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Form

990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

OMB No 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

2008

Open to Public Inspection

A For the 2008 calendar year, or tax year beginning 07-01-2008 and ending 06-30-2009

B Check if applicable  
☐ Address change  
☐ Name change  
☐ Initial return  
☐ Termination  
☐ Amended return  
☐ Application pending

C Name of organization  
ELMHURST COLLEGE  
Doing Business As  
Number and street (or P O box if mail is not delivered to street address)  
Room/suite  
City or town, state or country, and ZIP + 4  
Elmhurst, IL 60126

D Employer identification number  
36-2169145

E Telephone number  
(630) 617-3012

G Gross receipts \$ 100,953,891

F Name and address of Principal Officer  
DENISE P JONES  
190 PROSPECT AVENUE  
Elmhurst,IL 601263296

H(a) Is this a group return for affiliates?  
☐ Yes ☒ No

H(b) Are all affiliates included?  
☐ Yes ☐ No  
(If "No," attach a list See instructions )

H(c) Group Exemption Number

I Tax-exempt status ☒ 501(c) ( 3 ) (insert no ) ☐ 4947(a)(1) or ☐ 527

J Web site: www.elmhurst.edu

K Type of organization ☒ Corporation ☐ trust ☐ association ☐ other

L Year of Formation 1942

M State of legal domicile IL

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities  
ELMHURST COLLEGE WORKS WITH PASSION AND COMMITMENT TO FOSTER LEARNING, BROADEN KNOWLEDGE, AND ENRICH CULTURE THROUGH PEDAGOGICAL INNOVATION, SCHOLARSHIP AND CREATIVE EXPRESSION

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its assets

3 Number of voting members of the governing body (Part VI, line 1a) 3 36

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 35

5 Total number of employees (Part V, line 2a) 5 1,730

6 Total number of volunteers (estimate if necessary) 6 310

7a Total gross unrelated business revenue from Part VIII, line 12, column (C) 7a 237,410

7b Net unrelated business taxable income from Form 990-T, line 34 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) 8 5,851,791

9 Program service revenue (Part VIII, line 2g) 9 76,699,382

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 5,139,517

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 412,193

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 88,102,883

Current Year

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 13 24,539,014

14 Benefits paid to or for members (Part IX, column (A), line 4) 14 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 15 35,280,629

16a Professional fundraising fees (Part IX, column (A), line 11e) 16a 0

b (Total fundraising expenses, Part IX, column (D), line 25 2,104,006)

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) 17 21,764,044

18 Total expenses—add lines 13–17 (must equal Part IX, line 25, column (A)) 18 81,583,687

19 Revenue less expenses Subtract line 18 from line 12 19 6,519,196

Expenses

Net Assets or Fund Balances

20 Total assets (Part X, line 16) 20 202,674,445

21 Total liabilities (Part X, line 26) 21 73,177,069

22 Net assets or fund balances Subtract line 21 from line 20 22 129,497,376

Beginning of Year

End of Year

Part II Signature Block

Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of officer \*\*\*\*\* Date 2010-03-22

Type or print name and title KENNE P BRISTOL CHAIR, TRUSTEES

Paid Preparer's Use Only

Preparer's signature Date Check if self-employed

Firm's name (or yours if self-employed), address, and ZIP + 4 GRANT THORNTON LLP 175 W JACKSON BLVD STE 2000 CHICAGO, IL 60604

EIN Phone no

Part III

Statement of Program Service Accomplishments (See the instructions.)

1

Briefly describe the organization's mission  
ELMHURST COLLEGE INSPIRES ITS STUDENTS TO FORM THEMSELVES INTELLECTUALLY AND PERSONALLY AND TO PREPARE FOR MEANINGFUL AND ETHICAL WORK IN A MULTICULTURAL, GLOBAL SOCIETY. WORKING TOGETHER WITH PASSION AND COMMITMENT, WE FOSTER LEARNING, BROADEN KNOWLEDGE, AND ENRICH CULTURE THROUGH PEDAGOGICAL INNOVATION, SCHOLARSHIP, AND CREATIVE EXPRESSION.

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
If "Yes," describe these new services on Schedule O.

3

Did the organization cease conducting or make significant changes in how it conducts any program services? ☐ Yes ☒ No  
If "Yes," describe these changes on Schedule O.

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a

(Code ) (Expenses \$ 22,171,321 including grants of \$ ) (Revenue \$ 83,678,393 )

INSTRUCTION - ELMHURST COLLEGE PROVIDES POST-SECONDARY EDUCATION THROUGH 22 ACADEMIC DEPARTMENTS AND OFFERS 78 DEPARTMENTAL AND INTERDISCIPLINARY MAJORS IN EDUCATION, THE HUMANITIES, NATURAL AND SOCIAL SCIENCES, BUSINESS ADMINISTRATION, NURSING, AND FROM JAZZ STUDIES TO EXERCISE SCIENCE. WE ALSO OFFER A RANGE OF PROFESSIONAL AND GRADUATE PROGRAMS. IN ADDITION, THE ELMHURST LIFE SKILLS ACADEMY, A NON-DEGREE PROGRAM FOR LEARNING, INTELLECTUAL, COGNITIVE, PHYSICAL, AND/OR SENSORY DISABILITIES, IS AVAILABLE FOR YOUNG ADULTS.

4b

(Code ) (Expenses \$ 6,478,553 including grants of \$ ) (Revenue \$ )

ACADEMIC SUPPORT - ACADEMIC DEAN, LIBRARY SERVICES, ACADEMIC ADVISING AND ACADEMIC COMPUTING ARE INCLUDED IN ACADEMIC SUPPORT. THE A C BUEHLER LIBRARY PROVIDES MANY TECHNOLOGICALLY ADVANCED SERVICES FOR INSTRUCTIONAL AND INFORMATIONAL RESEARCH, OR FOR PERSONAL ENJOYMENT WITH WIRELESS ACCESS THROUGHOUT. ALSO INCLUDED IS OUR HIGHLY ACCLAIMED ART COLLECTION.

4c

(Code ) (Expenses \$ 9,384,733 including grants of \$ ) (Revenue \$ 164,332 )

STUDENT SERVICES - INCLUDES STUDENT AFFAIRS, ADMISSIONS, REGISTRAR, FINANCIAL AID COUNSELING, SOCIAL AND CULTURAL DEVELOPMENT, WELLNESS CENTER, AND ATHLETICS. STUDENT LIFE AT ELMHURST IS ACTIVE AND CREATIVE, ALLOWING STUDENTS TO GET INVOLVED IN DIVERSE AREAS INCLUDING STUDENT GOVERNMENT, 'THE LEADER' STUDENT NEWSPAPER, BLACK STUDENT UNION, HABITAT FOR HUMANITY, S A G E (STRAIGHTS AND GAYS FOR EQUALITY), H A B L A M O S (A LATINO STUDENT ORGANIZATION), MODEL UN, WRSE RADIO STATION, AND MANY OTHER GROUPS AS WELL AS INTERCOLLEGIATE SPORTS AND MANY INTRAMURAL ACTIVITIES.

4d

Other program services (Describe in Schedule O )  
(Expenses \$ 28,512,717 including grants of \$ 28,512,717 ) (Revenue \$ )

4e

Total program service expenses \$ 66,547,324 Must equal Part IX, Line 25, column (B).

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                                                                     | Yes | No  |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                  | 1   | Yes |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                                                                                     | 2   | Yes |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                               | 3   | No  |
| 4   | Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II                                                                                                                                                         | 4   | Yes |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III                                                                                                                                                                | 5   |     |
| 6   | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                                  | 6   | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                                                    | 7   | No  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                  | 8   | Yes |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV                                | 9   | No  |
| 10  | Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                                                                                                  | 10  | Yes |
| 11  | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                         | 11  | Yes |
| 12  | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                | 12  | Yes |
| 13  | Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                             | 13  | Yes |
| 14a | Did the organization maintain an office, employees, or agents outside of the U S?                                                                                                                                                                                                                                                                                   | 14a | No  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S? If "Yes," complete Schedule F, Part I                                                                                                                                                       | 14b | No  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II                                                                                                                                                       | 15  | No  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III                                                                                                                                                           | 16  | No  |
| 17  | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I                                                                                                                                                           | 17  | No  |
| 18  | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                     | 18  | Yes |
| 19  | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                  | 19  | No  |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                                                                                                                                   | 20  | No  |
| 21  | Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                                                                                                      | 21  | No  |
| 22  | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                                                                                                                                                     | 22  | Yes |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J                                                                                                                                                                  | 23  | Yes |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25  | 24a | Yes |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                                                                                   | 24b | No  |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                                                                                          | 24c | No  |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                                             | 24d | No  |
| 25a | Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                                                                                                                                                        | 25a | No  |
| b   | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I                                                                                                                                                                                          | 25b | No  |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                                                                                                              | 26  | No  |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III                                                                                                                                          | 27  | No  |

**Part IV**    **Checklist of Required Schedules** *(Continued)*

|           |                                                                                                                                                                                                                                                                                                                                                            | Yes | No |
|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>28</b> | During the tax year, did any person who is a current or former officer, director, trustee, or key employee                                                                                                                                                                                                                                                 |     |    |
| <b>a</b>  | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? <i>If "Yes," complete Schedule L, Part IV</i> . . . . . |     | No |
| <b>b</b>  | Have a family member who had a direct or indirect business relationship with the organization? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                     |     | No |
| <b>c</b>  | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                       |     | No |
| <b>29</b> | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>                                                                                                                                                         | Yes |    |
| <b>30</b> | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                               | Yes |    |
| <b>31</b> | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                     |     | No |
| <b>32</b> | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                                                      |     | No |
| <b>33</b> | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                                                                                       |     | No |
| <b>34</b> | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                                                                                         |     | No |
| <b>35</b> | Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                                                                                   |     | No |
| <b>36</b> | 501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                                                           |     | No |
| <b>37</b> | Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                                                                                      |     | No |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

|     |                                                                                                                                                                                                                                                                                               |     |       |    |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------|----|
|     |                                                                                                                                                                                                                                                                                               |     | Yes   | No |
| 1a  | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .                                                                                                                                    | 1a  | 4,518 |    |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                                                                                                                                                               | 1b  | 0     |    |
| c   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                                            | 1c  | Yes   |    |
| 2a  | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .                                                                                                 | 2a  | 1,730 |    |
| b   | If at least one is reported in 2a, did the organization file all required federal employment tax returns? . . .<br><b>Note:</b> <i>If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.</i>                                                          | 2b  | Yes   |    |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .                                                                                                                                                                | 3a  | Yes   |    |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                                    | 3b  | Yes   |    |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                                          | 4a  |       | No |
| b   | If "Yes," enter the name of the foreign country _____<br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts</b> .                                                                                            |     |       |    |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                                   | 5a  |       | No |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                              | 5b  |       | No |
| c   | If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction</i> ? . . . . .                                                                                                                                 | 5c  |       |    |
| 6a  | Did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                                                                                                                                        | 6a  |       | No |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                                       | 6b  |       |    |
| 7   | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                                 |     |       |    |
| a   | Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more? . . . . .                                                                                                                                                                       | 7a  | Yes   |    |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                                     | 7b  | Yes   |    |
| c   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                                | 7c  |       | No |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                                   | 7d  |       |    |
| e   | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                                   | 7e  |       | No |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                                            | 7f  |       | No |
| g   | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . . .                                                                                                                                                                            | 7g  |       |    |
| h   | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .                                                                                                                                                               | 7h  |       |    |
| 8   | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . | 8   |       |    |
| 9   | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                         |     |       |    |
| a   | Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                                             | 9a  |       |    |
| b   | Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                              | 9b  |       |    |
| 10  | Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                                        |     |       |    |
| a   | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                                            | 10a |       |    |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                                   | 10b |       |    |
| 11  | Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                                       |     |       |    |
| a   | Gross income from members or shareholders . . . . .                                                                                                                                                                                                                                           | 11a |       |    |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .                                                                                                                                                         | 11b |       |    |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? . . . .                                                                                                                                                                            | 12a |       |    |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                                         | 12b |       |    |

