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. 990

Department of the Treasury

Internal Revenue Service

|

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2008

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

| <u>A</u> _              | For the             | 2008 calendar year, or tax year beginning JUL 1, 2008 and ending  | JUN 30, 2009                        |  |
|-------------------------|---------------------|---|-------------------------------------|--|
| В                       | Check if applicable | Please use IRS  | D Employer identific                | ation number                           |
| [_                      | Addres              | s label or MACCACHIICEMMC CEDVITCE ATTIANCE THE   |                                     |  |
| []                      | Name                |   | 04-30                               | 088234                                 |
|                         | Initial             | See Number and street (or P O box if mail is not delivered to street address) Room/su   | ite E Telephone number              |  |
|                         | Termin              | Specific 100 NORTH WASHINGTON STREET, 3RD FL  |                                     | 542-2544                               |
|                         | Ameno               |   | G Gross receipts \$                 | 12,041,872.                            |
|                         | Application         | BOSTON, MA 02114  | H(a) Is this a group re             | turn                                   |
|                         | pendir              | F Name and address of principal officer:EMILY HABER   | for affiliates?                     | Yes X No                               |
|                         |                     | 100 N WASHINGTON ST, 3RD FLOOR, BOSTON, MA  | H(b) Are all affiliates incl        | uded? Yes No                           |
| 1                       | Tax-exe             | empt status: X 501(c) ( 3 ) ◀ (insert no.)  | If "No," attach a                   | list. (see instructions)               |
| J                       | Webs <u>it</u>      | e: ► MASS-SERVICE.ORG   | H(c) Group exemption                |  |
| K                       | Type of             | organization X Corporation Trust Association Other ► L Y  | ear of formation 1990 M             | State of legal domicile MA             |
| P                       | art I               | Summary   |                                     |  |
| 60                      | 1                   | Briefly describe the organization's mission or most significant activities: THE MASS  | ACHUSETTS SERV                      | VICE                                   |
| Activities & Governance |                     | ALLIANCE, ESTABLISHED IN 1991, IS A PRIVATE,  | NONPROFIT OR                        | GANIZATION                             |
| Ë                       | 2                   | Check this box 🕨 🔲 if the organization discontinued its operations or disposed of m   | ore than 25% of its assets          |  |
| Š                       | 3                   | Number of voting members of the governing body (Part VI, line 1a)   | 3                                   | 15                                     |
| ভ                       | 4                   | Number of independent voting members of the governing body (Part VI, line 1b)   | 4                                   | 15                                     |
| es                      | 5                   | Total number of employees (Part V, line 2a)   | 5                                   | 11                                     |
| <u> </u>                | 6                   | Total number of volunteers (estimate if necessary)  | 6                                   | 73                                     |
| <b>₽</b> ct             | 7a                  | Total gross unrelated business revenue from Part VIII, line 12, column (C)  | 7a                                  | 0.                                     |
|                         | ь                   | Net unrelated business taxable income from Form 990-T, line 34  | 7b                                  | 0.                                     |
|                         | ł                   |   | Prior Year                          | Current Year                           |
| ē                       | 8                   | Contributions and grants (Part VIII, line 1h)   | 9,411,037.                          | 11,981,856.                            |
| ē                       | 9                   | Program service revenue (Part VIII, line 2g)  | 225.                                | 27,074.                                |
| Revenue                 | 10                  | Investment income (Part VIII, column (A), lines 3, 4, and 7d)   | 43,340.                             | 32,942.                                |
|                         |                     | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  | 4,800.                              | 12 041 072                             |
|                         |                     | Total revenue - add lines 8 through 11 (must equal Part,VIII; column (A); line 12)  | 9,459,402.                          | 12,041,872.                            |
|                         |                     | Grants and similar amounts paid (Part IX, column (A) (lines 1-3)  | 8,185,079.                          | 10,788,717.                            |
|                         | 14                  | Benefits paid to or for members (Part IX, column (A), Iline 4) A D Salaries other compensation, employee benefits (Part IX, column (A) lines, 5-10) | 578,904.                            | 670 060                                |
| Expenses                | 15                  | Salaries, other compensation, employee serions ( artist serion ( 4, 120/11 )  | 370,304.                            | 678,068.                               |
| ë                       | 16a                 |   |                                     |  |
| Ä                       | _ D                 |   | 569,667.                            | 523,175.                               |
|                         | 17                  | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)  | 9,333,650.                          | 11,989,960.                            |
|                         | 1                   | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)   | 125,752.                            | 51,912.                                |
|                         |                     | Revenue less expenses. Subtract line 18 from line 12  | Beginning of Year                   | End of Year                            |
| Assets or               | <b>20</b>           | Total assets (Part X, line 16)  | 4,239,831.                          | 7,924,695.                             |
| 455                     | 21                  | Total liabilities (Part X, line 16)   | 3,167,568.                          | 6,881,904.                             |
| Sec.                    | 22                  | Net assets or fund balances. Subtract line 21 from line 20  | 1,072,263.                          | 1,042,791.                             |
| - 1                     | art II              | Signature Block   | <u> </u>                            |  |
| 1                       | <del></del>         | Under penalties of penury, I declare that I have examined this return, including accompanying schedules and stateme                                 | nts, and to the best of my knowledg | ge and belief, it is true, correct,    |
|                         |                     | and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowle                              |                                     |  |
| Sig                     | gn                  | my faller   |                                     | 0                                      |
| He                      | re                  | Signature of officer  | Date                                |  |
|                         |                     | EMILY HABER, CHIEF EXECUTIVE OFFICER  |                                     |  |
| _                       |                     | Type or print name and title  |                                     |  |
| Pa                      | id                  | Preparer's California Cerle 120 Date  | Check if Prepare                    | er's identifying number<br>structions) |
|                         | <br>eparer's        | signature CARLA M. MCCALL, CPA  | employed                            |  |
|                         | e Only              | i vours it  | P.C. EIN ►                          |  |
| 50                      |                     | self-employed), address, and LIECTRODO MA 0.15.01   |                                     | 00 266 0100                            |
| -                       | _                   | ZIP+4 WESTBORO, MA 01581  | Phone no ► 5                        | 08-366-9100                            |
| <u>Ma</u>               | ay the I            | RS discuss this return with the preparer shown above? (see instructions)  |                                     | X Yes No                               |
| 832                     | 2001 12-1           | 18-08 LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate  | Instructions.                       | Form <b>990</b> (2008)                 |

ON ON

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

|    | -KEBULITUG IN OVER OUG NEW HENTOKI                | NO IMITCHED   |           |  |
|----|---|---------------|-----------|--|
|    |   |               |           |  |
|    |   |               |           |  |
|    |   |               |           |  |
|    |   | -             |           |  |
|    |   |               |           |  |
| ld | Other program services. (Describe in Schedule O.) |               |           |  |
|    | 769 119tuda a anata af ft                         | \ /Davianus 🕏 | 233 288 V |  |

Expenses \$ 269,419 • including grants of \$

) (Revenue \$ 233, 288.

e Total program service expenses > \$ 11,544,156. (Must equal Part IX, Line 25, column (B).)

Form 990 (2008) MASSACHUSETT
Part IV Checklist of Required Schedules

|     |   |        | Yes  | No           |
|-----|---|--------|--|--------------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |        |  |              |
|     | If "Yes," complete Schedule A   | 1      | X  |              |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2      | X  |              |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   |        |  |              |
|     | public office? If "Yes," complete Schedule C, Part I  | 3_     |  | Х            |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II   | 4      | Х  | L            |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and  |        |  |              |
|     | reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III  | 5      |  | ļ            |
| 6   | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice   |        |  |              |
|     | on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6      |  | X            |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,   |        |  |              |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  |        |  | X            |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete  |        |  | ا ۔۔         |
|     | Schedule D, Part III  | 8      |  | X            |
| 9   | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide   |        |  | ١            |
|     | credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9      |  | X            |
| 10  | Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V   | 10     | ļ  | X            |
| 11  | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?   |        | ١.,  |              |
|     | If "Yes," complete Schedule D, Parts VI, VIII, IX, or X as applicable   | 11     | X  | -            |
| 12  | Did the organization receive an audited financial statement for the year for which it is completing this return that was  |        | v  | İ            |
|     | prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII  | 12     | X  | X            |
| 13  | Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13     | -  | X            |
| 14a | Did the organization maintain an office, employees, or agents outside of the U.S.?  | 14a    | <u> </u>   |              |
| Þ   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,   | 14b    |  | X            |
| 46  | and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity |        |  | <u> </u>     |
| 15  | located outside the United States? If "Yes," complete Schedule F, Part II   | 15     |  | X            |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals  |        |  |              |
| 10  | located outside the United States? If "Yes," complete Schedule F, Part III  | 16     |  | X            |
| 17  | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I  | 17     |  | X            |
| 18  | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18     |  | Х            |
| 19  | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   | 19     |  | X            |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20     |  | Х            |
| 21  | Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21     | X  |              |
| 22  | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22     |  | X            |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J   | 23     |  | X            |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |        |  |              |
|     | last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K.  |        | 1  | 1            |
|     | If "No", go to question 25  | 24a    | ļ  | <u> </u>     |
| þ   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b    |  |              |
| C   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  |        |  |              |
|     | any tax-exempt bonds?   | 24c    | ļ  | <u> </u>     |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d    | ļ  | <del> </del> |
| 25a | · · · · · · · · · · · · · · · · · · ·   |        |  | .,           |
|     | disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a    | -  | X            |
| Ь   | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a  |        |  | v            |
|     | pnor year? If "Yes," complete Schedule L, Part I  | 25b    |  | <u> </u>     |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified  |        |  | v            |
|     | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II   | 26     | <del>                                     </del> | X            |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial   | 07     |  | X            |
|     | contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III  | Eorm   | gan  | (2008)       |
|     |   | 1 0111 |  | 12000        |

37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

| Pa | T W Checklist of Required Schedules (continued)  | _   |     | Γ  |
|----|--|-----|-----|----|
|    |  |     | Yes | No |
| 28 | During the tax year, did any person who is a current or former officer, director, trustee, or key employee:                  |     |     |    |
| а  |  |     |     |    |
|    | indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other |     |     | l  |
|    | person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV   | 28a |     | X  |
| b  | Have a family member who had a direct or indirect business relationship with the organization?                               | İ   |     |    |
|    | If "Yes," complete Schedule L, Part IV   | 28b |     | X  |
| C  | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional    |     |     | 1  |
|    | corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV                                    | 28c |     | X  |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M                     | 29  |     | X  |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |     |     | l  |
|    | contributions? If "Yes," complete Schedule M   | 30  |     | X  |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations?   |     |     | 1  |
|    | If "Yes," complete Schedule N, Part I  | 31  |     | X  |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete             |     |     | ļ  |
|    | Schedule N, Part II  | 32  |     | X  |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations                   |     |     |    |
|    | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | X  |
| 34 | Was the organization related to any tax-exempt or taxable entity?  |     |     | 1  |
|    | If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  | 34  |     | X  |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)?                                    |     |     |    |
|    | If "Yes," complete Schedule R, Part V, line 2  | 35  |     | X  |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |     |     |    |
|    | If "Yes," complete Schedule R, Part V, line 2  | 36  |     | X  |
|    |  |     |     |    |

Form 990 (2008)

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MASSACHUSETTS SERVICE ALLIANCE, INC. 04-3088234 ·Form 990 (2008) Page 5 Statements Regarding Other IRS Filings and Tax Compliance No Yes 1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of 14 U.S. Information Returns. Enter -0- if not applicable 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming X 1c (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 11 filed for the calendar year ending with or within the year covered by this return X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 3a b If 'Yes,' has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3ь 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country: See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. X 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a 5b b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited 5с

Tax Shelter Transaction?

6a Did the organization solicit any contributions that were not tax deductible?

b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

Organizations that may receive deductible contributions under section 170(c).

a Did the organization provide goods or services in exchange for any guid pro quo contribution of more than \$75?

b If "Yes," did the organization notify the donor of the value of the goods or services provided?

c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? .

d If "Yes," indicate the number of Forms 8282 filed during the year

Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

For all contributions of qualified intellectual property, did the organization file Form 8899 as required?

h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?

Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?

Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.

a Did the organization make any taxable distributions under section 4966?

**b** Did the organization make a distribution to a donor, donor advisor, or related person?

Section 501(c)(7) organizations. Enter: N/A

a Initiation fees and capital contributions included on Part VIII, line 12

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Section 501(c)(12) organizations. Enter: N/A

a Gross income from members or shareholders

b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

9b 10a 10b 11a 11b 12a

6a

6ь

7a

7b

7c

7e

**7**f

7g 7h

8

Ωa

X

X

X

Form 990 (2008)

