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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2008

Open to Public Inspection

A For the 2008 calendar year, or tax year beginning **JUL 1, 2008** and ending **JUN 30, 2009**

B Check if applicable: ☐ Address change ☐ Name change ☐ Initial return ☐ Termination ☐ Amended return ☐ Application pending	Please use IRS label or print or type: See Specific Instructions	C Name of organization COLUMBUS HOUSE, INC. Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite 586 ELLA T. GRASSO BOULEVARD City or town, state or country, and ZIP + 4 NEW HAVEN, CT 06519 F Name and address of principal officer ALISON CUNNINGHAM 586 ELLA T. GRASSO BLVD, NEW HAVEN, CT 0651	D Employer identification number 22-2511873 E Telephone number (203) 401-4400 G Gross receipts \$ 5,603,521. H(a) Is this a group return for affiliates? ☐ Yes ☒ No H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: ☒ 501(c) (3) (insert no.) ☐ 4947(a)(1) or ☐ 527		J Website: ▶ WWW.COLUMBUSHOUSE.ORG	
K Type of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶		L Year of formation: 1982 M State of legal domicile: CT	

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: TO SERVE PEOPLE WHO ARE HOMELESS OR AT RISK OF BECOMING HOMELESS, BY PROVIDING SHELTER AND BY 2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its assets 3 Number of voting members of the governing body (Part VI, line 1a) 3 20 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 20 5 Total number of employees (Part V, line 2a) 5 128 6 Total number of volunteers (estimate if necessary) 6 300 7a Total gross unrelated business revenue from Part VIII, line 12, column (C) 7a 0. b Net unrelated business taxable income from Form 990-T, line 34 7b 0.														
Revenue	8 Contributions and grants (Part VIII, line 1h) 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:50%;">Prior Year</th> <th style="width:50%;">Current Year</th> </tr> </thead> <tbody> <tr> <td>4,855,439.</td> <td>5,207,943.</td> </tr> <tr> <td>253,206.</td> <td>355,684.</td> </tr> <tr> <td>13,615.</td> <td>3,980.</td> </tr> <tr> <td>154,795.</td> <td>12,466.</td> </tr> <tr> <td>5,277,055.</td> <td>5,580,073.</td> </tr> </tbody> </table>	Prior Year	Current Year	4,855,439.	5,207,943.	253,206.	355,684.	13,615.	3,980.	154,795.	12,466.	5,277,055.	5,580,073.	
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Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11) b Total fundraising expenses (Part IX, column (D), line 25) 237,858. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-11g) 18 Total expenses - Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses - Subtract line 18 from line 12	<table border="1" style="width:100%; border-collapse: collapse;"> <tbody> <tr> <td>449,414.</td> <td>449,977.</td> </tr> <tr> <td>2,831,584.</td> <td>3,537,632.</td> </tr> <tr> <td>2,105,377.</td> <td>1,543,911.</td> </tr> <tr> <td>5,386,375.</td> <td>5,531,520.</td> </tr> <tr> <td>-109,320.</td> <td>48,553.</td> </tr> </tbody> </table>	449,414.	449,977.	2,831,584.	3,537,632.	2,105,377.	1,543,911.	5,386,375.	5,531,520.	-109,320.	48,553.			
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Net Assets or Fund Balances	20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 22 Net assets or fund balances - Subtract line 21 from line 20	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:50%;">Beginning of Year</th> <th style="width:50%;">End of Year</th> </tr> </thead> <tbody> <tr> <td>7,713,981.</td> <td>9,481,296.</td> </tr> <tr> <td>2,125,553.</td> <td>3,848,065.</td> </tr> <tr> <td>5,588,428.</td> <td>5,633,231.</td> </tr> </tbody> </table>	Beginning of Year	End of Year	7,713,981.	9,481,296.	2,125,553.	3,848,065.	5,588,428.	5,633,231.					
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Part II Signature Block

Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer: <i>ALISON CUNNINGHAM</i> Date: MAY 3, 2010 ALISON CUNNINGHAM, EXECUTIVE DIRECTOR Type or print name and title	
Paid Preparer's Use Only	Preparer's signature: <i>Mary O Hayes</i> Date: 4/22/10 Firm's name (or yours if self-employed), address, and ZIP + 4: CARTER, HAYES + ASSOCIATES, P.C. 1952 WHITNEY AVENUE HAMDEN, CT 06517	Check if self-employed ☐ Preparer's identifying number (see instructions): EIN ▶ Phone no. ▶ 203-287-3990

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

Part III Statement of Program Service Accomplishments (see instructions)

1 Briefly describe the organization's mission.

TO SERVE PEOPLE WHO ARE HOMELESS OR AT RISK OF BECOMING HOMELESS, BY PROVIDING SHELTER AND BY FOSTERING THEIR PERSONAL GROWTH AND INDEPENDENCE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes", describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes", describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

SEE SCHEDULE O FOR CONTINUATION(S)

4a (Code:) (Expenses \$ 1,989,232. including grants of \$) (Revenue \$ 317,072.)

SHELTER SERVICES - COLUMBUS HOUSE PROVIDES EMERGENCY SHELTER IN A YEAR-ROUND FACILITY WHICH HAS THE CAPACITY OF 81 SINGLE ADULT MEN AND WOMEN WHO ARE HOMELESS. SHELTER SERVICES INCLUDE 2 MEALS, BREAKFAST AND DINNER, BASIC NEEDS SUCH AS SHELTER AND CLOTHING, AND CASE MANAGEMENT SERVICES FOR THOSE WHO NEED ASSISTANCE WITH HOUSING, MEDICAL CARE, MENTAL HEALTH AND /OR SUBSTANCE ABUSE TREATMENT, EMPLOYMENT SUPPORT AND OTHER SERVICES. PARTICULAR PROGRAMS WITHIN THE SHELTER ARE PROVIDED FOR SUB-POPULATIONS, SUCH AS THOSE WITH MORE PROLONGED MENTAL ILLNESS, FOR VETERANS, FOR PEOPLE COMING OUT OF PRISON. THE OVERFLOW SHELTER IS A WINTER ONLY FACILITY, WITH CAPACITY FOR 75 MEN. WHILE BASIC NEEDS ARE PROVIDED, CASE MANAGEMENT SERVICES ARE LIMITED IN THIS FACILITY.

4b (Code:) (Expenses \$ 1,093,562. including grants of \$ 0.) (Revenue \$ 103,028.)

SUPPORTIVE HOUSING SERVICES - SUPPORTIVE HOUSING ENCOMPASSES BOTH TRANSITIONAL AND PERMANENT SUPPORTIVE HOUSING FOR SINGLE ADULT MEN AND WOMEN. TRANSITIONAL HOUSING'S PRIMARY GOAL IS TO FACILITATE THE SUCCESSFUL TRANSITIONAL OF HOMELESS ADULTS INTO STABLE AND AFFORDABLE PERMANENT HOUSING WHILE PROVIDING THEM WITH THE SKILLS NEEDED TO KEEP THEM HOUSED AND INDEPENDENT. THE FOCUS OF THE TWO TRANSITIONAL PROGRAMS IS ON RECOVERY, MENTAL HEALTH AND SUBSTANCE ABUSE TREATMENT, EMPLOYMENT, LIFE-SKILLS TRAINING AND HOUSING. COLUMBUS HOUSE PROVIDES 36 UNITS OF TRANSITIONAL HOUSING, ONE FOR WOMEN (SOJOURNER'S PLACE) AND ONE CO-ED (ON THE MOVE).

THE PRIMARY GOAL OF PERMANENT SUPPORTIVE HOUSING IS TO PROVIDE SAFE,

4c (Code:) (Expenses \$ 1,103,354. including grants of \$ 419,644.) (Revenue \$ 101,630.)

