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DLN: 93493134043990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Inspection

A Fo	r the 200	8 calendar yea	r, or tax year beginning 07-01-2008 and ending 06-30-2009			
B Ch	eck if applic	cable Please	C Name of organization BORGESS MEDICAL CENTER		D Employer id	entification number
— Add	dress chang				38-136052	
— Na	me change	print or	Doing Business As		E Telephone n	umber
— _{Ind}	tial return	type. See Specific	Number and street (or P O box if mail is not delivered to street addres	s) Doom/suite	(269) 226-	8301
_	mination	Instruc- tions.	1521 GULL ROAD	s) Room/suite	G Gross receip	ots \$ 467,816,788
— Am	ended retu	rn	City or town, state or country, and ZIP + 4	1		
- Ap	plication pei	ndıng	KALAMAZOO, MI 49048			
		PAUL S	ne and address of Principal Officer	H(a) Is this	s a group returi tes?	n for
			GULL ROAD 1AZOO, MI 49048			
—— г Та	x-exempt s	•) (3) ◀ (insert no)		affiliates includ	•
						t See instructions) imber ► 0928
, w	eb site: P	► WWW BORGE	SSCOM	H(c) Group	p Exemption N	1111ber F 0928
К Тур	e of organi	zation 🔽 Corporal	cion trust association other ►	L Year of For	mation 1927 M	State of legal domicile MI
Activities & Governance	2 Ch 3 Nu 4 Nu 5 To 6 To 7a To	ovide inpatient a leck this box imber of voting i imber of indeper tal number of er tal gross unrela	e organization's mission or most significant activities a outpatient routine & ancillary care to the community If the organization discontinued its operations or disposed of members of the governing body (Part VI, line 1a)		3 . 4 . 5 . 6 .	14 13 3,459 225 3,625,807
			· ·	Prio	r Year	Current Year
	8 C	ontributions an			228,875	
ĕ			d grants (Part VIII, line 1h)		409,241,322	35,450
Ravenue			d grants (Part VIII, line 1h)	4		35,450 447,862,609
÷			d grants (Part VIII, line 1h)	4	8,445,129	•
			revenue (Part VIII, line 2g)		8,445,129 21,882,222	447,862,609
	12 T		revenue (Part VIII, line 2g)			447,862,609 -12,239,980
	12 T	otal revenue—a 2)	revenue (Part VIII, line 2g)		21,882,222	447,862,609 -12,239,980 25,725,411
	12 T 1 13 G	otal revenue—a 2) rants and sımıla	revenue (Part VIII, line 2g)		21,882,222	447,862,609 -12,239,980 25,725,411 461,383,490
	12 T 1 13 G 14 B 15 S	otal revenue—a 2) rants and simila enefits paid to d	revenue (Part VIII, line 2g)		21,882,222	447,862,609 -12,239,980 25,725,411 461,383,490 174,980
enses	12 T 1 13 G 14 B 15 S 1	otal revenue—a 2) rants and simila enefits paid to c alaries, other co 0)	revenue (Part VIII, line 2g)		21,882,222 439,797,548 176,026	447,862,609 -12,239,980 25,725,411 461,383,490 174,980

Part II Signature Block

Preparer's signature

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Please Sign Here

ठ

Net Assets or Fund Balances

17

18

19

20

21

22

2010-05-14

Signature of officer RICHARD FELBINGER CFO

Type or print name and title

Total assets (Part X, line 16)

Total liabilities (Part X, line 26)

(Total fundraising expenses, Part IX, column (D), line 25 $\frac{0}{2}$

Revenue less expenses Subtract line 18 from line 12

Net assets or fund balances Subtract line 21 from line 20

Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)

Total expenses—add lines 13-17 (must equal Part IX, line 25, column (A))

Paid Preparer's **Use Only**

Firm's nar ıf self-em address, a Date

Check If empolyed 🕨 「 Preparer's PTIN (See Gen Inst)

248,845,065

433,297,192

390,136,072

274,426,040

115,710,032

Beginning of Year

6,500,356

ne (or yours ployed), and ZIP + 4	DELOTITE TAX ILIP	EIN ▶
IIIU ZIP + 4	250 EAST FIFTH street SUITE 1900 CINCINNATI, OH 45202	Phone no 🕨 (513) 784-7100

May the IRS discuss this return with the preparer shown above? (See instructions)

285,565,987

469,834,435

369,643,544

288,484,681

81,158,863

End of Year

-8,450,945

Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organization's mission	on			
See A	Additional Data Table				
2	Did the organization undertake an the prior Form 990 or 990-EZ?	y sıgnıfıcant program se	ervices during the year wh	ich were not listed on	┌ Yes ┌ No
	If "Yes," describe these new servi	ces on Schedule O			
3	Did the organization cease conductservices?	cting or make significan	t changes in how it condu	cts any program	┌ Yes ┌ No
	If "Yes," describe these changes of	on Schedule O			
4	Describe the exempt purpose ach Section 501(c)(3) and (4) organiz others, the total expenses, and re	ations and 4947(a)(1) t	trusts are required to repo		
4a	(Code) (Expens	es \$ 380,753,002	including grants of \$	174,980) (Revenue \$	447,862,609)
	IN FURTHERANCE OF ITS MISSION, BOR HANDICAP OR ABILITY TO PAY AddITION ELDERLY WHERE REIMBURSEMENTS ARI PERFORMED TO ASSSIT THOSE IN NEED	NALLY, THE MEDICAL CENTER E LESS THAN COST THESE ES	PARTICIPATES IN STATE AND STIMATES DO NOT INCLUDE CO	FEDERAL PROGRAMS DESIGNE	D FOR THE INDIGENT AND
4b	(Code) (Expens	es \$	including grants of \$) (Revenue \$)
				\ (P)	
4c	(Code) (Expens	es \$	including grants of \$) (Revenue \$)
4d	Other program services (Descri	be in Schedule O)			
	(Expenses \$	including grants of	f \$) (Revenue \$)
4e	Total program service expenses	\$ 380,753,00	2 Must equal Part IX, Lir	ne 25, column (B).	

Part IV	Checklist of	Required	Schedules
	CIICCRIISCOI	ive quii e u	Julicadios

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section $501(c)(4)$, $501(c)(5)$, and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[4]{3}$	10		No
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII.	12		No
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		Νo
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		No
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Νo
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			
	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with	24d 25a		No
b	a disqualified person during the year? If "Yes," complete Schedule L, Part I	-		No No
26	from a prior year? If "Yes," complete Schedule L, Part I	26		No
27	Part II	27		No

Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		Νο
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νο
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Pa	t V Statements Regarding Other IRS Filings and Tax Complianc	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	364			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments t	o ven	dors and reportable	4-	V	
2-	gaming (gambling) winnings to prize winners?	 i		1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	2a	3,459			
b	If at least one is reported in 2a, did the organization file all required federal employin Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this	nent t	ax returns?	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more durin return?			3a	Yes	
h	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Scho	edule i		3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a si			- 50	163	
Ta	over, a financial account in a foreign country (such as a bank account, securities ac account)?	_	•	4a		No
b	If "Yes," enter the name of the foreign country					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , Re Financial Accounts.	eport o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during	ng the	tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		Νο
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp Tax Shelter Transaction?	t Entit	y Regarding Prohibited	5c		
6a	Did the organization solicit any contributions that were not tax deductible?	•		6a		N o
	If "Yes," did the organization include with every solicitation an express statement th					
_	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization provide goods or services in exchange for any quid pro quo con more $^{\circ}$	trıbutı	on of \$75 or	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services \boldsymbol{p}	rovide	d?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal proper	rty for	which it was required to	_		
	file Form 8282?	7d		7c		N o
u	If "Yes," indicate the number of Forms 8282 filed during the year	/ u				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay benefit contract?			7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal	onal b	enefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8	8899	as required?	7g	Yes	
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization for	ile a F	orm 1098-C as			
_	required?			7h	Yes	
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a supporting organizations. Did the supporting organization, or a fund maintained by a sexcess business holdings at any time during the			8		
	year?			 _		<u> </u>
9	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds.					
_	Did the organization make any taxable distributions under section 4966?			9a		
ь	Did the organization make a distribution to a donor, donor advisor, or related person	٠.		9b		
10	Section 501(c)(7) organizations. Enter	10a	I			
	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club	10a 10b				
Б	facilities	100				
11	Section 501(c)(12) organizations Enter	_				
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	lieu	of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

Section A. Governing Body and Management

No

Νo

Νo

Νo

Νo

Yes

2

3

4

5

6

7a

7Ь

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances
processes, or changes in Schedule O. See instructions.

	processes, or changes in Schedule O. See instructions.	_	_
3	Enter the number of voting members of the governing body	1a	14
ь	Enter the number of voting members that are independent	1b	13

b	Enter the number of voting members that are independent	1b		13
	Did any officer, director, trustee, or key employee have a family relationship or a but		•	
	other officer, director, trustee, or key employee?		 	

