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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No. 1545-0047

Open to Public Inspection

20 09 For the 2008 calendar year, or tax year beginning 2008, and ending June 30 July 01 D Employer identification number C Name of organization Foundation at New Jersey Institute of Technology B Check if applicable. Please Doing Business As 1714037 Address change tabel or Number and street (or P.O box if mail is not delivered to street address) Telephone number print or Room/suite Name change (973) 596-5320 Initial return **University Heights** City or town, state or country, and ZIP + 4 ☐ Termination Newark, New Jersey 07102-1982 G Gross receipts \$ 36,997,990 Amended return F Name and address of principal officer: Charles, R. Dees, Jr. H(a) is this a group return for affiliates? Yes No Application pending same as C above H(b) Are all affiliates included? ☐Yes ☐ No Tax-exempt status. √ 501(c) (3)

✓ (insert no.) 4947(a)(1) or If "No," attach a list (see instructions) Website: ▶ H(c) Group exemption number Type of organization: Corporation Trust Association ✓ Other Public Charity L Year of formation M State of legal domicile: NJ Part I Summary Briefly describe the organization's mission or most significant activities: The Foundation is a resource development organization that raises and manages funds to support the further development and growth of programs at New Jersey Institute of Technology. 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its assets. 37 3 3 Number of voting members of the governing body (Part VI, line 1a) . . . 4 33 Number of independent voting members of the governing body (Part VI, line 1b) 5 -0-6 38 6 Total number of volunteers (estimate if necessary) -0-7a 7a Total gross unrelated business revenue from Part VIII, line 12, column (C) b Net unrelated business taxable income from Form 990-T, line 34, -0-**Current Year** 10,521,707 7,505,584 Contributions and grants (Part VIII, line 1h) . -0--0-Program service revenue (Part VIII, line 2g) 4,786,894 (4,621,299)Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) (189, 281)(174,448)11 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 15,119,320 2,709,837 5,400,587 5,675,969 Grants and similar amounts pain (Fart IX, column (A), lines 1-3). Benefits paid to or for members (Part IX, column (A), line 4) . . -0-15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) -0--0-16a Professional fundraising fees (Rate IX) Bolumn (A), line 11e)

b Total fundraising expenses (Part IX, column (Profes 25) ► 1,205,849 171.015 246.525 1,225,253 1,446,339 17 Other expenses (Part IX, column (A), Tines 11a-11d, 11f-24f) . . . Total expenses. Add line 39 77 must equal Part IX, column (A), line 25). 6,796,855 7,368,833 Revenue less expenses. Subtract line 18 from line 12 8.322.465 (4.658,996)End of Year Beginning of Year Total assets (Part X, line 16) . 78,830,372 64.403.002 2,793,650 2,540,994 Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20 76,036,722 61,862,008 Signature Block Under penalties of perfury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true correct, and pompile Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign Signature of officer Here Date Mauermeyer sistant Treasurer and Secretary of the Henry A. Α Type or print name and title Date Preparer's identifying number Preparer's self-(see instructions) signature employed ▶ 🔲 Paid Preparer's Firm's name (or yours EIN > **Use Only** if self-employed), address, and ZIP + 4 Phone no. ► (May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

SCANNED III

Par	t III Statement of Program Service Accomplishments (see instructions)
1	Briefly describe the organization's mission: The Foundation is a resource development organization that raises and manages funds to support the further development and growth of programs at New Jersey Institute of Technology.
	development and growth of programs at New Jersey Institute of Technology.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
_	If "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
	0.000,000
4a	(Code:) (Expenses \$2,612,742 including grants of \$2,612,742) (Revenue \$) Awarded scholarship and fellowship grants to New Jersey Institute of Technology.
	•••••••••••••••••••••••••••••••••••••••
	·····
4b	(Code:) (Expenses \$ 1,691,598 including grants of \$ 1,691,598) (Revenue \$)
	Awarded instructional grants to New Jersey Institute of Technology in support of its educational programs,
	The day mondational granto to from octoby montate of recombining in support of its casoational programs,
	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761.
	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761.
4c	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761. (Code:) (Expenses \$ 537,534 including grants of \$ 537,534) (Revenue \$)
4c	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761. (Code:) (Expenses \$ 537,534 including grants of \$ 537,534) (Revenue \$) Awarded student service grants to New Jersey Institute of Technology in support of its student service programs,
4c	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761. (Code:) (Expenses \$ 537,534 including grants of \$ 537,534) (Revenue \$) Awarded student service grants to New Jersey Institute of Technology in support of its student service programs, including Housing Scholars program grants of \$298,354, athletic program grants of \$159,411, theater programs
4c	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761. (Code:) (Expenses \$ 537,534 including grants of \$ 537,534) (Revenue \$) Awarded student service grants to New Jersey Institute of Technology in support of its student service programs,
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	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761. (Code:) (Expenses \$ 537,534 including grants of \$ 537,534) (Revenue \$) Awarded student service grants to New Jersey Institute of Technology in support of its student service programs, including Housing Scholars program grants of \$298,354, athletic program grants of \$159,411, theater programs grants of \$58,953, and other grants of \$20,816.
	including software grants of \$1,385,751, chair and professorship grants of \$174,086, and other grants of \$131,761. (Code:) (Expenses \$ 537,534 including grants of \$ 537,534) (Revenue \$) Awarded student service grants to New Jersey Institute of Technology in support of its student service programs, including Housing Scholars program grants of \$298,354, athletic program grants of \$159,411, theater programs

Par	t IV Checklist of Required Schedules			
	г		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	1	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	✓	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		✓
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		✓
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		✓_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		✓_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.	8		✓
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		✓
10 11	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	10 11	√	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	√	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		✓
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		✓
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S ? If "Yes," complete Schedule F, Part I	14b		✓
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		1
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	1	-
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	✓	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		✓
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	✓	-
22 23	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		✓
	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25.	24a		/
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		† •
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		<u> </u>
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	ļ	ļ
25a	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		1
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified	OFL		/
26	person from a prior year? If "Yes," complete Schedule L, Part I	25b	-	✓
20 27	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or	26		1
	substantial contributor, or to a person related to such an individual? If "Yes." complete Schedule L. Part III	27		1

Part IV	Checklist of	Required S	chedules ((continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L,			
	Part IV	28a		1
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		✓
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		✓
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	√	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		✓
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33_		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	1	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	1	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		 ✓

Form **990** (2008)

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			.
	U.S. Information Returns. Enter -0- if not applicable		-	i
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Left -0-		ļ	
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			لــــا
	gaming (gambling) winnings to prize winners?	1c		-
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	- , l		i l
	Statements, filed for the calendar year ending with or within the year covered by this return 2a -0-	05		┟╌╌┤
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)		r.	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		1
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a		
_	account)? If "Yes," enter the name of the foreign country: ▶ Bermuda, Cayman Islands, Ireland, Nether. Antilles	44		
D	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank		,	
	and Financial Accounts.	3		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity			
	Regarding Prohibited Tax Shelter Transaction?	5c	L	
6a	Did the organization solicit any contributions that were not tax deductible?	6a	<u> </u>	✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than		<u> </u>	
	\$75?	7a	√	<u> </u>
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	✓	\vdash
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		١,
	required to file Form 8282?	7c	┼──	
	Tres, indicate the number of forms of the during the year	4	l	
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	<u> </u>	✓
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? .	7g	↓	<u> </u>
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h	 	 -
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section			
	509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring	8	 	+
9	organization, have excess business holdings at any time during the year?	10	 	+-
а	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a	 	1
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	+-	\dagger
10	Section 501(c)(7) organizations. Enter:		<u>† </u>	\top
а	Initiation fees and capital contributions included on Part VIII, line 12		J	1
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities] /:		
11	Section 501(c)(12) organizations. Enter:		1	1
а	Gross income from members or shareholders	_	1	
b	Gross income from other sources (Do not net amounts due or paid to other sources against	٠	-	
	amounts due or received from them.)	 	4	
12a b	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b	12a		