COMMUNITY SUPPORTS - ROAD TO RECOVERY (RTR) IS A STATE-WIDE PROJECT PROVIDING TRANSPORTATION TO ELIGIBLE ADULTS TO/FROM TREATMENT. ON AVERAGE ROAD TO RECOVERY PROVIDES 850 RIDES PER YEAR. BUILDING BRIDGES (BBR) IS A PROGRAM THAT ENGAGES MEN WHILE THEY ARE IN PRISON AND ASSISTS WITH THEIR TRANSITION BACK INTO THEIR COMMUNITY. THE SERVICES OFFERED INCLUDE CASE MANAGEMENT AND EMPLOYMENT SUPPORTS. STARTING OVER (STOVR) IS A SIMILAR PROGRAM, BUT FUNDED THROUGH THE DEPT OF CORRECTION, SERVING APPROXIMATELY 100 MEN AND WOMEN ANNUALLY. COMMUNITY LIVING ROOM (LVR) IS A GENDER/CULTURALLY SPECIFIC PROGRAM THAT PROVIDES OUTREACH, CASE MANAGEMENT, AND BEHAVIORAL HEALTH SUPPORT TO 100 HOMELESS WOMEN ANNUALLY.

4d Other program services. (Describe in Schedule O)

(Expenses \$ 413,875. including grants of \$ 30,333.) (Revenue \$)

4e Total program service expenses ► \$ 4,600,023. (Must equal Part IX, Line 25, column (B).)

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?		X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? <i>If "Yes," complete Schedule C, Part III</i>		
6 Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? <i>If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable</i>	X	
12 Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>	X	
13 Is the organization a school as described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the U.S.?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? <i>If "Yes," complete Schedule F, Part I</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Part III</i>		X
17 Did the organization report more than \$15,000 on Part IX, column (A), line 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19 Did the organization report more than \$15,000 on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20 Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H</i>		X
21 Did the organization report more than \$5,000 on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
22 Did the organization report more than \$5,000 on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? <i>If "Yes," complete Schedule J</i>		X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K</i> <i>If "No," go to question 25</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
28 During the tax year, did any person who is a current or former officer, director, trustee, or key employee:		
a Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? <i>If "Yes," complete Schedule L, Part IV</i>		X
b Have a family member who had a direct or indirect business relationship with the organization? <i>If "Yes," complete Schedule L, Part IV</i>		X
c Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>		X
35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X

Form **990** (2008)

Part V	Statements Regarding Other IRS Filings and Tax Compliance
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		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country ► _____ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?		
6a	Did the organization solicit any contributions that were not tax deductible?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter N/A		
a	Initiation fees and capital contributions included on Part VIII, line 12		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter N/A		
a	Gross income from members or shareholders		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A		

Form **990** (2008)

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)**Section A. Governing Body and Management**

		Yes	No
For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
1a	Enter the number of voting members of the governing body	20	
1b	Enter the number of voting members that are independent	20	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?		X
6	Does the organization have members or stockholders?		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		X
7b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9a	Does the organization have local chapters, branches, or affiliates?		X
9b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	X	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies

		Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	X	
13	Does the organization have a written whistleblower policy?	X	
14	Does the organization have a written document retention and destruction policy?		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:		
a	The organization's CEO, Executive Director, or top management official?	X	
b	Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions)	X	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **CT**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **THOMAS BRZEZINSKI - 203-401-4400**
586 ELLA T. GRASSO BLVD, NEW HAVEN, CT 06519

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not compensate any officer, director, trustee, or key employee.

