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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

	AF	For the	2008 calendar year, or tax year beginning $JUL~1$, 2008 and ending	JUN 30, 2009	
	В	Check if	Please C Name of organization	D Employer identification	tion number
		□Address	luse IRS		
	<u> </u>	_∫change _Name	print or COMMONITY ASSOCIATIONS INSTITUTE	23-739	22004
	₽	Initial	Doing Business As	 -	92904
	DZ	Termin- ation	See Number and street (or P 0 box if mail is not delivered to street address) Room/sulf Specific 225 REINEKERS LANE 300		548-8600
	45	Amende retum Applica-	City or town, state or country, and ZIP + 4	G Gross receipts \$	9,693,540.
		tion pending	MULTANDKIA, VA 22314	H(a) Is this a group retu	m Yes X No
	Y.		SAME AS C ABOVE	for affiliates? H(b) Are all affiliates include	
	∰ 1		not status: X 501(c) (6) / (insert no.) (4947(a)(1) or (527	If "No," attach a list	· · · · · · · · · · · · · · · · · · ·
H.	a v	Vebsite	: ► WWW.CAIONLINE.ORG	H(c) Group exemption n	
20	X I	ype of o	: > WWW.CAIONLINE.ORG rganization	ar of formation 1973 M s	
AR	SP:	arti S	Summary		
	3 8	1 B	riefly describe the organization's mission or most significant activities: ${f SEE} {f SCHED}$	ULE O:	
É	୍ରାଧିକ୍ଷ Activities & Governance	_ =			
	Verr		heck this box If the organization discontinued its operations or disposed of mo	1 1	14
	Ĝ		umber of voting members of the governing body (Part VI, line 1a) umber of independent voting members of the governing body (Part VI, line 1b)	3 4	14
	S	l	otal number of employees (Part V, line 2a)	5	51
	/itie	l	otal number of volunteers (estimate if necessary)	6	150
	cţi	•	otal gross unrelated business revenue from Part VIII, line 12, column (C)	7a	398,300.
	⋖	l	et unrelated business taxable income from Form 990-T, line 34	7b	58,349.
			P	Prior Year	Current Year
	e l	8 C	ontributions and grants (Part VIII, line 1h)	12,855.	11,805.
	Revenue	l	rogram service revenue (Part VIII, line 2g)	8,987,690.	9,193,769.
	Rev	10 In	vestment income (Part VIII, column (A), lines 3 (1) and 7d) ther revenue (Part VIII, column (A), lines 5, 6d, 20, 10d, 20, 20, 10d, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	147,002.	59,383.
		11 0		200,606.	55,704.
			otal revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9,348,153.	9,320,661.
		13 G	rants and similar amounts paid (Part IX, column (A), lines 1-3). enefits paid to or for members (Part IX, column (A), lines 1.3).	7,000.	13,230.
	s		alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,445,417.	3,856,326.
	Expenses	9	rofessional fundraising fees (Part IX, column (A), line 11e)		
	cbei	l	otal fundraising expenses (Part IX, column (D), line 25)		
	ũ		ther expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	5,816,743.	5,471,447.
		18 To	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	9,269,160.	9,341,023.
		19 R	evenue less expenses. Subtract line 18 from line 12	78,993.	<20,362.>
	Net Assets or Fund Balances			Beginning of Year	End of Year
	Sset	20 To	otal assets (Part X, line 16)	3,407,062.	3,214,876.
	net IndA	21 To	otal liabilities (Part X, line 26)	3,449,662.	3,548,793.
			et assets or fund balances Subtract line 21 from line 20 Signature Block	<42,600.>	<333,917.>
	Fa		Index penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements	and to the best of my knowledge a	nd belief, it is true, correct.
		a	nd complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge	le /	,
_	Sign	,	Strake C Allrest	1 5/1	12-110
2010	Here		Signature of officer	Date	
			STEPHEN C. ALBERT , CHIEF FINANCIAL OFFICE	R	
<u> </u>			Type or print name and title		
	Paid		5/10/10 S	elf- (seé instruc	identifying number ctions)
\exists	•	arer's F	irm's name (or TATE AND TRYON	mployed EIN	
\bigcirc	Use (Silly Si	elf-employed), 805 15TH STREET, NW SUITE 900	EIIV F	
<u> </u>			ddress, and WASHINGTON, DC 20005	Phone no ► (20	2)293-2200
SCANNED JUN	May	the IRS	discuss this return with the preparer shown above? (see instructions)		X Yes No
$\mathcal{C}_{\mathcal{P}}$		01 12-18-0		structions.	Form 990 (2008)
$c\bar{c}$			E SCHEDULE O FOR ORGANIZATION MISSION STATEM		•

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Form	n 990 (2008) COMMUNITY ASSOCIATIONS INSTITUTE 2	3-73929	984	Page 2
	rt III Statement of Program Service Accomplishments (see instructions)		_	
1	Briefly describe the organization's mission: THE COMMUNITY ASSOCIATIONS INSTITUTE EXISTS TO SUPPORT AN	D ENAB	LE OI	ID GI
	OF COMMUNITY ASSOCIATIONS AND THE ADVANCEMENT OF THE COMM		_DL 11	10
	ASSOCIATIONS INDUSTRY.	ONIII		
2	Did the organization undertake any significant program services during the year which were not listed on	٦	X Yes	- Na
	the prior Form 990 or 990-EZ?	L	<u>a</u> res i	NO
_	If "Yes", describe these new services on Schedule O.	۲-	X Yes	No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	با	a res	
	If "Yes", describe these changes on Schedule O.			
4	Describe the exempt purpose achievements for each of the organization's three largest program services by exper Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of gra			
	allocations to others, the total expenses, and revenue, if any, for each program service reported.	iiis aiiu		
	allocations to others, the total expenses, and revenue, if any, for each program service reported.			
42	(Code:) (Expenses \$ Including grants of \$) (Reve	nue \$		
40	SEMINARS, WORKSHOPS AND CONFERENCES CAI OFFERS EDUCATI		ROGR <i>I</i>	AMS.
	SOME OF WHICH LEAD TO PROFESSIONAL DESIGNATIONS, TO ADVAN			
	IN COMMUNITY GOVERNANCE AND MANAGEMENT. COMMUNITY ASSOCIA			
	NEED TO UNDERSTAND INSURANCE, LAW, LEADERSHIP, GOVERNANCE			
	COMMUNICATIONS SO THEY CAN HELP THEIR CLIENTS CREATE AND		IN	
	STRONG, VIBRANT AND EFFECTIVE COMMUNITIES. CAI'S PROFESSI			
	DEVELOPMENT MANAGEMENT PROGRAM OFFERS A NUMBER OF COURSES		GHOU	<u> </u>
	THE COUNTRY TO HELP INDUSTRY PROFESSIONALS BECOME MORE VE			
	COMMUNITY ASSOCIATION MANAGEMENT.			
		<u> </u>		
4b)
	PUBLICATIONS AND RESOURCES CAI PUBLISHES A WEALTH OF F			DR
	COMMUNITY ASSOCIATIONS, INCLUDING BOOKS, GUIDES, 'COMMON		<u> </u>	
	MAGAZINE, AND SPECIALIZED NEWSLETTERS ON COMMUNITY ASSOCI		E A D C I	т
	GOVERNANCE, LAW AND COMMUNITY MANAGEMENT. CAI ALSO CONDUCTION OF THE PROPERTY			1
	AND ACTS AS A CLEARINGHOUSE FOR INFORMATION ON INNOVATION		DESI	
	PRACTICES IN COMMUNITY ASSOCIATION CREATION AND MANAGEMEN	↓•		
		•	· · ·	
		-		
		•		
4c	(Code:) (Expenses \$ including grants of \$) (Reve	nue \$)
	ADVOCACY CAI'S GOVERNMENT AND PUBLIC AFFAIRS DEPARTMEN	T REPR	ESEN?	rs
	THE INTERESTS OF COMMUNITY ASSOCIATION RESIDENTS AND PROF	ESSION	ALS	
	BEFORE THE U.S. CONGRESS, FEDERAL AGENCIES AND A MULTITUD		THER	
	POLICY-SETTING BODIES ON ISSUES RANGING FROM TELECOMMUNIC			KES,
		ROPERT		
	PROTECTION. THE LEGISLATIVE STAFF ALSO WORKS CLOSELY WIT			
		NTERES		
	BEFORE STATE AND LOCAL LEGISLATIVE AND REGULATORY BODIES.	CAI A		
		DERAL		rπv
	STATE CASES THAT POSE QUESTIONS OF SIGNIFICANT INPORTANCE	IN CO	MMUN:	LII
	ASSOCIATION LAW.			
	Other program services. (Describe in Schedule O.)			
4d	(Expenses \$ Including grants of \$) (Revenue \$	1		
4-	Table and a series of the seri			

