



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



CISLJP3QRN

Process as original

Amended

3/29

Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

2008

0906

Open to Public Inspection

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2008 calendar year, or tax year beginning 07/01, 2008, and ending 06/30, 20 09

- B Check if applicable: Address change, Name change, Initial return, Termination, Amended return, Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization BARNARD COLLEGE, Doing Business As, Number and street (or P.O. box if mail is not delivered to street address) Room/suite, 3009 BROADWAY, City or town, state or country, and ZIP + 4 NEW YORK, NY 10027

D Employer identification number 13 : 1628149, E Telephone number (212) 854-7732, G Gross receipts \$ 283,481,777

F Name and address of principal officer: Gregory N Brown, 3009 Broadway, New York, NY 10027

H(a) Is this a group return for affiliates? Yes No, H(b) Are all affiliates included? Yes No, H(c) Group exemption number

I Tax-exempt status: 501(c) (3) (insert no.) 4947(a)(1) or 527

J Website: www.barnard.edu

K Type of organization: Corporation Association Other

L Year of formation: 1889 M State of legal domicile: NY

Part I Summary

Table with 3 columns: Description, Prior Year, Current Year. Rows include: 1 Briefly describe the organization's mission..., 2 Check this box..., 3 Number of voting members..., 4 Number of independent voting members..., 5 Total number of employees..., 6 Total number of volunteers..., 7a Total gross unrelated business income..., 7b Net unrelated business income..., 8 Contributions and grants..., 9 Program service revenue..., 10 Investment income..., 11 Other revenue..., 12 Total revenue..., 13 Grants and similar amounts paid..., 14 Benefits paid..., 15 Salaries, other compensation..., 16a Professional fundraising fees..., 16b Total fundraising expenses..., 17 Other expenses..., 18 Total expenses..., 19 Revenue less expenses..., 20 Total assets..., 21 Total liabilities..., 22 Net assets or fund balances.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer Gregory N Brown, Date 3-23-12, Type or print name and title Gregory N Brown, Chief Operating Officer

Paid Preparer's Use Only: Preparer's signature, Date, Check if self-employed, Preparer's identifying number, Firm's name (or yours if self-employed), address, and ZIP + 4, EIN, Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2008)

Cis Image - Do Not Correspond for Signature

6 NEGATIVE 04B.001

RECEIVED MAR 25 2012

RECEIVED MAR 29 2012 OGDEN, UT

SCANNED MAY 08 2012

Statute searched by ICT TE

Part III Statement of Program Service Accomplishments (see instructions)

1 Briefly describe the organization's mission:
See Schedule O for Barnard College's mission statement.
.....
.....

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No
If "Yes," describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 95,929,201 including grants of \$ 27,411,142) (Revenue \$ 85,720,159)
Post-Secondary Education: A Barnard education provides women with the tools and techniques needed to think critically and act effectively in the world today. It fosters a respect for learning, an aptitude for analysis, and a competence in the demanding disciplines of the liberal arts and sciences. By virtue of its special mission and location, Barnard women strengthen their insight into interconnected worlds of knowledge and experience and bolster their confidence in forging ahead with their ideas, well-prepared and unafraid.
.....
.....
.....

4b (Code:) (Expenses \$ 28,179,850 including grants of \$ 0) (Revenue \$ 24,714,531)
Auxiliary Enterprises - Provides services to students for a fee that is directly related to, although not necessarily equal, to the cost of the services. This category includes Housing, Dining Services, Health and Counseling Services, and Summer Program.
.....
.....
.....

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)
.....
.....
.....
.....
.....

4d Other program services. (Describe in Schedule O.)
(Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0)

4e Total program service expenses ▶ \$ 124,109,051 (Must equal Part IX, Line 25, column (B).)

Part IV Checklist of Required Schedules

	Yes	No	
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	✓	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	2	✓	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		✓
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		✓
5 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6 Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		✓
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		✓
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	✓	
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		✓
10 Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	✓	
11 Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	✓	
12 Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	✓	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	✓	
14a Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		✓
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		✓
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		✓
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16	✓	
17 Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	✓	
18 Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	✓	
19 Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		✓
20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		✓
21 Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		✓
22 Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	✓	
23 Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	✓	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a	✓	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		✓
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		✓
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		✓
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		✓
b Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b	-	-
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		✓
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		✓

Part IV Checklist of Required Schedules (continued)

	Yes	No
28 During the tax year, did any person who is a current or former officer, director, trustee, or key employee:		
a Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV		✓
b Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV		✓
c Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV		✓
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	✓	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		✓
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		✓
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		✓
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		✓
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1		✓
35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		✓
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		✓
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		✓

Part V Statements Regarding Other IRS Filings and Tax Compliance

		Yes	No		
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable	1a	225706		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		✓	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	2648		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)	2b		✓	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		✓	
3b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b			✓
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		✓	
4b	If "Yes," enter the name of the foreign country: ▶ See Schedule O, Statement 1				
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			✓
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			✓
5c	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c			
6a	Did the organization solicit any contributions that were not tax deductible?	6a			✓
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7 Organizations that may receive deductible contributions under section 170(c).					
7a	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?	7a		✓	
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		✓	
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			✓
7d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
7e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			✓
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			✓
7g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g			
7h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h			
8 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?					
9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.					
9a	Did the organization make any taxable distributions under section 4966?	9a			
9b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b			
10 Section 501(c)(7) organizations. Enter:					
10a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11 Section 501(c)(12) organizations. Enter:					
11a	Gross income from members or shareholders	11a			
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?					
12a		12a			
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