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
GREG DESTEFANO BOARD MEMBER	2.00	X						0.	0.	0.
JOSEPH PAJOR BOARD MEMBER	2.00	X						0.	0.	0.
PEGGY DILLINGER CHAIRPERSON	5.00	X		X				0.	0.	0.
DAVID CANESTRI TREASURER	5.00	X		X				0.	0.	0.
STANLEY WELCH SECRETARY	5.00	X		X				0.	0.	0.
MARLEEN CENOTTI BOARD MEMBER	2.00	X						0.	0.	0.
ROBERT MCGUIRE BOARD MEMBER	2.00	X						0.	0.	0.
REV. ALEX DYER BOARD MEMBER	2.00	X						0.	0.	0.
MOHAMMAD ELAHEE BOARD MEMBER	2.00	X						0.	0.	0.
DR. PETER HERBERT BOARD MEMBER	2.00	X						0.	0.	0.
JOHN W. ROWLAND BOARD MEMBER	2.00	X						0.	0.	0.
BARBARA O'BRIEN BOARD MEMBER	2.00	X						0.	0.	0.
JENELL E. SMITH JANES BOARD MEMBER	2.00	X						0.	0.	0.
JOHN SCHAE TZL BOARD MEMBER	2.00	X						0.	0.	0.
GARY SPINNER BOARD MEMBER	2.00	X						0.	0.	0.
RICHARD SHANAHAN BOARD MEMBER	2.00	X						0.	0.	0.
KEN WARREN BOARD MEMBER	2.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
MARLEY WILLIAMS BOARD MEMBER	2.00	X						0.	0.	0.
RUDY ZIMMERMAN BOARD MEMBER	2.00	X						0.	0.	0.
SUSAN NETTER BOARD MEMBER	2.00	X						0.	0.	0.
ALISON CUNNINGHAM EXECUTIVE DIR	37.50			X		X		105,023.	0.	16,079.
T. BRZEZINSKI BUSINESS DIRECTOR	30.00			X				67,308.	0.	13,801.
1b Total								172,331.	0.	29,880.

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization 1

- | | | Yes | No |
|--|---|-----|----|
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual | 3 | | X |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | | X |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | X |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization **NONE**

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization 0

Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	35,549.			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	4566631.			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	605,763.			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f		5,207,943.			
Program Service Revenue	2 a	THIRD PARTY FEES	Business Code 624200	236,703.	236,703.		
	b	CLIENT FEES	624200	118,981.	118,981.		
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		355,684.			
	3	Investment income (including dividends, interest, and other similar amounts)		4,545.			4,545.
4	Income from investment of tax-exempt bond proceeds						
5	Royalties						
Other Revenue	6 a	Gross Rents	(i) Real (ii) Personal				
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities (ii) Other				
	b	Less. cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss)		-565.	-565.		
	8 a	Gross income from fundraising events (not including \$ 35,549. of contributions reported on line 1c) See Part IV, line 18	a	16,361.			
	b	Less. direct expenses	b	20,829.			
	c	Net income or (loss) from fundraising events		-4,468.	-4,468.		
	9 a	Gross income from gaming activities. See Part IV, line 19	a				
	b	Less: direct expenses	b				
	c	Net income or (loss) from gaming activities					
	10 a	Gross sales of inventory, less returns and allowances	a				
	b	Less: cost of goods sold	b				
	c	Net income or (loss) from sales of inventory					
	Miscellaneous Revenue			Business Code			
	11 a	OTHER REVENUE - RELATE	624200	16,934.	16,934.		
	b						
c							
d	All other revenue						
e	Total. Add lines 11a-11d		16,934.				
12	Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e		5,580,073.	367,585.	0.	4,545.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	449,977.	449,977.		
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	482,154.	178,257.	185,429.	118,468.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,291,218.	2,012,940.	231,889.	46,389.
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	32,093.	30,426.	604.	1,063.
9 Other employee benefits	467,609.	385,196.	59,844.	22,569.
10 Payroll taxes	264,558.	211,149.	38,514.	14,895.
11 Fees for services (non-employees)				
a Management				
b Legal	1,939.		1,939.	
c Accounting	20,301.	18,288.	222.	1,791.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other				
12 Advertising and promotion				
13 Office expenses	58,459.	26,172.	27,324.	4,963.
14 Information technology	79,279.	62,730.	14,521.	2,028.
15 Royalties				
16 Occupancy	247,526.	204,237.	40,838.	2,451.
17 Travel	2,967.	1,648.	1,096.	223.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	8,870.	4,581.	3,994.	295.
20 Interest	35,199.	34,796.		403.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	217,831.	192,612.	22,204.	3,015.
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
a CLIENT BASIC NEEDS	161,337.	161,112.	225.	
b FOOD, FOOD SUPPLIES & S	150,661.	150,661.		
c INSURANCE - COMMERCIAL	134,587.	124,483.	9,567.	537.
d REPAIRS AND MAINTENANCE	122,664.	117,867.	4,784.	13.
e VEHICLE EXPENSE	94,011.	87,004.	7,007.	
f All other expenses	208,280.	145,887.	43,638.	18,755.
25 Total functional expenses Add lines 1 through 24f	5,531,520.	4,600,023.	693,639.	237,858.
26 Joint Costs. Check here ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	100,324.	1	147,917.
	2 Savings and temporary cash investments	330,550.	2	338,200.
	3 Pledges and grants receivable, net	761,718.	3	2,484,169.
	4 Accounts receivable, net	47,322.	4	61,161.
	5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	27,640.	9	47,012.
	10a Land, buildings, and equipment: cost basis	10a 7,952,632.		
	b Less: accumulated depreciation. Complete Part VI of Schedule D	10b 1,554,590.		
		6,395,291.	10c	6,398,042.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
15 Other assets. See Part IV, line 11	51,136.	15	4,795.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	7,713,981.	16	9,481,296.	
Liabilities	17 Accounts payable and accrued expenses	522,606.	17	569,659.
	18 Grants payable		18	
	19 Deferred revenue	775,248.	19	2,406,616.
	20 Tax-exempt bond liabilities		20	
	21 Escrow account liability. Complete Part IV of Schedule D		21	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	801,352.	23	830,466.
	24 Unsecured notes and loans payable		24	
	25 Other liabilities. Complete Part X of Schedule D	26,347.	25	41,324.
	26 Total liabilities. Add lines 17 through 25	2,125,553.	26	3,848,065.
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	5,327,818.	27	5,345,783.
	28 Temporarily restricted net assets	219,910.	28	246,748.
	29 Permanently restricted net assets	40,700.	29	40,700.
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	5,588,428.	33	5,633,231.
	34 Total liabilities and net assets/fund balances	7,713,981.	34	9,481,296.

