Grants and simularoampounts haid (Part, IX, column (A), lines 1-3) 14,591,340 1,636,864. 106,822,078 214,431,011. NON 1,144,408. 14 Benefits paid to or for members (Parox), column (A), line 4) NON NONE 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 44,886,076. 153,518,548. 16a Professional (Including lees (Part IX, column (A), line 11e) NONE b Total fundraising expenses, Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 32, 152, 282 73, 161, 772. (N) 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 77,038,358 227,824,728. 19 Revenue less expenses. Subtract line 18 from line 12 . . . . . . . . 29,783,720 -13, 393, 717. **Beginning of Year** End of Year 20 Total assets (Part X, line 16) 307, 759, 856. 92,067,852 21 Total liabilities (Part X, line 26) 8,692,077 241,943,340. Net assets or fund balances. Subtract line 21 from line 20, 83,375,775 65,816,516. Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is array, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Here BARBARA JOHNSON CFO Type or print name and title Preparer's identifying number Date Preparer's (see instructions) 9/2010 Paid 5 signature employed Preparer's Firm's name (or yours EIN 34-6565596 ERNST & YOUNG U.S. of self-employed), address, and ZIP + 4 75 BEATTIE PLACE, SUITE 800 GREENVILLE, SC 29601 **Use Only** Phone no 864/242-5740

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SCANNED

Yes X No Form **990** (2008)

May the IRS discuss this return with the preparer shown above? (See instructions)

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Part IV · Checklist of Required Schedules

•			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		.,	
_	complete Schedule A	-	_X	
2 3	Is the organization required to complete Schedule B, Schedule of Contributors?  Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	2	Х	
	candidates for public office? If "Yes," complete Schedule C, Part I	3		<u>X</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		х
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)			
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete			
	Schedule D, Part I	6		<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Χ
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part			
	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			v
10	complete Schedule D, Part IV  Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	9 10		X
10 11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D,	-10	_	X
	Date VI VIII VIII IV on V on combando	11	х	
12	Did the organization receive an audited financial statement for the year for which it is completing this return	•••	Λ.	
-	that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the U.S?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,			
	business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		<u>X</u>
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>X</u>
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	X	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 17 if "Yes," complete Schedule I, Parts I and II	21	_ X	<del>                                     </del>
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5,? If "Yes," complete	22		X
23	•	23	Х	
24a	Schedule J  Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	23		
£ 74	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions			
	24b-24d and complete Schedule K If "No," go to question 25	24a	х	ļ
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified			
	person from a pnor year? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		<u> x</u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or			
ISA.	substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	000	X
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Part IV · Checklist of Required Schedules (continued)

•			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			Ĭ
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or			
	employee), or an indirect business relationship through ownership of more than 35% in another entity			
	(individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L,			
	Part IV	28a		Х
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes,"			
	complete Schedule L, Part IV	28b		Х
C	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a			
	professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	'		
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	section 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
	III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete			
	Schedule R, Part V, line 2	35	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part			
	VI	37	1	l x

Form **990** (2008)

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
•			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0- if not applicable			
ь	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	ļ <u>.</u>		
	gaming (gambling) winnings to prize winners?	1 c	Χ	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a NONE			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by			
	this return?	3a	Х	<u> </u>
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3 b	Х	ļ
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank			
	and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
þ	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
С	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding			
	Prohibited Tax Shelter Transaction?	5c	<u> </u>	<del> </del>
	Did the organization solicit any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	C.L		
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	7a		
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75? .	7b		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			+
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7 c		x
	required to file Form 8282?	•		
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	1	·	
е	benefit contract?	7e		x
£	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
"	required?	7h		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section			
•	509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8_		<u></u>
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		<u> </u>
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12	1		
b	106	1		
11	Section 501(c)(12) organizations. Enter			
а	1112	1		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them )			-
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? · · ·	12a	ļ	<del> </del>
<u>b</u>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b		<u> </u>	<u> </u>

Part VI • Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code)

Sect	ion A. Governing Body and Management		<b>N</b>	
	For each "Voe" response to lines 2.7h heless and for a "Ne" response to lines 2 or 0h heless describe the		Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances, process, or changes in Schedule O See instructions			
4.	Enter the number of voting members of the governing body			
1a				
ь 2	Enter the number of voting members that are independent  Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
2	any other officer, director, trustee, or key employee?	_		.,
3	Did the organization delegate control over management duties customarily performed by or under the direct	_2		<u>X</u>
J	supervision of officers, directors or trustees, or key employees to a management company or other person?	,		v
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	3	v	<u>X</u>
5	Did the organization make any significant changes to its organizational documents since the prior 1 of the 350 was med	5	Х	
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
, 4	of the governing body?	7a	Х	
h	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	X	_
8	Did the organizations contemporaneously document the meetings held or written actions undertaken during	7.5		<del></del>
•	the year by the following			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9a	Does the organization have local chapters, branches, or affiliates?	9a		X
ь	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	9Ь		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations			_
	must describe in Schedule O the process, if any, the organization uses to review the Form 990	10	х	•
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		X
Sect	on B. Policies			
			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Χ	
þ	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
¢	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this is done	12c	Х	<u> </u>
13	Does the organization have a written whistleblower policy?	13	X_	
14	Does the organization have a written document retention and destruction policy?	14	X	<u> </u>
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
a	The organization's CEO, Executive Director, or top management official?	15a	X	<u> </u>
D	Other officers or key employees of the organization?	15b	X_	<del> </del>
16-	Describe the process in Schedule O. (see instructions)			
16a		46-		
ь	with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate	16a		X
b	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16h		
Sect	ion C. Disclosure	100		
<u> 17</u>	List the states with which a copy of this Form 990 is required to be filed ▶ MN,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)	s only	)	
	available for public inspection. Indicate how you make these available. Check all that apply			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inte	rest		
	policy, and financial statements available to the public			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne		
	organization ▶BARBARA JOHNSON, CFO 407 EAST THIRD STREET DULUTH, MN 55805		:	

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid.

41-1878730

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees; officers, key employees, highest compensated employees, and former such persons.

X Check this box if the organization did not compensate any officer, director, trustee, or key employee.

(A) Name and Title	(B) Average	Posit	ion (	-	C) k all :	that apr	olv)	(D) Reportable	(E) Reportable	(F) Estimated
Hame and Title	hours per week	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
MATTHEW J. ECKMAN, MD										
MDMC_BOARD_DIRECTOR	60.	Х						NONE	113,710.	25, 273.
BARBARA J. FULTON							ŀ			I
MDMC_BOARD_DIRECTOR	60.	Χ	<u> </u>					NONE	122,988.	40,073.
JEFFREY S. GARLAND, MD										
MDMC BOARD DIRECTOR	60.	Х	_					NONE	295,519.	43,406.
HUGH P. RENIER, MD										
MDMC BOARD DIRECTOR	60.	Х	ļ				ļ	NONE	342,313.	67,917.
THOMAS G. PATNOE										
MDMC BOARD DIRECTOR	60.	Х						NONE	475,004.	68,002.
ROBERT NORMAN										
CHIEF FINANCIAL OFFICER	60.			Х			L.	NONE	551,232.	110,270.
ROCKLON B. CHAPIN	ļ									
EXECUTIVE VP HOSP. DIV. COO	60.			Х	<u>_</u>	ļ		NONE	361,105.	63,925.
MICHAEL C. METCALF										
EXECUTIVE VP CLINIC DIVISION	60.				X			NONE	380,067.	72,738.
MARIBETH OLSON		ļ								
CHIEF OPERATING OFFICER - SMMC	60.		<u>L</u> .		X	<u> </u>		NONE	288, 208.	74,448.
DIANE T. DAVIDSON					ĺ					
SENIOR VP HUMAN RESOURCES	60.				X	ļ	<u> </u>	NONE	203, 182.	44,012.
TERRI L. RUBERG										
VP PATIENT CARE OPERATIONS	60.				Х	ļ		NONE	180,815.	<u>53, 595.</u>
DAVID H. AMUNDSON						ļ				
SENIOR VICE PRESIDENT FINANCE	NONE		<u> </u>		L	<u> </u>	X	NONE	428,472.	13,288.
GERRY G. GILBERTSON			1	l	l		i		,	
CHIEF OPERATING OFFICER - MDMC	NONE		<u> </u>	<u> </u>	<u> </u>	<u> </u>	X	NONE	123,461.	3,708.

JŞA

Part VII Section A. Officers, Directors, Tru	istees, Ke	y Em	plc	уе	es,	and I	lig	hest Compensat	ed Employ	ees (	ontinue	d)	
· (A)	(B)			(0				(D)	(E)			(F)	
Name and title	Average hours per week	Individual trustee	Institutional truste	Officer	a Key employee	Highest co	Former	Reportable compensation from the organization	Reporta compens from rela organizat (W-2/1099-	ation ated aions	am c comp	imated ount of other oensate om the	of Ion
		trustee	al trustee		yee	Highest compensated employee		(W-2/1099-MISC)	(		orga and	nizatio relate nizatio	on ed
													•
										-			
												-	
1b Total				_			<b>&gt;</b>	NONE				80,	
2 Total number of individuals (including those organization ► NONE	e in 1a) v	vho r	ece	ived	<b>i</b> m	ore t	han	ı \$100,000 in re	portable co	mpens	ation fi	om t	he
HONE												Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler and the scheduler of the sche											3		
4 For any individual listed on line 1a, is the the organization and related organizations	e sum of greater th	repor	tabl	le c	om 10?	pensa If "Y	atioi ′es, '	n and other com " complete Sched	pensation i	from such		<del></del>	
<ul><li><i>individual</i></li></ul>											4	X	
services rendered to the organization? If "Yes,"	complete :	Sched	ule	J fo	r su	ch pe	rsoi	n			5		X
Section B. Independent Contractors     Complete this table for your five highest compensation from the organization.	compensa	ted in	dep	pend	dent	con	trac	ctors that receive	d more tha	an \$10	00,000	of	
(A) (B)										(C) Compens	ation		
SEE STATEMENT 1	1633						1	Description of se	Vices		Joinpens	alion	
							+						
							+	<del></del>				_	
2 Total number of independent contractors (incompensation from the organization ▶	ncluding t	hose	ın	1) v	who	rece	eive	d more than \$10	0,000 in				

