

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



OMB No 1545-0047

2008

DLN: 93493133022380

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

			yea	C Name of organization	oo and ending 06-30-20	109	D Employer ider	ntification number		
		oplicable Please		NOBLE NETWORK OF CHARTER SCHO	OOLS		36-4241970			
_	tress cha	label	or	Doing Business As			E Telephone nu			
Naı —	me chan	nge print type.					(772) 279 6	905		
Inıt	ial retur	n Specif Instru		Number and street (or P O box if ma	aıl ıs not delivered to street add	ress) Room/suite	(773) 278-6 G Gross receipts			
Ter	mınatıoı			1 NORTH STATE STREET			C C. 055 T. C. C. Pt.	φ 32,7 31,133		
– _{Am}	ended r	eturn		City or town, state or country, and Z	IP + 4	I				
— App	olication	pending		CHICAGO, IL 60602						
		F	Nan	ne and address of Principal Offic	er	H(a) Is the	s a group return	for		
		MI	СНА	EL MILKIE		affilia		⊤Yes ▼ No		
				TH STATE STREET 7TH FL GO,IL 60602						
r Ta	x-exem			(3) ◄ (insert no)	or	1 ' '	l affiliates include	· · ·		
		•			,, , , , , , , , , , , , , , , , , , , ,		o," attach a list p Exemption Nur	See instructions)		
ı w	eb site	e: ► WWW NO	BLEN	NETWORK ORG		H(c) Grou	p Exemption Nui	iliber F		
/ Tun	o of ora	anization 🔽 Cor	norat	ion		Voor of Fo	rmation 1999 M s	State of legal domicile IL		
Тіур	e or org	anization je Cor	porat	ion trust association other		L real of For	imation 1999 M s	state of legal doffficile. IL		
Pa	rt I	Summary								
		-		e organization's mission or most	_					
sovemance s	1			ter School was established to pro o who want to build a foundation		orous, college-	prep education fo	or students		
<u> </u>		tinoughout en	reag	o who want to band a loandation	ior conege success					
ē.	2	Check this bo	x I	ıf the organization discontinued i	ts operations or disposed	of more than 2	5% of its assets			
5			,	nembers of the governing body (i				16		
ð			_	ident voting members of the gove				14		
ž.				nployees (Part V, line 2a)		10,		326		
<u> </u>							_			
Acumines				lunteers (estimate if necessary)						
•		-		ted business revenue from Part \	, , , , , , , , , , , , , , , , , , , ,		/а 7b	0		
	В	Net unrelated	Dusi	ness taxable income from Form 9	990-1, lille 34	D.:i-		C		
	_					or Year	Current Year			
a)	8			d grants (Part VIII, line 1h) .		•	21,329,755	30,388,793		
in in	9	_		revenue (Part VIII, line 2g) .		•	1,098,626	1,986,049		
Revenue	10			ne (Part VIII, column (A), lines :			415,528	125,536		
_	11			art VIII, column (A), lines 5, 6d			305,261	280,781		
	12	Total revenue	e — a c	dd lines 8 through 11 (must equa	al Part VIII, column (A), l	ine	23,149,170	32,781,159		
	13		ımıla	ar amounts paid (Part IX, column	(A), lines 1-3)			0		
	14			or for members (Part IX, column (0		
	15	·		ompensation, employee benefits	•	: 5-				
8		10)		inpensation, employee belleties	(rare 1x, coramii (x,), mes		11,195,703	17,782,697		
Expenses	16a	Professional	fund	raising fees (Part IX, column (A)	, line 11e)			0		
<u>ਵੇ</u>	ь	(Total fundraisir	ng exi	penses, Part IX, column (D), line 25 <u>122</u>	2,463					
ш	17			[Part IX, column (A), lines 11a-1	·		12,078,782	13,707,381		
	18	•		add lines 13–17 (must equal Pa)	23,274,485	31,490,078		
	19			penses Subtract line 18 from line			-125,315	1,291,081		
88						Beginni	ng of Year	End of Year		
net Assets of Fund Balances	20	Total assets	(Par	t X. line 16)			45,583,496	55,983,840		
9 TE			•	•				· · ·		
<u> </u>	21			Part X, line 26)			30,184,955	39,294,218		
	22			d balances Subtract line 21 fron	n IIne 20		15,398,541	16,689,622		
Pai	rt II	Signature								
				rgury, I declare that I have examined the correct, and complete Declaration of pre-						
Plea	se	*****				2010-	-05-01	·		
Sign		Signature of	office	er		Date	03 01			
Here	2	Mark Leon C	hief F	Financial Officer						
		Type or print								
		Dreparer's			Date	Check If	Preparer's PTIN (See Gen Inst)		
		Preparer's signature	AMES	G QUAID		self- empolyed		,		
۱۹	l	, F								
	arer'e	Eirm's n= /		A OCTOON DETON DEDUCA ADDATES	EIN Þ					
	arer's Only	Firm's name (or if self-employed),)			EIN 🕨			
	I	,),	OSTROW REISIN BERK & ABRAMS 455 N CITYFRONT PLAZA DR STE 2				2) 670 7444		
Prepa	I	ıf self-employed),)			Phone no (31	.2) 670-7444		

Part III Statement of Program Service Accomplishments (See the instructions.)

4e	Total program service expenses \$	27,026,236	Must equal Part IX,	. Line 25, column (B).	
4d	Other program services (Describe in (Expenses \$	Schedule O) including grants of 9	\$) (Revenue \$)
4 c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
	CHANGES TO IMPROVE THEIR LIVES THE NE				
4a	(Code) (Expenses \$ THE NOBLE NETWORK OF CHARTER SCHOOLS HIGH SCHOOL, WHICH OPENED IN 1999 THE	S WAS ESTABLISHED FOR			
4	Describe the exempt purpose achieve Section 501(c)(3) and (4) organization others, the total expenses, and revenu	ns and 4947(a)(1) tr	usts are required to r	eport the amount of grants and a	
	services?	chedule O			Yes ▼ No
3	If "Yes," describe these new services of Did the organization cease conducting		changes in how it cor	nducts any program	_
2	the prior Form 990 or 990-EZ?		· · · · · ·		Yes 🔽 No
2	Did the organization undertake any sig	unificant program ser	wices during the year	which were not listed on	
1 See A	Briefly describe the organization's mission				

art IV	Checklist of	Required	Schedules
--------	--------------	----------	------------------