Part XI Financial Statements and Reporting

- 1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
- b Were the organization's financial statements audited by an independent accountant?
- c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits?

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)
nonexempt charitable trusts.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2008
Open to Public
Inspection

Name of the organization

COLUMBUS HOUSE, INC.

Employer identification number

22-2511873

Part I Reason for Public Charity Status (All organizations must complete this part.) (see instructions)

The organization is not a private foundation because it is. (Please check only **one** organization.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**. (Attach Schedule H.)
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete the Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**. (see instructions)
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h
- a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Other
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**.
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
- (ii) A family member of a person described in (i) above?
- (iii) A 35% controlled entity of a person described in (i) or (ii) above?
- h Provide the following information about the organizations the organization supports

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule A (Form 990 or 990-EZ) 2008

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	3140993.	3775289.	4119524.	4855439.	5172394.	21063639.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 - 3	3140993.	3775289.	4119524.	4855439.	5172394.	21063639.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						21063639.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7 Amounts from line 4	3140993.	3775289.	4119524.	4855439.	5172394.	21063639.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,507.	7,126.	18,384.	13,615.	3,980.	46,612.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)	35,843.	12,361.	8,307.	9,423.	16,934.	82,868.
11 Total support. Add lines 7 through 10						21193119.
12 Gross receipts from related activities, etc. (see instructions)					12	1,438,698.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2008 (line 6, column (f) divided by line 11, column (f))	14	99.39 %
15 Public support percentage from 2007 Schedule A, Part IV-A, line 26f	15	99.36 %
16a 33 1/3% support test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☒		
b 33 1/3% support test - 2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐		
17a 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐		
b 10% -facts-and-circumstances test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐		

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)**Section A. Public Support**

Calendar year (or fiscal year beginning in)▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 - 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support (Add lines 9, 10c, 11, and 12)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2008 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2007 Schedule A, Part IV-A, line 27g	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2008 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2007 Schedule A, Part IV-A, line 27h	18	%

19a 33 1/3% support tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐

b 33 1/3% support tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Schedule D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No 1545-0047

2008

Open to Public
Inspection

Name of the organization

COLUMBUS HOUSE, INC.

