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Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2008

Inspection

A Fo	r the 2	2008 ca	lendar yea	r, or tax year beginning 0	7-01-2008 and	ending 06-30-200	9				
<b>B</b> Ch	eck ıf a <sub>l</sub>	pplicable	Please	C Name of organization NEW JERSEY PERFORMING	ARTS CENTER CORPO	ORATION		D Employer id	entification number		
☐ Add	dress ch	ange	use IRS label or	Doing Business As				22-28897 E Telephone n			
Na	me chai	nge	print or type. See	Doing Business As							
Init	ıal retui	rn	Specific Instruc-	Number and street (or P O	box if mail is not deli	vered to street addre	ess) Room/si	(973) 642	-8989 ots \$ 58,623,239		
Tei	mınatıo	n	tions.	ONE CENTER STREET				d dross receip	<b>713</b> \$ 30,023,239		
┌ Am	ended i	return		City or town, state or counti	y, and ZIP + 4		<u> </u>				
Г Арі	olication	pending		NEWARK, NJ 071024501							
		Ī	<b>F</b> Nan	ne and address of Principa	al Officer		H(a) Is	this a group retur	n for		
				NCE P GOLDMAN ENTER STREET				filiates?	⊤Yes <b>▽</b> No		
				RK, NJ 071024501			H(b) Ar	e all affiliates includ	led?		
<b>I</b> Ta	x-exem	pt status	<b>▽</b> 501(c)	) (3) ◀ (insert no )	7(a)(1) or				t See instructions )		
J W	eb sit	e: 🕨 WW	WNJPAC	O RG			7	roup Exemption N			
<b>К</b> Тур	e of org	janization	Corporat	ion trust association	other 🟲		<b>L</b> Year o	f Formation 1988	1 State of legal domicile NJ		
Pa	rt I	Sumr	mary								
				e organization's mission o	r most significan	t activities					
8		SEE ST	ATEMENT	1							
Governance											
E E	2	Chack t	his hov E	ıf the organization discon	tinuad its operati	one or disposed o	of more tha	n 25% of its asso	te		
<u> </u>			·	nembers of the governing					52		
	1		_	ident voting members of t		•			47		
<u>e</u> s				nployees (Part V, line 2a)					570		
Activities &	1			lunteers (estimate if nece				6	400		
æ	7a	Total gr	oss unrela	ted business revenue fror	n Part VIII, line 1	12, column (C)		7a	227,234		
	ь	Net unre	elated busi	ness taxable income from	Form 990-T, line	e 34		7b	0		
						Prior Year	Current Year				
_	8	Contrib	butions and	d grants (Part VIII, line 1			17,560,840	27,176,452			
пE	9	Progra	m service	revenue (Part VIII, line 2		10,812,691	10,424,564				
Revent	10			ne (Part VIII, column (A)		5,314,689	104,971				
_	11		-	art VIII, column (A), line			_	2,235,142	1,154,957		
	12	12)	evenue—a	dd lines 8 through 11 (mu	st equal Part VII	1, column (A), iin	e	35,923,362	38,860,944		
	13	Grants	and simila	ar amounts paid (Part IX,	column (A ), lınes	1-3)		78,872	99,394		
	14	Benefit	ts paid to o	r for members (Part IX, c	olumn (A), line 4)	)		0	0		
Ø.	15	Salarıe 10)	s, other co	ompensation, employee be	enefits (Part IX, c	olumn (A), lines	5 –	11,423,543	11,735,052		
Expenses	16a	•	sional fund	raising fees (Part IX, colu	ımn (A), lıne 11e)	)		205,490	197,433		
<b>⊕</b>	ь			penses, Part IX, column (D), lin		,					
ш	17			(Part IX, column (A), lines				20,447,900	18,826,768		
	18			add lines 13–17 (must e				32,155,805	30,858,647		
	19	Revent	ue less exp	enses Subtract line 18 f	rom line 12			3,767,557	8,002,297		
<u> </u>							Begi	inning of Year	End of Year		
Set fan	20	Totala	ssets (Par	t X, line 16)				222,702,743	214,590,650		
Not Assets or Fund Balances	21	Total I	ıabılıtıes (F	Part X, line 26)				15,902,473	13,601,289		
Z E	22	Net as	sets or fun	d balances Subtract line	21 from line 20			206,800,270	200,989,361		
Pai	rt II	Sign	ature Blo	ock			•				
				rjury, I declare that I have exa							
Plea	se	****		correct, and complete Declarat	ion of preparer (other	r man officer) is base	1		ner has any knowledge		
Sigr	1		ature of office	er				010-05-17 ate			
Here	e	warre	en tranquada	vice president and cfo							
			or print nam								
		Preparer'			Date		Check If	Preparer's PTIN	(See Gen Inst )		
Paid		signature	lawren	ice litt			self- empolyed 🕨	<b>-</b>	•		
	arer's	Firm's name (or yours KPMG LLP									
Use (	Only	ıf self-en address,	nployed), and ZIP + 4	345 Park Avenue				— EIN ▶			
				New York, NY 101540102	2			Phone no 🕨 (	212) 758-9700		
May	the IR	S discus	s this retu	rn with the preparer showi		structions)			✓ Yes		

# Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organization's mission
See A	Additional Data Table
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting or make significant changes in how it conducts any program services?
	If "Yes," describe these changes on Schedule O
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code ) (Expenses \$ 10,886,797 including grants of \$ ) (Revenue \$ 9,480,056)  PERFORMANCES AND PERFORMANCE RELATED PROGRAMS PRESENTED APPROXIMATELY 344 PERFORMANCES AND OTHER EVENTS WITH OVER 450,000 PATRONS IN ATTENDANCE PROGRAMS INCLUDED ORCHESTRA, RECITAL, MUSICAL THEATER, DANCE, POP, FAMILY, JAZZ AND OTHER DISCIPLINES, PERFORMED BY LOCAL, NATIONAL AND INTERNATIONAL ARTISTS
4b	(Code ) (Expenses \$ 3,423,796 including grants of \$ 99,394 ) (Revenue \$ 944,508 )  ARTS EDUCATION PROGRAMS CONDUCTED ARTS EDUCATION ACTIVITIES THAT CATER TO THE FULL SPECTRUM OF SCHOOLS' NEEDS AND CHILDRENS' ABILITIES, INCLUDING IN-SCHOOL INSTRUCTION THROUGH THE ARTIST-IN RESIDENCY PROGRAMS, CONSERVATORY-STYLE ARTS TRAINING INITIATIVES FOR TALENTED STUDENTS, PROFESSIONAL DEVELOPMENT FOR EDUCATORS AND LIVE PERFORMANCES THROUGH THE SCHOOLTIME AND FAMILYTIME SERIES PRESENTED APPROXIMATELY 104 SCHOOLTIME AND FAMILYTIME PERFORMANCES, INCLUDING A WIDE VARIETY OF ARTISTS IN MUSIC, DANCE AND THEATER IN ADDITION, SUPPLEMENTAL WORKSHOPS, LECTURES, CURRICULUM MATERIALS AND COMMUNITY EVENTS WERE HELD MORE THAN 35,000 CHILDREN, PARENTS AND EDUCATORS WERE SERVED BY NJPAC'S ARTS EDUCATION PROGRAMS
4c	(Code ) (Expenses \$ 7,611,766 including grants of \$ ) (Revenue \$ )  THEATER OPERATIONS PROVIDED SERVICES FOR THE MANAGEMENT, OPERATION AND MAINTENANCE OF THE ARTS CENTER, PARKING FACILITIES AND THEATER SQUARE PLAZA FOR THE PUBLIC'S USE AND ENJOYMENT
4d	Other program services (Describe in Schedule O )
	(Expenses \$ 2,347,499 including grants of \$ ) (Revenue \$ )
4e	Total program service expenses \$ 24,269,858 Must equal Part IX, Line 25, column (B).

art IV	Checklist	of Required	l Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Νο
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Νο
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12		No
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part $I$	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If</i> "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		N o
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule  J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

### Part IV Checklist of Required Schedules (Continued)

			Yes	No
8	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV			
	17	28a		No
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		No
C	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
5	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
6	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance				
				Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal				
	of U.S. Information Returns. Enter -0- if not applicable				
	1a	304			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1t	1			
c	Did the organization comply with backup withholding rules for reportable payments to ve	ndors and reportable			
	gaming (gambling) winnings to prize winners?		<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	570			
b	If at least one is reported in 2a, did the organization file all required federal employment <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this ret	tax returns?	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during th	ľ	2-	V	
L	return?		3a 3b	Yes	
- Б 4а	At any time during the calendar year, did the organization have an interest in, or a signal		30	res	
<del>4</del> a	over, a financial account in a foreign country (such as a bank account, securities account)?		4a	Yes	
b	If "Yes," enter the name of the foreign country NT				
	See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , Report Financial Accounts.	of Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the	ne tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax	shelter transaction?	5b		Νo
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt En	tity Regarding Prohibited	5c		
6a	Did the organization solicit any contributions that were not tax deductible?		6a		N o
ь	If "Yes," did the organization include with every solicitation an express statement that s	İ			
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section $170(c)$ .				
а	Did the organization provide goods or services in exchange for any quid pro quo contribumore?	ution of \$75 or	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provi	ded?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property f	· I	7.		N o
الم	file Form 8282?		7c		N o
u	If "Yes," indicate the number of Forms 8282 filed during the year				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay prebenefit contract?	miums on a personal	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal	benefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 889	9 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a	Form 1098-C as			
	required?		7h		
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds and supporting organizations. Did the supporting organization, or a fund maintained by a sporexcess business holdings at any time during the		8		
	year <sup>2</sup>	<u> </u>			<u> </u>
9	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds.				
	Did the organization make any taxable distributions under section 4966?	ľ	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person? .		9b		
10	Section 501(c)(7) organizations. Enter	1			
	Initiation fees and capital contributions included on Part VIII, line 12 10				
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>b</b>			
11	Section 501(c)(12) organizations Enter				
а	Gross income from members or shareholders	a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	ь			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lie	u of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	b			

Section A. Governing Body and Management

Yes

11

Νo

#### Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

For each "Yes'	" response to lines	2-7 below,	, and for a	"No" response to lin	es 8 or 9b below	, describe the circun	าร

11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .

	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, $processes$ , or changes in Schedule O. See instructions.						
1a	Enter the number of voting members of the governing body 1a 52						
b	Enter the number of voting members that are independent 1b 47						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?						
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a material diversion of the organization's assets?						
6	Does the organization have members or stockholders?						
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No			
Ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	the governing body?	8a	Yes				
b	each committee with authority to act on behalf of the governing body?	8b	Yes				
9a	Does the organization have local chapters, branches, or affiliates?	9a		No			
Ь	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	9b					
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	10	Yes				

#### Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 $\cdot$ .	12a	Yes	
Ь	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed FL, NJ, NY
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website  $\overline{\mbox{\em \colored}}$  another's website  $\overline{\mbox{\em \colored}}$  upon request
- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

RENE C TOVERA CONTROLLER ONE CENTER STREET

(973) 297-5814

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- \* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i		Posit	(C	) chec	:k al				(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
							-			

#### Part VII Continued

	(B) Average hours per week	<b>(C)</b> Position (check all that apply)							(E)	(F)
<b>(A)</b> Name and Title		Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			-							
			+	$\vdash$	$\vdash$		$\vdash$			
1b Total							•	3,198,385	5	358,745
2 Total number of individuals (including	thoso in 1	a \ wha		v 0 d	more	. +b	a d 1	00 000 in reportable		

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►16

			Yes	No		
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee					
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo		
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such					
	ındıvıdual	4	Yes			
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο		

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
ELIRAN MURPHY GRP LTD 1040 AVE OF THE AMERICAS NEW YORK, NY 10036	ADVERTISING AGENCY	855,854
ABM JANITORIAL SERVICES PO BOX 19459A NEWARK, NJ 07195	JANITORIAL SERVICES	492,646
SUNRISE TOURING LLC 145 W 45TH ST NEW YORK, NY 10036	ARTISTS/PERFORMERS	461,485
GATEWAY SECURITY INC 604-68 MARKET ST NEWARK, NJ 07105	SECURITY SERVICES	425,544
MAGIC ARTS ENTERTAINMENT 10145 PHILLIP PWAY STREETSBORO, OH 44241	ARTISTS/PERFORMER	360,773
2 Total number of independent contractors (including those in 1) who from the organization	•	27

# Statement of Revenue

					<b>(A)</b> Total Revenue	(B) Related or Exempt Function Revenue	<b>(C)</b> Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512,513,or 514
	1a	Federated can	npaigns 1a			Revenue		512, 513, 01 514
nts ots	ь	Membership d	ues					
Contributions, gifts, grants and other similar amounts			1b					
s, (	С	Fundraising ev	/ents <b>1c</b>	1,752,754				
giit Iar	d	Related organi	ızatıons1d	58,007				
ns, ími	e	Government gran	its (contributions) <b>1e</b>	1,366,809				
ntion er s	f	All other contribut	tions, gifts, grants, and not included above	23,998,882	İ		İ	
ië ¥¥		similar amounts r	1f					
Ęž	g		ributions included in					
ರ∺	h		11,608,654 es 1a-1f)		27,176,452			
	ļ -	(		Business Code				
<u> </u>	2a	PERFORMANCE R	FLATED	711,110	9,480,056	9,480,056		
меп						944,508		
Fe.	b ARTS EDUCATION REVENUE 711,110		944,508	944,308				
es#	d							
Ser	e							
in (	f	Λ II -+h						
Program Serwce Revenue	"	All other progr	ram service revenue					
ΔŤ	g		es 2a-2f					
	3	► \$ 10,424,56	4 come (including divi	dends interest				
			amounts)		1,089,693			1,089,693
	_		estment of tax-exempt b	►	0			
	4	Income nom inve	esument of tax-exempt b	ond proceeds .				
	5	Royalties .			0			
	_		(ı) Real	(II) Personal				
	6a b	Gross Rents Less rental	2,626,562 2,210,755					
		expenses Rental income	415,807					
	С	or (loss)	,					
	d	Net rental inco	ome or (loss)		415,807	415,807		
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of	15,699,903					
		assets other than inventory						
	ь	Less cost or other basis and	16,684,625					
		sales expenses	004 722					
	C	Gain or (loss)  Net gain or (lo	-984,722		-984,722			-984,722
	d	- '			301,722			301,722
	8a		from fundraising					
		events (not inc \$ 30	a1,840					
ıne			ns reported on line					
- ->		1c) See Part I Attach Schedul	e G if total exceeds					
쮼		\$15,000	a	1,752,574				
Other Revenue	ь		xpensesb					
푱	С	Net income or	(loss) from fundrais	ing events	-564,360	-564,360		
	9a	Gross income						
		Complete Sched						
		exceeds \$15,00	00					
	l.	Loop diment	a vnansas h	9,185				
	b c		xpensesb (loss) from gaming :	715 activities	8,470	8,470		
				<b>▶</b>				
	10a	Gross sales of returns and all	finventory, less lowances					
			a					
	ь	Less cost of o	goods sold <b>b</b>					
	С		(loss) from sales of		0			
		Miscellaneou	s Revenue	Business Code				
	11a	ADVERTISIN	G FEES	541,800	227,234		227,234	
	Ь	PARKING SEF	RVICES	900,099	·			704,402
	С	FOOD SERVI	CES	900,099				228,151
	d	All other rever	nue		135,253	60,603		74,650
	e	Total. Add line	es 11a-11d					
	12	Total Revenue	. Add lines 1h, 2g, 3	\$ 1,295,040 8, 4, 5, 6d, 7d,	38,860,944	10,345,084	227,234	1,112,174
		8c,						
	_	9c, 10c, and 1	l1e					

# Form 990 (2008) Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) orgall other organizations must complete column (A) but are not re				).
	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	0			
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	99,394	99,394		
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,854,257	958,034	1,395,420	500,803
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	6,835,447	5,300,060		874,557
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	174,966	116,246	34,450	24,270
9	Other employee benefits	1,047,756	872,490	51,266	124,000
10	Payroll taxes	822,626	637,847	79,529	105,250
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	64,012		64,012	
c	Accounting	90,705		90,705	
d	Lobbying	0			
е	Professional fundraising See Part IV, line 17	197,433			197,433
f	Investment management fees	0			
g	Other	714,818	515,997	146,503	52,318
12	Advertising and promotion	2,734,137	2,497,035	17,340	219,762
13	Office expenses	547,558	316,023	155,399	76,136
14	Information technology	0			
15	Royalties	0			
16	Occupancy	2,178,486	2,085,719	70,681	22,086
17	Travel	171,825	125,901	22,097	23,827
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0			
19	Conferences, conventions and meetings	343,228	216,586	61,066	65,576
20	Interest	148,660	49,417	98,427	816
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	4,045,813	3,831,848	119,292	94,673
23	Insurance	458,565	458,565		
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	ARTIST AND PERFORMER FEES	4,838,222	4,836,472	1,150	600
ь	TELECOMMUNICATIONS	199,526	38,347	160,048	1,131
c	PRODUCTION EXPENSES	339,283	326,090	12,847	346
d	PARKING OPERATIONS	671,921	671,921	·	
e	REAL ESTATE PRE-DEVELOPMENT EX	678,929	,	678,929	
f	All other expenses	601,080	315,866	121,318	163,896
25	Total functional expenses. Add lines 1 through 24f	30,858,647	24,269,858	4,041,309	2,547,480
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		_ :,_55,630	-,- / = / = /	_,,

