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Form 990

## Return of Organization Exempt From Income Tax

2008

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

## A For the 2008 calendar year, or tax year beginning 07-01-2008 and ending 06-30-2009

|   |   |   |   |                   |
|---|---|---|---|-------------------|
| <input type="checkbox"/> Check if applicable<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Termination<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C Name of organization</b><br>HOUSING ASSISTANCE CORPORATION   |   | <b>D Employer identification number</b><br>23-7431255<br><b>E Telephone number</b><br>(508) 771-5400<br><b>G Gross receipts</b> \$ 20,231,715 |                   |
|   | <b>Doing Business As</b>  |   |   |                   |
|   | <b>Number and street (or P O box if mail is not delivered to street address)</b><br>460 WEST MAIN STREET    |   |   | <b>Room/suite</b> |
|   | <b>City or town, state or country, and ZIP + 4</b><br>HYANNIS, MA 02601                                     |   |   |                   |
|   | <b>F Name and address of Principal Officer</b><br>JACK DELANEY<br>460 WEST MAIN STREET<br>HYANNIS, MA 02601 |   |   |                   |
| <b>I Tax-exempt status</b> <input checked="" type="checkbox"/> 501(c) (3) (Insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527  |   | <b>H(a) Is this a group return for affiliates?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                          |   |                   |
| <b>J Web site:</b> ► N/A  |   | <b>H(b) Are all affiliates included?</b> <input type="checkbox"/> Yes <input type="checkbox"/> No<br>(If "No," attach a list See instructions ) |   |                   |
| <b>K Type of organization</b> <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> trust <input type="checkbox"/> association <input type="checkbox"/> other ►  |   | <b>L Year of Formation</b> 1974   | <b>M State of legal domicile</b> MA   |                   |

## Part I Summary

|  |              |
|--|--------------|
| <b>1</b> Briefly describe the organization's mission or most significant activities<br>HACS MISSION IS TO PROMOTE AND IMPLEMENT THE RIGHT OF ALL PEOPLE ON CAPE COD AND THE ISLANDS TO OCCUPY SAFE AND AFFORDABLE HOUSING TO ACHIEVE THIS GOAL, HAC HAS CONCENTRATED ITS MAJOR PROGRAMS AROUND RENTAL SUBSIDIES, SHELTER SERVICES, AND HOUSING DEVELOPMENT |              |
| <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its assets  |              |
| <b>3</b> Number of voting members of the governing body (Part VI, line 1a) . . . . .   | <b>3</b> 21  |
| <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) . . . .   | <b>4</b> 21  |
| <b>5</b> Total number of employees (Part V, line 2a) . . . .   | <b>5</b> 153 |
| <b>6</b> Total number of volunteers (estimate if necessary) . . .  | <b>6</b> 500 |
| <b>7a</b> Total gross unrelated business revenue from Part VIII, line 12, column (C) . .   | <b>7a</b> 0  |
| <b>b</b> Net unrelated business taxable income from Form 990-T, line 34 . .  | <b>7b</b>    |

|  |                              |                                |
|--|------------------------------|--------------------------------|
| <b>8</b> Contributions and grants (Part VIII, line 1h) . . . . .                           | <b>Prior Year</b> 17,541,377 | <b>Current Year</b> 18,609,989 |
| <b>9</b> Program service revenue (Part VIII, line 2g) . . . . .                            | 1,105,708                    | 1,256,971                      |
| <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . .              | 22,263                       | 10,184                         |
| <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)         | -535,210                     | -170,117                       |
| <b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 18,134,138                   | 19,707,027                     |

|   |            |            |
|---|------------|------------|
| <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)                  | 1,100      | 11,634,570 |
| <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)                     | 0          |            |
| <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 4,868,015  | 5,067,435  |
| <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)                    | 0          |            |
| <b>b</b> (Total fundraising expenses, Part IX, column (D), line 25 459,382)                 |            |            |
| <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)                      | 12,935,449 | 2,553,265  |
| <b>18</b> Total expenses—add lines 13-17 (must equal Part IX, line 25, column (A))          | 17,804,564 | 19,255,270 |
| <b>19</b> Revenue less expenses Subtract line 18 from line 12                               | 329,574    | 451,757    |

|   |                                     |                               |
|---|-------------------------------------|-------------------------------|
| <b>20</b> Total assets (Part X, line 16)                            | <b>Beginning of Year</b> 12,581,141 | <b>End of Year</b> 12,127,009 |
| <b>21</b> Total liabilities (Part X, line 26)                       | 8,061,386                           | 7,172,314                     |
| <b>22</b> Net assets or fund balances Subtract line 21 from line 20 | 4,519,755                           | 4,954,695                     |

## Part II Signature Block

|                         |  |            |      |
|-------------------------|--|------------|------|
| <b>Please Sign Here</b> | Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge |            |      |
|                         | *****  | 2009-12-10 | Date |
|                         | Signature of officer<br>JACK DELANEY PRESIDENT/CHAIR<br>Type or print name and title   |            |      |

|                                 |   |                 |   |                                 |
|---------------------------------|---|-----------------|---|---------------------------------|
| <b>Paid Preparer's Use Only</b> | Preparer's signature ► VIRGINIA F BOUDWIN   | Date 2010-01-22 | Check if self-employed ► <input type="checkbox"/> | Preparer's PTIN (See Gen Inst ) |
|                                 | Firm's name (or yours if self-employed), address, and ZIP + 4 ► CLAUDE BOUDWIN LLC<br>258 MAIN ST UNIT A1<br>BUZZARDS BAY, MA 025323251 |                 |   | EIN ►                           |
|                                 |   |                 |   | Phone no ► (508) 759-6761       |

May the IRS discuss this return with the preparer shown above? (See instructions) . . . . .  Yes  No

**Part III Statement of Program Service Accomplishments** (See the instructions.)

**1** Briefly describe the organization's mission

HACS MISSION IS TO PROMOTE AND IMPLEMENT

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting or make significant changes in how it conducts any program services?  Yes  No

If "Yes," describe these changes on Schedule O

**4** Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  
Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ 10,786,460 including grants of \$ 9,448,453 ) (Revenue \$ 449,780 )  
LEASED HOUSING FOR LOW AND MODERATE INCOME CLIENTS INCLUDING SECTION 8 SUBSIDIES APPROXIMATELY 2,236 CLIENTS WERE ASSISTED TO ACQUIRE SAFE, DECENT, AND AFFORDABLE HOUSING IN THE PRIVATE RENTAL MARKET

**4b** (Code ) (Expenses \$ 2,444,422 including grants of \$ 1,110,704 ) (Revenue \$ 40,150 )  
FAMILY SERVICES WERE PROVIDED TO APPROXIMATELY 536 CLIENTS SERVICES INCLUDE HOMELESSNESS PREVENTION, SHELTERS, AND HOUSING SETTLEMENT

**4c** (Code ) (Expenses \$ 1,912,360 including grants of \$ 266,612 ) (Revenue \$ 47,813 )  
INDIVIDUAL SERVICES TO APPROXIMATELY 1,888 CLIENTS INCLUDE SHELTER, MOBILE OUTREACH, INDIVIDUAL PREVENTION, INCENTIVES, AND OTHER ASSISTANCE

(Code ) (Expenses \$ 2,418,893 including grants of \$ 808,801 ) (Revenue \$ 549,111 )  
Housing/utility/weatherization assistance to over 4,500 clients

**4d** Other program services (Describe in Schedule O )

(Expenses \$ 2,418,893 including grants of \$ 808,801 ) (Revenue \$ 549,111 )

**4e** Total program service expenses \$ 17,562,135 Must equal Part IX, Line 25, column (B).

**Part IV Checklist of Required Schedules**

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .

2 Is the organization required to complete Schedule B, Schedule of Contributors? . . . . .

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .

4 Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II . . . . .

5 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III . . . . .

6 Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II . . . . .

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .

9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .

10 Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .

11 Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable . . . . .

12 Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII . . . . .

13 Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .

14a Did the organization maintain an office, employees, or agents outside of the U.S.? . . . . .

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I . . . . .

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II . . . . .

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III . . . . .

17 Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I . . . . .

18 Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .

19 Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .

20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H . . . . .

21 Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .

22 Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . .

23 Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J . . . . .

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25 . . . . .

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .

25a Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .

b Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I . . . . .

26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II . . . . .

27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III . . . . .

|     | Yes | No |
|-----|-----|----|
| 1   | Yes |    |
| 2   |     | No |
| 3   |     | No |
| 4   |     | No |
| 5   |     |    |
| 6   |     | No |
| 7   |     | No |
| 8   |     | No |
| 9   | Yes |    |
| 10  |     | No |
| 11  | Yes |    |
| 12  | Yes |    |
| 13  |     | No |
| 14a |     | No |
| 14b |     | No |
| 15  |     | No |
| 16  |     | No |
| 17  |     | No |
| 18  |     | No |
| 19  |     | No |
| 20  |     | No |
| 21  | Yes |    |
| 22  | Yes |    |
| 23  |     | No |
| 24a |     | No |
| 24b |     |    |
| 24c |     |    |
| 24d |     |    |
| 25a |     | No |
| 25b |     | No |
| 26  |     | No |
| 27  |     | No |

**Part IV Checklist of Required Schedules (Continued)**

**28** During the tax year, did any person who is a current or former officer, director, trustee, or key employee

- a** Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV
- b** Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV
- c** Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV

**29** Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M

**30** Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M

**31** Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I

**32** Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II

**33** Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I

**34** Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1

**35** Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

**36** 501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2

**37** Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

|            | <b>Yes</b> | <b>No</b> |
|------------|------------|-----------|
| <b>28a</b> |            | No        |
| <b>28b</b> |            | No        |
| <b>28c</b> |            | No        |
| <b>29</b>  | Yes        |           |
| <b>30</b>  |            | No        |
| <b>31</b>  |            | No        |
| <b>32</b>  |            | No        |
| <b>33</b>  | Yes        |           |
| <b>34</b>  | Yes        |           |
| <b>35</b>  |            | No        |
| <b>36</b>  |            | No        |
| <b>37</b>  |            | No        |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

|            |  | Yes         | No |
|------------|--|-------------|----|
| <b>1a</b>  | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable   | 1a<br>1,240 |    |
| <b>1b</b>  | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  | 1b<br>0     |    |
| <b>1c</b>  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | Yes         |    |
| <b>2a</b>  | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return  | 2a<br>153   |    |
| <b>2b</b>  | If at least one is reported in 2a, did the organization file all required federal employment tax returns?<br><i>Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.</i>  | Yes         |    |
| <b>3a</b>  | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?   |             |    |
| <b>3b</b>  | If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>  |             |    |
| <b>4a</b>  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?   |             |    |
| <b>4b</b>  | If "Yes," enter the name of the foreign country _____<br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts</b> .   |             |    |
| <b>5a</b>  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |             |    |
| <b>5b</b>  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   |             |    |
| <b>5c</b>  | If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction</i> ?  |             |    |
| <b>6a</b>  | Did the organization solicit any contributions that were not tax deductible?   |             |    |
| <b>6b</b>  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  |             |    |
| <b>7</b>   | <i>Organizations that may receive deductible contributions under section 170(c).</i>   |             |    |
| <b>7a</b>  | Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more?  |             |    |
| <b>7b</b>  | If "Yes," did the organization notify the donor of the value of the goods or services provided?  |             |    |
| <b>7c</b>  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   |             | No |
| <b>7d</b>  | If "Yes," indicate the number of Forms 8282 filed during the year  |             |    |
| <b>7e</b>  | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  |             |    |
| <b>7f</b>  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   |             |    |
| <b>7g</b>  | For all contributions of qualified intellectual property, did the organization file Form 8899 as required?   |             |    |
| <b>7h</b>  | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?  | Yes         |    |
| <b>8</b>   | <i>Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</i> Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |             |    |
| <b>8</b>   |  | No          |    |
| <b>9</b>   | <i>Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.</i>   |             |    |
| <b>9a</b>  | Did the organization make any taxable distributions under section 4966?  |             |    |
| <b>9b</b>  | Did the organization make a distribution to a donor, donor advisor, or related person?   |             | No |
| <b>10</b>  | <i>Section 501(c)(7) organizations.</i> Enter  |             |    |
| <b>10a</b> | Initiation fees and capital contributions included on Part VIII, line 12   |             |    |
| <b>10b</b> | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |             |    |
| <b>11</b>  | <i>Section 501(c)(12) organizations.</i> Enter   |             |    |
| <b>11a</b> | Gross income from members or shareholders  |             |    |
| <b>11b</b> | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)  |             |    |
| <b>12a</b> | <i>Section 4947(a)(1) non-exempt charitable trusts.</i> Is the organization filing Form 990 in lieu of Form 1041?  |             |    |
| <b>12b</b> | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |             |    |

**Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)**
**Section A. Governing Body and Management**

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|   | Yes | No  |
|---|-----|-----|
| 1a Enter the number of voting members of the governing body . . .   | 1a  | 21  |
| b Enter the number of voting members that are independent . . .   | 1b  | 21  |
| 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .   | 2   | No  |
| 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3   | No  |
| 4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . . . .   | 4   | No  |
| 5 Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .   | 5   | No  |
| 6 Does the organization have members or stockholders? . . . . .   | 6   | Yes |
| 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .  | 7a  | Yes |
| b Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .   | 7b  | Yes |
| 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  |     |     |
| a the governing body? . . . . .   | 8a  | Yes |
| b each committee with authority to act on behalf of the governing body? . . . . .   | 8b  | Yes |
| 9a Does the organization have local chapters, branches, or affiliates? . . . . .  | 9a  | No  |
| b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .  | 9b  | No  |
| 10 Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 . . . . .      | 10  | Yes |
| 11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .     | 11  | No  |

**Section B. Policies**

|  | Yes | No  |
|--|-----|-----|
| 12a Does the organization have a written conflict of interest policy? If "No", go to line 13 . . . . .   | 12a | Yes |
| b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .  | 12b | Yes |
| c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .   | 12c | No  |
| 13 Does the organization have a written whistleblower policy? . . . . .  | 13  | No  |
| 14 Does the organization have a written document retention and destruction policy? . . . . .   | 14  | Yes |
| 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision   |     |     |
| a The organization's CEO, Executive Director, or top management official? . . . . .  | 15a | Yes |
| b Other officers or key employees of the organization? . . . . .   | 15b | Yes |
| Describe the process in Schedule O   |     |     |
| 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .  | 16a | Yes |
| b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b | No  |

**Section C. Disclosure**

17 List the States with which a copy of this Form 990 is required to be filed MA

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply  
 own website  another's website  upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization  
**HOUSING ASSISTANCE CORP**  
**460 W MAIN STREET**  
**HYANNIS, MA 02601**  
**(508) 771-5400**

## **Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

**Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

\* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid

\* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

\* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

\* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not compensate any officer, director, trustee or key employee.