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

Sec				
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the			
	circumstances, processes, or changes in Schedule O. See instructions.	3.		
1a	Enter the number of voting members of the governing body	3.4		- ,
b	Enter the number of voting members that are independent	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		✓
3	Did the organization delegate control over management duties customarily performed by or under the direct			,
	supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		<u>√</u>
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		<u> </u>
6	Does the organization have members or stockholders?	_6_		_
7a	Does the organization have members, stockholders, or other persons who may elect one or more members	_		,
	of the governing body?	7a		
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		~
8	Did the organization contemporaneously document the meetings held or written actions undertaken during		do"	
	the year by the following:		,	لــــا
а	The governing body?	8a	1	
b	Each committee with authority to act on behalf of the governing body?	8b	V	
_	Does the organization have local chapters, branches, or affiliates?	9a		<u> </u>
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations			ĺ ,
	must describe in Schedule O the process, if any, the organization uses to review the Form 990	10		<u> </u>
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at			١,
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		
<u>Sec</u>	tion B. Policies			
				1
		40	Yes	No
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	No
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give		✓	No
		12a 12b	Yes ✓	No
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give		✓	No
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes."	12b	✓	No
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12b	✓	No V
ь с 13	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy?	12b 12c 13	✓	No ✓
b c 13 14	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:	12b 12c 13 14	✓	No V
b c 13 14	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by	12b 12c 13 14	✓	No ✓
b c 13 14 15	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:	12b 12c 13 14	✓	No
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions)	12b 12c 13 14 15a 15b	✓	\(\sqrt{\chi} \)
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	12b 12c 13 14	✓	No
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions)	12b 12c 13 14 15a 15b	✓	No
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard	12b 12c 13 14 15a 15b	✓	V
b c 13 14 15 a b 16a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	12b 12c 13 14 15a 15b	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	V -
b c 13 14 15 a b 16a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard	12b 12c 13 14 15a 15b	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	√
b c 13 14 15 a b 16a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	12b 12c 13 14 15a 15b	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	√ · · · · · · · · · · · · · · · · · · ·
b c 13 14 15 a b 16a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? Etion C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (5016)	12b 12c 13 14 15a 15b		✓ ✓
b c 13 14 15 a b 16a b Sec 17	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? List the states with which a copy of this Form 990 is required to be filed List the states with which a copy of this Form 990 is required to be filed	12b 12c 13 14 15a 15b		✓ ✓
b c 13 14 15 a b 16a b Sec 17	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? Etion C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (5016)	12b 12c 13 14 15a 15b		✓ ✓
b c 13 14 15 a b 16a b Sec 17	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? Etion C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (5016) available for public inspection. Indicate how you make these available. Check all that apply.	12b 12c 13 14 15a 15b	√ √ √ √ · · · · · · · · · · · · · · · ·	✓ -
b c 13 14 15 a b 16a b Sec 17 18	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Does the organization have a written whistleblower policy? Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? Etion C. Disclosure List the states with which a copy of this Form 990 is required to be filed . Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(available for public inspection. Indicate how you make these available. Check all that apply.	12b 12c 13 14 15a 15b	√ √ √ √ · · · · · · · · · · · · · · · ·	✓ -

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order. Individual trustees or directors, institutional trustees; officers; key employees; highest compensated employees, and former such persons

☑ Check this box if the organization did not co	mpensate	any o	offic	er,	dire	ctor,	trus	stee, or key en	ployee.	
(A)	(B)			-{(C)			(D)	(E)	(F)
Name and Title	Average	Positi	on (c		k all	that ap	ply)	Reportable	Reportable	Estimated
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
Emil C. Herkert, PE, DEE		1		1				-0-	-0-	-0-
Charles R. Dees, Jr., PhD		- ▼-			 	 	 			
President and COO	17.5	1		✓		<u> </u>		-0-	253,135	-0-
Henry A. Mauermeyer Asst. Treasurer and Secretary of the Board	2.0	1		/		1		-0-	276,801	-0-
Robert A. Altenkirch, PhD								-0-	523,096	-0-
Overseer Donald H. Sebastian, PhD		✓	_		-		ļ		020,000	
Overseer		1						-0-	249,091	-0-
Priscilla Nelson								-0-	292,978	-0-
Overseer				_	<u> </u>	<u></u>	✓	-0-	292,570	
Norma J. Clayton Overseer		1						-0-	-0-	-0-
James J. Coleman, Jr., Esq.								-0-	-0-	-0-
Overseer Nicholas M. DeNichilo		✓	-		├-	├	├	-		
Overseer		✓						-0-	-0-	-0-
Rodney L. Dickens								-0-	-0-	- 0-
Overseer Carlos Dominguez		✓			-		 	 		
Overseer		1					<u> </u>	-0-	-0-	-0-
Albert A. Dorman, FAIA							į	-0-	-0 -	-0-
Overseer Irwin Dorros, PhD		1	\vdash		├-	-	├	 		
Overseer		1						-0-	-0-	-0-
Jerome Drexler, PhD				┢┈	 	 	┼			
Overseer		1				1	İ	-0-	-0-	-0-
Caren L. Freyer-DeSouza								-0-	-0-	-0-
Overseer		1	<u> </u>	<u> </u>	↓_	ļ	▙			
John J. Fumosa Overseer	2.0	1						-0-	-0-	-0-
David C. Garfield		7	\vdash		1		1	-0-	-0-	-0-
Overseer		1		<u> </u>	<u> </u>		<u> </u>		-0-	