ar	t VIII	Statement of Revenue	ue		4	1-1878730		
٠					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512, 513, or 51
S3	1a	Federated campaigns	1a					
and other similar amounts	b	Membership dues	1ь					
Ĕ	С	Fundraising events						
<u>ā</u>	d	Related organizations	1 1					
Ξ	е	Government grants (contribu	1 - 1	479,644.		1		
8	f	All other contributions, gifts, gran						
틝		and similar amounts not included						
ě	g	Noncash contributions included i						
	_ <u>h</u>	Total. Add lines 1a-1f	<u></u> <u></u>		479, 644.			
				Business Code				
2	2a	PATIENT REVENUE		621400	216, 575, 019.	216, 575, 019.		
2	b	AUDI OLOGY		621990	1,515.		1,515.	
2	С	OPTICAL SHOP		621990	34,661.		34,661.	
5	d	SKIN RENEWAL	<u>.</u>	621990	107,601.		107,601.	
	е		<u> </u>					
riografii service nevellue	f	All other program service rev						ļ
-	<u>g</u>	Total. Add lines 2a-2f	<u> </u>		216,718,796.		<u>.                                    </u>	
	3	Investment income (includin	g dividends, inter	est, and				
-		other similar amounts)	<i>.</i>	▶[.	752,090.			752,09
	4	Income from investment of t	ax-exempt bond p	oroceeds ▶				
-	5	Royalties		<u> ▶</u>				
- (			(i) Real	(II) Personal		ĺ		
- 1	6a	Gross Rents	1,419.					
ļ	ь	Less rental expenses						ì
-	c	Rental income or (loss)	1,419.					
1	d	Net rental income or (loss) .		, <b>&gt;</b>	1,419.			1,41
ļ	7 a	Gross amount from sales of	(i) Securities	(ii) Other				]
	/ d	assets other than inventory	1, 258, 100.	81,677.				
- 1	ь	Less cost or other basis						
		and sales expenses	6, 200, 917.	131,889.				
	c	Gain or (loss)	-4,942,817.	-213, 566.				
	d	Net gain or (loss)			-5, 156, 383.			-5, 156, 38
	8a	Gross income from f						
9		events (not including \$	_					
E		of contributions reported on						1
9		See Part IV, line 18	-					
Otner Revenue	b	Less direct expenses		L E				
5	c	Net income or (loss) from fu						
	9a	Gross income from gaming a	-					
ļ		See Part IV, line 19						Ì
- 1	b	Less direct expenses		1		İ		
	c	Net income or (loss) from ga						1
		Gross sales of invent						
1	···a	returns and allowances		237, 197.				
ł	ь	Less cost of goods sold		j j				
		Net income or (loss) from sa			139,725.			139,72
		Miscellaneous Rever		Business Code				
	11a	CAFETERIA REVENUE		722100	994,819.			994,81
	b	PARKING REVENUE		812930	370, 574.			370,57
	C	ALL OTHER REVENUE		900099	130, 327.			130, 32
1	d	All other revenue	· ·		100, 521.		<del></del>	130,32
		Total. Add lines 11a-11d .			1, 495, 720.			<del>                                     </del>
ĺ	е 12	Total Revenue. Add lines 1h		- 1	2,300,720.	· · · · · · · · · · · · · · · · · · ·	<del></del>	1
- 1	1.6	9c, 10c, and 11e	-	ru, ou,	214, 431, 011.	216, 575, 019.	143,777.	-2, 767, 42

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).											
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses							
1	Grants and other assistance to governments and											
-	organizations in the U.S. See Part IV, line 21	1,144,408.	1,144,408.									
2	Grants and other assistance to individuals in											
	the U.S See Part IV, line 22	NONE										
3	Grants and other assistance to governments,											
	organizations, and individuals outside the											
	US See Part IV, lines 15 and 16	NONE										
4	Benefits paid to or for members	NONE			<del></del>							
5	Compensation of current officers, directors,											
	trustees, and key employees	2,941,415.	2,941,415.									
6	Compensation not included above, to disqualified											
	persons (as defined under section 4958(f)(1)) and											
	persons described in section 4958(c)(3)(B)	NONE										
7	Other salaries and wages	113,592,211.	99,846,271.	13,745,940.								
8	Pension plan contributions (include section 401											
	(k) and section 403(b) employer contributions)	6,345,211.	4,972,678.	1,372,533.								
9	Other employee benefits	22,416,019.	12,083,174.	10, 332, 845.	<del></del>							
10	Payroll taxes	8,223,692.	6,569,595.	1,654,097.	<del></del>							
11	Fees for services (non-employees)											
	Management	NONE										
	Legal	196,595.	12,339.	184,256.								
	Accounting	195, 354.		195,354.								
	Lobbying	NONE			<del></del>							
	Professional fundraising services See Part IV, line 17	NONE			<del></del>							
f	Investment management fees	NONE	0.762.074	204 000								
g	ī	3,158,262.	2,763,274.	394,988.	<del></del>							
12	Advertising and promotion	557,143.	844.	556, 299.								
13	Office expenses	26,388,586.	23, 593, 857.	2,794,729.								
14	Information technology	4,384,558. NONE	951,867.	3,432,691.								
15	Royatties	3, 384, 408.	303,727.	3,080,681.								
16 17	Travel	457, 427.	431,612.	25, 815.								
18	Payments of travel or entertainment expenses	457,427	131,012.	23/013.								
10	for any federal, state, or local public officials	NONE										
19	Conferences, conventions, and meetings	306,681.	156,533.	150,148.								
20	Interest	644,034.	1307030.	644,034.								
21	Payments to affiliates	83, 206.	83, 206.									
22	Depreciation, depletion, and amortization	11,474,224.	3,578,230.	7,895,994.								
23	Insurance	1,766,559.	1,330,769.	435,790.								
24	Other expenses Itemize expenses not											
	covered above (Expenses grouped together											
	and labeled miscellaneous may not exceed											
	5% of total expenses shown on line 25 below.)											
а	BAD_DEBT_EXPENSE	7,551,926.	7,491,746.	60,180.								
b		5,290,551.	5,154,656.	135,895.								
С	MI NNESOTA_CARE_TAX	2,635,510.	2,611,536.	23,974.								
d	CONTRACT_SERVICE-MAINTENANCE	1,337,525.	1,276,436.	61,089.								
е	MEDICARE_SURCHARGES	872,648.	872,648.									
f	All other expenses	2,476,575.	1,464,516.	916,538.	95,521.							
25	Total functional expenses. Add lines 1 through 24f	227,824,728.	179,635,337.	48,093,870.	95, 521.							
26	Joint Costs. Check here ▶ ☐ If following											
	SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising											
JSA	solicitation				5 990 (2022)							

	990 (		1-1878730			Pa	ge 11
Pa	rt X	Balance Sheet					
,			(A) Beginning of year		End o	B) of yea	r
	1	Cash - non-interest-bearing	3,077,622.	1	6,4	152,	<u>364.</u>
	2	Savings and temporary cash investments	14,193,281.	2	13,2	233,	<u>947.</u>
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net	27,380,212.	4	37,4	185 <u>,</u>	<u>477.</u>
	5	Receivables from current and former officers, directors, trustees, key					
		employees, or other related parties. Complete Part II of Schedule L		5			
	6	Receivables from other disqualified persons (as defined under section					
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II					
		of Schedule L		6			
Assets	7	Notes and loans receivable, net	152,158.	7	175,2		
88	8	Inventories for sales or use	1,939,205.				<u>885.</u>
⋖	9	Prepaid expenses and deferred charges	732,234.	9	1,9	952,	<u>591.</u>
		Land, buildings, and equipment cost basis 10a 188, 507, 285.					
	b	Less accumulated depreciation. Complete	0. 226 620				
		Part VI of Schedule D	24,776,670.				<u> 161.</u>
	11	Investments - other securities. See Part IV, line 11 · · · · · · · · · · · · · · · · · ·	8,917,319.	11	16,6	54 <u>/</u> ,	<u> 205.</u>
	12	Investments - program-related. See Part IV, line 11		13			
	13	Intangible assets	<del></del>	14			
	14 15	Other assets. See Part IV, line 11	10 000 151	15		C 2 4	700
	16	Total assets. Add lines 1 through 15 (must equal line 34)	10,899,151. 92,067,852.	16	307,		709.
	17	Accounts payable and accrued expenses	6,242,284.	17			<u>549.</u>
	18	Grants payable	0,242,204.	18	1 / <b>,</b>	/10 <u>/</u>	<u> </u>
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities	346, 204.	20			NONE
co.	21	Escrow account liability Complete Part IV of Schedule D	310/201.	21			110111
ţį	22	Payables to current and former officers, directors, trustees, key employees,					
Liabilities		highest compensated employees, and disqualified persons. Complete Part II					
Ë		of Schedule L		22			
	23	Secured mortgages and notes payable to unrelated third parties		23			
	24	Unsecured notes and loans payable		24	-	•	
	25	Other liabilities. Complete Part X of Schedule D	2,103,589.	25	224,	232,	791.
	26	Total liabilities. Add lines 17 through 25	8,692,077.	26	241,9		
- Se		Organizations that follow SFAS 117, check here ► X and complete lines 27 through 29, and lines 33 and 34.					
auc	27	Unrestricted net assets	83,140,950.	27	65,	708,	912.
Bal	28	Temporarily restricted net assets	200,825.	28		73,	604.
þ	29	Permanently restricted net assets	34,000.	29		34,	000.
or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds		30			
Net Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31			
ă,	32	Retained earnings, endowment, accumulated income, or other funds		32			
ž	33	Total net assets or fund balances	83,375,775.	33	65,	<u>816,</u>	<u>516.</u>
	34	Total liabilities and net assets/fund balances	92,067,852.	34	307,	759,	<u>856.</u>
Pá	rt XI	Financial Statements and Reporting			_	Tv	T
1		ounting method used to prepare the Form 990 Cash X Accrual Oth			[	Yes	No
2a		e the organization's financial statements compiled or reviewed by an independent accoun				ļ	Χ_
b		e the organization's financial statements audited by an independent accountant?			· · · <u>2b</u>	<b> </b>	X
С		es" to lines 2a or 2b, does the organization have a committee that assumes responsibility	=				
_		t, review, or compilation of its financial statements and selection of an independent account		• • •	· · · <u>2c</u>	ļ	<b> </b>
3a		result of a federal award, was the organization required to undergo an audit or audits as					
L		Single Audit Act and OMB Circular A-133?				<del> </del>	X
υ	11 T	es, ora the organization undergo the regulied about of addits?			3b		1

# SCHEDULE A (Form 990.or 990-EZ)

# **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization SMDC MEDICAL CENTER

F/K/A MILLER-DWAN MEDICAL CENTER

Part I Reason for Public Charity Status (All organizations must complete this part.) (see instructions)

The organization is not a private foundation because it is. (Please check only one organization)

i ne <u>org</u> ai		•	ation because it is. (Fi							
1			ches, or association of			ın sectior	170(b)(	1)(A)(i).		
2			n 170(b)(1)(A)(ii). (Att							
3 X		•	nospital service organi							•
4	A medical r	esearch organiz	ation operated in co	njunction v	vith a hos	pital desc	ribed in	section	170(b)(1)	(A)(iii). Enter the
	hospital's na	me, city, and sta	te							
5	An organiza	ition operated fo	r the benefit of a col	lege or uni	versity ow	ned or or	perated b	y a gove	ernmental	unit described in
_ ر	_	(b)(1)(A)(iv). (Co		Ū	•	•				
6			ernment or governme	ental unit de	scribed in s	ection 17	70(b)(1)( <i>i</i>	4)(v).		
7			ly receives a substant						or from t	he general public
<i>'</i> $\Box$	-		1)(A)(vi). (Complete P		ito oupport	o u g	,0,0,1,1110	intar anne	0, 110111 (	no goneral pasie
• —			in section 170(b)(1)(		molete Pari	+ II X				
* H		•	ly receives (1) more				n contrib	utions m	amharch	in face and arose
9 📙			ted to its exempt fun							
		-	nent income and uni						on tax)	from businesses
			after June 30, 1975.							
10			nd operated exclusive							
11			and operated exclusi							
			ublicly supported orga							
	509 <u>(a)(</u> 3). C	check the box the	at describes the type o	f supportin	g organiza	tion and c	omplete	lines 11e	through	11h
	a Typ	el b	Type II c	: Тур	e III - Fund	tionally In	tegrated		d Ty	pe III - Other
e 🗌	By checking	g this box, I ce	rtify that the organiz	ation is no	t controlle	ed directl	y or ind	rectly by	one or	more disqualified
	persons oth	er than foundati	on managers and oth	er than on	e or more	publicly s	supported	organiz	ations de	scribed in section
	509(a)(1) or	section 509(a)(	2).							
f	If the organ	nization received	a written determina	tion from 1	the IRS tha	atıtıs a	Type I,	Туре II о	r Type III	supporting
	_	, check this box						- '		
g	•	•	the organization acce	pted any q	ift or contri	bution fro	m any of	the		
3	following pe		<b>9</b>	. , , ,			•			
	• •		or indirectly controls	either ald	one or toa	ether with	h person	s describ	oed in (ii)	Yes No
			erning body of the sup						(,	11g(i)
		-	erson described in (i) a	-						11g(ii)
		•	of a person described			• • • • •			• • • • •	11g(iii)
L	• •		·		-		 do			
<u>h</u>		T	ation about the organi	· · · · · · · · · · · · · · · · · · ·		r'		4.25	1- 41	(-:!) A
	of supported anization	(ii) EIN	(iii) Type of organization (described on lines 1-9		organization sted in your		ou notify		ls the tion in col.	(vii) Amount of support
0.90			above or IRC section		document?	col (i)	of your	(i) organi	ized in the	
			(see instructions))			<del>                                     </del>	oort?	<del> </del>	S.?	
				Yes	No	Yes	No	Yes	No	<u> </u>
						-				
		<u> </u>								
								-		
Total		1	1	i	L	1	l .	1	1	1