**Part VII** **Continued**

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►0

|   | <b>Yes</b> | <b>No</b> |
|---|------------|-----------|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual . . . . .  | <b>3</b>   | No        |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual . . . . . | <b>4</b>   | No        |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person . . . . .                                     | <b>5</b>   | No        |

## **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address   | (B)<br>Description of services | (C)<br>Compensation |
|--|--------------------------------|---------------------|
| EAST SANDWICH HEATING<br>32 TURTLE COVE RD<br>EAST SANDWICH, MA 02537  | Heating system repairs         | 139,448             |
| RICHARD MEEHAN<br>1 COOLIDGE RD<br>WEST YARMOUTH, MA 02673   | Painting/Carpentry/Repairs     | 102,712             |
| RENEWAL ENERGY SERVICES<br>PO BOX 491<br>LINWOOD, MA 01525   | Weatherization                 | 102,712             |
|  |                                |                     |
|  |                                |                     |
| <b>2</b> Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation |                                | 3                   |

**Part VIII Statement of Revenue**

|   |   | <b>(A)</b><br>Total Revenue | <b>(B)</b><br>Related or<br>Exempt<br>Function<br>Revenue | <b>(C)</b><br>Unrelated<br>Business<br>Revenue | <b>(D)</b><br>Revenue<br>Excluded from<br>Tax under IRC<br>512, 513, or 514 |
|---|---|-----------------------------|---|--|---|
| <b>Contributions, gifts, grants<br/>and other similar amounts</b>   | <b>1a</b> Federated campaigns . . . <b>1a</b>   |                             |   |  |   |
|   | <b>b</b> Membership dues . . . . <b>1b</b>  |                             |   |  |   |
|   | <b>c</b> Fundraising events . . . . <b>1c</b>   |                             |   |  |   |
|   | <b>d</b> Related organizations . . . <b>1d</b>  |                             |   |  |   |
|   | <b>e</b> Government grants (contributions) <b>1e</b>  | 17,208,611                  |   |  |   |
|   | <b>f</b> All other contributions, gifts, grants, and<br>similar amounts not included above<br><b>1f</b> | 1,401,378                   |   |  |   |
|   | <b>g</b> Noncash contributions included in<br>lines 1a-1f \$ <b>38,872</b>                              |                             |   |  |   |
|   | <b>h</b> <b>Total (Add lines 1a-1f)</b> . . . . . <b>18,609,989</b>                                     |                             |   |  |   |
| <b>Program Service Revenue</b>  | <b>2a</b> Fees, low income housing<br><b>Business Code</b>  |                             |   |  |   |
|   |   | 624,200                     | 1,103,346   | 1,103,346                                      |   |
|   | <b>b</b> Rent-women's shelter   | 624,200                     | 153,625   | 153,625  |   |
|   | <b>c</b>  |                             |   |  |   |
|   | <b>d</b>  |                             |   |  |   |
|   | <b>e</b>  |                             |   |  |   |
|   | <b>f</b> All other program service revenue  |                             |   |  |   |
|   | <b>g</b> <b>Total. Add lines 2a-2f</b> . . . . .<br>► \$ <b>1,256,971</b>                               |                             |   |  |   |
| <b>3</b> Investment income (including dividends, interest<br>other similar amounts) . . . . . <b>10,184</b>   |   |                             |   | 10,184   |   |
| <b>4</b> Income from investment of tax-exempt bond proceeds . . . . .   |   |                             |   |  |   |
| <b>5</b> Royalties . . . . .  |   |                             |   |  |   |
|   | (i) Real  | (ii) Personal               |   |  |   |
| <b>6a</b> Gross Rents   |   |                             |   |  |   |
| <b>b</b> Less rental expenses   |   |                             |   |  |   |
| <b>c</b> Rental income or (loss)  |   |                             |   |  |   |
| <b>d</b> Net rental income or (loss) . . . . . <b>►</b>   |   |                             |   |  |   |
| <b>7a</b> Gross amount from sales of assets other than inventory<br><b>(i) Securities</b>   | <b>(ii) Other</b>   |                             |   |  |   |
| <b>b</b> Less cost or other basis and sales expenses  |   |                             |   |  |   |
| <b>c</b> Gain or (loss)   |   |                             |   |  |   |
| <b>d</b> Net gain or (loss) . . . . . <b>►</b>  |   |                             |   |  |   |
| <b>8a</b> Gross income from fundraising events (not including<br>\$ _____<br>of contributions reported on line<br>1c) See Part IV, line 18<br>Attach Schedule G if total exceeds<br>\$15,000 . . . . . <b>a</b> |   |                             |   |  |   |
| <b>b</b> Less direct expenses . . . <b>b</b>  |   |                             |   |  |   |
| <b>c</b> Net income or (loss) from fundraising events . . . . . <b>►</b>  |   |                             |   |  |   |
| <b>9a</b> Gross income from gaming activities See part IV, line 19<br>Complete Schedule G if total exceeds \$15,000<br><b>a</b>   |   |                             |   |  |   |
| <b>b</b> Less direct expenses . . . <b>b</b>  |   |                             |   |  |   |
| <b>c</b> Net income or (loss) from gaming activities . . . . . <b>►</b>   |   |                             |   |  |   |
| <b>10a</b> Gross sales of inventory, less<br>returns and allowances . . . . .<br><b>a</b>   | <b>339,000</b>  |                             |   |  |   |
| <b>b</b> Less cost of goods sold . . . <b>b</b>   | 524,688   | -185,688                    | -185,688  |  |   |
| <b>c</b> Net income or (loss) from sales of inventory . . . . . <b>►</b>  |   |                             |   |  |   |
| Miscellaneous Revenue   |   | <b>Business Code</b>        |   |  |   |
| <b>11a</b> Administration fees  | 541,610   | 15,571                      | 15,571  |  |   |
| <b>b</b>  |   |                             |   |  |   |
| <b>c</b>  |   |                             |   |  |   |
| <b>d</b> All other revenue _____  |   |                             |   |  |   |
| <b>e</b> <b>Total. Add lines 11a-11d</b> . . . . .<br>► \$ <b>15,571</b>  |   |                             |   |  |   |
| <b>12</b> <b>Total Revenue.</b> Add lines 1h, 2g, 3, 4, 5, 6d, 7d,<br>8c,<br>9c, 10c, and 11e . . . . . <b>►</b>  | 19,707,027  | 1,086,854                   |   | 10,184   |   |