Part VII Section A. Officers, Directors, Tru	stees, Key	Emp	loye	es,	and	d Hig	hest	Compensated	Employees (cor	tinue	d)	
(A)	(B)	:		(0	•			(D)	(E)		(F)	
Name and title	Average hours per week	Individual trustee or director	6 Institutional trustee	Officer	Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	comp fro	timater nount of other pensation om the anization inization	of non eon ed
			ee			sated						
J. Robert Hillier, FAIA									-0-			-0-
Overseer		1	<u> </u>					-0-	-0-			
Patrick J. McGowan			1					-0-	-0-			-0-
Overseer	ļ	/		_	_		<u> </u>					
Raymond J. McGowan Overseer		,						-0-	-0-			-0-
James G. Medeiros		✓	-		├—	├-	├					
Overseer		1	ļ			ł		-0-	-0-			-0-
Vincent Naimoli		-	-	 	-	\vdash	 					
Overseer		1		ļ				-0-	-0-			-0-
John Nallin		Ť				†		_				
Overseer	<u> </u>	√		1	1	ì		-0-	-0-			-0-
George M. Newcombe, Esq. Overseer		1						-0-	-0-			-0-
John H. Olson		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	1	†	1	 	t					
Overseer		1						-0-	-0-			-0-
Veronica G. Pellizzi								0	-0-			
Overseer		1	_				L	-0-	-0-			-0-
Robert D. Polucki Overseer		1			Ì			-0-	-0-			-0-
Louis E. Prezeau							İ		-0-			-0-
Overseer		1						-0-	-0-			-0-
Teresa Truppi Prieto Overseer		.						-0-	-0-			-0-
Thomas V. Reilly	ļ	/	┼	₩		↓	+					
Overseer	-	1,						-0-	-0-			-0-
1b Total	<u> </u>	1 🗸	1_	1	1	1	Ļ	-0-	1,595,101			-0-
2 Total number of individuals (including thosorganization ► -0-	se in 1a) w	ho re	ceiv	ed i	nor	e tha	n \$			ation	from	
											Yes	No
3 Did the organization list any former office	er. director	or tr	uste	ee.	kev	emp	love	e, or highest (compensated			
employee on line 1a? If "Yes," complete S							-			3_	✓	
4 For any individual listed on line 1a, is the	sum of rep	ortab	le c	om	pen	satio	n ar	d other comp	ensation from	1		1
the organization and related organizations					? <i>If</i>	"Yes,	" co	mplete Sched	ule J for such			┼
ındıvidual							-			4	✓	+-
5 Did any person listed on line 1a receive services rendered to the organization? If '	or accrue "Yes." com	com	per Scl	ısatı hedi	ion ule	from <i>I for</i>	any suc	/ unrelated org h person	ganization for	5	 	1
Section B. Independent Contractors	,	,,,,,,,			4,0				· · · · ·	<u> </u>	L	
Complete this table for your five highest of compensation from the organization.	compensate	ed inc	dep	end	ent	contr	acto	ors that receive	ed more than \$1	00,00	0 of	
(A) Name and business ac	Idrocc						Τ	(B) Description of		Compe	C)	
RuffaloCody-Cedar Rapids, IA 52406-3018							-	<u>_</u>		Compe		
Rullalocody-cedar Rapids, IA 32400-3016								lanages Phon	atnon			7,912
							\perp					
			_				+					
2 Total number of independent contractors	- (including	thos	e in	1)	who	rece		d more than \$	100 000 in			
compensation from the organization ▶		03	J 111	•,			.,	. HOIO than φ	.00,000 111			

Part	VIII	Statement of Re	venue					
			,	-	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns Membership dues Fundraising events . Related organizations Government grants (contri All other contributions, gifts, g and similar amounts not include Noncash contributions include Total. Add lines 1a–1f	rants, ded above 1f	-0- -0- 627,045 -0- -0- 6,878,539 1,653,013	7,505,584			
Program Service Revenue	2a b c d e f	All other program service Total. Add lines 2a–2f	ce revenue ,	Business Code				
	3		Ludina dividanda		-0-			
		Investment income (incother similar amounts)			1,350,560	-0-	-0-	1,350,560
	4	Income from investment o			-0-	-0-	-0-	-0-
	5	Royalties	(i) Real	>	-0-	-0-	-0-	-0-
	ь	Gross Rents Less: rental expenses Rental income or (loss) Net rental income or (lo	-0- -0- -0-	-0- -0- -0-	-0-	-0-		.0-
	7a	Gross amount from sales of assets other than inventory	(i) Securities 27,986,120	(II) Other -0-				- 1
		Less cost or other basis and sales expenses .	33,957,979 (5,971,859)	-0- -0-			<u>.</u>	
		Gain or (loss) Net gain or (loss)	(0,971,009)		(5,971,859)	-0-	-0-	(5,971,859)
Other Revenue		Gross income from events (not including \$ of contributions reported See Part IV, line 18	d on line 1c).	129,494				
the	b	Less: direct expenses	b	310,174				
3		Net income or (loss) fro		vents ▶	(180,680)	(180,680)	-0-	-0-
	b	Gross income from gam See Part IV, line 19 Less: direct expenses.	a	-0- -0-				
		Net income or (loss) from	- •	ities . ▶	-0-	-0-	-0-	-0-
	ь	Gross sales of inverteurns and allowances Less: cost of goods so Net income or (loss) from	s a ld b	-0- ory	-0-	-0-	-0-	-0-
		Miscellaneous Rev	enue	Business Code				
	11a	BioMedical Showcas	e	611710	6,232	6,232	-0-	-0-
	b							
	C	All other revenue				 		
	e				6,232		-	
	12	Total Revenue. Add In 9c, 10c, and 11e	nes 1h, 2g, 3, 4,	, 5, 6d, 7d, 8c,	2,709,837		-0-	(4,621,299)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must complete coli	umn (A) but are not	required to comp	iete columns (B),	(C), and (D).
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	5,675,969	5,675,969		1 27 Hay 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				The state of the s
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6 7	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees):				
		11,321		11,321	
_	Management	11,021		11,021	
b	Legal	38.900		29 000	
	Accounting	30,900		38,900	
d	Lobbying	046 505			242
e	Professional fundraising services See Part IV, line 17	246,525			246,525
f	Investment management fees	299,961		299,961	
g	Other				
12	Advertising and promotion	11,265			11,265
13	Office expenses	1,078		567	511
14	Information technology				
15	Royalties			-	
16	Occupancy				
17	Travel	8,707			8,707
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials			-	
19	Conferences, conventions, and meetings .	27			27
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization.				
23	Insurance	5,106		5,106	
24	Other expenses. Itemize expenses not				
	covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)			• •	
а	Reimbursed payroll expenses	1,054,539		115,725	938,814
b	Pooled Income Fund-final distribution	15,435		15,435	
C					
d					
е	***************************************				
25 25	All other expenses Total functional expenses. Add lines 1 through 24f	7,368,833	5,675,969	487,015	1,205,849
26	Joint Costs. Check here ► ☐ If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet									
			(A) Beginning of year		En	(B) d of y	ear/				
	1	Cash—non-interest-bearing	-0-	1				-0-			
	2	Savings and temporary cash investments	5,756,596	2		5,	636,	394			
	3	Pledges and grants receivable, net	530,352	3			711,	383			
	4	Accounts receivable, net	213,195	4			221,	295			
	5	Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L.	-0-	5				-0-			
	6	Receivables from other disqualified persons (as defined under section									
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L	-0-	6				-0-			
ets	7	Notes and loans receivable, net	-0-	7				<u>-0-</u>			
Assets	8	Inventories for sale or use	-0-	8				-0-			
۹.	9	Prepaid expenses and deferred charges	-0-	9			<u>75,</u>	974			
	10a	Land, buildings, and equipment: cost basis 10a -0-	1 1								
	b	Less: accumulated depreciation. Complete			- 						
		Part VI of Schedule D	-0-					-0-			
	11	Investments—publicly traded securities	58,198,347	11			,218,				
	12	Investments—other securities. See Part IV, line 11	14,115,793	$\overline{}$		12	<u>,523,</u>				
	13	Investments—program-related. See Part IV, line 11	-0-	13				<u>-0-</u>			
	14	Intangible assets	-0-	14				-0-			
	15	Other assets. See Part IV, line 11	16,089		ļ			089			
	16					64	<u>,403,</u>				
	17	Accounts payable and accrued expenses	13,371		_			<u>-0-</u>			
	18	Grants payable	-0-					-0-			
	19	Deferred revenue			 			<u>-0-</u>			
	20	Tax-exempt bond liabilities		1	 			-0-			
ies	21 Escrow account liability. Complete Part IV of Schedule D										
Liabilities	22	Payables to current and former officers, directors, trustees, key									
jat		employees, highest compensated employees, and disqualified		 	 						
_		persons. Complete Part II of Schedule L		_	 			<u>-0-</u>			
	23	Secured mortgages and notes payable to unrelated third parties	1 -	+	ļ <u>.</u>			<u>-0-</u>			
	24	Unsecured notes and loans payable	-0-		 -			-0-			
	25	Other liabilities. Complete Part X of Schedule D	2,780,279	+	ļ <u> </u>		,540				
_	26	Total liabilities. Add lines 17 through 25	2,793,650	26	├	2	,540	,994			
seou		Organizations that follow SFAS 117, check here ▶ □ and complete lines 27 through 29, and lines 33 and 34.		<u> </u>		·	·· .]			
ia	27	Unrestricted net assets		27							
B	28	Temporarily restricted net assets		28	ļ						
Fund Bala	29	Permanently restricted net assets		29	ļ			,			
or Fu		Organizations that do not follow SFAS 117, check here $\blacktriangleright \square$ and complete lines 30 through 34.									
Net Assets or	30	Capital stock or trust principal, or current funds	14,367,253	30	1	11	,623	,012			
SSe	31	Paid-in or capital surplus, or land, building, or equipment fund	-0-	31				-0-			
ĕ	32	Retained earnings, endowment, accumulated income, or other funds	61,669,469	32		50),238	,996			
ě	33	Total net assets or fund balances	76,036,722	33		61	1,862	,008			
_	34	Total liabilities and net assets/fund balances	78,830,372	34		64	1,403	,002			
Pá	irt XI	Financial Statements and Reporting									
					_		Yes	No			
1	Acc	ounting method used to prepare the Form 990: Cash Accrua	al 🗌 Other		- 1						
2	a Wer	re the organization's financial statements compiled or reviewed by an in	dependent accountai	nt? .	.].	2a		✓_			
t) Wer	re the organization's financial statements audited by an independent acc	countant?		. [2b	✓_				
•	f "Y	es" to lines 2a or 2b, does the organization have a committee that assume	s responsibility for ove	rsight	of						
		audit, review, or compilation of its financial statements and selection of an i				2c	✓				
3		a result of a federal award, was the organization required to undergo ar		et fort	:hin	1		l			
_		Single Audit Act and OMB Circular A-133?			. [<u>3a</u>		✓			
_) If "\	res," did the organization undergo the required audit or audits?	<u> </u>	<u> </u>		3b		L			