		Yes	No
For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
1a	Enter the number of voting members of the governing body	28	
1b	Enter the number of voting members that are independent	27	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	✓	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		✓
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?		✓
5	Did the organization become aware during the year of a material diversion of the organization's assets?		✓
6	Does the organization have members or stockholders?		✓
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		✓
7b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		✓
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	✓	
b	Each committee with authority to act on behalf of the governing body?	✓	
9a	Does the organization have local chapters, branches, or affiliates?		✓
9b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	✓	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		✓

Section B. Policies

		Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	✓	
12b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	✓	
12c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	✓	
13	Does the organization have a written whistleblower policy?	✓	
14	Does the organization have a written document retention and destruction policy?	✓	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:		
a	The organization's CEO, Executive Director, or top management official?	✓	
b	Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions)		✓
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		✓
16b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
 Own website Another's website Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ Eileen M DiBenedetto, (212)854-7732
 3009 Broadway, New York, NY 10027

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any officer, director, trustee, or key employee.

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
Debora Spar Ex-Officio and President	40.00	✓		✓				220,585	0	81,615
Rosa Alonso Trustee	5.00	✓						0	0	0
Hilda Applbaum Trustee	5.00	✓						0	0	0
Laura Jacobs Blankfein Trustee	5.00	✓						0	0	0
Lee C Bollinger Ex-Officio	5.00	✓						0	0	0
Jolyne Caruso-FitzGerald Trustee	5.00	✓						0	0	0
Hon Miriam Cedarbaum Trustee Emerita	5.00	✓						0	0	0
Lois G Champy Trustee	5.00	✓						0	0	0
Dina DeLuca Chartouni Trustee	5.00	✓						0	0	0
Lisa S Cohen Trustee	5.00	✓						0	0	0
Lisa P Davis Trustee	5.00	✓						0	0	0
James M Dow Trustee	5.00	✓						0	0	0
Scott C Evans Trustee	5.00	✓						0	0	0
Joan Freilich Trustee	5.00	✓						0	0	0
John Furth Trustee Emeritus	5.00	✓						0	0	0
Nancy A Garvey Trustee	5.00	✓						0	0	0
Patricia F Green Trustee Emerita	5.00	✓						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
Gedale B Horowitz Vice Chair	5.00	<input checked="" type="checkbox"/>						0	0	0
Hon Judith S Kaye Trustee	5.00	<input checked="" type="checkbox"/>						0	0	0
Helena L Kaplan Chair Emerita & Trustee Emerita	5.00	<input checked="" type="checkbox"/>						0	0	0
Constance Krueger Trustee Emerita	5.00	<input checked="" type="checkbox"/>						0	0	0
Linda Fayne Levinson Trustee	5.00	<input checked="" type="checkbox"/>						0	0	0
Ronald D Liebowitz Trustee	5.00	<input checked="" type="checkbox"/>						0	0	0
Eugene R McGrath Trustee Emeritus	5.00	<input checked="" type="checkbox"/>						0	0	0
Eileen Lee Moy Trustee	5.00	<input checked="" type="checkbox"/>						0	0	0
Jeanine Plottel Trustee	5.00	<input checked="" type="checkbox"/>						0	0	0
Anna Quindlen Chair	5.00	<input checked="" type="checkbox"/>						0	0	0
Mary Louise Reid Trustee Emerita	5.00	<input checked="" type="checkbox"/>						0	0	0
William R Reid Trustee	5.00	<input checked="" type="checkbox"/>						0	0	0
Continued On Schedule J2										
1b Total								2,861,620	0	692,366

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization **▶ 96**

- 3** Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4	<input checked="" type="checkbox"/>	<input type="checkbox"/>
5	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
Weiss Manfredi Architects, 130 West 29th Street, New York, NY 10012	Architectural Service	1,063,451
Roland Ferrera, 9 Stanton Court, Madison, CT 06443	Consulting Service	342,875
KPMG LLP, Dept 0511, PO Box 120001, Dallas, TX 75312-0511	Auditing Service	190,000
Spencer Stuart, Post Office Box 98991, Chicago, IL 60693	Consulting Service	134,604
Putney Twombly Hall & Hirson, 521 Fifth Avenue, New York, NY 10175	Legal Service	104,236

2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization **▶ 5**

Part VIII Statement of Revenue			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	0				
	1b	Membership dues	0				
	1c	Fundraising events	1,610,877				
	1d	Related organizations	0				
	1e	Government grants (contributions)	4,476,044				
	1f	All other contributions, gifts, grants, and similar amounts not included above	14,151,357				
	g	Noncash contributions included in lines 1a-1f: \$	1,278,803				
	h	Total. Add lines 1a-1f	20,238,278				
Program Service Revenue			Business Code				
	2a	Tuition & Fees	900099	85,450,795	85,450,795	0	
	b	Auxiliary Enterprises	900099	24,714,531	24,714,531	0	
	c	Toddler Center	900099	269,364	269,364	0	
	d						
	e						
	f	All other program service revenue		0	0	0	
g	Total. Add lines 2a-2f		110,434,690				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		1,085,879	1,085,879	0	
	4	Income from investment of tax-exempt bond proceeds		920,628	920,628	0	
	5	Royalties		0	0	0	
	6a	(i) Real		1,767,501			
		(ii) Personal		0			
		b	Less: rental expenses	1,141,417			
		c	Rental income or (loss)	626,084			
	d	Net rental income or (loss)		626,084	626,084	0	
	7a	(i) Securities		128,401,053			
		(ii) Other		0			
		b	Less: cost or other basis and sales expenses	125,077,972			
		c	Gain or (loss)	3,323,081			
	d	Net gain or (loss)		3,323,081	3,323,081	0	
	8a	Gross income from fundraising events (not including \$1,610,877 of contributions reported on line 1c). See Part IV, line 18		87,220			
		b	Less: direct expenses	94,071			
c		Net income or (loss) from fundraising events		-6,851	-6,851	0	
9a	Gross income from gaming activities. See Part IV, line 19		0				
	b	Less: direct expenses	0				
	c	Net income or (loss) from gaming activities		0	0	0	
10a	Gross sales of inventory, less returns and allowances		0				
	b	Less: cost of goods sold	0				
	c	Net income or (loss) from sales of inventory		0	0	0	
Miscellaneous Revenue			Business Code				
11a	Alumnae Reunion	900099	128,405	128,405	0		
b	Admin. Cost Allowance	900099	59,728	59,728	0		
c							
d	All other revenue		358,395	358,395	0		
e	Total. Add lines 11a-11d		546,528				
12	Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e		137,168,317	116,930,039	0		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