**Part IX Statement of Functional Expenses****Section 501(c)(3) and 501(c)(4) organizations must complete all columns.****All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>   | <b>(A)<br/>Total expenses</b> | <b>(B)<br/>Program service<br/>expenses</b> | <b>(C)<br/>Management and<br/>general expenses</b> | <b>(D)<br/>Fundraising<br/>expenses</b> |
|---|-------------------------------|---|--|---|
| <b>1</b> Grants and other assistance to governments and organizations in the U S See Part IV, line 21   | 165,125                       | 165,125                                     |  |   |
| <b>2</b> Grants and other assistance to individuals in the U S See Part IV, line 22   | 11,469,445                    | 11,469,445                                  |  |   |
| <b>3</b> Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16   |                               |   |  |   |
| <b>4</b> Benefits paid to or for members  |                               |   |  |   |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .   | 331,998                       | 0   | 331,998  | 0                                       |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .  |                               |   |  |   |
| <b>7</b> Other salaries and wages   | 3,479,220                     | 2,929,805                                   |  | 185,299                                 |
| <b>8</b> Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .  | 120,000                       | 93,276                                      | 20,825   | 5,899                                   |
| <b>9</b> Other employee benefits . . . . .  | 777,426                       | 645,643                                     | 82,730   | 49,053                                  |
| <b>10</b> Payroll taxes . . . . .   | 358,791                       | 286,753                                     | 53,842   | 18,196                                  |
| <b>11</b> Fees for services (non-employees)   |                               |   |  |   |
| <b>a</b> Management . . . . .   | 17,121                        | 6,435                                       | 10,686   | 0                                       |
| <b>b</b> Legal . . . . .  | 33,650                        | 10,580                                      | 23,070   | 0                                       |
| <b>c</b> Accounting . . . . .   |                               |   |  |   |
| <b>d</b> Lobbying . . . . .   |                               |   |  |   |
| <b>e</b> Professional fundraising See Part IV, line 17 . . . . .  |                               |   |  |   |
| <b>f</b> Investment management fees . . . . .   |                               |   |  |   |
| <b>g</b> Other . . . . .  | 126,188                       | 25,698                                      | 14,961   | 85,529                                  |
| <b>12</b> Advertising and promotion . . . . .   | 22,931                        | 10,508                                      | 2,988  | 9,435                                   |
| <b>13</b> Office expenses . . . . .   | 361,963                       | 214,266                                     | 89,324   | 58,373                                  |
| <b>14</b> Information technology . . . . .  | 80,910                        | 42,347                                      | 27,329   | 11,234                                  |
| <b>15</b> Royalties . . . . .   |                               |   |  |   |
| <b>16</b> Occupancy . . . . .   | 872,479                       | 782,898                                     | 71,522   | 18,059                                  |
| <b>17</b> Travel . . . . .  | 87,888                        | 78,549                                      | 7,866  | 1,473                                   |
| <b>18</b> Payments of travel or entertainment expenses for any Federal, state or local public officials . . . . .   |                               |   |  |   |
| <b>19</b> Conferences, conventions and meetings . . . . .   | 36,238                        | 12,706                                      | 21,308   | 2,224                                   |
| <b>20</b> Interest . . . . .  | 248,453                       | 229,203                                     | 15,930   | 3,320                                   |
| <b>21</b> Payments to affiliates . . . . .  |                               |   |  |   |
| <b>22</b> Depreciation, depletion, and amortization . . . . .   | 312,416                       | 271,479                                     | 38,852   | 2,085                                   |
| <b>23</b> Insurance . . . . .   | 55,001                        | 33,369                                      | 21,328   | 304                                     |
| <b>24</b> Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )   |                               |   |  |   |
| <b>a</b> Bad Debts  | 37,311                        | 37,311                                      | 0  | 0                                       |
| <b>b</b> Client Activities  | 73,824                        | 72,974                                      | 0  | 850                                     |
| <b>c</b> Food   | 92,335                        | 78,960                                      | 7,855  | 5,520                                   |
| <b>d</b> Payroll processing fees  | 18,076                        | 0   | 18,076   | 0                                       |
| <b>e</b> Dues and subscriptions   | 16,451                        | 6,775                                       | 9,147  | 529                                     |
| <b>f</b> All other expenses   | 60,030                        | 58,030                                      | 0  | 2,000                                   |
| <b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24f   | 19,255,270                    | 17,562,135                                  | 1,233,753  | 459,382                                 |
| <b>26</b> <b>Joint Costs.</b> Check <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                               |   |  |   |

**Part X Balance Sheet****Assets****Liabilities****Net Assets or Fund Balances**

|     |   | (A)<br>Beginning of year | (B)<br>End of year |
|-----|---|--------------------------|--------------------|
| 1   | Cash—non-interest-bearing   | 673,248                  | 1,324,024          |
| 2   | Savings and temporary cash investments  | 971,241                  | 1,145,263          |
| 3   | Pledges and grants receivable, net  | 4,000                    | 3                  |
| 4   | Accounts receivable, net  | 625,699                  | 999,539            |
| 5   | Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L</i>                           | 5                        |                    |
| 6   | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) <i>Complete Part II of Schedule L</i>    | 6                        |                    |
| 7   | Notes and loans receivable, net   | 29,002                   | 7                  |
| 8   | Inventories for sale or use   | 1,704,108                | 8                  |
| 9   | Prepaid expenses and deferred charges   | 224,260                  | 9                  |
| 10a | Land, buildings, and equipment cost basis   | 12,054,285               |                    |
| b   | Less accumulated depreciation <i>Complete Part VI of Schedule D</i>   | 3,615,360                |                    |
|     |   | 8,346,996                | 10c                |
|     |   |                          | 8,438,925          |
| 11  | Investments—publicly traded securities  | 2,587                    | 11                 |
| 12  | Investments—other securities See Part IV, line 11 <i>Complete Part VII of Schedule D</i>  | 12                       |                    |
| 13  | Investments—program-related See Part IV, line 11 <i>Complete Part VIII of Schedule D</i>  | 13                       |                    |
| 14  | Intangible assets   | 14                       |                    |
| 15  | Other assets See Part IV, line 11 <i>Complete Part IX of Schedule D</i>   | 15                       |                    |
| 16  | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34)  | 12,581,141               | 16                 |
| 17  | Accounts payable and accrued expenses   | 989,433                  | 17                 |
| 18  | Grants payable  | 18                       |                    |
| 19  | Deferred revenue  | 1,175,282                | 19                 |
| 20  | Tax-exempt bond liabilities   | 20                       |                    |
| 21  | Escrow account liability <i>Complete Part IV of Schedule D</i>  | 21                       |                    |
| 22  | Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons <i>Complete Part II of Schedule L</i> | 22                       |                    |
| 23  | Secured mortgages and notes payable to unrelated third parties  | 5,622,006                | 23                 |
| 24  | Unsecured notes and loans payable   | 24                       |                    |
| 25  | Other liabilities <i>Complete Part X of Schedule D</i>  | 25                       | 98,772             |
| 26  | <b>Total liabilities.</b> Add lines 17 through 25   | 8,061,386                | 26                 |
|     | <b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>                          |                          |                    |
| 27  | Unrestricted net assets   | 4,050,848                | 27                 |
| 28  | Temporarily restricted net assets   | 468,907                  | 28                 |
| 29  | Permanently restricted net assets   | 29                       |                    |
|     | <b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>   |                          |                    |
| 30  | Capital stock or trust principal, or current funds  | 30                       |                    |
| 31  | Paid-in or capital surplus, or land, building or equipment fund   | 31                       |                    |
| 32  | Retained earnings, endowment, accumulated income, or other funds  | 32                       |                    |
| 33  | Total net assets or fund balances   | 33                       | 4,954,695          |
| 34  | Total liabilities and net assets/fund balances  | 34                       | 12,127,009         |

**Part XI Financial Statements and Reporting**

1 Accounting method used to prepare the Form 990  cash  accrual  other

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

b Were the organization's financial statements audited by an independent accountant?

c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits?

|    | Yes | No |
|----|-----|----|
| 2a |     | No |
| 2b | Yes |    |
| 2c | Yes |    |
| 3a | Yes |    |
| 3b | Yes |    |

**SCHEDULE A**  
(Form 990 or 990EZ)**Public Charity Status and Public Support****2008**Department of the Treasury  
Internal Revenue Service**To be completed by all section 501(c)(3) organizations and section 4947(a)(1)  
nonexempt charitable trusts.****Attach to Form 990 or Form 990-EZ. See separate instructions.****Open to Public  
Inspection****Name of the organization**

HOUSING ASSISTANCE CORPORATION

**Employer identification number**

23-7431255

**Part I Reason for Public Charity Status** (to be completed by all organizations) (See Instructions)

The organization is not a private foundation because it is (Please check only one organization)

1  A church, convention of churches, or association of churches described in **Section 170(b)(1)(A)(i)**.

2  A school described in **Section 170(b)(1)(A)(ii)**. (Attach Schedule E )

3  A hospital or a cooperative hospital service organization described in **Section 170(b)(1)(A)(iii)**. (Attach Schedule H )