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule A (Form 990 or 990-EZ) 2008

	<ul> <li>Support Schedule for Org (Complete only if you ched</li> </ul>	ganizations D cked the box o	Described in Son line 5, 7, or	ections 170(b 8 of Part I.)	)(1)(A)(iv) and	170(b)(1)(A)(v	i)
Sect	ion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1-3	-					
5	The portion of total contributions by each			# # #			
	person (other than a governmental unit or					i	
	publicly supported organization) included						
	on line 1 that exceeds 2% of the amount						•
	shown on line 11, column (f)						
_6_	Public support. Subtract line 5 from line 4.				1		
	tion B. Total Support		,	T		<del></del>	
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7	Amounts from line 4		ļ				
8	Gross income from interest, dividends,	1					
	payments received on securities loans, rents, royalties and income from similar						
	sources						
_							
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support. Add lines 7 through 10			<u> </u>	<u> </u>	ļ	
12	Gross receipts from related activities, etc. (	See instructions.)				12	<del></del>
13	First five years. If the Form 990 is for the						
	organization, check this box and stop here	<u> </u>	<del></del>		· · · · · · · · · · · · · · · · · · ·	<u> </u>	<u></u>
Sec	tion C. Computation of Public Sup					<del>- , , , , , , , , , , , , , , , , , , ,</del>	
14	Public support percentage for 2008 (I	ine 6, column (	f) divided by line	11, column (f))		14	<u></u>
15	Public support percentage from 2007	Schedule A, P	art IV-A, line 26f		<i></i>	[15]	<u>%</u>
16a	33 1/3% support test - 2008. If the o						
	and stop here. The organization quali						
b	33 1/3% support test - 2007. If the o	organization did	not check a bo	x on line 13 or 1	16a, and line 15	is 33 1/3% or r	nore, check this
	box and stop here. The organization	qualifies as a p	ublicly supporte	d organization			▶ □
17a	10%-facts-and-circumstances test -	2008. If the org	anization did no	t check a box o	n line 13, 16a c	or 16b, and line	14
	is 10% or more, and if the organization	on meets the "fa	act-and-circumst	ances" test, che	ck this box and	stop here. Expla	ıın
	in Part IV how the organization meets	the "facts and	circumstances*	test The organ	nization qualifies	as a publicly sup	ported
	organization						▶ 📖
b	10%-facts-and-circumstances test -	2007. If the org	anization did no	t check a box o	n line 13, 16a,	16b, or 17a, and	d line
	15 is 10% or more, and if the organiz	ation meets the	e "facts and circ	umstances" test,	check this box a	and stop here.	
	Explain in Part IV how the organization						olicly
	supported organization				-	•	-
18	Private foundation. If the organization						
	instructions				•		
				-		chedule A (Form 9	

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I.)

	(S - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	-		<del></del>			<del></del>
	tion A. Public Support		410005	(1) 0000	(4) 0007	(-) 0000	
Ca	llendar year (or fiscal year beginning in) ▶	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include						
	any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	·					
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
	ıts behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1-5		1				
_	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3					-	
	received from other than disqualified persons that exceed the greater of 1% of					:	
	the total of lines 9, 10c, 11, and 12 for the						
	year or \$5,000 · · · · · · · · · · · · · · · · · ·						
8 8	Add lines 7a and 7b						
•		<del></del> .					
500	tion B. Total Support		<u></u>	<u> </u>	L		l
		(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	alendar year (or fiscal year beginning in)	(a) 2004	(5) 2003	(6) 2000	(4) 2007	(0,2000	(1) 10141
9	Amounts from line 6						
iva	payments received on securities loans,						i
	rents, royalties and income from similar						
	sources	1					
þ	Unrelated business taxable income (less						
	section 511 taxes) from businesses					:	
	acquired after June 30, 1975					<del> </del>	
С	Add lines 10a and 10b		1			<del> </del>	<u> </u>
11							
	activities not included in line 10b, whether or not the business is regularly						
	carried on		<u> </u>				
12	<u> </u>						
	loss from the sale of capital assets						
	(Explain in Part IV)		<u> </u>	ļ	ļ	<del> </del>	<u></u>
13	• • • • • • • • • • • • • • • • • • • •					ļ	1
	and 12.)					<u> </u>	<u> </u>
14	First five years. If the Form 990 is for	the organization	on's first, second,	third, fourth, or	fifth tax year	as a section 501	(c)(3)
	organization, check this box and stop here				· · · · · · · · · · · ·		<b> ▶</b>
Sec	tion C. Computation of Public Sup					· · · · ·	
15	Public support percentage for 2008 (line 8	, column (f) divid	led by line 13, colu	mn (f))		15	%_
16	Public support percentage from 2007 Sch	edule A, Part IV-A	, line 27g		<u></u>	16	%
Sec	tion D. Computation of Investme	nt Income Pe	rcentage				
17	Investment income percentage for 2008 (In			13, column (f))		17	%
18	Investment income percentage from 2007						%
	33 1/3% support tests - 2008. If the or	ganization did no	ot check the box	on line 14, and	line 15 is more t	han 33 1/3 %, an	d line
	17 is not more than 33 1/3 %, check this bo						. —
b	33 1/3% support tests - 2007. If the orga		=				
-	line 18 is not more than 33 1/3 %, check the						
20	Private foundation. If the organization did					= -	
				,			

Schedule A (	Form 990 or 990-EZ) 20	008	41-1878730	Page 4
Part IV	Supplemental	Information. Complete	this part to provide the explanation required by Part II, line 12. Provide any other additional information. (see instructions)	10;
	<b></b> _			<del></del>
	<b></b>			
	<del></del>	·		
		. <b></b>		
			<del></del>	
			. <b></b>	
				<del>-</del>
			·	
		- <b></b>		
		- <b></b>	. <b></b>	
				<del>-</del> -

# SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

OMB No 1545-0047

Department of the Treasury

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

	2008
	Open to Public Inspection
a f	ion number

	of the organization SMDC MEDICAL CENTER	<del></del>	Employer identification number
F/K	/A MILLER-DWAN MEDICAL CENTER		41-1878730
Par		imilar Funds or	
	(a) Donor advised	d funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3			
4	Aggregate grants from (during year)		
5	Aggregate value at end of year	assets hold in do	nor advised
3	funds are the organization's property, subject to the organization's exclusive	e legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing		
	used only for charitable purposes and not for the benefit of the donor or do	nor advisor or othe	er
Par	impermissible private benefit?	ered "Yes" to Fo	orm 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all the	at apply)	
	Preservation of land for public use (e.g., recreation or pleasure)	Preservation of	f an historically importantly land area
	Protection of natural habitat		f certified historic structure
	Preservation of open space		
2	Complete lines 2a-2d if the organization held a qualified conservation contr	bution in the form	of a conservation easement
	on the last day of the tax year	_	
		_	Held at the End of the Year
а	Total number of conservation easements		2a
· b	Total acreage restricted by conservation easements		2 b
С	Number of conservation easements on a certified historic structure included		2c
d	Number of conservation easements included in (c) acquired after 8/17/06		2 d
3	Number of conservation easements modified, transferred, released, exting		
	the taxable year ▶		
4	Number of states where property subject to conservation easement is locate	ed <b>&gt;</b>	
5	Does the organization have a written policy regarding the periodic monitorii		
	enforcement of the conservation easements it holds?		L Yes L No
6	Staff or volunteer hours devoted to monitoring, inspecting, and enforcing ea		
7	Amount of expenses incurred in monitoring, inspecting, and enforcing ease	ments during the y	year ▶ \$
8	Does each conservation easement reported on line 2(d) above satisfy the re	equirements of sec	
	170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?		
9	In Part XIV, describe how the organization reports conservation easements		
	balance sheet, and include, if applicable, the text of the footnote to the organization	anızatıon's financı	al statements that describes
_	the organization's accounting for conservation easements		
Pai	organizations Maintaining Collections of Art, Historical Tree Complete if the organization answered "Yes" to Form 990, Pa		r Similar Assets.
1a	If the organization elected, as permitted under SFAS 116, not to report in it art, historical treasures, or other similar assets held for public exhibition, exprovide, in Part XIV, the text of the footnote to its financial statements that or	lucation, or resea describes these ite	rch in furtherance of public service, ms.
b	If the organization elected, as permitted under SFAS 116, to report in its rehistorical treasures, or other similar assets held for public exhibition, education provide the following amounts relating to these items	tion, or research	in furtherance of public service,
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasures, or oth		
	following amounts required to be reported under SFAS 116 relating to thes		
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		<b>&gt;</b> \$
For F	Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.		Schedule D (Form 990) 2008

Par	t III · Organizations Maintaining Collec	ctions of Art, Histo	rical Treasures, c	or Other Similar A	Assets (continued)
٠.	Heine the ergonization's consequent and other	de abask and	af the fellowing that		00 of the call-chica
3	Using the organization's accession and other items (check all that apply).	records, check any	of the following that	are a significant u	se of its collection
	Public exhibition	a [	Loan or excha	nge programs	
a	Scholarly research	e	Other	inge programs	
b	Preservation for future generations	e [_	] Other	<u> </u>	
4	Provide a description of the organization's co	flections and explain	how they further the	e organization's ev	empt purpose in
-	Part XIV.	nections and explain	now they further the	e organization's ex	empt purpose in
5	During the year, did the organization solicit or	r receive donations o	of art historical trea	sures or other simil	lar
•	assets to be sold to raise funds rather than to				
Par	Trust, Escrow and Custodial Arra Part IV, line 9, or reported an amo	angements. Compl	ete if organization		
				<u>-</u>	
1 a	Is the organization an agent, trustee, custodia				
	ıncluded on Form 990, Part X?				Yes No
b	If "Yes," explain the arrangement in Part XIV a	and complete the foll	owing table	-	
					mount
C	Beginning balance				
d	Additions during the year				
e	Distributions during the year				
7-	Ending balance				
	Did the organization include an amount on Fo If "Yes," explain the arrangement in Part XIV	onn 990, Pan A, line	217		L Yes No
	t V Endowment Funds. Complete if of	organization answe	red "Yes" to Form	990 Part IV line	10
ı aı	(a) Curren				7
1a	Beginning of year balance	(2)	(0) / // / /	(2)	(0), (0), (0), (0)
b	Contributions	<u> </u>			
c	Investment earnings or losses				
d	Grants or scholarships				
е	Other expenditures for facilities .				**
	and programs				
f	Administrative expenses		-		
g	End of year balance				
2	Provide the estimated percentage of the year	r end balance held as		•	
а	Board designated or quasi-endowment ▶	%			
b	Permanent endowment ▶ %				
C	Term endowment ▶%				
3a	Are there endowment funds not in the posse	ssion of the organiza	ition that are held a	nd administered for	the
	organization by				Yes No
	(i) unrelated organizations				3a(i)
	(ii) related organizations				
_	If "Yes" to 3a(II), are the related organizations			• • • • • • • • •	3b
4	Describe in Part XIV the intended uses of the			/ line 40	
Par				K, line 10.	
	Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Depreciation	(d) Book value
1a	Land		2,081,807.		2,081,807.
b	Buildings		40,587,051.	26, 338, 493.	14,248,558.
C	Leasehold improvements		737,022.	218,723.	518,299.
d	Equipment		144,973,195.		_37,537,894.
e Tota	Other	Comp 000 Part V == 1	128,210.		<del>-1,305,397.</del>
<u>ı ota</u>	I. Add lines 1a-1e. (Column (d) should equal F	orm 990, Part X, colu	ımn (B), IINE 10(C) )	<u> ▶</u>	53,081,161.