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section $501(c)(4)$, $501(c)(5)$, and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		No
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 on Part IX, column (A), line $2?$ If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section $501(c)(3)$ and $501(c)(4)$ organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I			No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		No
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		No
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Finite the number reported in Box 3 of Form 10.98, Annual Summary and Transmitted 1	Pai	t V Statements Regarding Other IRS Filings and Tax Complian	ce				
b Enter the number of Forms W-2G included in line 1a. Enter-0- if not applicable c Dut the organization comply with backup withholding rules for reportable payments to senders and reportable gamming (pammings) or prize with reservance of the prize						Yes	No
b Enter the number of Forms W-26 included in line 1a Enter-0-intot applicable c Due the organization comply with backup withholding rules for reportable payments to evenders and reportable gaming (gambling) winnings to prize winners? 2 Enter the number of employees reported on form W-3, Transmitter of Wage and Tax Stewments flied for the calendar year ending with or within the year covered by this return. 3 Stewments flied for the calendar year ending with or within the year covered by this return. 3 Did the organization have currelated business greas income of \$1,000 or more during the year covered by the World's the sum of mice 12 and 22 as greater than 20, you may be expended to efficient the return. 3 Did the organization have currelated business greas income of \$1,000 or more during the year covered by the World's the sum of the form that year? If Wo "provide an explanation in Schedule 0" At any time during the calendar year, did the organization have an interest in in Schedule of World's Covered and the Covered and Schedule of World's Covered and Schedule of World's Schedule of	1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
b Enter the number of Forms W-20 included in line 1a Enter-0- find applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gamming (applicable) with the programming of the pro		of U.S. Information Returns. Enter -0- if not applicable					
c Did the organization comply with backup withholding rules for reportable payments to venders and reportable gamming (gambling) within packup withholding rules for reportable payments to venders and reportable gamming (gambling) within packup within pac			1a	10			
againing (gambing) wannings to prize winners? 2	b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
The factor than number of employees respected on Form W-3, Transmitted Mage and Tax Scarements field for the calendar year ending with or within the year covered by the 2 3 326 Notes of the same of time. It am 20 years are set of the same of time. It am 20 years greater than 250, year may be required to e-fire this return. 20 b If at least one is reported in 29, did the organization file all required federal employment tax returns? Notes of the same of time. It am 20 years greater than 250, year may be required to e-fire this return. 30 b If the organization have unrelated business gross income of \$1,000 or more duming the year covered by this return? 31 b If Yes, has it filed a Form 990-7 for this year? If Wo," provide an explanation on Schedule 0. 32 b If Yes, has it filed a Form 990-7 for this year? If Wo," provide an explanation on Schedule 0. 33 b If Yes, has it filed a Form 990-7 for this year? If Wo," provide an explanation on Schedule 0. 33 b If Yes, has it filed a Form 990-7 for this year? If Wo," provide an explanation on Schedule 0. 34 A At any time duming the calendar year, did the organization have an interest in, or a significant or other nutrionity over, a financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country. 35 b If Yes, onter the name of the foreign country. 36 b If Yes, onter the name of the foreign country. 37 b If Yes, onter the name of the foreign country. 38 b If Yes, onter the name of the foreign country. 39 b If Yes, onter the name of the foreign country. 30 b If Yes, onter the name of the foreign country. 30 b If Yes, one of the did the organization that it was or is a party to a prohibited tax shelter transaction? 30 b If Yes, one of the did the organization that were not tax deductible? 30 b If Yes, one of the supporting does or services in exchange for any quiet pro quie calendary. 31 b If Yes, id did the organization notify the donor of the value of the goods or services of any quiety or	С		to ven	dors and reportable	4-		
Statements field for the calendar year ending with or within the year covered by this return. It at least one is reported in 2a, did the organization file all required federal employment tax returns? Note: If the sour of hine 2 and 2 as greater than 250, you may be required to enhether return. 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 3b If "Year," has it filed a form 990-T for this year? If "Wo," provide an explanation in Schedule 0. 3b If "Year," has it filed a form 990-T for this year? If "Wo," provide an explanation in Schedule 0. 3c A tain the during the calendar year, did the organization have an interest in rar a signature or other authority over, a financial account; a filed of the control of the cont	3 -		i ·		10		
b Ist least tons is reported in 2a, did the organization its all required federal employment tax returns? Note: If the sum of iness Je and 2a is greater than 250, you may be required to e-file this return. Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this eticins? If the sum of iness Je and 2a is greater than 250, you may be required to e-file this return. Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this eticins? If the sum of the form 990-T for this year? If No, provide an explanation in Schedule 0. 3b 17 ves., has it filed a form 990-T for this year? If No, provide an explanation in Schedule 0. 3b 17 ves., has it filed a form 990-T for this year? If No, provide an explanation in Schedule 0. 3c 17 ves., has it filed a form 990-T for this year? If No, provide an explanation in Schedule 0. 3c 18 ves.	za	Statements filed for the calendar year ending with or within the year covered by this		326			
13 Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 14 A tany time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account; securities account) or other financial account in a foreign country (such as a bank account; securities account) or other financial affection in a foreign country (such as a bank account; securities account) or other financial affection in a foreign country (such as a bank account; securities account) or other financial affection in a foreign country (such as a bank account; securities account) or other financial affection in a foreign country (see the instructions for exceptions and filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. 15 If "Yes," enter the name of the foreign country (see the instructions for exceptions and filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. 15 If "Yes," to Sa or Sb, did the organization hile form 8886-T, Disclosure by Tax-Feering Entity Regarding Prohibited Transaction? 16 Dud the organization solicit any contributions that were not tax deductible? 17 Organizations that may receive deductible contributions under section 170(c). 18 Dud the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? 19 If "Yes," did the organization include with every solicitation an express statement that such contributions of \$75 or more? 20 Dud the organization and provide goods or services in exchange for any quid pro quo contribution of \$75 or more? 21 If "Yes," did the organization include with every solicitation an express of the provided? 22 Dud the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to the organization of the violation of th	b						
b If Yes, has it filed a Form 990. T for this year? If Wa "provide an explanation in Schedule O. 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over a financial account; in a foreign country (such as a bank account, as cunties account, or other financial accountry). b If Yes, "enter the name of the foreign country (such as a bank account, securities account, or other financial accountry). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a No b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 6b Did the organization solicit any contributions that were not tax deductible? 6c Did the organization solicit any contributions that were not tax deductible? 6d Did the organization include with every solicitation an express statement that such contributions or gift were not tax deductible? 6c Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? 6 Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? 6 Did the organization at all, exchange, or otherwise dispose of tangible personal property for which it was required to file Form \$222 or the services or the services or tangible personal property for which it was required to file Form \$222 or the services or tangible personal property for which it was required to file Form \$222 or the services or tax personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 Did the organization during the year, pay premiums, directly or indirectly, to na personal benefit contract? 7 Did the organization of qualified intellectual property, did the organization file Form \$699 as required? 9 Section \$01(c)(3) and other sponsoring organizations mantaining dioner advised funds. 9 Did the	22	- ''			2b	Yes	
4a A lary time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country with the country of the instructions for exceptions and filing requirements for Form 1D F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5c If "Yes," to 5s or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If "Yes," to 5s or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5c If "Yes," to 5s or 5b, did the organization include with every solicitation an express statement that such contributions or girls were not tax deductible? 6c Did the organization solicit any contributions under section 170(c). a Did the organization provide goods or services in exchange for any quid pro-quo contribution of \$75 or more? 7c Organizations that may receive deductible contributions under section 170(c). a Did the organization self, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282. b If "Yes," indicate the number of Forms 8282 filed during the year. 7d If Did the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7e No 7f Did the organization of qualified intellectual property, did the organization file a Form 1998-C as required? 7f Did the organization of qualified intellectual property, did the organization file a Form 1998-C as required? 7g For all contributions of qualified intellectual property, did the organization file a Form 1998-C as required. 8 Section 501(c)(3) and other sponsoring organizations man		return?			3a		No