4  A medical research organization operated in conjunction with a hospital described in **Section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state

5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **Section 170(b)(1)(A)(iv)**. (Complete Part II )

6  A federal, state, or local government or governmental unit described in **Section 170(b)(1)(A)(v)**.

7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **Section 170(b)(1)(A)(vi)** (Complete Part II )

8  A community trust described in **Section 170(b)(1)(A)(vi)** (Complete Part II )

9  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **Section 509(a)(2)**. (Complete Part III )

10  An organization organized and operated exclusively to test for public safety See **Section 509(a)(4)**. (See instructions )

11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **Section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h

e  By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f  If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g  Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

h  Provide the following information about the organizations the organization supports

|                 | <b>Yes</b> | <b>No</b> |
|-----------------|------------|-----------|
| <b>11g(i)</b>   |            |           |
| <b>11g(ii)</b>  |            |           |
| <b>11g(iii)</b> |            |           |

| <b>(i) Name of Supported Organization</b> | <b>(ii) EIN</b> | <b>(iii) Type of organization (described on lines 1- 9 above or IRC section (See Instructions))</b> | <b>(iv) Is the organization in col (i) listed in your governing document?</b> |           | <b>(v) Did you notify the organization in col (i) of your support?</b> |           | <b>(vi) Is the organization in col (i) organized in the U S ?</b> |           | <b>(vii) Amount of support?</b> |
|---|-----------------|---|---|-----------|--|-----------|---|-----------|---------------------------------|
|   |                 |   | <b>Yes</b>  | <b>No</b> | <b>Yes</b>   | <b>No</b> | <b>Yes</b>  | <b>No</b> |                                 |
|   |                 |   |   |           |  |           |   |           |                                 |
|   |                 |   |   |           |  |           |   |           |                                 |
|   |                 |   |   |           |  |           |   |           |                                 |
|   |                 |   |   |           |  |           |   |           |                                 |
|   |                 |   |   |           |  |           |   |           |                                 |
| <b>Total</b>                              |                 |   |   |           |  |           |   |           |                                 |

**Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I.)
**Public Support**

| Calendar year (or fiscal year beginning in)   | (a) 2004   | (b) 2005   | (c) 2006   | (d) 2007   | (e) 2008   | (f) Total  |
|---|------------|------------|------------|------------|------------|------------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")  | 15,664,403 | 17,096,872 | 15,811,027 | 17,541,377 | 18,609,989 | 84,723,668 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |            |            |            |            |            |            |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge   |            |            |            |            |            |            |
| <b>4 Total.</b> Add line 1-3  | 15,664,403 | 17,096,872 | 15,811,027 | 17,541,377 | 18,609,989 | 84,723,668 |
| 5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f) |            |            |            |            |            |            |
| <b>6 Public Support</b> subtract line 5 from line 4   |            |            |            |            |            | 84,723,668 |

**Total Support**

| Calendar year (or fiscal year beginning in)  | (a) 2004   | (b) 2005 | (c) 2006   | (d) 2007   | (e) 2008   | (f) Total  |
|--|------------|----------|------------|------------|------------|------------|
| 7 Amounts from line 4  | 15,664,403 | 24,661   | 15,811,027 | 17,541,377 | 18,609,989 | 84,723,668 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 13,179     | 24,661   | 23,024     | 18,938     | 10,184     | 89,986     |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                             |            |          |            |            |            |            |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                | 15,200     | 15,200   | 15,200     | 15,200     | 15,571     | 76,371     |
| <b>11 Total Support</b> (Add lines 7 through 10)   |            |          |            |            |            | 84,890,025 |
| 12 Gross receipts from related activities, etc (See instructions )   |            |          |            |            | <b>12</b>  |            |

**13 First Five Years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

**Computation of Public Support Percentage**

|  |           |                 |
|--|-----------|-----------------|
| 14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))  | <b>14</b> | <b>99.800 %</b> |
| 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f  | <b>15</b> | <b>99.790 %</b> |
| 16a <b>33 1/3% Test - 2008.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization  |           |                 |
| b <b>33 1/3% Test - 2007.</b> If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization   |           |                 |
| 17a <b>10% Facts and Circumstances Test - 2008.</b> If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization    |           |                 |
| b <b>10% Facts and Circumstances Test - 2007.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization |           |                 |
| 18 <b>Private Foundation.</b> If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions  |           |                 |

**Part III Support Schedule for Organizations Described in IRC 509(a)(2)**  
 (Complete only if you checked the box on line 9 of Part I.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)   | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")  |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose              |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513  |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge   |          |          |          |          |          |           |
| <b>6 Total</b> Add lines 1-5  |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 |          |          |          |          |          |           |
| <b>c</b> Total of lines 7a and 7b   |          |          |          |          |          |           |
| <b>8 Public Support</b> (Subtract line 7c from line 6)  |          |          |          |          |          | 0         |

**Total Support**

| Calendar year (or fiscal year beginning in)   | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources   |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975  |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b  |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on   |          |          |          |          |          |           |
| <b>12</b> Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  |          |          |          |          |          |           |
| <b>13 Total Support</b> (Add lines 9, 10c, 11 and 12)   |          |          |          |          |          | 0         |
| <b>14 First Five Years</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> |          |          |          |          |          |           |

**Computation of Public Support Percentage**

|  |           |     |
|--|-----------|-----|
| <b>15</b> Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f)) | <b>15</b> | 0 % |
| <b>16</b> Public Support Percentage for 2007 Schedule A, Part IV-A, line 27g                   | <b>16</b> |     |

**Computation of Investment Income Percentage**

|  |           |     |
|--|-----------|-----|
| <b>17</b> Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f))  | <b>17</b> | 0 % |
| <b>18</b> Investment Income Percentage from 2007 Schedule A, Part IV-A, line 27h   | <b>18</b> |     |
| <b>19a</b> <b>33 1/3% Tests - 2008.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization        |           |     |
| <b>b</b> <b>33 1/3% Tests - 2007.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization |           |     |
| <b>20</b> <b>Private Foundation</b> If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions  |           |     |

**Part IV Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)**Facts and Circumstances Test**

OTHER INCOME PART II, LINE 10 DESCRIPTION ADMINISTRATIVE FEES 2004 15200 2005 15200 2006 15200 2007 15200 2008 15571

2008

Open to Public  
Inspection**SCHEDULE D**  
(Form 990)**Supplemental Financial Statements**► Attach to Form 990. To be completed by organizations that  
answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.Department of the Treasury  
Internal Revenue Service**Name of the organization**

HOUSING ASSISTANCE CORPORATION

**Employer identification number**

23-7431255

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   | (a) Donor advised funds | (b) Funds and other accounts                             |
|---|-------------------------|--|
| 1 Total number at end of year   |                         |  |
| 2 Aggregate Contributions to (during year)  |                         |  |
| 3 Aggregate Grants from (during year)   |                         |  |
| 4 Aggregate value at end of year  |                         |  |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?                                |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e.g., recreation or pleasure)  Preservation of an historically important land area

Protection of natural habitat  Preservation of certified historic structure

Preservation of open space

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|    | Held at the End of the Year |
|----|-----------------------------|
| 2a |                             |
| 2b |                             |
| 2c |                             |
| 2d |                             |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds?