Part VI

Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|    |                                                                                                                                                                                                                               |     |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|    |                                                                                                                                                                                                                               | Yes | No |
| 1a | Enter the number of voting members of the governing body . . . . .                                                                                                                                                            |     |    |
| 1b | Enter the number of voting members that are independent . . . . .                                                                                                                                                             |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . |     | No |
| 4  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . . . .                                                                                               | Yes |    |
| 5  | Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .                                                                                                             |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                                 |     | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                         |     | No |
| 7b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .                                                                                                             |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                    |     |    |
| 8a | the governing body? . . . . .                                                                                                                                                                                                 | Yes |    |
| 8b | each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | Yes |    |
| 9a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                 |     | No |
| 9b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .  |     |    |
| 10 | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 . . . . .       | Yes |    |
| 11 | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .      |     | No |

Section B. Policies

|     |                                                                                                                                                                                                                                                                                                          |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                                                                                                                                                          | Yes | No |
| 12a | Does the organization have a written conflict of interest policy? If "No", go to line 13 . . . . .                                                                                                                                                                                                       | Yes |    |
| 12b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | Yes |    |
| 12c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision . . . . .                                                                            |     |    |
| 15a | The organization's CEO, Executive Director, or top management official? . . . . .                                                                                                                                                                                                                        | Yes |    |
| 15b | Other officers or key employees of the organization? . . . . .<br>Describe the process in Schedule O                                                                                                                                                                                                     | Yes |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          |     | No |
| 16b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed _____                                                                                                                                                                                                                                                                         |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> own website <input type="checkbox"/> another's website <input checked="" type="checkbox"/> upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization.<br>DENISE P JONES<br>190 PROSPECT AVENUE<br>Elmhurst, IL 601263296<br>(630) 617-3012                                                                                                                                       |

## Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any officer, director, trustee or key employee

Form 990 (2008)

| (A)<br>Name and Title     | (B)<br>Average hours per week | (C)<br>Position (check all that apply)                  |                                                |                                  |                                       |                                                       |                                 |                          | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------|-------------------------------|---------------------------------------------------------|------------------------------------------------|----------------------------------|---------------------------------------|-------------------------------------------------------|---------------------------------|--------------------------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                           |                               | <input type="checkbox"/> Individual Trustee or Director | <input type="checkbox"/> Institutional Trustee | <input type="checkbox"/> Officer | <input type="checkbox"/> Key employee | <input type="checkbox"/> Highest compensated employee | <input type="checkbox"/> Former | <input type="checkbox"/> |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
|                           |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          |                                                                      |                                                                           |                                                                                               |
| <b>1b Total . . . . .</b> |                               |                                                         |                                                |                                  |                                       |                                                       |                                 |                          | 1,175,196                                                            | 0                                                                         | 317,392                                                                                       |

|          |                                                                                                                                                                                                                                              | Yes          | No |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----|
| <b>3</b> | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                       | <b>3</b> Yes |    |
| <b>4</b> | For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | <b>4</b> Yes |    |
| <b>5</b> | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                                    | <b>5</b>     | No |

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                  | (B)<br>Description of services | (C)<br>Compensation |
|-------------------------------------------------------------------|--------------------------------|---------------------|
| CHARTWELLSCOMPASS GROUP<br>PO BOX 91337<br>CHICAGO, IL 60693      | food service mgmt              | 3,485,141           |
| PROJECT CONTROL INC<br>411 S WELLS SUITE 902<br>CHICAGO, IL 60607 | CONSTRUCTION MGMT              | 591,899             |
| PITNEY BOWES MANAGEMENT<br>47 PARK PLACE<br>APPLETON, WI 54915    | SERVICE MANAGEMENT             | 496,418             |
| WIGHT COMPANY<br>2500 N FRONTAGE ROAD<br>DARIEN, IL 60561         | ARCHITECH/ENGIN                | 324,298             |
| DATATEL<br>4375 FAIR LAKES COURT<br>FAIRFAX, VA 22033             | SOFTWARE MANAGEMENT            | 266,479             |

|   |                                                                                                                                                 |   |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------|---|
| 2 | Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization . . . . . | 9 |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------|---|

Part VIII

Statement of Revenue

|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      | (A)<br>Total Revenue | (B)<br>Related or<br>Exempt<br>Function<br>Revenue | (C)<br>Unrelated<br>Business<br>Revenue | (D)<br>Revenue<br>Excluded from<br>Tax under IRC<br>512, 513, or 514 |                                                        |                                                        |            |
|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------|--------------------------------------------------------|--------------------------------------------------------|------------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                                                                                       | Federated campaigns . . . . . 1a                                                                                                                                                |                                                                                      | 3,177,876            |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | b                                                                                                        | Membership dues . . . . .                                                                                                                                                       |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | c                                                                                                        | Fundraising events . . . . .                                                                                                                                                    | 33,615                                                                               |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | d                                                                                                        | Related organizations . . . . . 1d                                                                                                                                              |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | e                                                                                                        | Government grants (contributions) 1e                                                                                                                                            | 849,444                                                                              |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | f                                                                                                        | All other contributions, gifts, grants, and<br>similar amounts not included above 1f                                                                                            | 2,294,817                                                                            |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | g                                                                                                        | Noncash contributions included in<br>lines 1a-1f \$ 330,170                                                                                                                     |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | h                                                                                                        | Total (Add lines 1a-1f) . . . . .                                                                                                                                               |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | Program Service Revenue                                                                                  | 2a                                                                                                                                                                              | STUDENT TUITION AND FEES                                                             |                      |                                                    |                                         |                                                                      | Business Code<br>812,900                               | 77,916,195                                             | 77,916,195 |
| b                                                         |                                                                                                          | RESIDENCE HALLS                                                                                                                                                                 | 721,000                                                                              | 5,651,121            | 5,604,058                                          | 47,063                                  |                                                                      |                                                        |                                                        |            |
| c                                                         |                                                                                                          | COMMUNITY EDUCATION                                                                                                                                                             | 812,900                                                                              | 37,900               | 37,900                                             |                                         |                                                                      |                                                        |                                                        |            |
| d                                                         |                                                                                                          | OTHER ATHLETIC, ARTS & CULTURE                                                                                                                                                  | 812,900                                                                              | 174,939              | 174,939                                            |                                         |                                                                      |                                                        |                                                        |            |
| e                                                         |                                                                                                          | LOAN ADMINISTRATION FEES                                                                                                                                                        | 812,900                                                                              | 109,633              | 109,633                                            |                                         |                                                                      |                                                        |                                                        |            |
| f                                                         |                                                                                                          | All other program service revenue                                                                                                                                               |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
| g                                                         |                                                                                                          | Total. Add lines 2a-2f . . . . .<br>\$ 83,889,788                                                                                                                               |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
| Other Revenue                                             |                                                                                                          | 3                                                                                                                                                                               | Investment income (including dividends, interest<br>other similar amounts) . . . . . |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | 4                                                                                                        | Income from investment of tax-exempt bond proceeds . . . . .                                                                                                                    |                                                                                      | 1,476,402            |                                                    |                                         | 1,476,402                                                            |                                                        |                                                        |            |
|                                                           | 5                                                                                                        | Royalties . . . . .                                                                                                                                                             |                                                                                      | 52,178               |                                                    |                                         | 52,178                                                               |                                                        |                                                        |            |
|                                                           | 6a                                                                                                       | Gross Rents                                                                                                                                                                     | (i) Real                                                                             | (ii) Personal        | 15,454                                             |                                         | 51,276                                                               | -35,822                                                |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 | 285,679                                                                              |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 | 270,225                                                                              |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 | 15,454                                                                               |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | b                                                                                                        | Less rental expenses                                                                                                                                                            |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | c                                                                                                        | Rental income or (loss)                                                                                                                                                         |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | d                                                                                                        | Net rental income or (loss) . . . . .                                                                                                                                           |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | 7a                                                                                                       | Gross amount from sales of assets other than inventory                                                                                                                          | (i) Securities                                                                       | (ii) Other           | 358,947                                            |                                         | 9,054                                                                | 349,893                                                |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 | 11,703,148                                                                           |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 | 11,344,201                                                                           |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 | 358,947                                                                              |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | b                                                                                                        | Less cost or other basis and sales expenses                                                                                                                                     |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | c                                                                                                        | Gain or (loss)                                                                                                                                                                  |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | d                                                                                                        | Net gain or (loss) . . . . .                                                                                                                                                    |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           | 8a                                                                                                       | Gross income from fundraising events (not including \$ 6,651 of contributions reported on line 1c) See Part IV, line 18 Attach Schedule G if total exceeds \$15,000 . . . . . a | 33,615                                                                               | -8,396               |                                                    |                                         | -8,396                                                               |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         |                                                                      | b                                                      | Less direct expenses . . . . . b                       | 15,047     |
|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         |                                                                      | c                                                      | Net income or (loss) from fundraising events . . . . . |            |
| 9a                                                        | Gross income from gaming activities See part IV, line 19 Complete Schedule G if total exceeds \$15,000 a |                                                                                                                                                                                 | 0                                                                                    |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         | b                                                                    | Less direct expenses . . . . . b                       |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         | c                                                                    | Net income or (loss) from gaming activities . . . . .  |                                                        |            |
| 10a                                                       | Gross sales of inventory, less returns and allowances . . . . . a                                        |                                                                                                                                                                                 | 0                                                                                    |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         | b                                                                    | Less cost of goods sold . . . . . b                    |                                                        |            |
|                                                           |                                                                                                          |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         | c                                                                    | Net income or (loss) from sales of inventory . . . . . |                                                        |            |
|                                                           | Miscellaneous Revenue                                                                                    | Business Code                                                                                                                                                                   |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
| 11a                                                       | OUTSIDE PRINTING                                                                                         | 561,000                                                                                                                                                                         | 1,799                                                                                |                      | 1,799                                              |                                         |                                                                      |                                                        |                                                        |            |
| b                                                         | FOOD SERVICE                                                                                             | 722,320                                                                                                                                                                         | 204,372                                                                              |                      | 128,218                                            | 76,154                                  |                                                                      |                                                        |                                                        |            |
| c                                                         | MISCELLANEOUS INCOME                                                                                     | 812,900                                                                                                                                                                         | 153,241                                                                              |                      |                                                    | 153,241                                 |                                                                      |                                                        |                                                        |            |
| d                                                         | All other revenue                                                                                        |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
| e                                                         | Total. Add lines 11a-11d . . . . .<br>\$ 359,412                                                         |                                                                                                                                                                                 |                                                                                      |                      |                                                    |                                         |                                                                      |                                                        |                                                        |            |
| 12                                                        | Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e . . . . .                         |                                                                                                                                                                                 |                                                                                      | 89,324,418           | 83,842,725                                         | 237,410                                 | 2,066,407                                                            |                                                        |                                                        |            |