Employer identification number

22-2511873

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		☐ Yes ☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit?		☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e.g., recreation or pleasure)	☐ Preservation of an historically important land area
☐ Protection of natural habitat	☐ Preservation of certified historic structure
☐ Preservation of open space	

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff or volunteer hours devoted to monitoring, inspecting, and enforcing easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
(ii) Assets included in Form 990, Part X	▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items.

a Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
b Assets included in Form 990, Part X	▶ \$ _____

MAH

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition
 b ☐ Scholarly research
 c ☐ Preservation for future generations
 d ☐ Loan or exchange programs
 e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes ☐ No

Part IV Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table.

	Amount
1c	
1d	
1e	
1f	

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

2a Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Investment earnings or losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment ▶ _____ %

b Permanent endowment ▶ _____ %

c Term endowment ▶ _____ %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Depreciation	(d) Book value
1a Land		374,874.		374,874.
b Buildings		6,782,830.	1,093,370.	5,689,460.
c Leasehold improvements		113,777.	41,300.	72,477.
d Equipment		290,948.	209,945.	81,003.
e Other		390,203.	209,975.	180,228.
Total. Add lines 1a-1e. (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				6,398,042.

Schedule D (Form 990) 2008

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	5,580,073.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	5,531,520.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	48,553.
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-3,750.
9	Total adjustments (net). Add lines 4-8	9	-3,750.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	44,803.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	5,619,248.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	
b	Donated services and use of facilities	2b	18,346.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	20,829.
e	Add lines 2a through 2d	2e	39,175.
3	Subtract line 2e from line 1	3	5,580,073.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)	5	5,580,073.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	5,570,695.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	18,346.
b	Prior year adjustments	2b	
c	Losses reported on Form 990, Part IX, line 25	2c	
d	Other (Describe in Part XIV)	2d	20,829.
e	Add lines 2a through 2d	2e	39,175.
3	Subtract line 2e from line 1	3	5,531,520.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.)	5	5,531,520.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, Part XI, line 8; Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b.

PART XI, LINE 8, WRITE OFF OF CAPITAL CAMPAIGN PLEDGES RECEIVABLE

PART XII, LINE 2D, DIRECT EXPENSES OF SPECIAL EVENT

PART XIII, LINE 2D, DIRECT EXPENSES OF SPECIAL EVENT

Department of the Treasury
Internal Revenue Service

▶ **Attach to Form 990 or Form 990-EZ.** Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

2008

Open To Public Inspection

Name of the organization

COLUMBUS HOUSE, INC.

Employer identification number
22-2511873

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17	
---	--

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a ☐ Mail solicitations
b ☐ Email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

- 2 a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☐ Yes☐ No

- b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

[illegible]**Total**

- 3** List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events (Add col (a) through col (c))
		HERBERT TOAST & ROAST (event type)	(event type)	NONE (total number)	
Revenue	1 Gross receipts	51,910.			51,910.
	2 Less: Charitable contributions	35,549.			35,549.
	3 Gross revenue (line 1 minus line 2)	16,361.			16,361.
Direct Expenses	4 Cash prizes				
	5 Non-cash prizes				
	6 Rent/facility costs	1,760.			1,760.
	7 Other direct expenses	19,069.			19,069.
	8 Direct expense summary. Add lines 4 through 7 in column (d)				(20,829.)
	9 Net income summary. Combine lines 3 and 8 in column (d)				-4,468.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col. (c))
Revenue	1 Gross revenue				
	2 Cash prizes				
Direct Expenses	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				()
	8 Net gaming income summary. Combine lines 1 and 7 in column (d)				

	Yes	No
9 Enter the state(s) in which the organization operates gaming activities. _____		
a Is the organization licensed to operate gaming activities in each of these states?		
b If "No," Explain: _____		
10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?		
b If "Yes," Explain: _____		
11 Does the organization operate gaming activities with nonmembers?		
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?		

13 Indicate the percentage of gaming activity operated in**a** The organization's facility**13a** %**b** An outside facility**13b** %**14** Provide the name and address of the person who prepares the organization's gaming/special events books and records:

Name ► _____

Address ► _____

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?**15a****b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____.**c** If "Yes," enter name and address:

Name ► _____

Address ► _____

16 Gaming manager information:

Name ► _____

Gaming manager compensation ► \$ _____

Description of services provided ► _____

_____☐ Director/officer☐ Employee☐ Independent contractor**17** Mandatory distributions.**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?**17a****b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the U.S.**

► Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22.
► Attach to Form 990.