over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts)? b If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax sheller transaction at any time during the tax year? 5b In No Did any texable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes," to 5a or 5b, did the organization file Form 8856-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 6a Did the organization solicit any contributions that were not tax deductible? 6b If "Yes," did the organization inclids with every solicitation an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any cuit grow quite production of 575 or more? 7c Did the organization notify the donor of the value of the goods or services provided? 6d If "Yes," did the organization of the value of the goods or services provided? 7b If Old the organization during the year, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 6d If "Yes," indicate the number of Forms 8282 filed during the year 7c No 9 For all contributions of qualified intellectual property, did the organization file a Form 1998-C as required? 7d No 9 For all contributions of qualified intellectual property, did the organization file a Form 1998-C as required? 8 Section \$51(c)(2) and other sponsoring organizations, and other vehicles, did the organization file a Form 1998-C as required? 9 Did the organization make a distribution to a donor, donor advised funds. 10 Did the organization make a distribution is under section 4966? 10 Did the organization make any taxable distri	Ь				3b		
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b No c 1f Yea, "10 Sa or 59, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 6b Did the organization solicit any contributions that were not tax deductible? 6c Did the organization solicit any contributions that were not tax deductible? 6d Dif Yea, "did the organization include whe very solicitation an express statement that such contributions or gifts were not tax deductible? 6d Dif Yea, "did the organization to the value of the goods or services provided? 6d Dif Yea," indicate the number of Forms 8282 filed during the year 6 Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 6 Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 No 9 For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7 No 9 For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7 No 9 For all contributions of organization file form 8890 as required? 9 Section 501(c/3) and other sponecoring organizations maintaining donor advised funds and section 500(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have a distribution to a donor, donor advised funds. 10 Did the organization make any taxable distribution under section 49667 9 Did the organizatio	4a	over, a financial account in a foreign country (such as a bank account, securities a	-	•	4a		No
Financial Accounts. 5 Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 Was the organization aparty to a prohibited tax shelter transaction? 5 D Id any texable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 D If "Yes," to 5 a or 5 b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 6 D If the organization solicit any contributions that were not tax deductible? 6 D Id the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). 8 D Id the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? 7 D If "Yes," did the organization notify the donor of the value of the goods or services provided? 7 D If the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 8 D Id the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 D In the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 D In the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 D In the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 D In the organization, during the year, pay premiums, directly or indirectly, to pay premiums on a personal benefit contract? 7 D In the organization of qualified intellectual property, did the organization file Form 8899 as required? 7 D In the organization of qualified intellectual property, did the organization file Form 8899 as required? 8 Section 501(c)(3) and other sponsoring organizations maintaining don	b	If "Yes," enter the name of the foreign country					
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes," to 5a or 5b, did the organization file form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5c Did the organization solicit any contributions that were not tax deductible? 6d Did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). 8 Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? 9 Lif "Yes," did the organization into the donor of the value of the goods or services provided? 1 Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 1 Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 9 Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 9 For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 9 For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organizations maintaining donor advised funds. 9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. 10 Did the organization make any taxable distributions under section 4966? 9a Did the organization make any taxable distribution to a donor, donor advised, or related person? 9 Section 501(c)(12) organizations Enter 1 Initiation fees and capital contributions included on Part VIII, line 12. 10 Did the organization make any taxable distribution or advisor, or related person? 10 Di			Report o	of Foreign Bank and			
c If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5c	5a	Was the organization a party to a prohibited tax shelter transaction at any time dur	ing the	tax year?	5a		Νο
Tax Shelter Transaction?	Ь	Did any taxable party notify the organization that it was or is a party to a prohibited	l tax sl	nelter transaction?	5b		Νo
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? .	c		pt Entil	ty Regarding Prohibited	5c		
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any guid pro quo contribution of \$75 or more? 5 Dif "Yes," did the organization notify the donor of the value of the goods or services provided? 6 Dif "Yes," did the organization notify the donor of the value of the goods or services provided? 7 Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 6 Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 Polyon of Did the organization, during the year, receive any funds, directly or indirectly, on a personal benefit contract? 7 Polyon of Did the organization, during the year, receive any funds, directly or indirectly, on a personal benefit contract? 7 Polyon of Did the organization, during the year, receive any funds, directly or indirectly, on a personal benefit contract? 7 Polyon of Did the organization, during the year, receive any funds, directly or indirectly, on a personal benefit contract? 7 Polyon of Did the organization during the year, receive any funds, directly or indirectly, on a personal benefit contract? 7 Polyon of Did the organization, during the year, receive any funds, directly or indirectly, on a personal benefit contract? 7 Polyon organization organization directly organization file a Form 1098-C as required? 7 Polyon organization organization manitaning donor advised funds and section 509(a)(3) as supporting organizations. Did the supporting organizations maintaining donor advised funds. 8 Did the organization make any taxable distributions under section 4966? 9 Polyon organization organizations. Enter 9 Intriation fees and capital contributions included on Port VIII, line 12. 9 Polyon	6a				6a		Νο
7 Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? c Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7 Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7 Did the organization of qualified intellectual property, did the organization file a Form 1098-C as required? 7 Did the organization of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7 Did the organization. Organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organizations maintaining donor advised funds and section 509(a)(3) supporting organization make any taxable distributions under section 4966? 9 Did the organization make a distribution to a donor, donor advised funds. 10 Did the organization make any taxable distributions under section 4966? 9 Did the organization make any taxable distributions under section 4966? 9 Did the organization make and taxable distri	ь						
a Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form \$2.82? d If "Yes," indicate the number of Forms \$2.82 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? f Did the organization of qualified intellectual property, did the organization file Form 8899 as required? 7 No g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7 No 8 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9 Section 501(c)(3) and other sponsoring organizations under section 4966? 9 Did the organization make a distribution to a donor, donor advised funds. a Did the organization make and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations Enter a Gross income from embers or shareholders 11 Section 501(c)(12) organizations Enter a Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 11b		were not tax deductible?			6b		
more?							
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	а		ntrıbut	ion of \$75 or	7a	-	N o
file Form 8282?	b	If "Yes," did the organization notify the donor of the value of the goods or services	provide	ed?	7b		
d If "Yes," indicate the number of Forms 8282 filed during the year	c		erty for	which it was required to	70		N o
e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	d		 7d		, c		N 0
benefit contract?	_	11 Yes, mareate the number of forms of of med during the year.					
p For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	е			niums on a personal	7e		Νο
h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	f	Did the organization, during the year, pay premiums, directly or indirectly, on a per-	sonal b	enefit contract?	7f		Νo
section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966?	g	$For all \ contributions \ of \ qualified \ intellectual \ property, \ did \ the \ organization \ file \ Formation \ for \ property \ for \ p$	8899	as required?	7g		
8 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	h		file a F	form 1098-C as	7h		
supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	•	and se	ction 509(a)(3)			
9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966?		excess business holdings at any time during the	spons	oring organization, have	8		
Did the organization make any taxable distributions under section 4966?	9	·					
Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations Enter a Gross income from members or shareholders	а	Did the organization make any taxable distributions under section 4966?			9a		
a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations Enter a Gross income from members or shareholders	b	Did the organization make a distribution to a donor, donor advisor, or related perso	n? .		9b		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations Enter a Gross income from members or shareholders	10	Section $501(c)(7)$ organizations. Enter					
facilities 11 Section 501(c)(12) organizations Enter a Gross income from members or shareholders	а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
a Gross income from members or shareholders	Ь		10b				
a Gross income from members or shareholders	11	Section 501(c)(12) organizations Enter					
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	а		 11a				
b If "Yes," enter the amount of tax-exempt interest received or accrued during the	b	· · · · · · · · · · · · · · · · · · ·	;				
126	12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıeu (of Form 1041?	12a		
jeui i i i i i	b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