<i>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</i>	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0	0		
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22	27,037,884	27,037,884		
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	373,258	373,258		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	2,236,250	528,539	1,515,040	192,671
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7 Other salaries and wages	46,969,868	39,841,416	4,569,370	2,559,082
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	5,199,591	4,327,817	594,706	277,068
9 Other employee benefits	7,461,847	6,304,005	710,456	447,386
10 Payroll taxes	4,129,385	3,336,815	572,344	220,226
11 Fees for services (non-employees):				
a Management	0	0	0	0
b Legal	353,822	34,372	319,450	0
c Accounting	197,100	0	197,100	0
d Lobbying	0	0	0	0
e Professional fundraising services. See Part IV, line 17	89,072			89,072
f Investment management fees	943,278	0	943,278	0
g Other	0	0	0	0
12 Advertising and promotion	0	0	0	0
13 Office expenses	5,744,879	3,686,395	1,728,430	330,054
14 Information technology	2,525,609	1,227,908	1,284,906	12,795
15 Royalties	0	0	0	0
16 Occupancy	12,167,773	11,026,406	1,064,902	76,465
17 Travel	762,827	579,605	163,094	20,128
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19 Conferences, conventions, and meetings	696,285	613,792	82,493	0
20 Interest	3,775,730	3,775,730	0	0
21 Payments to affiliates	0	0	0	0
22 Depreciation, depletion, and amortization	7,503,350	6,964,997	473,074	65,279
23 Insurance	485,478	366,295	119,183	0
24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
a Study abroad	2,537,508	2,537,508	0	
b Student board expenses	4,313,431	4,313,431	0	0
c Columbia Agreements	4,484,948	4,484,948	0	0
d Catering	850,453	407,535	384,370	58,548
e Consultants	1,395,090	621,482	656,698	116,910
f All other expenses	2,545,308	1,718,913	761,662	64,733
25 Total functional expenses. Add lines 1 through 24f	144,780,024	124,109,051	16,140,556	4,530,417
26 Joint Costs. Check here <input type="checkbox"/> if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A) Beginning of year		(B) End of year	
Assets	1	Cash—non-interest-bearing	14,791,422	1	30,358,076
	2	Savings and temporary cash investments	14,944,650	2	0
	3	Pledges and grants receivable, net	27,632,727	3	24,700,097
	4	Accounts receivable, net	218,449	4	78,834
	5	Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L	0	5	0
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L	0	6	0
	7	Notes and loans receivable, net	3,918,053	7	4,067,709
	8	Inventories for sale or use	1,557,334	8	1,005,041
	9	Prepaid expenses and deferred charges	3,886,204	9	3,110,458
	10a	Land, buildings, and equipment: cost basis 10a 253,454,693			
	b	Less: accumulated depreciation. Complete Part VI of Schedule D 10b 115,396,587			
	11	Investments—publicly traded securities	50,496,628	11	17,530,036
	12	Investments—other securities. See Part IV, line 11	170,881,112	12	155,124,686
	13	Investments—program-related. See Part IV, line 11	44,442,592	13	23,383,561
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	2,085,952	15	2,149,713
16	Total assets. Add lines 1 through 15 (must equal line 34)	448,439,503	16	399,566,317	
Liabilities	17	Accounts payable and accrued expenses	16,337,907	17	15,558,025
	18	Grants payable	2,229,180	18	2,255,229
	19	Deferred revenue	3,047,094	19	3,738,441
	20	Tax-exempt bond liabilities	106,490,534	20	105,447,833
	21	Escrow account liability. Complete Part IV of Schedule D	0	21	0
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	551,902	23	1,375,742
	24	Unsecured notes and loans payable	0	24	0
	25	Other liabilities. Complete Part X of Schedule D	15,563,312	25	17,683,248
	26	Total liabilities. Add lines 17 through 25	144,219,929	26	146,058,518
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27	Unrestricted net assets	71,971,005	27	52,197,174
	28	Temporarily restricted net assets	120,438,717	28	88,908,382
	29	Permanently restricted net assets	111,809,852	29	112,402,243
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	304,219,574	33	253,507,799	
34	Total liabilities and net assets/fund balances	448,439,503	34	399,566,317	

Part XI Financial Statements and Reporting

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other		
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		✓
b Were the organization's financial statements audited by an independent accountant?	✓	
c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	✓	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	✓	
b If "Yes," did the organization undergo the required audit or audits?	✓	

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization

BARNARD COLLEGE

Employer identification number

13 : 1628149

Part I Reason for Public Charity Status (All organizations must complete this part.) (see instructions)

The organization is not a private foundation because it is: (Please check only one organization.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)
- 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). (Attach Schedule H.)
- 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). (see instructions).
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a Type I
 - b Type II
 - c Type III—Functionally integrated
 - d Type III—Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 - (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
 - (ii) A family member of a person described in (i) above?
 - (iii) A 35% controlled entity of a person described in (i) or (ii) above?