OMB No. 1545-0047

2008

Open to Public
Inspection

Name of the organization

COLUMBUS HOUSE, INC.

Employer identification number
22-2511873

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PROJECT MORE, INC 830 GRAND AVENUE NEW HAVEN, CT 06511	06-0957736	501(C)(3)	58,420.	0.			ENGAGE MEN IN PRISON AND ASSIST WITH THEIR TRANSITION BACK INTO THE COMMUNITY.
EASTER SEALS GOODWILL INDUSTRIES 95 HAMILTON STREET NEW HAVEN, CT 06511	23-7431264	501(C)(3)	65,038.	0.			ENGAGE MEN AND WOMEN IN PRISON AND ASSIST WITH THEIR TRANSITION BACK INTO THE COMMUNITY.
APT FOUNDATION ONE LONG WARF NEW HAVEN, CT 06519	23-7061218	501(C)(3)	64,789.	0.			ENGAGE MEN AND WOMEN IN PRISON AND ASSIST WITH THEIR TRANSITION BACK INTO THE COMMUNITY.
MARRAKECH, INC 6 LUNAR DRIVE WOODBRIIDGE, CT 06525	23-7148533	501(C)(3)	21,909.	0.			PROVIDE OUTREACH AND BEHAVIORAL HEALTH SUPPORT TO HOMELESS WOMEN.
YALE UNIVERSITY SCHOOL OF MEDICINE PO BOX 208047 NEW HAVEN, CT 06520	06-0646973	501(C)(3)	76,329.	0.			PROVIDE OUTREACH AND BEHAVIORAL HEALTH SUPPORT TO HOMELESS WOMEN.
HILL HEALTH CORPORATION 400 COLUMBUS AVENUE NEW HAVEN, CT 06519	06-0870990	501(C)(3)	100,795.	0.			PROVIDE OUTREACH AND BEHAVIORAL HEALTH SUPPORT TO HOMELESS WOMEN.

2 Enter total number of section 501(c)(3) and government organizations

3 Enter total number of other organizations

► **9.**
► **0.**

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2008

SCHEDULE I-1
(Form 990)

Department of the Treasury
Internal Revenue Service

Continuation Sheet for Schedule I (Form 990)
Attach to Form 990 to list additional information for
Part II and Part III, Schedule I (Form 990).

OMB No. 1545-0047
2008

Open to Public
Inspection

Name of the organization

COLUMBUS HOUSE, INC.

Employer identification number

22-2511873

Part I Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part I)							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CONNECTICUT WOMENS CONSORTIUM 205 WHITNEY AVENUE NEW HAVEN, CT 06511	06-1531384	501(C)(3)	10,738.	0.			PROVIDE OUTREACH AND BEHAVIORAL HEALTH SUPPORT TO HOMELESS WOMEN.
FELLOWSHIP, INC. 441 ELM STREET NEW HAVEN, CT 06511	06-0947027	501(C)(3)	21,625.	0.			PROVIDE OUTREACH AND BEHAVIORAL HEALTH SUPPORT TO HOMELESS WOMEN.
CONNECTICUT COALITION TO END HOMELESSNESS - 77 BUCKINGHAM ST. - HARTFORD, CT 06106	06-1126880	501(C)(3)	30,333.	0.			PROVIDE STREET OUTREACH SERVICES TO HOMELESS LIVING OUTSIDE.
2 Enter total number of Section 501(c)(3) and government organizations							
3 Enter total number of other organizations							

SCHEDULE O

(Form 990)

Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990**▶ Attach to Form 990. To be completed by organizations to provide
additional information for responses to specific questions for the
Form 990 or to provide any additional information.

OMB No. 1545-0047

2008Open to Public
Inspection

Name of the organization

COLUMBUS HOUSE, INC.