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

| Sec      | tion A. Governing Body and Management   |             |          |          |
|----------|---|-------------|----------|----------|
|          |   |             | Yes      | No       |
|          | For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,  |             |          |          |
|          | processes, or changes in Schedule O. See instructions.  |             |          |          |
| 1a       | Enter the number of voting members of the governing body  Enter the number of voting members that are independent   |             |          |          |
| Ь        | Enter the number of voting members that are independent . 15  |             |          |          |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other  |             |          |          |
| -        | officer, director, trustee, or key employee?  | 2           |          | X        |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct supervision   |             |          |          |
| 3        | of officers, directors or trustees, or key employees to a management company or other person?   | 3           |          | X        |
|          | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?   | 4           | <u>x</u> |          |
| 4        |   | 5           |          | X        |
| 5        | Did the organization become aware during the year of a material diversion of the organization's assets?   | 6           |          | X        |
| 6        | Does the organization have members or stockholders?   | -           |          |          |
| 7a       | Does the organization have members, stockholders, or other persons who may elect one or more members of the   | l _         |          | v        |
|          | governing body?   | 7a          |          | <u>X</u> |
| b        | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?   | 7b          |          | Α.       |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |             |          |          |
| _        | The governing body?   | 8a          | X        |          |
| _        | Each committee with authority to act on behalf of the governing body?   | 8b          | Х        |          |
| ь        |   | 9a          |          | Х        |
|          | Does the organization have local chapters, branches, or affiliates?   | 30          |          |          |
| b        | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,   | 0.          |          |          |
|          | and branches to ensure their operations are consistent with those of the organization?  | 96          |          |          |
| 10       | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must  | 1           | v        |          |
|          | describe in Schedule O the process, if any, the organization uses to review the Form 990  | 10          | X        |          |
| 11       | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the  |             |          |          |
|          | organization's mailing address? If "Yes," provide the names and addresses in Schedule O   | 11          |          | X        |
| Sec      | tion B. Policies  |             |          | 1        |
|          |   | <del></del> | Yes      | No       |
|          | Does the organization have a written conflict of interest policy? If "No," go to line 13  | 12a         | X        |          |
| b        | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise   |             |          |          |
|          | to conflicts?   | 12b         | X        |          |
| c        | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe   |             |          |          |
|          | In Schedule O how this is done  | 12c         | X        |          |
| 13       | Does the organization have a written whistleblower policy?  | 13          | X        |          |
| 14       | Does the organization have a written document retention and destruction policy?   | 14          | Х        |          |
| 15       | Did the process for determining compensation of the following persons include a review and approval by independent  |             |          |          |
| 15       | persons, comparability data, and contemporaneous substantiation of the deliberation and decision:   |             |          |          |
|          |   | 15a         | X        | ĺ        |
|          | The organization's CEO, Executive Director, or top management official?   |             | X        |          |
| b        | Other officers or key employees of the organization?  | 15b         | <u> </u> | -        |
|          | Describe the process in Schedule O. (see instructions)  |             |          |          |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a   | ŀ           | 1        |          |
|          | taxable entity during the year?   | 16a         | ļ        | X        |
| t        | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation   |             |          |          |
|          | in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's   |             | 1        |          |
|          |   | 1           |          | <u> </u> |
|          | exempt status with respect to such arrangements?  | 16b         |          |          |
| Sec      |   | 16b         |          |          |
| Sec. 17  | ction C. Disclosure   | 16b         |          |          |
| 17       | ction C. Disclosure  List the states with which a copy of this Form 990 is required to be filed ▶MA   |             |          |          |
|          | ction C. Disclosure  List the states with which a copy of this Form 990 is required to be filed ►MA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availab   |             |          |          |
| 17       | List the states with which a copy of this Form 990 is required to be filed MA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availab public inspection. Indicate how you make these available.   |             |          |          |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed ►MA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availab public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website X Upon request  | le for      | ancial   |          |
| 17       | List the states with which a copy of this Form 990 is required to be filed ►MA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availab public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy,   | le for      | ancial   |          |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed ►MA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availab public inspection. Indicate how you make these available. Check all that apply.  ☐ Own website ☐ Another's website ☐ X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, statements available to the public. | le for      |          |          |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed ►MA  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availab public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy,   | le for      |          |          |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A)<br>Name and Title                 | (B)<br>Average<br>hours | (C) Position (check all that apply)     |  |              |  |              |                                       | (D) Reportable compensation                      | (E) Reportable compensation  | (F) Estimated amount of |
|---------------------------------------|-------------------------|---|--|--------------|--|--------------|---------------------------------------|--|--|-------------------------|
|                                       | per<br>week             | per per per per per per per per per per |  | Key employee | Highest compensated Components   |              | from the organization (W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | other compensation from the organization and related organizations |                         |
| GRETCHEN ARNTZ                        | 0 50                    |   |  |              |  |              |                                       |  | •  | •                       |
| BOARD MEMBER                          | 0.50                    | X                                       | _  | <u> </u>     | <u> </u>   |              | -                                     | 0.   | 0.   | 0.                      |
| LARRY BAILIS VICE-CHAIR/ PROGRAM COMM | 0.50                    | х                                       |  | x            | 1  |              | ļ                                     | 0.   | 0.   | 0.                      |
| BARBARA CAMPANELLA                    | 0.50                    | ^                                       | ├  | ^            |  | +-           | ╁                                     | 0.   |  | 0.                      |
| SECRETARY                             | 0.50                    | Х                                       |  | X            |  |              | İ                                     | 0.   | 0.   | 0.                      |
| BARBARA CANYES                        | 0.30                    | -                                       | <del>                                     </del> |              | <b>†</b>   | 1-           |                                       |  |  |                         |
| BOARD MEMBER                          | 0.50                    | X                                       |  | ·            |  |              | İ                                     | 0.   | 0.   | 0.                      |
| GREGG CARMAN                          |                         |   |  |              | Γ  |              |                                       |  |  |                         |
| TREASURER/ FINANCE COMMI              | 0.50                    | X                                       | ł  | X            |  |              |                                       | 0.   | 0.   | 0.                      |
| BRENDAN COUGHLIN                      |                         |   |  |              |  |              |                                       |  |  | _                       |
| CHAIRMAN                              | 0.50                    | X                                       |  | X            | <u> </u>   | <u> </u>     |                                       | 0.   | 0.   | 0.                      |
| SALLY FULLER                          |                         |   |  |              |  |              |                                       |  |  |                         |
| BOARD MEMBER                          | 0.50                    | X                                       | <u> </u>   | <u> </u>     |  | <del> </del> | _                                     | 0.   | 0.   | 0.                      |
| ASHLEY HEBERT                         | 0.50                    |   |  |              |  |              | ļ                                     |  |  | 0                       |
| BOARD MEMBER                          | 0.50                    | X                                       | <u> </u>   | <u> </u>     | ļ  | -            | -                                     | 0.   | 0.   | 0.                      |
| NANCY KORMAN                          | 0 E0                    | v                                       |  |              |  |              |                                       | 0.   | 0.   | 0.                      |
| BOARD MEMBER KRISTEN MCKINNON         | 0.50                    | X                                       | ╁  | ╁            | +  | ┼            | ╁┈                                    |  |  |                         |
| BOARD MEMBER                          | 0.50                    | x                                       |  |              |  |              |                                       | 0.   | 0.   | 0.                      |
| ANNE MESSIER                          | 0.30                    | ^                                       | 1  | $\vdash$     | $\vdash$   | $\vdash$     | $\vdash$                              | <u> </u>   |  |                         |
| BOARD MEMBER                          | 0.50                    | X                                       |  |              |  |              |                                       | 0.   | 0.   | 0.                      |
| DANIEL RIVERS                         |                         |   | 1 -  | !            | 1  |              | †                                     |  | <u>-</u>   |                         |
| BOARD MEMBER                          | 0.50                    | x                                       |  | 1            |  |              |                                       | 0.   | 0.   | 0.                      |
| KAREN WATKINS-WATTS                   |                         |   |  |              |  |              | Ì                                     |  |  |                         |
| BOARD MEMBER                          | 0.50                    | X                                       |  |              |  |              |                                       | 0.   | 0.   | 0.                      |
| KIMBERLY JONES                        |                         |   |  |              |  |              |                                       |  |  |                         |
| BOARD MEMBER                          | 0.50                    | X                                       | $oxed{oxed}$                                     | 丄            | $oldsymbol{ol}}}}}}}}}}}}}}$ | _            | <u> </u>                              | 0.   | 0.   | 0.                      |
| ALICE JELIN ISENBERG                  |                         |   |  |              |  |              |                                       |  | _  | _                       |
| BOARD MEMBER                          | 0.50                    | X                                       |  | _            | _  | $\bot$       | ↓_                                    | 0.   | 0.   | 0.                      |
| EMILY HABER                           | 25.50                   |   | 1  |              |  |              |                                       | 76.007   | _  | 15 605                  |
| BOARD MEMBER/EXEC. DIR.               | 37.50                   | -                                       | ╁  | X            | $\vdash$   | +            | +                                     | 76,387.  | 0.   | 15,685.                 |
|                                       |                         | 1                                       |  |              |  |              |                                       |  |  |                         |

| Par | Section A. Officers, Directors, Tru   | stees, Key E    | nplo                           | уее                   | s, a     | nd l         | High                         | est      | Compensated Employ        | ees (continued)              |               |         |                    |      |
|-----|---|-----------------|--------------------------------|-----------------------|----------|--------------|------------------------------|----------|---------------------------|------------------------------|---------------|---------|--------------------|------|
|     | (A)   | (B)             |                                |                       | (0       | <b>C)</b>    |                              |          | (D)                       | Œ)                           |               |         | (F)                |      |
|     | Name and title  | Average         | ١.,                            |                       | Posi     |              |                              |          | Reportable                | Reportable                   |               |         | tımate             |      |
|     |   | hours<br>per    |                                | neck                  | all      | tnat         | арр                          | iy)      | compensation from         | compensation<br>from related |               |         | ount o             | Oī   |
|     |   | week            | individual trustee or director |                       |          |              |                              |          | the                       | organizations                |               |         | pensa              | tion |
|     |   |                 | 8                              | State                 |          |              | rsafec                       |          | organization              | (W-2/1099-MISC               | <b>)</b>      |         | om the             |      |
|     |   |                 | E E                            | Institutional trustoe |          | 8            | Highest compensated employee |          | (W-2/1099-MISC)           |                              |               | _       | anızatı<br>1 relat |      |
|     |   |                 | <u>Z</u>                       | apple                 |          | Кеу етріоуве | plest                        | E E      |                           |                              |               |         | nızatı             |      |
|     |   |                 | Ĕ                              | 畐                     | ₹        | \$           | 五,2                          | Ē        |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       | ŀ        |              |                              |          |                           |                              | i             |         |                    |      |
|     |   |                 | -                              |                       |          |              |                              | _        |                           | -                            |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 | ├                              | -                     |          |              | -                            | -        |                           |                              | $\dashv$      |         |                    |      |
|     |   | :               |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
| -   |   |                 |                                |                       | <u> </u> |              |                              |          |                           |                              | $\neg$        |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          | -                         |                              |               |         |                    |      |
|     |   |                 | <u> </u>                       | ļ                     |          | <u> </u>     | _                            | _        |                           |                              |               |         |                    |      |
|     |   |                 |                                | ļ                     |          |              |                              |          |                           |                              | 1             |         |                    |      |
|     |   |                 |                                | -                     |          | -            | ┼                            | _        |                           |                              | $\dashv$      |         |                    |      |
|     |   |                 |                                | 1                     |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 | <u> </u>                       | <del> </del>          |          | -            | <del>  -</del>               | -        |                           |                              |               |         |                    |      |
|     |   | 1               |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           | =                            |               |         | •                  |      |
|     |   |                 | <u> </u>                       | <u> </u>              |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                | i                     | l        |              |                              | ŀ        |                           |                              |               |         |                    |      |
|     |   |                 | <u> </u>                       | L                     |          |              | Ļ                            | <u> </u> | 76 207                    |                              | $\overline{}$ |         | <del></del>        | O.E. |
|     | Total .   |                 |                                |                       |          |              |                              |          | 76,387.                   | i                            | 0.            |         | 5,6                | 83   |
| 2   | Total number of individuals (including those                                  | e in 1a) who re | ceiv                           | ea n                  | nore     | tna          | ın Səī                       | 100,     | UUU in reportable         |                              | _             |         |                    | (    |
|     | compensation from the organization  |                 |                                |                       | -        |              |                              |          | <del></del>               |                              |               |         | Yes                | No   |
| 3   | Did the organization list any former officer,                                 | director or tru | ste                            | e. ke                 | v en     | olan         | vee.                         | orl      | highest compensated er    | mployee on                   |               |         |                    |      |
| _   | line 1a? If "Yes," complete Schedule J for s                                  |                 |                                | •                     | •        | •            |                              |          |                           | •                            |               | 3       |                    | X    |
| 4   | For any individual listed on line 1a, is the si                               | um of reportab  | le c                           | omp                   | ens      | atioi        | n an                         | d ot     | her compensation from     | the organization             |               |         |                    |      |
|     | and related organizations greater than \$15                                   | 0,000? If "Yes  | , " cc                         | mpl                   | ete :    | Sch          | edul                         | eJ       | for such individual       |                              |               | 4       |                    | X    |
| 5   | Did any person listed on line 1a receive or                                   | •               |                                |                       | from     | any          | y un                         | rela     | ted organization for serv | nces rendered to             |               | _       |                    | .,   |
| -   | the organization? If "Yes," complete Sched                                    | iule J for such | per                            | son                   |          |              |                              |          |                           |                              |               | 5_      |                    | X    |
|     | tion B. Independent Contractors  Complete this table for your five highest co | mpaneated in    | don                            | ond:                  | ent c    | ont          | ract                         | 0.00     | that received more than   | \$100 000 of com             |               | ation f | rom                |      |
| 1   | the organization. NONE  | mpensateu in    | uep                            | ende                  | 5116 6   | ,Ont         | iaci                         | 013      | that received more than   | \$100,000 OI COII            | <i>)</i> (113 | ationi  | 10111              |      |
|     | (A)   |                 |                                |                       |          |              |                              |          | (B)                       |                              |               | (C      | ;)                 |      |
|     | Name and business   | address         |                                |                       |          |              | _                            |          | Description of s          | services                     | C             | ompe    | nsatio             | n    |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         |                    |      |
|     |   |                 |                                |                       |          |              |                              |          |                           |                              |               |         | .,,                |      |
| 2   | Total number of independent contractors (                                     | including thos  | e in                           | 1) w                  | ho r     | ece          | rved                         | mo       | re than \$100,000 in con  | npensation                   |               |         |                    |      |
|     | from the organization   | U               |                                |                       |          |              |                              |          |                           | ·                            |               |         |                    |      |

| _  | 990 (                 |  | CHUSETTS             | SERVICE                 | ALLIANCE,            | INC.                                   | 04-30882                                | 34 Page <b>9</b>  |
|--|-----------------------|--|----------------------|-------------------------|----------------------|--|---|---|
| Par  | t VII                 |  | ue                   |                         | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| Contributions, gifts, grants and other similar amounts | b<br>c<br>d<br>e<br>f | Related organizations Government grants (contribute All other contributions, gifts, grant similar amounts not included above Noncesh contributions included in lines | s, and /e 1f         | 11,965,337.             |                      |  |   |   |
|  | 2 a<br>b<br>c         |  |                      | Business Code<br>900099 | 27,074.              | 27,074.                                |   |   |
| Program Service<br>Revenue                             | d<br>e<br>f           | All other program service reve   |                      | <b>•</b>                | 27,074.              |  |   |   |
|  | 3<br>4<br>5           | Investment income (including other similar amounts) Income from investment of tax Royalties  |                      | ▶                       | 32,942.              |  |   | 32,942.   |
|  | 6 a<br>b<br>c         | Rental income or (loss)  | (i) Real             | (ii) Personal           |                      |  |   |   |
|  | 7 a                   | a Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses  | (i) Securities       | (ii) Other              |                      |  |   |   |
| Other Revenue  | d                     | Gain or (loss)  Net gain or (loss)  Gross income from fundraisin including \$  contributions reported on line Part IV, line 18                                       | of                   | •                       |                      |  |   |   |
| Other  | 9 a                   | Less: direct expenses  Net income or (loss) from fund Gross income from gaming at Part IV, line 19 Less: direct expenses   | t<br>draising events | •                       |                      |  |   |   |
|  | 10 a                  | Net income or (loss) from gan     Gross sales of inventory, less     and allowances     Less: cost of goods sold   |                      |                         |                      |  |   |   |
|  | 11 a                  | Net income or (loss) from sale Miscellaneous Revenue  a  | Je                   | Business Code           |                      |  |   |   |
|  | 1                     | d All other revenue  e Total. Add lines 11a-11d  Total Payers  |                      |                         | 12 041 872           | 27.074                                 | 0.                                      | 32,942.   |

Form **990** (2008)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

|           | All other organizations must comp<br>not include amounts reported on lines 6b,<br>3b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses | (B) Program service expenses | (C) Management and general expenses | (D)<br>Fundraising<br>expenses          |
|-----------|---|-----------------------|------------------------------|-------------------------------------|---|
| 1         | Grants and other assistance to governments and  | 10,788,717.           |                              |                                     |   |
| _         | organizations in the U.S. See Part IV, line 21  | 10//00//1/            | 10//00//2/0                  |                                     | *************************************** |
| 2         | Grants and other assistance to individuals in   |                       |                              |                                     |   |
| _         | the U.S. See Part IV, line 22   |                       |                              |                                     | ·····                                   |
| 3         | Grants and other assistance to governments,   |                       |                              |                                     |   |
|           | organizations, and individuals outside the U.S.   |                       |                              |                                     |   |
|           | See Part IV, lines 15 and 16  |                       |                              |                                     |   |
| 4         | Benefits paid to or for members   |                       |                              |                                     |   |
| 5         | Compensation of current officers, directors,  | 115,685.              | 12,147.                      | 103,538.                            |   |
| _         | trustees, and key employees   | 113/003.              | 12/11/                       | 200,000                             |   |
| 6         | Compensation not included above, to disqualified  |                       |                              |                                     |   |
|           | persons (as defined under section 4958(f)(1)) and   |                       |                              |                                     |   |
| _         | persons described in section 4958(c)(3)(B)  | 451,089.              | 405,098.                     | 45,991.                             |   |
| 7         | Other salaries and wages  | 431,009.              | 403,030.                     | 43,771.                             |   |
| 8         | Pension plan contributions (include section 401(k)  |                       |                              |                                     |   |
| _         | and section 403(b) employer contributions)  | 64,449.               | 58,785.                      | 5,664.                              |   |
| 9         | Other employee benefits   | 46,845.               | 35,328.                      | 11,517.                             |   |
| 10        | Payroll taxes   | 40,045.               | 33,320.                      | 11,517.                             |   |
| 11        | Fees for services (non-employees):  |                       |                              |                                     |   |
| а         | Management  |                       |                              |                                     |   |
| þ         | Legal   | 02 071                |                              | 93,071.                             |   |
| C         | Accounting  | 93,071.               |                              | 93,0/1.                             |   |
| d         | Lobbying  |                       |                              |                                     |   |
| е         | Professional fundraising services See Part IV, line 17  |                       |                              |                                     |   |
| f         | Investment management fees  | 4 100                 | 4 100                        |                                     |   |
| 9         | Other   | 4,190.                | 4,190.                       |                                     |   |
| 12        | Advertising and promotion   |                       |                              |                                     |   |
| 13        | Office expenses   |                       |                              |                                     |   |
| 14        | Information technology  |                       | <del></del>                  |                                     |   |
| 15        | Royalties   |                       |                              | 100 174                             |   |
| 16        | Occupancy   | 102,315.              | 2,141.                       | 100,174.                            |   |
| 17        | Travel  | 26,548.               | 23,533.                      | 3,015.                              |   |
| 18        | Payments of travel or entertainment expenses  |                       |                              |                                     |   |
|           | for any federal, state, or local public officials   |                       |                              |                                     |   |
| 19        | Conferences, conventions, and meetings  |                       |                              |                                     |   |
| 20        | Interest  |                       |                              |                                     |   |
| 21        | Payments to affiliates  |                       |                              |                                     |   |
| 22        | Depreciation, depletion, and amortization   | 791.                  |                              | 791.                                | <del></del>                             |
| 23        | Insurance   | 4,180.                |                              | 4,180.                              |   |
| 24        | Other expenses Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below) |                       |                              |                                     |   |
| _         | PROGRAM EXPENSES  | 132,960.              | 130,068.                     | 2,892.                              |   |
|           | CONSULTANTS   | 97,947.               |                              |                                     |   |
|           | OMILED  | 61,173.               |                              |                                     |   |
|           |   | 51,1,5.               |                              |                                     | <del></del>                             |
| (         |   |                       |                              | <del>-</del>                        |   |
| •         |   |                       |                              |                                     |   |
| f         |   | 11 989 960            | 11,544,156.                  | 445,804.                            | 0                                       |
| <u>25</u> | Total functional expenses Add lines 1 through 24f   | 11,505,500.           | 11/244/1200                  | 443,004.                            |   |
| 26        | Joint Costs. Check here  ☐ If following   |                       |                              |                                     |   |
|           | SOP 98-2 Complete this line only if the organization  |                       | 1                            |                                     |   |
|           | reported in column (B) joint costs from a combined  |                       |                              |                                     |   |
|           | educational campaign and fundraising solicitation   | <u> </u>              | <u> </u>                     | <u>L</u>                            |   |