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

h Provide the following information about the organizations the organization supports.

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1-3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2008 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2007 Schedule A, Part IV-A, line 26f	15	%
16a 33 1/3 % support test—2008. If the organization did not check the box on line 13, and line 14 is 33 1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b 33 1/3 % support test—2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . ▶ <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2007. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . ▶ <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)
 (Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1-5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2008 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2007 Schedule A, Part IV-A, line 27g	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2008 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2007 Schedule A, Part IV-A, line 27h	18	%

- 19a **33% support tests—2008.** If the organization did not check the box on line 14, and line 15 is more than 33% %, and line 17 is not more than 33% %, check this box and stop here. The organization qualifies as a publicly supported organization ▶
- b **33% support tests—2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33% %, and line 18 is not more than 33% %, check this box and stop here. The organization qualifies as a publicly supported organization ▶
- 20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶

**SCHEDULE D
(Form 990)**

Supplemental Financial Statements

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization

BARNARD COLLEGE

Employer identification number

13 : 1628149

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No
- 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Yes No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically important land area
 Protection of natural habitat Preservation of certified historic structure
 Preservation of open space
- 2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06	2d

- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶
- 4 Number of states where property subject to conservation easement is located ▶
- 5 Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Yes No
- 6 Staff or volunteer hours devoted to monitoring, inspecting, and enforcing easements during the year ▶
- 7 Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶ \$
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No
- 9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.
- b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
 (i) Revenues included in Form 990, Part VIII, line 1 ▶ \$
- (ii) Assets included in Form 990, Part X ▶ \$
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:
 a Revenues included in Form 990, Part VIII, line 1 ▶ \$ 0
- b Assets included in Form 990, Part X ▶ \$ 0

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIV and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21? Yes No
- b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	212,711,700				
b Contributions	1,930,101				
c Investment earnings or losses	-39,167,089				
d Grants or scholarships	5,113,537				
e Other expenditures for facilities and programs	4,235,462				
f Administrative expenses	819,764				
g End of year balance	165,305,949				

- 2 Provide the estimated percentage of the year end balance held as:
- a Board designated or quasi-endowment ▶ 25 %
 - b Permanent endowment ▶ 67 %
 - c Term endowment ▶ 8 %
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) unrelated organizations | ✓ | |
| (ii) related organizations | | ✓ |
| b If "Yes" to 3a(i), are the related organizations listed as required on Schedule R? | | |
| 3b | | |
- 4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Depreciation	(d) Book value
1a Land	0	1,233,967		1,233,967
b Buildings	0	168,644,998	93,604,417	75,040,581
c Leasehold improvements	0	0	0	0
d Equipment	0	26,406,473	21,792,170	4,614,303
e Other	0	57,169,255	0	57,169,255
Total. Add lines 1a–1e. (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				138,058,106

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	137,168,317
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	144,780,024
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	-7,611,707
4	Net unrealized gains (losses) on investments	4	-43,100,068
5	Donated services and use of facilities	5	0
6	Investment expenses	6	0
7	Prior period adjustments	7	0
8	Other (Describe in Part XIV)	8	0
9	Total adjustments (net). Add lines 4-8	9	-43,100,068
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	-50,711,775

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	111,830,659
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
	a Net unrealized gains on investments	2a	5,416,020
	b Donated services and use of facilities	2b	0
	c Recoveries of prior year grants	2c	0
	d Other (Describe in Part XIV)	2d	0
	e Add lines 2a through 2d	2e	5,416,020
3	Subtract line 2e from line 1	3	-106,414,639
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
	a Investment expenses not included on Form 990, Part VIII, line 7b	4a	0
	b Other (Describe in Part XIV)	4b	30,753,678
	c Add lines 4a and 4b	4c	30,753,678
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)	5	137,168,317

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	115,310,546
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
	a Donated services and use of facilities	2a	0
	b Prior year adjustments	2b	0
	c Losses reported on Form 990, Part IX, line 25	2c	0
	d Other (Describe in Part XIV)	2d	314,860
	e Add lines 2a through 2d	2e	314,860
3	Subtract line 2e from line 1	3	114,995,686
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
	a Investment expenses not included on Form 990, Part VIII, line 7b	4a	819,764
	b Other (Describe in Part XIV)	4b	28,964,574
	c Add lines 4a and 4b	4c	29,784,338
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.)	5	144,780,024

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.

Schedule D, Part III, Line 1 - The College has elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art or historical treasures.

Schedule D, Part III, Line 4 - The art and historical treasures primarily consist of paintings and drawings maintained for the preservation for future generations. At June 30, 2009 the value of such assets of the College were \$101,000.

Schedule D, Part V, Line 4 - The College's endowment consists of 748 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the College to function as endowments (quasi-endowments). Annual spending from the endowment is set at 5% of the rolling three year average of the endowment's market value as of December 31st of the previous year and is approved annually by the Board of Trustees. The annual spending from the endowment for the fiscal year ended December 31, 2009 was \$9,348,999. This spending was used in accordance with donor or Board restrictions. The donor and Board

Part XIV - Supplemental Information (Continued)

restrictions include the financial aid, instructional support, student internships, faculty research and support, and general operations of the College. The endowment funds listed in 1a through 1g exclude perpetual trusts and pledges of \$1,563,531 at June 30, 2009. The perpetual trusts are held and administered for Barnard College by unrelated organizations.