Employer identification number

22-2511873

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FOSTERING THEIR PERSONAL GROWTH AND INDEPENDENCE.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS

THE RECOVERY HOUSE IS A SHORT TERM SHELTER FOR MEN WHO ARE IN EARLY
RECOVERY, WAITING FOR PLACEMENT IN A SUBSTANCE-ABUSE TREATMENT FACILITY
OR COMING OUT OF TREATMENT. THIS 17 BED PROGRAM PROVIDES A DRY
ENVIRONMENT WHERE THE FOCUS IS ON RECOVERY, EMPLOYMENT AND HOUSING.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS

SECURE RENTAL UNITS, OFFERING INDEPENDENT LIVING IN A PERMANENT
RESIDENCE. IT PROVIDES FLEXIBILITY AND ACCESSIBLE SUPPORT THROUGH
ON-SITE CASE MANAGERS. SERVICES INCLUDE BASIC LIFE SKILLS TRAINING,
EMPLOYMENT SUPPORT, AND REFERRALS FOR MAINSTREAM SERVICES IN THE
COMMUNITY. COLUMBUS HOUSE PROVIDES CASE MANAGEMENT SUPPORT ON SITE IN
THREE APARTMENT COMPLEXES, WITH A TOTAL OF 67 UNITS, IN ADDITION TO
SUPPORT FOR CLOSE TO 40 PEOPLE LIVING IN SCATTERED-SITE APARTMENT
ACROSS THE GREATER NEW HAVEN AREA.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

HOMELESS OUTREACH - COLUMBUS HOUSE REACHES OUT DAILY TO THE MOST
VULNERABLE POPULATION: THOSE LIVING ON THE STREETS, UNDER BRIDGES, IN
ENCAMPMENTS, ETC., MANY OF WHOM LIVE WITH SEVERE MENTAL ILLNESS,
STRUGGLE WITH ADDICTION, AND MAY HAVE A CRIMINAL HISTORY. THE PRIMARY
PURPOSE OF OUTREACH SERVICES IS TO TRY TO ENGAGE FOLKS LIVING OUTSIDE
TO ACCESS SERVICE BE IT HOUSING, CLINICAL, GETTING RECONNECTED WITH

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

2008
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Name of the organization

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Employer identification number

22-2511873

FAMILY, ETC. ALL THREE PROGRAMS GTW, OEN, AND URB PROVIDE STREET
OUTREACH AND CASE MANAGEMENT TO APPROXIMATELY 90 PEOPLE ANNUALLY.
EXPENSES \$ 413875. INCLUDING GRANTS OF \$ 30333. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 10: THE FINANCE/AUDIT COMMITTEE REVIEWS
AND APPROVES THE FORM 990. THE FINANCE COMMITTEE THEN PRESENTS AND REVIEWS
THE FORM 990 WITH THE FULL BOARD.

FORM 990, PART VI, SECTION B, LINE 12C: THE EXECUTIVE COMMITTEE ANNUALLY
REVIEWS THE CONFLICT OF INTEREST STATEMENTS THE MEMBERS ARE REQUIRED TO
COMPLETE ANNUALLY. ANY CONFLICTS ARE EVALUATED AND RESOLVED.

FORM 990, PART VI, SECTION B, LINE 15: THE EXECUTIVE COMMITTEE UTILIZES
STATE AND NATIONAL EXECUTIVE DIRECTOR AND BUSINESS DIRECTOR SALARY SURVEYS
TO DETERMINE REASONABLENESS OF THOSE TWO SALARIES. EXECUTIVE DIRECTOR AND
BUSINESS DIRECTOR UTILIZE STATE SURVEYS OF COMPARABLE POSITIONS FOR OTHER
STAFF SALARIES.

FORM 990, PART VI, SECTION C, LINE 18: FORMS 1023 AND 990 ARE KEPT ON FILE
IN THE ADMINISTRATIVE OFFICE AND PROVIDED TO THE PUBLIC UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19: GOVERNING DOCUMENTS, CONFLICT OF
INTEREST POLICY, AND FINANCIAL STATEMENTS ARE KEPT ON FILE IN THE
ADMINISTRATIVE OFFICE AND PROVIDED TO THE PUBLIC UPON REQUEST.