Did the organization delegate control over management duties customarily performed by or under the direct
supervision of officers, directors or trustees, or key employees to a management company or other person?

Did the organization make any significant changes to its organizational documents since the prior Form 990 wa
Did the organization make any significant changes to its organizational documents since the prior Form 990 wa
filed?

Did the organization become aware during the year of a material diversion of the organization's assets?	•	٠	L
Does the organization have members or stockholders?			

	Does the organiza	tioi	n ha	ve r	men	nbei	rs, s	toc	kho	lder	s, o	r oth	ner	pers	ons	who	o ma	y el	ect	one	or	mor	re r	nen	ıber	soft	he
	governing body?																									•	
.	Ara any dagistana	_ of	+ha	a 0 v	orni	na	hod:		ıhıo	c+ +c		nrov		h., n		harc	cto	طيام	ماط	0 50	or 1	٠+h،	. r n	0 00	000	2	

ט	Are any decisions of the governing body subject to approval by members, stockholders, of other persons?	•
	Did the organization contemporaneously document the meetings held or written actions undertaken during t	he
	was hy the fallowing	

bla the organization contemporariosasi, accament the meetings held of mitten actions and creations and	
year by the following	
the governing hody?	

b	each committee with authority to act on behalf of the governing body?			-			
	Does the organization have local chapters, branches, or affiliates? .						

ь	If "Yes," does the organization have written policies and procedures governing the activities of such	c ha	apte	rs,
	affiliates, and branches to ensure their operations are consistent with those of the organization? .			

10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations
	must describe in Schedule O the process, if any, the organization uses to review the Form 990

Is there any officer, director or trustee, or key employee listed in Part VII, Section A, w	vho canr	ot l	be r	eac	hed	lat
the organization's mailing address? If "Yes," provide the names and addresses in Sched	O əlut	•				

8a	Yes	
8b	Yes	
9a		Νo
9b		
10	Yes	
11		No

Yes

Yes

Yes

Section B. Policies

11

		Yes	No
Does the organization have a written conflict of interest policy? If "No", go to line 13 \cdot .	12a	Yes	
Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
Does the organization have a written whistleblower policy?	13	Yes	
Does the organization have a written document retention and destruction policy?	14	Yes	
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
The organization's CEO, Executive Director, or top management official?	15a	Yes	
Other officers or key employees of the organization?	15b	Yes	
Describe the process in Schedule O			
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Does the organization have a written conflict of interest policy? If "No", go to line 13 . Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. I another's website. I upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization Jeff Simpson 1541 Gull Road Kalamazoo, MI 49048 (269) 226-7000

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- * List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- * List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- * List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- * List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i	·	Posit	(C) chec	:k al				(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
							-			

Part VII Continued

			tion that a			ıll			(E)	(F)
(A) Name and Title	(B) A verage hours per week	Individual Trustee or Director	Institutional Trustee	Отпов	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			+							
	ļ		1	\vdash						
			+	\vdash	\vdash					
	1		1							
			1							
			· .				>	5,197,065	0	413,170
2 Total number of individuals (including		- V l						00.000	1	1

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►8

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		Νο
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5	103	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

\$100,000 of compensation from the organization		
(A) Name and business address	(B) Description of services	(C) Compensation
Southwest Michigan Imaging Services 1700 Gull Road Kalamazoo, MI 49048	Imaging Services	13,950,851
Premier Radiology 1535 Gull Road Kalamazoo, MI 49048	Radiology Services	5,511,575
LHRET Ascension SW Michigan LLC 6004 Payshere Circle Chicago, IL 60674	software	5,047,278
Trimedx LLC 15091 Bake Parkway Irvine, CA 92618	Medical Equipment	3,255,177
Sodexho Operations LLC 10400 Fernwood Bethesda, MD 20817	Food Service	2,828,406
2 Total number of independent contractors (including those in 1) who received more than \$ from the organization	100,000 in compensation	181

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Part VIII

Statement of Revenue

					(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated car	mpaigns 1a					
ants Ints	ь	Membership d	lues					
Contributions, gifts, grants and other similar amounts	с	Fundraising e	1b vents					
Æ æ	d	Related organ	iizations1d					
S.E	e	Government grai	nts (contributions) 1e					
ution Tersi	f		tions, gifts, grants, and not included above	35,450				
き	g	Noncash cont	1f ributions included in					
<u>2</u> 2		lines 1a-1f \$			25.450			
	h	Total (Add lin	nes 1a-1f)		35,450			
œ.				Business Code				
eun	2a	Net Patient Servi	ices	621,990	433,195,123	433,195,123		
Rev	ь	Pharmacy		621,990	7,588,116	7,588,116		
- Se	С	Joint Ventures In	come	900,099	3,680,196	3,680,196		
er M	d	Reference Lab		541,380	1,510,758	1,311,717	199,041	
S =	e	Affiliate Rental Ir		532,000	832,672	832,672		
Program Serwce Revenue	f	All other prog	ram service revenue		1,055,744	660,867	394,877	
<u>~</u>	g	Total. Add line ► \$ 447,862,6	es 2a-2f 509					
	3	Investment in	ncome (including divi	dends, ınterest				
		other similar amounts)			-12,237,200			-12,237,200
	4	Income from inve	estment of tax-exempt b	ond proceeds				
	5	Royalties .						
	62	Gross Rents	(ı) Real 1,106,358	(II) Personal				
	b	Less rental	13,313					
		expenses Rental income	1,093,045					
	d	or (loss)	ome or (loss)		1,093,045		27,488	1,065,557
			(ı) Securities	(II) O ther			·	
	7a	Gross amount	(i) Securities	(II) O ther 6,417,205				
		from sales of assets other than inventory						
	ь	Less cost or other basis and sales expenses		6,419,985				
	с	Gain or (loss)		-2,780				
	d	Net gain or (lo	oss)		-2,780			-2,780
	8a		from fundraising					
Other Revenue		1c) See Part	ns reported on line IV, line 18 le G if total exceeds					
æ		\$15,000 · ·	a					
her	ь		xpensesb					
ŏ	С		r (loss) from fundrais	ing events				
	9a	Gross income activities Sec Complete Sche exceeds \$15,00	e part IV , line 19 edule G if total					
		exceeds \$15,00	a					
	ь	Less directe	xpensesb					
	с	Net income or	r (loss) from gamıng a	activities •				
	10a		finventory, less llowances . a					
	b c		goods sold b r (loss) from sales of	inventory				
		Miscellaneou	ıs Revenue	Business Code				
	11a	Laundry Reve	nue	812,300	7,516,236	4,511,835	3,004,401	
	ь	A ffiliate Incor	ne	621,990	6,005,089			6,005,089
	c	Research Dep	ot Revenue	541,700	2,786,972	2,786,972		
	d	All other reve	nue		8,324,069	8,324,069		
	e	Total. Add line						
	12	Total Davis	e. Add lines 1h, 2g, 3	\$ 24,632,366 4 5 6d 7d	461,383,490	462,891,567	3,625,807	-5,169,334
	12	8c,	e. Add lines 1h, 2g, 3 11e		101,303,430	.52,051,307	3,023,007	3,107,334

Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
Do r	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	174,980	174,980							
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22									
3	Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors, trustees, and key employees	409,212	204,606	204,606						
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$									
7	Other salaries and wages	143,693,097	125,012,994							
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	9,573,386	8,328,846	1,244,540						
9	Other employee benefits	20,400,480	17,748,418	2,652,062						
10	Payroll taxes	10,017,293	8,715,045	1,302,248						
11	Fees for services (non-employees)									
а	Management	15,164,911	13,193,473	1,971,438						
b	Legal	1,084,870		1,084,870						
c	Accounting	200,363		200,363						
d	Lobbying									
e	Professional fundraising See Part IV, line 17									
f	Investment management fees	203,049		203,049						
g	Other									
12	Advertising and promotion	1,441,142	1,253,794	187,348						
13	Office expenses	1,798,041	1,564,296	233,745						
14	Information technology									
15	Royalties									
16	Occupancy	19,923,263	17,333,239	2,590,024						
17	Travel	513,432	446,686	66,746						
18	Payments of travel or entertainment expenses for any Federal, state or local public officials									
19	Conferences, conventions and meetings									
20	Interest	5,979,155		5,979,155						
21	Payments to affiliates	10 100 011	16 601 055	2 404 550						
22	Depreciation, depletion, and amortization	19,188,914	16,694,355	2,494,559						
23 24	Insurance	3,521,451	3,063,662	457,789						
а	Contract Services	91,792,286	79,859,289	11,932,997	0					
_	Supplies	80,695,629	70,205,197	10,490,432	0					
c	Bad Debts	22,397,390	,,	22,397,390						
d	Physician Fees	13,132,444	11,425,226	1,707,218	0					
e	Corporate Allocation	2,174,592		2,174,592						
f	All other expenses	6,355,055	5,528,896	826,159						
25	Total functional expenses. Add lines 1 through 24f	469,834,435	380,753,002	89,081,433	0					
26	Joint Costs. Check If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	. , .	. ,	5,000						

Part X	Balance	Sheet

					(A)		(B	-
	1	Cook was interest basins			Beginning of year 316,473		End of	year 0,754,675
	_	Cash—non-interest-bearing	•		316,473		10	3,734,673
	2	Savings and temporary cash investments				3		
	4	Pledges and grants receivable, net			63,555,830	4	6-	7,943,196
	5	Accounts receivable, net			03,333,830	*		7,943,190
		Receivables from current and former officers, directors, trustee other related parties $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		•		5		
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II of				6		
	7	Notes and loans receivable, net				7		
	8	Inventories for sale or use			11,868,474	8	1	1,198,145
ţ	9	Prepaid expenses and deferred charges			4,089,226	9		1,916,163
Assets	10a	Land, buildings, and equipment cost basis	10a	467,469,139				
	ь	Less accumulated depreciation Complete Part VI of	100	107, 100, 100				
		Schedule D	10b	295,377,146	173,757,007	10c	172	2,091,993
	11	Investments—publicly traded securities			61,100,122	11		
	12	Investments—other securities See Part IV, line 11 Complete F Schedule D	I of		12		397,472	
	13	Investments—program-related See Part IV, line 11 Complete of Schedule D .	II	11,853,714	13	12	2,118,237	
	14	Intangible assets			14		1,923,833	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule	63,595,226			1,299,830		
		D				15		
	16	Total assets. Add lines 1 through 15 (must equal line 34)			390,136,072	16		9,643,544
	17	Accounts payable and accrued expenses .	37,497,602	17	36	6,552,827		
	18	Grants payable			18		4 400 000	
	19	Deferred revenue				19		4,409,236
Ø	20	Tax-exempt bond liabilities				20		
ij	21	Escrow account liability Complete Part IV of Schedule D		•		21		
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified				.		
Ī		persons Complete Part II of Schedule L				22		
	23	Secured mortgages and notes payable to unrelated third parties	5.	•		23		
	24	Unsecured notes and loans payable				24		
	25	Other liabilities Complete Part X of Schedule D			236,928,438	25	247	7,522,618
	26	Total liabilities. Add lines 17 through 25			274,426,040	26	288	3,484,681
ses		Organizations that follow SFAS 117, check here ► ✓ and com through 29, and lines 33 and 34.	plet e l	ines 27				
Balance	27	Unrestricted net assets			115,322,831	27	80	0,761,390
Ba	28	Temporarily restricted net assets			387,201	28		397,473
74	29	Permanently restricted net assets				29		
Fund		Organizations that do not follow SFAS 117, check here ► ☐ a lines 30 through 34.	nd con	nplete				
or.	30	Capital stock or trust principal, or current funds				30		
₽,	31	Paid-in or capital surplus, or land, building or equipment fund				31		
Assets	32	Retained earnings, endowment, accumulated income, or other fi		- ·		32		
Net /	33	Total net assets or fund balances			115,710,032	33	8	1,158,863
ž	34	Total liabilities and net assets/fund balances			390,136,072			9,643,544
В.	L V.T.	Financial Chatamanta and Banastina						
Рa	rt XI	Financial Statements and Reporting					Yes	No

Dart YT	Financial	Statements	and Reporting

L	Accounting method used to prepare the Form 990		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a	Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Νο
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	No
b	If "Yes," did the organization undergo the required audit or audits?	3b	

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As Filed Data -

DLN: 93493134043990

OMB No 1545-0047

Public Charity Status and Public Support

(Form 990 or 990EZ) Department of the Treasury Internal Revenue Service

SCHEDULE A

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

		e organizat i DICAL CENTER	on					Em	ployer ide	ent if icat io	n nur	nber	
DORGI	LJJ MLL	JICAL CLIVILIC						38	-136052	6			
Pa	rt I	Reason	for Public C	harity Status (to be co	mpleted	bv all or	ganizatio						
				ation because it is (Please									
1	Γ			nurches, or association of ch					(A)(i).				
2	Γ	A school described in Section 170(b)(1)(A)(ii). (Attach Schedule E)											
3	굣			e hospital service organizati			tion 170(b	o)(1)(A)(i	i ii). (Attac	h Schedu	le H))	
4	Г		·	zation operated in conjuncti			-		- '				
	·	hospital's i	name, city, and	state		·							
5 An organization operated for the benefit of a college or university owned or operated by a go							by a gove	ernmental	unit desc	rıbed	ın		
		Section 170(b)(1)(A)(iv). (Complete Part II)											
6	Г	A federal, state, or local government or governmental unit described in Section 170(b)(1)(A)(v).											
7	Г	An organization that normally receives a substantial part of its support from a governmental unit or from the general public											
				o)(1)(A)(vi) (Complete Par									
8	Г	A commun	ity trust describ	ped in Section 170(b)(1)(A)	(vi) (Com	plete Par	tII)						
9	Γ	An organiz	ation that norm	ally receives (1) more than	331/3% 0	f its supp	ort from co	ntribution	ns, membe	ership fees	s, and	gros	s
		receipts fro	m activities re	lated to its exempt functions	s—subject	to certair	nexceptio	ns, and (2) no more	than 331,	/3% c	of	
		ıts support	from gross inve	estment income and unrelate	ed busines	s taxable	ıncome (l	ess sectio	on 511 ta:	x) from bu	sines	ses	
		acquired by	the organization	on after June 30, 1975 See	Section 5	09(a)(2).	(Complete	e Part III)				
10	\vdash	An organization organized and operated exclusively to test for public safety. See Section 509								ee instruc	tions)	
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of											
		one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See Section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h											
		_	it describes the ype I b			•	nes lle t nally Integ	-	h d				
e	\vdash	•	• •	rtify that the organization is			-						
	'	•	-	agers and other than one or			•			•			
		section 50			•	, ,,	J					. , .	,
f		_		d a written determination fro	om the IRS	that it is	a Type I,	Type II o	r Type III	supporti	ng org	ganıza	ation,
-		check this		as the organization accepte	d any dift	or contrib	ution from	any of the	.				ļ
g		following pe		as the organization accepte	d any gire	or contrib	ation nom	any or the	•				
		(i) a perso	n who directly o	r indirectly controls, either	alone or to	gether wi	th persons	describe	d ın (ıı)		Γ,	Yes	No
		and (III) be	low, the governi	ng body of the the supported	d organıza	tion?				11g	(i)		
		(ii) a family	/ member of a p	erson described in (i) above	,?					11g	(ii)		
		(iii) a 35%	controlled enti	ty of a person described in ((ı) or (ıı) al	bove?				11g((iii)		
h		Provide the	following infori	mation about the organizatio	ns the org	janızatıon	supports						
			•										
		ime of	(ii) EIN	(iii) Type of organization	(iv) I		(v) Did y			is the	1 -	-	ount of
		orted ization		(described on lines 1-9 above or IRC section	_	ation in Iisted in	the orga	nization) of your		ation in organized		suppo	ort ⁷
	Organ	12411011		(See Instructions))		verning	supp			US?			
					, ,	ment?							
					Yes	No	Yes	No	Yes	No			