Yes

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Go	verning Body	and Management	

	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below processes, or changes in Schedule O. See instructions.	, desc	ribe the circumstances,				
1a	Enter the number of voting members of the governing body	1a	16	5			
Ь	Enter the number of voting members that are independent	1b	14	ļ.			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2		No	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?						
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?						
5	Did the organization become aware during the year of a material diversion of the organization	5		Νo			
6	Does the organization have members or stockholders?			6		No	
7a	Does the organization have members, stockholders, or other persons who may elect governing body?			7a		No	
Ь	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		No	
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ui	ndertaken during the				
а	the governing body?			8a	Yes		
Ь	each committee with authority to act on behalf of the governing body?			8b	Yes		
9a	Does the organization have local chapters, branches, or affiliates?			9a		Νo	
b	If "Yes," does the organization have written policies and procedures governing the adaffiliates, and branches to ensure their operations are consistent with those of the or			9b			
10	Was a copy of the Form 990 provided to the organization's governing body before it was describe in Schedule O the process, if any, the organization uses to review the			10	Yes		
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A the organization's mailing address? If "Yes," provide the names and addresses in Sc	,		11		No	

Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 \cdot .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		No
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c		Νο
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14		Νo
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed IL
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. vanother's website.
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization MARK LEON
- 1 NORTH STATE STREET 7TH FLOOR
 - CHICAGO, IL 60602
 - (773) 278-6895

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- * List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- * List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- * List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- * List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i	·	Posit	(C) chec	:k al				(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)		Estimated amount of other compensation from the organization and related organizations
							_			

Part VII Continued

		(C) Position (check all that apply)							(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			-							
			-	\vdash			\vdash			
							-			
							\vdash			
		-								
							\vdash			
1b Total							-	1,129,243	3 (132,313
2 Total number of individuals (including	those in 1	a) who	70.01	ved	mor	e thai	n ¢ 1	00 000 in reportabl	Δ	1

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►11

				110
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3		Νο
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
			- 0	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		Νo

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation		
WHEELER KEARNS ARCHITECTS 343 SOUTH DEARBORN STREET SUITE 200 CHICAGO, IL 60604	ARCHITECT SERVICES	295,398		
BELL BOYD LLOYD LLP 70 WEST MADISON ST SUITE 3300 CHICAGO, IL 60602	LEGAL SERVICES	365,662		
Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation				

Ves No

Par VIII		Statement of Revenue				
			(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated campaigns 1a		Revenue		312, 313, 01 31
ants	ь	Membership dues	_			
gr.	С	Fundraising events				
म इ.स.	d	1c Related organizations1d	_			
Contributions, gifts, grants and other similar amounts	e	Government grants (contributions) 1e 24,175,25	5			
tíon ar sí	f	All other contributions, gifts, grants, and 6,213,538 similar amounts not included above		i		
ribu At		1 f	_			
a di	g	Noncash contributions included in lines 1a-1f \$				
Ow	h	Total (Add lines 1a-1f)	30,388,793			
		Business Code	e			
emué	2a	STUDENT FEES	634,306	634,306		
Rev	b	TEXTBOOK SALES	329,634	329,634		_
ACe	c d	SCHOOL LUNCH FEES	1,022,109	1,022,109		
38	e		1			+
Program Service Revenue	f	All other program service revenue				
₽	g	Total. Add lines 2a-2f				
	3	► \$ 1,986,049 Investment income (including dividends, interest				
		other sımılar amounts)	125,536			125,53
	4	Income from investment of tax-exempt bond proceeds .	. 0			
	5	Royalties	0			
		(ı) Real (ıı) Personal				
	6a b	Gross Rents Less rental	_			
	c	expenses Rental income 163,321	-			
	d	or (loss) Net rental income or (loss)	163,321			163,32
			<u>▶</u>			103,32
	7a	(i) Securities (ii) Other Gross amount from sales of assets other				
	ь	than inventory Less cost or other basis and sales expenses				
	с	Gain or (loss)				
	d	Net gaın or (loss)	•			
	8a	Gross income from fundraising events (not including				
Other Revenue		\$ of contributions reported on line 1c) See Part IV, line 18 Attach Schedule G if total exceeds \$15,000				
-	ь	Less direct expensesb	-			
ġ	С	Net income or (loss) from fundraising events .	0			
	9a	Gross income from gaming activities See part IV, line 19 Complete Schedule G if total exceeds \$15,000				
	b c	Less direct expensesb Net income or (loss) from gaming activities	0			
	10a	Gross sales of inventory, less returns and allowances .				
	b c	Less cost of goods sold b	<u> </u>			
		Miscellaneous Revenue Business Code				
	11a	TECHNOLOGY REIMB	56,420			56,42
	Ь	MISCELLANEOUS	61,040			61,04
	C		+			
	d	All other revenue Total. Add lines 11a-11d	1			
	e	\$ 117,46				
	12	Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e	32,781,159	1,986,049		406,3

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).							
Do r	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses		
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0					
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0					
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	0					
4	Benefits paid to or for members	0					
5	Compensation of current officers, directors, trustees, and key employees	515,283	178,745	336,538			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0					
7	Other salaries and wages	14,570,798	12,667,178		108,126		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	654,146	556,824	96,381	941		
9	Other employee benefits	1,416,281	1,227,292	187,159	1,830		
10	Payroll taxes	626,189	494,604	130,313	1,272		
11	Fees for services (non-employees)				_		
а	Management	0					
Ь	Legal	0					
c	Accounting	55,000		55,000			
d	Lobbying	0					
e	Professional fundraising See Part IV, line 17	0					
f	Investment management fees	0					
g	Other	0					
12	Advertising and promotion	97,347	35,910	61,437			
13	Office expenses	307,468	210,193	97,275			
14	Information technology	32,866	31,664	1,202			
15	Royalties	0					
16	Occupancy	1,374,734	1,355,808	18,926			
17	Travel	7,579	500	7,079			
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0					
19	Conferences, conventions and meetings	0					
20	Interest	1,328,739	1,328,100	639			
21	Payments to affiliates	0					
22	Depreciation, depletion, and amortization	1,527,436	1,476,576	50,860			
23	Insurance	181,099	167,377	13,722			
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)						
а	PUPIL TRANSPORTATION	184,970	184,148	822			
b	BUILDING SECURITY	111,401	111,401				
c	SCHOOL LUNCH PROGRAM	1,239,245	1,210,088	29,157	_		
d	BAND	105,785	105,785				
e	FIELD STUDIES	316,103	245,845	70,258			
f	All other expenses	6,837,609	5,438,198	1,389,117	10,294		
25	Total functional expenses. Add lines 1 through 24f	31,490,078	27,026,236	4,341,379	122,463		
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	. , .			Pro 990 (2008)		