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number Foundation at New Jersey Institute of Technology 22 1714037 Reason for Public Charity Status (All organizations must complete this part) (see instructions)

تنح		11000011	101 1 45110 011	unity Otatas (All Org	<u> </u>	113 111430	Compic	to tillo p	Jan C. / GC	C IIIOLI GO	1.01.0		
he				dation because it is: (
1	_			ches, or association			ibed ın s	ection 17	70(b)(1)(A)(i).			
2	닏			n 170(b)(1)(A)(ii). (Att									
3				ospital service organi									
4	Ш		search organizat me, city, and sta	tion operated in conji			spital des	cribed in	section	170(b)(1)	(A)(iii). Entei	r the	
5		An organizati	•	the benefit of a collect			ned or o	perated I	oy a gove	ernmental	unit describ	ed in	
6	\Box			ernment or governme	ntal unit i	described	l in secti	on 170(h	\(1)(A)(_{\(\)}				
7				receives a substantia				-			he general n	ubbc	
				1)(A)(vi). (Complete P		то обрро		901011111	orrical armi	01 110111	no gonorai p	, a D	
8		A community	trust described	in section 170(b)(1)((A)(vi). (C	omplete l	Part II.)						
9				receives: (1) more that									
		receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more tha											
			upport from gross investment income and unrelated business taxable income (less section 511 tax) from businesses cquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)										
_	$\overline{}$												
0	H			nd operated exclusive									
1	لبا	nurnoses of	one or more pub	nd operated exclusivolicly supported organ	ely for th	ie beneiii doscribos	t of, to p	eriorm ti	ne function	ons of, of	to carry ou	ut the	
		509(a)(3). Ch	eck the box tha	t describes the type	of suppoi	rtına oras	anization	and com	plete line	s 11e thr	a)(2). See se (ough 11h.	Cuon	
		a 🗌 Type				e III-Fund				_	Type III-Oti	her	
е				ify that the organizat									
		persons other	r than foundatio	n managers and other	than one	or more	publicly	supporte	d organiz	ations de	scribed in se	ection	
			section 509(a)(2).				•		_				
f		If the organi	zation received	a written determinate	on from	the IRS t	hat it is	a Type I	, Type II,	or Type	III supportin	ng	
		organization,	check this box										
9		Since Augus following per		the organization acce	pted any	gift or co	ontributio	n from a	ny of the				
				ndirectly controls, ening body of the supp				h person	s describ	ed in (ii)	Yes	No	
			-	rson described in (i) a							11g(ii)		
		(iii) A 35% c	ontrolled entity of	of a person described	l in (i) or	 (ii) above	 ?			·- · ·	11g(iii)	-	
h				ation about the organ				upports.					
(i)		e of supported janization	(ii) EIN	(iii) Type of organization (described on lines 1-9		organization sted in your		ou notify		s the	(vii) Amount		
	٠. ١	juzution		above or IRC section		document?	col (i)	nization in of your		ion in col zed in the	support		
				(see instructions))		r		oort?	 	S?			
					Yes	No	Yes	No	Yes	No			
			<u> </u>							ļ <u>-</u>			
									-				
													
						t I							
							ļ	†	 	<u> </u>			

Par	Support Schedule for Org (Complete only if you check	anizations D	escribed in on line 5, 7, o	Sections 17 or 8 of Part I.	0(b)(1)(A)(iv))	and 170(b)(1)	(A)(vi)
Sec	tion A. Public Support						
	lendar year (or fiscal year beginning in) 🕨	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	47,527,795	5,367,721	6,649,069	10,521,707	7,505,584	77,571,876
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1-3	47,527,795	5,367,721	6,649,069	10,521,707	7,505,584	77,571,876
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)				7 1		3,853,825
6	Public support. Subtract line 5 from line 4.	1,4		, ,,,,			73,718,051
	tion B. Total Support	·					
	lendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7	Amounts from line 4	47,527,795	5,367,721	6,649,069	10,521,707	7,505,584	77,571,876
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	648,530	1,106,087	1,462,388	1,494,495	1,350,560	6,062,060
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10 .	<u> </u>	<u>L</u>	<u> </u>	L		83,633,936
12	Gross receipts from related activities, etc					12	3,615,148
13	First five years. If the Form 990 is for organization, check this box and stop he	re <u>.</u>	<u> </u>	nd, third, fourtl	h, or fifth tax y	ear as a section	on 501(c)(3)
	tion C. Computation of Public Su						88.14 %
14	Public support percentage for 2008 (line		•			14	
15	Public support percentage from 2007 Sc					15	
16a	33%% support test—2008. If the organiand stop here. The organization qualifies	s as a publicly s	supported orga	nızation , ,			▶ ☑
b	331/4 % support test—2007. If the organic box and stop here. The organization qua						
17a	10%-facts-and-circumstances test — 20 more, and if the organization meets the "facts-and-circum organization meets the "facts-and-circum	acts-and-circur	mstances" test,	check this box	and stop here	. Explain ın Part	IV how the
	10%-facts-and-circumstances test – 2007 more, and if the organization meets the "organization meets the "facts-and-circumstance"	facts-and-circun ances" test. The	nstances" test, organization qu	check this box alifies as a publ	and stop here. icly supported or	Explain in Part ganization .	IV how the
18	Private foundation. If the organization did	d not check a bo	ox on line 13, 16	6a, 16b, 17a, or	17b, check this	box and see ins	structions 🕨 🗌