Part X	Balance	Sheet

			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	beginning of year	1	End of year
	2	Savings and temporary cash investments	3,433,905		6,126,234
	3	Pledges and grants receivable, net	19,033,161	3	19,424,944
	4	Accounts receivable, net	1,408,150		1,328,106
	5	Receivables from current and former officers, directors, trustees, key employees or	1,400,100	_	1,020,100
		other related parties Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
\$	9	Prepaid expenses and deferred charges	1,095,842	9	926,449
Assets	10a	Land, buildings, and equipment cost basis			
⋖		10a 183,488,515	-		
	ь	Less accumulated depreciation Complete Part VI of Schedule D	140,439,511	10c	137,659,721
	11	Investments—publicly traded securities	52,533,953	11	43,169,250
	12	Investments—other securities See Part IV, line 11 <i>Complete Part VII of Schedule D</i>	4,758,221	12	5,955,946
	13	Investments—program-related See Part IV, line 11 <i>Complete Part VIII</i> of Schedule D .		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule		15	
	16	D Total assets. Add lines 1 through 15 (must equal line 34)	222,702,743		214,590,650
	17		4,034,084	17	3,881,895
	18	Accounts payable and accrued expenses .  Grants payable	4,004,004	18	0,001,000
	19	Deferred revenue	3,331,943		2,961,562
	20	Tax-exempt bond liabilities	0,001,010	20	2,001,002
8	21	Escrow account liability Complete Part IV of Schedule D		21	
∄	22	Payable to current and former officers, directors, trustees, key		21	
Liabilities	22	employees, highest compensated employees, and disqualified		Ì	
		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	7,166,219		6,372,317
	24	Unsecured notes and loans payable		24	
	25	Other liabilities Complete Part X of Schedule D	1,370,227	25	385,515
	26	Total liabilities. Add lines 17 through 25	15,902,473	26	13,601,289
S de S		Organizations that follow SFAS 117, check here ► 🔽 and complete lines 27 through 29, and lines 33 and 34.			
an	27	Unrestricted net assets	137,205,906	27	125,164,464
Balance	28	Temporarily restricted net assets	14,800,497	28	14,190,580
<u> </u>	29	Permanently restricted net assets	54,793,867	29	61,634,317
r Fund		Organizations that do not follow SFAS 117, check here ► ☐ and complete lines 30 through 34.			
s or	30	Capital stock or trust principal, or current funds		30	
Ą.	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net /	33	Total net assets or fund balances	206,800,270	33	200,989,361
Ż	34	Total liabilities and net assets/fund balances	222,702,743		214,590,650
			L		
Pa	rt XI	Financial Statements and Reporting			

Dowl VI	Financial	Ctatamanta	and Reporting
7.11.5	l Financiai	Statements	and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b		No
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Open to Public Inspection

	lame of the organization Employer identification number											
NEW J	ERSEY	PERFORMING /	ARTS CENTER COR	PORATION					200070	_		
Da	rt I	Peacon	for Public C	harity Status (to be co	mnleted	by all or	aanizatio		-288970: Instruct			
				ation because it is (Please					1115ti uct	10113)		
1				urches, or association of ch					(A)(i).			
2	<u></u>	•		i <b>on 170(b)(1)(A)(ii).</b> (Atta				-, -(-)(-)	,(.,.			
3	,			e hospital service organizati			tion 170(l	o)(1)(A)(i	i <b>ii).</b> (Attac	h Schedul	le H)	
4	, 	-	·	zation operated in conjuncti			-		• '			
	•		name, city, and	•					( - / ( - /	(,(,-		
5	Г	•		or the benefit of a college or	universit	y owned o	roperated	l by a gove	ernmental	unıt desc	rıbed ın	
	·			(Complete Part II )		•	•	, ,				
6	Г	A federal, state, or local government or governmental unit described in Section 170(b)(1)(A)(v).										
7	~	An organization that normally receives a substantial part of its support from a governmental unit or from the general public										
		described i	n Section 170(b	o)(1)(A)(vi) (Complete Par	tII)		_			_	•	
8	Γ	A communi	ty trust describ	ed in <b>Section 170(b)(1)(A)</b>	(vi) (Com	nplete Pari	tII)					
9	Γ	An organiza	ation that norma	ally receives (1) more than	331/3% 0	fits supp	ort from c	ontribution	ns, membe	rship fees	, and gro	ss
		receipts fro	m activities rel	ated to its exempt functions	s—s ubject	to certair	nexceptio	ns, and (2	) no more	than 331/	'3% of	
		ıts support	from gross inve	estment income and unrelate	ed busines	s taxable	ıncome (l	ess sectio	on 511 tax	() from bu	sınesses	
		acquired by	the organization	on after June 30, 1975 See	Section 5	09(a)(2).	(Complete	e Part III	)			
10	Γ	An organiza	atıon organızed	and operated exclusively to	test for p	ublic safe	ty See <b>Se</b>	ction 509	<b>(a)(4).</b> (Se	ee instruc	tions )	
11	Γ			and operated exclusively fo								
				orted organizations describe type of supporting organiza						Section 5	09(a)(3)	.Check
		a T			Type III				'' d	Type	III - Ot	her
e	Г			rtify that the organization is			-		one or mor			
	·			agers and other than one or								
		section 50		d			- T T	T 11 -				
f		check this		d a written determination fro	om the IRS	tnat it is	a Type I,	Type II o	r i ype III	supportir	ig organi:	zation,
g				as the organization accepte	d any gift	or contrib	utıon from	any of the	<u> </u>			•
		following pe										
			•	r indirectly controls, either		_	th persons	describe	d in (ii)		Yes	No
				ng body of the the supported	_	tion				11g		<del>                                     </del>
		• • •	•	erson described in (i) above						11g(	_	<del>                                     </del>
L				ty of a person described in (						11g(	III)	<u> </u>
h		Provide the	rollowing inform	nation about the organizatio	ons the org	janization	supports					
	(i) Na	me of	(ii) EIN	(iii) Type of organization	(iv) I	s the	(v) Did v	ou notify	(vi) I	s the	(vii) An	nount of
		orted	(II) LIN	(described on lines 1-9		ation in		inization		ation in	supp	
	O rgan	ızatıon		above or IRC section		listed in		i) of your		rganızed		
				(See Instructions))		verning	supp	ort?	ın the	US?		
					Yes	ment?	Yes	No	Yes	No	1	
					165	No	165	No	165	140		
											<del> </del>	

Total

# Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if you chec	ked the box o	ii iiiie 5, 7, or	0 01 Part 1.)				
	ublic Support	T	· · · · · ·					
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	<b>(d)</b> 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	13,083,865	10,014,656	20,172,682	17,560,840		27,176,452	88,008,495
2	Tax revenues levied for the organization's							
_	benefit and either paid to or expended on							
	its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to the organization without charge							
4	Total. Add line 1-3	13,083,865	10,014,656	20,172,682	17,560,840		27,176,452	88,008,495
5	The portion of total contribution by each							
	person (other than a government unit or							
	publicly supported organization) included on line 1 that exceed 2% of the amount							17,513,917
	shown on line 11, column							
	(f)							
6	Public Support subtract line 5 from line							70,494,578
	4							70,494,376
	otal Support							
Cal	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
7	A mounts from line 4	13,083,865	697,152	20,172,682	17,560,840		27,176,452	88,008,495
8	Gross income from interest, dividends,							
	payments received on securities loans,	494,615	697,152	961,814	847,236		1,505,500	4,506,317
	rents, royalties and income from similar							
9	sources  Net income from unrelated business							
9	activities, whether or not the business is							
	regularly carried on							
10	Other income Do not include gain or loss							
	from the sale of capital assets (Explain in	1,825,955	2,456,686	1,437,906	6,702,595		1,303,510	13,726,652
	Part IV)							
11	Total Support (Add lines 7 through 10)					1		106,241,464
12	Gross receipts from related activities, etc	(See instruction	s)			12		54,911,439
13	First Five Years. If the Form 990 is for the		st, second, third	l, fourth, or fifth	tax year as a 5	01(c)		
	organization, check this box and <b>stop here</b>							<b>►</b> □
	omputation of Public Support Perc					1	T	
14	Public Support Percentage for 2008 (line 6		-	lumn (f))		14		66.353 %
15	Public Support Percentage for 2007 Sched	ule A , Part IV - A	, line 26f			15		77.26 %
16a	33 1/3% Test - 2008. If the organization di				1/3% or more,	check	this box	<b>₽</b> .□
<b>L</b>	and <b>stop here.</b> The organization qualifies as <b>33 1/3% Test - 2007.</b> If the organization di		-		F 15 22 1/20/ 6	r mara	chaek +h	►✓
D	box and <b>stop here.</b> The organization qualific				.5 15 33 1/3% 0	rmore	e, check th	ıs <b>►</b> ✓
17a	10% Facts and Circumstances Test - 2008.				3 16a or 16b a	and lin	e 14 is 10	
	more, and if the organization meets the "fac	•						
	organization meets the "facts and circumst							<b>►</b> □
b	10% Facts and Circumstances Test - 2007.	If the organization	on did not check	a box on line 13	3, 16a, 16b, or	17a a	nd line 15	
	more, and if the organization meets the "fac							
4.0	the organization meets the "facts and circu							<b>►</b> □
18	<b>Private Foundation.</b> If the organization did	not check the bo	ox on line 13, 16	a, 160, 1/a or 3	1/D, Check this	рох а	na see	<b>▶</b> □