832002 12-18-08

Form **990** (2008)

Form	990 (2008) COMMUNITY ASSOCIATIONS INSTITUTE 23-7393	<u> 2984</u>	P	age 3
Pa	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ŭ	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	N/	A
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
•	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	Х	
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
•	Schedule D, Part III	8	1	X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
Ū	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
• •	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	X	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Х	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a		14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b	<u> </u>	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entit	у		İ
	located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20_		X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	<u> </u>
22	Did the organization report more than \$5,000 on Part IX, column (A), line 27 If "Yes," complete Schedule I, Parts I and III	22	<u> </u>	Х
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23_	X	ļ
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K	\cdot		
	If "No", go to question 25	24a	ļ	<u>X</u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	ļ	ļ
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			1
	any tax-exempt bonds?	24c	 -	
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	 .
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a		,, ,	
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	N/	A
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a		NT /	
	prior year? If "Yes," complete Schedule L, Part I	25b	N/	A.
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified		1	l

Form **990** (2008)

26

X

person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II

contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial

COMMUNITY ASSOCIATIONS INSTITUTE Form 990 (2008) COMMUNITY ASSOCIATION Part IV Checklist of Required Schedules (continued)

1.44	14 Officerist of Frequired Confederal Continued		T.	Γ
			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other	1		
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a	<u> </u>	X
b	Have a family member who had a direct or indirect business relationship with the organization?		1	}
	If "Yes," complete Schedule L, Part IV	28b	<u> </u>	X
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			1
	contributions? If "Yes," complete Schedule M	30_		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31_		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32	<u> </u>	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			1
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?		}	
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	•
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			ļ
	If "Yes," complete Schedule R, Part V, line 2	35	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36_	N/	Ά
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X

FRI	Statements negarining other into I mings and Tax compliance					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of		•			
	U.S. Information Returns. Enter -0- if not applicable	1a	0			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and re-	eporta	ole gaming			
	(gambling) winnings to prize winners?	1 1		1c		ļ
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		r 0			
	filed for the calendar year ending with or within the year covered by this return	2a	58	†	17	
þ	If at least one is reported on line 2a, did the organization file all required federal employment tax retuined to the control of the control			2b	X	ļ
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see				.,	
	Did the organization have unrelated business gross income of \$1,000 or more during the year covered	d by t	nis return?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			Зь_	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other					.,
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		X
Ь	If "Yes," enter the name of the foreign country:					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign	Bank a	nd			
	Financial Accounts.					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			_5b		X
C	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity	Regar	ding Prohibited			
	Tax Shelter Transaction?			_5c		
6a	Did the organization solicit any contributions that were not tax deductible?			_6a_		X
ь	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions o	r gifts			
	were not tax deductible?		>- / -	6b		ļ
7	Organizations that may receive deductible contributions under section 170(c).		N/A			
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of more	than	\$75?	7a_	<u> </u>	
Ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?		·	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as req	uired			
	to file Form 8282?	l _ l		7c	ļ	
	If "Yes," indicate the number of Forms 8282 filed during the year	7d		-		
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a p	person	al	_		
	benefit contract?			7e	<u> </u>	-
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conti			7f	ļ	
9	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?			7g	ļ	-
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-0			7h	ļ	
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and sec					
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring or	ganiza	tion, have			ĺ
_	excess business holdings at any time during the year?		Ν/À	8		ļ
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.		N/A			
a	Did the organization make any taxable distributions under section 4966?			9a	 	
ь	Did the organization make a distribution to a donor, donor advisor, or related person?		N/A	9b	ļ	
10	Section 501(c)(7) organizations. Enter: N/A	امدا				
а	Initiation fees and capital contributions included on Part VIII, line 12	10a		-		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		1		
11	Section 501(c)(12) organizations. Enter: N/A	المدا				
a	Gross income from members or shareholders	11a		1		
b	Gross income from other sources (Do not net amounts due or paid to other sources against	ا ا				
10	amounts due or received from them.)	11b				1
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form If "Yes." enter the amount of tax-exempt interest received or accrued during the year N/A		•	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A	12b		Form	990	(2008)
				rom	フフひ	(2000)

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Sec	tion A. Governing Body and Management		,	
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,	1		
	processes, or changes in Schedule O. See instructions.			
1a		4		
þ	Enter the number of voting members that are independent 1b 1	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	-1	1	ľ
	of officers, directors or trustees, or key employees to a management company or other person?	3		<u>X</u>
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	_6_	X	<u> </u>
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the	-	l	
	governing body?	7a	X	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:	-		
а	The governing body?	8a_	X	
Ь	Each committee with authority to act on behalf of the governing body?	8b	X	
9a	Does the organization have local chapters, branches, or affiliates?	9a	_X_	
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,		v	
	and branches to ensure their operations are consistent with those of the organization?	96	X	
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must	1		x
	describe in Schedule O the process, if any, the organization uses to review the Form 990	10		
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	11		x
Saa	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		<u>; </u>	
Sec	tion b. Policies		Yes	No
122	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	140
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	120		
•	to conflicts?	12b	х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	1		
	in Schedule O how this is done	12c	Х	
13	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision:	-		
а	The organization's CEO, Executive Director, or top management official?	15a	X	
b	Other officers or key employees of the organization?	15b		X
	Describe the process in Schedule O. (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	In joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		L
<u>Sec</u>	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	le for		
	public inspection. Indicate how you make these available. Check all that apply.			
	public inspection. Indicate how you make these available. Check all that apply. Own website			
19	public inspection. Indicate how you make these available. Check all that apply. Own website	and fina	ıncıal	
	public inspection. Indicate how you make these available. Check all that apply. Own website			
19 20	public inspection. Indicate how you make these available. Check all that apply. Own website			
	public inspection. Indicate how you make these available. Check all that apply. Own website			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