| rar                         |          | Balance Sneet  |                                  |   |         |  |
|-----------------------------|----------|--|----------------------------------|---|---------|--|
|                             |          |  |                                  | (A)<br>Beginning of year                |         | <b>(B)</b><br>End of year                        |
|                             |          | Cook and interest bearing  |                                  | 385,304.                                | 1       | 1,148,245.                                       |
|                             | 1        | Cash · non-interest-bearing Savings and temporary cash investments                         | •                                | 900,580.                                | 2       | 3,754,383.                                       |
|                             | 2        |  |                                  |   | 3       |  |
|                             | 3        | Pledges and grants receivable, net   | -                                | 2,284,262.                              | 4       | 2,391,403.                                       |
|                             | 4        | Accounts receivable, net   | rootom trustees key              | 2/201/2010                              |         |  |
|                             | 5        | Receivables from current and former officers, di   |                                  |   | 5       |  |
| 1                           | _        | employees, or other related parties. Complete P  |                                  |   |         | ······································           |
| Ì                           | 6        | Receivables from other disqualified persons (as  |                                  |   |         |  |
|                             |          | 4958(f)(1)) and persons described in section 495   | o(c)(o)(b). Complete             |   | 6       |  |
|                             | _        | Part II of Schedule L  |                                  |   | 7       |  |
| Assets                      | 7        | Notes and loans receivable, net  |                                  |   | 8       |  |
| Ass                         | 8        | Inventories for sale or use  |                                  | 0.                                      | 9       |  |
| _                           | 9        | Prepaid expenses and deferred charges  | 10a 36,213.                      |   |         | <del></del>                                      |
|                             |          | Land, buildings, and equipment: cost basis   | 108 33/2231                      |   |         |  |
|                             | Þ        | Less: accumulated depreciation. Complete   | 10b 35,422.                      | 1,581.                                  | 10c     | 791.   |
|                             |          | Part VI of Schedule D  | 100 00 1220                      | 645,367.                                | 11      | 791.<br>581,195.                                 |
|                             | 11       | Investments - publicly traded securities Investments - other securities. See Part IV, line | 11                               |   | 12      |  |
|                             | 12       | Investments - other securities. See Part IV, line  |                                  |   | 13      |  |
|                             | 13       |  |                                  |   | 14      |  |
|                             | 14       | Intangible assets Other assets. See Part IV, line 11                                       |                                  | 22,737.                                 | 15      | 48,678.  |
|                             | 15       | Total assets. Add lines 1 through 15 (must equ   | al line 34)                      | 4,239,831.                              | 16      | 7,924,695.                                       |
|                             | 16       | Accounts payable and accrued expenses  | ai iiite 04)                     | 1,098,322.                              | 17      | 297,454.   |
|                             | 17       | • •  |                                  | 1,149,103.                              | 18      | 2,779,822.                                       |
|                             | 18<br>19 | Grants payable Deferred revenue  |                                  |   | 19      |  |
|                             |          | Tax-exempt bond liabilities  |                                  | 20                                      |         |  |
|                             | 20       | Escrow account liability. Complete Part IV of Sc   | hadula D                         |   | 21      |  |
| ties                        | 21       | Payables to current and former officers, directo   |                                  | *************************************** |         |  |
| Liabilities                 | 22       | highest compensated employees, and disqualif   |                                  |   |         |  |
| Ë                           | }        | of Schedule L  | polocia completa y are a         |   | 22      |  |
|                             | 23       | Secured mortgages and notes payable to unrel   | ated third parties               |   | 23      |  |
|                             | 24       | Unsecured notes and loans payable  |                                  |   | 24      |  |
|                             | 25       | Other liabilities. Complete Part X of Schedule D   |                                  | 920,143.                                | 25      | 3,804,628.                                       |
|                             | 26       | Total liabilities. Add lines 17 through 25   |                                  | 3,167,568.                              | 26      | 6,881,904.                                       |
|                             | 20       | Organizations that follow SFAS 117, check h  | ere X and complete               |   |         |  |
| s                           |          | lines 27 through 29, and lines 33 and 34.  |                                  |   |         |  |
| ည်                          | 27       | Unrestricted net assets  |                                  | 1,072,263.                              | 27      | 1,042,791.                                       |
| <u>jā</u>                   | 28       | Temporarily restricted net assets  |                                  | 0.                                      | 28      | 0.   |
| ã                           | 29       | Permanently restricted net assets  |                                  | 0.                                      | 29      | 0.   |
| Net Assets or Fund Balances |          | Organizations that do not follow SFAS 117,   | check here                       |   |         |  |
| F                           |          | complete lines 30 through 34.  |                                  |   |         |  |
| ts (                        | 30       | Capital stock or trust principal, or current funds   | <b>3</b>                         |   | 30      |  |
| SSe                         | 31       | Paid-in or capital surplus, or land, building, or e  |                                  |   | 31      |  |
| ۲                           | 32       | Retained earnings, endowment, accumulated i  |                                  |   | 32      |  |
| ž                           | 33       | Total net assets or fund balances  |                                  | 1,072,263.                              | 33      | 1,042,791.                                       |
|                             | 34       | Total liabilities and net assets/fund balances   |                                  | 4,239,831.                              | 34      | 7,924,695.                                       |
| Pa                          | rt X     |  | <u> </u>                         |   |         | Yes No   |
| -                           |          | .:   | Cash X Accrual                   | Other                                   |         | 100 100  |
| 1                           |          | counting method used to prepare the Form 990:  | <del></del>                      | <del></del>                             |         | 2a X   |
|                             |          | re the organization's financial statements compile   |                                  |   |         | 2b X   |
| b                           |          | re the organization's financial statements audited   |                                  |   | e audit | <del>-                                    </del> |
| C                           |          | Yes" to lines 2a or 2b, does the organization have   |                                  |   | o addit | ' 2c X   |
| _                           |          | iew, or compilation of its financial statements and  |                                  |   | nie Auz | <del></del>                                      |
| 3a                          |          | a result of a federal award, was the organization r  | equired to undergo an audit of a | uulla da act fortif ili tile alli       | Air Vac | 3a X   |
|                             |          | t and OMB Circular A-133?  | udit or audite?                  |   |         | 3b X   |
|                             |          | Yes, did the organization undergo the required a   | uan or addits:                   | <del> </del>                            |         | Form <b>990</b> (2008)                           |
| 8330                        | 11 12-   | THATIS   |                                  |   |         | (2200)   |

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2008

Name of the organization

**Employer identification number** 

Schedule A (Form 990 or 990-EZ) 2008

|        |                 | MASSACH                     | USETTS SERVI                            | CE AL         | TIANC                     | E, IN        | <u>U.</u>  |                          | 04   | -3088234              |
|--------|-----------------|-----------------------------|---|---------------|---------------------------|--------------|--|--------------------------|--|-----------------------|
| Part   | Reaso           | n for Public Char           | ity Status (All organiz                 | ations mu     | st complet                | e this par   | t.) (see ins                                     | tructions)               |  |                       |
| he org | anization is no | ot a private foundation     | because it is: (Please ch               | eck only o    | ne organiz                | ation.)      |  |                          |  |                       |
| 1 🗀    | A church,       | convention of churche       | s, or association of chur               | ches desci    | ribed in <b>se</b>        | ction 170    | (b)(1)(A)(i)                                     | ١.                       |  |                       |
| 2      | A school d      | escribed in section 17      | <b>70(b)(1)(A)(ii).</b> (Attach Sc      | hedule E.)    |                           |              |  |                          |  |                       |
| з 🗀    | A hospital      | or a cooperative hosp       | ital service organization o             | described i   | in <b>section</b>         | 170(b)(1)    | <b>(A)(iii)</b> . (Att                           | tach Sche                | dule H.)   |                       |
| 4      | A medical       | research organization       | operated in conjunction                 | with a hos    | pital descr               | 1bed in se   | ction 170  | (b)(1)(A)(i              | ii). Enter th                                    | he hospital's name,   |
|        | city, and s     | tate:                       |   |               |                           |              |  |                          |  |                       |
| 5      | An organiz      | ation operated for the      | benefit of a college or ur              | niversity ov  | vned or op                | erated by    | a governi  | mental un                | it describe                                      | ed in                 |
|        | section 1       | 70(b)(1)(A)(iv). (Compl     | ete Part II.)                           |               |                           |              |  |                          |  |                       |
| 6      | A federal,      | state, or local governm     | ent or governmental unr                 | t described   | d in <b>sectio</b>        | n 170(b)(1   | I)(A)(v).  |                          |  |                       |
| 7 X    | An organiz      | ation that normally rec     | eives a substantial part                | of its supp   | ort from a                | governme     | ental unit o                                     | or from the              | general p  | oublic described in   |
|        | section 17      | 70(b)(1)(A)(vi). (Comple    | ete Part II.)                           |               |                           | _            |  |                          |  |                       |
| 8      | _               |                             | section 170(b)(1)(A)(vi).               | (Complete     | Part II.)                 |              |  |                          |  |                       |
| 9      | 7               | 5                           | erves: (1) more than 33                 |               |                           | om contri    | butions, m                                       | nembershi                | p fees, an                                       | d gross receipts from |
|        | activities r    | elated to its exempt fu     | nctions - subject to certa              | un exception  | ons, and (2               | 2) no more   | than 33 1  | /3% of its               | support 1  | from gross investment |
|        | income an       | d unrelated business t      | axable income (less sect                | tion 511 ta   | x) from bu                | sinesses a   | acquired b                                       | y the orga               | anization a                                      | fter June 30, 1975.   |
|        |                 | on 509(a)(2). (Complete     |   |               | •                         |              | ·  |                          |  |                       |
| 10 🗀   | An organiz      | ation organized and o       | perated exclusively to te               | st for publi  | c safety. S               | ee sectio    | n 509(a)(4                                       | I). (see ins             | structions)                                      |                       |
| 11 🗀   | An organiz      | ation organized and o       | perated exclusively for the             | ne benefit (  | of, to perfo              | rm the fu    | nctions of,                                      | or to carr               | y out the  | purposes of one or    |
|        | more publ       | icly supported organization | ations described in secti               | on 509(a)(°   | l) or sectio              | n 509(a)(2   | 2). See <b>se</b> c                              | tion 50 <del>9</del> (   | (a)(3). Che                                      | ck the box that       |
|        | describes       | the type of supporting      | organization and compl                  | ete lines 1   | 1e through                | 11h.         |  |                          |  |                       |
|        | a 🔲 Typ         | xel b. □                    | ☐ Type II                               | : 🔲 Тур       | e III · Func              | tionally in  | tegrated   |                          | d 🗀  | Type III - Other      |
| e 🗀    | By checkii      | ng this box, I certify the  | at the organization is not              | controlled    | directly o                | r indirectly | by one or  | r more dis               | qualified p                                      | persons other than    |
|        | foundation      | managers and other          | than one or more publich                | y supporte    | d organiza                | tions des    | cribed in s                                      | ection 50                | 9(a)(1) or s                                     | section 509(a)(2).    |
| f      | If the orga     | nization received a wri     | tten determination from t               | the IRS tha   | at it is a Ty             | pe I, Type   | II, or Type                                      | e III                    |  |                       |
|        | supporting      | g organization, check t     | his box                                 |               |                           |              |  |                          |  |                       |
| 9      | Since Aug       | ust 17, 2006, has the       | organization accepted ar                | ny gift or co | ontribution               | from any     | of the follo                                     | owing per                | sons?  |                       |
|        | (i) A per       | son who directly or inc     | directly controls, either al            | lone or tog   | ether with                | persons o    | described  | ın (ii) and (            | (iii) below,                                     | Yes No                |
|        | the g           | overning body of the s      | supported organization?                 |               |                           |              |  |                          |  | 11g(i)                |
|        | (ii) A fan      | nily member of a perso      | n described in (i) above?               | 1             |                           |              |  |                          |  | 11g(ii)               |
|        | (iii) A 35°     | % controlled entity of a    | a person described in (i)               | or (ii) above | 9?                        |              |  |                          |  | 11g(iii)              |
| h      | Provide th      | e following information     | about the organizations                 | the organ     | ızatıon sup               | oports.      |  |                          |  |                       |
|        | <del></del>     |                             | , ————————————————————————————————————  |               |                           |              |  |                          |  |                       |
| (i) Na | me of supported | 1 (ii) EIN                  | (ili) Type of                           |               | rganization               |              |  | (vi) !:                  | s the  | (vii) Amount of       |
|        | organization    |                             | organization<br>(described on lines 1-9 |               | sted in your<br>document? |              | ion in col<br>r support?                         | organizáti<br>(I) organi | zed in the                                       | support               |
|        |                 |                             | above or IRC section                    |               |                           |              |  | 0.5                      |  |                       |
|        |                 |                             | (see instructions))                     | Yes           | No                        | Yes          | No   | Yes                      | No   |                       |
|        |                 |                             |   |               |                           |              |  |                          |  |                       |
|        |                 |                             | <del> </del>                            | -             |                           |              | <del>                                     </del> | <u> </u>                 |  | <del></del>           |
|        |                 |                             |   | <u> </u>      |                           |              |  | <u> </u>                 | <del>                                     </del> |                       |
|        |                 |                             |   |               |                           |              |  |                          |  |                       |
|        |                 |                             |   |               |                           |              |  |                          |  |                       |
|        |                 |                             |   |               | -                         |              | <del>                                     </del> |                          | + +  |                       |
|        |                 |                             |   | <u> </u>      |                           |              |  |                          |  |                       |
| Total  |                 |                             |   |               |                           |              |  |                          |  |                       |

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

(Complete only if you checked the box on line 5, 7, or 8 of Part i.)