Dart V	Balance	Shoot
Part X	Balance	Sheet

					(A) Beginning of year		(E End of	
	1	Cash—non-interest-bearing				1		7
	2	Savings and temporary cash investments			6,887,249	2		8,657,351
	3	Pledges and grants receivable, net	5,842,364	3		3,889,505		
	4	Accounts receivable, net			582,450	4		1,721,916
	5	Receivables from current and former officers, directors, trustees other related parties Complete Part II of Schedule L				5		
	6	Receivables from other disqualified persons (as defined under se persons described in section 4958(c)(3)(B) Complete Part II of S	ction	4958(f)(1)) and		6		
	7	Notes and loans receivable, net				7		
	8	Inventories for sale or use				8		
92	9	Prepaid expenses and deferred charges			101,455	9		191,579
Assets	10a	Land, buildings, and equipment cost basis	10a	38,467,018				
•	ь	Less accumulated depreciation Complete Part VI of Schedule D	10a	3,238,200		10c	3	5,228,818
	11	Investments—publicly traded securities				11		
	12	Investments—other securities See Part IV, line 11 Complete Pa	rt VII	of		12		
	13	Investments—program-related See Part IV, line 11 Complete Part of Schedule D .	ī		13			
	14	Intangible assets				14		
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D	6,722,091	15		6,294,671		
	16	Total assets. Add lines 1 through 15 (must equal line 34)			45,583,496	16	5	5,983,840
	17	Accounts payable and accrued expenses .			1,783,693	17		2,930,715
	18	Grants payable				18		
	19	Deferred revenue	1,547,529	19		1,119,867		
	20	Tax-exempt bond liabilities	25,505,450	20	2	4,983,357		
e S	21	Escrow account liability Complete Part IV of Schedule D		21				
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
- 23		persons Complete Part II of Schedule L				22		
	23	Secured mortgages and notes payable to unrelated third parties			866,096	23		5,649,046
	24	Unsecured notes and loans payable				24		
	25	Other liabilities Complete Part X of Schedule D			482,187	25		4,611,233
	26	Total liabilities. Add lines 17 through 25	30,184,955	26	3	9,294,218		
ф —		Organizations that follow SFAS 117, check here ► ✓ and complethrough 29, and lines 33 and 34.	ete lir	nes 27				
ant	27	Unrestricted net assets			6,469,273	27		6,200,034
Balance	28	Temporarily restricted net assets			8,929,268	28	1	0,489,588
둳	29	Permanently restricted net assets				29		
r Fund		Organizations that do not follow SFAS 117, check here ► ☐ and lines 30 through 34.	d comp	olete				
S O.	30	Capital stock or trust principal, or current funds				30		
ě	31	Paid-in or capital surplus, or land, building or equipment fund .				31		
Assets	32	Retained earnings, endowment, accumulated income, or other fur				32		
Net	33	Total net assets or fund balances			15,398,541	33	1	6,689,622
z —	34	Total liabilities and net assets/fund balances			45,583,496	34	5	5,983,840
Pa	rt XI	Financial Statements and Reporting						
							Yes	No

Dart YT	Financial	Statements	and Reporting

	_			
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

DLN: 93493133022380

Employer identification number

SCHEDULE A (Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Open to Public Inspection

10BL	E NETW	ORK OF CHART	ER SCHOOLS										
									-424197				
	rt I			harity Status (to be co					Instruct	ions)			
he	organı: —			ation because it is (Please									
1	<u> </u>	A church, convention of churches, or association of churches described in Section 170(b)(1)(A)(i).											
2	굣	A school described in Section 170(b)(1)(A)(ii). (Attach Schedule E)											
3	Г	A hospital	or a cooperative	e hospital service organizati	on descri	bed in Sec	tion 170(b)(1)(A)(i	ii). (Attac	h Schedu	le H)		
4	Γ	A medical research organization operated in conjunction with a hospital described in Section 170(b)(1)(A)(iii). Enter the											
		hospital's name, city, and state											
5	Γ	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
		Section 170(b)(1)(A)(iv). (Complete Part II)											
6	Γ	A federal, s	tate, or local go	overnment or governmental	unıt desci	rıbed ın Se	ction 170	(b)(1)(A)	(v).				
7	Γ	An organiza	ation that norma	ally receives a substantial p	art of its	support fro	om a gove	rnmental ι	ınıt or fror	n the gene	eral pub	lıc	
		described i	n Sect ion 170(o)(1)(A)(vi) (Complete Par	tII)								
8	Γ	A communi	ty trust describ	oed in Section 170(b)(1)(A)	(vi) (Com	nplete Par	tII)						
9	Γ	An organiza	ation that norma	ally receives (1) more than	3 3 1/3% 0	of its supp	ort from c	ontributior	ıs, membe	rship fees	s, and g	ross	
		receipts fro	m activities rel	lated to its exempt functions	s—subject	to certair	n exceptio	ns, and (2) no more	than 331/	′3% of		
		ıts support	from gross inve	estment income and unrelate	ed busines	ss taxable	ıncome (less sectio	on 511 tax	x) from bu	sinesse	S	
		acquired by	the organization	on after June 30, 1975 See	Section 5	i09(a)(2).	(Complet	e Part III)				
10	Γ	An organiza	atıon organızed	and operated exclusively to	test for p	ublic safe	ty See S e	ect ion 509((a)(4). (S	ee instruc	tions)		
11	Γ	An organiza	atıon organızed	and operated exclusively fo	r the bene	fit of, to p	erform the	e functions	of, or to d	arry out t	he purp	oses of	
				orted organizations describe						Section 5	09(a)(3	3).Check	
		the box that describes the type of supporting organization and complete lines 11e through 11h a											
_	_	·		• • • • • • • • • • • • • • • • • • • •			•	-	d				
e	ı	•		rtify that the organization is agers and other than one or			•			•	•		
		section 50		agers and other than one or	more pub	nely supp	orica orga	111124110113	acsembed	III Section	1303(4	/(1/01	
f		If the orgar	nization receive	d a written determination fro	m the IRS	5 that it is	a Type I,	Type II o	r Type III	supportir	ng organ	nization <u>,</u>	
		check this						6.11					
g		following pe		as the organization accepte	d any gift	or contrib	ution from	any of the	!				
				r indirectly controls, either a	alone or to	ogether wi	th person:	s describe	d ın (ıı)		Ye	s No	
			•	ng body of the the supported		-	·		. ,	11g		No	
			· -	erson described in (i) above	_					11g(No	
				ty of a person described in (bove?				11g(No	
h				mation about the organizatio			supports				/		
			J	,	•								
	(i) Na	ame of	(ii) EIN	(iii) Type of organization	(iv) I	s the	(v) Did	you notify	(vi) I	s the	(vii) A	mount of	
		oorted		(described on lines 1-9				,		suj	port?		
	Orgar	nization		above or IRC section		listed in		i) of your		rganized			
				(See Instructions))		verning ment?	sup	port?	in the	US?	,		
					Yes	No	Yes	No	Yes	No	1		
					1.03	110	1.63	110	1.03	110			
								1					
						-		 					
								1					
						ļ	ļ						

Total

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					 		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					1		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV)							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns)		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and stop here		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	▶ □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and stop here. The organization qualifies a				,			▶ □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				▶ □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							► □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		•					_
4.0	the organization meets the "facts and circu							n ▶
18	Private Foundation. If the organization did	not check the b	oux on line 13, 1	oa, 100, 1/a or	1/D, Check this	oox an	u see	▶ □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
С	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV)						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and stop here						▶ □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (ne 13 column /f	<u> </u>	17	
	-			-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

▶□

Part IV	Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)					
	Facts and Circumstances Test					

Schedule A (Form 990 or 990-EZ) 2008

Software ID: Software Version:

EIN: 36-4241970

Name: NOBLE NETWORK OF CHARTER SCHOOLS

Form 990, Part VII - Section Aaa

Porm 990, Part VII - Section Ada			(C	•							
		Posit tl	non (I				(F)	
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
KAREN HOWLAND , DIRECTOR	2 0	Х						0	0	0	
Ann Marie Goddard , DIRECTOR	2 0	Х						0	0	0	
RON MANDERSCHIED , Vice Chair & Treasurer	20 0	Х		х				161,105	0	8,250	
DR SYLVIA MANNING , CHAIR	2 0	Х		Х				0	0	0	
ALLAN B MUCHIN , DIRECTOR	2 0	Х						0	0	0	
ANNE MUELLER , DIRECTOR	2 0	Х						0	0	0	
DAVID A WEINBERG , DIRECTOR	2 0	Х						0	0	0	
KATHLEEN ELLIOT , DIRECTOR	2 0	Х						0	0	0	
MICHAEL MILKIE , SUPERINTENDENT & CEO	40 0	Х		х				170,905	0	27,607	
JEAN E SHERIDAN , DIRECTOR	2 0	Х						0	0	0	
James A Peyser , Director	2 0	Х						0	0	0	
PEDRO DEJESUS JR , DIRECTOR	2 0	Х						0	0	0	
TROY RATLIFF , DIRECTOR	2 0	Х						0	0	0	
WILLIAM J ROWE , Director	2 0	Х						0	0	0	
CHRISTY SALAZAR , DIRECTOR	2 0	Х						0	0	0	
JOHNATHAN REINSDORF , DIRECTOR	2 0	Х						0	0	0	
DANIEL W VITTUM JR , CHAIR - DECEASED	2 0	х		х				0	0	0	
WILLIAM K HALL , DIRECTOR - TERM	2 0	Х						0	0	0	
EDISON URENA , BUSINESS MANAGER - TERM	40 0			х				133,526	0	21,582	
MARK LEON , CHIEF FINANCIAL OFFICER	40 0			х				0	0	0	
PABLO SIERRA , PRINCIPAL	40 0					Х		135,026	0	11,231	
ERIC W THOMAS , PRINCIPAL	40 0					Х		134,502	0	18,241	
WILLIAM OLSEN , PRINCIPAL	40 0					Х		131,743	0	21,603	
JOSEPH TENBUSCH , PRINCIPAL	40 0					Х		131,390	0	<u>'</u>	
OLIVER SICAT , PRINCIPAL	40 0					Х		131,046	0	13,518	

Form 990, Part III, Line 1 - Briefly describe the organization's mission:

OUR MISSION IS TO INSTILL IN STUDENTS THE SCHOLARSHIP, DISCIPLINE AND HONOR NECESSARY TO SUCCEED IN COLLEGE AND BEYOND. OUR VISION IS TO BE AMERICA'S BEST HIGH SCHOOL NETWORK SERVING LOW-INCOME STUDENTS, PREPARING MORE THAN 2,000 OF ITS ALUMNI TO GRADUATE FROM COLLEGE BY THE YEAR 2010. NOBLE NETWORK OF CHARTER SCHOOLS SEEKS TO CREATE CONSTRUCTIVE CHANGE IN THE COMMUNITIES IT SERVES AND CLOSE THE ACHIEVEMENT GAP NATIONWIDE.

For Paperwork Reduction Act Notice, see the Intructions for Form 990

OMB No 1545-0047

Open to Public Inspection

Schedule D (Form 990) 2008

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Employer identification number Name of the organization NOBLE NETWORK OF CHARTER SCHOOLS 36-4241970

Pai	organizations Maintaining Donor A		unds or Accounts. Complete if the
	organization answered les to roini s	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(4, 5)	(5) Famas and extrem decodings
	Aggregate Contributions to (during year)		
	Aggregate Grants from (during year)		
	Aggregate value at end of year		
5		Lucare in writing that the access hold in don	er advusad
5	Did the organization inform all donors and donor ad funds are the organization's property, subject to the	e organization's exclusive legal control?	Г Yes
6	Did the organization inform all grantees, donors, an used only for charitable purposes and not for the be impermissible private benefit?	enefit of the donor or donor advisor or other	☐ Yes ☐ No
Par	t II Conservation Easements. Complete	e if the organization answered "Yes" t	o Form 990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the Preservation of land for public use (e.g., recrea Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qua	tion or pleasure) Preservation of an Preservation of ce	historically importantly land area rtified historic structure of a conservation easement
-	on the last day of the tax year		Held at the End of the Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easemer	ate	2b
C 	Number of conservation easements on a certified	• •	2c
d	Number of conservation easements included in (c) acquired after 8/17/06	2d
3	Number of conservation easements modified, trans	ferred, released, extinguished, or terminate	d by the organization during
	the taxable year 🕨		
4	Number of states where property subject to conser	vation easement is located ►	
5	Does the organization have a written policy regards enforcement of the conservation easements it hold		ations, and Yes No
6	Staff or volunteer hours devoted to monitoring, insp	pecting and enforcing easements during the	year ►
7	A mount of expenses incurred in monitoring, inspec	ting, and enforcing easements during the ye	ear ► \$
8	Does each conservation easement reported on line $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	2(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text o the organization's accounting for conservation ease	f the footnote to the organization's financial ements	statements that describes
Part	Organizations Maintaining Collecti Complete if the organization answered		or Other Similar Assets.
1a	If the organization elected, as permitted under SFA art, historical treasures, or other similar assets helprovide, in Part XIV, the text of the footnote to its f	d for public exhibition, education or researc	ch in furtherance of public service,
b	If the organization elected, as permitted under SFA historical treasures, or other similar assets held fo provide the following amounts relating to these item	r public exhibition, education, or research i	
	(i) Revenues included in Form 990, Part VIII, line	1	► \$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of art, his following amounts required to be reported under SF		or financial gain, provide the
а	Revenues included in Form 990, Part VIII, line 1		F \$
ь	Assets included in Form 990 Part Y		l= - Φ

Cat No 52283D

Part	111	Organizations Maintaining Coll	ections of Art,	His [.]	<u>tori</u>	<u>cal Treası</u>	ires, or Othe	<u>r Similar A</u>	ssets	(coi	ntınued)
3		g the organization's accession and other r s (check all that apply)	ecords, check any	of th	e foll	owing that ar	e a sıgnıfıcant u	se of its colled	tion		
а	Γ	Public exhibition		d	Γ	Loan or exc	hange programs				
b	F :	Scholarly research		e	Γ	Other					
С	Γ	Preservation for future generations									
4	Prov Part	ide a description of the organization's coll XIV	ections and explain	how	v they	further the	organization's e>	cempt purpose	ın		
5		ng the year, did the organization solicit or ts to be sold to raise funds rather than to						nılar	ΓYe	es	┌ No
Par	t IV	Trust, Escrow and Custodial Ar Part IV, line 9, or reported an amo					anızatıon answ	ered "Yes" t	Fori	n 99	0,
1a		e organization an agent, trustee, custodia ded on Form 990, Part X?	n or other intermed	ıary	for c	ontributions	or other assets	not	ΓYe	es	┌ No
b	If"Y	es," explain why in Part XIV and complete	the following table								
								Α	mount		
С	Begi	nning balance					1c				
d	Add	itions during the year					1d				
e	Dıst	ributions during the year					1e				
f	Endi	ng balance					1f				
2a	Dıd t	he organization include an amount on Forr	m 990, Part X, line	21?					ΓYe	es	┌ No
b	If "Y	es," explain the arrangement in Part XIV									
Pai	t V	Endowment Funds. Complete if									
1a	Bogu	nning of year balance	(a)Current Year	(b)	Prior Y	ear (c)Iw	o Years Back (d)	Three Years Back	(e) ⊦c	our Ye	ars Back
ь		tributions									
c		stment earnings or losses									
d		nts or scholarships									
e		er expenditures for facilities									
		programs									
f	Adm	inistrative expenses									
g	End	of year balance									
2	Prov	ide the estimated percentage of the year o	end balance held as								
а	Boar	d designated or quasi-endowment 🕨									
b	Perm	nanent endowment 🕨									
c	Term	n endowment 🕨									
3a		there endowment funds not in the possess	ion of the organizat	ıon t	hat a	re held and a	admınıstered for	the			
	-	nization by nrelated organizations						32	(i) \	es	No
		elated organizations		•	•				(ii)		
ь		es" to 3a(ıı), are the related organizations				ule R?		<u> </u>	ь		
4	Desc	cribe in Part XIV the intended uses of the	organization's endo	wme	nt fu	nds					
Par	t VI	Investments—Land, Buildings,	and Equipmen	t. S	ee F	orm 990, P	art X, line 10.				
		Description of investment				Cost or other (investment)	(b) Cost or other basis (other)	(c) Depreciatio	n (d	I) Boo	k value
1 a l	and						322,762				322,762
b E	Buildii	ngs					2,889,945	111,1	52	2	,778,793
c l	.ease	hold improvements					23,497,872	2,592,2	01	20	,905,671
d E	quipi	ment					895,758	534,8	17		360,911
e (Other						10,860,681			10	,860,681