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
С	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV )						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and <b>stop here</b>						<b>▶</b> □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (			ne 13 column /f	<u> </u>	17	
	-			-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

**Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

#### **Facts and Circumstances Test**

NET INCOME FROM GAMING ACTIVITIES 8,470 ADVERTISING FEES 227,234 PARKING

SERVICES 704,402 FOOD SERVICES 228,151 MISCELLANEOUS 135,253 TOTAL OTHER

INCOME \$1,303,510

Schedule A (Form 990 or 990-EZ) 2008

# Software ID: Software Version:

**EIN:** 22-2889703

Name: NEW JERSEY PERFORMING ARTS CENTER

CORPORATION

#### Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa											
		Posit t	(C non ( hat a	chec		I			(E)	(F)	
<b>(A)</b> Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
Lawrence P Goldman , President & CEO	50 0	Х		Х				680,687	0	75,383	
MICHAEL GRIFFINGER , BOARD MEMBER	1 0	Х						0	0	0	
N LYNNE HUGHES ESQ , BOARD MEMBER	1 0	х						0	0	0	
JUDITH JAMISON , BOARD MEMBER	10	Х						0	0	0	
THOMAS H KEAN , BOARD MEMBER	10	X						0	0		
RALPH A LAROSSA , BOARD MEMBER	10	Х						0	0		
LEONARD LIEBERMAN, TREASURER	10	Х		Х				0	0		
ANN M LIMBERG , BOARD MEMBER	10	Х						0	0		
A MICHAEL LIPPER , BOARD MEMBER	10	X						0	0	0	
WILLIAM J MARINO , VICE CHAIRMAN	1 0	Х		x				0	0		
MARC H MORIAL , BOARD MEMBER	10	Х						0	0	0	
THOMAS M O FLYNN , BOARD MEMBER	1 0	×						0	0	0	
VICTOR PARSONNET MD , BOARD MEMBER	1 0	Х						0	0	0	
DONALD A ROBINSON ESQ , BOARD MEMBER	1 0	×						0	0	0	
ARTHUR FRYAN , CHAIRMAN	10	Х		Х				0	0	0	
DEBORAH SAGNER , BOARD MEMBER	10	Х						0	0	0	
J CHRIS SCALET , BOARD MEMBER	10	Х						0	0	0	
CLIFFORD M SOBEL, BOARD MEMBER		Х						0	0		
SUSAN N SOBBOTT , BOARD MEMBER DAVID S STONE ESQ , BOARD	10							0	0		
MEMBER MORRIS TANENBAUM , BOARD											
MEMBER	1 0	Х						0	0		
DIANA VAGELOS, BOARD MEMBER	10	Х						0	0	0	
RICHARD H BAGGER , BOARD MEMBER	1 0	×						0	0	0	
LAWRENCE E BATHGATE II ESQ , BOARD MEMBER	1 0	Х						0	0	0	
BRIAN BEDOL , BOARD MEMBER	1 0	X						0	0	0	
ANDREW BERRY DECEASED , ASSISTANT SECRETARY	10	Х		х				0	0	0	
MARC BERSON , ASSISTANT TREASURER	1 0	Х		х				0	0	0	
ROBERT BERTOLINI , BOARD MEMBER	1 0	Х						0	0	0	
ALLEN I BILDNER , BOARD MEMBER	1 0	Х						0	0	0	
DENNIS BONE , BOARD MEMBER	1 0	Х						0	0	0	

Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa											
		Posit ti	(C non ( hat a	chec		I			,·	(F)	
<b>(A)</b> Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
RAYMOND G CHAMBERS , BOARD MEMBER	1 0	Х						0	0	0	
PERCY CHUBB III , BOARD MEMBER	10	Х						0	0	0	
BARBARA BELL COLEMAN , BOARD MEMBER	1 0	Х						0	0	0	
LEON G COOPERMAN , BOARD MEMBER	1 0	Х						0	0	0	
FRED CORRADO , BOARD MEMBER	10	Х						0	0	0	
CHARLES D CRAIG JR ESQ , BOARD MEMBER	1 0	×						0	0	0	
CLIVE S CUMMIS ESQ DECEASED , SECRETARY	1 0	×		х				0	0	0	
HAROLD REED DENTON , BOARD MEMBER	1 0	×						0	0	0	
PAT A DIFILIPPO , BOARD MEMBER	10	Х						0	0	0	
BRENDAN P DOUGHER , BOARD MEMBER	1 0	×						0	0	0	
LUCIA D GIBBONS , BOARD MEMBER	10	Х						0	0	0	
SAVION GLOVER , BOARD MEMBER	1 0	Х						0	0	0	
VERONICA GOLDBERG , BOARD MEMBER	1 0	×						0	0	0	
ROBERT C WAGGONER, BOARD MEMBER	1 0	×						0	0	0	
JOSH S WESTON , BOARD MEMBER	1 0	Х						0	0	0	
JOHN J PETILLO , BOARD MEMBER	1 0	Х						0	0	0	
GORDON SMITH , BOARD MEMBER	10	Х						0	0	0	
CORY A BOOKER EX OFFICIO , BOARD MEMBER	1 0	Х						0	0	0	
JON S CORZINE EX OFFICIO , BOARD MEMBER	1 0	x						0	0	0	
MILDRED CRUMP EX OFFICIO , BOARD MEMBER	1 0	×						0	0	0	
JOSEPH N DIVINCENZO EX OFFICIO , BOARD MEMBER	1 0	Х						0	0	0	
CAROL HERBERT EX OFFICIO , BOARD MEMBER	1 0	х						0	0	0	
GABRIELLA MORRIS EX OFFICIO , BOARD MEMBER	1 0	Х						0	0	0	
N DAVID ROUSSEAU EX OFFICIO , BOARD MEMBER	1 0	X						0	0	0	
NINA MITCHELL WELLS EX OFFICIO , BOARD MEMBER	1 0	Х						0	0	0	
BARBARA ARBESFEID , EXEC VICE PRESIDENT & COO	50 0			х				248,401	0	23,668	
M JOHN RICHARD , EXEC VICE PRESIDENT & COO	50 0			х				341,371	0	22,264	
PETER HANSEN , VICE PRESIDENT	50 0			Х				226,675	0	22,879	
CATRINA BOISSON , VICE PRESIDENT	50 0			х				173,547	0	22,225	
JEFFREY NORMAN, VICE PRESIDENT	50 0			Х				145,627	0	10,491	

Form 990, Part VII - Section Aaa

offin 990, Part VII - Section Add											
		(C) Position (check all that apply)								(F)	
<b>(A)</b> Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
ROSS RICHARDS , VICE PRESIDENT	50 0			Х				132,065	0	12,679	
SANDRA BOWIE , VICE PRESIDENT	50 0			Х				67,754	0	2,052	
DENISE LONDON , ASSISTANT VICE PRESIDENT	50 0			х				108,703	0	3,031	
CAROLYN VAN DUSEN , ASSISTANT VICE PRESIDENT	50 0			х				127,877	0	26,952	
RENATO TOVERA , ASSISTANT VICE PRESIDENT	50 0			х				109,621	0	18,030	
BARAKA SELE , ASSISTANT VICE PRESIDENT	50 0			х				104,045	0	7,639	
CHAD SPIES , ASSISTANT VICE PRESIDENT	50 0			х				96,257	0	18,460	
SANAZ HOJREH , ASSISTANT VICE PRESIDENT	50 0			х				82,221	0	8,485	
WARREN TRANQUADA , VICE PRESIDENT	50 0			x				0	0	0	
ERNEST DIROCCO , CHIEF INFORMATION OFFICER	50 0					Х		119,371	0	18,511	
AUSTIN CLEARY , DIRECTOR OF EVENTS	50 0					Х		116,851	0	9,920	
JEROME HOPPE , HEAD CREW	50 0					Х		111,463	0	23,006	
WILLIAM WORMAN , HEAD CREW	50 0					Х		104,899	0	19,477	
MARIO CORRALES , CREW	50 0					Х		100,950	0	13,593	

#### Form 990, Part III, Line 1 - Briefly describe the organization's mission:

TO PRESENT THE WORLD'S GREATEST ARTISTS IN A PREMIER CULTURAL SETTING; TO BE "NEW JERSEY'S TOWN SQUARE" THROUGH CIVIC, SOCIAL, CULTURAL AND INTELLECTUAL ENGAGEMENT AND A STAGE FOR NEW JERSEY'S BEST ARTISTS; TO ENRICH CHILDREN AND FAMILIES AND THE GREATER COMMUNITY THROUGH LIFELONG ARTS EDUCATION; TO BRING DIVERSE COMMUNITIES TOGETHER AND TO BE A MAJOR DRIVER OF NEWARK'S REVITALIZATION.