Schedule D, Part X - The College recognizes only those tax positions for which it has more-likely-than-not tax position taken or expected to be taken in a tax return.

Schedule D, Part XII, Line 4b - Other consists of Contributions to endowment funds \$1,481,831, Contributions for plant improvements \$4,103,194, Change in value of split interest agreements (\$1,927,629), Financial aid allowance \$27,411,142, interest income from tax exempt bonds \$920,628, Fundraising events expense (\$94,071), and rental expense for non program service areas (\$1,141,417).

Schedule D, Part XIII, Line 2d - Other consists of the interest income from tax exempt bonds (\$920,628), fundraising event expense \$94,071, and rental expense for non program services areas \$1,141,417.

Schedule D, Part XIII, Line 4b - Other consists of Financial aid allowance \$27,411,142, Change in value of obligation under derivative instrument \$584,560 and Postretirement benefit cost other than net periodic benefit cost \$968,872 .

**SCHEDULE E
(Form 990 or 990-EZ)**

Department of the Treasury
Internal Revenue Service

Name of the organization

BARNARD COLLEGE

Schools

▶ To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2008

Open to Public Inspection

Employer identification number

13 : 1628149

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. <u>Since Barnard College draws its students from a large geographic section (nationwide and worldwide), it does not publicize by newspaper or broadcast media, but includes its nondiscriminatory policy in all of its literature to students, schools and organizations.</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
b Admissions policies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
c Employment of faculty or administrative staff?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
d Scholarships or other financial assistance?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
e Educational policies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
f Use of facilities?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
g Athletic programs?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
6a Does the organization receive any financial aid or assistance from a governmental agency?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, please explain using an attached statement. Sch O, Stmt 2	<input type="checkbox"/>	<input checked="" type="checkbox"/>
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation.	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		Scholarship Gala (event type)	(event type)	(total number)	(Add col. (a) through col. (c))
1	Gross receipts	1,698,097			1,698,097
2	Less: Charitable contributions	1,610,877			1,610,877
3	Gross revenue (line 1 minus line 2)	87,220			87,220
Direct Expenses	4	Cash prizes	0		0
	5	Non-cash prizes	0		0
	6	Rent/facility costs	94,071		94,071
	7	Other direct expenses	0		0
8	Direct expense summary. Add lines 4 through 7 in column (d) ▶				(94,071)
9	Net income summary. Combine lines 3 and 8 in column (d) ▶				-6,851

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col. (a) through col. (c))
		1	Gross revenue		
Direct Expenses	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7	Direct expense summary. Add lines 2 through 5 in column (d) ▶				()
8	Net gaming income summary. Combine lines 1 and 7 in column (d) ▶				

9 Enter the state(s) in which the organization operates gaming activities: _____

a Is the organization licensed to operate gaming activities in each of these states?

b If "No," Explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

b If "Yes," Explain: _____

11 Does the organization operate gaming activities with nonmembers?

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

	Yes	No
9a		
10a		
11		
12		

13 Indicate the percentage of gaming activity operated in:

- a The organization's facility

13a	%
-----	---
- b An outside facility

13b	%
-----	---

14 Provide the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? **15a**

- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$
- c If "Yes," enter name and address:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

- Director/officer Employee Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? **17a**
- b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Barnard Grants for Tuition/Board Assistance	985	25,753,618			
Basic Educational Opportunity Grants (Pell)	428	1,562,474			
Federal College Work Study	337	290,502			
Supplementary Educational Opportunity Grants	214	418,386			
Higher Education Opportunity Grant	99	194,000			
Academic Competitiveness Grant	155	148,560			

(Continued on Schedule I, Part IV, Statement 1)

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Schedule I, Part I, Line 2 - All federal financial aid administered by Barnard College is based on demonstrated need as determined by the Federal Methodology formula. However, need for institutional aid is determined using a Barnard Need Analysis formula which takes into consideration all sources of income and all assets. Barnard gives no merit scholarships. The College believes that the primary responsibility for financing educational costs rests with each student's family, and all College aid is supplementary to family resources. Once need has been established, Barnard makes every effort to meet the need of all eligible students with a combination of grants, loans, and employment opportunities. A student who is admitted to Barnard with a Barnard College Grant may expect grants in future years, provided that she continues to meet economic and academic eligibility and reapplies each year. No student who is admitted to Barnard without financial aid can be guaranteed college grants for future years. Awards are for the academic year only. A student can receive Barnard aid for a maximum of eight semesters. Each semester a student is enrolled is counted towards the eight semesters of eligibility whether or not aid was received. No financial aid is given for summer study. If a student has room in her academic year financial aid package and has not already borrowed the maximum loans, these funds may be borrowed during the academic year to be used to pay for classes the following summer. For financial statement purposes, the Pell grant awards of \$1,562,474 are excluded.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2008

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Attach to Form 990. To be completed by organizations
that answered "Yes" to Form 990, Part IV, line 23.