Total

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					 		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					1		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV)							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns)		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and stop here		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	▶ □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and stop here. The organization qualifies a				,			▶ □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				▶ □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							► □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		•					_
4.0	the organization meets the "facts and circu							n ▶
18	Private Foundation. If the organization did	not check the b	oux on line 13, 1	oa, 160, 1/a or	1/D, check this	oox an	u see	▶ □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
c	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV)						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and stop here						▶ □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (ne 13 column /f	<u> </u>	17	
				-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

▶□

Part IV	Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)				
	Facts and Circumstances Test				

Schedule A (Form 990 or 990-EZ) 2008

Additional Data

Software ID: Software Version:

EIN: 38-1360526

Name: BORGESS MEDICAL CENTER

Form 990, Part VII - Section Aaa

Torin 550, rure vii Section Au	-									
		Posit t	(C lion (d hat a	chec		l			, ·	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
Larry Lueth , Chair	50	Х		Х				0	0	0
Daniel Stewart MD , Vice Chair	50	Х		Х				0	0	0
Mıchael Chojnowskı , Treasurer	50	Х		Х				0	0	0
Joni Knapper , Secretary	50	X		Х				0	0	0
Sanjay Dalal MD , Trustee	50	Х						0	0	0
Gary Druskovich MD , Trustee	50	Х						0	0	0
James Eıchman MD , Trustee	50	Х						0	0	0
Mary Ellen Gondeck , Trustee	50	Х						0	0	0
Doyle Hayes , Trustee	50	Х						0	0	0
Kevın Holleman MD , Trustee	50	Х						0	0	0
Shirley Larkins , Trustee	50	Х						0	0	0
Albert Little , Trustee	50	Х						0	0	0
Susan Pozo PhD , Trustee	50	Х						0	0	0
Paul Spaude , President (Sch O)	40 00	Х		Х				494,924	0	130,784
rıchard felbınger , cfo (Sch O)	40 00			Х				326,099	0	105,255
pat dyson , executive vp (Sch O)	40 00				Х			428,718	0	116,484
William Lapenna MD , Physician	40 00					X		1,032,522	0	48
Robert Lapenna MD , Physician	40 00				L	X		856,016		13,143
Mark Noffsinger MD , Physician	40 00				$ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ld}}}}}}$	X		669,628	0	16,183
Thomas Ryan MD , Physician	40 00				$ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ldsymbol{ld}}}}}}$	X		752,441	0	14,262
Todd Ream MD , Physician	40 00					X		636,717	0	17,011

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
a Net Patient Services	621,990	433,195,123	433,195,123		
b Pharmacy	621,990	7,588,116	7,588,116		
c Joint Ventures Income	900,099	3,680,196	3,680,196		
d Reference Lab	541,380	1,510,758	1,311,717	199,041	
e Affiliate Rental Inc	532,000	832,672	832,672		

Form 990, Part III, Line 1 - Briefly describe the organization's mission:

Borgess Medical Center provides necessary and vital health care services to an area which includes all of S.W. Michigan. This care is given regardless of any individuals's race, color, religion, gender, age, national origin or ability to pay. Borgess Medical Center is committed to cooperating with patients and families in providing holistic treatment by integrating within the healing process the physical, emotional and spiritual needs of each patient. Services include inpatient routine, inpatient and outpatient ancillary care in support of our stated mission.

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Open to Public Inspection

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities)

- ◆ Section 501(c)(3) organizations complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations complete Part I-A only

Se Se If the	ection 501(c)(3) organizations that ection 501(c)(3) organizations that	s," to Form 990, Part IV, Line 4, or have filed Form 5768 (election under have NOT filed Form 5768 (election under s," to Form 990, Part IV, Line 5 (Pro- cations complete Part III	section 501(h)) co nder section 501(I	omplete Part II-A Do not cor	mplete Part II-B
Na	me of the organization RGESS MEDICAL CENTER			Employer iden	tification number
				38-1360526	
Par		y all organizations exempt use the instructions for Schedule C		501(c) and section	527
1	Provide a description of the org	janization's direct and indirect politic	al campaign acti	vities in Part IV	
2	Political expenditures				\$
3	Volunteer hours				
Par	t I-B To be completed b for Schedule C for de	y all organizations exempt uetails.)	ınder section	501(c)(3). (See the	nstructions
1	Enter the amount of any excise	tax incurred by the organization und	er section 4955		\$
2	Enter the amount of any excise	tax incurred by organization manage	ers under section	4955	\$
3	If the organization incurred in a	a section 4955 tax, did it file Form 47	20 for this year?		┌ Yes
4a	Was a correction made?				┌ Yes ┌ No
	If "Yes," describe in Part IV				
Par		y all organizations exempt usefor Schedule C for details.)	ınder section	501(c), except sect	ion 501(c)(3).
1	Enter the amount directly expe	nded by the filing organization for sec	ction 527 exempt	function activities	\$
2	Enter the amount of the filing o 527 exempt funtion activities	rganızatıon's ınternal funds contrıbut	ed to other organ	ızatıons for section	\$
3	Total of direct and indirect exe 1120-POL, line 17b	mpt function expenditures Add lines	1 and 2 and ente	r here and on Form	\$
4	Did the filing organization file F	orm 1120-POL for this year?			┌ Yes
5	were made Enter the amount p political contributions received	d Employer Identification Number (E aid and indicate if the amount was pa l and promptly and directly delivered ction committee (PAC) If additional	id from the filing to a separate pol	organization's own interna itical organization, such as	l funds or were s a separate
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from	(e) A mount of political

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's	(e) A mount of political contributions received
			ınternal funds If none, enter - 0 -	and promptly and directly delivered to a separate political organization If none, enter -0-

d Grassroots non-taxable amount

f Grassroots lobbying expenditures

e Grassroots ceiling amount (150% of line d, column (e))

P	art II-A To be completed by (election under sec						768		
	Check If the filing organization	belongs to an affili	ated group						
<u>B</u>	Check If the filing organization Limits on Lo (The term "expenditure	bbying Expend	litures—		oly	(a) Filing Organization's Totals	(b) Affiliated Group Totals		
1a	Total lobbying expenditures to influe	nce public opinion	(grass roots lob	bying)					
ь	Total lobbying expenditures to influe	nce a legislative b	ody (direct lobby	yıng)					
c	Total lobbying expenditures (add line	Total lobbying expenditures (add lines 1a and 1b)							
d	Other exempt purpose expenditures								
e	Total exempt purpose expenditures	(add lines 1c and 1	Ld)						
f	f Lobbying nontaxable amount Enter the amount from the following table in both columns— If the amount on line 1e, column (a) or (b) is: Not over \$500,000 The lobbying nontaxable amount is: 20% of the amount on line 1e								
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% o	of the excess over \$	500,000					
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% o	of the excess over \$	51,000,000					
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of	f the excess over \$1	1,500,000					
	Over \$17,000,000	\$1,000,000							
	Grassroots nontaxable amount (ente	er 25% of line 1f)							
h	Subtract line 1g from line 1a Enter	0- ıflıne g ıs more	than line a						
i	Subtract line 1f from line 1c Enter-	0- ıflıne fıs more t	than line c						
j	If there is an amount other than zero section 4911 tax for this year?	on either line 1h c	or line 11, did the	organization file	Form 4720 rep	orting	┌ Yes ┌ No		
	(Some organizations tha columns below.		on 501(h) el	ection do not	: have to cor		he five		
	Lobb	ying Expendit	ures During	4-Year Avera	ging Period				
	Calendar year (or fisca beginning in)	l year	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) Total		
_2a	Lobbying non-taxable amount								
	Lobbying ceiling amount (150% of line 2a, column(e))								
	: Total lobbying expenditures								

Schedule C (Form 990 or 990-EZ) 2008

Part II-B	To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form
	5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

		(a)		(b)	
		Yes	No	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines c through i)?		Νo		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
е	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?		No		
i	Other activities If "Yes," describe in Part IV	Yes		25,712	
j	Total lines 1c through		'	25,712	
	11				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes" enter the amount of any tax incurred under section 4912				
c	If "Yes" enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		لــــا		

Part III-A To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). (See the instructions for Schedule C for details.)

bedien bez(e)(e): (bed the monderant of benedate of the detailer)				
			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." (See the instructions for Schedule C for details.)