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

► Attach to Form 990. To be completed by organizations that

**Supplemental Financial Statements** 

answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

**Employer identification number** Name of the organization NEW JERSEY PERFORMING ARTS CENTER CORPORATION 22-2889703 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) 3 Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements h 2b Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) 2d d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located

- Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds?
- Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year 🕨
- 7 A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year 🕨 \$
- Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

For Paperwork Reduction Act Notice, see the Intructions for Form 990

(ii) Assets included in Form 990, Part X

115.710

- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items
- Revenues included in Form 990, Part VIII, line 1

**►** \$

Assets included in Form 990, Part X

Part	***	Organizations Maintaining Co	llections of Art,	His <sup>.</sup>	<u>tori</u>	cal Treas	ures, or Oth	er Simila	r Asse	ts (co	ntınued)		
3		ng the organization's accession and other is (check all that apply)	r records, check any	of th	e foll	owing that a	are a significant	use of its co	ollection	1			
а	a												
b	$\Gamma$	Scholarly research		e	Γ	Other							
С	Preservation for future generations												
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV												
5		ng the year, did the organization solicit c ets to be sold to raise funds rather than t						mılar	Г	Yes	√ No		
Par	t IV	<b>Trust, Escrow and Custodial A</b> Part IV, line 9, or reported an am					janızatıon ansı	wered "Ye:	s" to Fo	orm 99	90,		
1a		ne organization an agent, trustee, custod uded on Form 990, Part X?	ıan or other ıntermed	ıary	for c	ontributions	or other assets	not	Γ	Yes	┌ No		
b	If"Y	es," explain why in Part XIV and comple	te the following table										
									A mou	ınt			
С	Beg	ınnıng balance					1c						
d	Add	litions during the year					1d						
e	Dist	tributions during the year					1e						
f	End	ıng balance					1f						
2a	Did	the organization include an amount on Fo	orm 990, Part X, line	21?					Γ	Yes	┌ No		
b	If "Y	es," explain the arrangement in Part XIV											
Pai	rt V	Endowment Funds. Complete i											
	_		(a)Current Year 62,559,026	(b	<b>)</b> Prior	Year (c)	Two Years Back (c	1)Three Years	Back <b>(e</b>	)Four Ye	ears Back		
1a		inning of year balance	7,472,587										
b		tributions	-13,718,203										
c d		estment earnings or losses	13,710,203										
e e		er expenditures for facilities	2,598,993										
		programs											
f	Adm	ninistrative expenses											
g	End	of year balance	53,714,417										
2	Prov	vide the estimated percentage of the year	r end balance held as										
а	Boar	rd designated or quasi-endowment 🕨											
b	Pern	nanent endowment 🕨 100 %											
c	Tern	n endowment 🕨											
3a		there endowment funds not in the posses	ssion of the organizat	ıon t	hat a	re held and	administered fo	r the					
	_	inization by							2-/:\	Yes	No		
		Inrelated organizations		•	•				3a(i) 3a(ii)		N o N o		
ь		related organizations			ched	ule R?			3b				
4		cribe in Part XIV the intended uses of the	·										
Par	t VI	Investments—Land, Buildings	s, and Equipmen	t. S	ee F	orm 990, I	Part X, line 10						
		Description of investment				Cost or other (investment)	(b)Cost or other basis (other)	(c) Deprec	iation	<b>(d)</b> Boo	ok value		
1a	and												
b E	Buildi	ngs					174,007,55	39,63	38,044	134	4,369,50		
c l	_ease	ehold improvements											
d E	Equip	ment					8,813,720	6,19	90,750	:	2,622,970		
<b>e</b> (	Other						667,244	1			667,244		

(a) Description of security or cateory	(b)Book value	(c) Method of valuation
(including name of security)	(2)2131(1414)	Cost or end-of-year market value
inancial derivatives and other financial products		
Closely-held equity interests Other FARALLON CAPITAL INSTITUTIONAL	4.010.210	
	4,010,210	
Other CHILTON GLOBAL NATURAL RESOURC	1,945,736	
otal. (Column (b) should equal Form 990, Part X, col (B) line 12 )		
Data VIIII Investments Dressen Pelated Co	o Form 000 Park V June 12	
art VIII Investments—Program Related. Se		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
_		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 ) 🕨		
Part IX Other Assets. See Form 990, Part X, II		
(a) Descri	ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line		
(a) Description of Liability	(, line 25. ( <b>b)</b> A mount	
ederal Income Taxes	(b) Amount	
SSET RETIREMENT OBLIGATION	313,612	
STIMATED GIFT ANNUITY LIABILITY	28,593	
DEPOSITS HELD FOR OTHERS	43,310	
	,	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) 🖡	385,515	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	38,860,944
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	30,858,647
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	8,002,297
4	Net unrealized gains (losses) on investments	4	-13,813,206
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	-13,813,206
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-5,810,909
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	
1	Total revenue, gains, and other support per audited financial statements	1	24,939,190
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
е	Add lines <b>2a</b> through <b>2d</b>	2e	-13,558,432
3	Subtract line <b>2e</b> from line <b>1</b>	3	38,497,622
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 363,322		
С	Add lines <b>4a</b> and <b>4b</b>	4c	363,322
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	38,860,944
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	31,113,421
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Losses reported on Form 990, Part IX, line 25		
d	Other (Describe in Part XIV)		
е	Add lines <b>2a</b> through <b>2d</b>	2e	254,774
3	Subtract line <b>2e</b> from line <b>1</b>	3	30,858,647
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	30,858,647

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

#### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
INTENDED USES OF THE ORGANIZATION'S ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4	ENDOWMENT FUND REVENUE IS USED FOR GENERAL OPERATING SUPPORT UNLESS IT IS RESTRICTED BY THE DONOR FOR A SPECIFIC PURPOSE
FIN 48	SCHEDULE D, PART X	FIN 48 WAS NOT APPLICABLE AS OF JUNE 30, 2009
SCHEDULE D, PART XII, LINE 4B		INVESTMENT AND UNREALIZED LOSSES OF THE ARTS EDUCATION ENDOWMENT FUND IN HONOR OF RAYMOND G CHAMBERS INC, INCLUDED IN CONSOLIDATED AUDITED FINANCIAL STATEMENTS - \$363,322
SCHEDULE D, PART III, LINE 4		ART COLLECTIONS CONSIST OF AFRICAN ARTS AND ARTIFACTS THE COLLECTIONS ARE DISPLAYED AT CONSPICUOUS SPACES FOR THEATER PATRONS' AND THE GENERAL PUBLIC'S ENJOYMENT FREE OF CHARGE

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OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

x Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

**Supplemental Information Regarding** 

**Fundraising or Gaming Activities** 

Open to Public Inspection

Name of the o	rganızatıon				
NEW JERSEY	PERFORMING	ARTS	CENTER	CORPOR	RATION

**Employer identification number** 

22-2889703

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- Mail solicitations
- Email solicitations
- Phone solicitations
- In-person solicitations

- e 🗸 Solicitation of non-government grants
- Solicitation of government grants
- a 

  ✓ Special fundraising events
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table

(i) Name of individual or entity (fundraiser)	TO A CTIVITY TO THE TENT OF TH		er have dy or ol of	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization	
		Yes	No				
THE LUKENS COMPANY	DIRECT MAIL		No	475,000	42,000	433,000	
THE WAYLAND GROUP	CAMPAIGN		No	23,223,000	97,500	23,125,500	
EVERGREEN PARTNERS INC	SPECIAL EVE		No	2,063,500	101,800	1,961,700	
SUE-ELLEN WRIGHT	CORPORATE		No	1,000,000	57,500	942,500	
		1					
Total			<b>&gt;</b>				

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or 3 licensing

Pai	rt II	Fundraising Events. Com more than \$15,000 on Form					report	ted
			(a) Event #1	<b>(b)</b> Event #2	(c) O ther Events	(Add col		
			ANNUAL GALA (event type)	(event type)	(total number)	cc	<b>(c)</b> )	
₽	1	Gross receipts	2,054,414		(cotal maniper)		2,05	4,414
Revenue	2	Less Charitable	1,752,574				1,75	2,574
_	3	Gross revenue (line 1 minus line 2)	301,840				30	1,840
	4	Cash Prizes						
Ses	5	Non-cash Prizes						
ğ	6	Rent/Facility costs						
Direct Expenses	7	Other direct expenses	866,200					6,200
₹	8	Direct expense summary Add lin	es 4 through 7 ın column	(d)			86	6,200
_	9	Net income summary Combine li	nes 3 and 8 in column (d)	)			-56	4,360
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	art IV, line 19, or repo	orted moi	e thar	1
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Tota col (a) th	l gamıng ırough co	(Add ol <b>(c)</b> )
~	1	Gross revenue						
es es	2	Cash prizes						
bens	3	Non-cash prizes						
Direct Expenses	4	Rent/facility costs						
<u></u>	5	Other direct expenses						
	6	Volunteer labor	┌ Yes	┌ Yes	┌────────────────────────────────────			
	7	Direct expense summary Add line	s 2 through 5 in column (	(d)				
	8	Net gaming income summary Com	nbine lines 1 and 7 in colu	umn (d)				
							Yes	No
9		er the state(s) in which the organiza						
a b		he organization licensed to operate No," Explain	gaming activities in eaci	n orthese states /		· 9a		
D		vo, Explain						
10-	·				- 41- 4			
10a b		e any of the organization's gaming Yes," Explain	iicenses revokea, susper	ided or terminated durin	g the tax year?	10a		
11	Doe	es the organization operate gaming	activities with nonmembe	ers?		11		
12		he organization a grantor, beneficia						
	form	ned to administer charitable gaming	1 <sup>2</sup>			.		