Schedule D (Form 990) 2008

Part VII . Investments - Other Securities. See F	orm 990, Part X, line	e 12.	
(a) Description of security or category     (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
Financial derivatives and other financial products			
Closely-held equity interests			
Other		·	
<del>-</del>			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments - Program Related. See F	orm 990, Part X, lin	e 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	- 45		
Part IX Other Assets. See Form 990, Part X, I		(h) De alcuelu	
(a)	Description	(b) Book value	<del></del>
	<del> </del>		
	· · · · · · · · · · · · · · · · · · ·		
Total. (Column (b) should equal Form 990, Part X, col (B) line 15)			
Part X Other Liabilities. See Form 990, Part >			
(a) Description of liability	(b) Amount		1
Federal income taxes	NONE		ļ
OTHER CURRENT LIABILITIES	1,545,699.		
DUE TO AFFIIATES	216,774,618.		
OTHER NON-CURRENT LIABILITIES	5, 372, 708.		
INSURANCE	539,766.		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	224, 232, 791.		

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

Schedule D (Form 990) 2008

	e D (Form 990) 2008	41-1878730		Page 4
Part	XI · Reconciliation of Change in Net Assets from Form 990	to Financial Statements		
1.	Total revenue (Form 990, Part VIII, column (A), line 12)		1	
2	Total expenses (Form 990, Part IX, column (A), line 25)		2	
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3	
4	Net unrealized gains (losses) on investments			
5	Donated services and use of facilities			
6	Investment expenses			
7	Prior period adjustments			
8	Other (Describe in Part XIV)		8	
9	Total adjustments (net) Add lines 4-8		9	
10	Excess or (deficit) for the year per financial statements. Combine lines	3 and 9	10	
Part				
1	Total revenue, gains, and other support per audited financial statement			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		•	
a	Net unrealized gains on investments	2a		
b	Donated services and use of facilities			
c	Recoveries of prior year grants			
d	Other (Describe in Part XIV)			
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
	Investment expenses not included on Form 990, Part VIII, line 7b	42		
a	Other (Describe in Part XIV)	•	<del> </del>	
b			4c	
	Add lines 4a and 4b  Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I	Lino 12 )	5	
5 Pari	XIII Reconciliation of Expenses per Audited Financial State			<del></del>
	Total expenses and lesses per audited financial statements		4	
1	Amounts included on line 1 but not on Form 990, Part IX, line 25		••	
2		اعما		
a	Donated services and use of facilities		<del> </del>	
b	Prior year adjustments	2b	<del> </del>	
C	Losses reported on Form 990, Part IX, line 25	2c	-	
d	Other (Describe in Part XIV)	2d	<b>─</b>   •	
e	Add lines 2a through 2d			
3	Subtract line 2e from line 1	, ,	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV)	L4D	<b>─</b>   <b>,</b> ,	
	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part		· ·   4c	
5_		t I, line 18)	5	
	XIV Supplemental Information	· · · · · · · · · · · · · · · · · · ·		
	lete this part to provide the descriptions required for Part II, lines 3, 5,		Part IV, lines 1b	
	o, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Par	T XIII, lines 2d and 4b.		
<u>SEE</u> _	PAGE_5			

### **SCHEDULE H**

Department of the Treasury

(Form 990)

# **Hospitals**

▶ To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

► Attach to Form 990.

OMB No 1545-0047

Inspection

Internal Revenue Service Name of the organization SMDC MEDICAL CENTER

Employer identification number

F/K	/A MILLER-DWAN M	EDICAL	CENTER			41-1878730			
Par	t Charity Care ar	nd Certain	Other Co	mmunity Benefits at	Cost (Optional for 20	08)			
								Yes	No
	Dana the assessment on her			White Walter has acceptable to Co.			1a		
1a	Does the organization have						1 b		_
b	•	•					10		$\vdash$
2				which of the following bes	t describes application of the	9			
	charity care policy to the v	arious hospit	als	_	٦				
	Applied uniformly to	all hospitals		L	Applied uniformly to mo:	st hospitals			li
	Generally tailored to	individual h	ospitals						
3	Answer the following base	ed on the cha	arity care elig	gibility criteria that applies	to the largest number of the	<b>)</b>			
	organization's patients								
а	Does the organization use	Federal Po	vertv Guidelii	nes (FPG) to determine elia	bility for providing free care	to low income			
	•		•	, ,	for eligibility for free care		3 a		
	100% 15	0%	200%	Other	%				
h	Does the organization use					uale? If "Voe "			
D					ounted care		3 b	1	
	i I I I I	1 1	1	1 1 1			30		$\vdash$
	□ 200% □ 25		300% L	<b>□</b> 350%		%			
C	If the organization does no			- ·					'
	determining eligibility for f	ree or disco	unted care I	nclude in the description v	thether the organization use	s an			1
	asset test or other thresho	old, regardle	ss of income	e, to determine eligibility for	free or discounted care.				
4	Does the organization's po	olicy provide	free or disco	ounted care to the "medical	ly indigent"?		4		<u> </u>
5a	Does the organization bud	lget amounts	s for free or	discounted care provided u	nder its charity care policy?		5 a		
b	If "Yes," did the organizati	on's charity	care expense	es exceed the budgeted amo	ount?		5 b		
С	If "Yes" to 5b, as a result	of budget co	nsiderations	, was the organization una	ble to provide free or discour	nted			
		_		<u>=</u>			5c		
6a	Does the organization pre	-					6a		
h	If "Yes," does the organiza						6 b		
U	-				H instructions. Do not subm				
	these worksheets with the			provided in the Schedule	m instructions. Do not subm	11			1
7	Charity Care and Cert			ty Repetits at Cost			1	1	<u></u>
•	Charity Care and	(a) Number of		(c) Total community	(d) Direct offsetting	(e) Net community	- 0	) Perc	ent
Me	ans-Tested Government	activities or programs (optional)	served	benefit expense	revenue	benefit expense	,	of tota	al
	Programs	(optional)	(optional)					expen:	<u>se</u>
а	Charity care at cost (from								
	Worksheets 1 and 2)								
b	Unreimbursed Medicaid (from								
	Worksheet 3, column a)							_	
С	Unreimbursed costs - other means- tested government programs (from	1							
	Worksheet 3, column b)								
d	Total Charity Care and Means-Tested Government								
	Programs								
	Other Benefits							-	
е	Community health improvement		İ						
	services and community benefit	1	1						
	operations (from Worksheet 4) •								
f	Health professions education								
	(from Worksheet 5)		<del> </del>						
g	Subsidized health services (from								
	Worksheet 6)		ļ						
h	Research (from Worksheet 7)								
i	Cash and in-kind contributions to								
	community groups (from Worksheet 8)						_		
i	Total Other Benefits								
k	Total (line 7d and 7i)								

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2008

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		rcent of xpense
Physical improvements and housing							
Economic development					<del></del>		
Community support			<u>.</u>				
Environmental improvements							
Leadership development and							
training for community members							
Coalition building	_						
Community health improvement							
advocacy							
Workforce development							
Other							
Total							
rt III Bad Debt, Me	dicare, &	Collection	Practices (Optional	for 2008)			-
Enter the amount of the Enter the estimated an attributable to patients el Provide in Part VI the tel expense. In addition, des 2 and 3, or rationale for interest total revenue receienter Medicare allowable Enter line 5 less line 6 - 3	mount of the form	the organizer the organizer the organizer to too too too too to too too the organizer there are relating (shortfall).	zation's bad debt expensivation's charity care point to organization's finance thodology used in determined the communication of the co	ense (at cost)  class statements that descrimining the amounts related benefit	ported on lines		
Describe in Part VI the eand the costing method of the following methods  Cost accounting syction C. Collection Practices  Does the organization has bif "Yes," does the organization patients who are known at IV.	s was used stem  ave a writte ization's co	Cost to collection po	o charge ratio  ection policy? licy contain provisions ty care or financial assis	Other  on the collection practitance? Describe in Part \	ces to be followed	9a 9b	
and the costing method of the following methods Cost accounting systion C. Collection Practices Does the organization has bif "Yes," does the organifor patients who are known.	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional	Other on the collection practitance? Describe in Part \( \frac{1}{2008} \)	ces to be followed	9b	
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had of If "Yes," does the organization patients who are known	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	o charge ratio  ection policy? licy contain provisions ty care or financial assis	Other  on the collection practitance? Describe in Part \	ces to be followed	9b (e) Ph	ysicians or stoc ship %
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization has if "Yes," does the organization patients who are known to the management of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following method of the following methods of the follo	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or stoc
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or stoc
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known art IV Management (a) Name of entity	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known art IV Management (a) Name of entity	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organifor patients who are known the control of the control of the cost of the	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting system C. Collection Practices  Does the organization had if "Yes," does the organization for patients who are known art IV Management (a) Name of entity	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting system C. Collection Practices  Does the organization has bif "Yes," does the organization patients who are known art IV Management (	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto
and the costing method of the following methods  Cost accounting systion C. Collection Practices  Does the organization had if "Yes," does the organization for patients who are known art IV Management (a) Name of entity	s was used stem  ave a writte ization's co	Cost to en debt collection point for charmes and Joint Control to the control to	ection policy? licy contain provisions ty care or financial assistint Ventures (Optional Description of primary	on the collection practitance? Describe in Part \( \frac{1}{2008} \)  (c) Organization's profit % or stock	ces to be followed //	9b (e) Ph	or sto

Part V • Facility Information (Required for 2008)									
. Name and address	Licensed hospitat	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER - 24 hours	ER - other	Other (Describe)
SMDC MEDICAL CENTER 502 EAST SECOND STREET	v	v							
DULUTH MN 55805	Х	Х							
						:			
					•				
								-	
					_				
								<u> </u>	
	1						i		