Yes  No

6 Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

Yes  No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a  Public exhibition      d  Loan or exchange programs  
 b  Scholarly research      e  Other  
 c  Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Trust, Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain why in Part XIV and complete the following table

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

b If "Yes," explain the arrangement in Part XIV

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|   | (a) Current Year | (b) Prior Year | (c) Two Years Back | (d) Three Years Back | (e) Four Years Back |
|---|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance . . . . .                      |                  |                |                    |                      |                     |
| 1b Contributions . . . . .                                  |                  |                |                    |                      |                     |
| 1c Investment earnings or losses . . . . .                  |                  |                |                    |                      |                     |
| 1d Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| 1e Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| 1f Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| 1g End of year balance . . . . .                            |                  |                |                    |                      |                     |

## 2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ►  
 b Permanent endowment ►  
 c Term endowment ►

## 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .  
 (ii) related organizations . . . . .

| Yes    | No |
|--------|----|
| 3a(i)  |    |
| 3a(ii) |    |
| 3b     |    |

## b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

## 4 Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Investments—Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of investment   | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Depreciation | (d) Book value |
|---|--------------------------------------|---------------------------------|------------------|----------------|
| 1a Land . . . . .   |                                      | 2,243,946                       |                  | 2,243,946      |
| 1b Buildings . . . . .  |                                      | 4,528,060                       | 1,665,204        | 2,862,856      |
| 1c Leasehold improvements . . . . .   |                                      | 2,221,906                       | 1,247,851        | 974,055        |
| 1d Equipment . . . . .  |                                      | 569,301                         | 490,615          | 78,686         |
| 1e Other . . . . .  |                                      | 2,491,072                       | 211,690          | 2,279,382      |
| <b>Total.</b> Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . |                                      |                                 |                  | 8,438,925      |

**Part VII Investments—Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security)      | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--|----------------|---|
| Financial derivatives and other financial products                           |                |   |
| Closely-held equity interests  |                |   |
| Other  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 12.) ► |                |   |

**Part VIII Investments—Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type   | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--|----------------|---|
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
|  |                |   |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 13.) ► |                |   |

**Part IX Other Assets.** See Form 990, Part X, line 15.

| (a) Description  | (b) Book value |
|--|----------------|
|  |                |
|  |                |
|  |                |
|  |                |
|  |                |
|  |                |
|  |                |
|  |                |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 15.) . . . . . ► |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25.

| (a) Description of Liability   | (b) Amount |
|--|------------|
| Federal Income Taxes   |            |
| Escrow Accounts  | 60,576     |
| Rental Advances  | 10,732     |
| Security Deposits  | 27,464     |
|  |            |
|  |            |
|  |            |
|  |            |
|  |            |
|  |            |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 25.) ► | 98,772     |

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

|    |   |    |            |
|----|---|----|------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 19,707,027 |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 19,255,270 |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 451,757    |
| 4  | Net unrealized gains (losses) on investments                                    | 4  | -16,817    |
| 5  | Donated services and use of facilities  | 5  |            |
| 6  | Investment expenses   | 6  |            |
| 7  | Prior period adjustments  | 7  |            |
| 8  | Other (Describe in Part XIV)  | 8  |            |
| 9  | Total adjustments (net) Add lines 4 - 8   | 9  | -16,817    |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 434,940    |

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|   |   |    |            |
|---|---|----|------------|
| 1 | Total revenue, gains, and other support per audited financial statements        | 1  | 20,240,830 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12              |    |            |
| a | Net unrealized gains on investments   | 2a |            |
| b | Donated services and use of facilities  | 2b | 9,115      |
| c | Recoveries of prior year grants   | 2c |            |
| d | Other (Describe in Part XIV)  | 2d | 524,688    |
| e | Add lines 2a through 2d   | 2e | 533,803    |
| 3 | Subtract line 2e from line 1  | 3  | 19,707,027 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1             |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |            |
| b | Other (Describe in Part XIV)  | 4b |            |
| c | Add lines 4a and 4b   | 4c |            |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5  | 19,707,027 |

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|   |  |    |            |
|---|--|----|------------|
| 1 | Total expenses and losses per audited financial statements                       | 1  | 19,805,890 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                 |    |            |
| a | Donated services and use of facilities   | 2a | 9,115      |
| b | Prior year adjustments   | 2b |            |
| c | Losses reported on Form 990, Part IX, line 25                                    | 2c |            |
| d | Other (Describe in Part XIV)   | 2d | 541,505    |
| e | Add lines 2a through 2d  | 2e | 550,620    |
| 3 | Subtract line 2e from line 1   | 3  | 19,255,270 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a |            |
| b | Other (Describe in Part XIV)   | 4b |            |
| c | Add lines 4a and 4b  | 4c |            |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) | 5  | 19,255,270 |

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

| Identifier      | Return Reference | Explanation   |
|-----------------|------------------|---|
| Pt XII Line 2d  |                  | Cost of goods sold \$524,688                            |
| Pt XIII Line 2d |                  | Cost of goods sold \$524,688 and losses not included on |
|                 |                  |   |
|                 |                  |   |
|                 |                  |   |
|                 |                  |   |

## Schedule I (Form 990)

## **Grants and Other Assistance to Organizations, Governments and Individuals in the U.S.**

Department of the Treasury  
Internal Revenue Service

**Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.**

## Open to Public Inspection

## Open to Public Inspection

---

Name of the organization

## HOUSING ASSISTANCE CORPORATION

**Employer identification number**

23-7431255

## **Part I General Information on Grants and Assistance**

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .  Yes  No

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 if additional space is needed.

2 Enter total number of section 501(c)(3) and government organizations

3 Enter total number of other organizations .

**Part III Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

| (a) Type of grant or assistance    | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|------------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| Rental Assistance                  | 904                      | 8,602,880                |                                   |   |  |
| Back rent, mortgage, utility pymts | 539                      | 1,117,332                |                                   |   |  |
| Stabilization services             | 193                      | 180,065                  |                                   |   |  |
| Consumer education                 | 383                      | 188,151                  |                                   |   |  |
| Weatherization                     | 936                      | 1,381,017                |                                   |   |  |
|                                    |                          |                          |                                   |   |  |
|                                    |                          |                          |                                   |   |  |
|                                    |                          |                          |                                   |   |  |
|                                    |                          |                          |                                   |   |  |

**Part IV Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

| Identifier  | Return Reference | Explanation   |
|-------------|------------------|---|
| Pt I Line 2 |                  | ALL PAYMENTS ARE MADE AFTER APPROVAL FROM DEPARTMENT HEADS GRANTS/ASSISTANCE TO INDIVIDUALS IS GRANTED ONLY AFTER THE CLIENT APPLIES AND IS APPROVED FOR ASSISTANCE |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |
|             |                  |   |

SCHEDULE M  
(Form 990)Department of the Treasury  
Internal Revenue Service

## Non-Cash Contributions

OMB No 1545-0047

To be completed by organizations that answered  
"Yes" on Form 990, Part IV, lines 29 or 30.  
Attach to Form 990

2008

Open to Public  
InspectionName of the organization  
HOUSING ASSISTANCE CORPORATION