Part IX

Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns.<br>All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). |                                                                                                                                                                                                                    |                       |                                 |                                        |                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                           |                                                                                                                                                                                                                    | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
| 1                                                                                                                                                                                        | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                       | 0                     |                                 |                                        |                             |
| 2                                                                                                                                                                                        | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                         | 28,512,717            | 28,512,717                      |                                        |                             |
| 3                                                                                                                                                                                        | Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16                                                                                             | 0                     |                                 |                                        |                             |
| 4                                                                                                                                                                                        | Benefits paid to or for members                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| 5                                                                                                                                                                                        | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                 | 469,147               |                                 | 469,147                                |                             |
| 6                                                                                                                                                                                        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                            | 0                     |                                 |                                        |                             |
| 7                                                                                                                                                                                        | Other salaries and wages                                                                                                                                                                                           | 29,628,859            | 21,374,273                      |                                        | 1,110,069                   |
| 8                                                                                                                                                                                        | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                            | 1,608,997             | 1,159,405                       | 389,393                                | 60,199                      |
| 9                                                                                                                                                                                        | Other employee benefits . . . . .                                                                                                                                                                                  | 5,323,126             | 3,792,814                       | 1,334,008                              | 196,304                     |
| 10                                                                                                                                                                                       | Payroll taxes . . . . .                                                                                                                                                                                            | 2,164,184             | 1,559,459                       | 523,754                                | 80,971                      |
| 11                                                                                                                                                                                       | Fees for services (non-employees)                                                                                                                                                                                  |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | Management . . . . .                                                                                                                                                                                               | 550,032               |                                 | 519,394                                | 30,638                      |
| b                                                                                                                                                                                        | Legal . . . . .                                                                                                                                                                                                    | 161,111               | 1,880                           | 159,231                                |                             |
| c                                                                                                                                                                                        | Accounting . . . . .                                                                                                                                                                                               | 157,461               |                                 | 157,461                                |                             |
| d                                                                                                                                                                                        | Lobbying . . . . .                                                                                                                                                                                                 | 8,097                 | 1,388                           | 6,136                                  | 573                         |
| e                                                                                                                                                                                        | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                            | 0                     |                                 |                                        | 0                           |
| f                                                                                                                                                                                        | Investment management fees . . . . .                                                                                                                                                                               | 148,193               |                                 | 148,193                                |                             |
| g                                                                                                                                                                                        | Other . . . . .                                                                                                                                                                                                    | 2,307,063             | 1,177,847                       | 1,108,729                              | 20,487                      |
| 12                                                                                                                                                                                       | Advertising and promotion . . . . .                                                                                                                                                                                | 644,481               | 20,045                          | 623,636                                | 800                         |
| 13                                                                                                                                                                                       | Office expenses . . . . .                                                                                                                                                                                          | 2,683,849             | 1,396,980                       | 1,001,612                              | 285,257                     |
| 14                                                                                                                                                                                       | Information technology . . . . .                                                                                                                                                                                   | 1,320,306             | 571,579                         | 732,634                                | 16,093                      |
| 15                                                                                                                                                                                       | Royalties . . . . .                                                                                                                                                                                                | 4,640                 | 4,640                           |                                        |                             |
| 16                                                                                                                                                                                       | Occupancy . . . . .                                                                                                                                                                                                | 3,784,364             | 349,465                         | 3,418,706                              | 16,193                      |
| 17                                                                                                                                                                                       | Travel . . . . .                                                                                                                                                                                                   | 2,335,630             | 1,610,857                       | 630,627                                | 94,146                      |
| 18                                                                                                                                                                                       | Payments of travel or entertainment expenses for any Federal, state or local public officials . . . . .                                                                                                            | 0                     |                                 |                                        |                             |
| 19                                                                                                                                                                                       | Conferences, conventions and meetings . . . . .                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| 20                                                                                                                                                                                       | Interest . . . . .                                                                                                                                                                                                 | 2,118,899             | 726,918                         | 1,391,981                              |                             |
| 21                                                                                                                                                                                       | Payments to affiliates . . . . .                                                                                                                                                                                   | 0                     |                                 |                                        |                             |
| 22                                                                                                                                                                                       | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                | 4,018,846             | 2,546,059                       | 1,326,980                              | 145,807                     |
| 23                                                                                                                                                                                       | Insurance . . . . .                                                                                                                                                                                                | 415,819               | 54,071                          | 361,748                                |                             |
| 24                                                                                                                                                                                       | Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )                                                |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | PROFESSIONAL FEES/CONTRACT SVS                                                                                                                                                                                     | 2,303,688             | 179,824                         | 2,123,064                              | 800                         |
| b                                                                                                                                                                                        | NON-CAPITAL EQUIPMENT                                                                                                                                                                                              | 843,359               | 164,124                         | 677,722                                | 1,513                       |
| c                                                                                                                                                                                        | EQUIPMENT RENTAL & MAINTENANCE                                                                                                                                                                                     | 633,230               | 120,537                         | 506,682                                | 6,011                       |
| d                                                                                                                                                                                        | OTHER EXPENSES                                                                                                                                                                                                     | 421,173               | 398,337                         | 22,135                                 | 701                         |
| e                                                                                                                                                                                        | LIBRARY BOOKS & PERIODICALS                                                                                                                                                                                        | 424,277               | 424,277                         |                                        |                             |
| f                                                                                                                                                                                        | All other expenses                                                                                                                                                                                                 | 1,232,579             | 399,828                         | 795,307                                | 37,444                      |
| 25                                                                                                                                                                                       | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                 | 94,224,127            | 66,547,324                      | 25,572,797                             | 2,104,006                   |
| 26                                                                                                                                                                                       | Joint Costs. Check <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

**Part X Balance Sheet**

|                             |                                                                                                                                                         | (A)<br>Beginning of year                                                                                                                                                            |             | (B)<br>End of year |             |            |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------|-------------|------------|
| Assets                      | <b>1</b>                                                                                                                                                | Cash—non-interest-bearing . . . . .                                                                                                                                                 | 225,112     | <b>1</b>           | 5,142,810   |            |
|                             | <b>2</b>                                                                                                                                                | Savings and temporary cash investments . . . . .                                                                                                                                    | 9,997,019   | <b>2</b>           | 1,347,211   |            |
|                             | <b>3</b>                                                                                                                                                | Pledges and grants receivable, net . . . . .                                                                                                                                        | 1,019,682   | <b>3</b>           | 722,294     |            |
|                             | <b>4</b>                                                                                                                                                | Accounts receivable, net . . . . .                                                                                                                                                  | 1,181,435   | <b>4</b>           | 838,351     |            |
|                             | <b>5</b>                                                                                                                                                | Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L</i> . . . . .                           |             | <b>5</b>           |             |            |
|                             | <b>6</b>                                                                                                                                                | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) <i>Complete Part II of Schedule L</i> . . . . .    |             | <b>6</b>           |             |            |
|                             | <b>7</b>                                                                                                                                                | Notes and loans receivable, net . . . . .                                                                                                                                           | 2,013,570   | <b>7</b>           | 2,093,810   |            |
|                             | <b>8</b>                                                                                                                                                | Inventories for sale or use . . . . .                                                                                                                                               | 85,220      | <b>8</b>           | 90,257      |            |
|                             | <b>9</b>                                                                                                                                                | Prepaid expenses and deferred charges . . . . .                                                                                                                                     | 1,525,100   | <b>9</b>           | 1,900,516   |            |
|                             | <b>10a</b>                                                                                                                                              | Land, buildings, and equipment cost basis                                                                                                                                           |             |                    |             |            |
|                             |                                                                                                                                                         | <b>10a</b>                                                                                                                                                                          | 132,178,898 |                    |             |            |
|                             | <b>b</b>                                                                                                                                                | Less accumulated depreciation <i>Complete Part VI of Schedule D</i> . . . . .                                                                                                       |             |                    |             |            |
|                             |                                                                                                                                                         | <b>10b</b>                                                                                                                                                                          | 54,630,905  | 75,392,236         | <b>10c</b>  | 77,547,993 |
|                             | <b>11</b>                                                                                                                                               | Investments—publicly traded securities . . . . .                                                                                                                                    |             | <b>11</b>          |             |            |
|                             | <b>12</b>                                                                                                                                               | Investments—other securities See Part IV, line 11 <i>Complete Part VII of Schedule D</i> . . . . .                                                                                  | 96,455,981  | <b>12</b>          | 72,156,265  |            |
|                             | <b>13</b>                                                                                                                                               | Investments—program-related See Part IV, line 11 <i>Complete Part VIII of Schedule D</i> . . . . .                                                                                  |             | <b>13</b>          |             |            |
| <b>14</b>                   | Intangible assets . . . . .                                                                                                                             |                                                                                                                                                                                     | <b>14</b>   |                    |             |            |
| <b>15</b>                   | Other assets See Part IV, line 11 <i>Complete Part IX of Schedule D</i> . . . . .                                                                       | 14,779,090                                                                                                                                                                          | <b>15</b>   | 7,280,297          |             |            |
| <b>16</b>                   | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34)                                                                                        | 202,674,445                                                                                                                                                                         | <b>16</b>   | 169,119,804        |             |            |
| Liabilities                 | <b>17</b>                                                                                                                                               | Accounts payable and accrued expenses . . . . .                                                                                                                                     | 6,953,269   | <b>17</b>          | 6,083,522   |            |
|                             | <b>18</b>                                                                                                                                               | Grants payable . . . . .                                                                                                                                                            |             | <b>18</b>          |             |            |
|                             | <b>19</b>                                                                                                                                               | Deferred revenue . . . . .                                                                                                                                                          | 1,249,583   | <b>19</b>          | 904,407     |            |
|                             | <b>20</b>                                                                                                                                               | Tax-exempt bond liabilities . . . . .                                                                                                                                               | 57,000,000  | <b>20</b>          | 57,000,000  |            |
|                             | <b>21</b>                                                                                                                                               | Escrow account liability <i>Complete Part IV of Schedule D</i> . . . . .                                                                                                            |             | <b>21</b>          |             |            |
|                             | <b>22</b>                                                                                                                                               | Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons <i>Complete Part II of Schedule L</i> . . . . . |             | <b>22</b>          |             |            |
|                             | <b>23</b>                                                                                                                                               | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                            | 2,000,000   | <b>23</b>          | 3,000,000   |            |
|                             | <b>24</b>                                                                                                                                               | Unsecured notes and loans payable . . . . .                                                                                                                                         |             | <b>24</b>          |             |            |
|                             | <b>25</b>                                                                                                                                               | Other liabilities <i>Complete Part X of Schedule D</i> . . . . .                                                                                                                    | 5,974,217   | <b>25</b>          | 9,564,358   |            |
|                             | <b>26</b>                                                                                                                                               | <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                         | 73,177,069  | <b>26</b>          | 76,552,287  |            |
| Net Assets or Fund Balances | <b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b> |                                                                                                                                                                                     |             |                    |             |            |
|                             | <b>27</b>                                                                                                                                               | Unrestricted net assets . . . . .                                                                                                                                                   | 105,707,559 | <b>27</b>          | 58,333,512  |            |
|                             | <b>28</b>                                                                                                                                               | Temporarily restricted net assets . . . . .                                                                                                                                         | 3,040,193   | <b>28</b>          | 14,077,821  |            |
|                             | <b>29</b>                                                                                                                                               | Permanently restricted net assets . . . . .                                                                                                                                         | 20,749,624  | <b>29</b>          | 20,156,184  |            |
|                             | <b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>                          |                                                                                                                                                                                     |             |                    |             |            |
|                             | <b>30</b>                                                                                                                                               | Capital stock or trust principal, or current funds . . . . .                                                                                                                        |             | <b>30</b>          |             |            |
|                             | <b>31</b>                                                                                                                                               | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                           |             | <b>31</b>          |             |            |
|                             | <b>32</b>                                                                                                                                               | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                          |             | <b>32</b>          |             |            |
|                             | <b>33</b>                                                                                                                                               | Total net assets or fund balances . . . . .                                                                                                                                         | 129,497,376 | <b>33</b>          | 92,567,517  |            |
|                             | <b>34</b>                                                                                                                                               | Total liabilities and net assets/fund balances . . . . .                                                                                                                            | 202,674,445 | <b>34</b>          | 169,119,804 |            |