			 <del></del>
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Provide the name and address of the person who prepares the organization's gaming/special events books and records		
	Name •		
	Address •		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a	
Ь	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount of gaming revenue retained by the third party <b>&gt;</b> \$		
c	If "Yes," enter name and address		
	Name •		
	Address 🟲		
16	Gaming manager information		
	Name 🟲		
	Gaming manager compensation 🕨 \$		
	Description of services provided 🟲		
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year 📂 💲		

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**DLN: 93493137012360**OMB No 1545-0047

Schedule I (Form 990)

# Grants and Other Assistance to Organizations, Governments and Individuals in the U.S.

2008

en to Publi

Department of the Treasury
Internal Revenue Service
Name of the organization

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public Inspection

Employer identification number

NEW JERSEY PERFORMING A						22-2889703	
Does the organization mathe selection criteria use     Describe in Part IV the control or t	aintain records to s d to award the gran organization's proce	nts or assistance? edures for monitoring th	of the grants or assista  e use of grant funds in t	he United States			
Part IV and Sch	IV, line 21 for ar edule I-1 if addii	ny recipient that rece tional space is		00. Check this box	if no one recipient rec		
<b>1(a)</b> Name and address of organization or government	(b) EIN	(c) IRC section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance
2 Enter total number of sec	tion 501(c)(3) and	government					
organizations  3 Enter total number of oth					• <u></u>	<b>.</b>	•

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
THE STAR-LEDGER SCHOLARSHIPS FOR					
NEWARK HIGH SCHOOL STUDENTS FOR					
POST SECONDARY EDUCATION	13	80,728	0		
THE JEFFREY CAROLLO MUSIC SCHOLARSHIPS					
FOR STUDENTS ATTENDING NEWARK SCHOOL					
OF THE ARTS	12	18,666	0		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
PART I, LINE 2		THE STAR-LEDGER SCHOLARSHIP PROGRAM IS DESIGNED TO PROVIDE HIGHER EDUCATION OPPORTUNITIES FOR THE YOUNG PEOPLE OF NEWARK THIS PROGRAM ENABLES NJPAC to IDENTIFY, CULTIVATE AND TRAIN GIFTED COLLEGE-BOUND NEWARK HIGH SCHOOL SENIORS WHO DEMONSTRATE THE POTENTIAL TO BECOME LEADING ARTS PROFESSIONALS THE SCHOLARSHIPS SUPPORT A 4-YEAR EDUCATION LEADING TO THE COMPLETION OF A DEGREE FROM AN ACCREDITED UNDERGRADUATE INSTITUTION THE SCHOLARSHIPS ALSO PROVIDE THE OPPORTUNITY TO GAIN PRACTICAL EXPERIENCE THROUGH INTERNSHIPS AT NJPAC THE JEFFREY CAROLLO MUSIC SCHOLARSHIP PROGRAM PROVIDES COMPREHENSIVE TRAINING FOR SELECTED STUDENTS THROUGH THE MUSIC PROGRAMS AT THE NEWARK SCHOOL OF THE ARTS (NSA) NSA IS A COMMUNITY-BASED ORGANIZATION COMMITTED TO PROVIDING ACCESS TO SEQUENTIAL, COMPREHENSIVE ARTS EDUCATION AND PERFORMANCE OPPORTUNITIES CANDIDATES MUST AUDITION AT THE NJPAC'S ANNUAL YOUNG ARTIST TALENT SEARCH AUDITIONEERS ARE EVALUATED ON TECHNICAL ABILITY AND ARTIST INTERPRETATION BY AN AUDITION COMMITTE AND SCHOLARSHIP ADVISORY COMMITTEE SCHOLARSHIP GRANTS ARE PAID DIRECTLY TO THE SCHOOL BY NJPAC UP TO THE GRANT, UNLESS IT EXCEEDS TUTION DUE, IN WHICH CASE, IT IS PAID TO THE STUDENT TO COVER OTHER EDUCATIONAL EXPENSES FOR THE YEAR ALL SCHOLARSHIP PAYMENTS ARE CONTINGENT ON VERIFICATION OF ENROLLMENT EACH SEMESTER

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As Filed Data -

DLN: 93493137012360

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Name of the organization

ın Part III

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

2008

Open to Public Inspection

NEV	V JERSEY PERFORMING ARTS CENTER CORPORATION			22 2000702			
Do	rt I Questions Regarding Compensation			22-2889703			
Ра	rt I Questions Regarding Compensation					Yes	No
1_	Check the appropriate box(es) if the organization provided	~ d ~ .	ny of the following to or for a nerson	listed in Form		res	INO
1a	990, Part VII, Section A, line 1a Complete Part III to p						
	First class or charter travel	·	Housing allowance or residence for				
	Travel for companions	Γ	Payments for business use of perso	onal residence			
	▼ Tax idemnification and gross-up payments	Γ	Health or social club dues or initiat	ion fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chau	ffeur, chef)			
b	If line 1a is checked, did the organization follow a written provision of all the expenses described above? If "No," o			ement or	1b	Yes	
2	Did the organization require substantiation prior to reimb officers, directors, trustees, and the CEO/Executive Dire				2	Yes	
3	✓ Independent compensation consultant	apply					
4	During the year, did any person listed in Form 990, Part	t VII	I, Section A, line 1a				
а	Receive a severance payment or change of control paym	ment	t?		4a		No
ь	Participate in, or receive payment from, a supplemental r	l non	iqualified retirement plan?		4b		Νo
c	Participate in, or receive payment from, an equity-based	d co	mpensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide	de th	ne applicable amounts for each item	ın Part III			
	501(c)(3) and 501(c)(4) organizations only must comple	lete	lines 5-8.				
5	For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of	e 1a,	, did the organization pay or accrue a	iny			
а	The organization?				5a		Νo
Ь	Any related organization?				5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, line compensation contingent on the net earnings of		, did the organization pay or accrue a	iny			
а	The organization?				6a		No
b	Any related organization?				6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," descr			n-fixed	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid of subject to the initial contract exception described in Reg						

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Lawrence P Goldman	(I) (II)	518,221 0	146,698 0	15,768 0	55,270 0	20,113 0	756,070 0	335,163 0
BARBARA ARBESFEID	(I) (II)	197,993 0	47,500 0	2,908 0	9,283 0	14,385 0	272,069 0	134,382 0
M JOHN RICHARD	(I) (II)	273,617 0	63,009 0	4,745 0	10,884 0	11,380 0	363,635 0	173,785 0
PETER HANSEN	(I)	192,882 0	32,400 0	1,393 0	5,411 0	17,468 0	249,554 0	121,434 0
CATRINA BOISSON	(I) (II)	145,834 0	26,635 0	1,078 0	5,566 0	16,659 0	195,772 0	91,589 0
JEFFREY NORMAN	(I) (II)	122,689 0	21,006 0	1,932 0	4,682 0	5,809 0	156,118 0	73,906 0
CAROLYN VAN DUSEN	(I) (II)	117,050 0	9,750 0	1,077 0	5,996 0	20,956 0	154,829 0	71,198 0
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(ii)							

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
PART I, LINE 1A		CERTAIN OFFICERS ARE REIMBURSED FOR THE COST OF OBTAINING SUPPLEMENTAL INSURANCE AS PROVIDED IN THEIR EMPLOYMENT CONTRACTS THE REIMBURSEMENT PAYMENT IS GROSSED-UP TO ACCOUNT FOR THE ADDITIONAL TAX COST OF RECEIVING THIS BENEFIT
PART I, LINE 7		VICE PRESIDENTS(AND ABOVE) HAVE A PORTION OF THEIR COMPENSATION "AT RISK " A TARGET AMOUNT FOR THIS VARIABLE COMPENSATION IS SET FOR EACH VICE PRESIDENT, WHICH IS A PERCENT OF THEIR SALARY BASED ON POSITION POLICY, SET AND PERIODICALLY REVIEWED BY THE HUMAN RESOURCES COMMITTEE OF THE BOARD, ALLOWS FOR THE PAYMENT OF UP TO A MAXIMUM PERCENTAGE OF THIS TARGET (THAT MAXIMUM VARYING BY POSITION), BASED ON AN ANNUAL PERFORMANCE REVIEW THE RESULTING TOTAL COMPENSATION IS REVIEWED BY THE HUMAN RESOURCES COMMITTEE ANNUALLY

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DLN: 93493137012360

OMB No 1545-0047

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#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38b or 40b.