•							
	t III Support Schedule for Organ (Complete only if you checke)(2)		Page 3
Sec	tion A. Public Support	<u> </u>			 		
	lendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1-5	· · · · · · · · · · · · · · · · · · ·					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6)						
Sec	tion B. Total Support		•	· 		<u> </u>	
Ca	alendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9 10a	Amounts from line 6						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
с 11	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						1
14	First five years. If the Form 990 is for organization, check this box and stop						ion 501(c)(3) ▶ □
Sec	tion C. Computation of Public Su	pport Perce	entage				
	Public support percentage for 2009 (lin					15	0/

support percentage for 2008 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2007 Schedule A, Part IV-A, line 27g 16 % Section D. Computation of Investment Income Percentage Investment income percentage for 2008 (line 10c, column (f) divided by line 13, column (f)) . % 17 17 18 % 18 Investment income percentage from 2007 Schedule A, Part IV-A, line 27h 19a 331/3 % support tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 331/3 %, and line 17 is not more than 33½ %, check this box and stop here. The organization qualifies as a publicly supported organization ▶ 331/3 % support tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3 %, and line 18 is not more than 331/2 %, check this box and stop here. The organization qualifies as a publicly supported organization 🕨 🔲 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions > Schedule A (Form 990 or 990-EZ) 2008

Schedule A (F	orm 990 or 990-EZ) 2008	Page Page	4
Part IV		art II, line 10; structions)	;
			. .
	,		
			
		····	

	······································		
			-
			••••

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Inspection Employer identification number Name of the organization 1714037 22 : Foundation at New Jersey Institute of Technology Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) . Aggregate value at end of year . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of an historically important land area Preservation of land for public use (e.g., recreation or pleasure) Preservation of a certified historic structure ☐ Protection of natural habitat ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a 2b 2c c Number of conservation easements on a certified historic structure included in (a) . . . 2d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶\$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:

Page	2
Page	2

Par	t-III Organizations Maintaini	ng Collections o	of Art, Historica	l Treasures, o	r Other Similar	Assets (continued)
3	Using the organization's acquisition, collection items (check all that apply		ther records, che	eck any of the fo	llowing that are a	significant use of its
а	Public exhibition		d 🔲 l	oan or exchang	e programs	
b	Scholarly research		е 📙 (Other		
С	Preservation for future generat	ions				
4	Provide a description of the organiz Part XIV.	ation's collections	and explain how	v they further th	e organization's e	xempt purpose in
5	During the year, did the organization sassets to be sold to raise funds rather	solicit or receive do than to be mainta	nations of art, his ined as part of th	storical treasures, e organization's	or other similar collection?	. 🔲 Yes 🗌 No
Par	Escrow and Custodial A IV, line 9, or reported an				wered "Yes" to F	form 990, Part
					s or other assets i	not Yes No
b	If "Yes," explain the arrangement in	Part XIV and com	plete the followi	ng table:		
						Amount
С		. .			1c	
d	Additions during the year				1d	
е	Distributions during the year				1e	
f	Ending balance				1f	
b	Did the organization include an amount "Yes," explain the arrangement in	Part XIV.	· · · · · · · · · · · · · · · · · · ·		· · · · · ·	. Yes No
Par	t V Endowment Funds. Co	mplete if the org	anization ansv	vered "Yes" to	Form 990, Part	
		(a) Current year	(b) Prior year	(c) Two years ba	ck (d) Three years ba	ack (e) Four years back
1a	Beginning of year balance	72,314,140	70,713,616		ي تري تريد پيرسل ا	
b	Contributions	4,184,524	7,117,532			
c	Net investment earnings, gains, and losses	(15,436,944)	(2,909,352	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	· · · · · · · · · · · · · · · · · · ·	一切 () () () () () () () () () (
d	Grants or scholarships	(1,937,344)	(1,352,145		-34	AND THE RESERVE
	Other expenditures for facilities	- 3	<u> </u>			COLDECTOR
	and programs	(1,082,548)	(867,426	1 3 4 7 2		Service Control
f	Administrative expenses	(299,961)	(388,085		· · · · · · · · · · · · · · · · · · ·	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	End of year balance	57,741,867	72,314,140			14 161
2	Provide the estimated percentage of	of the year end bal	lance held as:			
а	Board designated or quasi-endown	nent ▶1	<u>6</u> %			
b	Permanent endowment ▶	84 %				
С	Term endowment ▶ 0. %	6				
За	Are there endowment funds not in the	e possession of th	ne organization th	at are held and	administered for th	ne
	organization by:					Yes No
	(i) unrelated organizations					3a(i) ✓
						. 3a(ii)
_	If "Yes" to 3a(ii), are the related org	anizations listed a	is required on So	hedule R?		. 3b
4	Describe in Part XIV the intended u					
Pai	t VI Investments—Land, Bu	uildings, and Eq	uipment. See	Form 990, Par	t X, line 10.	,
	Description of investment	(a) Cost or ot (investm		ost or other sis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land					
b	Buildings					
С	Leasehold improvements					
đ	Equipment					
	Other	<u> </u>				
Tota	I. Add lines 1a through 1e (Column (d)	must equal Form 9	90, Part X, colum	n (B), line 10(c).)		L

Ochedule D (r Ohr 330) 2003		<u> </u>	rage 0
Part-VII Investments—Other Securities	. See Form 990, Part X,	line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year man	ition rket value
Financial derivatives			
Closely-held equity interests			
Other			
Pine Grove Partners LP- Hedge Fund		End of year market value	
Ironwood Int'l LTD Hedge Fund	3,635,447	End of year market value	
Weatherlow Fund - Hedge Fund		End of year market value	
Hancock Timber-Natural Resources Timber		End of year market value	
Hamilton Lane-Pvt Equity Fund of Funds		End of year market value	
Penn Square Global Real Estate-Real Estate		End of year market value	
Metropolitan Realty IV-Real Estate	119,661	End of year market value	
Goldman Sachs-Pvt Equity Distressed Sec	69,121	End of year market value	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12.)	12,523,654		
Part VIII Investments—Program Related		line 13	
(a) Description of investment type	(b) Book value	(c) Method of value	ation
(a) besorption of investment type	(b) book value	Cost or end-of-year ma	
T. 1. (0.1 1.1 1.5 1.00 D. 1.V. 1. (0.1 1.0)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13) ► Part IX Other Assets. See Form 990, Pa	M V line 45	<u> </u>	
Part IX Other Assets. See Form 990, Pa	(a) Description		(b) Pook value
	(a) Description		(b) Book value
	· · · · · · · · · · · · · · · · · · ·		
Total. (Column (b) must equal Form 990, Part X, col.		<u> </u>	
Part X Other Liabilities. See Form 990,	Part X, line 25.		
1. (a) Description of liability	(b) Amount		
Federal income taxes			
Gift Annuity Fund	2,096,47		San San San San San San San San San San
Charitable Remainder Unitrusts	444,51	6	是 解析 持续分
	ļ	- proposed of the same of the	
			的。對於的關鍵
			
	 		The state of the s
		⊣	me management of the second
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25)	2,540,99	<u>a</u>	•
	2,370,33	<u> </u>	