# Part VI · Supplemental Information (Optional for 2008)

Complete this part to provide the following information

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g; Part I, line 7, column (f), Part I, line 7, Part III, line 8, Part III, line 8b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

# SCHEDULEI (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.

Schedule I (Form 990) 2008 ŝ (h) Purpose of grant or assistance Open to Public Inspection X Yes Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. **Employer Identification number** Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on 41-1878730 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) ► Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. (d) Amount of cash grant (e) Amount of non-cash assistance Use Part IV and Schedule I-1 (Form 990) if additional space is needed .......... ► Attach to Form 990. For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of section 501(c)(3) and government organizations (c) IRC section if applicable Part I General Information on Grants and Assistance (P) EIN SMDC MEDICAL CENTER Enter total number of other organizations MILLER-DWAN MEDICAL 1 (a) Name and address of organization or government SEE SCHEDULE I-1 Department of the Treasury Name of the organization Internal Revenue Service Part II

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.	dividuals in the lonal space is r	e United States needed.	. Complete if th	e organization answered "	Yes" on Form 990, Part IV, line 22.
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
		-				
Part IV	Supplemental Information. Complete this part		provide the info	ormation required	in Part I, line 2, and any	to provide the information required in Part I, line 2, and any other additional information.
DESCRIE	DESCRIPTION OF ORGANIZATION S. PROCEDURES.	<u>:DURES_ FOR _</u>	<u>MONITORING</u>	FOR MONITORING THE USE OF GRANTS	RANTS	
FORM_99	FORM 990. SCHEDULE 1. PART 1. LINE 2	.2				
EOR_GR	FOR GRANTS OVER \$5000. RECIPIENTS ARE REQU	<u>are required</u>	잂	PROVIDE_A WRITTEN		
REPORT	REPORT. TO. THE. GRANT. COMMITTEE	1				
 			 	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
1 { 						
						Schedule I (Form 990) 2008

# SCHEDULE I-1 (Form 990)

Department of the Treasury

Internal Revenue Service

Part

OMB No 1545-0047

Open to Public 2008

Inspection

► Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990)

Continuation Sheet for Schedule I (Form 990)

Employer identification number Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.) SMDC MEDICAL CENTER F/K/A MILLER-DWAN MEDICAL CENTER Name of the organization

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHURCHES UNITED IN MINISTRY 102 W 2ND ST DULUTH, MN 55802	41-1227969	501(C)(3)	24,000.				NURSES DROP-CLINIC EMERGENCY FOOD SELF
COLLEGE OF ST SCHOLASTICA	41-0698301	501(C)(3)	500,000.				SCI ENCE INITIATIVE
DULUTH PLAYHOUSE 506 W MICHIGAN ST DULUTH, MN 55802	41-0694692	501( C) ( 3)	10,000.				PROGRAM SPONSOR
I ~;	41-0760835	501(C)(3)	100,000.				ACOUSTICAL SHELL
ESKO PUBLIC SCHOOLS P O BOX 10 ESKO, MN 55733	41-6000444	501( C) ( 3)	10,000.				PROGRAM SPONSOR
GRANDMAS MARATHON - DULUTH, INC. 525 LAKE AVE S DULUTH, MN 55802	41-1573627		10,000.				2009 SPONSORSHIP
GRANT COMMUNITY SCHOOL COLLABORATIVE	41-2002724	501( C) ( 3)	15,000.				коитн речегормемт
ᆲᇉ	23-7167576		10,000.				FORGIVENESS OF LOAN
NORTHERN COMMUNITIES LAND TRUST 206 W 4TH ST DULUTH, MN 55806	41-1678328	501( C) ( 3)	10,000.				HOMELAND PROGRAM
POSITIVE ENERGY FOR YOUTH 4757 DATKA ROAD DULUTH, MN 55811	36-4560104	_	10,000.				PROGRAM SUPPORT
1 6 31	41-1350021	_	15,000.		-		SANE PROGRAM
IN	41-0724066		7, 500.				FOOD PROGRAM
UNI VERSITY OF MINNESOTA CPHEO MINNEAPOLIS, MN 55414	41-6007513	501(C)(3)	360,000.				MOLECULAR GENETICS
, ,							
(0)/-/207		- decitoriación					-

Enter total number of Section 501(c)(3) and government organizations . . .

Schedule I-1 (Form 990) 2008

Schedule I-1 (Form 990) 2008				
		,		

## SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23. 2008
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

F/K/A MILLER-DWAN MEDICAL CENTER

SMDC MEDICAL CENTER

Employer identification number

41-1878730

**Questions Regarding Compensation** No Yes 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Tax indemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Х Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a a Receive a severance payment or change of control payment?..... 4a b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х c Participate in, or receive payment from, an equity-based compensation arrangement? 4 c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? 5a b Any related organization? 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a The organization? 6a **b** Any related organization? . . . . . . . . . 6b Х If "Yes" to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe ın Part III

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Schedule J (Form 990) 2008

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown	(B) Breakdown of W-2 and/or 1099-MISC compensation	) compensation	permed (C)	(O) Nontaxable	(F) Total of columns	(F) Compensation
(А) Nате	•	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable	compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
	•	ENC N			ANON GIVE	HNON	NON	NONE
NAMACA TRABAS	: €	379,275	106.765.	65.	78.382.	31,888.	661,502.	255,
	€	J			4			J
ROCKLON B. CHAPIN	: 8	310,800.	50,	 	51, 221.	12,704.	425,	208,919.
	ε	NONE			NONE	1 1	NONE	NONE
BARBARA J. FULTON	É	1,	1,		5, 374.	34,699.	163,	68,830.
	€	NON .		BNON	NONE	NONE	NON	
JEFFREY S. GARLAND, MD	<b>E</b>	95,			22, 500.	20,906.	338,	166,038.
	(1)	NONE	NONE	NONE	NONE	NONE	NON	
HUGH P. RENIER, MD	(II)	2,	35,	23,	41,603.	26,314.	410,	198,987.
	(I)	NON	NONE	NONE	NONE	NONE	NON	NONE
THOMAS G. PATNOE	(II)	475,			44,	23,647.	543,006.	255, 780.
	(1)	NON	NONE		NONE	NONE	NON	NONE
MICHAEL C. METCALF	(II)	7,	72,		48, 490.	24,248.	452,	221,
	] (J)	NONE	NON	NONE	NONE	NONE	BNON	NONE
MARIBETH OLSON	(ii)	40,	27,	19,	50, 520.	3,	362,	176,392.
	(I)	NONE		NONE	NONE	NON	NON	NONE
DIANE T. DAVIDSON	<b>(II)</b>	73,	29,		24,	19,	247,	
	(1)	HONE			NONE	NONE	NON	NONE
TERRI L. RUBERG	(E)	1,	14,	14,	31, 593.	22,	234,410.	113, 233.
	(1)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAVID H. AMUNDSON	€	. 1	8,	412,715.	NONE	13,	441,	220,880.
	€	ENON -	NONE	NONE	NONE	NONE	NONE	NONE
GERRY G. GILBERTSON (	<b>(II)</b>	NONE		123,461.	NONE	3,708.	127, 169.	NONE
	€				1		1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1)	€							
	€			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	                 	                 	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
0	€							
	€ €		1		1			
7	€ €					               		
	1						Sch	Schedule J (Form 990) 2008

# Supplemental Information Part III

7, and 8. Also complete this part 5b, 6a, 6b, Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, for any additional information.

_compensation_of_ceo/executive_director	SCHEDULE J. PART 1. LINE 3.

OF ROCKY CHAPIN, COO AND EVP: A COMPENSATION COMMITTEE, INDEPENDENT

SMDC MC RELIED ON THE FOLLOWING METHODS FOR ESTABLISHING THE COMPENSATION

COMPENSATION CONSULTANT, AND APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE. SEVERANCE PAYMENT OR CHANGE OF CONTROL PAYMENT

SCHEDULE J. PART I. LINE 4A.

FORMER OFFICER, DAVID AMUNDSON, RECEIVED PAYMENT TOTALING \$274,498 IN TAX

YEAR 2008 RELATED TO HIS TERMINATION. THE TERMINATION TERMS ARE JANUARY

7. 2008 UNTIL JULY 7. 2009. MR. AMUNDSON WILL RECEIVE PAY TOTALING

\_\$457,260\_AND\_BENEFITS\_TOTALING\_\$14,581\_RELATED\_TO\_HIS\_TERMINATION.

FORMER OFFICER, GERRY GILBERTSON, RECEIVED PAYMENT TOTALING \$123,461 IN

\_\_THE\_TERMINATION\_TERMS\_ARE\_ TAX YEAR 2008 RELATED TO HIS TERMINATION.

NOVEMBER 2, 2007 UNTIL JULY 11, 2008. MR. GILBERTSON WILL RECEIVE PAY

\_\_ TOTALING\_\$149,012\_AND\_BENEFITS\_TOTALING\_\$4,131\_RELATED\_TO\_HIS\_

Schedule J (Form 990) 2008

TERMI NATION.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN 457(F): \_SCHEDULE\_J.\_PART\_I.\_LINE\_4B\_

THE FOLLOWING INDIVIDUALS LISTED IN FORM 990, PART VII, SECTION A, LINE

1A RECEIVED PAYMENT FROM A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

DURING THE YEAR:

\_ROBERT\_NORMAN\_(ECHC)\_\_\_\_\$64,496

-\$19,814 MARIBETH OLSON (SMDC).

DAVID AMUNDSON (SMDC) \$138,218

\$23,995 HUGH RENIER (SMDC)

\$14,280 - TERRI - RUBERG (SMDC)

OFFERED TO DESIGNATED ST. MARY'S DULTH CLINIC HEALTH SYSTEM'S EXECUTIVES.

ST. MARY'S DULUTH CLIINIC HEALTH SYSTEM'S NONQUALIFIED RETIREMENT PLAN IS

THERE IS A MINIMUM IWO YEAR VESTING DATE, BENEFITS ARE SUBJECT TO INCOME

Schedule J (Form 990) 2008

Schedule J (Form 990) 2008

38

Schedule J (Form 990) 2008

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ᇙ	For
S	_

Department of the Treasury

SMDC MEDICAL CENTER

Name of the organization Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990)

OMB No 1545-0047 2008

Open to Public Inspection `

**Employer identification number** 

(h) On behalf of issuer Schedule K (Form 990) 2008 Yes No ŝ ŝ (g) Defeased <u>گ</u>ا ш 41-1878730 Yes Yes Yes ŝ ŝ (f) Description of purpose REFINANCE SERIES 1997 BONDS ۵ Yes Yes ŝ ŝ ပ ပ Yes Yes 42, 909, 274. (e) Issue puce ŝ ŝ Ω œ (d) Date issued 05/02/2008 Yes Yes 604920Z43 (c) CUSIP# ŝ ŝ ⋖ ⋖ Yes Yes (b) Issuer EIN 41-6007162 For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990. financed property which may result in private business use? Were the bonds issued as part of a current refunding issue? Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by Private Business Use (Optional for 2008) Are there any lease arrangements with respect to the Does the organization maintain adequate books and records to support the final allocation of proceeds? Has the final allocation of proceeds been made? 3 Proceeds in refunding or defeasance escrows A MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD Capital expenditures from proceeds · · · · · Were the bonds issued as part of an advance Year of substantial completion. 6 Working capital expenditures from proceeds. Bond Issues (Required for 2008) /K/A MILLER-DWAN MEDICAL CENTER Proceeds (Optional for 2008) Gross proceeds in reserve funds (a) Issuer name 5 Issuance costs from proceeds Total proceeds of issue. Other unspent proceeds refunding issue? Part III Part II Part I 4 œ 6 10 11 7 ပ ۵ 8