| Sec  | ction A. Public Support                      |                         |                       |                            |                     |                     |                 |
|------|--|-------------------------|-----------------------|----------------------------|---------------------|---------------------|-----------------|
| Cale | endar year (or fiscal year beginning in)     | (a) 2004                | <b>(b)</b> 2005       | (c) 2006                   | (d) 2007            | (e) 2008            | (f) Total       |
| 1    | Gifts, grants, contributions, and            |                         |                       |                            |                     |                     |                 |
|      | membership fees received. (Do not            |                         |                       |                            |                     |                     |                 |
|      | include any "unusual grants.")               | 6,107,376.              | 8,022,137.            | 9,608,135.                 | 9,411,037.          | 11,981,856.         | 45,130,541.     |
| 2    | Tax revenues levied for the organ-           |                         |                       |                            |                     |                     |                 |
|      | ızation's benefit and either paid to         |                         |                       |                            |                     |                     |                 |
|      | or expended on its behalf                    |                         |                       |                            |                     |                     |                 |
| 3    | The value of services or facilities          |                         |                       |                            |                     |                     |                 |
|      | furnished by a governmental unit to          | . 1                     |                       |                            |                     |                     |                 |
|      | the organization without charge              |                         |                       |                            |                     |                     |                 |
| 4    | Total. Add lines 1 - 3                       | 6,107,376.              | 8,022,137.            | 9,608,135.                 | 9,411,037.          | 11,981,856.         | 45,130,541.     |
| 5    | The portion of total contributions           |                         |                       |                            |                     |                     |                 |
|      | by each person (other than a                 | i l                     |                       |                            |                     |                     |                 |
|      | governmental unit or publicly                |                         | ł                     |                            |                     |                     |                 |
|      | supported organization) included             |                         |                       |                            |                     |                     |                 |
|      | on line 1 that exceeds 2% of the             |                         |                       |                            |                     |                     |                 |
|      | amount shown on line 11,                     |                         |                       | İ                          |                     |                     |                 |
|      | column (f)                                   |                         |                       |                            |                     |                     |                 |
| 6    | Public Support. Subtract line 5 from line 4  |                         |                       |                            |                     |                     | 45,130,541.     |
|      | ction B. Total Support                       |                         |                       |                            |                     |                     |                 |
| Cal  | endar year (or fiscal year beginning in)     | (a) 2004                | <b>(b)</b> 2005       | (c) 2006                   | (d) 2007            | (e) 2008            | (f) Total       |
| 7    | Amounts from line 4                          | 6,107,376.              | 8,022,137.            | 9,608,135.                 | 9,411,037.          | 11,981,856.         | 45,130,541.     |
| 8    | Gross income from interest,                  |                         |                       |                            |                     |                     |                 |
|      | dividends, payments received on              |                         |                       |                            |                     |                     |                 |
|      | securities loans, rents, royalties           |                         |                       |                            |                     |                     |                 |
|      | and income from similar sources              | 29,165.                 | 41,533.               | 53,613.                    | 43,340.             | 32,942.             | 200,593.        |
| 9    | Net income from unrelated business           |                         |                       |                            |                     |                     |                 |
|      | activities, whether or not the               |                         |                       |                            |                     |                     |                 |
|      | business is regularly carried on             |                         |                       |                            |                     |                     |                 |
| 10   | Other income. Do not include gain            |                         |                       |                            |                     | 1                   |                 |
|      | or loss from the sale of capital             |                         |                       |                            |                     |                     |                 |
|      | assets (Explain in Part IV.)                 |                         | 5,108.                | 4,800.                     | 4,800.              |                     | 14,708.         |
| 11   |  |                         |                       |                            |                     |                     | 45,345,842.     |
| 12   | Gross receipts from related activities       | , etc. (see instruction | ons)                  |                            |                     | 12                  | 73,094.         |
| 13   | First five years. If the Form 990 is fo      | r the organization's    | s first, second, thir | d, fourth, or fifth ta     | ex year as a sectio | on 501(c)(3)        |                 |
|      | organization, check this box and sto         |                         |                       |                            |                     |                     | <u> </u>        |
| Se   | ction C. Computation of Publ                 | ic Support Pe           | rcentage              |                            |                     |                     |                 |
| 14   | Public support percentage for 2008 (         | (line 6, column (f) d   | vided by line 11, o   | olumn (f))                 |                     | 14                  | 99.53 %         |
| 15   |  |                         |                       |                            |                     | 15                  | 99.55 %         |
| 16   | a 33 1/3% support test - 2008. If the        | organization did no     | ot check the box or   | n line 13, and line        | 14 is 33 1/3% or r  | nore, check this bo | ox and          |
|      | stop here. The organization qualifies        |                         |                       |                            |                     |                     | ►X              |
|      | <b>b 33 1/3% support test - 2007.</b> If the |                         |                       |                            | line 15 is 33 1/39  | 6 or more, check t  |                 |
|      | and stop here. The organization qua          |                         |                       |                            |                     |                     |                 |
| 17   | a 10% -facts-and-circumstances tes           |                         |                       |                            |                     |                     |                 |
|      | and if the organization meets the "fai       |                         |                       |                            |                     | art IV how the orga | nization        |
|      | meets the "facts-and-circumstances"          |                         |                       |                            |                     |                     | ▶∐              |
|      | b 10% -facts-and-circumstances tes           |                         |                       |                            |                     |                     |                 |
|      | more, and if the organization meets t        |                         |                       |                            |                     |                     | е               |
|      | organization meets the "facts-and-cil        |                         |                       |                            |                     |                     | ▶;;             |
| 18   | Private foundation. If the organization      | on did not check a      | box on line 13, 16    | <u>a, 16b, 17a, or 17i</u> |                     |                     |                 |
|      |  |                         |                       |                            | Sch                 | edule A (Form 996   | or 990-EZ) 2008 |

|           | ction A. Public Support   | rganizations        | Described in         | Section Sosia          | (Complete on        | VIT YOU CHECKED THE                              | box on line 9 of Part I                          |
|-----------|---|---------------------|----------------------|------------------------|---------------------|--|--|
|           |   | (-) 2004            | (h) 2005             | (c) 2006               | (d) 2007            | (e) 2008   | (A Total   |
|           | endar year (or fiscal year beginning in)  | (a) 2004            | <b>(b)</b> 2005      | (6) 2006               | (0) 2007            | (e) 2006   | (f) Total  |
| •         | membership fees received. (Do not   |                     |                      |                        |                     |  |  |
|           | include any "unusual grants.")  |                     |                      |                        |                     |  |  |
| 2         | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose                |                     |                      |                        |                     |  |  |
| 3         | Gross receipts from activities that   |                     | ĺ                    |                        |                     |  |  |
|           | are not an unrelated trade or bus-<br>iness under section 513   |                     |                      |                        |                     |  |  |
| 4         | Tax revenues levied for the organ-  |                     |                      |                        |                     |  |  |
|           | ization's benefit and either paid to or expended on its behalf  |                     |                      |                        |                     |  |  |
| 5         | The value of services or facilities   |                     |                      | <b>†</b>               | <u> </u>            | <del>                                     </del> | <del> </del>                                     |
| •         | furnished by a governmental unit to   |                     |                      | 1                      |                     |  | }  |
|           | the organization without charge   |                     |                      |                        |                     |  |  |
| 6         | Total. Add lines 1 · 5  |                     |                      | <del> </del>           | <del> </del>        | <del> </del>                                     | <del>                                     </del> |
|           | Amounts included on lines 1, 2, and   |                     |                      | <del></del>            | <u> </u>            | <del> </del>                                     | <del>                                     </del> |
| ,,        | 3 received from disqualified persons  |                     |                      |                        | <u> </u>            |  |  |
| ŧ         | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of 1% of the total of lines 9,<br>10c, 11, and 12 for the year or \$5,000 |                     |                      |                        |                     |  |  |
| •         | Add lines 7a and 7b   |                     |                      |                        |                     |  |  |
|           | Public support (Subtract line 7c from line 6.)  |                     | <u> </u>             | <u>l</u>               | <u>.l</u>           | <u></u>  |  |
| Se        | ction B. Total Support  |                     |                      |                        | <del>,</del>        |  | <del></del>                                      |
| Cal       | <b>endar year</b> (or fiscal year beginning ın) <b>▶</b>  | (a) 2004            | <b>(b)</b> 2005      | (c) 2006               | (d) 2007            | (e) 2008   | (f) Total  |
| 9         | Amounts from line 6   |                     |                      | ļ <u> </u>             | <u> </u>            | <del> </del> -                                   |  |
| 10        | a Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties<br>and income from similar sources   |                     |                      |                        |                     |  |  |
| ı         | Unrelated business taxable income   |                     | İ                    |                        |                     |  | İ  |
|           | (less section 511 taxes) from businesses  |                     |                      |                        |                     |  |  |
|           | acquired after June 30, 1975  |                     |                      |                        |                     |  |  |
|           | c Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                    |                     |                      |                        |                     |  |  |
| 12        | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)   |                     |                      |                        |                     |  |  |
| 13        | Total support (Add lines 9, 10c, 11, and 12)  |                     |                      |                        |                     |  | 1  |
| 14        | First five years. If the Form 990 is fo   | r the organization' | s first, second, the | rd, fourth, or fifth t | tax year as a secti | ion 501(c)(3) organ                              | iization,  |
| _         | check this box and stop here  | <del> </del>        |                      |                        | <del></del>         | <u></u>  | ▶□   |
| <u>5e</u> | ction C. Computation of Publ  |                     |                      |                        |                     |  | <del></del>                                      |
| 15        |   | • • •               |                      | column (f))            |                     | 15   |  |
| 16        |   |                     |                      |                        |                     | 16   | %  |
|           | ction D. Computation of Inve  |                     |                      |                        | <del></del>         | T 1  |  |
| 17        | ,   | •                   |                      |                        |                     | 17   | %  |
| 18        | • • •   |                     |                      |                        |                     | 18   | %  |
| 19        | a 33 1/3% support tests - 2008. If the  | •                   |                      |                        |                     |  | 17 is not  |
|           | more than 33 1/3%, check this box a   |                     |                      |                        |                     |  | ▶∟   |
| ١         | b 33 1/3% support tests - 2007. If the  | -                   |                      |                        |                     |  | . —  |
|           | line 18 is not more than 33 1/3%, che   |                     |                      |                        |                     | _  | n ►⊣   |
| 20        | Private foundation. If the organization   | on did not check a  | DOX on line 14, 19   | ea, or 19b, check t    | inis box and see to |  | 200 er 000 EZ 000                                |

#### SCHEDULE C (Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

To be completed by organizations described below.

Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

#### If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

|         | Section 5   | <u>)1(c)(4), (5), or (6) organizat</u> | ions: Complete Part III.                |  |                                 |   |
|---------|-------------|--|---|--|---------------------------------|---|
| Nan     | ne of orga  | nızation                               |   |  | Empl                            | oyer identification number                      |
|         | _           | MASSACH                                | JSETTS SERVICE A                        | LLIANCE, IN                                      | ic.                             | 04-3088234                                      |
| Pe      | art I-A     | To be completed by                     | all organizations exem                  | pt under section                                 | 501(c) and section 52           | ?7 organizations.                               |
|         |             | See the instructions for See           | chedule C for details.                  |  |                                 |   |
| 1       | Provide a   | description of the organiz             | ation's direct and indirect politic     | al campaign activities                           | in Part IV.                     |   |
| 2       |             | expenditures                           | •                                       |  | ►s                              |   |
| 3       |             | •                                      |   |  | ·                               |   |
|         |             |  |   |  |                                 |   |
| P       | ert I-B     | To be completed by                     | all organizations exem                  | pt under section                                 | 501(c)(3).                      |   |
|         |             | See the instructions for S             | _                                       | •  |                                 |   |
| 1       | Enter the   |  | ncurred by the organization und         | der section 4955                                 | <b>▶</b> \$                     |   |
| 2       |             |  | ncurred by organization manage          |  |                                 |   |
| 3       |             |  | 4955 tax, did it file Form 4720         |  | •                               | Yes No  |
|         | -           | prection made?                         | . , , , , , , , , , , , , , , , , , , , | ,  |                                 | Yes No  |
|         |             | describe in Part IV.                   |   |  | •                               |   |
|         | ert I-C     |  | all organizations exem                  | pt under section                                 | 501(c), except sectio           | n 501(c)(3).                                    |
| <u></u> |             | See the instructions for S             |   | •  | • • •                           |   |
| 1       | Enter the   |  | by the filing organization for se       | ction 527 exempt fund                            | ction activities \$             | <del></del>                                     |
|         |             |  | zation's funds contributed to ot        | · ·  |                                 |   |
| _       |             | unction activities                     |   |  | <b>▶</b> \$                     |   |
| 3       | •           |  | unction expenditures. Add lines         | 1 and 2 and enter he                             | •                               |   |
| •       |             | 20-POL, line 17b                       |   | ,  | <b>▶</b> \$                     |   |
| 4       |             | ling organization file Form            | 1120-POL for this year?                 |  | •                               | Yes No  |
| 5       |             |  | ployer identification number (El        | N) of all section 527 p                          | olitical organizations to which |   |
| •       |             |  | if the amount was paid from the         |  |                                 |   |
|         |             | •                                      | separate political organization,        |  | · ·                             |   |
|         | If addition | nal space is needed, provid            | le information in Part IV.              |  |                                 |   |
| _       | -           | (a) Name                               | (b) Address                             | (c) EIN  | (d) Amount paid from            | (e) Amount of political                         |
|         |             | (-) /                                  | (3) 1.33.333                            | (-,  | filing organization's           | contributions received and                      |
|         |             |  |   |  | funds. If none, enter -0        | promptly and directly                           |
|         |             |  |   |  |                                 | delivered to a separate political organization. |
|         |             | }                                      |   |  |                                 | If none, enter -0                               |
|         | _           |  |   | <del></del>                                      | <del></del>                     | <del></del> -                                   |
|         |             |  |   |  |                                 |   |
|         |             | <del></del>                            |   |  |                                 |   |
|         |             |  |   |  | j                               | j   |
|         |             | ···                                    |   |  | <del>-  </del>                  |   |
|         |             |  |   |  |                                 |   |
|         |             |  |   | <del> </del>                                     |                                 | <del> </del>                                    |
|         |             |  |   |  |                                 |   |
| _       |             |  |   | <del>                                     </del> |                                 | <del></del>                                     |
|         |             |  |   |  |                                 |   |
|         |             |  |   |  |                                 |   |
|         |             |  |   | 1  | 1                               |   |

| Schedule C (Form 990 or 990-EZ) 2008  | MASSACHUSE                                | TTS SERVICE                        | ALLIANCE,  |  | 3088234 Page 2                 |
|---|---|------------------------------------|--|--|--------------------------------|
| Part II-A To be completed by  | organizations e                           | xempt under sec                    | ction 501(c)(3) that                             | t filed Form 576                       | 8                              |
| (election under sect  | tion 501(h)). See t                       | he instructions for Sch            | edule C for details.                             |  |                                |
| A Check  filing organizat   | ion belongs to an affi                    | liated group.                      |  |  |                                |
| B Check ▶ ☐ If the filing organizat   | ion checked box A ar                      | nd "limited control" pro           | ovisions apply.                                  |  | <del></del>                    |
|   | s on Lobbying Exper<br>itures" means amou | nditures<br>ints paid or incurred. |  | (a) Filing organization's totals       | (b) Affiliated group<br>totals |
| 1a Total lobbying expenditures to influ                                       | ence public opinion (                     | grassroots lobbying)               |  |  |                                |
| <b>b</b> Total lobbying expenditures to influ                                 |   |                                    |  |  |                                |
| c Total lobbying expenditures (add lii  | nes 1a and 1b)                            |                                    | <u> </u>   |  |                                |
| d Other exempt purpose expenditure  | s   |                                    | <u> </u>   |  | ļ                              |
| e Total exempt purpose expenditure  |   |                                    |  |  |                                |
| f Lobbying nontaxable amount. Ente  | r the amount from the                     | e following table in bot           | th columns.                                      | ······································ |                                |
| If the amount on line 1e, column (a) o  | r (b) is: The lob                         | bying nontaxable am                | ount is:   |  |                                |
| Not over \$500,000  | 20% of                                    | the amount on line 1e              | •  |  |                                |
| Over \$500,000 but not over \$1,000   |   | 00 plus 15% of the exc             |  |  |                                |
| Over \$1,000,000 but not over \$1,5   |   | 00 plus 10% of the exc             |  |  |                                |
| Over \$1,500,000 but not over \$17,   |   | 00 plus 5% of the exce             | ess over \$1,500,000.                            |  |                                |
| Over \$17,000,000   | \$1,000,                                  | 000.                               |  |  |                                |
|   | . 050/ 51: 40                             |                                    |  |  |                                |
| g Grassroots nontaxable amount (en  |   | !                                  | Ì  |  |                                |
| h Subtract line 1g from line 1a. Enter i Subtract line 1f from line 1c. Enter | -   |                                    |  |  |                                |
| j If there is an amount other than ze   |   |                                    | ration file Form 4720                            |  |                                |
| reporting section 4911 tax for this   |   | mie ii, die tile organiz           | 21011 110 1 01111 41 20                          |  | Yes No                         |
| reporting section 4911 tax for this   |   | eraging Period Under               | Section 501(h)                                   |  |                                |
| (Some organiz<br>columi   | ations that made a s                      | section 501(h) electio             | n do not have to comp<br>a through 2f of the ins | olete all of the five<br>tructions.)   |                                |
|   | Lobbying Expe                             | nditures During 4-Ye               | ar Averaging Period                              |  |                                |
| Calendar year<br>(or fiscal year beginning in)                                | (a) 2005                                  | <b>(b)</b> 2006                    | (c) 2007   | (d) 2008                               | (e) Total                      |
| 2a Lobbying non-taxable amount  |   |                                    |  |  |                                |
| b Lobbying ceiling amount   |   |                                    |  |  |                                |
| (150% of line 2a, column(e))  |   |                                    |  |  |                                |
|   |   |                                    |  |  | ,                              |
| c Total lobbying expenditures   |   |                                    |  |  | <del></del>                    |
|   |   |                                    |  |  |                                |
| d Grassroots non-taxable amount   |   |                                    |  |  |                                |
| e Grassroots ceiling amount   |   |                                    |  |  |                                |
| (150% of line 2d, column (e))   |   | <u> </u>                           | <u> </u>   |  |                                |
| f Grassroots lobbying expenditures  |   |                                    |  |  |                                |
| . Grassionis industring experienteles   | 1   | 1                                  | •  |  |                                |