**Part XI Financial Statements and Reporting**

|           |                                                                                                                                                                                                                                     | Yes       | No  |
|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|
| <b>1</b>  | Accounting method used to prepare the Form 990 <input type="checkbox"/> cash <input checked="" type="checkbox"/> accrual <input type="checkbox"/> other                                                                             |           |     |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .                                                                                                                           | <b>2a</b> | No  |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant? . . . . .                                                                                                                                        | <b>2b</b> | Yes |
| <b>c</b>  | If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . . | <b>2c</b> | Yes |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .                                                                  | <b>3a</b> | Yes |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? . . . . .                                                                                                                                                      | <b>3b</b> | Yes |

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.  
Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

|                                              |                                              |
|----------------------------------------------|----------------------------------------------|
| Name of the organization<br>ELMHURST COLLEGE | Employer identification number<br>36-2169145 |
|----------------------------------------------|----------------------------------------------|

Part I Reason for Public Charity Status (to be completed by all organizations) (See Instructions)

The organization is not a private foundation because it is (Please check only **one** organization )

|    |                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|----|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | <input type="checkbox"/>            | A church, convention of churches, or association of churches described in <b>Section 170(b)(1)(A)(i)</b> .                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 2  | <input checked="" type="checkbox"/> | A school described in <b>Section 170(b)(1)(A)(ii)</b> . (Attach Schedule E )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 3  | <input type="checkbox"/>            | A hospital or a cooperative hospital service organization described in <b>Section 170(b)(1)(A)(iii)</b> . (Attach Schedule H )                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 4  | <input type="checkbox"/>            | A medical research organization operated in conjunction with a hospital described in <b>Section 170(b)(1)(A)(iii)</b> . Enter the hospital's name, city, and state                                                                                                                                                                                                                                                                                                                                                                                                       |
| 5  | <input type="checkbox"/>            | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in <b>Section 170(b)(1)(A)(iv)</b> . (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                          |
| 6  | <input type="checkbox"/>            | A federal, state, or local government or governmental unit described in <b>Section 170(b)(1)(A)(v)</b> .                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 7  | <input type="checkbox"/>            | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>Section 170(b)(1)(A)(vi)</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                            |
| 8  | <input type="checkbox"/>            | A community trust described in <b>Section 170(b)(1)(A)(vi)</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 9  | <input type="checkbox"/>            | An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>Section 509(a)(2)</b> . (Complete Part III )                                                                                            |
| 10 | <input type="checkbox"/>            | An organization organized and operated exclusively to test for public safety See <b>Section 509(a)(4)</b> . (See instructions )                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 11 | <input type="checkbox"/>            | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>Section 509(a)(3)</b> . Check the box that describes the type of supporting organization and complete lines 11e through 11h<br>a <input type="checkbox"/> Type I      b <input type="checkbox"/> Type II      c <input type="checkbox"/> Type III - Functionally Integrated      d <input type="checkbox"/> Type III - Other |
| e  | <input type="checkbox"/>            | By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)                                                                                                                                                                                                                                                                                        |
| f  | <input type="checkbox"/>            | If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box                                                                                                                                                                                                                                                                                                                                                                                                                       |
| g  | <input type="checkbox"/>            | Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?<br>(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?<br>(ii) a family member of a person described in (i) above?<br>(iii) a 35% controlled entity of a person described in (i) or (ii) above?                                                                                                                            |
| h  | <input type="checkbox"/>            | Provide the following information about the organizations the organization supports                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i) Name of Supported Organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (See Instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of support? |
|------------------------------------|----------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|--------------------------|
|                                    |          |                                                                                              | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |
| Total                              |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                          |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

| Public Support                                                                                                                                                                                    |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                                       | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                                               |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                 |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                         |          |          |          |          |          |           |
| 4 <b>Total.</b> Add line 1-3                                                                                                                                                                      |          |          |          |          |          |           |
| 5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 <b>Public Support</b> subtract line 5 from line 4                                                                                                                                               |          |          |          |          |          |           |

| Total Support                                                                                                                                                                          |          |          |          |          |          |                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|--------------------------|
| Calendar year (or fiscal year beginning in)                                                                                                                                            | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total                |
| 7 Amounts from line 4                                                                                                                                                                  |          |          |          |          |          |                          |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                       |          |          |          |          |          |                          |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                   |          |          |          |          |          |                          |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                      |          |          |          |          |          |                          |
| 11 <b>Total Support</b> (Add lines 7 through 10)                                                                                                                                       |          |          |          |          |          |                          |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                                     |          |          |          |          | 12       |                          |
| 13 <b>First Five Years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> |          |          |          |          |          | <input type="checkbox"/> |

| Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                                                   |    |                          |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--------------------------|
| 14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                                    | 14 |                          |
| 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f                                                                                                                                                                                                                                                                                                                                      | 15 |                          |
| 16a <b>33 1/3% Test - 2008.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization                                                                                                                                                                                 |    | <input type="checkbox"/> |
| b <b>33 1/3% Test - 2007.</b> If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization                                                                                                                                                                            |    | <input type="checkbox"/> |
| 17a <b>10% Facts and Circumstances Test - 2008.</b> If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization    |    | <input type="checkbox"/> |
| b <b>10% Facts and Circumstances Test - 2007.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization |    | <input type="checkbox"/> |
| 18 <b>Private Foundation.</b> If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                              |    | <input type="checkbox"/> |

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I.)

| Section A. Public Support                                                                                                                                                       |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                     | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")                                                                              |          |          |          |          |          |           |
| 2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose       |          |          |          |          |          |           |
| 3Gross receipts from activities that are not an unrelated trade or business under section 513                                                                                   |          |          |          |          |          |           |
| 4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                |          |          |          |          |          |           |
| 5The value of services or facilities furnished by a governmental unit to the organization without charge                                                                        |          |          |          |          |          |           |
| 6Total Add lines 1-5                                                                                                                                                            |          |          |          |          |          |           |
| 7aAmounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                      |          |          |          |          |          |           |
| bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 |          |          |          |          |          |           |
| cTotal of lines 7a and 7b                                                                                                                                                       |          |          |          |          |          |           |
| 8Public Support (Subtract line 7c from line 6)                                                                                                                                  |          |          |          |          |          |           |

| Total Support                                                                                                                                                          |          |          |          |          |          |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                            | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 9Amounts from line 6                                                                                                                                                   |          |          |          |          |          |           |
| 10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                      |          |          |          |          |          |           |
| bUnrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975                                                               |          |          |          |          |          |           |
| cAdd lines 10a and 10b                                                                                                                                                 |          |          |          |          |          |           |
| 11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                          |          |          |          |          |          |           |
| 12Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                       |          |          |          |          |          |           |
| 13Total Support (Add lines 9, 10c, 11 and 12)                                                                                                                          |          |          |          |          |          |           |
| 14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Computation of Public Support Percentage |                                                                                      |    |  |
|------------------------------------------|--------------------------------------------------------------------------------------|----|--|
| 15                                       | Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16                                       | Public Support Percentage for 2007 Schedule A, Part IV -A, line 27g                  | 16 |  |

| Computation of Investment Income Percentage |                                                                                                                                                                                                                                                            |    |  |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17                                          | Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                  | 17 |  |
| 18                                          | Investment Income Percentage from 2007 Schedule A, Part IV -A, line 27h                                                                                                                                                                                    | 18 |  |
| 19a                                         | 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization          |    |  |
| b                                           | 33 1/3% Tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |    |  |
| 20                                          | Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                     |    |  |

Part IV

**Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

|                              |
|------------------------------|
| Facts and Circumstances Test |
|                              |

Additional Data

Software ID:  
Software Version:  
EIN: 36-2169145  
Name: ELMHURST COLLEGE

Form 990, Part VII - Section Aaa

| (A)<br>Name and Title                   | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|-----------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                         |                                        | Individual Trustee<br>or Director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                  |                                                                                            |                                                                                                                 |
| The Honorable William J Bauer , Trustee |                                        | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Julius Wesley Becton III , Trustee      | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| David R Bertran , Trustee               | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| William W Boyd , Trustee                | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Larry A Braskamp , Trustee              | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Alan J Brinkmeier , Trustee             | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| William C Campbell , Trustee            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| John G Cashman , Trustee                | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Sharon Reese Dalenberg , Trustee        | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Abner S Ganet , Trustee                 | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Joel G Herter , Trustee                 | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Mary Lou Higginson , Trustee            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Thomas A Kloet , Trustee                | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Alfred N Koplin , Trustee               | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Dr George H Langeler , Trustee          | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| J Clifford Lenahan Jr , Trustee         | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Dr Eugene M Lerner , Trustee            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Ronald L Luken , Trustee                | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Dr Ralph E Lundgren , Trustee           | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| William J McCarter , Trustee            | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Hugh H McLean , Trustee                 | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Edward J Momkus , Trustee               | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Dennis J Patterson , Trustee            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Harold E Pendexter Jr , Trustee         | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Jean Sander , Trustee                   | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Rudolf G Schade Jr , Trustee            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Dr Homer H Schmitz , Trustee            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| Eva W Taming , Trustee                  | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| John W Terrill Jr , Trustee             | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |
| John R Tritt , Trustee                  | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                | 0                                                                                          | 0                                                                                                               |

Form 990, Part VII - Section Aaa

| (A)<br>Name and Title                        | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                              |                               | Individual Trustee or Director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| Thomas N Tyrrell , Trustee                   | 11 0                          | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Rev Robert O Ullman , Trustee                | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Russell G Weigand , Trustee                  | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| James S Yerbic , Trustee                     | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Kenne P Bristol , Chair - Trustee            | 2 0                           | X                                      |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Barbara J Lucks , Vice Chair - Trustee       | 1 0                           | X                                      |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Stephen Alan Ray , President (6 months)      | 60 0                          |                                        |                       | X       |              |                              |        | 116,695                                                              | 0                                                                         | 53,288                                                                                        |
| Denise P Jones , VP for Finance & Admin      | 60 0                          |                                        |                       | X       |              |                              |        | 148,097                                                              | 0                                                                         | 35,011                                                                                        |
| Peggy Sandgren , VP Dvlpt, Alumni Relations  | 60 0                          |                                        |                       |         |              | X                            |        | 147,596                                                              | 0                                                                         | 13,327                                                                                        |
| Alzada J Tipton , VP for Academic Affairs    | 60 0                          |                                        |                       |         |              | X                            |        | 142,880                                                              | 0                                                                         | 23,589                                                                                        |
| Kenneth E Bartels , VP for College Relations | 60 0                          |                                        |                       |         |              | X                            |        | 137,880                                                              | 0                                                                         | 60,790                                                                                        |
| James Kulich , Executive Vice President      | 60 0                          |                                        |                       |         |              | X                            |        | 122,228                                                              | 0                                                                         | 26,493                                                                                        |
| Gary F Rold , Dean of Admissions             | 60 0                          |                                        |                       |         |              | X                            |        | 117,475                                                              | 0                                                                         | 61,284                                                                                        |
| Dr Bryant L Cureton , President              | 60 0                          |                                        |                       |         |              |                              | X      | 242,345                                                              | 0                                                                         | 43,610                                                                                        |

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

|                                  | Business Code | (A)<br>Total Revenue | (B)<br>Related or<br>Exempt<br>Function<br>Revenue | (C)<br>Unrelated<br>Business<br>Revenue | (D)<br>Revenue<br>Excluded from<br>Tax under IRC<br>512, 513, or 514 |
|----------------------------------|---------------|----------------------|----------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------|
| a STUDENT TUITION AND FEES       | 812,900       | 77,916,195           | 77,916,195                                         |                                         |                                                                      |
| b RESIDENCE HALLS                | 721,000       | 5,651,121            | 5,604,058                                          | 47,063                                  |                                                                      |
| c COMMUNITY EDUCATION            | 812,900       | 37,900               | 37,900                                             |                                         |                                                                      |
| d OTHER ATHLETIC, ARTS & CULTURE | 812,900       | 174,939              | 174,939                                            |                                         |                                                                      |
| e LOAN ADMINISTRATION FEES       | 812,900       | 109,633              | 109,633                                            |                                         |                                                                      |

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

2008

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities)

- Section 501(c)(3) organizations    complete Parts I-A and B    Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations    complete Parts I-A and C below    Do not complete Part I-B
- Section 527 organizations    complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 (Lobbying Activities)

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h))    complete Part II-A    Do not complete Part II-B
  - Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h))    Complete Part II-B    Do not complete Part II-A
- If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax)
- Section 501(c)(4), (5), or (6) organizations    complete Part III

|                                              |                                                  |
|----------------------------------------------|--------------------------------------------------|
| Name of the organization<br>ELMHURST COLLEGE | Employer identification number<br><br>36-2169145 |
|----------------------------------------------|--------------------------------------------------|

Part I-A To be completed by all organizations exempt under section 501(c) and section 527 organizations. (See the instructions for Schedule C for details.)