Schedule K (Form 990) 2008

Part III Private Business Use (Continued)

	A			8		ပ		٥	3	
3a Are there any management or service contracts with	Yes	ŝ	Yes	N <sub>o</sub> N	Yes	N <sub>o</sub>	Yes	Š	Yes	, oN
respect to the financed property which may result in										
b Are there any research agreements with respect to the										
financed property which may result in private business use?										
c Does the organization routinely engage bond counsel or other outside counsel to review any management or		-								
service contracts or research agreements relating to the financed property?										
4 Enter the percentage of financed property used in a										
501(c)(3) organization or a state or local government · · · · · · · · · · •		%		%		%		%		%
5 Enter the percentage of financed property used in a										
private business use as a result of unleaded trade of business activity carried on by your organization, another		3		6		70		ò		6
section 501(c)(3) organization, or a state or local government		0,		8	i	2/0		0/		0/
6 Total of lines 4 and 5.		%		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance								•		
Part IV Arbitrage (Optional for 2008)					į					
						[				
1 Has a Form 8038-T Arbitrane Rebate Yield Reduction	۲					ł	-		-	
and Penalty in Lieu of Arbitrade Rebate, been filed	Yes	o N	Yes	No	Yes	ON.	Yes	٥N	Yes	S N
with respect to the bond issue?										
2 Is the bond issue a variable rate issue?										
3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?										
4a Were gross proceeds invested in a GIC?										
b Name of provider.										
c Tem of GIC										
d Was the regulatory safe harbor for establishing the fair						_				
market value of the GIC satisfied?										
6 Were any gross proceeds invested beyond an										
available temporary period?										
6 Did the bond issue quality for an exception to rebate?										
1				:				ဗိ	Schedule K (Form 990) 2008	rm 990) 2008

TO PARTICIPATE IN SYSTEM BORROWING.

GOVERNING INSTRUMENTS. AUTHORITY TO CAUSE, AND TO APPROVE, AMENDMENTS OF

THE ARTICLES OF INCORPORATION AND BYLAWS OF ALL ENTITIES IN THE SYSTEM.

MERGERS AND ACQUISITIONS. AUTHORITY TO CAUSE, AND TO APPROVE, ALL

Name of the organization SMDC MEDICAL CENTER	Employer identification number
F/K/A MILLER-DWAN MEDICAL CENTER	41-1878730
MERGERS, CONSOLIDATIONS, AND DISSOLUTIONS OF ALL ENTITIES IN THE S	SYSTEM.
AFFILIATIONS AND JOINT VENTURES. AUTHORITY TO CAUSE, AND TO APPRO	VE, ALL
_AFFILIATIONS, JOINT VENTURES AND OTHER ALLIANCES WITH THIRD PARTIM	ES_OF
ALL ENTITIES IN THE SYSTEM	<b></b>
TRANSFER OF ASSETS WITHIN THE SYSTEM AUTHORITY TO TRANSFER ASSETS	<u> </u>
INCLUDING CASH, BETWEEN AND AMONG ENTITIES WITHIN THE SYSTEM; PRO	VI DED,
HOWEVER, THAT ESSENTIA HEALTH SHALL NOT HAVE AUTHORITY TO REQUIRE	ANY
ENTITY IN THE SYSTEM TO TRANSFER ASSETS (A) THAT WOULD CAUSE SUCH	ENTITY
TO BE IN DEFAULT OF ITS COVENANTS OR OBLIGATIONS UNDER ANY BOND OF	ROTHER
FINANCING DOCUMENTS; (B) FROM THE CATHOLIC ENTITIES TO THE SECULAR	B
ENTITIES OR FROM THE SECULAR ENTITIES TO THE CATHOLIC ENTITIES IN	_ <u>A</u>
MANNER OR TO AN EXTENT THAT WOULD CAUSE THE CATHOLIC ENTITIES TO	BE_IN
VIOLATION OF THE ETHICAL AND RELIGIOUS DIRECTIVES FOR CATHOLIC HEAD	ALTH
CARE SERVICES IN THE JUDGMENT OF THE LOCAL ORDINARY; OR (C) SUCH	<u>тант</u>
MONEY GENERATED BY SERVICES AT SECULAR FACILITIES WITHIN THE SYSTEM	EM_BY
PROCEDURES THAT ARE CONTRARY TO THE ETHICAL AND RELIGIOUS DIRECTLY	VES_FOR
CATHOLIC HEALTH CARE SERVICES WOULD BE USED AT THE CATHOLIC ENTITY	LES_OR
MONEY GENERATED BY CATHOLIC ENTITIES WOULD BE USED IN THE PROVIDIO	NG_OF
SERVICES CONTRARY TO THE ETHICAL AND RELIGIOUS DIRECTIVES FOR CATE	HOLIC
HEALTH CARE SERVICES AT SECULAR FACILITIES WITHIN THE SYSTEM	
TRANSFER OF ASSETS OUTSIDE THE SYSTEM. AUTHORITY TO CAUSE, AND TO	
_APPROVE, THE SALE, LEASE OR OTHER TRANSFER OF ASSETS OF ALL ENTITE	IES_IN
THE SYSTEM TO PARTIES OUTSIDE OF THE SYSTEM WHEN THE ASSET'S VALUE	<u> </u>
_EXCEEDS_THE_SINGLE_OR_ANNUAL_AGGREGATE_DOLLAR_LIMITS_PRESCRIBED_I	<u>N</u>
WRITING BY THE ESSENTIA HEALTH BOARD OF DIRECTORS.	

NON-BUDGETED PURCHASES. APPROVAL OF NON-BUDGETED CAPITAL PURCHASES AND

LEASES IN EXCESS OF THE SINGLE OR ANNUAL AGGREGATE DOLLAR LIMITS

PRESCRIBED IN WRITING BY ESSENTIA HEALTH FOR ENTITIES WITHIN THE SYSTEM.

Schedule O (Form 990) 2008	Page <b>2</b>
Name of the organization SMDC MEDICAL CENTER	Employer identification number
F/K/A MILLER-DWAN MEDICAL CENTER	41-1878730
WWWW DESCRIPCES AND COLUMN TO SEPTIME WHITE DESCRIPCE DOLLOWS AND	
HUMAN RESOURCES. AUTHORITY TO CREATE HUMAN RESOURCE POLICIES AND	
PROCEDURES WITHIN THE SYSTEM.	
<del></del>	
RESERVED POWERS. AUTHORITY TO CREATE ADDITIONAL ESSENTIA HEALTH R	ESERVED
POWERS BY THE AFFIRMATIVE VOTE OF AT LEAST 80% OF THE ESSENTIA HE	ALTH
BOARD OF DIRECTORS (EXCLUDING THE ESSENTIA HEALTH CEO); PROVIDED,	
HOWEVER, THAT ANY ADDITIONAL ESSENTIA HEALTH RESERVED POWERS SHAL	L_NOT
CONTRAVENE OR HINDER THE RESERVED POWERS OF BENEDICTINE SISTERS	
BENEVOLENT ASSOCIATION.	
<del>-</del>	
<del>-</del> <del></del>	
<del></del>	

Name of the organization SMDC MEDICAL CENTER	Employer identification number
F/K/A MILLER-DWAN MEDICAL CENTER	41-1878730
_DESCRIPTION_OF_PROCESS_TO_MONITOR_TRANSACTIONS_FOR_CONFLICTS_OF_I!	NTEREST
FORM 990, PART VI, QUESTION 12C	
I. INTERESTED PERSONS SHALL ANNUALLY DISCLOSE RELATIONSHIPS WHICH	MIGHT
LEAD TO A CONFLICT OF INTEREST BY COMPLETING A CONFLICT OF INTERES	ST
DISCLOSURE FORM SUCH AS THAT ATTACHED AS APPENDIX B. THE GENERAL O	COUNSEL
MAY REVISE AND UPDATE THE FORM PERIODICALLY WITHIN HIS/HER PROFESS	SIONAL
_DISCRETION.	
II. SMDC MEDICAL CENTER SHALL BE RESPONSIBLE FOR THE ANNUAL DISTRI	BUTION
OF CONFLICT OF INTEREST FORMS AND REVIEW OF DISCLOSURES FOR THE GO	OVERNI NG
BODIES OF SMDC MEDICAL CENTER AND EOMS AND FOR SENIOR MANAGEMENT	
EMPLOYEES OF SMDC MEDICAL CENTER.	
III. SENIOR MANAGEMENT OF THE EOMS SHALL BE RESPONSIBLE FOR THE	
IMPLEMENTATION OF THIS POLICY AND PROCEDURE WITHIN THEIR RESPECTIVE	VĒ
DIRECT AND INDIRECT SUBSIDIARIES.	
IV. TRANSACTIONS WITH PARTIES WITH WHOM A CONFLICT OF INTEREST EX	ISTS MAY
BE UNDERTAKEN ONLY IF ALL OF THE FOLLOWING ARE OBSERVED:	
A. THE CONFLICT OF INTEREST IS FULLY DISCLOSED;	
B. THE INTERESTED PERSON WITH THE CONFLICT OF INTEREST DOES NOT	
PARTICIPATE IN THE APPROVAL OF SUCH TRANSACTIONS;	
_CIF_PRACTICAL_OR_APPROPRIATE, A COMPETITIVE BID_OR_COMPARABLE_V	ALUATION
IS OBTALNED; AND	
D. THE BOARD OR COMMITTEE OF THE BOARD HAS DETERMINED THAT THE	
TRANSACTION IS IN THE BEST INTEREST OF THE ORGANIZATION.	
V. DISCLOSURE BY ANY INTERESTED PERSON OTHER THAN A BOARD OR COMM	LTTEE
MEMBER SHOULD BE MADE TO THE CHIEF EXECUTIVE OFFICER (OR IF SHE OF	R_HE_IS
THE ONE WITH THE CONFLICT, THEN TO THE BOARD CHAIR), WHO SHALL BR	ING_THE

Name of the ofganization SMDC MEDICAL CENTER  F/K/A MILLER-DWAN MEDICAL CENTER	Employer identification number  41-1878730
MATTER TO THE ATTENTION OF THE BOARD OR AN APPROPRIA	TE COMMITTEE OF THE
BOARD. DISCLOSURE INVOLVING BOARD OR COMMITTEE MEMBE	RS SHALL BE MADE TO
THE BOARD CHAIR (OR IF SHE OR HE IS THE ONE WITH THE	CONFLICT, THEN TO
THE BOARD VICE-CHAIR), WHO SHALL BRING THESE MATTERS	TO THE BOARD OR AN
APPROPRIATE COMMITTEE OF THE BOARD.	
VI. THE BOARD OR COMMITTEE OF THE BOARD SHALL DETERM	INE WHETHER A
CONFLICT EXISTS AND IF SO, WHETHER THE CONTEMPLATED	TRANSACTION MAY BE
AUTHORIZED AS JUST, FAIR, AND REASONABLE TO SMDC MED	ICAL CENTER OR ITS
_AFFILIATE(S). THE DECISION OF THE BOARD OR A DULY CO	NSTITUTED COMMITTEE
OF THE BOARD ON THESE MATTERS WILL BE AT ITS SOLE DI	SCRETION, AND ITS
CONCERN MUST BE THE WELFARE OF SMDC MEDICAL CENTER A	ND ITS AFFILIATE(S)
AND THE ADVANCEMENT OF ITS PURPOSES. THE DECISION OF	THE BOARD IS FINAL.
IF THE BOARD DETERMINES A CONFLICT DOES NOT EXIST, T	HE INTERESTED PERSON
MAY PROCEED WITH THE TRANSACTION; HOWEVER, HE OR SHE	WILL NOT BE ELIGIBLE
TO VOTE ON RELATED ISSUES SHOULD THEY ARISE. IF THE	BOARD DETERMINES A
_CONFLICT_DOES_EXIST, THE INTERESTED PERSON_WILL_BE_N	OTIFIED OF THE
_DECISION_REGARDING_WHETHER_THE_CONTEMPLATED_TRANSACT	ION WILL BE
AUTHORIZED AS JUST, FAIR, AND REASONABLE.	