Schedule C (Form 990 or 990-EZ) 2008 MASSACHUSETTS SERVICE ALLIANCE, INC. 04-3088234 Pert II-B To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 04-3088234 Page 3

(election under section 501(h)). See the instructions for Schedule C for details.

|   |   | (e                 | )                   | (b          | )         |
|---|---|--------------------|---------------------|-------------|-----------|
|   |   | Yes                | No                  | Amo         | unt       |
| 1 Do  | uring the year, did the filing organization attempt to influence foreign, national, state or  |                    |                     |             |           |
| lo  | cal legislation, including any attempt to influence public opinion on a legislative matter  |                    |                     |             |           |
| or  | referendum, through the use of:   |                    |                     |             |           |
| a Vo  | plunteers?  | X                  |                     |             |           |
| b Pa  | aid staff or management (include compensation in expenses reported on lines 1c through 1i)?   | X                  |                     |             |           |
| с М   | edia advertisements?  |                    | X                   |             |           |
| d M   | ailings to members, legislators, or the public?   |                    | X                   |             |           |
| e Pı  | ublications, or published or broadcast statements?  |                    | X                   |             |           |
| f G   | rants to other organizations for lobbying purposes?   |                    | X                   |             |           |
| g Di  | rect contact with legislators, their staffs, government officials, or a legislative body?   | X                  |                     | 23          | 944.      |
| h Ra  | allies, demonstrations, seminars, conventions, speeches, lectures, or any other means?  |                    | X                   | L           |           |
| i O   | ther activities? If "Yes," describe in Part IV  |                    | X                   |             |           |
| j To  | otal lines 1c through 1i  |                    |                     | 23          | 944.      |
| 2a Di   | d the activities in line 1 cause the organization to be not described in section 501(c)(3)?   |                    | X                   |             |           |
| <b>b</b> If   | "Yes," enter the amount of any tax incurred under section 4912  |                    |                     |             |           |
| c If  | "Yes," enter the amount of any tax incurred by organization managers under section 4912   |                    |                     |             |           |
| d If  | the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   | <u> </u>           |                     |             |           |
| Part I  | II-A To be completed by all organizations exempt under section 501(c)(4   | , section          | 501(c)(5)           | , or sect   | ion       |
|   | 501(c)(6). See the instructions for Schedule C for details.   |                    |                     |             |           |
|   |   |                    |                     | Yes         | No        |
| 1 W   | ere substantially all (90% or more) dues received nondeductible by members?   |                    | 1                   |             |           |
| 2 Di  | d the organization make only in-house lobbying expenditures of \$2,000 or less?   |                    | 2                   |             |           |
| 3 D   | d the organization agree to carryover lobbying and political expenditures from the prior year?  |                    | 3                   |             |           |
| Part I  |   |                    |                     |             | ion       |
|   | 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OF  | if Part III        | -A, ques            | ition 3 is  |           |
|   | answered "Yes." See Schedule C instructions for details.  |                    |                     |             |           |
| 1 D   | ues, assessments and similar amounts from members .   |                    |                     |             |           |
| 2 S   |   |                    | 1                   |             | · — .     |
|   | ection 162(e) non-deductible lobbying and political expenditures (do not include amounts of poli  | tical              | 1                   |             |           |
| ex  | ection 162(e) non-deductible lobbying and political expenditures (do not include amounts of poli<br>expenses for which the section 527(f) tax was paid).  | tical              | 1                   |             |           |
|   |   | tical              | 1<br>               |             |           |
| a C   | xpenses for which the section 527(f) tax was paid).   | tical              |                     |             |           |
| a C<br>b C  | xpenses for which the section 527(f) tax was paid). urrent year   | tical              | <b>2</b> a          |             |           |
| a C<br>b C<br>c T                                     | kpenses for which the section 527(f) tax was paid).<br>urrent year<br>arryover from last year   | tical              | 2a<br>2b            |             |           |
| a C<br>b C<br>c T<br>3 A                              | expenses for which the section 527(f) tax was paid).  urrent year  arryover from last year  otal  |                    | 2a<br>2b<br>2c      |             |           |
| a C<br>b C<br>c T<br>3 A<br>4 If                      | expenses for which the section 527(f) tax was paid).  current year  carryover from last year  cotal  ggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues   | cess               | 2a<br>2b<br>2c      |             |           |
| a C<br>b C<br>c T<br>3 A<br>4 If<br>de                | expenses for which the section 527(f) tax was paid).  The part of the section 527(f) tax was paid).  The part of the section last year of the section for the | cess               | 2a<br>2b<br>2c      |             |           |
| a C<br>b C<br>c Tc<br>3 A<br>4 If<br>do<br>ex<br>5 Ta | spenses for which the section 527(f) tax was paid).  urrent year  arryover from last year  otal  ggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess the organization agree to carryover to the reasonable estimate of nondeductible lobbying and spenditure next year?  exable amount of lobbying and political expenditures (line 2c total minus 3 and 4)   | cess               | 2a<br>2b<br>2c<br>3 |             |           |
| a Ci<br>b Ci<br>c To<br>3 Ag<br>4 If<br>do            | spenses for which the section 527(f) tax was paid).  urrent year  arryover from last year  otal  ggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess the organization agree to carryover to the reasonable estimate of nondeductible lobbying and spenditure next year?  exable amount of lobbying and political expenditures (line 2c total minus 3 and 4)   | cess               | 2a<br>2b<br>2c<br>3 |             |           |
| a C<br>b C<br>c Tc<br>3 A<br>4 If<br>do<br>ex<br>5 Tc | spenses for which the section 527(f) tax was paid).  urrent year  arryover from last year  otal  ggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess the organization agree to carryover to the reasonable estimate of nondeductible lobbying and spenditure next year?  exable amount of lobbying and political expenditures (line 2c total minus 3 and 4)   | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  axable amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |
| a C b C c T d 4 If deep 5 T Part I                    | spenses for which the section 527(f) tax was paid).  surrent year arryover from last year otal gregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Example amount of lobbying and political expenditures (line 2c total minus 3 and 4)  Supplemental Information  Ite this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and 1.  | ccess<br>political | 2a<br>2b<br>2c<br>3 | o, complete | this part |

#### Schedule D (Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number 04-3088234

|     | MASSACHUSETTS SERV   | ICE ALLIANCE, INC                   | <b>.</b>          |           | 04-3088234                        |
|-----|--|-------------------------------------|-------------------|-----------|-----------------------------------|
| Par | *****  |                                     |                   | Accou     | ints. Complete if the             |
|     | organization answered "Yes" to Form 990, Part IV, lin  |                                     |                   |           | •                                 |
|     |  | (a) Donor advised funds             |                   | (b) Fun   | ds and other accounts             |
| 1   | Total number at end of year  |                                     |                   |           |                                   |
| 2   | Aggregate contributions to (during year)   |                                     |                   |           |                                   |
| 3   | Aggregate grants from (during year)  |                                     |                   |           |                                   |
| 4   | Aggregate value at end of year   |                                     |                   |           |                                   |
| 5   | Did the organization inform all donors and donor advisors in   | writing that the assets held in do  | nor advised fur   | nde       |                                   |
| 3   |  |                                     | noi advised idi   | ius       | Yes No                            |
|     | are the organization's property, subject to the organization's Did the organization inform all grantees, donors, and donor a   |                                     | o most bo trood   | anh.      | 165140                            |
| 6   | -  |                                     |                   |           | Yes No                            |
| Par | for charitable purposes and not for the benefit of the donor that Conservation Easements. Complete if the or   |                                     |                   |           |                                   |
|     |  |                                     | 111 990, Part IV. | , 1110 7. | <u> </u>                          |
| 1   | Purpose(s) of conservation easements held by the organization  |                                     | of an historica   |           |                                   |
|     | Preservation of land for public use (e.g., recreation or   | · ——                                |                   |           | ortant land area                  |
|     | Protection of natural habitat  | L Preservation                      | of certified his  | tonc st   | ructure                           |
| _   | Preservation of open space   |                                     |                   |           |                                   |
| 2   | Complete lines 2a-2d if the organization held a qualified con-   | servation contribution in the form  | of a conservat    | ion eas   | ement on the last day             |
|     | of the tax year.   |                                     |                   |           | <del></del>                       |
|     |  |                                     |                   |           | Held at the End of the Year       |
| 8   | Total number of conservation easements   |                                     |                   | 2a        | <u> </u>                          |
| b   | Total acreage restricted by conservation easements   |                                     |                   | 2b        |                                   |
| C   | Number of conservation easements on a certified historic st  | • •                                 |                   | 2c_       |                                   |
| d   | Number of conservation easements included in (c) acquired  |                                     |                   | _2d_      | L                                 |
| 3   | Number of conservation easements modified, transferred, re-  | eleased, extinguished, or terminat  | ed by the orga    | nization  | during the taxable                |
|     | year ▶   |                                     |                   |           |                                   |
| 4   | Number of states where property subject to conservation ea   |                                     | <del></del>       |           |                                   |
| 5   | Does the organization have a written policy regarding the pe   | riodic monitoring, inspection, viol | ations, and       |           |                                   |
|     | enforcement of the conservation easements it holds?  |                                     |                   |           | Yes No                            |
| 6   | Staff or volunteer hours devoted to monitoring, inspecting, a  | and enforcing easements during t    | he year 🟲 _       |           | <del></del>                       |
| 7   | Amount of expenses incurred in monitoring, inspecting, and   | enforcing easements during the      | year 🏲 \$         |           | <u> </u>                          |
| 8   | Does each conservation easement reported on line 2(d) about  | ve satisfy the requirements of sec  | ction 170(h)(4)(l | B)(i)     |                                   |
|     | and section 170(h)(4)(B)(ii)?  |                                     |                   |           | Yes No                            |
| 9   | In Part XIV, describe how the organization reports conserva-   | tion easements in its revenue and   | expense state     | ement,    | and balance sheet, and            |
|     | include, if applicable, the text of the footnote to the organization   | ation's financial statements that d | escribes the or   | rganıza   | tion's accounting for             |
|     | conservation easements.  | <del></del>                         | · <b>-</b>        |           | <del></del>                       |
| Pa  | <b>1朋</b> Organizations Maintaining Collections of   |                                     | s, or Other       | Simil     | ar Assets.                        |
|     | Complete if the organization answered "Yes" to Form  | n 990, Part IV, line 8.             |                   |           |                                   |
|     |  |                                     |                   |           |                                   |
| 1a  | If the organization elected, as permitted under SFAS 116, ne   | ot to report in its revenue stateme | ent and balance   | e sheet   | works of art, historical          |
|     | treasures, or other similar assets held for public exhibition, e   | education, or research in furtherar | nce of public se  | ervice, į | provide, in Part XIV, the text of |
|     | the footnote to its financial statements that describes these  | items.                              |                   |           |                                   |
| b   | If the organization elected, as permitted under SFAS 116, to   | report in its revenue statement a   | and balance sh    | eet wo    | rks of art, historical treasures, |
|     | or other similar assets held for public exhibition, education,   | or research in furtherance of publ  | ic service, prov  | vide the  | following amounts relating to     |
|     | these items:   |                                     |                   |           |                                   |
|     | (i) Revenues included in Form 990, Part VIII, line 1   |                                     |                   |           | \$                                |
|     | (ii) Assets included in Form 990, Part X   |                                     |                   |           | \$<br>\$                          |
| 2   | If the organization received or held works of art, historical tre  | easures, or other similar assets fo | r financial gain  |           |                                   |
|     | the following amounts required to be reported under SFAS   |                                     | <b>3</b>          | •         |                                   |
| а   | Revenues included in Form 990, Part VIII, line 1   | 2                                   |                   |           | \$                                |
| b   | Assets included in Form 990, Part X  |                                     |                   | <b>•</b>  | \$<br>\$                          |
| -   | , and a second of the second s |                                     |                   | -         | -                                 |

|          |   | USETTS SER             |              |  |                |             |  |   | <u>88234</u>  |   |
|----------|---|------------------------|--------------|--|----------------|-------------|--|---|---------------|---|
|          | 脚 Organizations Maintaining C   |                        |              |  |                |             |  |   |               |   |
|          | Using the organization's accession and othe   |                        |              |  |                |             |  |   |               |   |
|          | that apply):  |                        |              |  |                |             |  |   |               |   |
| а        | Public exhibition   | d                      | ı 🔲 i        | Loan or exch                                     | nange prog     | rams        |  |   |               |   |
| b        | Scholarly research  | е                      | . 🗀 (        | Other  |                |             |  | · ·                                     |               |   |
| c        | Preservation for future generations   |                        |              |  |                |             |  |   |               |   |
| 4        | Provide a description of the organization's co  | ollections and explai  | n how th     | ey further th                                    | ne organiza    | tion's exe  | mpt purpo  | se in Parl                              | XIV.          |   |
|          | During the year, did the organization solicit of  |                        |              |  |                |             |  |   |               |   |
|          | to be sold to raise funds rather than to be m   |                        |              |  |                |             |  |   | Yes           | No_                                     |
| Par      | Trust, Escrow and Custodial reported an amount on Form 990, Pa                                    |                        | . Compl      | ete if organi                                    | zation ansv    | vered "Ye   | s" to Form                                       | n 990, Par                              | t IV, line 9, | , or                                    |
| 1a       | ls the organization an agent, trustee, custod   | ian or other intermed  | dary for     | contribution                                     | s or other a   | ssets not   | included   |   |               |   |
|          | on Form 990, Part X?  |                        | -            | _  |                |             |  |   | Yes           | No                                      |
|          | If "Yes," explain the arrangement in Part XIV   | and complete the fo    | ollowing 1   | table:   |                |             |  |   |               |   |
| •        | ii 100, oxpiaii iie airaigement iii airai   |                        |              |  |                |             |  |   | Amount        |   |
| С        | Beginning balance   |                        |              |  |                |             | 1c   |   | -             |   |
|          | Additions during the year   |                        |              |  |                |             | 1d   |   |               |   |
|          | Distributions during the year   | •                      |              |  |                |             | 1e   |   |               |   |
|          | Ending balance  |                        |              |  |                |             | 1f   |   |               |   |
|          | Did the organization include an amount on F   | form 990. Part X. line | 21?          |  |                |             |  |   | Yes           | No No                                   |
|          | If "Yes," explain the arrangement in Part XIV   |                        |              |  |                |             |  |   |               |   |
| Par      |   | if organization answ   | ered 'Ye     | s' to Form 9                                     | 990, Part IV   | , line 10.  |  |   |               |   |
| <u></u>  |   | (a) Current year       |              | rior year  | (c) Two ye     |             | (d) Three  | years back                              | (e) Four y    | years back                              |
| 12       | Beginning of year balance   |                        |              |  |                |             |  |   |               |   |
|          | Contributions   |                        | 1            |  |                |             |  |   |               |   |
|          | Investment earnings or losses   |                        |              |  |                |             |  | *************************************** |               | *************************************** |
|          | Grants or scholarships  |                        | ·····        |  |                |             |  |   |               |   |
|          | Other expenditures for facilities   |                        |              |  |                |             |  |   |               | <del>.</del>                            |
| •        |   |                        |              |  |                |             |  |   |               |   |
|          | and programs Administrative expenses  |                        | <del> </del> |  |                |             | <del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del> |   |               | *****************                       |
|          | End of year balance   |                        | <b> </b>     |  |                |             |  |   |               |   |
|          | Provide the estimated percentage of the year  | ar and balance held    | 36.<br>      |  | 1              |             |  |   | <del>1</del>  |   |
| 2        | Board designated or quasi-endowment   | ar one balance nele    | w.<br>%      |  |                |             |  |   |               |   |
|          | Permanent endowment   | %                      | ^            |  |                |             |  |   |               |   |
|          | Term endowment  | <u></u> ,70            |              |  |                |             |  |   |               |   |
|          | Are there endowment funds not in the poss   | _,,                    | zation th    | at are held a                                    | and adminis    | tered for t | the organi                                       | zation                                  |               |   |
| Sa       |   | ession of the organi   | Lation th    | at are from c                                    | aro aominio    |             | ino organi                                       | 200011                                  | ſ.            | Yes No                                  |
|          | by: (i) unrelated organizations   |                        |              |  |                |             |  |   | 3a(i)         |   |
|          | ''  | •                      |              |  |                |             | •  |   | 3a(ii)        |   |
|          | (ii) related organizations  | ne listed as required  | on Scha      | dula B2  |                |             |  |   | 3b            |   |
| _        | If "Yes" to 3a(ii), are the related organization<br>Describe in Part XIV the intended uses of the |                        |              |  |                |             |  |   |               |   |
| 4<br>Day | rt VI Investments - Land, Buildin   | gs and Fauinn          | ent. S       | ee Form 990                                      | ). Part X. lin | e 10.       |  |   |               |   |
| FOR      |   | (a) Cost or            |              | L  | t or other     | 1           | Depreciati                                       | 00                                      | (d) Book      | value                                   |
|          | Description of investment   | basis (invest          |              | 1 ''   | (other)        | (0)         |  |   |               |   |
| 1a       | Land  |                        |              | <del>                                     </del> |                | <del></del> |  |   |               |   |
| b        | Buildings   |                        |              | <del> </del>                                     |                |             |  |   |               |   |
| c        | Leasehold improvements  |                        |              | <del> </del> -                                   | 26 212         | -           | 25 4   | 22                                      |               | 701                                     |
| d        | Equipment   |                        |              | <del> </del>                                     | 36,2 <u>13</u> | •           | 35,4   | 22.                                     |               | 791.                                    |
|          | Other   | l                      |              |  | <del></del>    |             |  |   |               | 701                                     |
| Tota     | I. Add lines 1a-1e. (Column (d) should equal i  | Form 990, Part X, co   | lumn (B)     | , line 10(c).)                                   |                | <u>.</u> .  |  | <u> </u>                                |               | 791.                                    |