Check this box if the organization did not compensate any officer, director, trustee, or key employee.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	, y 0.	11001		<u>001.</u> C)	211.51	<u> </u>	(D)	(E)	(F)
Name and Title	Average			Pos		1		Reportable	Reportable	Estimated
•	hours	(c	hecl	c all	that	арр	ly)	compensation	compensation	amount of
	per week	director			1			from the	from related organizations	other compensation
	WEEK		R R			Eg.		organization	(W-2/1099-MISC)	from the
		trustee or	nstitutional trustee		88	Highest compensated employee		(W-2/1099-MISC)	,	organization
		dual	tan at	_	Key employee	ag col	, h			and related
		Individual t	Inst	Officer	Keye	High	Ē			organizations
T. PETER KRISTIAN, CMCA,			 				-			
PRESIDENT	2.00	x		X		ĺ		0.	o.	0.
EDWARD D. THOMAS, CMCA,								· · · · · · · · · · · · · · · · · ·		
PRESIDENT-ELECT	2.00	X		X				0.	0.	0.
DENNIS C. ABBOTT										
TRUSTEE	2.00	X						0.	0.	0.
ROBERT E. BARLOW JR., AM										
TRUSTEE	2.00	X				<u> </u>		0.	0.	0.
DENISE BOWER, CMCA, AMS,										
TRUSTEE	2.00	X		_	<u> </u>	<u> </u>		0.	0.	0.
MARILYN BRAINARD	0 00	١								
TRUSTEE	2.00	X			-	├ ┈	<u> </u>	0.	0.	0.
STEVEN Y. BRUMFIELD, CMC TRUSTEE	2.00	Х						0.	0.	0.
DAVID I. CAPLAN, CMCA, A	2.00	^	-			 		0.	<u> </u>	
TRUSTEE	2.00	x	l	l	l	l	l	0.	0.	0.
KEVIN CAVANAUGH, CPA		<u> </u>	 			t	-			
TRUSTEE	2.00	x						0.	0.	0.
KATHRYN C. DANELLA, CMCA						İ				
TRUSTEE	2.00	Х			}	_		0.	0.	0.
W. MICKEL GRAHAM, PCAM										
TRUSTEE	2.00	X						0.	0.	0.
JULIE MCGHEE HOWARD							ŀ	_	_	
TRUSTEE	2.00	X		<u> </u>		<u> </u>		0.	0.	0.
P. MICHAEL NAGLE, ESQ.	0 00					l	l			•
PRESIDENT-ELECT	2.00	X	<u> </u>	Х			_	0.	0.	0.
JOHN MCINERNEY	2 00	v						0.	ο.	0.
TRUSTEE	2.00	A				┝	-			<u> </u>
JACK MCGRATH TRUSTEE	2.00	Y						0.	0.	0.
TOM SKIBA	2.00	Λ				_				
CEO	40.00			X				218,111.	ο.	4,147.
STEPHEN C. ALBERT				-						
CHIEF FINANCIAL OFFICER	40.00			X				_110,732.	0.	4,147.
832007 12-18-08										Form 990 (2008)

Form 990 (2008)

Par	t VII Section A. Officers, Directors, To	rustees, Key Ei	npl	oyee	s, a	nd l	High	est	Compensated Employ	ees (continued)				
(A)		(B)			•	C)			(D)	(E)			(F)	
	Name and title	Average	ر (heck		stion		deλ	Reportable compensation	Reportable compensatio	_		stimate nount	-
		hours per week	Individual trustee or director	Institutional trustee	Officer		Highest compensated Employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC		com fi org an	other spensarom the panization dispensation of the panization of t	tion e on ed
AND	REW FORTIN				 	\vdash				· · · · · · · · · · · · · · · · · · ·				
		40.00			_	<u> </u>	X	_	104,647.		0.		4,1	47.
FRA	NK RATHBUN	40.00					x		104,104.		0.		2,9	97.
MOI	LY FOLEY-HEALY	40.00					X		117,084.		0.		3,0	
1b	Total		<u> </u>	1	<u> </u>	<u> </u>	 	<u> </u>	654,678.		0.	1	8,4	89.
2	Total number of individuals (including the	se in 1a) who re	ceiv	ed n	nore	tha	ın \$1	00,	000 in reportable					
	compensation from the organization	 									<u> </u>		Yes	5 No
3	Did the organization list any former office line 1a? If "Yes," complete Schedule J for			e, ke	y en	nplo	yee,	or l	highest compensated er	nployee on		3		Х
4	For any individual listed on line 1a, is the s	•							•	the organization			v	
5	and related organizations greater than \$19 Did any person listed on line 1a receive or									ices rendered to		4	X	
	the organization? If "Yes," complete Sche											5_		X
	tion B. Independent Contractors									0 400 000 /				
1	Complete this table for your five highest of the organization. NONE	ompensated in	dep	ende	ent c	cont	racto	ors 1	that received more than	\$100,000 of com	pens	ation	irom	
	(A) Name and busines	s address							(B) Description of s	ervices	С		C) nsatio	n
						_								
									·					
			_				_							_
						-								
2	Total number of independent contractors from the organization	(including those	e in	1) wi	no re	ecer	ved	moi	re than \$100,000 in com	pensation				