Name of the organization SMDC MEDICAL CENTER	Employer identification number
F/K/A MILLER-DWAN MEDICAL CENTER	41-1878730
OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WA	S_BEGUN
FORM 990, PART VI, QUESTION 15A	
THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF	_SMDC
HEALTH SYSTEM FULFILLS THE BOARD'S RESPONSIBILITIES REGARDING	
_COMPENSATION_OF_SMDC_HEALTH_SYSTEM'S (SMDC)_EXECUTIVES_CONSISTENT	_WITH
SMDC'S MISSION, VALUES AND TAX EXEMPT STATUS. THE COMMITTEE REVI	EWS_AND
MAKES DECISIONS BASED ON INFORMATION PRESENTED BY THE SMDC PRESID	ENT_AND
CHIEF ADMINISTRATIVE OFFICER CONCERNING THE PERFORMANCE OF THE SY	STEM_AND
SENIOR EXECUTIVES OF SMDC. THE COMMITTEE PROVIDES OVERSIGHT FOR	
_INCENTIVE COMPENSATION PROGRAM(S) IN A MANNER CONSISTENT WITH THE	
EXECUTIVE COMPENSATION PHILOSOPHY. ANNUALLY THEY EVALUATE THE PER	FORMANCE
OF SMDC AGAINST APPROVED CORPORATE GOALS AND OBJECTIVES, INCLUDIN	G_A
REVIEW OF SYSTEM RESULTS AND SUPPORTING DOCUMENTATION FOR ALL MEM	BERS
COVERED BY THE SMDC INCENTIVE COMPENSATION PROGRAM AND REPORT SUC	H
_FINDINGS_TO_THE_ESSENTIA_HEALTH_EXECUTIVE_COMPENSATION_COMMITTEE.	
- THE YEAR THIS PROCESS WAS LAST UNDERTAKEN FOR SMDC WAS 2008.	

Name of the organization SMDC MEDICAL CENTER  F/K/A MILLER-DWAN MEDICAL CENTER	Employer identification number  41-1878730
OFFICES & POSITIONS FOR WHICH PROCESS WAS USED,	& YEAR PROCESS WAS BEGUN
FORM 990, PART VI, QUESTION 15B	
THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOAR	RD OF DIRECTORS OF SMDC
HEALTH SYSTEM FULFILLS THE BOARD'S RESPONSIBILIT	TIES REGARDING
COMPENSATION OF SMDC HEALTH SYSTEM'S (SMDC) EXEC	CUTIVES CONSISTENT WITH
SMDC'S MISSION, VALUES AND TAX EXEMPT STATUS. 1	THE COMMITTEE REVIEWS AND
MAKES DECISIONS BASED ON INFORMATION PRESENTED E	BY THE SMDC PRESIDENT AND
CHIEF ADMINISTRATIVE OFFICER CONCERNING THE PERF	FORMANCE OF THE SYSTEM AND
SENIOR EXECUTIVES OF SMDC. THE COMMITTEE PROVI	IDES OVERSIGHT FOR
INCENTIVE COMPENSATION PROGRAM(S) IN A MANNER CO	ONSISTENT WITH THE
EXECUTIVE COMPENSATION PHILOSOPHY. ANNUALLY THEY	Y EVALUATE THE PERFORMANCE
OF SMDC AGAINST APPROVED CORPORATE GOALS AND OBS	JECTIVES, INCLUDING A
REVIEW OF SYSTEM RESULTS AND SUPPORTING DOCUMENT	TATION FOR ALL MEMBERS
COVERED BY THE SMDC INCENTIVE COMPENSATION PROGRE	RAM AND REPORT SUCH
FINDINGS TO THE ESSENTIA HEALTH EXECUTIVE COMPE	NSATION COMMITTEE.
- THE YEAR THIS PROCESS WAS LAST UNDERTAKEN FOR	R SMDC WAS 2008.
_ESSENTIA'S_CHIEF_FINANCIAL_OFFICER'S_COMPENSATION	ON IS DETERMINED BY THE
EXECUTIVE COMPENSATION COMMITTEE OF ESSENTIA HEA	ALTH'S BOARD OF DIRECTORS.
_ THE EXECUTIVE COMPENSATION COMMITTEE OF ESSENT	IA HEALTH'S BOARD OF
DIRECTORS IS AUTHORIZED TO FULFILL THE BOARD'S I	RESPONSIBILITIES REGARDING
EXECUTIVE COMPENSATION CONSISTENT WITH ESSENTIA	'S MISSION, VALUES &
TAX-EXEMPT_STATUS, & THE EXECUTIVE COMPENSATION	COMMITTEE'S CHARTER. THE
EXECUTIVE COMPENSATION COMMITTEE MEETS AT LEAST	TWICE ANNUALLY TO CARRY
OUT ITS RESPONSIBILITIES, WHICH INCLUDE, BUT ARM	E NOT LIMITED TO,
ESTABLISHING, REVIEWING & MODIFYING, AS APPROPRE	IATE, REASONABLE
COMPENSATION & BENEFITS FOR ESSENTIA'S CHIEF EX	ECUTIVE OFFICER. THE

Name of the organization SMDC MEDICAL CENTER	Employer identification number
F/K/A MILLER-DWAN MEDICAL CENTER	41-1878730
EXECUTIVE COMPENSATION COMMITTEE ENGAGES QUALIFIED INDEPENDENT	
_COMPENSATION_ADVISORS_TO_PROVIDE_OBJECTIVE_&_IMPARTIAL_COMPARATIV	E_DATA_&
TO EXPRESS OPINIONS ON TOTAL COMPENSATION REASONABLENESS. THE EX	ECUTIVE
COMPENSATION COMMITTEE MAY REQUEST ITS INDEPENDENT ADVISORS TO: M	<u>ONITOR</u>
COMPARABILITY DATA & MARKETPLACE TRENDS; MAKE APPROPRIATE RECOMME	NDATIONS
REGARDING SALARY RANGES; & PERIODICALLY REVIEW THE MARKET COMPETI	TIVENESS
OF ESSENTIA EXECUTIVE COMPENSATION PACKAGES. PRIOR TO ESTABLISHI	NG_OR
ADJUSTING EXECUTIVE COMPENSATION, THE EXECUTIVE COMPENSATION COMM	ITTEE
WILL OBTAIN & RELY UPON APPROPRIATE DATA AS TO COMPARABILITY OF T	HE
PROPOSED COMPENSATION OR ADJUSTMENTS. THE EXECUTIVE COMPENSATION	
COMMITTEE WILL ADEQUATELY DOCUMENT THE BASIS FOR ITS DETERMINATIO	<u>N</u>
CONCURRENTLY WITH MAKING THOSE DETERMINATIONS. THE EXECUTIVE COMP	<u>ENSATION</u>
COMMITTEE MINUTES SHALL INCLUDE: THE TERMS OF THE APPROVED COMPEN	SATION &
THE DATE APPROVED: THE EXECUTIVE COMPENSATION COMMITTEE MEMBERS P	RESENT
DURING THE REVIEW, DISCUSSION & APPROVAL OF THE PROPOSED COMPENSA	TION &
THOSE WHO VOTED ON THE PROPOSED COMPENSATION; IDENTIFICATION OF T	HE
COMPARABILITY DATA OBTAINED & RELIED UPON BY THE EXECUTIVE COMPEN	<u>SATION</u>
COMMITTEE & HOW THE DATA WAS OBTAINED; ANY ACTIONS BY A MEMBER OF	_THE
EXECUTIVE COMPENSATION COMMITTEE HAVING A CONFLICT OF INTEREST; &	
DOCUMENTATION OF THE BASIS FOR THE DETERMINATION.	
- THE YEAR THIS PROCESS WAS LAST UNDERTAKEN FOR ESSENTIA'S CFO WA	<u>s_2008.</u>

Name of the organization SMDC MEDICAL CENTER	Employer identification number
F/K/A MILLER-DWAN MEDICAL CENTER	41-1878730
_DESCRIPTION_OF_DISCLOSURE_REGARDING_BOND_ISSUES_2008	
FORM 990, SCHEDULE K	
_ESSENTIA HEALTH HAS AN OBLIGATED GROUP CREATED UNDER THE MASTER I	NDENTURE
_WHICH_IS_COMPOSED_OF_THE_FOLLOWING_MEMBERS: ESSENTIA_HEALTH, ECHC	<u>ST</u>
MARY'S DULUTH CLINIC HEALTH SYSTEM, ST. JOSEPH'S MEDICAL CENTER,	ST.
MARY'S REGIONAL HEALTH CENTER, ST. MARY'S MEDICAL CENTER, INC., S	MDC
_MEDICAL_CENTER, FORMERLY KNOWN AS MILLER-DWAN MEDICAL CENTER, INC	<u>NAT</u>
G. POLINSKY MEMORIAL REHABILITATION CENTER, INC., ST. MARY'S HOSP	ITAL_OF
_SUPERIOR, BRAINERD MEDICAL CENTER, INC., BRAINERD LAKES INTEGRATE	D_HEALTH
SYSTEM AND ST. MARY'S INNOVIS HEALTH, THE DULUTH CLINIC, LTD. AND	_INMOVIS
_HEALTH, LLC (THE "OBLIGATED GROUP MEMBERS" OR THE "MEMBERS OF THE	
OBLIGATED GROUP").	
THE MEMBERS OF THE OBLIGATED GROUP ARE JOINTLY AND SEVERALLY OBLI	GATED_ON
_ALL_INDEBTEDNESS_EVIDENCED_OR_SECURED_BY_NOTES_ISSUED_UNDER_THE_M	MASTER
_INDENTURE. THE SERIES 2008E BONDS ARE SECURED BY NOTES ISSUED UND	ER_THE
MASTER INDENTURE.	
THE OBLIGATED GROUP MEMBERS: ST. MARY'S DULUTH CLINIC HEALTH SYST	EM. THE
DULUTH CLINIC, LTD., ESSENTIA HEALTH, ST. MARY'S MEDICAL CENTER,	INC. AND
_SMDC_MEDICAL_CENTER_ARE_THE_CONDUIT_BORROWERS_OF_THE_SERIES_2008E	BONDS.
_THE_OBLIGATED_GROUP_MEMBER, INNOVIS_HEALTH, LLC, IS_AN_INDIRECT_	
_BENEFICIARY_OF_A_PORTION_OF_THE_SERIES_2008E_BORROWING_AND_HAS_RE	CORDED A
PORTION OF THE BOND LIABILITY ON ITS BALANCE SHEET WHICH IS CONSC	LIDATED
WITH ESSENTIA HEALTH.	·

### SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

SMDC MEDICAL CENTER

F/K/A MILLER-DWAN MEDICAL CENTER

Related Organizations and Unrelated Partnerships

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No. 1545-0047

Open to Public Inspection

► See separate instructions.