|  | TTS SERVICE A                                    |              | INC.                    | 04-3088234 Page <b>3</b>              |
|--|--|--------------|-------------------------|---------------------------------------|
| Part VII Investments - Other Securities. S   | ee Form 990, Part X, line 1                      | 12.          |                         |                                       |
| <ul><li>(a) Description of security or category<br/>(including name of security)</li></ul> | (b) Book value                                   |              |                         | d of valuation:<br>-year market value |
| inancial derivatives and other financial products  |  |              |                         |                                       |
| Closely-held equity interests  |  |              |                         |                                       |
| Other  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  | <del></del>  |                         |                                       |
|  |  | <del> </del> | <del></del> <del></del> |                                       |
|  | <del>-</del>                                     | <del> </del> |                         | <del> </del>                          |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
| otal. (Col (b) should equal Form 990, Part X, col (B) line 12)                             | <b>&gt;</b>                                      |              |                         |                                       |
| Part VIII Investments - Program Related.   | See Form 990, Part X, line                       | 13.          |                         |                                       |
| (a) Description of investment type   | (b) Book value                                   |              |                         | d of valuation:                       |
| (a) Secondarion or investment type   | ļ  |              | Cost or end-or          | f-year market value                   |
|  |  |              |                         |                                       |
|  | <del>-</del>                                     |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  | <del>                                     </del> | -            |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
| Total. (Col (b) should equal Form 990, Part X, col (B) line 13 )                           | <b>&gt;</b>                                      |              |                         |                                       |
| Part IX Other Assets. See Form 990, Part X, III  | ne 15.   |              |                         |                                       |
|  | a) Description                                   |              |                         | (b) Book value                        |
|  |  |              |                         |                                       |
|  | <del> </del>                                     |              |                         |                                       |
|  |  |              | <del></del>             |                                       |
|  | <del></del>                                      |              |                         | -                                     |
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|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  | ···  |              |                         |                                       |
|  |  |              |                         |                                       |
| Total. (Column (b) should equal Form 990, Part X, col (B                                   | ) line 15.)                                      |              |                         | <b>&gt;</b>                           |
| Part X Other Liabilities. See Form 990, Part   |  |              |                         |                                       |
| (a) Description of liability   |  | (b) Amount   |                         |                                       |
| Federal income taxes   |  | 2 224 62     | _                       |                                       |
| REFUNDABLE ADVANCES  |  | 3,804,62     | 8.                      |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              |                         |                                       |
|  |  |              | $\dashv$                |                                       |
|  |  |              | <del> </del>            |                                       |
|  |  | <del></del>  |                         |                                       |
|  |  |              |                         |                                       |
| Total. (Column (b) should equal Form 990, Part X, col (E                                   | 2) (100 25 )                                     | 3,804,62     | 8.                      |                                       |

|          | dule D (Form 990) 2008                | MASSACHUSETTS   |                   |                  |          |             |            |                  | 4-3   | 3088234          | Page 4         |
|----------|---------------------------------------|---|-------------------|------------------|----------|-------------|------------|------------------|-------|------------------|----------------|
| Par      | t XI Reconciliation                   | of Change in Net Assets   | from Form         | 990 to F         | inanc    | ial State   | emen       | ts               |       |                  |                |
| 1        | Total revenue (Form 990,              | Part Vill, column (A), line 12)   |                   |                  |          |             | 1          |                  |       | 12,041           |                |
| 2        | Total expenses (Form 990              | ), Part IX, column (A), line 25)  |                   |                  |          |             | 2          |                  |       | 11,989           |                |
| 3        | Excess or (deficit) for the           | year. Subtract line 2 from line 1   |                   |                  |          |             | 3          |                  |       |                  | ,912.          |
| 4        | Net unrealized gains (loss            | es) on investments  |                   |                  |          |             | 4          |                  |       | <u> </u>         | ,384.          |
| 5        | Donated services and use              | of facilities   |                   |                  |          |             | 5          |                  |       |                  |                |
| 6        | Investment expenses                   | •   |                   |                  |          |             | 6          |                  |       |                  |                |
| 7        | Prior period adjustments              |   |                   |                  |          |             | 7          | _                |       |                  |                |
| 8        | Other (Describe in Part XI)           | <b>v</b> )  | •                 |                  |          |             | 8          |                  |       |                  |                |
| 9        | Total adjustments (net). A            |   | ••                |                  |          |             | 9          |                  |       |                  | ,384.          |
| 10       |                                       | year per financial statements. Con  |                   |                  |          |             | 10         |                  |       |                  | <u>,472.</u>   |
| Par      |                                       | of Revenue per Audited  |                   | tatement         | ts Wit   | h Rever     | rue p      | er Re            | turn  |                  | 400            |
| 1        | <del>-</del>                          | other support per audited financi   |                   |                  |          |             |            | -                | 1     | 11,960           | ,488.          |
| 2        |                                       | 1 but not on Form 990, Part VIII,   | line 12:          | ì                | _ 1      | -0          | 1 2        | 0.4              | . 1   |                  |                |
| а        | Net unrealized gains on in            |   |                   | -                | 2a       |             | 1,3        | <u>84.</u> >     | 1     |                  |                |
| Ь        | Donated services and use              |   |                   | -                | 2b       |             |            |                  |       |                  |                |
| C        | Recoveries of prior year g            |   |                   | }-               | 2c       |             |            |                  |       |                  |                |
| d        | Other (Describe in Part XI)           | <b>v</b> )  |                   | L                | 2d       |             |            |                  |       | <b>~01</b>       | 204            |
| е        | Add lines 2a through 2d               |   |                   |                  |          |             |            | -                | 2e    | 12,041           | <u>, 384 .</u> |
| 3        | Subtract line 2e from line            |   |                   |                  |          |             |            | -                | 3     | 12,041           | 012.           |
| 4        |                                       | m 990, Part VIII, line 12, but not o  |                   | 1                | ا ۔      |             |            |                  |       |                  |                |
| a        | · · · · · · · · · · · · · · · · · · · | included on Form 990, Part VIII, I  | line /b           | }                | 4a       |             |            |                  | - 1   |                  |                |
| b        | Other (Describe in Part XI            | <b>v</b> )  |                   | L                | 4b       |             |            |                  | . 1   |                  | 0.             |
| C        | Add lines 4a and 4b                   | Soulds (This should saved Form  | . 000 Dant Librar | - 10\            |          |             |            | -                | 4c    | 12,041           |                |
| <u>5</u> |                                       | 3 and 4c. (This should equal Form of Expenses per Audited                   |                   |                  | ate W    | ith Eyne    | педе       | ner F            |       |                  | 012.           |
|          |                                       | es per audited financial statements   |                   | <u> </u>         | 113 11   | ICII EXPO   | 11303      | <del>per i</del> | 1     | 11,989           | 960            |
| 1        | •                                     | s per audited financial statements<br>of but not on Form 990, Part IX, II   |                   |                  |          | •           |            | <u> </u>         | •     | 11/303           | ,,,,,,,        |
| a        | Donated services and use              |   | 110 23.           |                  | 2a       |             |            |                  |       |                  |                |
| ь        | Prior year adjustments                | , or radiinide  |                   |                  | 2b       |             |            |                  |       |                  |                |
| c        | Losses reported on Form               | 990 Part IX line 25   |                   | •                | 2c       |             |            |                  | - 1   |                  |                |
| d        | Other (Describe in Part XI            |   |                   |                  | 2d       |             |            | $\neg$           |       |                  |                |
| -        | Add lines 2a through 2d               | •,  |                   | _                |          |             |            |                  | 2e    |                  | 0.             |
| 3        | Subtract line 2e from line            | 1   |                   |                  |          |             |            |                  | 3     | 11,989           | ,960.          |
| 4        |                                       | m 990, Part IX, line 25, but not on   | ı lıne 1:         |                  |          |             |            |                  |       |                  |                |
| a        |                                       | included on Form 990, Part VIII, I  |                   |                  | 4a       |             |            |                  |       |                  |                |
|          | Other (Describe in Part XI            |   |                   |                  | 4b       |             |            |                  | - 1   |                  |                |
|          | Add lines 4a and 4b                   | •   |                   | _                |          |             | _          |                  | 4c    |                  | 0.             |
| 5        | · ·                                   | s 3 and 4c. (This should equal For  | m 990, Part I, II | ine 18.)         |          |             |            |                  | 5     | 11,989           | ,960.          |
| Pa       | t XIV Supplemental                    |   |                   |                  |          |             |            |                  |       |                  |                |
|          |                                       | he descriptions required for Part I<br>2d and 4b; and Part XIII, lines 2d a |                   | d 9; Part III, I | lines 1a | a and 4; Pa | art IV, li | nes 1b           | and 2 | 2b; Part V, line | 4; Part        |
|          |                                       |   |                   |                  |          |             |            |                  |       |                  |                |
|          |                                       |   |                   |                  |          |             |            |                  |       |                  |                |
|          |                                       |   |                   | <del></del>      |          | •••         |            | -                |       |                  |                |

|   |                       |                 |   |  |  |   |   | OMB No 1545-0047                            | ı            |
|---|-----------------------|-----------------|---|--|--|---|---|---|--------------|
| (Form 990)  |                       |                 | Grants and Governm  | Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S. | to Organizations,<br>uals in the U.S.  |   |   | 5008  | ,•           |
| Department of the Treasury<br>Internal Revenue Service  |                       | <b>▼</b> Compl  | <ul> <li>Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22.</li> <li>Attach to Form 990.</li> </ul> | n answered "Yes," on F<br>► Attach to Form 990.  | ' on Form 990, Pa<br><sub>1</sub> 990. | rt IV, lines 21 or 22.                                |   | Open to Public Inspection                   | 1            |
| Ization   | SHIPH STILL CASSAM    | AUTVARD OFF     | TOF ALLTANCE  | F. TNC.  |  |   |   | Employer identification number $04-3088234$ | <u>ئ</u> ے و |
| Part   General Information on Grants and Assistance   | on on Grants and      | Assistance      |   | ı  |  |   |   |   |              |
| <b>−</b> 8  | aintain records to si | ubstantiate the | amount of the grants  | or assistance, the   | grantees' eligibility                  | for the grants or assi                                | e grants or assistance, the grantees' eligibility for the grants or assistance, and the selection   | ;   |              |
| criteria used to award the grants or assistance?  | e grants or assistan  | ice?            |   |  |  |   |   | No Ass No                                   | 9            |
| 2 Describe in Part IV the organization's procedures for monitoring the use  | rganization's proced  | dures for month | oring the use of grant 1  | of grant funds in the United States.   | States.                                |   |   |   | l            |
| Part # Grants and Other   | Assistance to Gov     | vernments and   | Organizations in the  | United States. Co  | omplete if the orga                    | nization answered "Y                                  | Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any           | IV, line 21, for any                        | Г            |
| recipient that recei  | ved more than \$5,0   | 300. Check this | box if no one recipient   | t received more that   | an \$5,000. Use Par                    | t IV and Schedule I-1                                 | recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule 1-1 (Form 990) if additional space is needed | al space is needed                          | 1            |
| 1 (a) Name and address of organization or government  | f organization<br>It  | ( <b>a</b> )    | (c) IRC section if applicable   | (d) Amount of cash grant   | (e) Amount of non-cash assistance      | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance  | (h) Purpose of grant<br>or assistance       | [            |
| WILLIAM MORPOOL MARKET | No.                   |                 |   |  |  |   |   | SUPPORT COMMUNITY                           |              |
| NOTEO   | E                     |                 |   |  |  |   |   | SERVICE/VOLUNTERRISM                        |              |
| DEVELOPMENT - 1/8 TREMO<br>BOSTON WA 02111  | T.K.EMOINT ST -       | 04-2304133      | 501(C)(3)   | 26,975.  | 0                                      |   |   | PROGRAMS AND PROJECTS                       |              |
|   | <u> </u>              | T               |   |  |  |   |   |   |              |
| ADOPTION AND FOSTER MENTORING   | TORING                |                 |   |  |  |   |   | SUPPORT COMMUNITY                           |              |
| 727 ATLANTIC AVENUE   |                       |                 |   |  |  |   |   | SERVICE/VOLUNTEERISM                        |              |
| BOSTON, MA 02111  | 0                     | 04-3575764      | 501(C)(3)   | 14,124.  | 0                                      |   |   | PROGRAMS AND PROJECTS                       | 1            |
| ALZHEIMER'S SERVICE OF CAPE   | CAPE & THE            | -               |   |  |  |   |   | SUPPORT COMMUNITY                           |              |
| ISLANDS - 712 MAIN STREET   | 3ET -                 |                 |   |  |  |   |   | SERVICE/VOLUNTEERISM                        |              |
| HYANIS, MA 02601  |                       | 22-2610246      | 501(C)(3)   | 25,850.  | 0.                                     |   |   | PROGRAMS AND PROJECTS                       | -            |
| NAMPOTAN DE COS OF MASS BAY   | rass hav              |                 |   |  |  |   |   | SUPPORT COMMUNITY                           |              |
| 130 Wath of   |                       |                 |   |  |  |   |   | SERVICE/VOLUNTEERISM                        |              |
| CAMBRIDGE, MA 02142   | Ω.                    | 53-0196605      | 501(C)(3)   | 14,773.  | 0.                                     |   |   | PROGRAMS AND PROJECTS                       |              |
| BARNSTABLE COUNTY - RESOURCE  | OURCE                 |                 |   |  |  |   |   | SUPPORT COMMUNITY                           |              |
| DEVELOPMENT OFFICE - PO   | PO BOX 427 -          |                 |   |  |  |   |   | SERVICE/VOLUNTEERISM                        |              |
| 2   |                       | 04-6001419      | 501(C)(3)   | 365,596.   | 0.                                     |   |   | PROGRAMS AND PROJECTS                       |              |
| BIG BROTHER BIG SISTER OF HAMPDEN   | OF HAMPDEN            |                 |   |  |  |   |   | SUPPORT COMMUNITY                           |              |
| COUNTY - 101 STATE STREET,  | RET, SUITE            |                 |   |  | •                                      |   |   | SERVICE/VOLUNTEERISM                        |              |
| 601 - SPRINGFIELD, MA 01103   |                       | 04-2800998      | 501(C)(3)   | 17,775.  | 0                                      |   |   | PROGRAMS AND PROJECTS                       | 1            |
|   | ction 501(c)(3) and   | government or   | ganizations   |  |  |   |   | Δ<br>Δ                                      | 89.          |
| 3 Enter total number of other organizations   | her organizations     |                 |   |  |  |   |   | <b>A</b>                                    |              |
| ۔ ا   | aperwork Reduction    | on Act Notice,  | see the Instructions  | for Form 990.  |  |   |   | Schedule I (Form 990) 2008                  | 8            |

| Schedule   (Form 990) 2008 MASSACHUSETTS SERVICE ALLIANCE, INC.   | SERVICE AI                                    | LIANCE, 1                | NC.                                   |   | 04-3088234 Page 2                      |
|---|---|--------------------------|---------------------------------------|---|--|
| Part iii Grants and Other Assistance to Individuals in the Uni  | <b>rited States.</b> Com <sub>l</sub><br>led. | plete if the organiz     | ation answered "Yes"                  | on Form 990, Part IV, line 22.                        | •                                      |
| (a) Type of grant or assistance   | (b) Number of recipients                      | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
| Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. | ide the information                           | required in Part I,      | line 2, and any other                 | additional information.                               |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
|   |   |                          |                                       |   |  |
| 832102 12-18-08   |   |                          |                                       |   | Schedule I (Form 990) 2008             |