**Transactions with Interested Persons** 

NEW JERSEY PERFORMING ARTS CENTER CORPORATION							Employer identification number					
art I Excess Benefit Transac	tions	s (section 501(c)(	(3) and sec	tion 50:	1 (c)(							
To be completed by organizati	ons th	nat answered "Yes"	on Form 990	, Part IV	, line	25a or 25b	o, or F	orm 9	90-EZ			
1 (a) Name of disqualifie	d per	son		<b>(b)</b> Des	criptic	n of transa	ction			<u> </u>	c) Corr	
					<u> </u>					-	Yes	No
2 Fatantha amazant aftau amazandan	*			£								
<b>2</b> Enter the amount of tax imposed on section 4958					ons a		earur •••	laer	\$			
3 Enter the amount of tax, If any, on II	ne 2,	above, reimbursed t	by the organi	zation .				•	\$			
Part II Loans to and/or From												
To be completed by organiza	ations T	that answered "Yes	s" on Form 9	90, Part	IV , lır İ	e 26, or Fo	orm 9	90-E			e 38a 	
	1, ,	Loan to or					(e)	Ιn	Appr		(g)W	rıtten
(a) Name of interested person and purpose		from the anization?	<b>(c)</b> O riginal p amoun		( <b>d)</b> Ba	lance due	default? by board			or agreement?		
F 22.1		o From						No	Yes	No	Yes	No
	† ·	<u> </u>					Yes			1.0	1	
	+											
	+										+	
	+											
otal				<b>▶</b> \$	•						<b>-</b>	
art IIII Grants or Assistance B					.00 D	T) /	- 27					
To be completed by orga	nizat	( <b>b)</b> Relationship b										
(a) Name of interested person			e organizatio		13011	(c)A m	ount c	of gra	nt or ty	pe of	assista	nce
Part IV Business Transactions					100 D	art IV lin		- 2C	h or	200		
To be completed by orga	ınzat	(b) Relationship	u 185 011	1011119	, 30, P	ait IV, III	IC 20	a, 20	ט, טו		( <b>e)</b> Sha	rına of
(a) Name of interested person		between interested person and the		mount of saction	f	(d) Descr	ıptıon	of tra	ansactı	- 1	organiza reven	ation's

See Additional Data Table

organization

#### **Additional Data**

Software ID: Software Version:

**EIN:** 22-2889703

Name: NEW JERSEY PERFORMING ARTS CENTER

CORPORATION

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
PSEG	R LAROSSA & T	545,000	ELECTRIC & GAS SERVICE		Νο
-	O'FLYNN, NJPAC		VENDOR		Νο
-	DIRECTORS ARE				Νο
-	OFFICERS OF				Νο
-	THE ENTITY				Νο
HORIZON BLUE CROSS BLUE SHIELD	W MARINO,NJPAC	726,000	HEALTH INSURANCE		Νο
-	DIRECTORISAN		VENDOR		Νο
-	OFFICER OF THE				Νο
-	ENTITY				Νο
ALVIN AILEY DANCE FOUNDATION	J JAMISON, NJPAC	237,000	PERFORMING ARTIST		Νο
-	DIRECTORISAN				Νο
-	OFFICER OF THE ENTITY				No

**Employer identification number** 

(d)

Method of determining

revenues

# OMB No 1545-0047

Inspection

#### SCHEDULE M (Form 990)

Department of the Treasury

Part I Types of Property

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990

(c)

Revenues reported on Form 990, Part VIII, line

**Non-Cash Contributions** 

Internal Revenue Service Name of the organization

(a)

Check

ıf

NEW JERSEY PERFORMING ARTS CENTER CORPORATION 22-2889703

(b)

Number of Contributions

		applicable		1 g				
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	8	11,530,313	MARKET VALUE			
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution (historic structures)							
14	Qualified conservation contribution (other)							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other (describe <u>AIR FARE</u> )	X	1	77,341	MARKET VALUE			
26	Other (describe)							
27	Other (describe)							
28	Other (describe)							
29	Number of Forms 8283 received which the organization complete Acknowledgement	d Form 828	33, Part IV, Donee	ar for contributions for	29			
							Yes	No
30a	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it must			
	hold for at					I		l
	least three years from the date of		,	not required to be used for	exempt purposes			
b	for the entire holding period?  If "Yes", describe the arrangem					30a		No
	· · · · · · · · · · · · · · · · · · ·					21	Yes	
31	Does the organization have a gif					31	162	
32a	Does the organization hire or us contributions?	•	•	to solicit, process, or sell	non-cash • • • • •	32a		Νo
b	If "Yes", describe in Part II							
33	If the organization did not report	revenuesı	ın Column (c) for a type of p	property for which Column (a	a) ıs			
	checked, describe in Part II							
or F	aperwork Reduction Act Notice, see	the Instruct	tions for Form 990.	Cat No 51227J	Schedule	M (For	m 990	2008

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.							
Identifier	ReturnReference	Explanation					
	Notarii Notari						

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# **SCHEDULE 0**

Department of the Treasury

(Form 990)

Internal Revenue Service

# **Supplemental Information to Form 990**

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

DLN: 93493137012360

Inspection

Name of the organization NEW JERSEY PERFORMING ARTS CENTER CORPORATION Employer identification number

22-2889703

ldentifier	Return Reference	Explanation
PART VI, LINE 10-FORM 990 REVIEW PROCESS		FORM 990 IS PREPARED INTERNALLY, BY THE FINANCE DEPARTMENT THE DRAFT FORM 990 IS THEN REV IEWED BY AN INDEPENDENT ACCOUNTING FIRM (KPMG), AND IS MODIFIED UNTIL BOTH ARE SATISFIED WITH THE RETURN THE AUDIT COMMITTEE THEN REV IEWS AND APPROVES THE FORM 990 IN A MEETING ATTENDED BY COMMITTEE MEMBERS, MANAGEMENT AND THE INDEPENDENT ACCOUNTANTS AFTER APPROVAL, THE ENTIRE BOARD OF DIRECTORS IS PROVIDED AN INFORMATION COPY FOR REV IEW PRIOR TO FILING THE RETURN WITH THE IRS THE AUDIT COMMITTEE CHAIR, CHIEF FINANCIAL OFFICER AND THE INDEPENDENT ACCOUNTANTS ARE AVAILABLE TO THE BOARD FOR QUESTIONS

ldentifier	Return Reference	Explanation
PART VI, LINE 12C-CONFLICT OF INTEREST COMPLIANCE		ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES ANNUALLY COMPLETE A QUESTIONNAIRE TO DISCLOSE POTENTIAL CONFLICTS THE QUESTIONNAIRE INCLUDES KEY DEFINITIONS AND EXAMPLES IN ADDITION, THE CONFLICT OF INTEREST POLICY IS ANNUALLY REVIEWED WITH OFFICERS, DIRECTORS AND KEY EMPLOYEES AND THE SAME ARE REGULARLY REMINDED TO DISCLOSE ANY CHANGES FOR ALL ACTUAL OR POTENTIAL CONFLICTS THAT ARE IDENTIFIED BY MANAGEMENT, THE AFFECTED PERSON IS ASKED TO RECUSE HIMSELF OR HERSELF FROM ALL DELIBERATIONS, TRANSACTIONS, NEGOTIATIONS AND OTHER MATTERS RELATING TO ANY SUCH INTEREST NEW OFFICERS, DIRECTORS AND KEY EMPLOYEES UNDERGO AN ORIENTATION WHICH INCLUDES A REVIEW OF THE CONFLICT OF INTEREST POLICY