Part VIII Investments—Other Securities. See	Form 990, Part X, line 1.		
(a) Description of security or cateory (including name of security)	(b) Book value		d of valuation · year market value
Financial derivatives and other financial products		2032 01 0114 01	year marker value
Closely-held equity interests			
O ther			
			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. Se	e Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	(c) Method	d of valuation
(a) Description of investment type	(b) book value	Cost or end-of-	year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, II			
(a) Descri	ption		(b) Book value
BOND ISSUANCE COSTS, NET			2,467,637
CASH & INVESTMENTS - BOND REST		1	2,520,785
CASH - LEASE SECURITY DEPOSIT			1,299,749
DEPOSITS		1	6,500
		1	
		1	
Table (Calumn (b) about a surel form CCC C (V) (CC)	(5.)		6.004.673
Total. (Column (b) should equal Form 990, Part X, col.(B) line.			6,294,671
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	(b) A mount		
Federal Income Taxes	(5) Amount		
DEFERRED RENT	696,668		
DEFFERRED LEASE INCENTIVE	3,914,565	1	
DELITERATE INCENTIVE	3,914,305		
Total (Column (h) should asked Form 000, But V and (B) line 25			
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	4,611,233		

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial State	ments	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	32,781,159
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	31,490,078
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,291,081
4	Net unrealized gains (losses) on investments	4	ı
5	Donated services and use of facilities	5	5
6	Investment expenses	6	<u> </u>
7	Prior period adjustments	7	,
8	Other (Describe in Part XIV)	8	3
9	Total adjustments (net) Add lines 4 - 8	9	,
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	1	0 1,291,081
	t XIII Reconciliation of Revenue per Audited Financial Statements With Reven		, ,
1	Total revenue, gains, and other support per audited financial		35,872,822
	statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments		
Ь	Donated services and use of facilities	143	
C .	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	. 26	, ,
3	Subtract line 2e from line 1	. 3	32,781,159
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)		
с -	Add lines 4a and 4b	. 40	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)		1
1	Total expenses and losses per audited financial statements	. 1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	· -	3.,,562,,7.12
- а	Donated services and use of facilities	.143	
ь	Prior year adjustments		
c	Losses reported on Form 990, Part IX, line 25		
d	Other (Describe in Part XIV) 2d 1,734	,520	
e	Add lines 2a through 2d	. 20	e 3,091,663
3	Subtract line 2e from line 1	. 3	31,490,078
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	. 40	с
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	. 5	31,490,078
Pai	rt XIV Supplemental Information		•
	mplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and	4, Part	〈IV , lines 1b and 2b ,
Par	t V , line 4 , Part X , Part XI , line 8 , Part XII , lines 2d and 4b , and Part XIII , lines 2d and 4b		

Ident if ier	Return Reference	Explanat ion			
OTHER AMOUNTS		TRANSFER TO DAYCARE 70,000 CMO SCHOOL MANAGEMENT FEES 1,664,520			

OMB No 1545-0047

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Schools

Name of the organization

	e of the organization ENETWORK OF CHARTER SCHOOLS	Employer identification number				
		241970	1			
			YES	NO		
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charge other governing instrument, or in a resolution of its governing body?	arter, bylaws,	Yes			
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in a brochures, catalogues, and other written communications with the public dealing with student admission programs, and scholarships?		Yes			
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast rethe period of solicitation for students, or during the registration period if it has no solicitation program, that makes the policy known to all parts of the general community it serves? If "Yes," please described please explain NOBLE NETWORK OF CHARTER SCHOOLS FULLY DISCLOSES ITS NONDISCRIMINATORY POLICIAL POLI	If "No,"	Yes			
	POTENTIAL STUDENTS COPIES OF THIS POLICY CAN BE OBTAINED UPON REQUEST					
	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes			
	Records indicating the racial composition of the student body, faculty, and administrative stail? Records documenting that scholarships and other financial assistance are awarded on a racially nondi		1 65			
D	basis?	4 b	Yes			
c	Copies of all catalogues, brochures, announcements, and other written communications to the public of with student admissions, programs, and scholarships?	lealing 4c	Yes			
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes			
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate s	statement)				
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No		
b	Admissions policies?	5b		No		
c	Employment of faculty or administrative staff?	<u>5c</u>		No		
d	Scholarships or other financial assistance?	5d		No		
	Educational policies?	<u>5e</u>		No		
f	Use of facilities?	<u>5f</u>		No		
g	Athletic programs?	<u>5g</u>		Νo		
h	Other extracurricular activities?	5h		No		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate	statement)				
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes			
	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo		
	If you answered "Yes" to either 6a or b, please explain using an attached statement 🏿 🍠					
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 th	rough 4 05				

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493133022380

OMB No 1545-0047

2008

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Name of the organization NOBLE NETWORK OF CHARTER SCHOOLS **Employer identification number**

36-4241970

Рa	Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II		• •			
	First class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a w provision of all the expenses described above? If "I			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv			2		
3	Indicate which, if any, of the following the organizat organization's CEO/Executive Director Check all t		•			
	Independent compensation consultant	Ĺ	Compensation survey or study			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990,	Part VII	I, Section A, line 1a			
а	Receive a severance payment or change of control	payment	t?	4a		No
b	Participate in, or receive payment from, a suppleme	ntal non	iqualified retirement plan?	4b		No
С	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		No
	If "Yes" to any of lines $4a-c$, list the persons and p	rovide th	ne applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must co	omplete	lines 5-8.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, lıne 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, lıne 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III	•	•	8		No

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base (ii) Bonus & incentive compensation		(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
RON MANDERSCHIED	(ı) (ıı)	121,105 0	40,000 0	0 0	0 0	0	161,105 0	0	
EDISON URENA	(1) (11)	111,026 0	22,500 0	0 0	0 0	0	133,526 0	0 0	
MICHAEL MILKIE	(1) (11)	160,905 0	10,000 0	0 0	0 0	0	170,905 0	0 0	
ERIC WTHOMAS	(ı) (ıı)	94,502 0	40,000 0	0 0	0 0	0	134,502 0	0 0	
WILLIAM OLSEN	(I)	94,243 0	37,500 0	0 0	0 0	0	131,743 0	0 0	
	(ii) (i) (ii)								
	(i) (ii)								
	(i) (ii)								
	(i) (ii)								
	(i) (ii)								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanat ion
-		
	•	

DLN: 93493133022380

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O.