SCHEDULE 1-1 (Form 990)
Department of the Treasury Internal Revenue Service

▲ Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990). Continuation Sheet for Schedule I (Form 990)

Open to Public Inspection OMB No 1545-00477

| Internal Revenue Service   |                  |  |                          |   |   |  |  |
|--|------------------|--|--------------------------|---|---|--|--|
| Name of the organization MASSACHUSETTS   | ETTS SERVICE     | ICE ALLIANCE,                            | E, INC.                  |   |   | Employe 0                              | Employer identification number 04-3088234                          |
| Part f Continuation of Grants and Other Assistance to Governments and                        | Assistance to Go |  | nizations in the U.      | Organizations in the U.S. (Schedule I (Form 990), Part II.) | m 990), Part II.)                                     |  |  |
| (a) Name and address of organization or government   | ( <b>9</b> )     | (c) IRC Code<br>section<br>if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance                           | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                 |
| BIG BROTHER BIG SISTER OF<br>BERKSHIRE COUNTY - 292 NORTH<br>STREET - PITTSFIELD, MA 01201   | 04-3038586       | 501(C)(3)                                | 12,276.                  | 0   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BIG BROTHERS BIG SISTERS OF<br>FRANKLIN - 116 FEDERAL STREET -<br>GREENFIELD, MA 01301       | 04-2491950       | 501(C)(3)                                | 12,236.                  | 0   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BIG SISTER ASSOCIATION OF GREATER<br>BOSTON - 161 MASSACHUSETTS AVENUE<br>- BOSTON, MA 02155 | 04-2150651       | 501(C)(3)                                | 14,418.                  | 0.  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BOSTON CARES<br>190 HIGH STREET<br>BOSTON, MA 02110  | 04-3173682       | 501(C)(3)                                | 39,905.                  | 0   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BOSTON CHINATOWN NEIGHBORHOOD CTR<br>885 WASHINGTON ST.<br>BOSTON, MA 02111                  | 23-7209691       | 501(¢)(3)                                | 20,105.                  | o   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BOSTON LEARNING CENTER<br>208 ASHMONT ST.<br>BOSTON, MA 02124                                | 04-3292156       | 501(C)(3)                                | 36,871.                  | 0   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BOSTON PLAN FOR EXCELLENCE<br>6 BEACON STREET #615<br>BOSTON, MA 02108                       | 22-2667403       | 501(C)(3)                                | 851,600.                 | o   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| BOYS & GIRLS CLUB OF MIDDLESEX COUNTY - 181 WASHINGTON STREET - SOMERVILLE, MA 02143         | 04-3292156       | 501(C)(3)                                | 104,999.                 | 0   |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| 2 Enter total number of Section 501(c)(3) and povernment organizations                       | ocvemment or     | anizations                               |                          |   |   |  | <b>A</b>   |

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

SCHEDULE 1-1

Continuation Sheet for Schedule I (Form 990)

OMB No 1545-0047 2008

| (Form 980) Department of the Treasury  |                   | A Attach to Fo                           | the Form 880 to list additional information for Part II and Part III, Schedule I (Form 990). | tional information<br>lule I (Form 990). | n for   |  | Open to Public   |
|--|-------------------|--|--|--|---|--|--|
| ation  |                   |  | Citt   |  |   | Employe                                | Employer identification number                                     |
| MASSACHUSETTS SERVICE ALLI   | SETTS SERVICE     | Vernments and Organizate                 | 1 :  | S. (Schedule I (For                      | m 990). Part II.)                                     |  | F (700)  |
| -l `   | (e) EIN           | (c) IRC Code<br>section<br>if applicable | (d) Amount of cash grant   | (e) Amount of non-cash assistance        | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance                              |
| BOYS & GIRLS CLUBS OF BOSTON, INC.<br>50 CONGRESS ST., SUITE 730<br>BOSTON, MA 02109         | 04-2103922        | 501(C)(3)                                | 17,775.  | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| । "ଅଅ  | 04-2503926        | 501(C)(3)                                | 22,532.  | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| CENTER FOR TEEN EMPOWERMENT, INC. 48 RUTLAND ST. BOSTON, MA 02118                            | 04-3091002        | 501(C)(3)                                | 5,575.   | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| CENTRO PRESENTE<br>17 INNERBELT RD.<br>SOMERVILLE, MA 02143                                  | 04-2754284        | 501(C)(3)                                | 13,610.  | .0                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
|  | 04-3259160        | 501(C)(3)                                | 243,463.   | .0                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| CITY OF NEW BEDPORD DEPT OF HUMAN<br>SERVICE - 133 WILLIAM STREET - NEW<br>BEDPORD, MA 02740 | 3W 04-6001402     | 501(C)(3)                                | 17,768.  | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERNISM<br>PROGRAMS AND PROJECTS |
| CITY YEAR BOSTON 287 COLUMBUS AVENUE BOSTON, MA 02116  | 22-2882549        | 501(C)(3)                                | 1,874,808.   | .0                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| <b>"</b> '   |                   |  |  | c  |   |  | SUPPORT COMMUNITY SERVICE/VOLUNTEERISM PROGRAMS AND PROJECTS       |
| 2 Enter total number of Section 501(c)(3) and government organizations                       | and government or | pur(c)(3)<br>ganizations                 | 122,380.   |  |   |  | A A  |

 <sup>2</sup> Enter total number of section 501(c)(3) and government organizations
 3 Enter total number of other organizations
 832241 12-17-08 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury Internal Revenue Service SCHEDULE 1-1 (Form 990)

Name of the organization

Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990). Continuation Sheet for Schedule I (Form 990)

Open to Public OMB No 1545-0047 2008

Inspection

**Employer identification number** 04-3088234

PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM (h) Purpose of grant SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM or assistance SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY (g) Description of non-cash assistance appraisal, other) (f) Method of valuation (book, FMV, Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.) ö ó ö ö ö ö ö Ö (e) Amount of assistance non-cash 445. 194,376. 270 34,166 21,710. 10,805 6,348 6 113 (d) Amount of cash grant MASSACHUSETTS SERVICE ALLIANCE, INC. 192, 298 (c) IRC Code section if applicable 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 04-3227007 04-3559945 04-2382027 04-2104163 04-2619617 20-1581289 04-2104058 22-2753637 (b) EIN FAMILY SERVICE ASSOC GREATER FALL PRANKLIN COUNTY DIAL/SELF, INC. - PALL CODMAN ACADEMY CHARTER PUBLIC GENERATIONS INCORPORATED (AC) (a) Name and address of organization or government - 637 WASHINGTON ST. COMMONWEALTH LANDTRUST, IND. ~ 25 KINGSTON ST. 4TH FLOOR FRIENDS OF CHILDREN, INC. COMMUNITY TEAMWORK, INC. 1059 TREMONT ST., SUITE RIVER - 101 ROCK STREET DORCHESTER, MA 02124 169 MERRIMACK STREET GREENFIELD, MA 01301 CAMBRIDGE, MA 02141 196 FEDERAL STREET BOSTON, MA 02130 BOSTON, MA 02120 LOWELL, MA 01852 555 AMORY STREET BOSTON, MA 02111 RIVER, MA 02720 EAST END HOUSE 105 SPRING ST. Part

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

Enter total number of other organizations

▲ Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990). Continuation Sheet for Schedule I (Form 990) MASSACHUSETTS SERVICE ALLIANCE, INC. Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE 1-1 (Form 990)

OMB No 1545-0047 2008 Open to Public Inspection Employer identification number 04-3088234 Part i Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government                                | (b) EIN    | (c) IRC Code<br>section<br>if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of<br>non-cash assistance | (h) Purpose of grant or assistance                                 |
|---|------------|--|--------------------------|-----------------------------------|---|---|--|
| GIRLS INCORPORATED OF HOLYORE PO BOX 6812 HOLYORE, MA 01041                       | 04-2748244 | 501(C)(3)                                | 17,775.                  | •0                                |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
|   | 04-2491918 | 50 <u>1</u> (C)(3)                       | 14,247.                  | •0                                |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| GREEN DECADE CAMBRIDGE<br>P O BOX 400353<br>CAMBRIDGE, MA 02140                   | 20-8633169 | 501(C)(3)                                | 9,503.                   | 0                                 |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNIERISM<br>PROGRAMS AND PROJECTS  |
| HAP, INC.<br>322 MAIN ST.<br>SPRINGFIELD. MA 01105                                | 42-5188368 | 501(C)(3)                                | 33,945.                  | 0                                 |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
|   | 04-3118543 | 501(¢)(3)                                | 30,275.                  | 0                                 |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| JOHN ANDREW MAZIE MEMORIAL FOUND<br>1502 WISTERIA WAY<br>WAYLAND, MA 01778        | 23-2912197 | 501(C)(3)                                | 14,220.                  | .0                                |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| JUMPSTART FOR YOUNG CHILDREN<br>308 CONGRESS STREET 6TH FLOOR<br>BOSTON, MA 02210 | 04-3262046 | 501(C)(3)                                | 741,970.                 | 0                                 |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| JUST A START CORPORATION 1035 CAMBRIDGE ST., #12 CAMBRIDGE, MA 02141              | 23-7121174 | 501(C)(3)                                | 218,465.                 | 00                                |   |   | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

3 Enter total number of other organizations 832241 12-17-08 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I-1 (Form 990) 2008

SCHEDULE 1-1
(Form 990)
Department of the Treasury Internal Revenue Service

Name of the organization

Continuation Sheet for Schedule I (Form 990)

Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990).

OMB No 1545-0047\*
2008
Open to Public Inspection

Employer identification number 04-3088234

PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM (h) Purpose of grant or assistance SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY (g) Description of non-cash assistance (book, FMV, appraisal, other) (f) Method of valuation Part i | Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule | (Form 990), Part II.) 。 ö 6 ö ö ö ö 6 (e) Amount of non-cash assistance 542. 11,805. 7,500. 20,826 24,288, 188,621 15,000 48,511 (d) Amount of cash grant MASSACHUSETTS SERVICE ALLIANCE, INC. section if applicable (c) IRC Code 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 04-2647035 04-2199874 22-3207958 04-3538355 04-2104702 04-2483679 23-7330112 (b) EIN CORP. - 150-104 LYNNWAY - LYNN, MA MARTIN LUTHER KING, JR. COMMUNITY LOWELL ASSOCIATION FOR THE BLIND MASSACHUSETTS PROMISE FELLOWSHIP LYNN INVESTING IN NEIGHBORHOOD MASSACHUSETTS AUDUBON SOCIETY, MASSACHUSETTS - 15 COURT SQ., - EAST SUITE 540 - BOSTON, MA 02108 360 HUNTINGTON AVE., 212 CP (a) Name and address of organization or government CTR. - 106 WILBRAHAM ROAD -169 MERRIMACK STREET 2ND PL MASS MENTORING PARTNERSHIP LUK CRISIS CENTER, INC. LITERACY VOLUNTEERS OF 545 WESTMINSTER STREET INC. - 127 COMBS ROAD SPRINGFIELD, MA 01109 FITCHBURG, MA 01420 HAMPTON, MA 01027 LOWELL, MA 01852 BOSTON, MA 02111 BOSTON MA 02115 105 CHAUCY ST 01902

832241 12-17-08 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations

Schedule I-1 (Form 990) 2008

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

SCHEDULE I-1
(Form 990)
Department of the Treasury

Name of the organization

Continuation Sheet for Schedule I (Form 990)

▲ Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990).

OMB No 1545-0047-2008 Open to Public Inspection

Inspec

Employer identification number 04 – 3088234

| MASSACHUSETTS SERVICE ALLIANCE, INC.  | Assistance to G  | SERVICE ALLIANCE,                  | E, INC.                  | S. (Schedule ! (Fo                | m 990), Part II.)                                     | 0                                      | 04-3088234   |
|---|------------------|------------------------------------|--------------------------|-----------------------------------|---|--|--|
|   | ( <b>b</b> ) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance                              |
| MATCH-UP INTERFAITH VOLUNTEERS,<br>INC 105 CHAUNCY STREET, SUITE<br>801 - BOSTON MA 02111 | 04-3140541       | 501(C)(3)                          | 12,680.                  | 0.                                |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| CH SCHOOL  COMMONWE   | 04-3453891       | 501(C)(3)                          | 388<br>806               | .0                                |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| MERCY HOSPITAL, INC. 271 CAREW STREET, PO BOX 9012 SDDINGPTEID MA 01102                   | 04-3398280       | 501(C)(3)                          | 35,325,                  | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| MINUTEMAN SENIOR SERVICES 24 THIRD AVE  | 04-2587212       | 501(C)(3)                          | 79 923                   | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| MOUNT GRACE LAND CONSERVATION 1461 OLD REENE RD.  | 04-2938967       | 501(C) (3)                         | 840<br>840               | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| MOUNT HOLYOKE COLLEGE  50 COLLEGE ST., 2 SKINNER  5 HADIEV MA 01075                       | 04-2103578       | 501(C)(3)                          | 28 174.                  | °                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNIEERISM<br>PROGRAMS AND PROJECTS |
| 1 3 .   | 52-0939952       | 501(C)(3)                          | 282,714.                 | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| NEW SECTOR ALLIANCE<br>99 CHAUNCY ST, SUITE 914   |                  |                                    |                          | c                                 |   |  | SUPPORT COMMUNITY SERVICE/VOLUNTEERISM DECORDARS AND PROJECTS      |
| 2 Enter total number of Section 501(c)(3) and government organizations                    | nd government or | ganizations                        | .020,222                 |                                   |   |  | •  |

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

<sup>3</sup> Enter total number of other organizations

Department of the Treasury Internal Revenue Service SCHEDULE 1-1 Form 990)

Attach to Form 990 to list additional information for Continuation Sheet for Schedule I (Form 990) Part II and Part III, Schedule I (Form 990).