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must compl			· · · · · · · · · · · · · · · · · · ·	
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to governments and				
organizations in the U.S. See Part IV, line 21	13,250.	<u> </u>		
2 Grants and other assistance to individuals in				
the U.S. See Part IV, line 22				
3 Grants and other assistance to governments,				
organizations, and individuals outside the U.S.				
See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors,				
trustees, and key employees				
6 Compensation not included above, to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	3,201,471.		-	
8 Pension plan contributions (include section 401(k)	101 051			
and section 403(b) employer contributions)	101,271.			
9 Other employee benefits	313,874.			
10 Payroll taxes	239,710.			
11 Fees for services (non-employees):				
a Management				
b Legal	26,739.			
c Accounting	18,265.			<u>-</u> .
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees			<u> </u>	
g Other	5 000		 	
12 Advertising and promotion	5,960.	 	 	
13 Office expenses	1,030,222.			
14 Information technology				
15 Royalties	E 67 025			
16 Occupancy	567,035. 345,031.			
17 Travel	345,031.			
18 Payments of travel or entertainment expenses				
for any federal, state, or local public officials	886,660.			
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates	225,864.			
22 Depreciation, depletion, and amortization	22,468.			
23 Insurance	22,400.			
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled				
miscellaneous may not exceed 5% of total				
expenses shown on line 25 below)	1,578,952.		 	
a CHAPTER REBATES b COMMISSIONS	167,018.		 	
DOOM DENIENT	157,454.		 	
ODEDIE CADD DICCOUNEC	107,122.		 	
CONCULTANTAC	97,226.			
	235,431.			
f All other expenses	9,341,023.			
25 Total functional expenses. Add lines 1 through 24f 26 Jaint Costs. Check here	7/241/0230			
SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation				
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1	Pa	rt X	Balance Sheet						
2 Savings and temporary cash investments 1,022,699 2 759,552 3 3 3 3 3 3 4 4 4 4								(B) End of year	
2 Savings and temporary cash investiments 3 Pledges and greater secentable, net 4 Accounts receivable, net 5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L 6 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Investment or other disqualified personal les defined under section 4958(II) and persona described in section 4958(E)(3)(B). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Investment or other disqualified personal les defined under section 4958(II) and persona described in section 4958(E)(3)(B). Complete Part II of Schedule L 9 Prapad expenses and deferred charges 10a Land, buildings, and equipment: cote basis b Less: sociumitated depression. Complete Part II of Schedule D 10b 830, 816 513, 526 10e 679, 866 . 11 Investments - publicly traced accurrities 11 Investments - publicly traced accurrities 12 Investments - publicly traced accurrities 15 Other assets. See Part IV, line 11 16 Total assets. Add line 1 through 15 (must equal line 34) 17 Accounts payable and accrured expenses 18 Grants payable 19 Deferred revenue 20 Tax-exampt bond liabilities 21 Escrov account liability. Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Seculus Lands and II is belinted. Add lines 1 through 25 Complete Part IV of Schedule D 22 Payables to current and Service of accounts for the part II of Schedule D 23 Payables to current and Service of accounts for trust principal, or current funds 24 Unsecured notes and loans payable to unrelated third parties 25 Secured mortgages and notes payable to unrelated thred parties 27 Through 28, and lines 33 and 34. 18 Grants payable or current funds 29 Part XI Financial statements completed for reviewed by an independent		1	Cash - non-interest-bearing				1		
3 Pledges and grants receivable, net 4 Accounts receivables, net 5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part I of Schedule L 6 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part I of Schedule L 6 Receivables from other dequalified persons (as defined under section 4958(g)(1)) and persons described in section 4958(g)(5)(8). Complete Part I of Schedule L 7 Notes and leas receivable, net 8 Inventments of seals or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost biasis b Less: accumulated depreciation. Complete Part I of Schedule L 10 10a 1,510,682.* b Less: accumulated depreciation. Complete Part I of Schedule L 1 Investments publicly traded securities 11 Investments charge securities. See Part IV, line 11 13 Investments charge securities. See Part IV, line 11 14 Intamplia easetts 15 Other assets. See Part IV, line 11 15 Total assets. Acid lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 16 Other asset See Part IV, line 11 26,766 15 3,214,876. 17 Accounts payable and accrued expenses 16 Other composated employees, and dequalified persons. Complete Part II 17 Accounts payable and accrued expenses 18 Other lassets. Acid lines 1 through 25 Accounts payable and accrued expenses 19 Pleder evenue 10 Payables to current and former officers, directors, trustees, key employees, inject composated employees, and dequalified persons. Complete Part II 19 Potential composated employees, and dequalified persons. Complete Part II 10 Schedule L 2 Payables to current and former officers, directors, trustees, key employees, and second accounts and former officers, directors, trustees, key employees, and second accounts and former officers, directors, trustees, key employees, and second accounts and former officers, directors, trustees, key employees, and s		l	_		Ī	1,022,690.	2	750,552.	
4 Accounts receivable, net 5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L 6 Receivables from other disqualified persons (as defined under section 4958(ht]) and persons described in section 4958(kt](l). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 1 163,294 8 159,143. 7 Notes and loans receivable, net 9 Prepared expenses and deferred charges 10a Land, buildings, and aquipment: cost basis 10a Land, buildings, and aquipment: cost basis 10a Land, buildings, and aquipment: cost basis 10b 830,816 513,526 10c 679,866. 11 Inventories for sale or use Part VI of Schedule D 11 Inventories of the securities. See Part IV, line 11 12 Investments - politicity traded securities 11 Investments publicly traded securities 12 Investments of ther securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 14 Intangolie assets 15 Other assets. See Part IV, line 11 15 Total seates. Acid ines 1 through 15 (must equal line 34) 16 Grates payable 16 Deferred revenue 17 Accounts payable and accrued expenses 18 Grates payable 19 Deferred revenue 20 Tax-caveript bond liabilities 20 Tax-caveript bond liabilities 21 Escrow account liability. Complete Part IV of Schedule D 22 Payables to current and forms officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part IV of Schedule D 22 Payables to current and forms officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part IV of Schedule D 22 Payables to current and forms officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part IV of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable 25 Other liabilities. Acid lines 17 through 25 26 Total liabilities. Acid lines 17 through 25 27 Total liabili			-						
5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L 5		i			·	136,504.	4	149,431.	
employees, or other related parties. Complete Part I of Schedule L 6 Reconvables from other disqualified persons (as defined under section 4958(r)(1) and persons described in section 4958(r)(3)(8). Complete Part II of Schedule L 7 Notes and loans recerable, net 8 Inventories for sale or use 9 Prepared expenses and deferred charges 10a Land, buildings, and equipment: cost basis 10a Land, buildings, and equipment: cost basis 10b 830,816. 513,526. 10c 679,866. 11 Inventories for sale or use Part VI of Schedule D 11 Inventments - publicly traded securities 12 Investments - publicly traded securities 12 Investments - publicly traded securities 13 Inventments - publicly traded securities 14 Intangible assests 15 Chier seasts. See Part IV, line 11 16 Total assets. Add linen 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 2, 569, 413. 19 2, 743, 658. 20 Tave except bond liabilities 20 Tave except bond liabilities 21 Escrow account liability. Complete Part IV of Schedule D 22 Payables to current and former officers, directors, flustees, key employees, highest compensated employees, and disqualified persons. Complete Part IV of Schedule D 22 Payables to current and former officers, directors, flustees, key employees, highest compensated employees, and disqualified persons. Complete Part IV of Schedule D 28 Secured mortgages and notes payable to unrelated third parties 29 Tave function of assets 20 Tave function of assets 20 Tave function of assets 21 Charlestablities. Complete Part IV of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 29 Total liabilities and loans payable 20 Tave function of assets 20 Tave function of assets 21 Total liabilities and loans assets function assets 22 Total liabilities and loans assets 23 Total liabilities and loans assets 24 Unsecured notes and loans payable to unrelated third parties 20 Tave function of assets 21 Total liabilities and loans assets function		1	·	rectors	s, trustees, key				
Receivables from other disqualified persons (as defined under section 4958(c)(3)(B). Complete Part II of Schedule L Notes and loans receivable, net		-					5		
## 4958(f(!!) and personal described in section 4958(c)(3)(8). Complete Part II of Schedule L Part II of Schedule L Notes and bans receivable, net Notes and bans receivable net Notes and bans receivable, net Notes and bans receivable net asset so Notes and bans receivable net asset so Notes and bans receivable net asset so Notes and bans received were and so		6			t i				
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8 Inventiones for sale or use 163,294, 8 159,143. 9 Prepaid expenses and deferred charges 10a 1,510,682. 10a Land, buildings, and equipment: cost basis Less: accumulated depreciation. Complete Part VI of Schedule D 10b 830,816. 513,526. 10e 679,866. 11 Investments: publicly traded securities 10a 1,510,682. 12 Investments: publicly traded securities 12 12 13 14 14 14 14 14 14 14			Part II of Schedule L				6		
10a	S	7	Notes and loans receivable, net				7	· · · · · · · · · · · · · · · · · · ·	
10a	se	8	Inventories for sale or use				8	159,143.	
b Less: accumulated depreciation. Complete Part I/ of Schedule D 11 Investments - publicly traded securities 12 Investments - probledy traded securities 13 Investments - other securities. See Part IV, line 11 13 Investments - other securities. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Intangible assets 17 Accounts payable and accrued expenses 18 Grats payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow account liability. Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities Complete Part X of Schedule D 26 Total liabilities. And lines 17 through 25 27 Organizations that follow SFAS 117, check here Manda and seed to proper time assets 28 Torganizations that follow SFAS 117, check here Manda and seed to proper time assets 29 Permanently restricted net assets 29 Companizations that do not follow SFAS 117, check here Manda and seed to proper time assets 29 Organizations that do not follow SFAS 117, check here Manda and seed to proper time assets 29 Organizations that do not follow SFAS 117, check here Manda and seed to prepare the Form 990: Accounting method used to prepare the Form 990: Account methods 1 Accounting method used to prepare the Form 990: Account methods 20 Type 10 Investments and Reporting 20 Type 10 Investments and Reporting 21 Accounting method used to prepare the Form 990: Account Independent accountant? 22 Were the organization's financial statements audited by an independent accountant? 23 Accounting method used to prepare the Form 990: Account Independent accountant? 24 Were the organization's financial statements audited by an independent accountant? 25 Were the organization's financial statements audited	¥	9	Prepaid expenses and deferred charges	178,405.	9	220,355.			
Part VI of Schedule D 10		10a	Land, buildings, and equipment: cost basis	10a	1,510,682.			İ	
12 Investments other securities. See Part IV, line 11 12 13 Investments organizated. See Part IV, line 11 13 14 Intengible assets 15 Cither assets. See Part IV, line 11 26, 266 15 13, 723 16 Total assets. Add lines 1 through 15 (must equal line 34) 3, 407, 062 16 3, 214, 876 17 Accounts payable and accrued expenses 665, 643 17 589, 582 18 18 19 Deferred revenue 2, 569, 413 19 2, 743, 658 20 Tax-exempt bond liabilities 20 Tax-exempt b		ь	Less: accumulated depreciation. Complete						
12 Investments other securities. See Part IV, line 11 12 13 Investments organizated. See Part IV, line 11 13 14 Intengible assets 15 Cither assets. See Part IV, line 11 26, 266 15 13, 723 16 Total assets. Add lines 1 through 15 (must equal line 34) 3, 407, 062 16 3, 214, 876 17 Accounts payable and accrued expenses 665, 643 17 589, 582 18 18 19 Deferred revenue 2, 569, 413 19 2, 743, 658 20 Tax-exempt bond liabilities 20 Tax-exempt b			Part VI of Schedule D	10b	830,816.	513,526.	10c	679,866.	
13 Investments : program-related. See Part IV, line 11 14 Intangible assets 13 14 Intangible assets 15 Cher assets. See Part IV, line 11 26 , 266		11	Investments - publicly traded securities			1,366,377.	11	1,241,806.	
14 Intangible assets. See Part IV, line 11 26,266. 15 13,723. 16 Total assets. See Part IV, line 11 26,266. 15 3,214,876. 17 Accounts payable and accrued expenses 665,643. 17 589,582. 18 18 18 18 18 18 19 Deferred revenue 2,569,413. 19 2,743,658. 20 Tax-exempt bond liabilities 20		12	Investments · other securities. See Part IV, line	11	<u> </u>		12		
15 Other assets. See Part IV, line 11 26, 266. 15 13, 723. 16 Total assets. Add lines 1 through 15 (must equal line 34) 3, 407, 062. 16 3, 214, 876. 17 Accounts payable and accrued expenses 665, 643. 17 589, 582. 18 Grants payable 2, 569, 413. 19 2, 743, 658. 19 Deferred revenue 2, 569, 413. 19 2, 743, 658. 20 Tax-exempt bond liabilities 20 21 Escrow account liability. Complete Part IV of Schedule D 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable 22 25 Other liabilities. Complete Part X of Schedule D 214, 606. 25 215, 553. 26 Total liabilities. Add lines 17 through 25 3, 449, 662. 26 3, 548, 793. 27 Unrestructed net assets 24 28 Temporarity restricted net assets 28 29 Permanently restricted net assets 29 29 Permanently restricted net assets 29 20 Capital stock or trust principal, or current funds 31 31 Paidin or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 33 Total liabilities of fund balances 3, 407, 062. 34 3, 214, 876. 24 Were the organization's financial statements and Reporting 7 1 Accounting method used to prepare the Form 990: Cash		13	Investments - program-related. See Part IV, line	11			13		
16 Total assets. Add lines 1 through 15 (must equal line 34) 3, 407, 062. 18 3, 214, 876. 17 Accounts payable and accrued expenses 665, 643. 17 589, 582. 18 Grants payable 18 18 2, 743, 658. 19 Deferred revenue 2, 569, 413. 19 2, 743, 658. 20 Tax-exempt bond liabilities 20 21 22 21 Scrow account liability. Complete Part IV of Schedule D 21 22 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 25 Other liabilities Complete Part X of Schedule D 214, 606. 25 215, 553. 26 Total liabilities. Add lines 17 through 25 3, 449, 662. 26 3,548, 793. 27 Unrestricted net assets 28 29 29 28 Temporarily restricted net assets 29 29 29 29 Permanently restricted net assets 29 29 29 20 Permanently restricted net assets 29 29 29 20 Permanently restricted net assets 29 29 29 29 21 Scrow account liabilities. Add lines 37 intrough 25 3, 449, 662. 26 3,548, 793. 20 Permanently restricted net assets 29 29 29 29 29 29 29 2		14	Intangible assets				14		
17 Accounts payable and accrued expenses 8 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow account liability. Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Recurred mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable 25 Other liabilities. Complete Part X of Schedule D 26 Other liabilities. Complete Part X of Schedule D 27 Total liabilities. Complete Part X of Schedule D 28 Organizations that follow SFAS 117, check here ► X and complete lines 27 through 29, and lines 33 and 34. 29 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Permanently restricted net assets 20 Pe		15	Other assets. See Part IV, line 11						
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SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2008 Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► To be completed by organizations described below.

Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

Sec	ction 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
Name o	of organization			Empl	oyer identification number
	COMMUNI	TY ASSOCIATIONS	INSTITUTE		23-7392984
Part	I-A To be completed b	y all organizations exem	pt under section	n 501(c) and section 52	27 organizations.
	See the instructions for S	chedule C for details.			
1 Pr	ovide a description of the organiz	ation's direct and indirect politic	al campaign activities	s in Part IV.	
2 Pc	olitical expenditures			. ▶\$	
3 Vo	olunteer hours				
Part	I-B To be completed b	y all organizations exem	pt under section	1 501(c)(3).	
	See the instructions for S	-	•		
1 Er	nter the amount of any excise tax		der section 4955	▶\$	
	nter the amount of any excise tax			_	
	the organization incurred a section				Yes No
	as a correction made?	·	·		Yes No
	"Yes." describe in Part IV				
Part	I-C To be completed b	y all organizations exem	pt under section	501(c), except section	n 501(c)(3).
L	See the instructions for S				
1 Fr	nter the amount directly expende		ction 527 exempt fun	ction activities >\$	
	nter the amount of the filing organ				
	cempt function activities		J	▶ \$	
	otal of direct and indirect exempt	function expenditures. Add lines	1 and 2 and enter he	ere and on	
	orm 1120-POL, line 17b			▶\$	
	d the filing organization file Form	1120-POL for this year?			Yes No
	ate the names, addresses and er		N) of all section 527 r	political organizations to which	h payments were made.
	nter the amount paid and indicate				
	omptly and directly delivered to a				
	additional space is needed, provi				
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(-,		''	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly delivered to a separate
				:	political organization.
					If none, enter -0
	· · · · ·	-			
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LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule C (Form 990 or 990-EZ) 2008

832041 12-18-08

Schedule C (Form 990 or 990-EZ) 2008	COMMUNITY	ASSOCIATION	S INSTITUTE		7392984 Page 2			
Part II-A To be completed by				t filed Form 576	i8			
(election under sect			nedule C for details.					
A Check If the filing organization of the filing organization	-	illated group. nd "limited control" pre	ovisions anniv					
Limits	on Lobbying Expe	· -		(a) Filing organization's totals	(b) Affiliated group totals			
1a Total lobbying expenditures to influe	ence public opinion ((grassroots lobbying)						
	b Total lobbying expenditures to influence a legislative body (direct lobbying)							
c Total lobbying expenditures (add lin								
d Other exempt purpose expenditures	· ·	•						
e Total exempt purpose expenditures		d)	Ī					
f Lobbying nontaxable amount. Enter			th columns.					
if the amount on line 1e, column (a) or		bying nontaxable am	14	······································				
Not over \$500,000	` '	the amount on line 1e						
Over \$500,000 but not over \$1,000		00 plus 15% of the exc						
Over \$1,000,000 but not over \$1,50		00 plus 10% of the exc						
Over \$1,500,000 but not over \$17,0		00 plus 5% of the exce						
Over \$17,000,000	\$1,000							
CTC \$17,000,000	<u> </u>							
g Grassroots nontaxable amount (ent	er 25% of line 1f)							
h Subtract line 1g from line 1a. Enter		an line a		<u> </u>				
i Subtract line 1f from line 1c. Enter -	-			<u> </u>				
i If there is an amount other than zero			ation file Form 4720					
reporting section 4911 tax for this y					Yes No			
(Some organiza	4-Year Aventions that made a set below. See the insertions	structions for lines 2a	n do not have to comp a through 2f of the inst					
	Lobbying Expe	nditures During 4-Ye	ar Averaging Period	<u> </u>				
Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) Total			
2a Lobbying non-taxable amount			:					
b Lobbying ceiling amount								
(150% of line 2a, column(e))								
c Total lobbying expenditures								
d Grassroots non-taxable amount				·····				
e Grassroots ceiling amount								
(150% of line 2d, column (e))								
f Grassroots lobbying expenditures								