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current Year	2a \$	
b	Carryover from last year	2b \$	
С	Total	2c \$	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3 \$	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political		
	expenditure next year?	4 \$	
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	5 \$	

Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
Part II-B, Line 1i	Activities	Lobbying expenses represent the portion of dues paid to national and state hospital associations that is specifically allocable to lobbying

1 \$

Part IV Supplemental Information					
Ident if ier	Return Reference	Explanation			

Schedule C (Form 990 or 990EZ) 2008

For Paperwork Reduction Act Notice, see the Intructions for Form 990

OMB No 1545-0047

Open to Public Inspection

Schedule D (Form 990) 2008

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Supplemental Financial Statements

Name of the organization **Employer identification number** BORGESS MEDICAL CENTER

			38-1360526
Par	organizations Maintaining Donor Acordanization answered "Yes" to Form 99		<u> </u>
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate Contributions to (during year)		
3	Aggregate Grants from (durıng year)		
4	Aggregate value at end of year		
	Did the organization inform all donors and donor advi funds are the organization's property, subject to the		or advised Yes No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben impermissible private benefit?		
Par	Conservation Easements. Complete	ıf the organızatıon answered "Yes" t	o Form 990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualing processor.	on or pleasure) Preservation of an Preservation of ce	historically importantly land area rtified historic structure of a conservation easement
	on the last day of the tax year		Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easement	s	2b
С	Number of conservation easements on a certified hi		2c
d	Number of conservation easements included in (c) a		2d
	. ,		
3	Number of conservation easements modified, transfe	rrea, released, extinguished, or terminate	d by the organization during
	the taxable year ►		
4	Number of states where property subject to conserva	ation easement is located ►	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ations, and Yes No
	Staff or volunteer hours devoted to monitoring, inspe		
7	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing easements during the ye	ear ► \$
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)$?	(d) above satisfy the requirements of sec	tion Yes No
	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	the footnote to the organization's financial nents	statements that describes
Part	Organizations Maintaining Collectio Complete if the organization answered '		or Other Similar Assets.
	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch in furtherance of public service,
	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i	
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		► \$
_	If the organization received or held works of art, histofollowing amounts required to be reported under SFA	· ·	or financial gain, provide the
а	Revenues included in Form 990, Part VIII, line 1		▶ \$
b	Assets included in Form 990, Part X		► \$

Cat No 52283D

Part	Organizations Maintaining Coll	ections of Art, His	tori	<u>cal Treas</u>	ures, or Othe	<u>r Similar As</u>	sets (continued)
3	Using the organization's accession and other ritems (check all that apply)	ecords, check any of th	ie fol	lowing that a	ire a significant ι	ıse of ıts collec	tion	
а	Public exhibition	d	Γ	Loan or ex	change programs			
b	Scholarly research	e	Γ	O ther				
С	Preservation for future generations							
4	Provide a description of the organization's coll- Part XIV	ections and explain hov	v the	y further the	organization's ex	xempt purpose	ın	
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to					nılar	Г Yes	┌ No
Par	Trust, Escrow and Custodial Ar Part IV, line 9, or reported an amo				anızatıon answ	ered "Yes" to	Form	990,
1a	Is the organization an agent, trustee, custodia included on Form 990, Part X?	n or other intermediary	for c	ontributions	or other assets	not	☐ Yes	┌ No
b	If "Yes," explain why in Part XIV and complete	the following table				T		
						Aı	nount	
с	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount on Form	n 990, Part X, line 21?					│ Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV							
Pa	t V Endowment Funds. Complete if							
_		(a)Current Year (b)	Prior '	Year (c)⊺	wo Years Back (d)	Three Years Back	(e)Four	Years Back
1a	Beginning of year balance							
b	Contributions							
c	Investment earnings or losses							
d	Grants or scholarships							
e	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the year e	end balance held as						
а	Board designated or quasi-endowment 🕨							
b	Permanent endowment 🕨							
С	Term endowment ▶							
3a	Are there endowment funds not in the possess	ion of the organization	thata	are held and	administered for	the		
	organization by						Yes	No
	(i) unrelated organizations		•			3a		
_	(ii) related organizations					3a		
	If "Yes" to 3a(II), are the related organizations	·				3	ь	
4	Describe in Part XIV the intended uses of the tVI Investments—Land, Buildings,				Dawk V. June 10			
Pell	t VI Investments—Land, Buildings,	and Equipment. 5						
	Description of investment			Cost or other (investment)	(b)Cost or other basis (other)	(c) Depreciation	(d) B	ook value
1a l	and				3,490,505			3,490,505
b E	Buildings				225,358,850	112,083,02	3 1	13,275,827
c l	easehold improvements				1,411,493	871,79	0	539,703
d E	quipment			· · ·	219,820,198	179,794,88	6	40,025,312
e ()ther	<u>.</u>			17,388,093	2,627,44	7	14,760,646
Tota	.Add lines 1a-1e <i>(Column (d) should equal Forn</i>	n 990, Part X, column (B)	, line	10(c).) .			1	72,091,993
					<u> </u>	Schedule I) (Form	990) 2008

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	-
(a) Description of security or cateory (including name of security)	(b) Book value	(c) Metho	d of valuation - year market value
Financial derivatives and other financial products			
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. Sec	o Form 000 Part V June	12	
			d of valuation
(a) Description of investment type	(b) Book value		year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lii			
(a) Descrip	otion		(b) Book value
Third Party Settlements			8,704,770
Other Receivables			4,726,269
other A R			2,076,244
Deferred Compensation annuities			11,426,775
Other Assets			4,005,847
intercompany receivables			10,930,836
health system depository account			49,429,089
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		<u></u>	91,299,830
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	(, line 25. (b) A mount		
Federal Income Taxes	(b) Amount		
Third Party Settlements	9,499,336		
Self Insurance liability	3,331,166		
Pension Payable	45,620,246		
Deferred Compensation	11,426,775		
Other Liabilities	6,023,302		
Intercompany Debt to Ascension Health	171,621,793		
antonoompung Bobt to Ascension Health	1/1,021,/93		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	247,522,618		

Pai	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	461,383,490
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	469,834,435
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-8,450,945
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-26,100,224
9	Total adjustments (net) Add lines 4 - 8	9	-26,100,224
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	-34,551,169
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue	er Ret	urn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a		
Ь	Donated services and use of facilities	1	
С	Recoveries of prior year grants	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b] [
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
Par	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	s per R	eturn
1	Total expenses and losses per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Losses reported on Form 990, Part IX, line 25 2c		
d	Other (Describe in Part XIV)	_	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	_	
b	Other (Describe in Part XIV)	_	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
Pai	TEXIV Supplemental Information		
Cor	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, P	art XIV,	ines 1b and 2b,

Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
Part XI, Line 8 - O ther Adjustments		Book/Tax difference on sale of buildings 1179353 Transfer to ascension health -2234000 Deferred Pension Costs -26762469 Transfers to/from affiliates 1716892

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493134043990

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

Hospitals

Name of the organization BORGESS MEDICAL CENTER

Employer identification number

38-1360526

Pa	art I Charity Care an	d Certain O	ther Com	munity Benefits a	t Cost (Optional fo	r 2008)			
						•		Yes	No
1a	Does the organization have	a charity care	policy? If "N	lo," skip to question 6	a		1a		
ь	If "Yes," is it a written polic	y?					1b		
2	If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals								
	Applied uniformly to all h	•	Is	Applied uniforml	y to most hospitals				
3	Answer the following based organization's patients	on the charity	care eligibili	ty criteria that applies	to the largest number	of the			
а	Does the organization use Fincome individuals? If "Yes,	•		•			3a		
	Г 100% Г 150%	₆ Г ₂	200%	Cother	<u>%</u>		-		
b	Does the organization use F						3ь		
				350% T ₄₀₀			Jb		
	T 200%	J 300)% 	350% 400	0% Other_	%			
c	If the organization does not determining eligibility for fre test or other threshold, rega	e or discounte	d care Inclu	ude in the description v	whether the organization				
4	Does the organization's poli	cy provide free	or discount	ed care to the "medica	ally indigent"?		4		
5a	Does the organization budge	• •			• =		5a		
ь	If "Yes," did the organizatio	n's charity car	e expenses	exceed the budgeted a	mount?		5b		
	If "Yes" to line 5b, as a rest care to a patient who was el	ult of budget co	nsiderations	s, was the organization	unable to provide free	or discounted	5c		
6a	Does the organization prepa	re an annual c	ommunity be	enefit report?			6a		
6b	If "Yes," does the organizat	ion make it ava	ailable to the	public?			6b		
	Complete the following table worksheets with the Schedu		ksheets prov	vided in the Schedule H	H instructions Do not	submit these			
7	Charity Care and Certain	Other Commu	nıtv Benefits	at Cost					
	•	(a) Number of	(b) Persons				Т		
	Charity Care and Means-Tested Programs	activities or programs (optional)	served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero total ex	
а	Charity care at cost (from worksheets 1 and 2)								
	Unreimbursed Medicaid (from worksheet 3, column a) .								
С	Unreimbursed costs—other means-tested government programs (from worksheet 3, column b)								
d	Total Charity Care and Means-Tested Programs								
e	Other Benefits Community health improvement services and community benefit operations (from (worksheet 4)								
f	Health professions education (from worksheet 5)							_	
g	Subsidized health services (from worksheet 6)						T		
h	Research (from worksheet 7)								
i	Cash and in-kind contributions to community groups (from worksheet 8)								
j 1	Total Other Benefits								
k '	Total (line 7d and 7 ₁)	1		I	1		T		