Open to Public Inspection

										Employer identification number					
NOBLE NETWORK OF CHARTER SCHOOLS											L970				
Pa	TT Bond Issues (Required	for 2008)								•	_				
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued		(e) Issue Price		(f) Description of Purpose		Purpose	(g) Defeased		Beh	On alf of suer	
											Yes	No	Yes	No	
Α	ILLINOIS FINANCE AUTHORITY	86-1091967	45203AAM9	08-30-	2006	11,	11,383,550 IFA SERIES 2006 - RENOVATION OF FA				х		Х		
В	ILLINOIS FINANCE AUTHORITY	86-1091967	45203ABN6	05-31-	2007	13	788,150	IFA SERIES				x		×	
Pa	rt III Proceeds (Optional for .	2008)		-											
	Total Proceeds of Issue				A		В		С)		E		
	Gross Proceeds in Reserve Funds														
	Proceeds in Refunding or Defeasar														
3		ice Escrows													
4	Other Unspent Proceeds											 			
	Issuance Costs from Proceeds											 			
6	Working Capital Expenditures from														
<u>7</u>	Capital Expenditures from Proceed	is 													
8	Year of Substantial Completion			_				1	1		ı				
9	Were the bonds issued as part of a	current refunding is	sue?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	5	No	
10	Were the bonds issued as part of a	n advance refunding	ıssue?												
11	Has the final allocation of proceed	s been made?													
12	Does the organization maintain adfinal allocation of proceeds?	equate books and re	cords to support the												
Par	t IIII Private Business Use	(Optional for 2008	3)					_					•		
					A	_	B	_	<u>C</u>	<u></u>		+	E		
	Was the second second second			Yes	No	Yes	No	Yes	No	Yes	No	Yes	5	No	
1	Was the organization a partner in a which owned property financed by		ember of an LLC,												
2	Are there any lease arrangements which may result in private busine		inanced property												
For P	Paperwork Reduction Act Notice, see the	Instructions for Form	n 990.			Cat No 50	193E			S	chedule K	(Form 99	0) 2008		

Schedule K (Form 990) 2008	· · · · · · · · · · · · · · · · · · ·
Part III Private Business Use	(Continued)

			A B		С		D		E		
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b	Are there any research agreements with respect to the financed property which may result in private business use?										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4	Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										
Pai	rt IV Arbitrage (Optional for 2008)									_	
		ı	Ą	E	3		<u> </u>	l	<u> </u>	1	E
	,	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T been filed wth respect to the bond issue?										
2	Is the bond issue a variable rate issue?										
3a	Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records?										
b	Name of provider										
c	Term of hedge										
4a	Were gross proceeds invested in a GIC?										
b	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?										
6	Did the bond issue qualify for an exception to rebate?										

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008

Open to Public Inspection

Name of the organization NOBLE NETWORK OF CHARTER SCHOOLS Employer identification number

36-4241970

ldentifier	Return Reference	Explanation
COMPENSATION REVIEW	PART VI#15	The board of directors determine the compensation FOR THE ORGANIZATION'S SUPERINTENDENT & CEO SALARY FOR ALL OTHER employees salary is determined by management's research of COMPARABLE positions at comparable organizations. The SUPERINTENDENT & CEO review's AND APPROVES THE COMPENSATION ACCORDINGLY

ldentifier	Return Reference	Explanation
CONFLICT OF INTEREST POLICY	PART VI#12	NOBLE NETWORK OF CHARTER SCHOOLS IS CURRENTLY IN THE PROCESS OF REVISING ITS CONFLICT OF INTEREST POLICY THIS POLICY WILL REQUIRE ALL OFFICERS, DIRECTORS, AND KEY EMPLOYEES TO DISCLOSE ANNUALLY INTERESTS THAT COULD GIVE RISE TO CONFLICTS NOBLE NETWORK OF CHARTER SCHOOLS INTENDS TO ENFORCE THIS POLICY AS SOON AS POSSIBLE AND MONITOR ITS COMPLIANCE BY REVIEWING DISCLOSURE STATEMENTS REGULARLY AND REQUIRE ALL PARTIES TO DISCLOSE POTENTIAL CONFLICTS OF INTERESTS AS THEY ARISE THROUGHOUT THE YEAR

ldentifier	Return Reference	Explanation
DOCUMENT RETENTION AND DESTRUCTION POLICY	PART VI#14	NOBLE NETWORK OF CHARTER SCHOOLS IS IN THE PROCESS OF DRAFTING AND IMPLEMENTING A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY TO BE EFFECTIVE FOR THE FISCAL YEAR ENDING 6/30/10

ldentifier	Return Reference	Explanation			
DISCLOSURE	PART VI#19	THE ORGANIZATION FURNISHES THIS INFORMATION UPON REQUEST			

ldentifier	Return Reference	Explanation
OTHER EXPENSES	PART IX #24F	DESCRIPTION TOTAL PROGRAM MGMT & GENERAL FUNDRASING GRADUATION 25,385 25,385 PROFESSIONAL MGMT 204,551 101,000 93,257 10,294 ROTC 3,146 1,387 1,759 SPORTS 210,472 205,539 4,933 STAFF DEVELOPMENT 405,299 276,249 129,050 TEXTBOOKS 1,009,273 1,009,273 TUTORING 3,025 3,025 UNIFORMS 173,320 173,320 YEARBOOK 30,749 30,749 CONTRAC SERVICES 465,555 105,792 359,763 NATL HONOR SOCIETY 1,516 1,516 CONSULTING 277,402 8,230 269,172 SENIOR COUNCIL 23,447 23,447 STUDENT COUNCIL 11,264 11,264 JANITORIAL SUPPLIES 4,674 4,674 SENIOR CLASS 831 831 FINANCIAL SERVICES 12,000 12,000 FIRE PROTECTION 178,711 177,835 876 INSTRUCT MATERIALS 410,736 369,354 41,382 GY M PROGRAM 69,584 69,584 MAINT SERVICES 861,184 721,722 139,462 PAYROLL PROCSESSING 70,016 57,872 12,144 TECHNOLOGY 1,459,691 1,141,640 318,051 THEATER 2,919 2,919 COMMUNICATIONS 113,922 100,140 13,782 FOOD EQUIPMENT 13,523 13,523 BAD DEBTS 1,733 1,733 EQUIPMENT LEASES 68,793 63,307 5,486 DAYCARE 70,000 70,000 UTILITIES/FACILITY 654,888 654,888 TOTAL 6,837,609 5,438,198 1,389,117 10,294

ldentifier	Return Reference	Explanation
FORM 990 REVIEW	PART VI#10	MANAGEMENT ASSISTS IN PREPARING AND THEN REVIEWING A DRAFT OF FORM 990 PREPARED BY THE ORGANIZATION'S CPA FIRM A FINAL COPY IS MADE AVAILABLE TO THE BOARD OF DIRECTORS BEFORE FILING WITH THE IRS

Identifier	Return Reference	Explanation		
BUSINESS INTERESTS	PART IV #28C	RON MANDERSCHIED IS AN OFFICER OF NORTHWESTERN UNIVERSITY SETTLEMENT ASSOCIATION (NUSA), A CHARITABLE 501C3 TAX-EXEMPT ORGANIZATION NOBLE NETWORK OF CHARTER SCHOOLS (NNCS) LEASES SCHOOL SPACE FOR ONE ITS CAMPUSES FROM NUSA UNDER THE TERMS OF A WRITTEN LEASE AGREEMENT NNCS ALSO HAS A SHARED SERVICES AGREEMENT WITH NUSA FOR NUSA TO PROVIDE PERSONNEL SERVICES AND EQUIPMENT TO NNCS NUSA ALSO REIMBURSES NNCS FOR THE COST OF SHARED TECHNOLOGY AND ACCOUNTING PERSONNEL JEAN SHERIDAN IS AN OFFICER AT NORTHERN TRUST, THE FINANCIAL INSTITUTION IN WHICH NNCS MAINTAINS ITS CASH ACCOUNTS AND FROM WHICH BORROWED A NOTE PAYABLE UNDER THE TERMS OF A WRITTEN PROMISSORY NOTE		

ldentifier	Return Reference	Explanation		
OFFICERS, DIRECTORS, KEY EMPLOYEES	PART VII	MARK LEON BEGAN EMPLOYMENT IN 2009		