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

Dat	Reconciliation of Change in Net Assets from Form 990		15:		
-Pai	Reconciliation of Change in Net Assets from Form 990	to Audite			
1	Total revenue (Form 990, Part VIII, column (A), line 12)		· · · · ⊢	1	2,709,837
2	Total expenses (Form 990, Part IX, column (A), line 25)		\cdots	2	7,368,833
3	Excess or (deficit) for the year. Subtract line 2 from line 1		· · · · -	3	(4,658,996)
4	Net unrealized gains (losses) on investments		· · · · ⊢	4	(9,515,718)
5	Donated services and use of facilities		· · · · -	5	-0-
6	Investment expenses		· · · · ⊢	6	-0-
7	Prior period adjustments		· · · · 	7	-0-
8	Other (Describe in Part XIV.)		· · · · 	8	-0-
9	Total adjustments (net). Add lines 4 through 8		· · · · 	9	(9,515,718)
10	Excess or (deficit) for the year per audited financial statements. Comb **T XII** Reconciliation of Revenue per Audited Financial Sta				(14,174,714)
			With Revenue		(6,795,668)
1	Total revenue, gains, and other support per audited financial statement	nts		1	(0,793,000)
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	10-1	(9,515,718)	د) سخة	
а	Net unrealized gains on investments	2a 2b	(9,515,716)	,	
b	Donated services and use of facilities		-0-	J. (3)	•
C	Recoveries of prior year grants	1	-0- -0-	٠.	
d	Other (Describe in Part XIV.)		<u>_</u>	2e	/0 E4E 740\
е	Add lines 2a through 2d			3	(9,515,718)
3	Subtract line 2e from line 1	1		3	2,720,050
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	40	200.064	3	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a 4b	299,961		
b	Other (Describe in Part XIV.)		(310,174)	4c	(10,213)
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
	t XIII Reconciliation of Expenses per Audited Financial S		With Evnence		2,709,837
		Latement	VIIII Expense	1 1	7,379,046
1	Total expenses and losses per audited financial statements	• • •		 	7,010,040
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	2a	-0-	75,2	
a	Donated services and use of facilities		-0-	1.4	1
D	Prior year adjustments	2c	-0-	13	
C	Other losses	2d	-0-	• • • • •	1
d	Other (Describe in Part XIV.)	· · · · · · · · · · · · · · · · · · ·		2e	
e	Add lines 2a through 2d	•		3	7,379,046
3 4		i 'i'			
•	Amounts included on Form 990, Part IX, line 25, but not on line 1:	4a	299,961	2.5	′
a	Investment expenses not included on Form 990, Part VIII, line 7b .	4b	(310,174)	-1 ′	*
b	Other (Describe in Part XIV.)		(310,114)	4c	(10,213)
5	Add lines 4a and 4b	 L line 18)		5	7,368,833
	t XIV Supplemental Information	1, 11110 10.7	<u> </u>		1 7,500,005
and	aplete this part to provide the descriptions required for Part II, lines 3, 5 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4 part to provide any additional information.	b; and Par	t XIII, lines 2d and	d 4b.	•
Pa	t V, Line 4 - Endowment investments are invested in perpetuity. Ti				
	ends to use the realized income and appreciation for the purposes				
	signated by the Board of Overseers for quasi endowments.				
Pa	rts XII and XIII Line 4b Other - Reclassification of Fundraising Even				
					•••••••
		. 		. 	***********************

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

2009

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open To Public

OMB No 1545-0047

Foundation at New Jersey Institute of Technology 22 1714037 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. a Mail solicitations e Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations g ✓ Special fundraising events d In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Ves No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (or retained by) fundraiser listed in (vi) Amount paid to (or retained by) (i) Name of individual (ii) Activity (iii) Did fundraiser have (iv) Gross receipts custody or control of contributions? or entity (fundraiser) from activity organization col (i) Yes No RuffaloCody **Phonathon** 295,077 147,912 147,165 Michelle Hickey **Devel Officer** 54,000 712,505 766,505 **Changing Our World** 20,000 -0-Campaign Mg -0-Gala Ideas, LLC 6,000 **Event Coord** -0--0-1,061,582 227.912 859,670 3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing. New Jersey

Pá	rt (I	Fundraising Events. Comore than \$15,000 on F	omplete if the organiza form 990-EZ, line 6a. L	tion answered "Yes" to ist events with gross re	o Form 990, Part IV, lir eceipts greater than \$	ne 18, or 5,000.	repo	rted	
Φ			(a) Event #1 Celebration Gala (event type)	(b) Event #2 Turner Golf Outing (event type)	(c) Other events 9 (total number)	(add col	tal eve (a) th	rough	
Revenue	1	Gross receipts	370,535	154,770	231,234			756,	539
Œ	2	Less: Charitable contributions	313,954	126,600	186,491	-	<u>-</u> <u>.</u>	627,	045
		minus line 2)	56,581	28,170	44,743			129,	494
	4	Cash prizes	-0-	-0-	-0-				-0-
	5	Noncash prizes	-0-	6,088	4,641			10,	729
ses	6	Rent/facility costs	-0-	-0-	-0-				-0-
Direct Expenses	7	Food and beverages	33,420	50,755	63,244	! 		147,	419
Direct	8	Entertainment	14,375	-0-	1,600			15,	,975
_	9	Other direct expenses	61,893	23,133	51,025			136,	,051
	10 11	Direct expense summary. Ad Net income summary. Comb	ld lines 4 through 9 in co ine line 3, column (d), a	olumn (d)	>	(310,1 (180,6	
Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported than \$15,000 on Form 990-EZ, line 6a.									
nue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo-	(c) Other gaming	(d) To		ning (a	
Revenue	1	Gross revenue							
ses	2	Cash prizes							
Direct Expenses	3	Noncash prizes							_
Direct	4	Rent/facility costs							
	5	Other direct expenses .				ļ			
	6	Volunteer labor	☐ Yes% ☐ No	☐ Yes% ☐ No	│				
	7	Direct expense summary. Ac	dd lines 2 through 5 in c	olumn (d)		(
	8	Net gaming income summar	y. Combine line 1, colur	mn d, and line 7		<u> </u>			
9	En	ter the state(s) in which the c	organization operates d	amino activities:		ſ		Yes	No
ŧ	ı İs	the organization licensed to o					9a	" .	
							, , ,		,
10a		ere any of the organization's 'Yes," explain:	gaming licenses revoke	d, suspended or termi	nated during the tax ye	ar?	10a	J	
		·						- ° ° •	
11 12		es the organization operate of the organization a grantor, b			f a partnership or other	 r entitv	11		-
	foi	med to administer charitable	gaming?		,		12		