	rt II Community Building activities) (Optional		(b) Persons served (optional)	(c) Total communit	-	Direct offse revenue		(e) Net commur building expens	nity	(f) Percer total expe	nt of
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	· · · · · · · · · · · · · · · · · · ·										
5	Leadership development and training for community members										
- 6	Coalition building Community health improvement										
	advocacy										
8	Workforce development										
9	Other Total							+			
	rt IIII Bad Debt, Medicar	e. & Colle	ction Prac	l tices (Ontional :	or 2008)						
		<u> </u>		() p	<u>,</u>						
Sect	ion A. Bad Debt Expense									Yes	No
1	Does the organization report by Statement No. 15?			dance with Heathca	re Financia	ıl Manaç	emer	nt Association	1		
2	Enter the amount of the organ			e (at cost)		2	•				
3	Enter the estimated amount o	_			•	3					
_	attributable to patients eligible								1		
4	Provide in Part VI the text of t In addition, describe the costi for including other bad debt ar	ng methodolo	ogy used in d	etermining the amo				•			
Sect	ion B. Medicare					1					
5	Enter total revenue received f					. 5			1		
6	Enter Medicare allowable cost					. 6			1		
7 8	Enter line 5 less line 6—surp Describe in Part VI the extent the costing methodology or so following methods was used	to which any	shortfall rep	orted on line 7 sho	uld be trea				-		
	Cost accounting system	Γc	ost to charge	e ratio	C O ther						
Sect	ion C. Collection Practices										
9a	Does the organization have a	written debt o	collection pol	ıcy?					9a		
9b Pa	If "Yes," does the organization patients who are known to quart IV Management Com	lify for charit	y care or fina	ncial assistance? I	Describe in	Part V I			9b		_
	(a) Name of entity	(b) Description activity of		profit ^c	anizatio % or sto ership %	ck	(d) Officers, directors trustees, or key employees' profit % or stock ownership%	profit	Physiciar : % or sto iership %	oc k
1											
2							\top				
							+				
4											
5							+				
							_				
6											
7											
8											
9											
10											
11							\dashv				
12		+					+				
13							+				
14							+				
		İ									

Part V Facility Information (Required for 2008)									
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Borgess Medical Center 1541 Gull Road Kalamazoo, MI 49048	Х	Х		х		х	х		
Borgess PIPP hospital 411 naomi street Plainwell, MI 49080							х		LTAC

P	art VI S	Supplemental Information (Optional for 2008)
Со	mplete this	part to provide the following information
1	Provide th	e description required for Part I, line 3c, Part I, line 7 , Part III, line 4 , Part III, line 8 , and Part III, line 9b
_		
_		
_		
_		
_		
_		
2	Needs Ass	essment. Describe how the organization assesses the health care needs of the communities it serves
_		
_		
3		lucation of Eligibility for Assistance. Describe how the organization informs and educates patients and persons who may be atient care about their eligibility for assistance under federal, state, or local government programs or under the organization's re policy
_		
4		y Information. Describe the community the organization serves, taking into account the geographic area and demographic its it serves
_		
5		y Building Activities. Describe how the organization's community building activities, as reported in Part II, promote the health munities the organization serves
6		y other information important to describing how the organization's hospitals or other health care facilities further its exempt y promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
_		
_		
7		nization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in the health of the communites served
_		
8	Ifapplicab	le, identify all states with which the organization, or a related organization, files a community benefit report

DLN: 93493134043990 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Grants and Other Assistance to Organizations,

Governments and Individuals in the U.S.

Open to Public **Inspection**

Name of the organization						Employer identif	ication number
BORGESS MEDICAL CENTER						38-1360526	
Part I General Inform	nation on Gran	nts and Assistance	l .			'	
Does the organization main the selection criteria usedDescribe in Part IV the organization	to award the gran	its or assistance?					ר Yes Γ
Form 990, Part IV Part IV and Sche	/, line 21 for an dule I-1 if addit	y recipient that rece	ived more than \$5,00		tes. Complete if the original received in the original receives the contract of the contract o		
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
hospital Hospitality House 527 W South St Kalamazoo, MI 49007	38-2540700	501(c)(3)	27,500				grant
Teen Heart4200 W Michigan Ave Suite 20 Kalamazoo, MI 49001	38-3286201	501(c)(3)	10,000				grant
Southwest Michigan First 3940 Peninsular Dr SE 180 Grand Rapids, MI 49007	38-2853785	501(c)(3)	25,000				grant
Kalamazoo Community Foundation151 S Rose Street Kalamazoo, MI 49001	38-3333202	501(c)(3)	35,000				grant
Greater Kalamazoo United Way709 S Westnedge Kalamazoo, MI 49007	38-1359193	501(c)(3)	45,500				grant
Free and Clear1730 Minor Ave 1520 Seattle, WA 98101		n/a	9,000				grant
Drug Treatment CourT FoundationPO Box 50587 Kalamazoo, MI 49005	01-0770241	501(c)(3)	5,000				grant
Kalamazoo A cademy of Medicine6027 Fairgrove Kalamazoo, MI 49009	38-1655680	501(c)(6)	5,000				grant
2 Enter total number of sect							6
organizations							> 2

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22	
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. See Additional Data Table

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 If grant is for a specific event we usually have a representative attend the function. If it is for non function activities we usually receive a letter detailing our contribution and what it was used for

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DLN: 93493134043990

OMB No 1545-0047

Schedule J (Form 990)

Compensation Information

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Name of the organization
BORGESS MEDICAL CENTER

Employer identification number

38-1360526

Рa	Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First class or charter travel		Housing allowance or residence for personal use			
	▼ Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a w provision of all the expenses described above? If "N			1b	Yes	
2	Did the organization require substantiation prior to rofficers, directors, trustees, and the CEO/Executive			2	Yes	
3	Indicate which, if any, of the following the organizatiorganization's CEO/Executive Director Check all the		·			
	✓ Compensation committee	굣	Written employment contract			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	<u> - - - </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990,	Part VII	I, Section A, line 1a			
а	Receive a severance payment or change of control p	payment	:?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	ne applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must co	mplete	lines 5-8.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," o		•	7		No
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in in Part III					No

Cat No 50053T

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & Incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Paul Spaude	(ı) (ıı)	409,212		85,712	107,392	23,392	625,708	
rıchard felbinger	(1) (11)		32,328	27,696	87,907	17,348	431,354	
pat dyson	(1) (11)	326,880	71,742	30,096	105,720	10,764	545,202	
William Lapenna MD	(1) (11)	1,013,343		19,179		48	1,032,570	
Robert Lapenna MD	(1) (11)			3,664		13,143	869,159	
Mark Noffsinger MD	(1) (11)	622,236		47,392	2,955	13,228	685,811	
Thomas Ryan MD	(1) (11)	716,275		36,166	2,955	11,307	766,703	
Todd Ream MD	(1) (11)			30,717	5,636	11,375	653,728	
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	Part I, Line 1a	An officer is allowed to bring a companion on two travel occasions that the company will pay for and include the cost of that travel in the officer's W-2
	,	Eligible executives participate in a program that provides for supplemental retirement benefits. The payment of benefits under the program, if any, is entirely dependent upon the facts and circumstances under which the executive terminates employment with the organization. Benefits under the program are unfunded and non-vested. Due to the substantial risk of forfeiture provision, there is no guarantee that these executives will ever receive any benefit under the program. Any amount ultimately paid under the program to the executive is reported as compensation on Form 990, Schedule J, Part II, Column B in the year paid. THE FILING ORGANIZATION CONTRIBUTED. TO THE SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN IN THE AMOUNT AS NOTED. Paul Spaude - \$83,450.
_		

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DLN: 93493134043990

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

OMB No 1545-0047

Inspection

Name of the organization BORGESS MEDICAL CENTER

Identifier

Form 990.