Name of the organization

BARNARD COLLEGE

Employer identification number

13 1628149

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|---|
| <input type="checkbox"/> First-class or charter travel | <input checked="" type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input checked="" type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a:

- a** Receive a severance payment or change of control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III

	Yes	No
1a	✓	
2	✓	
3		
4a	✓	
4b		✓
4c		✓
5a		✓
5b		✓
6a		✓
6b		✓
7		✓
8		✓

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(ii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(ii)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
Judith R Shapiro	(i) 346,260	(ii) 0	(iii) 0	0	40,384	386,644	175,000
	(ii) 0	0	0	0	0	0	0
Elizabeth Gilderleeve	(i) 148,473	(ii) 0	(iii) 0	0	22,542	171,015	70,700
	(ii) 0	0	0	0	0	0	0
Cameran Mason	(i) 89,817	(ii) 0	(iii) 0	0	32,654	122,471	89,817
	(ii) 0	0	0	0	0	0	0
Debora Spar	(i) 185,667	(ii) 0	(iii) 34,918	0	81,615	302,200	0
	(ii) 0	0	0	0	0	0	0
Michael S Feirman	(i) 153,742	(ii) 0	(iii) 0	0	80,475	234,217	80,000
	(ii) 0	0	0	0	0	0	0
Elizabeth S Boylan	(i) 216,124	(ii) 0	(iii) 0	0	42,524	258,648	107,724
	(ii) 0	0	0	0	0	0	0
Dorothy Denburg	(i) 160,737	(ii) 0	(iii) 0	0	58,169	218,906	86,150
	(ii) 0	0	0	0	0	0	0
Gregory N Brown	(i) 218,292	(ii) 0	(iii) 0	0	39,172	257,464	108,000
	(ii) 0	0	0	0	0	0	0
Lisa Gamsu	(i) 168,058	(ii) 0	(iii) 0	0	31,192	199,250	83,450
	(ii) 0	0	0	0	0	0	0
Rae Silver	(i) 273,506	(ii) 0	(iii) 0	0	44,375	317,881	131,029
	(ii) 0	0	0	0	0	0	0
Robert McCaughey	(i) 194,665	(ii) 0	(iii) 0	0	36,808	231,473	90,302
	(ii) 0	0	0	0	0	0	0
Peter Balsam	(i) 182,741	(ii) 0	(iii) 0	0	41,684	224,425	92,832
	(ii) 0	0	0	0	0	0	0
Walter Newman	(i) 175,000	(ii) 0	(iii) 0	0	76,948	251,948	89,354
	(ii) 0	0	0	0	0	0	0
Patrico Moxey	(i) 175,838	(ii) 0	(iii) 0	0	36,314	212,152	87,338
	(ii) 0	0	0	0	0	0	0
	(i) 0	(ii) 0	(iii) 0	0	0	0	0
	(ii) 0	0	0	0	0	0	0
	(i) 0	(ii) 0	(iii) 0	0	0	0	0
	(ii) 0	0	0	0	0	0	0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Schedule J, Part I, Line 1a - The President's employment contract documents the housing allowance and tax indemnification and gross up payments.

Schedule J, Part I, Line 3 - Compensation for the President of the College and other officers of the College is determined by a Compensation Committee. The Compensation Committee is a committee of the College's Board of Trustees. In addition, the President's compensation is governed by a written employment contract which was approved by the Board of Trustees. The Compensation Committee utilizes compensation surveys for the higher education industry to determine the other officers' compensation.

Schedule J, Part I, Line 4 - Judith Shapiro received severance payment of \$175,000.

**SCHEDULE J-2
(Form 990)**

Continuation Sheet for Form 990

OMB No. 1545-0047

2008

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Name of the Organization
BARNARD COLLEGE

Employer Identification number
13 : 1628149

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
Gayle F Robinson Trustee Emerita	5.00	✓					0	0	0	
Frances L Sadler Trustee	5.00	✓					0	0	0	
Ravi Singh Trustee	5.00	✓					0	0	0	
Cynthia Stivers Trustee	5.00	✓					0	0	0	
Maureen Strafford Trustee	5.00	✓					0	0	0	
Zahava B Straus Trustee	5.00	✓					0	0	0	
Diana T Vagelos Vice Chair	5.00	✓					0	0	0	
Virginia B Wright Trustee Emerita	5.00	✓					0	0	0	
Cheryl G Milstein Trustee	5.00	✓					0	0	0	
Gregory N Brown Chief Operating Officer	40.00			✓			218,292	0	39,172	
Dorothy Denburg Dean of the College	40.00			✓			160,737	0	58,169	
Roberta Mark VP Development	40.00			✓			45,992	0	8,286	
Lisa Gamsu VP of Administration	40.00			✓			168,058	0	31,192	
Joanne Kwong VP Communications	40.00			✓			91,790	0	19,224	
Michael S Feleman General Counsel	40.00			✓			153,742	0	80,475	
Elizabeth S Boylan Provost and Dean of the Faculty	40.00			✓			216,124	0	42,524	
Rae Silver Professor	40.00					✓	273,506	0	44,375	
Patricio Moxey Professor	40.00					✓	175,838	0	36,314	
Robert McCaughey Professor	40.00					✓	194,665	0	36,808	
Peter Balsam Professor	40.00					✓	182,741	0	41,684	
Walter Newman Professor	40.00					✓	175,000	0	76,948	

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 49915E

Schedule J-2 (Form 990) 2008

04B.001

**SCHEDULE K
(Form 990)**

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

Name of the organization

BARNARD COLLEGE

Employer identification number

13 1628149

Part I Bond Issues (Required for 2008)

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defaced		(h) On behalf of issuer	
							Yes	No	Yes	No
A	Dormitory Authority of the State of New York	14-6000293	649903NL1	07/11/2007	50,184,098	See Schedule O				
B	Dormitory Authority of the State of New York	14-6000283	649903ZP9	04/24/2008	28,040,000	See Schedule O		✓		✓
C	Dormitory Authority of the State of New York	14-6000293	64983U7Q7	02/04/2004	28,880,374	See Schedule O		✓		✓
D										
E										

Part II Proceeds (Optional for 2008)

	A		B		C		D		E	
	Yes	No								
1 Total proceeds of issue										
2 Gross proceeds in reserve funds										
3 Proceeds in refunding or defeasance escrows										
4 Other unspent proceeds										
5 Issuance costs from proceeds										
6 Working capital expenditures from proceeds										
7 Capital expenditures from proceeds										
8 Year of substantial completion										
9 Were the bonds issued as part of a current refunding issue?										
10 Were the bonds issued as part of an advance refunding issue?										
11 Has the final allocation of proceeds been made?										
12 Does the organization maintain adequate books and records to support the final allocation of proceeds?										