Employer identification number

23-7431255

## Part I Types of Property

|  | (a)<br>Check<br>if<br>applicable | (b)<br>Number of Contributions | (c)<br>Revenues reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>revenues |
|--|----------------------------------|--------------------------------|--|--|
| 1 Art—Works of art . . . . .   |                                  |                                |  |  |
| 2 Art—Historical treasures . . . . .   |                                  |                                |  |  |
| 3 Art—Fractional interests . . . . .   |                                  |                                |  |  |
| 4 Books and publications . . . . .   |                                  |                                |  |  |
| 5 Clothing and household<br>goods . . . . .  |                                  |                                |  |  |
| 6 Cars and other vehicles . . . . .  |                                  |                                |  |  |
| 7 Boats and planes . . . . .   |                                  |                                |  |  |
| 8 Intellectual property . . . . .  |                                  |                                |  |  |
| 9 Securities—Publicly traded . . . . .   |                                  |                                |  |  |
| 10 Securities—Closely held stock . . . . .   |                                  |                                |  |  |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .  |                                  |                                |  |  |
| 12 Securities—Miscellaneous . . . . .  |                                  |                                |  |  |
| 13 Qualified conservation<br>contribution (historic<br>structures) . . . . .   |                                  |                                |  |  |
| 14 Qualified conservation<br>contribution (other) . . . . .  |                                  |                                |  |  |
| 15 Real estate—Residential . . . . .   |                                  |                                |  |  |
| 16 Real estate—Commercial . . . . .  |                                  |                                |  |  |
| 17 Real estate—Other . . . . .   |                                  |                                |  |  |
| 18 Collectibles . . . . .  |                                  |                                |  |  |
| 19 Food inventory . . . . .  | X                                | 332                            | 38,872   | Fair Value                               |
| 20 Drugs and medical supplies . . . . .  |                                  |                                |  |  |
| 21 Taxidermy . . . . .   |                                  |                                |  |  |
| 22 Historical artifacts . . . . .  |                                  |                                |  |  |
| 23 Scientific specimens . . . . .  |                                  |                                |  |  |
| 24 Archeological artifacts . . . . .   |                                  |                                |  |  |
| 25 Other (describe _____)  |                                  |                                |  |  |
| 26 Other (describe _____)  |                                  |                                |  |  |
| 27 Other (describe _____)  |                                  |                                |  |  |
| 28 Other (describe _____)  |                                  |                                |  |  |
| 29 Number of Forms 8283 received by the organization during the tax year for contributions for<br>which the organization completed Form 8283, Part IV, Donee |                                  |                                | 29   |  |

## Acknowledgement . . . . .

|  | Yes | No |
|--|-----|----|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must<br>hold for at<br>least three years from the date of the initial contribution, and which is not required to be used for exempt purposes<br>for the entire holding period? . . . . . |     |    |
| 30a  |     | No |
| b If "Yes", describe the arrangement in Part II  |     |    |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?   |     |    |
| 31   |     | No |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash<br>contributions? . . . . .   |     |    |
| 32a  |     | No |
| b If "Yes", describe in Part II  |     |    |
| 33 If the organization did not report revenues in Column (c) for a type of property for which Column (a) is<br>checked, describe in Part II  |     |    |

**Part II** **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

2008

Open to Public  
Inspection**SCHEDULE O**  
(Form 990)**Supplemental Information to Form 990**

► **Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.**

Department of the Treasury  
Internal Revenue Service

Employer identification number

23-7431255

|   |  |
|---|--|
| <b>Name of the organization</b><br>HOUSING ASSISTANCE CORPORATION |  |
|---|--|

| Identifier       | Return Reference | Explanation  |
|------------------|------------------|--|
| Pt VI-A, Line 10 |                  | The director of finance reviews the completed 990 prior to filing. The return is also provided to members of the executive board prior to filing |

| Identifier       | Return Reference | Explanation   |
|------------------|------------------|---|
| Pt VI-B, Line 15 |                  | The CEO determines the compensation for other officers based on knowledge of similar agencies and area demographics. The CEO's compensation is recommended by the Board Finance Committee and Personnel Committee based on similar inputs and on performance evaluation |

| Identifier     | Return Reference | Explanation  |
|----------------|------------------|--|
| Pt XI, Line 2c |                  | THE BOARD OF DIRECTORS APPOINTS THE INDEPENDENT AUDITOR. THE FISCAL OFFICE OVERSEES THE AUDIT AND THE FINAL STATEMENTS ARE PRESENTED TO THE FINANCE COMMITTEE FOR APPROVAL |

| Identifier      | Return Reference | Explanation   |
|-----------------|------------------|---|
| Pt VI-A, Line 6 |                  | THE ORGANIZATIONS MEMBERS PAY DUES AND HAVE AN ANNUAL OPPORTUNITY TO VOTE ON GOVERNANCE MATTERS |

| Identifier       | Return Reference | Explanation   |
|------------------|------------------|---|
| Pt VI-A, Line 7a |                  | THE ORGANIZATIONS MEMBERS PAY DUES AND HAVE AN ANNUAL OPPORTUNITY TO VOTE ON GOVERNANCE MATTERS |

| Identifier       | Return Reference | Explanation   |
|------------------|------------------|---|
| Pt VI-A, Line 7b |                  | THE ORGANIZATIONS MEMBERS PAY DUES AND HAVE AN ANNUAL OPPORTUNITY TO VOTE ON GOVERNANCE MATTERS |

| Identifier       | Return Reference | Explanation                              |
|------------------|------------------|--|
| Pt VI-C, Line 19 |                  | All documents are available upon request |

SCHEDULE R  
(Form 990)

## Related Organizations and Unrelated Partnerships

2008

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue Service

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.  
 ► See separate instructions.

Name of the organization  
HOUSING ASSISTANCE CORPORATIONEmployer identification number  
23-7431255

## Part I Identification of Disregarded Entities

| (A)<br>Name, address, and EIN of disregarded entity   | (B)<br>Primary activity    | (C)<br>Legal domicile (state or foreign country) | (D)<br>Total income | (E)<br>End-of-year assets | (F)<br>Direct controlling entity |
|---|----------------------------|--|---------------------|---------------------------|----------------------------------|
| WEST BARNSTABLE COMMUNITIESHAC LLC<br>460 WEST MAIN STREET<br>HYANNIS, MA 02601<br>00-8312978 | Affordable housing sponsor | MA   |                     |                           | NA                               |
| CANAL BLUFFS RENTAL HAC LLC<br>460 WEST MAIN STREET<br>HYANNIS, MA 02601<br>00-0964504        | Affordable housing sponsor | MA   |                     |                           | NA                               |
| HAC LLC<br>460 WEST MAIN STREET<br>HYANNIS, MA 02601<br>00-0906510                            | Affordable housing sponsor | MA   |                     |                           | NA                               |
|   |                            |  |                     |                           |                                  |
|   |                            |  |                     |                           |                                  |
|   |                            |  |                     |                           |                                  |
|   |                            |  |                     |                           |                                  |

## Part II Identification of Related Tax-Exempt Organizations

| (A)<br>Name, address, and EIN of related organization                                 | (B)<br>Primary activity      | (C)<br>Legal domicile (state or foreign country) | (D)<br>Exempt Code section | (E)<br>Public charity status (if section 501(c)(3)) | (F)<br>Direct controlling entity |
|---|------------------------------|--|----------------------------|---|----------------------------------|
| ASCLEPIUS CORPORATION<br>460 WEST MAIN STREET<br>HYANNIS, MA02601<br>04-2899819       | Office rental to non-profits | MA   | 501(c)(3)                  | 11(a)   | NA                               |
| STERLING RIDGE CONDOMINIUMS<br>460 WEST MAIN STREET<br>HYANNIS, MA02601<br>04-3429307 | TRANSITIONAL HOUSING         | MA   | 528                        |   | NA                               |
|   |                              |  |                            |   |                                  |
|   |                              |  |                            |   |                                  |
|   |                              |  |                            |   |                                  |
|   |                              |  |                            |   |                                  |
|   |                              |  |                            |   |                                  |