Section B,

Identifier

Part VI,

line 12c

Return

Reference

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Employer identification number

38-1360526

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		Borgess Medical Center has a single corporate member, Borgess Health Alliance, Inc

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		Borgess Medical Center has a single corporate member, Borgess Health Alliance, Inc , who has the ability to elect members to the governing body of the Borgess Medical Center

Form 990, Part VI, Section A, line 7b	All decisions that have a material impact to Borgess Medical Center financial information or corporation as a whole are subject to approval by its sole corporate member, Borgess Health Alliance, Inc

Explanation

that any director, principal officer, or member of a committee with governing board delegated powers, who has a

opportunity to disclose all material facts to the directors and members of the committees with governing board

governing board or committee meeting will decide if conflicts of interest exist. Each director, principal officer and

member of a committee with governing board delegated powers annually signs a statement which affirms such person has received a copy of the conflicts of interest policy, has read and understands the policy, has agreed to comply with the policy, and understands that the organization is charitable and in order to maintain its federal tax

Explanation

direct or indirect financial interest, must disclose the existence of the financial interest and be given the

delegated powers considering the proposed transaction or arrangement. The remaining individuals on the

Form 990, Part VI, Section A, line 10		Management, including certain officers, works diligently to complete the Form 990 and attached schedules in a thorough manner. Management presents the Form to the Board, or a designated committee, to review. Prior to filing the return, all Board Members are provided the Form 990 and management team members are available to answer any Board Members questions.		
Identifier	Return Reference	Explanation		
The organization regularly and consistent		The organization regularly and consistently monitors and enforces compliance with the conflict of interest policy in		

		exemption it must engage primarily in activities which accomplish its tax-exempt purpose
ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		In determining compensation of the organization's CEO, the process included a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The executive/compensation committee review ed and approved the compensation. In the review of the compensation, the CEO was compared to other hospitals in the area that hold the same title. During the review and approval of the compensation, documentation of the decision was recorded in the board minutes. The individual was not present when his compensation was decided. In determining compensation of other officers or key employees of the organization, the process included a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The executive/compensation committee review ed and approved the compensation. In the review of the compensations, the other officers or key employees of the organization were compared to other organizations' employees in the area that hold the same title. During the review and approval of the compensation, documentation of the decision was recorded in the

Form 990, Part VI, Section C, line 19	The organization will provide any documents open to public inspection upon request

executive committee minutes

Return Reference

19		request
	1	
ldentifier	Return Reference	Explanation
Form 990, Part III, Line 4a	Community Benefit Report	The roport flustrates the significant degree to which Borgess Medical Center contributes to the postive health status of the communities servers. As a member of Assention Health, the nation's largest Cention health are system, and society as a whole. The goal of Borgess Medical Center to operature the health of individuals, families, and society as a whole. The goal of Borgess Medical Center to the prepartual the health gm son of the church Borgess Medical Center to the dealth was the services of the dealth of the community of

research is also conducted at Borgess Borgess Medical Center utilizes its wiebsite to recruit patients for clinical trials Furthermore, advertising is done on Centerwatch and other research recruiting websites. Medical Education Borgess Medical Center believes that, in order to provide the best health care to the community, its clinical personnel must receive ongoing medical education Classes, seminars, and materials are provided to medical residents and

staff Additionally, symposiums such as for Cardiac and Neurology are offered

ldentifier	Return Reference	Explanation
		Summary Borgess Medical Center furthers its charitable purposes by providing a broad array of services to meet the healthcare needs of patients and organizations in the community. We provide essential medical services to the community, train and recruit healthcare professionals to serve the needs of the broader community, provide appropriate charity services to those patients who are not able to pay for their own healthcare needs, provide services to other organizations that allow them to provide quality services to their patients or constituents, and present education information classes and activities to the community in order to improve its overall health status

ldentifier	Return Reference	Explanation
Form 990, Part VII, Section A		Directors and officers for Borgess Medical Center provide services to Borgess Health Alliance, Inc. and its subsidiaries. Hours worked are not tracked on an entity by entity basis. Therefore, where noted with a "(Sch. O)" reference, directors and officers hours reported on Form 990, Part VII, Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees represent aggregate hours worked per wieck for all entities.

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 2		Financial statements fall under the limited scope audit of Borgess Health which roll up under Ascension Health No individual audit is completed

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 51056K

Schedule O (Form 990) 2008

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2008

Related Organizations and Unrelated Partnerships

Department of the Treasury Internal Revenue Service

(Form 990)

SCHEDULE R

Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. ► See separate instructions.

Name of the organization **Employer identification number** BORGESS MEDICAL CENTER 38-1360526 **Identification of Disregarded Entities** Part I (D) (B) (C) Name, address, and EIN of disregarded entity Legal domicile (state End-of-year assets Direct controlling Primary activity Total income or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Name, address, and EIN of related organization Legal domicile (state Exempt Code section Public charity status Direct controlling Primary activity or foreign country) (if section 501(c)(3)) entity See Additional Data Table

Cat No 50135Y

(A) Name, address, and EIN of related organization	(B) Primary ac	tivity dor (sta for	egal nicile ite or eign intry)	(D) Direct controlling entity	(E) Predominant income(related, investment, unrelated)	(F) Share of total incom	(G) Share of end-of- year assets	(H Disproj alloca	ortionate	(I) Code V—UBI a on Box 20 of		(J Gener mana partn	ral or iging ner?
								Yes	No			Yes	No
						+							
									+				
				1				l					
Part IV Identification of R	alated Ord	anizatione Ta	vable as	a Corporation	n or Trust								
(A)	erated Org				(D)	(E)	(F)		-	G)	/1	1)	
Name, address, and EIN of related org	ganization	(B) Primary activity	((f	(C) al domicile state or oreign ountry)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income		Sha end-o	re of f-year sets	Perce owne	ntage	
Textile Systems Inc 817 Walbridge Kalamazoo, MI49007 38-2705047		Laundry Services	MI		Borgess Medical Center	С	3,757,129		29 1,		100 000 %		
Homewild Medical Buildings Inc 110 Elm Street Jackson, MI49201 38-2411606		Real Estate Rentals		MI	N/A	С							
			+										

(5)

(6)

Part V Tr	ansactions with	n Related	Organizations
-----------	-----------------	-----------	---------------

Pa	Transactions with Related Organizations			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 Du	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to other organization(s)	1b		No
c	Gift, grant, or capital contribution from other organization(s)	1c		No
d	Loans or loan guarantees to or for other organization(s)	1d		No
e	Loans or loan guarantees by other organization(s)	1e		No
f	Sale of assets to other organization(s)	1f		No
g	Purchase of assets from other organization(s)	1 g		No
h	Exchange of assets	1h	Yes	
i	Lease of facilities, equipment, or other assets to other organization(s)	1i		No
j	Lease of facilities, equipment, or other assets from other organization(s)	1j		No
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k		No
1	Performance of services or membership or fundraising solicitations by other organization(s)	11		No
m	Sharing of facilities, equipment, mailing lists, or other assets	1m		No
n	Sharing of paid employees	1n	Yes	
0	Reimbursement paid to other organization for expenses	10	Yes	
p	Reimbursement paid by other organization for expenses	1 p	Yes	
q	O ther transfer of cash or property to other organization(s)	1q	Yes	
r	O ther transfer of cash or property from other organization(s)	1r	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(A) Name of other organization(s) (B) Transaction type(a-r) (C) Amount Involved			
(1)				
See Addi Data	itional a			
Tabl	e			
(2)				
(3)				
(4)				

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

					1							
(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		(E) Share of end-of-year assets			(G) Code V—UBI amount on Box 20 of K-1	(H) General or managing partner?	
			Yes	No		Yes	No		Yes	No		
									R (Form	200) 2000		