Part III Private Business Use (Optional for 2008)

	A		B		C		D		E	
	Yes	No								
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?										
2 Are there any lease arrangements with respect to the financed property which may result in private business use?										

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50193E

Schedule K (Form 990) 2008

Part III Private Business Use (Continued)

	A		B		C		D		E	
	Yes	No								
3a Are there any management or service contracts with respect to the financed property which may result in private business use?										
b Are there any research agreements with respect to the financed property which may result in private business use?										
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶		%		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										

Part IV Arbitrage (Optional for 2008)

	A		B		C		D		E	
	Yes	No								
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?										
2 Is the bond issue a variable rate issue?										
3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?										
b Name of provider										
c Term of hedge										
4a Were gross proceeds invested in a GIC?										
b Name of provider										
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an available temporary period?										
6 Did the bond issue qualify for an exception to rebate?										

**SCHEDULE M
(Form 990)**

NonCash Contributions

OMB No. 1545-0047

2008

**Open To Public
Inspection**

Department of the Treasury
Internal Revenue Service

► To be completed by organizations that answered "Yes"
on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

Name of the organization

BARNARD COLLEGE

Employer identification number

13 1628149

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	✓	92	1,278,803	Mean mkt price
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution (historic structures)				
14 Qualified conservation contribution (other)				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (.....)				
26 Other ► (.....)				
27 Other ► (.....)				
28 Other ► (.....)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** 0

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1–28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		✓
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	✓	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	✓	
b If "Yes," describe in Part II.		
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II.		

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047

2008

Open to Public
Inspection

Name of the organization

BARNARD COLLEGE

Employer identification number

13 : 1628149

Form 990, Header, Line B - Amendment reflects the disclosure included in the Part VII and Schedule J for the College's President, Debora Spar. The compensation and non taxable benefits were amended to reflect the Form W-2C issued for calendar year 2008. In addition, corrections were made to Part V Line 3a and 3b, and Part V Line 7a and 7b.

Form 990, Part III, Line 1 - Barnard College aims to provide the highest quality liberal arts education to promising and high-achieving young women, offering the unparalleled advantages of an outstanding residential college in partnership with a major research university. With a dedicated faculty of scholars distinguished in their respective fields, Barnard is a community of accessible teachers and engaged students who participate together in intellectual risk-taking and discovery. Barnard students develop the intellectual resources to take advantage of opportunities as new fields, new ideas, and new technologies emerge. They graduate prepared to lead lives that are professionally satisfying and successful, personally fulfilling, and enriched by love of learning. As a college for women, Barnard embraces its responsibility to address issues of gender in all of their complexity and urgency, and to help students achieve the personal strength that will enable them to meet the challenges they will encounter throughout their lives. Located in the cosmopolitan urban environment of New York City, and committed to diversity in its student body, faculty and staff, Barnard prepares its graduates to flourish in different cultural surroundings in an increasingly inter-connected world. The Barnard community thrives on high expectations. By setting rigorous academic standards and giving students the support they need to meet those standards, Barnard enables them to discover their own capabilities. Living and learning in this unique environment, Barnard students become agile, resilient, responsible, and creative, prepared to lead and serve their society.

Form 990, Part V, Line 3b - The Form 990-T for the tax year beginning July 1, 2008 and ending June 30, 2009 will be filed by the College by the end of the current fiscal year (June 30, 2012).

Form 990, Part VI, Section A, Line 2 - The Board of Trustees has one family relationship among its members, Mr. William Reid and Mrs. Mary Louise Reid are son and mother. Mr. Reid is an active board member with voting rights. Mrs. Reid is a Trustee Emerita without voting rights.

Form 990, Part VI, Section A, Line 10 - The Form 990 is reviewed by the Asst. Vice President for Finance / Controller, In house Counsel, the Chief Operating Officer, The President and the Committee on Audit and Compliance, which is a committee of the College's Board of Trustees.

Form 990, Part VI, Section B, Line 12c - The policy and disclosure statement is distributed annually to each Trustee who shall read the policy, disclosure statement and sign the certification agreeing to be bound by the policy and return the disclosure statement to the Secretary of the Board. The statements are reviewed by the College's General Counsel.

Form 990, Part VI, Section B, Line 15 - The Compensation Committee of Barnard College's Board of Trustees is responsible for determining and approving the compensation of the College's President (CEO) and other top management officials including the: Chief Operating Officer, General Counsel, Dean of the College, Provost, Vice President for Development, Vice President for Communications and the Vice President for Administration. The Compensation Committee is provided with comparable data from the higher education industry and uses that data to determine the compensation levels on an annual basis.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 51056K

Schedule O (Form 990) 2008

048.001

Supplemental Information (Continued)

Form 990, Part VI, Section C, Line 19 - The College discloses its audited financial statements and its conflict of interest policies on its website at the following links : www.barnard.edu/oplr, http://barnard.edu/hr/policies_conflict.html, and <http://barnard.edu/provost/policies/conflictpolicy.html>, respectively.