Identifier	Return Reference	Explanation
PART VI, LINE 15		PROCESS FOR DETERMINING COMPENSTATION FOR OFFICERS AND KEY EMPLOYEES THE HUMAN RESOURCES COMMITTEE ANNUALLY ENGAGES AN INDEPENDENT CONSULTANT TO PROVIDE COMPARABILITY DATA FOR ALL VICE PRESIDENT LEVEL AND ABOVE STAFF THE CONSULTANT ADVISES THE COMMITTEE ON THE REASONABLENESS OF CURRENT COMPENSATION THE PRESIDENT AND CEO ADVISE THE COMMITTEE ON ACTIONS IMPACTING THE COMPENSATION OF VICE PRESIDENTS THE EMPLOYMENT CONTRACTS FOR THE PRESIDENT AND CEO AND THE EXECUTIVE VICE PRESIDENT AND COO ARE REVIEWED BY THE COMMITTEE AND CONSULTANT AT LENGTH THE HUMAN RESOURCES COMMITTEE CHAIR RECOMMENDS THE CONTRACTS TO THE EXECUTIVE COMMITTEE WHO REVIEWS AND APPROVES THE CONTRACTS THE BOARD OF DIRECTORS IS INFORMED OF THE NATURE OF THE PROCESS AND MAY ASK FOR ADDITIONAL INFORMATION FROM THE CHAIR OF THE HUMAN RESOURCES COMMITTEE THE DELIBERATIONS AND DECISION OF THE HUMAN RESOURCES COMMITTEE ARE DOCUMENTED CONTEMPORANEOUSLY IN THE MINUTES THE MINUTES ARE SUBMITTED TO THE EXECUTIVE COMMITTEE AND TO THE ENTIRE BOARD AND ARE ALSO DOCUMENTED IN THE RESPECTIVE MINUTES NO INDIVIDUALS WHO HAVE A CONFLICT OF INTEREST MAY BE INVOLVED IN COMPENSATION DISCUSSIONS OR DECISIONS

ldentifier	Return Reference	Explanation
PART VI, LINE 19		HOW GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE GENERAL PUBLIC NUPAC PUBLISHES AN ANNUAL REPORT TO THE COMMUNITY WHICH INCLUDES FINANCIAL STATEMENT HIGHLIGHTS THIS REPORT IS DISTRIBUTED TO KEY STAKEHOLDERS AND IS AVAILABLE ON ITS WEB SITE - WWW NUPAC ORG NUPAC'S CONFLICT OF INTEREST POLICY, FORM 990 AND AUDITED FINANCIAL STATEMENTS ARE DISTRIBUTED TO THE BOARD OF DIRECTORS AND ARE AVAILABLE TO THE GENRAL PUBLIC ON REQUEST THE 990 IS ALSO AVAILABLE AT WWW GUIDESTAR ORG

ldentifier	Return Reference	Explanation
PART III, LINE 4D- OTHER PROGRAM SERVICES		MARKETING AND PUBLIC AFFAIRS - NJPAC KEEPS THE PUBLIC AND THE MEDIA FULLY INFORMED ABOUT NJPAC'S PROGRAMS, EVENTS AND EDUCATIONAL ACTIVITTES

ldentifier	Return Reference	Explanation
FORM 990, PART IV, LINE 12 AND PART XI, LINE 2B	AUDITED FINANCIAL STATEMENTS IN ACCORDANCE WITH GAAP	NJPAC'S FINANCIAL STATEMENTS ARE prepared in accordance with gaap and AUDITED BY AN INDEPENDENT ACCOUNTING FIRM, AND NJPAC HAS AN AUDIT COMMITTEE TO OVERSEE THE SELECTION OF THE AUDITORS AND THE AUDIT PROCESS HOWEVER, THE INTERNAL REVENUE SERVICE INSTRUCTIONS TO THE 2008 FORM 990, FOR PART IV, LINE 12, REQUIRE STATING THAT AN ORGANIZATION DOES NOT HAVE AUDITED FINANCIAL STATEMENTS IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES IF THE FINANCIAL STATEMENTS INCLUDE A RELATED ENTITY THAT IS CONSOLIDATED NJPAC'S FINANCIAL STATEMENTS INCLUDE A SMALL AFFILIATE, THE ARTS EDUCATION ENDOWMENT FUND IN HONOR OF RAYMOND G CHAMBERS, INC ACCORDINGLY, NJPAC INDICATED THAT IT DOES NOT HAVE AUDITED FINANCIAL STATEMENTS IN ACCORDANCE WITH GAAP

ldentifier	Return Reference	Explanation
PART VI, LINE 2 - FAMILY AND BUSINESS RELATIONSHIPS		ROSS RICHARDS, OFFICER AND SANAZ HOJREH, OFFICER - FAMILY RELATIONSHIP MARC BERSON, DIRECTOR AND RAYMONDS G CHAMBERS, DIRECTOR - BUSINESS RELATIONSHIP MARC BERSON, DIRECTOR AND CLIFF SOBEL, DIRECTOR - BUSINESS RELATIONSHIP RAYMOND G CHAMBERS, DIRECTOR AND BARBARA BELL-COLEMAN, DIRECTOR - BUSINESS RELATIONSHIP RAYMOND G CHAMBERS, DIRECTOR AND ALLEN L BILDNER, DIRECTOR - BUSINESS RELATIONSHIP RAYMOND G CHAMBERS, DIRECTOR AND LAWRENCE P BATHGATE III, DIRECTOR - BUSINESS RELATIONSHIP

Identifier	Return Reference	Explanation
PART VII AND SCHEUDLE J		SOME OF THE EMPLOYEES OF NJPAC ARE ALSO OFFICERS AND DIRECTORS OF ITS RELATED AFFILIATE, THE ARTS EDUCATION ENDOWMENT FUND (FUND) HOWEVER, BECAUSE THE AMOUNT OF TIME SPENT BY THESE EMPLOYEES ON ACTIVITIES OF THE FUND ARE MINIMAL (LESS THAN 1 HOURS PER WEEK), NO PORTION OF THE COMPENSATION PAID BY NJPAC TO THESE EMPLOYEES IS ALLOCATED TO THE FUND

#### DLN: 93493137012360

OMB No 1545-0047 2008

Open to Public Inspection

22-2889703

# **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. See separate instructions.

Name of the organization **Employer identification number** NEW JERSEY PERFORMING ARTS CENTER CORPORATION

Part I Identification of Disregarded Entities (B) (C) Name, address, and EIN of disregarded entity Legal domicile (state Total income Direct controlling Primary activity End-of-year assets or foreign country) entity **Identification of Related Tax-Exempt Organizations** Name, address, and EIN of related organization Legal domicile (state Exempt Code section Direct controlling Primary activity Public charity status or foreign country) (if section 501(c)(3)) entity THE ARTS EDUCATION ENDOWMENT FUND NA ONE CENTER STREET SUPPORTING ORG NJ 501(C)(3) 11B NEWARK, NJ07102 22-3196074 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2008 Part III Identification of Related Organizations Taxable as a Partnership

(A) Name, address, and EIN of related organization	<b>(B)</b> Primary activity		(C) Legal domicile (state or foreign country)	Legal (Direct constants or state or sta		( <b>E)</b> Predominant income(related, investment, unrelated)	<b>(F)</b> Share of total income	( <b>G)</b> Share of end-of- year assets	(H Disprop allocat	) ortionate ions?	(I) Code V—UB on Box 20 c		Gener mana	( <b>J)</b> eral o naging rtner?	
									Yes	No	1		Yes	No	
														<u> </u>	
Part IV Identification of Ro	elated Orga	nizations	Taxable								I				
<b>(A)</b> Name, address, and EIN of related or	ganızatıon	( <b>B)</b> Primary act	tivity	Legal (sta fo	(C) domicile ate or reign untry)	( <b>D</b> ) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total inco	ome	Sha end-	( <b>G)</b> are of of-year ssets	Perce	H) entage ership		
NJPAC DEVELOPMENT CORPORATION (INACT ONE CENTER STREET NEWARK, NJ07102 22-2079475	IVE)	REAL ESTATE		ı	NJ	NA	C CORP		0		0	100 %	6		
						_									
									_						
												ĺ			

(5)

(6)

Part V	Transactions with Related Organizations

	Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No					
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with	n one or more related organizations listed in Parts II-IV?									
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No					
b	Gift, grant, or capital contribution to other organization(s)			1b		No					
c	Gıft, grant, or capital contribution from other organization(s)			1c	Yes						
d	Loans or loan guarantees to or for other organization(s)										
e	Loans or loan guarantees by other organization(s)			1e		No					
f	f Sale of assets to other organization(s)										
g	g Purchase of assets from other organization(s)										
h	h Exchange of assets										
i	Lease of facilities, equipment, or other assets to other organization(s)			1i		No					
j	Lease of facilities, equipment, or other assets from other organization(s)			1j		No					
k	Performance of services or membership or fundraising solicitations for other organizations	tion(s)		1k		No					
ı	Performance of services or membership or fundraising solicitations by other organization	ion(s)		<b>1</b> I		No					
m	Sharing of facilities, equipment, mailing lists, or other assets			1m		No					
n	Sharing of paid employees			1n		No					
o	Reimbursement paid to other organization for expenses			10		No					
р	Reimbursement paid by other organization for expenses			1р		No					
q	O ther transfer of cash or property to other organization(s)			1q		No					
r	O ther transfer of cash or property from other organization(s)			1r		No					
-											
2	If the answer to any of the above is "Yes," see the instructions for information on who	must complete this line, including covered relationships	and transaction thresholds								
	(A)	(B)	(C)								
	Name of other organization(s)	Transaction type(a-r)	Amount Involved								
(1)	(1) THE ARTS EDUCATION ENDOWMENT FUND  C										
(2)											
(3)											
(4)											

#### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

	T	ı	(5)		· -			1	1					
<b>(A)</b> Name, address, and EIN of entity	(B) Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		<b>(E)</b> Share of end-of-year assets	(F) Disproprtionate allocations?		20 of K-1		or 9
			Yes	No		Yes	No		Yes	No				
	1	1			1	ı	1							