- 1

Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2

Political expenditures

\$ \_\_\_\_\_
- 3

Volunteer hours

\_\_\_\_\_

Part I-B To be completed by all organizations exempt under section 501(c)(3). (See the instructions for Schedule C for details.)

- 1

Enter the amount of any excise tax incurred by the organization under section 4955

\$ \_\_\_\_\_
- 2

Enter the amount of any excise tax incurred by organization managers under section 4955

\$ \_\_\_\_\_
- 3

If the organization incurred in a section 4955 tax, did it file Form 4720 for this year?

☐ Yes

☐ No
- 4a

Was a correction made?

☐ Yes

☐ No
- b

If "Yes," describe in Part IV

Part I-C To be completed by all organizations exempt under section 501(c), except section 501(c)(3). (See the instructions for Schedule C for details.)

- 1

Enter the amount directly expended by the filing organization for section 527 exempt function activities

\$ \_\_\_\_\_
- 2

Enter the amount of the filing organization's internal funds contributed to other organizations for section 527 exempt funtion activities

\$ \_\_\_\_\_
- 3

Total of direct and indirect exempt function expenditures. Add lines 1 and 2 and enter here and on Form 1120-POL, line 17b

\$ \_\_\_\_\_
- 4

Did the filing organization file **Form 1120-POL** for this year?

☐ Yes

☐ No
- 5

State the names, addresses and Employer Identification Number (EIN) of all section 527 political organizations to which payments were made. Enter the amount paid and indicate if the amount was paid from the filing organization's own internal funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's internal funds. If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|-------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |
|          |             |         |                                                                               |                                                                                                                                             |

Part II-A

To be completed by organizations exempt under section 501(c)(3) that filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures—<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | (a) Filing<br>Organization's<br>Totals | (b) Affiliated<br>Group<br>Totals                                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|---------------------------------------------------------------------|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        |                                                                     |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                        |                                                                     |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                        |                                                                     |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                        |                                                                     |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                        |                                                                     |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns—<br>If the amount on line 1e, column (a) or (b) is:<br>Not over \$500,000<br>Over \$500,000 but not over \$1,000,000<br>Over \$1,000,000 but not over \$1,500,000<br>Over \$1,500,000 but not over \$17,000,000<br>Over \$17,000,000<br>The lobbying nontaxable amount is:<br>20% of the amount on line 1e<br>\$100,000 plus 15% of the excess over \$500,000<br>\$175,000 plus 10% of the excess over \$1,000,000<br>\$225,000 plus 5% of the excess over \$1,500,000<br>\$1,000,000 |                                        |                                                                     |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                        |                                                                     |
| h Subtract line 1g from line 1a Enter -0- if line g is more than line a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                        |                                                                     |
| i Subtract line 1f from line 1c Enter -0- if line f is more than line c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                        |                                                                     |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                          |                                        | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

| Lobbying Expenditures During 4-Year Averaging Period        |          |          |          |          |           |
|-------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                 | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) Total |
| 2a Lobbying non-taxable amount                              |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))   |          |          |          |          |           |
| c Total lobbying expenditures                               |          |          |          |          |           |
| d Grassroots non-taxable amount                             |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                          |          |          |          |          |           |

Part II-B

To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

|    |                                                                                                                                                                                                                              | (a) |    | (b)    |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|    |                                                                                                                                                                                                                              | Yes | No | Amount |
| 1  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| a  | Volunteers?                                                                                                                                                                                                                  | Yes |    |        |
| b  | Paid staff or management (include compensation in expenses reported on lines c through i)?                                                                                                                                   | Yes |    |        |
| c  | Media advertisements?                                                                                                                                                                                                        |     | No |        |
| d  | Mailings to members, legislators, or the public?                                                                                                                                                                             |     | No |        |
| e  | Publications, or published or broadcast statements?                                                                                                                                                                          |     | No |        |
| f  | Grants to other organizations for lobbying purposes?                                                                                                                                                                         |     | No |        |
| g  | Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                  |     | No |        |
| h  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?                                                                                                                                      | Yes |    | 8,097  |
| i  | Other activities If "Yes," describe in Part IV                                                                                                                                                                               |     | No |        |
| j  | Total lines 1c through 1i                                                                                                                                                                                                    |     |    | 8,097  |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No |        |
| b  | If "Yes" enter the amount of any tax incurred under section 4912                                                                                                                                                             |     |    |        |
| c  | If "Yes" enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                    |     |    |        |
| d  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     | No |        |

Part III-A

To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). (See the instructions for Schedule C for details.)

|   |                                                                                                  | Yes | No |
|---|--------------------------------------------------------------------------------------------------|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1   |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2   |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3   |    |

Part III-B

To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." (See the instructions for Schedule C for details.)

|   |                                                                                                                                                                                                                                            |       |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1 \$  |
| 2 | Section 162(e) non-deductible lobbying and political expenditures ( <i>do not include amounts of political expenses for which the section 527(f) tax was paid</i> ).                                                                       |       |
| a | Current Year                                                                                                                                                                                                                               | 2a \$ |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b \$ |
| c | Total                                                                                                                                                                                                                                      | 2c \$ |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3 \$  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 \$  |
| 5 | Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)                                                                                                                                                        | 5 \$  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

| Identifier          | Return Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lobbying Activities | Schedule C, Part II-B, Line 1i | The college incurred \$8,097 in costs related to lobbying at the state and local levels in fiscal 2008/09. Elmhurst College contacts legislators, members of the legislative staff, as well as various departments, and state and local executive agencies. Elmhurst's lobbying efforts support higher education policy and funding issues. Elmhurst contacted officials with regard to the following issues: Increasing Map Funding; Reinstatement of the Health Services Educational Grant; Blocking Harper College to Allow Four Year Degrees. |
|                     |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                     |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                     |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                     |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                     |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

## Supplemental Information

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE D

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ **Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**

OMB No 1545-0047

2008

Open to Public Inspection

**Name of the organization**  
ELMHURST COLLEGE

**Employer identification number**  
  
36-2169145

**Part I**

**Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                            |                              |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                    | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                |                              |
| 2 | Aggregate Contributions to (during year)                                                                                                                                                                                                                                                                   |                              |
| 3 | Aggregate Grants from (during year)                                                                                                                                                                                                                                                                        |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                             |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>                                |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div> |                              |

**Part II**

**Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)☐ Preservation of an historically importantly land area☐ Protection of natural habitat☐ Preservation of certified historic structure☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   | Held at the End of the Year                                                        |
|---|------------------------------------------------------------------------------------|
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶

4

Number of states where property subject to conservation easement is located ▶

5

Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year ▶

7

Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶ \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

**Part III**

**Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1▶ \$

(ii) Assets included in Form 990, Part X▶ \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1▶ \$

b

Assets included in Form 990, Part X▶ \$

For Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2008

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

b

☐

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Trust, Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain why in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                            | (a)Current Year | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|------------------------------------------------------------|-----------------|---------------|-------------------|---------------------|--------------------|
| 1a Beginning of year balance . . . . .                     | 105,168,500     |               |                   |                     |                    |
| b Contributions . . . . .                                  | 1,369,670       |               |                   |                     |                    |
| c Investment earnings or losses . . . . .                  | -26,700,073     |               |                   |                     |                    |
| d Grants or scholarships . . . . .                         | 409,630         |               |                   |                     |                    |
| e Other expenditures for facilities and programs . . . . . | 2,687,596       |               |                   |                     |                    |
| f Administrative expenses . . . . .                        |                 |               |                   |                     |                    |
| g End of year balance . . . . .                            | 76,740,871      |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 59 89 %

b

Permanent endowment ▶ 14 84 %

c

Term endowment ▶ 25 27 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

(ii) related organizations . . . . .

3a(i)

Yes

No

3a(ii)

Yes

3b

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------|----------------|
| 1a Land . . . . .                                                                                      |                                      | 3,601,093                      |                  | 3,601,093      |
| b Buildings . . . . .                                                                                  |                                      | 97,792,219                     | 35,632,010       | 62,160,209     |
| c Leasehold improvements . . . . .                                                                     |                                      |                                |                  |                |
| d Equipment . . . . .                                                                                  |                                      | 16,583,121                     | 13,439,279       | 3,143,842      |
| e Other . . . . .                                                                                      |                                      | 14,202,465                     | 5,559,616        | 8,642,849      |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶ |                                      |                                |                  | 77,547,993     |

Schedule D (Form 990) 2008

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| Financial derivatives and other financial products                      |                |                                                             |
| Closely-held equity interests                                           |                |                                                             |
| Other COMMINGLED FUNDS                                                  | 40,656,658     | F                                                           |
| Other HEDGE FUNDS                                                       | 6,697,220      | F                                                           |
| Other COMMODITIES FUND                                                  | 3,066,761      | F                                                           |
| Other LIMITED PARTNERSHIPS                                              | 21,735,626     | F                                                           |
|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )     | 72,156,265     |                                                             |

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

| (a) Description of investment type                                  | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|---------------------------------------------------------------------|----------------|-------------------------------------------------------------|
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
|                                                                     |                |                                                             |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 ) |                |                                                             |

Part IX Other Assets. See Form 990, Part X, line 15.

| (a) Description                                                     | (b) Book value |
|---------------------------------------------------------------------|----------------|
| BOND PROCEEDS HELD IN TRUST                                         | 2,474,472      |
| BENEFICIAL INTEREST IN TRUSTS                                       | 4,253,440      |
| OTHER RECEIVABLES                                                   | 238,499        |
| ACCURED INCOME RECEIVABLE                                           | 313,886        |
|                                                                     |                |
|                                                                     |                |
|                                                                     |                |
|                                                                     |                |
|                                                                     |                |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15.) |                |

Part X Other Liabilities. See Form 990, Part X, line 25.

| (a) Description of Liability                                        | (b) Amount |
|---------------------------------------------------------------------|------------|
| Federal Income Taxes                                                |            |
| STUDENT LOAN ADVANCES U S GOV                                       | 1,778,941  |
| LIFE INCOME AGREEMENTS PAYABLE                                      | 247,095    |
| OTHER LIABILITIES                                                   | 1,176,191  |
| INTEREST RATE SWAP AGREEMENT                                        | 5,017,331  |
| ASSET RETIREMENT OBLIGATION                                         | 1,344,800  |
|                                                                     |            |
|                                                                     |            |
|                                                                     |            |
|                                                                     |            |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) | 9,564,358  |

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

|    |                                                                                 |    |             |
|----|---------------------------------------------------------------------------------|----|-------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 89,324,418  |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 94,224,127  |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | -4,899,709  |
| 4  | Net unrealized gains (losses) on investments                                    | 4  | -27,852,205 |
| 5  | Donated services and use of facilities                                          | 5  |             |
| 6  | Investment expenses                                                             | 6  |             |
| 7  | Prior period adjustments                                                        | 7  |             |
| 8  | Other (Describe in Part XIV)                                                    | 8  | -4,177,947  |
| 9  | Total adjustments (net) Add lines 4 - 8                                         | 9  | -32,030,152 |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | -36,929,861 |