3	sched	dule G (Form 990 or 990-EZ) 2009			Pa	age 3
a The organization's facility 13a 96 13b 13b 96 13b					Yes	No
a The organization's facility b An outside facility 13b %6 15a (13b %6) 15a (1	3	Indicate the percentage of gaming activity operated in:	}			
Address ► Address ► If "Yes," enter the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of gaming revenue received by the organization \stress \stress and the amount of paming revenue received by the organization \stress \stress and the amount of manual treasure and the amount of paming revenue received by the organization \stress \stress and the amount of paming revenue received by the organization \stress \stress and the amount of paming revenue received by the organization \stress \stress and the amount of paming revenue received by the organization \stress and the amount of paming revenue received by the organization \stress \stress and the amount of paming revenue received by the organization of paming revenue? If a left the name and address of the third party \stress \stress and the organization receives gaming revenue? If a left the name and address of the third party \stress \stress and the organization receives gaming revenue? If a left the name and address of the third party \stress and the organization receives gaming revenue? If a left the name and address of the third party \stress and the organization receives gaming revenue? If a left the name and address of the third party \stress and the organization receives gaming revenue? If a left the name and address of th	а	The organization's facility	<u> </u>	- 1	·]	į.
Enter the name and address of the person who prepares the organization's gaming/special events books and records: Name ▶	b	An outside facility	y %	ان ج	1	~ .
Name ▶			cial events books	4	3 2	\$
Address ►				44	作为	-
Address ►				4	-). (g	# 12 ·
Does the organization have a contract with a third party from whom the organization receives gaming revenue? If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party: Name ▶		Name ▶		77		<u>.</u>
Does the organization have a contract with a third party from whom the organization receives gaming revenue? If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party: Name ▶				, 't		2,44 Ta
revenue? b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ Gaming manager information: Name ▶ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor If Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		Address >				
revenue? b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ Gaming manager information: Name ▶ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor If Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations					341	'
revenue? b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ Gaming manager information: Name ▶ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor If Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations	5a	Does the organization have a contract with a third party from whom the organization	receives gaming			
amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ Gaming manager information: Name ▶ Description of services provided ▶ Director/officer □ Employee □ Independent contractor If Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		revenue?		15a		
C If "Yes," enter name and address of the third party: Name ▶	b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the	. 1		
Name ►		amount of gaming revenue retained by the third party ▶ \$,	3 34.0	
Address Gaming manager information: Name Gaming manager compensation Description of services provided Director/officer Employee Independent contractor Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations	C	If "Yes," enter name and address of the third party:		1		
Address Gaming manager information: Name Gaming manager compensation Description of services provided Director/officer Employee Independent contractor Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations				1,3	- 6	Sec.
Name ►		Name ►			43	, N
Name ►				7.	起到	3
Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor If Mandatory distributions: a is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		Address >		100 m		
Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor If Mandatory distributions: a is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations	16	Gaming manager information:		1,27		12.
Gaming manager compensation ▶ \$ Description of services provided ▶ Independent contractor If Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		Canning manager imormation.			41.2	
Gaming manager compensation ▶ \$ Description of services provided ▶ Independent contractor If Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations				3		
Description of services provided Director/officer		Name ▶		1	1	vt
Description of services provided Director/officer				244		1,34
Director/officer		Gaming manager compensation ▶ \$, ,	1 1 -	١,
Director/officer Employee Independent contractor Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations				.	4	· .
Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		Description of services provided ▶		\		
Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations				,	*	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		☐ Director/officer ☐ Employee ☐ Independent contractor		- 1		٠.
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations		Mandatan, datah Arma		Ĭ,	15 mm	
retain the state gaming license?	-	· · · · · · · · · · · · · · · · · · ·				
b Enter the amount of distributions required under state law to be distributed to other exempt organizations	а	, -	• .	175		
	L .			1/a	<u> </u>	
	D		mpt organizations			

Schedule G (Form 990 or 990-EZ) 2009

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations, Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

OMB No. 1545-0047	Ones to Date
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Inspection

ŝ further growth and (h) Purpose of grant or assistance development of Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Employer identification number Support the 1714037 ✓ Yes ÷ university programs. Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance Gifts in Kind 22 (f) Method of valuation (book, FMV, appraisal, other) FIS S 1,579,156 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (e) Amount of non-cash assistance (d) Amount of cash grant 4,096,813 Part IV and Schedule I-1 (Form 990) if additional space is needed Enter total number of section 501(c)(3) and government organizations (c) IRC section if applicable the selection criteria used to award the grants or assistance? General Information on Grants and Assistance 115(a)(2) Foundation at New Jersey Institute of Technology 22-6000910 (p) EIN New Jersey Institute of 1 (a) Name and address of organization 323.Martin Luther King Blvd... Newark, N.J 07102-1982 or government Name of the organization Technology Part II Part I

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations

Cat. No. 50055P

Schedule I (Form 990) 2009

⁵age 2

Schedule I (Form 990) 2009

(f) Description of non-cash assistance Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. Part I General Information on Grants and Assistance Line 2 - Foundation at New Jersey Institute of Technology reviews all expenditures of grant funds made by Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. Method of valuation (book, FMV, appraisal, other) e New Jersey Institute of Technology to ensure that the funds are used in compliance with the grant terms. (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance Part IV Part III

Schedule 1 (Form 990) 2009

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990,

1714037

Employer identification number

22

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Name of the organization

Foundation at New Jersey Institute of Technology

Part IV, line 23. ▶ Attach to Form 990. ▶ See separate instructions.

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Housing allowance or residence for personal use Payments for business use of personal residence ☐ Travel for companions ☐ Tax indemnification and gross-up payments Health or social club dues or initiation fees ☐ Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. ☑ Written employment contract à ☐ Compensation committee ☐ Independent compensation consultant ☑ Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b 4c c Participate in, or receive payment from, an equity-based compensation arrangement?. If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?............ 5a 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a a The organization?............... **b** Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed. Schedule J (Form 990) 2009
Part II Officers,

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

	<u>(a)</u>	(B) Breakdown of	W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(j)(a)	reported in prior Form 990 or Form 990-EZ
	 -	¢	¢	þ	÷	¢	¢	þ
Robert A. Altenkirch (ii)		453,505	26,000	13,591	75,000	-0-	598,096	-0-
		¢	¢	Ģ	¢	÷	-0-	÷
Henry A. Mauermeyer		265,442	Ģ	11,359	-0-	-0-	276,801	수
		φ	¢	Ģ	-0-	÷	-0-	-0-
Donaid H. Sebastian		240,069	÷	9,022	-0-	-0-	249,091	Φ
		Ġ	Ġ	Ģ	ġ.	- 0-	-0-	÷
Charles K. Dees, Jr.		234,701	¢	18,434	-0-	-0-	253,135	Ġ
		¢	Ģ	÷	-0-	- 0-	-0-	-o-
Priscilla Nelson		281,896	Ġ	11,082	-0-	-O-	292,978	9
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9)	9							1
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SCHEDULE J-2 (Form 990)

Continuation Sheet for Form 990

OMB No. 1545-0047

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the Organization

Employees

► See the Instructions for Form 990.

Employer identification number

Foundation at New Jersey Institute of Technology 22 1714037

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated

Employees						-			Т	
(A)	(B)	D4.	/-		C)	45-4	L A	(D)	(E)	(F) Estimated
Name and title	Average hours per week	Individual trustee or director	nstitutional trustee	Officer	a Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
Philip L. Rinaldi				-	_	8				
Overseer		/		1				-0-	-0-	-0-
John W. Seazholtz Overseer		1						-0-	-0-	-0-
Richard S. Bowles, III, PhD				Ι-	T					
Overseer		✓		ļ		1	ł	-0-	-0-	-0-
Stephanie Tonic										
Overseer		V			L	<u>.</u>		-0-	-0-	0-
Martin Tuchman					Γ		Γ			
Overseer		1			ļ_		<u> </u>	-0-	-0-	-0-
Michael A. Wall								1		
Overseer		1						-0-	-0-	-0-
Derish M. Wolff										
Overseer	<u></u>	/	<u> </u>				<u> </u>	-0-	-0-	-0-
Gabriel P. Caprio				1				Į		
Overseer]	1	<u> </u>		L			-0-	-0-	-0-
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SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

NonCash Contributions

> To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

▶ Attach to Form 990.