Employer Identification number 41-1878730

Schedule R (Form 990) 2008 (F)
Direct controlling
entity (F)
Direct controlling
entity (E)
Public chanty status
(if section 501(c)(3)) (E) End-of-year assets (C)
Legal domicile (state or foreign country)

(D) (D) Total income (C) Legal domicile (state or foreign country) (B) Primary activity Primary activity ê For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Identification of Related Tax-Exempt Organizations (A) Name, address, and EIN of related organization (A)Name, address, and EIN of disregarded entity Identification of Disregarded Entities SEE SCHEDULE R-1 Part II Part I

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Identification of Related Organizations Taxable as a Partnership Part III

ر الم الم الم	2 N				1
(J). General or managing partner?	Yes		 		
(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		•			
) ordoreth born?	No				
(H) Disproportionate affectations?	Yes				
(G) Share of end-of-year assets					
(F) Share of total income					
(E) Predominant income (related, investment, unrelated)					
(D) Direct controlling entity					
(C) Legal domicile (state or foreign	(Kinuno)				
(B) Primary activity					
(A) Name, address, and EIN of related organization					

Identification of Related Organizations Taxable as a Corporation or Trust Part IV

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp. S corp. or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
EHIS BUCKINGHAM SQ, 720 W BAY RD KY1-1102 GRAND CAYMAN,	INSURANCE	CJ	N/A	FOREIGN CORP			

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Schedule R (Form 990) 2008

## Part V Transactions With Related Organizations

			Yes	Ŷ.
Ž ,	Note: Complete line i il ariy eriuty is listed ill ratis il, ili, or iv Illining the tax vear did the organization engage in any of the following transactions with one or more related organizations listed in Parts IHIV?			
	Become of (ii) interest (iii) applitues (iii) rovalties (iv) rent from a co	- Ta	×	
g _£		1p	٩	×
2 (		10	U	×
ד כ		19	- B	×
5 6	Loans of loan guarantees to of for other organization(s)	10	_ 	×
b				
•	Sale of assets to other organization(s)	14		×
. 5		19	9	×
n -c		1h	h	×
:	Lease of facilities equipment or other assets to other organization(s)	1	×	
-	בכמסכ כן מפווניכן, כן כנוכן בככמים כן פמים כן פמים כן פמים כן פמים כן בכמסכ כן מפווניכן, כן כנוכן בכמסכ כן פמים ביים כן בכמסכ כן מפים ביים כן בכמסכ בימס כן בכמסכ כן בכמסכ כן			
•=	lease of facilities equipment or other assets from other organization(s)	<u>-</u> -		×
, <u>×</u>		: :	¥	×
-	Performance of services or membership or fundraising solicitations by other organization(s)	=	×	
. ε		-	T E	×
=		= :	×	
0	Reimbursement paid to other organization for expenses		×	
a		<u> </u>	×	
		10	×	
J .	Other transfer of cash or property from other organization(s)	11	$\vdash$	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ansaction thresho	gp	
	1	(O)		
	Name of other organization(s)  Name of other organization(s)  Npe (a–r)	Amount involved	glved	
£	SEE SCHEDULE R-1			
(2)				
3				
<u> </u>				
<b>€</b>				
(5)				
(9)				
2		Schedule R (Form 990) 2008	orm 990	) 2008

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## Unrelated Organizations Taxable as a Partnership Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships.

(B) (C) (B) Name, address, and EIN of entity Name, address, and EIN of entity (state or foreign section (state or foreign 501 (city)	(B) Primary activity	(C) Legal domicile (state or foreign	(D) Are all partners section 501(c)(3)	(E) Share of end-of-year	(F) Disproportionate allocations?	(G) Code V-UBI emount in box 20	(H) General or managing partner?
			organizations?	2000	Yes No	(Form 1065)	Yes No
				:			
							•
						•	
						Schedule R (Form 990) 2008	990) 2008

# Part II Continuation of Identification of Related Tax-Exempt Organizations

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(D)  Exempt Code section   Public chanty status   (if section 501(c)(3)))	(F) Direct controlling entity
BRAINERD LAKES INTEGRATED HEALTH SYSTEM 37-1532145	·				
BRAINERD, MN 5	SUPPORT ORG	MN	501(C)(3)	11 TYPE II	ЕСНС
BRAINERD MEDICAL CENTER, INC.	· · ·				
BRAI NERD, M	CLINIC	MN	501(C)(3)	3	BLIHS
ı Oı	·······································				
ADA, MN 5651	CLINIC/HOSP	MN	501(C)(3)	3	ECHC
CLEARWATER VALLEY HOSPITAL AND CLINICS. 82-0497771	·····				
OROFINO, ID	CLINIC/HOSP	ID	501(C)(3)	3	ECHC
INE_MEDICAL_SERVICES20					
JEROME, ID	EMERGNCY SVCID	ID	501(C)(3)	3	SBFMC
DL SURGERY CENTER					
VE DETROIT LAK	ASC	MN	501(C)(3)	3	ECHC
ECHC FOUNDATION					
DULUTH, MN 558	FUND RAISINGMN	MN	501(C)(3)	11 TYPE I	ECHC
ECHC 26-1219624					
E 3RD ST STE 400	SUPPORT ORG	MN	501(C)(3)	11 TYPE II	ESSENTIA
SI. BENEDICT'S FAMILY MEDICAL CENTER 82-0227163					
9 N LINCOLN JEROME, ID 8	CLINIC/HOSP	ID	501(C)(3)	3	ECHC
ST. JOSEPH'S MEDICAL CENTER					
3 N 3RD ST BRAINERD, MN 5	HOSPITAL	MN	501(C)(3)	3	BLIHS
MARY'S EMS					
27 WASHINGTON AVE DETROIT LAKES,	EMERGNCY SVCMN	MN	501(C)(3)	6	SMRHC
MARY'S HOSPITAL & CLINICS. INC.	•				
OX 137, COTTONWOOD,	CLINIC/HOSP	ID	501(C)(3)	3	ECHC
ST. MARY'S INNOVIS HEALTH				-	
DETROIT LAKE	CLINIC	MN	501(C)(3)	3	ECHC
ST. MARY'S REGIONAL HEALTH CENTER DBA ST 41-1620386	·				
WASHINGTON AVE DETROIT LAKES,	CLINIC/HOSP	MN	501(C)(3)	3	ECHC
200	·				
502 E 2ND ST DULUTH, MN 55805	SUPPORT ORG	MN	501(C)(3)	11 TYPE IIIN/A	N/A
				Schedule R-1	Schedule R-1 (Form 990) 2008

Schedule R-1 (Form 990) 2008

Part II Continuation of Identification of Related Tax-Exempt Organizations

(A)	(B)	(C)	(a)	(E)	(F)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section   Public charity status (if section 501(c)(3))	Public chanty status (if section 501(c)(3))	Direct controlling entity
INNOVIS_HEALTH, LLC_(7/1/08_=_10/31/0826-11752131702_S_UNIVERSITY_DR_FARGO, ND 58103	CLI NI C/HOSP	E G	501(C)(3)	3	ESSENTIA
ST MEDICAL EQUIPMENT & SUPPLY INC.	HIMA THOU GOV	, and a	2,0		C C C
	MED EQUIPMENT MAIN	NE			SPIDC
SANDSTONE, MN 5	CLINIC/HOSP	MN	501(C)(3)	3	SMDC
NSKY MEDICAL REHABILITATION CENTER					
	CLINIC/HOSP	MN	501(C)(3)	3	SMMC
MARY'S DULUTH CLINIC FOUNDATION					
E 3RD ST DULUTH, MN	FUND RAISING MN	MN	501(C)(3)	7	SMDC
SI. MARY S DULUTH CLINIC HEALTH SYSTEM 41-1836633					
E 3RD ST DULUTH, MN	CLINIC/HOSP	MN	501(C)(3)	3	ESSENTIA
MARY'S MEDICAL CENTER					
E 3RD ST DULUTI	CLINIC/HOSP	MN	501(C)(3)	3	SMDC
DULUTH CLINIC, LTD.					
E 3RD ST	CLINIC/HOSP	MN	501(C)(3)	3	SMDC
MARY'S HOSPITAL OF SUPERIOR					
0 TOWER AVE SUPERIOR, WI 55	CLINIC/HOSP	WI	501(C)(3)	3	SMMC
	,				
				Schedule R-1	Schedule R-1 (Form 990) 2008

Schedule R-1 (Form 990) 2008  Partill Continuation of Identification of Related Organizations Taxable as a Partnership	entification of Re	elated Or	ganizations Tax	able as a Partners	hip				Page 3
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign	(D) Direct controlling entity	(E) Predominant income (related, investment, unrelated)	(F) Share of total income	(G) Share of end-of-year assets	(H) Disproportionate attacationa7	Code V-UBI amount on box 20 of K-1	(J) General or menaging partner?
							Yes No	0	Yes No
			,						
							-		
							·		
			•						
								Schedule R-1 (Form 990) 2008	90) 2008

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Schedule R-1 (Form 990) 2008

Purmary activity  Leagui accurately  Toreign country)   Name, authors, and free or medical and the free or med	Party Continuation of Identification of Related Organizations, Laxable as a Corporation of Tust	rgamzauons i ax	able as a corp	oration or 11us		197			
		(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	Percentage ownership
	Schedule R-1 (Form 990) 200								
	Schedule R-1 (Form 990) 200								
	Schedule R-1 (Form 990) 200								

Schedule R-1 (Form 990) 2008

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Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2) Part V

(A) Name of other organization	(B) Transaction type (a-r)	(C) Amount involved
(7) ST. MARY'S MEDICAL CENTER	0	28,000,000.
(8) ECHC	0	977,875.
(9) THE DULUTH CLINIC LTD	R	121, 310, 396.
(10) ESSENTIA	Ъ	666, 598.
(11) ESSENTIA	A	94,500.
(12) ESSENTIA	Ţ	3, 380, 532.
(13) ESSENTIA	Z	4,822,296.
(14) ST. MARY'S MEDICAL CENTER	0	3, 553, 585.
(15) THE DULUTH CLINIC LTD	0	15,829,826.
(16) THE DULUTH CLINIC LTD	0	15,000,000.
(17) MIDWEST MEDICAL EQUIPMENT SUPPLY	I	834, 120.
(18)		
(19)		
(20)		
(21)		
(22)		
(23)		
(24)		
	Sch	Schedule R-1 (Form 990) 2008

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SISU MEDICAL SYSTEMS 5 WEST 1ST ST, STE 200 DULUTH, MN 55802	S/W MAINTENANCE SRVC	1,570,197.
RADIATION PHYSICS CONSULTANTS 1400 OLD HOWARD MILL RD DULUTH, MN 55804	MEDICAL CONSULTING	993,683.
LAKE SUPERIOR CLEANERS P O BOX 488 SUPERIOR, WI 54880	LAUNDRY & CLEANING	348,977.
JOHNSON WILSON CONSTRUCTORS 4431 W MICHIGAN ST DULUTH, MN 55816	CONSTRUCTION/REMODEL	249,537.
TOTAL COM	PENSATION	3,162,394.