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                            |    |             |
|---|--------------------------------------------------------------------------------------------|----|-------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 28,867,651  |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |             |
| a | Net unrealized gains on investments . . . . .                                              | 2a | -27,852,204 |
| b | Donated services and use of facilities . . . . .                                           | 2b | 1,200       |
| c | Recoveries of prior year grants . . . . .                                                  | 2c |             |
| d | Other (Describe in Part XIV) . . . . .                                                     | 2d | 285,272     |
| e | Add lines 2a through 2d . . . . .                                                          | 2e | -27,565,732 |
| 3 | Subtract line 2e from line 1 . . . . .                                                     | 3  | 56,433,383  |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1                        |    |             |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a | 148,193     |
| b | Other (Describe in Part XIV) . . . . .                                                     | 4b | 32,742,842  |
| c | Add lines 4a and 4b . . . . .                                                              | 4c | 32,891,035  |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 89,324,418  |

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                             |    |            |
|---|---------------------------------------------------------------------------------------------|----|------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                        | 1  | 65,797,511 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |            |
| a | Donated services and use of facilities . . . . .                                            | 2a | 1,200      |
| b | Prior year adjustments . . . . .                                                            | 2b |            |
| c | Losses reported on Form 990, Part IX, line 25 . . . . .                                     | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                      | 2d | 285,272    |
| e | Add lines 2a through 2d . . . . .                                                           | 2e | 286,472    |
| 3 | Subtract line 2e from line 1 . . . . .                                                      | 3  | 65,511,039 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a | 148,193    |
| b | Other (Describe in Part XIV) . . . . .                                                      | 4b | 28,564,895 |
| c | Add lines 4a and 4b . . . . .                                                               | 4c | 28,713,088 |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 94,224,127 |

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE E  
(Form 990 or 990-EZ)

Schools

Attach to Form 990 or Form 990-EZ. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization  
ELMHURST COLLEGE

Employer identification number  
36-2169145

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                        | YES | NO |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <div>1</div> <div>Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1                                                                                                                                                                                                                      | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2                                                                                                                                                                                                                      | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 3                                                                                                                                                                                                                      | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                        |     |    |
| <div>4</div> <div>Does the organization maintain the following?</div> <div>a Records indicating the racial composition of the student body, faculty, and administrative staff?</div> <div>b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?</div> <div>c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?</div> <div>d Copies of all material used by the organization or on its behalf to solicit contributions?</div> <div>If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement )</div> | 4a                                                                                                                                                                                                                     | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4b                                                                                                                                                                                                                     | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4c                                                                                                                                                                                                                     | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4d                                                                                                                                                                                                                     | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                        |     |    |
| <div>5</div> <div>Does the organization discriminate by race in any way with respect to</div> <div>a Students' rights or privileges?</div> <div>b Admissions policies?</div> <div>c Employment of faculty or administrative staff?</div> <div>d Scholarships or other financial assistance?</div> <div>e Educational policies?</div> <div>f Use of facilities?</div> <div>g Athletic programs?</div> <div>h Other extracurricular activities?</div> <div>If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement )</div>                                                                                                                                                           | 5a                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5b                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5c                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5d                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5e                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5f                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5g                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5h                                                                                                                                                                                                                     |     | No |
| <div>6a</div> <div>Does the organization receive any financial aid or assistance from a governmental agency?</div> <div>b Has the organization's right to such aid ever been revoked or suspended?</div> <div>If you answered "Yes" to either 6a or b, please explain using an attached statement</div>                                                                                                                                                                                                                                                                                                                                                                                                                                   | 6a                                                                                                                                                                                                                     | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 6b                                                                                                                                                                                                                     |     | No |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                        |     |    |
| 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation | Yes |    |

SCHEDULE G  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding  
Fundraising or Gaming Activities

▶ **Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.**

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization  
ELMHURST COLLEGE

Employer identification number  
36-2169145

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☐

Mail solicitations

b

☐

Email solicitations

c

☐

Phone solicitations

d

☐

In-person solicitations

e

☐

Solicitation of non-government grants

f

☐

Solicitation of government grants

g

☐

Special fundraising events

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

☐ Yes

☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (i) Name of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
|-----------------------------------------------|---------------|----------------------------------------------------------------|----|-----------------------------------|------------------------------------------------------------------|---------------------------------------------------|
|                                               |               | Yes                                                            | No |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
|                                               |               |                                                                |    |                                   |                                                                  |                                                   |
| Total                                         |               | ▶                                                              |    |                                   |                                                                  |                                                   |

3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

| Revenue         |                                               | (a) Event #1                                                         | (b) Event #2 | (c) Other Events | (d) Total Events              |
|-----------------|-----------------------------------------------|----------------------------------------------------------------------|--------------|------------------|-------------------------------|
|                 |                                               | GOLF OUTING                                                          |              | 0                | (Add col (a) through col (c)) |
|                 |                                               | (event type)                                                         | (event type) | (total number)   |                               |
|                 |                                               |                                                                      |              |                  |                               |
| 1               | Gross receipts . . . . .                      | 40,266                                                               |              |                  | 40,266                        |
| 2               | Less Charitable contributions . . . . .       | 33,615                                                               |              |                  | 33,615                        |
| 3               | Gross revenue (line 1 minus line 2) . . . . . | 6,651                                                                |              |                  | 6,651                         |
| Direct Expenses | 4                                             | Cash Prizes . . . . .                                                | 500          |                  | 500                           |
|                 | 5                                             | Non-cash Prizes . . . . .                                            | 1,229        |                  | 1,229                         |
|                 | 6                                             | Rent/Facility costs . . . . .                                        | 13,080       |                  | 13,080                        |
|                 | 7                                             | Other direct expenses . . . . .                                      | 238          |                  | 238                           |
|                 | 8                                             | Direct expense summary Add lines 4 through 7 in column (d) . . . . . |              |                  | 15,047                        |
|                 | 9                                             | Net income summary Combine lines 3 and 8 in column (d). . . . .      |              |                  | -8,396                        |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

| Revenue         |                                                                           | (a) Bingo                                                                           | (b) Pull tabs/Instant<br>bingo/progressive<br>bingo                                 | (c) Other gaming                                                                    | (d) Total gaming (Add<br>col (a) through col (c)) |
|-----------------|---------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------|
|                 | 1 Gross revenue . . . . .                                                 |                                                                                     |                                                                                     |                                                                                     |                                                   |
| Direct Expenses | 2 Cash prizes . . . . .                                                   |                                                                                     |                                                                                     |                                                                                     |                                                   |
|                 | 3 Non-cash prizes . . . . .                                               |                                                                                     |                                                                                     |                                                                                     |                                                   |
|                 | 4 Rent/facility costs . . . . .                                           |                                                                                     |                                                                                     |                                                                                     |                                                   |
|                 | 5 Other direct expenses . . . . .                                         |                                                                                     |                                                                                     |                                                                                     |                                                   |
|                 | 6 Volunteer labor . . . . .                                               | <div><div><div>Yes</div><div>No</div></div><div><div></div><div></div></div>%</div> | <div><div><div>Yes</div><div>No</div></div><div><div></div><div></div></div>%</div> | <div><div><div>Yes</div><div>No</div></div><div><div></div><div></div></div>%</div> |                                                   |
|                 | 7 Direct expense summary Add lines 2 through 5 in column (d) . . . . .    |                                                                                     |                                                                                     |                                                                                     |                                                   |
|                 | 8 Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . |                                                                                     |                                                                                     |                                                                                     |                                                   |

|     |                                                                                                                                                                 |     |    |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                 | Yes | No |
| 9   | Enter the state(s) in which the organization operates gaming activities _____                                                                                   |     |    |
| a   | Is the organization licensed to operate gaming activities in each of these states? . . . . .                                                                    | 9a  |    |
| b   | If "No," Explain _____                                                                                                                                          |     |    |
| 10a | Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?                                                            | 10a |    |
| b   | If "Yes," Explain _____                                                                                                                                         |     |    |
| 11  | Does the organization operate gaming activities with nonmembers? . . . . .                                                                                      | 11  |    |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . . | 12  |    |

|                                                                                                                                                                                                   | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>13</b> Indicate the percentage of gaming activity operated in                                                                                                                                  |     |    |
| <b>a</b> The organization's facility . . . . . <b>13a</b>                                                                                                                                         |     |    |
| <b>b</b> An outside facility . . . . . <b>13b</b>                                                                                                                                                 |     |    |
| <b>14</b> Provide the name and address of the person who prepares the organization's gaming/special events books and records                                                                      |     |    |
| Name ►                                                                                                                                                                                            |     |    |
| Address ►                                                                                                                                                                                         |     |    |
| <b>15a</b> Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . . <b>15a</b>                                                      |     |    |
| <b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____                             |     |    |
| <b>c</b> If "Yes," enter name and address                                                                                                                                                         |     |    |
| Name ►                                                                                                                                                                                            |     |    |
| Address ►                                                                                                                                                                                         |     |    |
| <b>16</b> Gaming manager information                                                                                                                                                              |     |    |
| Name ►                                                                                                                                                                                            |     |    |
| Gaming manager compensation ► \$ _____                                                                                                                                                            |     |    |
| Description of services provided ►                                                                                                                                                                |     |    |
| <input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor                                                                       |     |    |
| <b>17</b> Mandatory distributions                                                                                                                                                                 |     |    |
| <b>a</b> Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . . <b>17a</b>                          |     |    |
| <b>b</b> Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____ |     |    |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
ELMHURST COLLEGE

Grants and Other Assistance to Organizations,  
Governments and Individuals in the U.S.

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

OMB No 1545-0047

2008

Open to Public  
Inspection

Employer identification number  
36-2169145

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 if additional space is needed.

☒

| 1(a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|-----------------------------------------------------|---------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |
|                                                     |         |                               |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations

3

Enter total number of other organizations

Part IIIGrants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance      | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e) Method of valuation (book, FMV , appraisal, other) | (f)Description of non-cash assistance |
|-------------------------------------|-------------------------|-------------------------|----------------------------------|--------------------------------------------------------|---------------------------------------|
| SEOG FEDERAL SUPPLIMENTAL GRANT     | 623                     | 468,125                 |                                  |                                                        |                                       |
| ENDOWED SCHOLARSHIPS                | 232                     | 409,630                 |                                  |                                                        |                                       |
| DONOR FUNDED SCHOLARSHIPS           | 128                     | 248,648                 |                                  |                                                        |                                       |
| INSTITUTIONALLY FUNDED SCHOLARSHIPS | 2735                    | 27,386,314              |                                  |                                                        |                                       |
|                                     |                         |                         |                                  |                                                        |                                       |
|                                     |                         |                         |                                  |                                                        |                                       |
|                                     |                         |                         |                                  |                                                        |                                       |

Part IVSupplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.  
See Additional Data Table

| Identifier                                                            | Return Reference               | Explanation                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS IN THE UNITED STATES | SCHEDULE I, PART I, QUESTION 2 | THE COLLEGE'S FINANCIAL AID OFFICE USES VARIOUS METHODS FOR THE FAIR DISBURSEMENT OF GRANT FUNDS WITHIN THE REQUIREMENTS SET BY EACH GRANT SOURCE THESE DISTRIBUTIONS ARE REVIEWED DURING THE A-133 AUDIT AS CONDUCTED BY AN EXTERNAL AUDITOR AND BY THE FINANCIAL AFFAIRS OFFICE TO ENSURE PROPER USE OF FUNDS |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |
|                                                                       |                                |                                                                                                                                                                                                                                                                                                                 |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization  
ELMHURST COLLEGE