OMB No. 1545-0047

Open To Public Inspection

Employer identification number Foundation at New Jersey Institute of Technology 1714037 Part I Types of Property (d) Method of determining (a) (b) (c) Check if Number of contributions Revenues reported on applicable Form 990, Part VIII, line 19 revenues Art-Works of art 2 Art-Historical treasures . . 3 Art---Fractional interests Books and publications Clothing and household goods Cars and other vehicles 6 Boats and planes . . . 7 8 Intellectual property 4 13,192 FMV 9 Securities—Publicly traded 10 Securities-Closely held stock . Securities—Partnership, LLC. or trust interests 12 Securities—Miscellaneous Qualified conservation contribution (historic structures) Qualified conservation 14 contribution (other) Real estate-Residential . . 15 Real estate—Commercial . . 16 17 Real estate—Other Collectibles . . 18 Food inventory 19 Drugs and medical supplies . 20 21 Taxidermy 22 Historical artifacts Scientific specimens 23 Archeological artifacts . . . 24 Other ▶ (.Software...) 25 1,435,051 **FMV** 1 Other ▶ (Facil-Renovation) 118,881 **FMV** 26 27 Other ▶ (Events-catering.) 10 65,272 **FMV** 28 Other ► (. Newspaper Ads..) 1 20,617 **FMV** Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a b If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard 1 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a b If "Yes," describe in Part II. If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II

Schedule M (F	orm 990) 2008 Page 2
Part II	Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.
Part I, Col	umn (b) represents the number of contributions
Part I, Line	32a- Foundation at New Jersey Institute of Technology uses the services of Wachovia Bank, N.A. to process
the sale of	all gifts of marketable securities.
	•••••••••••••••••••••••••••••••••••••••
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SCHEDULE O (Form 990)

Supplemental Information to Form 990

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

Foundation at New Jersey Institute of Technology

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Inspection

1714037

Employer identification number

22

Form 990, Part III - Statement of Program Service Accomplishments - Line 4d Other program services include the
following grants to New Jersey Institute of Technology:
1) Research and program grants totaling \$334,983 were awarded to support various research projects conducted by
research faculty.
2) Construction grants totaling \$238,952 were awarded to support the renovation of an athletic facility and other projects.
3) Academic Support grants totaling \$175,140 were awarded to support Deans' activities.
4) Public Service grants totaling \$64,186 were awarded to support lectures and pre-college and other programs.
5) Institutional Support grants totaling \$20,840 were awarded to support advertising and public relations activities.
Form 990, Part VI - Governance, Management, and Disclosure, Section A, Governing Body and Management, Line 10 -
Form 990 is prepared by New Jersey Institute of Technology and reviewed by the Assistant Treasurer and Secretary of
the Board. A copy of the Form 990 is provided to the Audit and Finance Committee of the Board prior to its filing.
Form 990, Part VI - Governance, Management, and Disclosure, Section B, Policies, Line 12c - Annually there is an
outreach to all officers, overseers, and key employees to have them disclose interests that could give rise to conflicts.
Form 990, Part VI - Governance, Management, and Disclosure, Section B, Policies, Line 15b - Compensation of the
President and other officers or key employees of Foundation at New Jersey Institute of Technology is established by
New Jersey Institute of Technology, the employer of record. Compensation levels are established within competitive
ranges determined via comparison with other similar organizations and local market conditions.
Form 990, Part VI - Governance, Management, and Disclosure, Section C, Disclosure, Line 19 - Foundation at New Jersey
Institute of Technology makes its governing documents, conflict of interest policy, and financial statements available
to the public upon request.

SCHEDULE R (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Identification of Disregarded Entities

Part I

Foundation at New Jersey Institute of Technology

Related Organizations and Unrelated Partnerships

Open to Public Inspection

OMB No. 1545-0047

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. See separate instructions. Employer identification number 1714037

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(F)
Direct controlling
entity (F)
Direct controlling entity ۲ Public chanty status (if section 501(c)(3)) (E) End-of-year assets (D) Exempt Code section 115(a)(2) (D) Total income Legal domicile (state or foreign country) Legal domicile (state or foreign country) **New Jersey** Research University Primary activity Primary activity Identification of Related Tax-Exempt Organizations --323 Martin Luther King Blvd, Newark, NJ 07402-1982-----------(A)Name, address, and EIN of related organization (A)Name, address, and EIN of disregarded entity Part III

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

Schedule R (Form 990) 2008

Name, address, and EN of related Organizations Taxable as a Corporation or Trust Parameter Prince Part III Identification	Identification of Related Organizations Taxal	anization	s Taxable as a	ble as a Partnership							
Identification of Related Organizations Taxable as a Corporation or Trust (A) Name, address, and EN of nelated organization (C) (C) (C) (C) (C) (C) (C) (C	(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign	(D) Direct controlling entity	(E) Predominant income (related, investment, unrelated)		<u> </u>	(G) Share of end-of-year assets	(H) Disproportionate allocations?	Code V.—UBI amount in box 20 of Schedule K-1 (Form 1065)	(J) General or managing partner?
Identification of Related Organizations Taxable as a Corporation or Trust Identification of Related Organizations Taxable as a Corporation or Trust (A) (B) (C) (D) (E) (C) (C									Yes No		Yes No
Identification of Related Organization Primary activity (state or fronte) Primary activity (state or fronte) Primary activity (state or frongen country) Primary activity (state or fronte)											
Identification of Related Organizations Taxable as a Corporation or Trust (A) (B) (C) (C						i 					
Identification of Related Organizations Taxable as a Corporation or Trust Identification of Related Organization (B)										į .	
Identification of Related Organizations Taxable as a Corporation or Trust Identification of Related Organization Primary activity (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C											
Identification of Related Organizations Taxable as a Corporation or Trust (A) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C											
Identification of Related Organizations Taxable as a Corporation or Trust (B) (C) (D) (E) Name, address, and ElN of related organization Primary activity (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C											
Identification of Related Organizations Taxable as a Corporation or Trust (A) (B) (C) (D) (E) (E) (D) (E) (D) (E) (E) (D) (E) (E) (E) (E) (E) (E) (E) (E) (E) (E											
(E) (C corp. S corp. foreign country) Frimary activity Legal domicile Direct controlling Type of entity (State or foreign country) Foreign country) Toreign country)	 	of Related Orga	Inizations	Taxable as a	Corporation or	. Trust					
	(A) Name, address, and EIN	of related organization		(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income		(G) Share of end-of-year assets	(H) Percentage ownership
										į	
										Schedule R (Form 990) 2008	990) 2008

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Part V Transactions With Related Organizations

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647,837	0	New Jersey Institute of Technology
1,054,539	د	New Jersey Institute of Technology
0	£	New Jersey Institute of Technology (3)
400,000	S	New Jersey Institute of Technology (2)
5,675,969	q	New Jersey Institute of Technology
Amount involved	(B) Transaction type (a–r)	(A) Name of other organization(s)
nsaction thresholds.	relationships and transaction thresholds.	
1q /		
10 V		Reimbursement paid to other organization for expenses
v		n Sharing of paid employees
E .		Performance of services or membership or fundraising solicitations by other organization(s)
+ = +		other
1:		
i=		in Exchange of assets
1 t		
10		f Sale of assets to other organization(s)
, ,		
10		
1d /		
10 /		
1b <		
19	ın Parts II–IV?	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?
No.		Party Transactions With Related Organizations

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(6)	3	6	6	9	9	3
Name, address, and EIN of entity	Primary activity		Are all partne	Share of	Disproportionate		General or
		(state or foreign country)	section 501(c)(3) organizations?	end-of-year assets	allocations?	amount in box 20 of Schedule K-1 (Form 1065)	managing partner?
			Yes No		Yes No		Yes No
							-
							_
							:
						Schedule R (Form 990) 2008	n 990) 2008