Part II-B To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)) See the instructions for Schedule C for details

-		(a)	(t	o)
		Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:	1			
а	Volunteers? .				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			<u> </u>	
C	Media advertisements?				
	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?	-			
f	Grants to other organizations for lobbying purposes?				
9	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?	-			
i	Other activities? If "Yes," describe in Part IV	-			
j	Total lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	-			
	If "Yes," enter the amount of any tax incurred under section 4912				·
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
Da	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? till-A. To be completed by all organizations exempt under section 501(c)(4)	section	501(c)(5)	or sect	ion
	501(c)(6). See the instructions for Schedule C for details.	,, 00011011		, 0. 000.	
	COTTONO, OCO INO MONIGORIO I O CONICOMO O TOT COLOMO.			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		Х
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	•	2		X
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?		3	Х	
	t III-B To be completed by all organizations exempt under section 501(c)(4	, section	501(c)(5)	, or sect	tion
	501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OF	if Part III	-A, ques	ition 3 is	;
	answered "Yes." See Schedule C instructions for details.				
1	Dues, assessments and similar amounts from members		1	4,746	6 <u>,887.</u>
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political	tical			
	expenses for which the section 527(f) tax was paid).				
а	Current year .		2a		3,481.
b	Carryover from last year		2b		6,200.
C	Total		2c		7,281.
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3	806	6,971.
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex	cess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)		5	< 645	9,690.
•	t IV Supplemental Information				
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; a	ind Part II-B, I	line 1ı. Also), complete	this part
for a	ny additional information.				
			<u> </u>		

Schedule D

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2008 Open to Public Inspection

Name of the organization

COMMUNITY ASSOCIATIONS INSTITUTE

Employer identification number 23-7392984

Ba	rt 1 Organizations Maintaining Donor Advised		23-7392984
			s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
_		(a) bone adviced fores	(b) Fullus and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w		
	are the organization's property, subject to the organization's	=	Yes No
6	Did the organization inform all grantees, donors, and donor ac	• •	
D.	for charitable purposes and not for the benefit of the donor or		
Pa			Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or pl	· —	storically important land area
	Protection of natural habitat	Preservation of certi	fied historic structure
	Preservation of open space		
2	Complete lines 2a-2d if the organization held a qualified conse	ervation contribution in the form of a co	nservation easement on the last day
	of the tax year.		
			Held at the End of the Year
а	Total number of conservation easements		2a
b	,		2b
C	Number of conservation easements on a certified historic stru		. 2c
d	Number of conservation easements included in (c) acquired a		2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	ne organization during the taxable
	year ►	_	
4	Number of states where property subject to conservation ease		
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, violations, a	
	enforcement of the conservation easements it holds?		Yes No
6	Staff or volunteer hours devoted to monitoring, inspecting, an	_	
7	Amount of expenses incurred in monitoring, inspecting, and e		
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 17	
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organization	on's financial statements that describes	s the organization's accounting for
	conservation easements.		<u> </u>
Pa	Organizations Maintaining Collections of		Other Similar Assets.
—	Complete if the organization answered "Yes" to Form 9	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116, not	•	
	treasures, or other similar assets held for public exhibition, ed		ublic service, provide, in Part XIV, the text of
	the footnote to its financial statements that describes these it		
ь	If the organization elected, as permitted under SFAS 116, to re		
	or other similar assets held for public exhibition, education, or	research in furtherance of public service	e, provide the following amounts relating to
	these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		► \$ ► \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treat		al gain, provide
	the following amounts required to be reported under SFAS 11	6 relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1		► \$ ► \$
þ	Assets included in Form 990, Part X		▶ \$
			
LHA	For Privacy Act and Paperwork Reduction Act Notice, see	the Instructions for Form 990.	Schedule D (Form 990) 2008

Schedule D (Form 990) 2008

Total. Add lines 1a-1e. (Column (d) should equal Form 990, Part X, column (B), line 10(c).)

Part VII Investments - Other Securities.	See Form 990, Part X, line 12.		20 .032301 Tage
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of Cost or end-of-yea	
Financial derivatives and other financial products Closely-held equity interests			
Other			
Total. (Col (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments - Program Related.	1	(c) Method of	f valuation:
(a) Description of investment type	(b) Book value	Cost or end-of-year	
		· · · · · · · · · · · · · · · · · · ·	
			<u></u>
		* *	
Total (Col (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, li			
	a) Description		(b) Book value
	-		
	· · · · · · · · · · · · · · · · · · ·		
Total. (Column (b) should equal Form 990, Part X, col (B			>
Part X Other Liabilities. See Form 990, Part (a) Description of liability		(b) Amount	······································
	<u> </u>	b) / (modific	
Federal income taxes DUE TO AFFILIATES		207,318.	
SUBTENANT'S RENTAL DEPOSIT	-	8,235.	

215,553. Total. (Column (b) should equal Form 990, Part X, col (B) line 25.) In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48. 832053 12-23-08

832054 12-23-08

Schedule D (Form 990) 2008	COMMUNITY	ASSOCIATIONS	INSTITUTE		23-7392984	Page 5
Part XIV Supplemental Info	mation (continued	0				
PART XIII, LINE 2D	- OTHER AD	JUSTMENTS:				
COST OF GOODS SOLD:	141625.					
RENT EXPENSE: 22779	9.					
PART XIII, LINE 4B	- OTHER AD	JUSTMENTS:				
LOSS ON DISPOSAL OF	FIXED ASSI	ET: -1555.				
						
		<u></u>				
						`
-					<u> </u>	
				 _,	 	
						
						
					 	
						

SCHEDULE I							OMB No 1545-0047
Form 990)		Grants and Governr	rants and Other Assistance to Organizations, Governments, and Individuals in the U.S.	to Organizations to Us.	,ā		2008
lepartment of the Treasury	▼ Сощр	► Complete if the organizatio	n answered "Yes," on F ▼ Attach to Form 990.	" on Form 990, Pa n 990.	ganization answered "Yes," on Form 990, Part IV, lines 21 or 22. ▶ Attach to Form 990.		Open to Public
vame of the organization COMMUNITY	Y ASSOCIATIONS	IONS INSTITUTE	UTE				Employer identification number 23-7392984
Part i General Information on Grants and Assistance	and Assistance						
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	s to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	istance, and the select	
criteria used to award the grants or assistance?	sistance?						X Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	procedures for moni	toring the use of grant	funds in the United	States			
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	o Governments an	d Organizations in the	e United States. C	omplete if the orga	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed	n \$5,000 Check this	box if no one recipier	t received more th	an \$5,000. Use Pa	irt IV and Schedule I-1	(Form 990) if addition	al space is needed
1 (a) Name and address of organization or government	(p)	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							PROVIDED TO VARIOUS
							STATES LEGISLATIVE ACTION
							COMMITTEES THAT APPLIED
RANTEE			13,250.	•			FOR SUPPORT IN THEIR
2 Enter total number of section 501(c)(3) and government organizations 3 Enter total number of other organizations) and government or	ganizations					
_ را	duction Act Notice,	see the Instructions	tructions for Form 990. H) DESCRIPTIONS	သ			Schedule I (Form 990) 2008