Employer identification number  
36-2169145

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |        |    |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Yes    | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items                                                                                                                                                                                                                                                                                                                                                                                                                                            |        |    |
|    | <div><div><input type="checkbox"/> First class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div> <div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |        |    |
| b  | If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1b Yes |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2 Yes  |    |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |        |    |
|    | <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div> <div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                                       |        |    |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |    |
| a  | Receive a severance payment or change of control payment?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4a     | No |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4b     | No |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 4c     | No |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |        |    |
|    | 501(c)(3) and 501(c)(4) organizations only must complete lines 5-8.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |        |    |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |        |    |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 5a     | No |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 5b     | No |
|    | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |    |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |        |    |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6a     | No |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 6b     | No |
|    | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |    |
| 7  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 7      | No |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 8      | No |

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| (A) Name            |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---------------------|------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                     |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| Stephen Alan Ray    | (i)  | 111,637                                            | 0                                   | 5,058                    | 16,250                    | 37,038                  | 169,983                         | 0                                                          |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Denise P Jones      | (i)  | 129,701                                            | 0                                   | 18,396                   | 16,768                    | 18,243                  | 183,108                         | 86,661                                                     |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Peggy Sandgren      | (i)  | 131,684                                            | 0                                   | 15,912                   | 7,278                     | 6,049                   | 160,923                         | 78,144                                                     |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Alzada J Tipton     | (i)  | 140,420                                            | 0                                   | 2,460                    | 7,364                     | 16,225                  | 166,469                         | 78,618                                                     |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Kenneth E Bartels   | (i)  | 134,369                                            | 0                                   | 3,511                    | 19,157                    | 41,633                  | 198,670                         | 91,032                                                     |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Gary F Rold         | (i)  | 112,297                                            | 0                                   | 5,178                    | 17,220                    | 44,064                  | 178,759                         | 81,459                                                     |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
| Dr Bryant L Cureton | (i)  | 123,299                                            | 0                                   | 119,046                  | 11,195                    | 32,415                  | 285,955                         | 175,199                                                    |
|                     | (ii) | 0                                                  | 0                                   | 0                        | 0                         | 0                       | 0                               | 0                                                          |
|                     | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                          |                           |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                          |                           |                         |                                 |                                                            |

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

**Schedule J (Form 990) 2008**

|                          |                                              |                           |
|--------------------------|----------------------------------------------|---------------------------|
| Schedule K<br>(Form 990) | Supplemental Information on Tax Exempt Bonds | OMB No 1545-0047          |
|                          |                                              | 2008                      |
|                          |                                              | Open to Public Inspection |

Department of the Treasury  
Internal Revenue Service

Name of the organization  
ELMHURST COLLEGE

To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a.  
Provide descriptions, explanations, and any additional information in Schedule O.

Employer identification number  
36-2169145

Part I Bond Issues (Required for 2008)

|   | (a) Issuer Name                           | (b) Issuer EIN | (c) CUSIP # | (d) Date Issued | (e) Issue Price | (f) Description of Purpose | (g) Defeased |    | (h) On Behalf of Issuer |    |
|---|-------------------------------------------|----------------|-------------|-----------------|-----------------|----------------------------|--------------|----|-------------------------|----|
|   |                                           |                |             |                 |                 |                            | Yes          | No | Yes                     | No |
| A | ILLINOIS EDUCATIONAL FACILITIES AUTHORITY | 52-1297563     | 452001ZF0   | 05-31-2005      | 15,000,000      | BUILDINGS & PARKING        | X            |    |                         | X  |
| B | ILLINOIS EDUCATIONAL FACILITIES AUTHORITY | 52-1297563     | 452001Q86   | 05-31-2005      | 5,000,000       | BUILDINGS & PARKING        | X            |    |                         | X  |
| C | ILLINOIS EDUCATIONAL FACILITIES AUTHORITY | 52-1297563     | 4520017G9   | 09-18-2003      | 12,000,000      | BUILDINGS                  | X            |    |                         | X  |
| D | ILLINOIS FINANCE AUTHORITY                | 86-1091967     | 45200BW79   | 02-22-2007      | 25,000,000      | BUILDINGS & PARKING        | X            |    |                         | X  |

Part II Proceeds (Optional for 2008)

|    |                                                                                                        | A   |    | B   |    | C   |    | D   |    | E   |    |
|----|--------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
| 1  | Total Proceeds of Issue                                                                                |     |    |     |    |     |    |     |    |     |    |
| 2  | Gross Proceeds in Reserve Funds                                                                        |     |    |     |    |     |    |     |    |     |    |
| 3  | Proceeds in Refunding or Defeasance Escrows                                                            |     |    |     |    |     |    |     |    |     |    |
| 4  | Other Unspent Proceeds                                                                                 |     |    |     |    |     |    |     |    |     |    |
| 5  | Issuance Costs from Proceeds                                                                           |     |    |     |    |     |    |     |    |     |    |
| 6  | Working Capital Expenditures from Proceeds                                                             |     |    |     |    |     |    |     |    |     |    |
| 7  | Capital Expenditures from Proceeds                                                                     |     |    |     |    |     |    |     |    |     |    |
| 8  | Year of Substantial Completion                                                                         |     |    |     |    |     |    |     |    |     |    |
| 9  | Were the bonds issued as part of a current refunding issue?                                            | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
|    |                                                                                                        |     |    |     |    |     |    |     |    |     |    |
|    |                                                                                                        |     |    |     |    |     |    |     |    |     |    |
|    |                                                                                                        |     |    |     |    |     |    |     |    |     |    |
| 10 | Were the bonds issued as part of an advance refunding issue?                                           |     |    |     |    |     |    |     |    |     |    |
| 11 | Has the final allocation of proceeds been made?                                                        |     |    |     |    |     |    |     |    |     |    |
| 12 | Does the organization maintain adequate books and records to support the final allocation of proceeds? |     |    |     |    |     |    |     |    |     |    |

Part III Private Business Use (Optional for 2008)

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    | E   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
|   |                                                                                                                            |     |    |     |    |     |    |     |    |     |    |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     |    |     |    |     |    |     |    |     |    |
| 2 | Are there any lease arrangements with respect to the financed property which may result in private business use?           |     |    |     |    |     |    |     |    |     |    |

**Part III Private Business Use** *(Continued)*

|                                                                                                                                                                                                                                       | A   |    | B   |    | C   |    | D   |    | E   |    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                       | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>3a</b> Are there any management or service contracts with respect to the financed property which may result in private business use?                                                                                               |     |    |     |    |     |    |     |    |     |    |
| <b>3b</b> Are there any research agreements with respect to the financed property which may result in private business use?                                                                                                           |     |    |     |    |     |    |     |    |     |    |
| <b>3c</b> Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?                                        |     |    |     |    |     |    |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government                                                                      |     |    |     |    |     |    |     |    |     |    |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government |     |    |     |    |     |    |     |    |     |    |
| <b>6</b> Total of lines 4 and 5                                                                                                                                                                                                       |     |    |     |    |     |    |     |    |     |    |
| <b>7</b> Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?                                                                                  |     |    |     |    |     |    |     |    |     |    |

**Part IV Arbitrage** *(Optional for 2008)*

|                                                                                                                                     | A   |    | B   |    | C   |    | D   |    | E   |    |
|-------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                     | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has a Form 8038-T been filed wth respect to the bond issue?                                                                |     |    |     |    |     |    |     |    |     |    |
| <b>2</b> Is the bond issue a variable rate issue?                                                                                   |     |    |     |    |     |    |     |    |     |    |
| <b>3a</b> Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records? |     |    |     |    |     |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                                           |     |    |     |    |     |    |     |    |     |    |
| <b>c</b> Term of hedge                                                                                                              |     |    |     |    |     |    |     |    |     |    |
| <b>4a</b> Were gross proceeds invested in a GIC?                                                                                    |     |    |     |    |     |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                                           |     |    |     |    |     |    |     |    |     |    |
| <b>c</b> Term of GIC                                                                                                                |     |    |     |    |     |    |     |    |     |    |
| <b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?                                |     |    |     |    |     |    |     |    |     |    |
| <b>5</b> Were any gross proceeds invested beyond an available temporary period?                                                     |     |    |     |    |     |    |     |    |     |    |
| <b>6</b> Did the bond issue qualify for an exception to rebate?                                                                     |     |    |     |    |     |    |     |    |     |    |

|                          |                                                                                                                                                                |                           |
|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| SCHEDULE M<br>(Form 990) | <div>Non-Cash Contributions</div> <div>To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.<br/>Attach to Form 990</div> | OMB No 1545-0047          |
|                          |                                                                                                                                                                | 2008                      |
|                          |                                                                                                                                                                | Open to Public Inspection |

|                                              |                                              |
|----------------------------------------------|----------------------------------------------|
| Name of the organization<br>ELMHURST COLLEGE | Employer identification number<br>36-2169145 |
|----------------------------------------------|----------------------------------------------|

Part I

Types of Property

|                                                                                                                                                                                     | (a)<br>Check<br>if<br>applicable | (b)<br>Number of Contributions | (c)<br>Revenues reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>revenues |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------------------|----------------------------------------------------------------|------------------------------------------|
| 1 Art—Works of art . . . . .                                                                                                                                                        | X                                | 1                              | 25,000                                                         | OPINIONS OF EXPERTS                      |
| 2 Art—Historical treasures . . . . .                                                                                                                                                |                                  |                                |                                                                |                                          |
| 3 Art—Fractional interests . . . . .                                                                                                                                                |                                  |                                |                                                                |                                          |
| 4 Books and publications . . . . .                                                                                                                                                  | X                                |                                | 5,300                                                          | OTHER                                    |
| 5 Clothing and household<br>goods . . . . .                                                                                                                                         |                                  |                                |                                                                |                                          |
| 6 Cars and other vehicles . . . . .                                                                                                                                                 |                                  |                                |                                                                |                                          |
| 7 Boats and planes . . . . .                                                                                                                                                        |                                  |                                |                                                                |                                          |
| 8 Intellectual property . . . . .                                                                                                                                                   |                                  |                                |                                                                |                                          |
| 9 Securities—Publicly traded . . . . .                                                                                                                                              | X                                | 8                              | 137,047                                                        | COST/SELLING PRICE                       |
| 10 Securities—Closely held stock . . . . .                                                                                                                                          |                                  |                                |                                                                |                                          |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .                                                                                                                     |                                  |                                |                                                                |                                          |
| 12 Securities—Miscellaneous . . . . .                                                                                                                                               |                                  |                                |                                                                |                                          |
| 13 Qualified conservation<br>contribution (historic<br>structures) . . . . .                                                                                                        |                                  |                                |                                                                |                                          |
| 14 Qualified conservation<br>contribution (other) . . . . .                                                                                                                         |                                  |                                |                                                                |                                          |
| 15 Real estate—Residential . . . . .                                                                                                                                                |                                  |                                |                                                                |                                          |
| 16 Real estate—Commercial . . . . .                                                                                                                                                 |                                  |                                |                                                                |                                          |
| 17 Real estate—Other . . . . .                                                                                                                                                      |                                  |                                |                                                                |                                          |
| 18 Collectibles . . . . .                                                                                                                                                           |                                  |                                |                                                                |                                          |
| 19 Food inventory . . . . .                                                                                                                                                         | X                                | 1                              | 25,000                                                         | COST/SELLING PRICE                       |
| 20 Drugs and medical supplies . . . . .                                                                                                                                             |                                  |                                |                                                                |                                          |
| 21 Taxidermy . . . . .                                                                                                                                                              |                                  |                                |                                                                |                                          |
| 22 Historical artifacts . . . . .                                                                                                                                                   |                                  |                                |                                                                |                                          |
| 23 Scientific specimens . . . . .                                                                                                                                                   |                                  |                                |                                                                |                                          |
| 24 Archeological artifacts . . . . .                                                                                                                                                |                                  |                                |                                                                |                                          |
| 25 Other (describe<br>ADVERTISING )                                                                                                                                                 | X                                | 0                              | 25,578                                                         | COST/SELLING PRICE                       |
| 26 Other (describe PRINTING )                                                                                                                                                       | X                                | 0                              | 25,290                                                         | COST/SELLING PRICE                       |
| 27 Other (describe BANNERS )                                                                                                                                                        | X                                | 4                              | 4,140                                                          | COST/SELLING PRICE                       |
| 28 Other (describe COMPACT<br>DISCS JAZZ )                                                                                                                                          | X                                | 1,250                          | 12,500                                                         | COST/SELLING PRICE                       |
| Other (describe WEB<br>DESIGN,<br>SET-UP,<br>CONSULTING )                                                                                                                           | X                                | 1                              | 7,040                                                          | OTHER                                    |
| Other (describe TELEPHONE<br>SWITCHS )                                                                                                                                              | X                                | 3                              | 50,025                                                         | COST/SELLING PRICE                       |
| Other (describe CRATING &<br>TRANSPORTING )                                                                                                                                         | X                                | 2                              | 5,000                                                          | OTHER                                    |
| Other (describe EMBROIDERED<br>FLEECE<br>BLANKETS )                                                                                                                                 | X                                | 175                            | 3,150                                                          | COST/SELLING PRICE                       |
| Other (describe SKYBOX<br>TICKETS )                                                                                                                                                 | X                                | 22                             | 3,000                                                          | COST/SELLING PRICE                       |
| Other (describe EXCAVATION<br>TRUCK<br>RENTAL )                                                                                                                                     | X                                | 1                              | 1,100                                                          | COST/SELLING PRICE                       |
| Other (describe CALLAWAY<br>GOLF<br>DRIVERS )                                                                                                                                       | X                                | 2                              | 1,000                                                          | COST/SELLING PRICE                       |
| 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . |                                  | 29                             |                                                                | 0                                        |