Schedule K, Part I - A. The Series 2007A Bonds were issued (i) to refund the outstanding portion of the Dormitory Authority's Barnard College Insured Revenue Bonds, Series 1996 (the "Series 1996") maturing on and after July 1, 2008, (ii) to pay for the Costs of the Series 2007 Project (as defined hereinafter), (iii) to pay a portion of the interest on the Series 2007A Bonds and (iv) to pay the Costs of Issuance of the Series 2007A Bonds, including a portion of the premium for the municipal new issue bond insurance policy. The Series 2007 Project consisted of the demolition of an existing facility and construction of a new, approximately 100,000 gross square foot multi-purpose facility to be located at 3023 Broadway, to include a theatre with seating for approximately 100, special event space for seating for approximately 500, a central reading room, computer technology center, student services offices, club space, student union, classrooms, food services venues and academic departments; and (ii) campus-wide renovation and maintenance projects at various buildings. As noted above, a portion of the Series 2007A Bonds were used to refund the Series 1996 Bonds the proceeds of which were used to (A) refund the College's loans under the Dormitory Authority's College and University Variable/Fixed Rate Insured Revenue Bonds (1985 Pooled Capital Program), the proceeds of which were used to finance the construction of Sulzberger Hall, and (B) to repair, renovate and upgrade various buildings at Barnard College. B. The Series 2008 Bonds were issued for the purpose of providing funds, which together with other available monies, will be used (i) to refund and defease the outstanding Dormitory's Barnard College Insured Revenue Bonds, Series 2007B (the "Series 2007B") and (ii) to pay the Costs of Issuance of the Series 2008 Bonds. The proceeds of the Series 2007B were used to finance a portion of the cost (i) of the "Nexus" project consisting of the demolition of an existing facility and construction of a new, approximately 100,000 gross square foot multi-purpose facility to be located at 3023 Broadway, to include a theatre with seating for approximately 100, special event space for seating for approximately 500, a central reading room, computer technology center, student services offices, club space, student union, classrooms, food services venues and academic departments; and (ii) campus-wide renovation and maintenance projects at various buildings. C. The Series 2004 Bonds were issued (i) to pay for the Costs of the Series 2004 Project (as defined hereafter), (ii) to pay a portion of the interest on the Series 2004 Bonds and (iii) to pay the Costs of Issuance of the Series 2004 Bonds, including the premium for the municipal bond insurance policy. The Series 2004 Project, known as Cathedral Gardens, consisted of the acquisition by Barnard College of five condominium units to be used primarily to provide residential space for 91 students and 26 faculty apartments. The five condominium units, together with related rights comprise approximately 66,000 square feet in a building located near the corner of 110th Street and Manhattan Avenue.

Schedule O, Statement 1

Form: 990

Page: 5

Line Number: Part V Line 4b

BARNARD COLLEGE

13-1628149

Name Of Foreign Country

Name

United Kingdom (England, Northern Ireland, Scotland, and Wales)

Government Financial Aid Explanation

Explanation

Barnard College receives funds from the following federal programs: College Federal Work Study, Basic Educational Opportunity Grants (Pell), Supplementary Educational Opportunity Grants, Federal Perkins Loans, Academic Competitiveness Grant, National SMART Grant and Higher Education Opportunity Grant.

Fundraiser Activity Information

Name	Activity	C1	Gross Receipts	C2	C3
DCM	Marketing	No	0	14,545	-14,545
Dana Ciccone	Research	No	0	5,930	-5,930
Katherine Rood	Corres.	No	0	6,272	-6,272
Karen Schwartz	Corres.	No	0	6,825	-6,825
E&R Event Design	Event Mgt	No	1,698,097	39,500	1,658,597
Susan Quintan Martin	Event Mgt	No	0	16,000	-16,000
Total:			1,698,097	89,072	1,609,025

C1 = Fundraiser control of funds?
C2 = Amount paid to (or retained by) fundraiser
C3 = Amount paid to (or retained by) organization

Description of Grants and Other Assistance to Individuals in the United States

		Number of recipients	Amount of cash grant	Amount of non-cash assistance
Type of grant	National Smart Grant	37	124,000	
Method of valuation				
Description of non-cash assistance				
Type of grant	Stipend / Honorarium	48	108,818	
Method of valuation				
Description of non-cash assistance				

Grants To Individuals Located Outside US

	Recipients	Cash Grant	Non-Cash Assistance
Assistance	Institutional Grant used for tuition & room 2	58,032	0
Region	Central America and the Caribbean		
Cash Disbursement	Other		
Non-Cash Assistance			
Valuation			
Assistance	Institutional Grant used for tuition & room 1	46,476	0
Region	East Asia and the Pacific		
Cash Disbursement	Other		
Non-Cash Assistance			
Valuation			
Assistance	Institutional Grant used for tuition & room 3	98,798	0
Region	Europe (including Iceland and Greenland)		
Cash Disbursement	Other		
Non-Cash Assistance			
Valuation			
Assistance	Institutional Grant used for tuition & room 1	25,966	0
Region	North America (including Canada and Mexico, but not the United States)		
Cash Disbursement	Other		
Non-Cash Assistance			
Valuation			
Assistance	Institutional Grant used for tuition & room 4	98,960	0
Region	South America		
Cash Disbursement	Other		
Non-Cash Assistance			
Valuation			
Assistance	Institutional Grant used for tuition & room 1	51,028	0
Region	Sub-Saharan Africa		
Cash Disbursement	Other		
Non-Cash Assistance			
Valuation			