832101 12-18-08

Schedule | (Form 990) 2008 COMMUNITY ASSOCIATIONS INSTITUTE

| Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	de the information	n required in Part I,	line 2, and any other	additional information.	
OF ORGANIZAT	: GRANTEE	ы			
(H) PURPOSE OF GRANT OR ASSISTANCE:		ED TO VARI	PROVIDED TO VARIOUS STATES		
LEGISLATIVE ACTION COMMITTEES THAT	APPLIED	APPLIED FOR SUPPORT	RT IN THEI	IN THEIR EFFORTS	
OF ADVANCING COMMUNITY ASSOCIATION	INTERESTS	TS AT THE	STATE LEVEL	L.	
			:		

Schedule I (Form 990) 2008

. SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Internal Revenue Service

Name of the organization

COMMUNITY ASSOCIATIONS INSTITUTE

Employer identification number 23-7392984

Par	t 1 Questions Regarding Compensation			
			Yes	No
1a (Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
1	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
[First-class or charter travel Housing allowance or residence for personal use			
[Travel for companions Payments for business use of personal residence			
[Tax indemnification and gross-up payments Health or social club dues or initiation fees			
[Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b I	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision			
	of all of the expenses described above? If "No," complete Part III to explain	1b		
2 [Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
t	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3 1	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
(CEO/Executive Director. Check all that apply.			
[Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
L	Form 990 of other organizations X Approval by the board or compensation committee			
_				
	During the year, did any person listed in Form 990, Part VII, Section A, line 1a:		Х	
	Receive a severance payment or change of control payment?	4a		v
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	·······	
ı	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	5a		
	Any related organization?	5b		
	If "Yes," to line 5a or 5b, describe in Part III.			
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
a 1	The organization?	6a		ļ
b A	Any related organization?	6b	.,,,,	
1	if "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
r	not described in lines 5 and 6? If "Yes," describe in Part III	7		
8 \	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			1
	nitial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Page 2

Schedule J (Form 990) 2008 COMMUNITY ASSOCIATIONS INSTITUTE 23-7392984

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VIII, line 1a.

	(B) Breakdo	own of W	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C)	(O)	(E)	(£)
(A) Name	(i) Base compensation	ation	(ii) Bonus & incentive compensation	(iii) Other compensation	Deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
) ABTYS MOE	200,	377.	0	17,734.	9,12	7,577.	234,815.	0
	(ii)	405.	0	11,327.	4,569.	6,586.	121,887.	000
STEPHEN C. ALBERT		0	0	0		0	0	0
<u>ت</u> و	(3)							
		-						
2)								
	(6)							
7	(1)							
	8							
)	(E)							
	8							
9	(ii)							
<u> </u>	6							
))	(ii)							
J	(1)							
)	(E)							
	€							
	(3)							
	(3)							
	(ii)							
<u> </u>	<u> </u>							
	(E)							
	8							
	(1)	-						
	<u> </u>							
)	(ii)							
	8							
	(i)							:
<u> </u>	8							
	(1)			}				

Schedule J (Form 990) 2008

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047 Open to Public Inspection

Employer identification number 23-7392984

COMMUNITY ASSOCIATIONS INSTITUTE

LINE 1, DESCRIPTION OF ORGANIZATION MISSION: FORM 990, PART I, CAI IS A NATIONAL MEMBERSHIP ORGANIZATION DEDICATED TO HELPING HOMEOWNER AND CONDOMINIUM ASSOCIATIONS MEET THE EXPECTATIONS OF THEIR RESIDENTS. WE ACCOMPLISH THIS MISSION BY PROVIDING INFORMATION, TOOLS AND RESOURCES TO HOMEOWNERS AND PROFESSIONALS WHO GOVERN AND MANAGE COMMON-INTEREST COMMUNITIES. OUR 29,000-PLUS MEMBERS INCLUDE COMMUNITY MANAGERS, VOLUNTEER HOMEOWNER LEADERS AND BUSINESSES, AND PROFESSIONALS WHO SUPPORT ASSOCIATIONS. BY HELPING OUR MEMBERS LEARN, EXCEL AND ACHIEVE, WE STRENGTHEN THE GOVERNANCE AND MANAGEMENT OF COMMUNITY ASSOCIATIONS THROUGHOUT THE COUNTRY, MAKING THEM BETTER PLACES TO LIVE.

FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES: ONLINE WEBINAR PROGRAM LAUNCHED IN FISCAL YEAR 2009 - EDUCATION FOR HOMEOWNER AND MANAGERS.

FORM 990, PART III, LINE 3, CHANGES IN PROGRAM SERVICES: NO LONGER TAUGHT CONDO EDUCATION COUNCIL FOR STATE OF FLORIDA.

SECTION A, LINE 6: MEMBERSHIP IN CAI IS OPEN TO FORM 990, PART VI, INDIVIDUALS, CORPORATIONS, PUBLIC AGENCIES, ASSOCIATIONS, PARTNERSHIPS AND OTHER ENTITIES THAT SUBSCRIBE TO AND SUPPORT THE PURPOSE AND OBJECTIVES OF CAI, ARE INTERESTED IN CAI'S ACTIVITIES AND MEET THE REQUIREMENTS FOR ONE OF THE CLASSES OF MEMBERS IN CAI. CAI HAS FOUR CLASSES OF MEMBERSHIP. COMMUNITY ASSOCIATION VOLUNTEERS ARE ALL INDIVIDUALS RESIDING IN OR OWNING A UNIT IN A COMMUNITY ASSOCIATION. (2) COMMUNITY MANAGERS CONSIST OF

PROFESSIONAL MANAGERS OF ALL TYPES OF ASSOCIATION-GOVERNED COMMUNITIES. (3)

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 832211 12-18-08

Schedule O (Form 990) 2008

. SCHÈDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008 Open to Public Inspection

Name of the organization

COMMUNITY ASSOCIATIONS INSTITUTE

Employer identification number 23-7392984

BUSINESS PARTNERS CONSIST OF PROFESSIONAL AND OTHER PROVIDERS OF PRODUCTS,
SERVICES, SUPPORT, AND COUNSEL TO ASSOCIATION-GOVERNED COMMUNITIES. (4)
MANAGEMENT COMPANIES CONSIST OF COMMUNITY ASSOCIATION MANAGEMENT COMPANIES.
FORM 990, PART VI, SECTION A, LINE 7A: EACH MEMBER OF CAI SHALL BE
ENTITLED TO CAST ONE VOTE ON ALL MATTERS REQUIRED TO BE VOTED ON BY MEMBERS
ANDSHALL HAVE SUH OTHER RIGHTS, PRIVILEGES AND RESPONSIBILITIES AS THE
BOARD OF TRUSTEES MAY ESTABLISH, REGARDLESS OF MEMBERSHIP CLASS. THE CAI
BOARD OF TRUSTEES AND MEMBERSHIP REPRESENTATION GROUPS (SUB-BOARDS) ARE
COMPRISED OF CAI MEMBERS WHO ARE ELECTED BY THE CAI MEMBERSHIP. AS MEMBERS
OF CAI, BOARD MEMBERS ARE ALLOWED TO VOTE IN THE ELECTIONS.
FORM 990, PART VI, SECTION A, LINE 7B: EACH MEMBER IS ENTITLED TO CAST ONE
VOTE ON ALL MATTERS REQUIRED TO BE VOTED UPON BY MEMBERS.
FORM 990, PART VI, SECTION A, LINE 10: THE CHIEF FINANCIAL OFFICER AND THE
CONTROLLER REVIEW THE FORM 990 AND HAVE THE PROGRAM AREA HEADS UPDATE IT AS
NEEDED.
FORM 990, PART VI, SECTION B, LINE 12C: AS OF JANUARY 21 , 2010 THE BOARD
MEMBERS AS WELL AS STAFF MEMBERS ARE REQUIRED TO ANNUALLY SIGN A CONFLICT
OF INTEREST STATEMENT.
FORM 990, PART VI, SECTION B, LINE 15: THE CHIEF EXECUTIVE OFFICER HAS AN
ANNUAL REVIEW CONDUCTED WITH OFFICERS OF THE BOARD OF DIRECTORS. PUBLISHED
NOT FOR PROFIT SALARY BEACHMARKS ARE UTILIZED IN DISCUSSION.
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2008 832211 12-18-08

SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008 Open to Public Inspection

Name of the organization	COMMUNITY	ASSOCIATION	NS INSTITUTE	3	Employer identification number 23-7392984
					
FORM 990, PART	VI, SECTIO	N C, LINE 19	9: GOVERNING	G DOCUMENT	S, CONFLICT OF
INTEREST POLICY	ARE MADE	AVAILABLE O	NLY UPON WR	ITTEN REQU	EST. THE FINANCIAL
STATEMENTS ARE	AVAILABLE (ON THE ORGAL	NIZATION'S V	WEBSITE.	
		-			
					
	 ,		-		
			<u></u>		
	· · · · · · · · · · · · · · · · · · ·	<u></u>			
					
					
		· <u></u>			
	 				
-	· · · · · · · · · · · · · · · · · · ·				
					· · · · · · · · · · · · · · · · · · ·

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. Related Organizations and Unrelated Partnerships

2008 Open to Public Inspection

OMB No 1545-0047

Employer identification number 23-7392984 Direct controlling entity End-of-year assets Total income 0 Legal domicile (state or foreign country) ▶ See separate instructions. COMMUNITY ASSOCIATIONS INSTITUTE Primary activity 0 Identification of Related Tax-Exempt Organizations Identification of Disregarded Entities Name, address, and EIN of disregarded entity Name of the organization Part II Part

(A)	(B)	(0)	(Q)	(E)	E
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity
POUNDATION FOR COMMUNITY ASSOCIATION RESEARCH - 23-7438451, 225 REINERERS LANE, ALEXANDRIA VA 22314	PROMOTES POSITIVE CHANGE IN THE COMMUNITY ASSOCIATION				
NATIONAL BOARD OF CERTIFICATION FOR COMMUNITY ASSOCIATION MANAGERS - 54-1794, 225 REINERERS LANE, ALEXANDRIA, VA 22314	ADMINISTERS A NATIONAL VOLUNTARY CERTIFICATION PROGRAM FOR MANAGERS				

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2008

Page 2

Schedule R (Form 990) 2008 COMMUNITY ASSOCIATIONS INSTITUTE

Part IIt Identification of Related Organizations Taxable as a Partnership

(A) Name, address, and EIN	(B) Primary activity	(C) Legal domicile	Direct	(E) Predominant income		tal	(G) Share of	(H) Disproportion-	(c) Code V-UBI	(J) General or
of related organization		(state or foreign country)	entity	(related, investment, unrelated)		income	end-of-year assets	ate allocations?	amount in box 20 of Schedule K-1 (Form 1065)	x managing bartner? 5) Yes No
										_
					-					
										_
									_	
						<u> </u>				
					_					
		-						•		
										_
Part IV Identification of Related Organizations Taxable as a Corporation or Trust	janizations Taxable as a Cor	poration or	Trust							
(A)			(8)	©	(Q)	(E)	1)	(<u>L</u>)	(5)	Œ
Name, address, and EIN of related organization	Z _c	<u></u>	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)		Share of total income	Share of end-of-year assets	Percentage ownership
CAI SERVICES, INC - 54-2040247		PROVIDES	PROVIDES INSTITUTE	8	COMMUNITY					
225 REINEKERS LANE		MEMBERS	MEMBERS WITH BUSINESS	¥.	ASSOCIATIONS					
ALEXANDRIA, VA 22314		SERVICES		VA II	INSTITUTE	C CORP		0	617.	1008

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832162 12-23-08

Yes No

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thresholds.

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Transactions With Related Organizations

PartV

a Receipt of (i) interest (ii) annutries (iii) royatries (iv) rent from a controlled entity b. Ord. grant of contribution to other properties (iv)	•
directions of loan culturations to or for other organization(s)	
f Sale of assets to other organization(s)	
g Purchase of assets from other organization(s)	•
h Exchange of assets	
i Lease of facilities, equipment, or other assets to other organization(s)	٠
j Lease of facilities, equipment, or other assets from other organization(s)	
k Performance of services or membership or fundraising solicitations for other organization(s)	
l Performance of services or membership or fundraising solicitations by other organization(s)	
m Sharing of facilities, equipment, mailing lists, or other assets	
n Sharing of paid employees	
p Keimbursement paid by other organization for expenses	•
 Qther transfer of cash or property to other organization(s) Chher transfer of cash or property from other organization(s) 	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction threshold	ansaction thresho
(A) Name of other organization(s)	(B) Transaction type (a-r)
(1) NATIONAL BOARD OF CERTIFICATION FOR COMMUNITY ASSOCIATION MANAGERS	д
(2) FOUNDATION FOR COMMUNITY ASSOICATION RESEARCH	Ъ
(4)	
(9)	
(9)	
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320,000.

(C) Amount involved

110,000.

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Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Yes No General or managing partner? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) (F)
Disproportionate Yes Share of end-ofyear assets Θ (D)
Are all partners
section 501(c)(3)
organizations? Yes No Legal domicile (state or foreign country) Q Primary activity Name, address, and EIN of entity

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Form	8868 (Rev 4-2009)				Pa	age 2		
• If y	ou are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and che	ck this box			$\triangleright X$]		
Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.								
● If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).								
Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).								
Туре	or Name of Exempt Organization	Employer identification number				ber		
print	COMMUNITY ASSOCIATIONS INSTITUTE	23-7392984						
File by extended due da filing the return, instruction	Number, street, and room or suite no. If a P.O. box, see instructions to for 225 REINEKERS LANE. NO. 300			S use on	ly 			
	See City, town or post office, state, and ZIP code. For a foreign address, see instructions.							
Check type of return to be filed (File a separate application for each return).								
	Form 990 Form 990-EZ Form 990-T (sec. 401(a) or 408(a) trust) Form 104 Form 990-BL Form 990-PF Form 990-T (trust other than above) Form 472		= ` ` `	m 5227 m 6069	Form 8	870		
STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.								
	COMMUNITY ASSOCIATIONS INSTITUTE							
• Th	e books are in the care of ▶ 225 REINEKERS LANE - ALEXANDRIA, VI	A 223	4					
	lephone No ► (703) 548–8600 FAX No. ►							
	he organization does not have an office or place of business in the United States, check this box				▶ □]		
If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this								
box If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.								
4	NAME OF THE OWNER OWNER OF THE OWNER OWN							
5	For calendar year, or other tax year beginning JUL 1, 2008, and ending JUN 30, 2009							
6	If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period							
7	State in detail why you need the extension							
	ADDITIONAL TIME IS REQUIRED IN ORDER TO OBTAIN THE INFORMATION							
	NECESSARY TO FILE A COMPLETE AND ACCURATE RETURN.							
8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any							
	nonrefundable credits. See instructions.		8a	\$	~			
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimate	ted `	`					
	tax payments made. Include any prior year overpayment allowed as a credit and any amount paid	ļ.,	Sam					
	previously with Form 8868		8b	\$				
C	Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, dep	osit	- 1					
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See insti	ructions	8c	\$	N/A			
Signature and Verification								
Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form								
	ure Delluring Wood Title DCPA		Date I	· 2	112/201	0		
<u> - 19.10(</u>	1100	, <u>,</u>			m 8868 (Rev 4-			