**Part III Identification of Related Organizations Taxable as a Partnership**

| (A)<br>Name, address, and EIN of<br>related organization                                 | (B)<br>Primary activity       | (C)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (D)<br>Direct controlling<br>entity | (E)<br>Predominant<br>income(related,<br>investment,<br>unrelated) | (F)<br>Share of total income | (G)<br>Share of end-of-year<br>assets | (H)<br>Disproportionate<br>allocations? |    | (I)<br>Code V-UBI amount on<br>Box 20 of K-1 | (J)<br>General or<br>managing<br>partner? |    |
|--|-------------------------------|--|-------------------------------------|--|------------------------------|---------------------------------------|---|----|--|---|----|
|  |                               |  |                                     |  |                              |                                       | Yes                                     | No |  | Yes                                       | No |
| CANAL BLUFFS RENTAL LP<br>460 WEST MAIN STREET<br>HYANNIS, MA02601<br>26-1378930         | LOW INCOME<br>HOUSING RENTALS | MA   | CBR-HAC LLC                         |  |                              |                                       |   |    |  |   |    |
| WEST BARNSTABLE COMMUNITIES LP<br>460 WEST MAIN STREET<br>HYANNIS, MA02601<br>26-1379712 | LOW INCOME<br>HOUSING RENTALS | MA   | WBCHAC LLC                          |  |                              |                                       |   |    |  |   |    |
| POCASSET ASSISTED LIVING LP<br>460 WEST MAIN STREET<br>HYANNIS, MA02601<br>00-0848213    | Low income housing<br>rentals |  | NA                                  |  |                              |                                       |   |    |  |   |    |
|  |                               |  |                                     |  |                              |                                       |   |    |  |   |    |
|  |                               |  |                                     |  |                              |                                       |   |    |  |   |    |
|  |                               |  |                                     |  |                              |                                       |   |    |  |   |    |
|  |                               |  |                                     |  |                              |                                       |   |    |  |   |    |
|  |                               |  |                                     |  |                              |                                       |   |    |  |   |    |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust**

| (A)<br>Name, address, and EIN of related organization                                  | (B)<br>Primary activity       | (C)<br>Legal domicile<br>(state or<br>foreign<br>country) | (D)<br>Direct controlling<br>entity | (E)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (F)<br>Share of total income | (G)<br>Share of<br>end-of-year<br>assets | (H)<br>Percentage<br>ownership |
|--|-------------------------------|---|-------------------------------------|--|------------------------------|--|--------------------------------|
| POCASSET ASSISTED LIVING INC<br>460 WEST MAIN STREET<br>HYANNIS, MA02601<br>00-0845024 | Low income housing<br>rentals | MA  | NA                                  | S  |                              |  | 0 %                            |
|  |                               |   |                                     |  |                              |  |                                |
|  |                               |   |                                     |  |                              |  |                                |
|  |                               |   |                                     |  |                              |  |                                |
|  |                               |   |                                     |  |                              |  |                                |
|  |                               |   |                                     |  |                              |  |                                |
|  |                               |   |                                     |  |                              |  |                                |

**Part V Transactions with Related Organizations****Note.** Complete line 1 if any entity is listed in Parts II, III or IV**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?**a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity**b** Gift, grant, or capital contribution to other organization(s)**c** Gift, grant, or capital contribution from other organization(s)**d** Loans or loan guarantees to or for other organization(s)**e** Loans or loan guarantees by other organization(s)**f** Sale of assets to other organization(s)**g** Purchase of assets from other organization(s)**h** Exchange of assets**i** Lease of facilities, equipment, or other assets to other organization(s)**j** Lease of facilities, equipment, or other assets from other organization(s)**k** Performance of services or membership or fundraising solicitations for other organization(s)**l** Performance of services or membership or fundraising solicitations by other organization(s)**m** Sharing of facilities, equipment, mailing lists, or other assets**n** Sharing of paid employees**o** Reimbursement paid to other organization for expenses**p** Reimbursement paid by other organization for expenses**q** Other transfer of cash or property to other organization(s)**r** Other transfer of cash or property from other organization(s)

|    | Yes | No |
|----|-----|----|
| 1a |     | No |
| 1b |     | No |
| 1c |     | No |
| 1d |     | No |
| 1e |     | No |
| 1f |     | No |
| 1g |     | No |
| 1h |     | No |
| 1i |     | No |
| 1j | Yes |    |
| 1k | Yes |    |
| 1l |     | No |
| 1m |     | No |
| 1n |     | No |
| 1o |     | No |
| 1p |     | No |
| 1q | Yes |    |
| 1r |     | No |

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (A)<br>Name of other organization(s) | (B)<br>Transaction type(a-r) | (C)<br>Amount Involved |
|--------------------------------------|------------------------------|------------------------|
|--------------------------------------|------------------------------|------------------------|

|  |   |         |
|--|---|---------|
| (1) STERLING RIDGE CONDOMINIUM ASSOCIATION | q | 106,149 |
| (2)  |   |         |
| (3)  |   |         |
| (4)  |   |         |
| (5)  |   |         |
| (6)  |   |         |

## Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 23-7431255  
**Name:** HOUSING ASSISTANCE CORPORATION

**Form 990, Part VII - Section Aaa**

| <b>(A)</b><br>Name and Title                          | <b>(B)</b><br>Average<br>hours<br>per<br>week | <b>(C)</b><br>Position (check all<br>that apply) |                       |         |              |                                 | <b>(D)</b><br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099MISC) | <b>(E)</b><br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | <b>(F)</b><br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|---|---|--|-----------------------|---------|--------------|---------------------------------|---|---|--|
|   |   | Individual Trustee<br>or Director                | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee |   |   |  |
| JACK DELANEY , Chair                                  | 1 00  | X  |                       | X       |              |                                 | 0   | 0   | 0  |
| JOAN BASSETT , Vice Chair                             | 1 00  | X  |                       | X       |              |                                 | 0   | 0   | 0  |
| RICHARD SCHWARTZ , Vice Chair Real<br>Estate          | 1 00  | X  |                       | X       |              |                                 | 0   | 0   | 0  |
| ELIZABETH WARREN , Clerk                              | 1 00  | X  |                       | X       |              |                                 | 0   | 0   | 0  |
| S MICHAEL BAKER , Director                            | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| JUDITH BARNET , Director                              | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| EDGAR MANGIAFICO , Director                           | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| SALLIE RIGGS , Director                               | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| KATE SINGLETARY , Chair, Resource<br>Development Comm | 1 00  | X  |                       | X       |              |                                 | 2,400   | 0   | 0  |
| TARA WALLACE , Chair, Constituency<br>Comm            | 1 00  | X  |                       | X       |              |                                 | 0   | 0   | 0  |
| MAUREEN LINEHAN , Director                            | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| ANNIE LYLES , Director                                | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| P J RAINWATER , Director                              | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| PETER FREEMAN , Director                              | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| DAVID KIRKWOOD , Director                             | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| MARY LECLAIR , Director                               | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| ANDREW YOUNG , Director                               | 1 00  | X  |                       |         |              |                                 | 0   | 0   | 0  |
| JIM BERGQUIST , Director                              | 1   | X  |                       |         |              |                                 |   |   |  |
| AMY DUBIN , Director                                  | 1   | X  |                       |         |              |                                 |   |   |  |
| MAGGI FLANAGAN , Director                             | 1   | X  |                       |         |              |                                 |   |   |  |
| MARGARET HAYES , Director                             | 1   | X  |                       |         |              |                                 |   |   |  |
| RICK PRESBREY , CEO                                   | 35  |  | X                     |         |              |                                 | 95,485  |   | 8,194  |
| MICHAEL SWEENEY , VP<br>Admin/Finance                 | 35  |  | X                     |         |              |                                 | 63,772  |   | 8,772  |
| NANCY DAVISON , VP Program<br>Operations              | 35  |  | X                     |         |              |                                 | 59,580  |   | 8,472  |
| ALLISON RICE , VP Program<br>Operations               | 35  |  | X                     |         |              |                                 | 58,310  |   | 16,545   |