|     |                                                                                                                                                                                                                                                                                                   |     |     |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|     |                                                                                                                                                                                                                                                                                                   | Yes | No  |
| 30a | During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . | 30a | No  |
| b   | If "Yes", describe the arrangement in Part II                                                                                                                                                                                                                                                     |     |     |
| 31  | Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?                                                                                                                                                                                   | 31  | Yes |
| 32a | Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . .                                                                                                                                                           | 32a | No  |
| b   | If "Yes", describe in Part II                                                                                                                                                                                                                                                                     |     |     |
| 33  | If the organization did not report revenues in Column (c) for a type of property for which Column (a) is checked, describe in Part II                                                                                                                                                             |     |     |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 51227J

Schedule M (Form 990) 2008

**Part II** **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

[illegible]

SCHEDULE O  
(Form 990)

Supplemental Information to Form 990

OMB No 1545-0047

Department of the Treasury  
Internal Revenue Service

► **Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.**

**2008**  
Open to Public Inspection

|                                                     |                                                     |
|-----------------------------------------------------|-----------------------------------------------------|
| <b>Name of the organization</b><br>ELMHURST COLLEGE | <b>Employer identification number</b><br>36-2169145 |
|-----------------------------------------------------|-----------------------------------------------------|

| Identifier             | Return Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| OTHER PROGRAM SERVICES | FORM 990, PART III | SCHOLARSHIPS AND GRANTS - WE ASSIST OUR STUDENTS WITH A COMPREHENSIVE RANGE OF FINANCIAL AID PROGRAMS THESE INCLUDE MERIT-BASED SCHOLARSHIPS, NEED-BASED GRANTS AND LOANS, AND PART-TIME CAMPUS EMPLOYMENT APPROXIMATELY 86% OF THE STUDENTS WHO ENTERED COLLEGE IN THE FALL RECEIVED FINANCIAL AID EXPENSES - \$28,512,717 GRANTS INCLUDED IN EXPENSES - \$28,512,717 REVENUES - \$NONE |

| Identifier                                                              | Return Reference                         | Explanation                                                                                                                                                                                                                                |
|-------------------------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SIGNIFICANT CHANGE TO ORGANIZATION DOCUMENTS SINCE PRIOR FORM 990 FILED | FORM 990, PART VI, SECTION A, QUESTION 4 | ARTICLE VI, SECTION 3 OF THE BY LAWS ADDED TO HAVE A SENIOR LEVEL ADMINISTRATOR TO PERFORM THE DUTIES OF THE BOARD SECRETARY AND A SENIOR LEVEL ADMINISTRATOR TO PERFORM THE DUTIES OF THE TREASURER AS APPOINTED BY THE BOARD OF TRUSTEES |

| Identifier                                       | Return Reference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCESS the ORGANIZATION USES TO REVIEW FORM 990 | FORM 990, PART VI, SECTION A, QUESTION 10 | THE FINAL FORM 990 AND ITS VARIOUS SCHEDULES WERE REVIEWED BY THE KEY OFFICERS OF THE ORGANIZATION PRIOR TO MAKING IT AVAILABLE TO THE BOARD OF TRUSTEES AFTER THE KEY OFFICERS REVIEWED THE FORM IT WAS DISTRIBUTED TO THE AUDIT COMMITTEE OF THE TRUSTEES AT THEIR JANUARY 29, 2010 MEETING IDENTIFIED NECESSARY CHANGES WERE INCORPORATED FOLLOWING THE BOARD REVIEW PROCESS AND A FINAL COPY OF THE FILING WAS MADE AVAILABLE TO ALL MEMBERS OF THE BOARD OF TRUSTEES PRIOR TO FILING |

| Identifier                                                    | Return Reference                           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|---------------------------------------------------------------|--------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Organization's Practices for Monitoring Conflicts of Interest | FORM 990, PART VI, SECTION B, QUESTION 12C | CONFLICT OF INTEREST FORMS ARE SENT TO TRUSTEES, OFFICERS, KEY EMPLOYEES (as applicable) AND OTHERS FOR COMPLETION THE COMPLETED FORMS ARE RETURNED TO AND REVIEWED BY THE BOARD AUDIT COMMITTEE CHAIR THE AUDIT COMMITTEE CHAIR TOGETHER WITH THE AUDIT COMMITTEE IS RESPONSIBLE FOR ADMINISTRATION OF THIS POLICY MATTERS OF CONCERN ARE BROUGHT TO THE CHAIR OF THE BOARD OF TRUSTEES OR THE PRESIDENT APPROVAL OF COMPENSATION TRANSACTIONS AND OTHER TRANSACTIONS COVERED BY THE POLICY ARE DONE THROUGH A REVIEW COMPOSED ENTIRELY OF INDIVIDUALS WHO DO NOT HAVE ANY CONFLICT OF INTEREST WITH RESPECT TO THE ARRANGEMENT OR TRANSACTION AT HAND THEY RELY UPON INDEPENDENT COMPARABILITY DATA OR VALUATIONS PRIOR TO MAKING A DETERMINATION MATTERS RELATED TO COMPENSATION RELY ON EXTERNAL EXPERTISE IN HIGHER EDUCATION |

| Identifier                                                      | Return Reference                                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Process for Determining Compensation of Top Management Official | FORM 990, PART VI, SECTION B, QUESTION 15A & 15B | The President's salary is review ed annually and determin ed by a process established by the Board of Trustees The process begins w ith obtaining data from the College and University Professional Association for Human Resources (CUPA-HR) annual Salary Survey, the Yaffe & Company Executive Compensation Survey, and the form 990 tax returns of comparable institutions These surveys as well as the economic condition of Elmhurst College and other information concerning higher education are analyzed by the Executive Committee of the Board of Trustees w ith the assistance of the Vice President for Finance and Administration and periodically w ith input from an external consultant The Executive Committee performs an annual formal evaluation process of the President Not performed in fiscal year 2009, every three years the committee performs an extensive evaluation involving various faculty, staff, students and external constituents The Executive Committee recommends the salary revision to the full Board of Trustees w ho provides the final approval Top management's (Vice Presidents and Deans) salaries are review ed annually by a process similar to all other employees The President performs a formal evaluation Using the CUPA-HR annual Salary Survey, the annual performance evaluation and the financial constraints of the College, the President then determin es the salary revisions w hich are review ed by the Executive Committee of the Board of Trustees All other key employee salaries are review ed annually by a similar process as the top management Formal performance evaluations are performed by the supervisor of each key employee w ith recommendations for salary revisions provided to the top management employee over that area of responsibility The evaluations and recommendations together w ith the comparison to the CUPA-HR annual Salary Survey and the preset budget for salary increases are review ed by each top management administrator w ith recommendations presented to the President Final approval is given by the President |

| Identifier                                                      | Return Reference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-----------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Organization's Policy Regarding Making Certain Documents Public | FORM 990, PART VI, SECTION C, QUESTION 19 | THE GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS OF THE COLLEGE ARE AVAILABLE UPON REQUEST, AND FINANCIAL STATEMENTS ARE PROVIDED TO VARIOUS STATE AGENCIES, US DEPARTMENT OF EDUCATION, VARIOUS BANKS AND OTHERS PER AGREEMENT IN ADDITION, THE ANNUAL FORM 990 INFORMATION RETURN AND 990-T TAX RETURN AND ALL RELATED DOCUMENTS AND SCHEDULES ARE AVAILABLE TO THE PUBLIC UPON REQUEST THE CONFLICT OF INTEREST POLICY IS SENT ANNUALLY TO ALL MEMBERS OF THE BOARD OF TRUSTEES, OFFICERS, KEY EMPLOYEES AND OTHER IDENTIFIED EMPLOYEES |

| Identifier                                               | Return Reference           | Explanation                                                                                                                                                                                                                                                                                           |
|----------------------------------------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Processes for Oversight of Audit of Financial Statements | FORM 990, PART XI, LINE 2B | THE COLLEGE'S PROCESSES FOR OVERSIGHT OF THE AUDIT OF THE ORGANIZATION'S FINANCIAL STATEMENTS DID NOT CHANGE THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES IS RESPONSIBLE FOR OVERSIGHT AND SELECTION OF THE INDEPENDENT ACCOUNTING FIRM THAT CONDUCTS THE ANNUAL FINANCIAL STATEMENT AND A-133 AUDITS |

| Identifier                                   | Return Reference                              | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SUPPLEMENTAL INFORMATION ON TAX-EXEMPT BONDS | SCHEDULE K, PART I, COLUMN (E), LINES A AND B | INSTRUCTIONS FOR FORM 990, SCHEDULE K, PART I, COLUMN (E) REGARDING ISSUE PRICE OF TAX-EXEMPT BOND OBLIGATIONS, INDICATE THAT THE ISSUE PRICE SHOULD GENERALLY BE IDENTICAL TO THE ISSUED PRICE LISTED ON FORM 8038, PART III, LINE 21(B) FILED FOR THE BOND ISSUE BECAUSE ELMHURST COLLEGE IS AN ORGANIZATION ACTING AS A BORROWER OF THE BOND PROCEEDS UNDER THE TERMS OF A CONDUIT LOAN WITH THE ILLINOIS EDUCATIONAL FACILITIES AUTHORITY , THE ISSUE PRICE REPORTED ON SCHEDULE K, PART I, COLUMN (E) IS LESS THAN THE ISSUE PRICE DISCLOSED IN FORM 8038, PART III, LINE 21(B) FOR THE FOLLOWING BONDS LINE A, CUSIP # 452001ZF0 SCHEDULE K, PART I, COLUMN (E) \$15,000,000 FORM 8038, PART III, LINE 21(B) \$36,500,000 LINE B, CUSIP # 452001Q86 SCHEDULE K, PART I, COLUMN (E) \$ 5,000,000 FORM 8038, PART III, LINE 21(B) \$21,200,000 |