Software ID: **Software Version:**

EIN: 38-1360526

Name: BORGESS MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations									
(A) Name, address, and EIN of related organization	(B) Primary Activity	(C) Legal Domicile (State or Foreign Country)	(D) Exempt Code section	(E) Public charity status (if 501(c)(3))	(F) Direct Controlling Entity				
Ascension Health									
PO box 45998 St Louis, MO63134 31-1662309	national health system	мо	section 501(c)(3)	Schedule A, line 11a	N/A				
Borgess Health Alliance Inc									
1521 Gull Road Kalamazoo, MI49048 38-2335286	Health System Parent	MI	section 501(c)(3)	Schedule A, line 11c	Ascension Health				
Borgess Ambulatory Care Corporation					Borgess Health				
1521 Gull Road Kalamazoo, MI49048 38-2468823	Holding Company	MI	section 501(c)(3)		Alliance Inc				
Borgess Foundation					D 11 14h				
1521 Gull Road Kalamazoo, MI49048 23-7222558	Fundraising	MI	section 501(c)(3)		Borgess Health Alliance Inc				
Borgess Nursing Home					D				
537 Chicago Avenue Kalamazoo, MI49048 38-2555589	Residential Care	MI	section 501(c)(3)		Borgess Health Alliance Inc				
Lee Memorial Hospital Corporation					D				
420 W High Street Dowagiac, MI49047 38-1490190	Healthcare Services	MI	section 501(c)(3)		Borgess Health Alliance Inc				
Lee Memorial Foundation					Borgess Health				
420 W High Street Dowagiac, MI49047 38-2860459	Fundraising	MI	section 501(c)(3)		Alliance Inc				
ProMed Healthcare					Borgess Health				
1521 Gull Road Kalamazoo, MI49048 38-3193801	Healthcare Services	MI	section 501(c)(3)		Alliance Inc				
Visiting Nurse & Hospice Services of SW MI					Borgess Health				
	Home Nursing and Rehabilitation Services	MI	section 501(c)(3)		Alliance Inc				
Visiting Nurses Home Care DBA Borgess VNA Home Care					Davisa II as late				
348 North Burdick Kalamazoo, MI49007 38-2717691	Home Healthcare Services	MI	section 501(c)(3)		Borgess Health Alliance Inc				

Form 990, Schedule R, Part V - Transactions with Related Organizations	
(A)	
Name of other organization	

Promed Healthcare

ascension health

(15)

(16)

	(A) Name of other organization	(B) Transaction type(a-r)	(C) A mount Involved (\$)
(1)	BORGESS AMBULATORY CARE CORPoration	P	28,653,143
(2)	BORGESS AMBULATORY CARE CORPoration	0	27,303,643
(3)	Borgess Nursing Home inc	Р	708,681
(4)	Borgess Nursing Home inc	R	612,186
(5)	Borgess Health Alliance inc	R	2,830,280
(6)	bORGESS foundation	R	696,110
(7)	Borgess Foundation	Р	318,248
(8)	Lee Memorial Hospital Corporation	P	4,758,683
(9)	Lee Memorial Hospital Corporation	R	4,181,237
(10)	Promed Healthcare	н	2,484,647
(11)	Promed Healthcare	N	15,645,826
(12)	Promed Healthcare	Р	20,291,385
(13)	Promed Healthcare	0	19,987,823
(14)	Promed Healthcare	R	54,001,071

352,739

2,234,000

Q

Q

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DLN: 93493134043990

OMB No 1545-0172

Department of the Treasury

Internal Revenue Service

Depreciation and Amortization (Including Information on Listed Property)

		>	See separate instruction	s. 🕨 Attach	to your tax r	et urn.			Attachment Sequence No. 67
Name(s) show	wn on return		Business or a	activity to which	this form rel	ates	Iden	t if y ing	number
BORGESS ME	EDICALCEN	TER		·					
D		F - F	Form 990 Pa	•	470		38-1	3605	26
Part I		•	Certain Property Un isted property, comple			nnlete Par	<i>† T</i>		
1 Maximum			s for a higher limit for cert					1	250,000
			ced in service (see instru				-	2	
			y before reduction in limit		uctions)		•	3	800,000
			from line 2 If zero or les		actions;		•	4	000,000
			line 4 from line 1 If zero	•	· · ·	 I filma	•	-	
	y, see instruc	•	ille 4 nom ille 1 11 Zero	or less, efficer - c	J- II IIIai iie C	i iiiiig		5	
Separater	y, see mstruc	tions			· · ·		•		
	() 5			(b) Cost	(business us	e () = 1			
	(a) レ	escription of pro	perty		only)	(c) Ele	ected	cost	
6									
									╛
7 Listed pro	perty Enter	the amount from	ı lıne 29		. 7				
8 Total elec	ted cost of s	ection 179 prop	erty Add amounts in col	umn (c), lines 6	and 7 .			8	
9 Tentative	deduction E	nter the smaller	of line 5 or line 8 .					9	
10 Carryove	r of disallowed	d deduction from	n line 13 of your 2007 Fo	rm 4562 .				10	
11 Business inc	ome limitation	Enter the smaller of	business income (not less tha	n zero) or line 5 (se	ee instructions)			11	
12 Section 1	79 expense o	deduction Add I	ines 9 and 10, but do not	enter more tha	n lıne 11 🕒		•	12	
13 Carryovei	rofdısallowed	d deduction to 2	009 Add lines 9 and 10	, less line 12	. 13				
Note: Do no	ot use Part .	II or Part III L	below for listed proper	ty. Instead, u	se Part V.	<u>'</u>			
Part II	Special De	epreciation A	Allowance and Othe	r Depreciati	on (Do no	t include lis	ted pr	operty	(See instructions)
			lified property (other thar	ı lısted property) placed in s	ervice durin	g the		
	see instruction	•						14	
	-	ction 168(f)(1) e	election				•	15	
		luding ACRS)					•	16	
Part III	MACKS DE	preciation (i	Do not include listed j	ection A	e instructio	ons.)			
17 MACRS d	eductions for	assets placed i	n service in tax years be		008 -		_	17	
			ssets placed in servic			 	ore		
•	_	nts, check hei	•	e during the t			_		
			Service During 200	08 Tax Year				recia	tion System
			(c) Basis for	l lux ioui					
(a) Classi	fication of	(b) Month and	depreciation	(d) Recovery				.	(g)Depreciation
prop		year placed in service	(business/investment use	period	(e) Conven	tion (f)	Metho	d	deduction
		3017100	only—see instructions)						
19a 3-year pr	operty								
b 5-year pr	operty								
c 7 - year pr	operty								
d 10-year									
e 15-yearı	· · · · · · · · · · · · · · · · · · ·								
f 20-year p				25 450			~ /1		
g 25-year h Residenti	· · · · · · · · · · · · · · · · · · ·			25 yrs 27 5 yrs	MM		5/L 5/L		
property	iai reiltai			27 5 yrs	MM		5/L		
i Nonreside	ential real			39 yrs	MM	+	5/L		
property				,	ММ		<u>, </u>		
	Sect io	n C—Assets Plac	ced in Service During 200	8 Tax Year Using	gthe Alterna	ntive Depre	iat ion	Syste	em
20a Class lıfe	ı					9	S/L		
b 12-year				12 yrs			S/L		
c 40-year		L		40 yrs	MM		S/L		
Part IV		y (See instruc							
•		amount from line					•	21	
			14 through 17, lines 19 urn Partnerships and So			ne 21 Enter	here	22	0
23 For asset	s shown abov	e and placed in	service during the curren	-	e				
portion of	the basis att	ributable to sec	tion 263A costs .		23				

Form 4562 (2008) Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and Part V property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No (c) (i) (e) (b) Business/ (d) (h) (a) (g) Basis for depreciation Flected Type of property (list Date placed in investment Cost or other Recovery Method/ Depreciation/ section 179 (business/investment Convention deduction vehicles first) service basis use period cost use only) percentage 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use % % 27 Property used 50% or less in a qualified business use S/L -% S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (a) (b) (c) (d) (e) (f) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 3 Vehicle 4 Vehicle 1 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes No Yes No Yes No Yes No during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? **36** Is another vehicle available for personal use? Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No **38** Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners . . . 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? _ 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) . . . Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization** (b) (e) (d) (f) (c) (a) Date A mortization A mortizable Code A mortization for Description of costs amortization period or

amount section this year beains percentage 42 A mortization of costs that begins during your 2008 tax year (see instructions) 43 A mortization of costs that began before your 2008 tax year 43 44 Total. Add amounts in column (f) See the instructions for where to report 44