Open to Public OMB No 1545-0047'

Inspection

ROGRAMS AND PROJECTS ROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS ROGRAMS AND PROJECTS ROGRAMS AND PROJECTS PROGRAMS AND PROJECTS SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM (h) Purpose of grant or assistance SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM **Employer identification number** SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY 04-3088234 (g) Description of non-cash assistance appraisal, other) (f) Method of (book, FMV, Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.) valuation 6 ö ٥. ö Ö 0 Ö 6 (e) Amount of non-cash assistance 13,255, 56,556 142,565 14,220 8,650 34,262 438,827 (d) Amount of cash grant MASSACHUSETTS SERVICE ALLIANCE, INC. (c) IRC Code section rf applicable 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3<u>)</u> 04-2125014 22-2627798 04-1679980 04-2458381 04-3139676 04-2232418 04-3573636 (P) EIN UNIVERSITY-MASS, PROMISE FELL - 360 PARTNERS FOR YOUTH W/ DISABILITIES HUNTINGTON AVENUE, 304CP - BOSTON NEWTON COMMUNITY SERVICE CENTERS, POSITIVE ACTION AGAINST CHEMICAL INC. - 492 WALTHAM STREET - WEST ADDICTION - 360 COGGESHALL ST. -NORTH CENTRAL CHARTER ESSENTIAL PERNET PAMILY HEALTH SERVICES, INC. - 237 MILLBURY STREET -(a) Name and address of organization or government SCHOOL - 1 OAK HILL ROAD -95 BERKELEY STREET #109 FITCHBURG, MA 01420 WORCESTER, MA 01610 Name of the organization BROCKTON, MA 02301 AMHERST, MA 01004 NEWTON, MA 02165 BOSTON, MA 02116 320 MAIN STREET P.L.A.Y. INC. OLD COLONY Y NORTHEASTERN PO BOX 1345 MA 02115 Parti

MA 02746

MEW BEDFORD,

49 924

501(C)(3)

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

Enter total number of other organizations

SCHEDULE 1-1

Continuation Sheet for Schedule I (Form 990)

OMB No 1545-0047'

| SCHEDULE I-1 (Form 990) Department of the Treasury                                       |                                 | A Attach to For                    | ontinuation Street for Schooling IV Strip 2007, the Form 990 to list additional information for Part II and Part III, Schedule I (Form 990). | tional information<br>lule I (Form 990). | , for   |  | Open to Public Inspection  |
|--|---------------------------------|------------------------------------|--|--|---|--|--|
| ation  | MASSACHIISETTS SE               | SERVICE ALLIANCE.                  | E. INC.  |  |   | Employe 0                              | Employer identification number 04-3088234                          |
| Part t Continuation of Grant   | 1 21                            | o Governments and Organ            |  | S. (Schedule I (For                      | m 990), Part II.)                                     |  |  |
| (a) Name and address of organization or government                                       | of <b>(b)</b> EIN               | (c) IRC Code section if applicable | (d) Amount of cash grant   | (e) Amount of non-cash assistance        | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                 |
| QUABOAG VALLEY CDC<br>23 WEST MAIN ST., SUITE #<br>WARE, MA 01082                        | #1 04-3370097                   | 97 501(C)(3)                       | 74,134.  | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| ROCA, INC.<br>101 PARK STREET<br>CHELSEA, MA 02150                                       | 22-323641                       | 41 501(C)(3)                       | 203,161.   | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| SAMARITANS. INC.<br>141 TREMONT ST. SUITE 700<br>BOSTON, MA 02111                        | 04-2643446                      | 46 501(C)(3)                       | 68,892.  | 0.                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| SCA MASS PARKS AMERICORPS<br>PO BOX 550 689 RIVER RD.<br>CHARLESTOWN, MA 03603           | 91-0880684                      | 84 501(C)(3)                       | 243,364.   | 0.                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| SOCIAL CAPITAL INC.<br>165M NEW BOSTON STREET SUITE #233<br>WOBURN, MA 01801             | JITE #233 76-0703107            | 07 501(C)(3)                       | 272,986.   | 0.                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| SOCIEDAD LATINA INC.<br>1530 TREMONT STREET<br>BOSTON, MA 02120                          | 04-2678255                      | 55 501(C)(3)                       | 32,775.  | 0.                                       |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| SOUTH COAST MENTORING INITIATIVE ONE SOVERIGN PLACE LOWER LEVEL PO NEW BEDFORD, MA 02741 | LEVEL PO B 20-5177577           | 77 501(C)(3)                       | 17,646.  | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERISM<br>PROGRAMS AND PROJECTS  |
| SOUTH COASTAL LEGAL SERVICES INC. 22 BEDFORD STREET PO BOX 2507 PALL RIVER MA 02720      | 1CES INC.<br>2507<br>04-2607691 | 91 501(C)(3)                       | 358,163,   | 0  |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
|  | Commonce has (0)(4) +03         | 1 3                                |  |  |   |  |  |

Department of the Treasury Internal Revenue Service SCHEDULE 1-1 (Form 990)

Name of the organization

▲ Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990). Continuation Sheet for Schedule I (Form 990)

OMB No 1545-0047. \* Open to Public Inspection

Employer identification number 04-3088234

| Name of the organization MASSACHUSETTS  | ETTS SERVICE     | ICE ALLIANCE,                            | E, INC.                  |                                   |   | 0                                      | 04-3088234   |
|---|------------------|--|--------------------------|-----------------------------------|---|--|--|
| Part i Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.) | Assistance to Go | vernments and Organ                      | nizations in the U.      | S. (Schedule I (For               | m 990), Part II.)                                     |  | -  |
|   | ( <b>9</b> )     | (c) IRC Code<br>section<br>if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance                              |
| SPRINGFIELD COLLEGE AMERICORPS PROGRAM - BUSINESS OFFICE 263 ALDEN STREET - SPRINGFIELD, MA                                       | 04309            |  | 628                      | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTERRISM<br>PROGRAMS AND PROJECTS |
| STEP UP SPRINGFIELD/UW OF PIONER<br>VALLEY - 184 MILL STREET -<br>SPRINGFIELD, MA 01108   | 04-2152680       | 501(C)(3)                                | 10,739.                  | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| STRONG WOMEN, STRONG GIRLS 727 ATLANFIC AVENUE, 3RD FLOOR BOSTON MA 02111   | 20-2321377       | 501(C)(3)                                | 8,950.                   | •0                                |   |  | SUPPORT COMMUNITY SERVICE/VOLUNTERRISM PROGRAMS AND PROJECTS       |
| 1 2 2 2   | 04-3452763       | 501(C)(3)                                | 210,545.                 | • 0                               |   |  | SUPPORT COMMUNITY SERVICE/VOLUNTEERISM PROGRAMS AND PROJECTS       |
| THE HOME FOR LITTLE WANDERERS 271 HUNTINGTON AVE. ROSTON MA 02115   | 04-2104764       | 501(C)(3)                                | 5,349.                   | •0                                |   |  | SUPPORT COMMUNITY SERVICE/VOLUNTEERISM PROGRAMS AND PROJECTS       |
| DICAL<br>KELEN  | 04-2229839       | 501(0)(3)                                | 969 9                    | • 0                               |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNIEERISM<br>PROGRAMS AND PROJECTS |
| THE REVOLVING MUSEUM 22 SHATTUCK ST. LOWELL, MA 01852   | 04-3233034       | 501(C)(3)                                | 6,240.                   | 0                                 |   |  | SUPPORT COMMUNITY<br>SERVICE/VOLUNTEERISM<br>PROGRAMS AND PROJECTS |
| UNITED TEEN EQUALITY CENTER  34 HURD STREET  LOWELL, MA 01852  501(C)(3   | 38-3669532       | 501(C)(3)                                | 178,034.                 | 0.                                |   |  | SUPPORT COMMUNITY SERVICE/VOLUNTEERISM PROGRAMS AND PROJECTS       |
| 2 Enter total number of Section 501 (C)(3) a  |                  | Danizanons                               |                          |                                   |   |  |  |

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

Department of the Treasury Internal Revenue Service SCHEDULE 1-1 (Form 990)

Attach to Form 990 to list additional information for Continuation Sheet for Schedule I (Form 990)

Open to Public OMB No 1545-0047 2008 Inspection

Part II and Part III, Schedule I (Form 990)

PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS SERVICE/VOLUNTEERISM (h) Purpose of grant or assistance SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM **Employer identification number** SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY 04-3088234 (g) Description of non-cash assistance appraisal, other) (f) Method of (book, FMV, Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.) valuation ö ö ö ö 。 0 ö ö (e) Amount of assistance non-cash 640. 958 530. 50,190. 33,734 33,878 7,516 22,787 (d) Amount of cash grant MASSACHUSETTS SERVICE ALLIANCE, INC. 48 39 31, (c) IRC Code section ıf applicable 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 04-2382160 04-2760551 04-3167352 04-2692763 04-2708670 04-3167352 04-3167352 (b) EIN UNIVERSITY OF MASSACHUSETTS BOSTON UNIVERSITY OF MASSACHUSETTS LOWELL OFFICE OF RESEARCH ADMINISTRATION - WORCESTER, MA 01608 DARMOUTH - 285 OLD WESPORT ROAD COUNCIL, INC. - 484 MAIN STREET, 600 SUFFOLK STREET, 2ND FL - S. UPHAMS CORNER COMMUNITY CENTER (a) Name and address of organization or government UNIVERSITY OF MASSACHUSETTS WORCESTER COMMUNITY ACTION VALLEY OPPORTUNITY COUNCIL WORCESTER STATE COLLEGE N. DARTMOUTH, MA 02747 DORCHESTER, MA 02125 486 CHANDLER STREET WORCESTER, MA 01602 100 MORRISSEY BLVD. Vame of the organization 500 COLUMBIA ROAD HOLYOKE, MA 01040 BOSTON, MA 02125 93 SUMMER STREET BOSTON MA 02110 300 HIGH STREET YEAR UP INC. LOWELL, MA 2ND PLOOR Part

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

Enter total number of other organizations

Department of the Treasury Internal Revenue Service SCHEDULE 1-1 (Form 990)

Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990). Continuation Sheet for Schedule I (Form 990)

OMB No 1545-0047 2008 Open to Public Inspection

PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS PROGRAMS AND PROJECTS SERVICE/VOLUNTEERISM SERVICE/VOLUNTEERISM (h) Purpose of grant or assistance SERVICE/VOLUNTEERISM **Employer identification number** SUPPORT COMMUNITY SUPPORT COMMUNITY SUPPORT COMMUNITY 04-3088234 (g) Description of non-cash assistance appraisal, other) (f) Method of valuation (book, FMV, Part 1 Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II.) o. Ö (e) Amount of non-cash assistance 65,145, 17,775. 42,104 (d) Amount of cash grant MASSACHUSETTS SERVICE ALLIANCE, INC. (c) IRC Code section if applicable 501(C)(3) 501(C)(3) 501(C)(3) 04-3512872 04-0380098 04-2125009 (P) EIN YOUNG ENTERPRENEURS SOCIETY, INC. organization or government (a) Name and address of YOUTHBUILD BOSTON, INC. 26 SOUTH MAIN STREET 54 WASHINGTON STREET Name of the organization 504 DUDLEY STREET ROXBURY, MA 02119 MALDEN, MA 02148 ORANGE, MA 01364 YWCA MALDEN

Enter total number of Section 501(c)(3) and government organizations Enter total number of other organizations

# 'SCHEDULE O

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public inspection

Name of the organization

MASSACHUSETTS SERVICE ALLIANCE, INC.

Employer identification number 04-3088234

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:  |
|---|
| THAT SERVES AS THE STATE COMMISSION ON COMMUNITY SERVICE VOLUNTEERISM.  |
| OUR MISSION IS TO CATALYZE THE INNOVATION AND GROWTH OF SERVICE AND   |
| VOLUNTEERISM BY CREATING PARTNERSHIPS THAT MAXIMIZE RESOURCES,  |
| EXPERTISE, CAPACITY, AND IMPACT.  |
|   |
| FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:  |
| PARTNERSHIPS THAT MAXIMIZE RESOURCES, EXPERTISE, CAPACITY, AND IMPACT.  |
| FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES:   |
| IN 2008, THE MASSACHUSETTS SERVICE ALLIANCE WAS APPOINTED BY THE  |
| GOVERNOR'S OFFICE OF CIVIC ENGAGEMENT TO ADMINISTER THE COMMONWEALTH  |
| CORPS PROGRAM. IN THE 2008-2009 PROGRAM YEAR, 260 CORPS MEMBERS SERVED  |
| WITH 36 PARTNER ORGANIZATIONS ACROSS MASSACHUSETTS. THE CORPS IS A  |
| DIVERSE GROUP OF RESIDENTS FROM ALL WALKS OF LIFE - STANDING UP TO  |
| ANSWER OUR CALL TO SERVICE. OVER THE COURSE OF THEIR SERVICE YEAR,  |
| CORPS MEMBERS FILLED A HOST OF UNMET NEEDS - MENTORING IN COMMUNITIES;  |
| TUTORING IN SCHOOLS; DELIVERING CRITICAL HEALTH INFORMATION; AND  |
| SPEARHEADING NEIGHBORHOOD REVITALIZATION EFFORTS.   |
|   |
| FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS  |
| THEIR COMMUNITIES AND THE COMMONWEALTH  |
|   |
| FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:  |
| TRAINING AND EXTERNAL COMMUNICATIONS: SUPPORT OF THE SERVICE AND  |
| VOLUNTEER NETWORK VIA RETREATS, MANAGEMENT MEETINGS, NETWORKING,  |
| LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2008 832211 12-18-08 |

#### SCHÉDULE O (Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

**Employer identification number** 

| MASSACHUSETTS SERVICE ALLIANCE, INC.   | 04-3088234       |
|--|------------------|
| CONFERENCES, SEMINARS, ETC.  |                  |
| EXPENSES \$ 189294. INCLUDING GRANTS OF \$ 0. REVENUE \$                                   | 233288.          |
|  |                  |
| COMMUNITY BASED SERVICES   |                  |
| EXPENSES \$ 80125. INCLUDING GRANTS OF \$ 0. REVENUE \$ (                                  | 0                |
|  |                  |
| FORM 990, PART VI, SECTION A, LINE 4: THE ORGANIZATION HAI                                 | D AMENDED THE    |
| BYLAWS TO CHANGE THEIR NAME.   |                  |
|  |                  |
| FORM 990, PART VI, SECTION A, LINE 10: THE 990 IS REVIEWED                                 | D BY INTERNAL    |
| MANAGEMENT AND THE AUDIT/FINANCE COMMITTEE PRIOR TO FILING                                 |                  |
| ADDITIONALLY, THE RETURN IS MADE AVAILABLE TO THE ENTIRE I                                 | BOARD FOR THEIR  |
| REVIEW.  |                  |
|  |                  |
| FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS SIGN                                 | N A CONFLICT OF  |
| INTEREST FORM EVERY TIME THEY TAKE A VOTE ON GRANT AWARDS                                  | . THE            |
| ADMINISTRATIVE COORDINATOR COLLECTS THOSE FORMS AND KEEPS                                  | THEM WITH THE    |
| OTHER DOCUMENTS FROM THE BOARD MEETING. IF SOMEONE HAS A                                   | CONFLICT THEY    |
| ABSTAIN THEMSELVES FROM THE VOTE.  |                  |
|  |                  |
| ONCE A YEAR BOARD MEMBERS ARE GIVEN A LIST ALL OF THE PRO                                  | GRAMS WE SUPPORT |
| AND ANY VENDORS WE HAVE CONDUCTED BUSINESS WITH IN THE PAR                                 | ST FIVE YEARS.   |
| BOARD MEMBERS ARE ASKED TO REVIEW THE LIST AND THEN SIGN A                                 | A DOCUMENT THAT  |
| INDICATES WHETHER OR NOT THE MEMBER HAS HAD ANY DEALINGS                                   | WITH ANY         |
| ORGANIZATIONS ON THE LIST. THE GOVERNANCE COMMITTEE IS RE                                  |                  |
| ADMINISTRATION AND ENFORCEMENT OF POLICY BY CONTACTING TH                                  |                  |
| LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. | <del></del>      |

#### SCHÉDULE O (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008 Open to Public Inspection

Name of the organization

MASSACHUSETTS SERVICE ALLIANCE, INC.

Employer identification number 04-3088234

| AND VENDORS TO CONFIRM SUCH RELATIONSHIPS DO NOT EXIST.                    |
|--|
| FORM 990, PART VI, SECTION B, LINE 15: CEO'S COMPENSATION WAS ESTABLISHED  |
| BASED ON AN ANALYSIS OF COMPENSATION FOR EXECUTIVE DIRECTORS OF COMPARABLE |
| ORGANIZATIONS. THE PROCESS WAS LED BY AN OUTSIDE CONSULTANT FAMILIAR WITH  |
| THE NON-PROFIT EXECUTIVE RECRUITMENT AND COMPENSATION IN MASSACHUSETTS.    |
| THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS AND SEARCH COMMITTEE     |
| REVIEWED THESE FINDINGS AND AGREED TO THE COMPENSATION LEVELS.             |
|  |
| FORM 990, PART VI, SECTION C, LINE 19: THE MASSACHUSETTS SERVICE ALLIANCE, |
| INC. MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND       |
| FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.                 |
|  |
| PAGE 11, PART XI, FINANCIAL STATEMENTS AND REPORTING, QUESTION 2C          |
| OVERSIGHT OF AUDIT   |
| THE FINANCE COMMITTEE IS CHARGED WITH THE OVERSIGHT AND GOVERNANCE OF      |
| THE AUDIT.   |
|  |
|  |
|  |
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FORM 990 LIST OF STATES RECEIVING COPY OF RETURN PART VI, LINE 17

STATEMENT

STATES

MA

# Form **8868** (Rev April 2009)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545@709

| If you are filing for an Automatic 3@Month Extension, complete only Part I and check this box   | <b>▶</b> x   |
|---|--|
| If you are filing for an Additional (Not Automatic) 3@Month Extension, complete only Part II (on  |  |
| Oo not complete Part ii unless you have already been granted an automatic 3@nonth extension on  | a previously filed Form 8868   |
| Part I Automatic 3@Month Extension of Time. Only submit original (no copies no  | eeded)   |
| A corporation required to file Form 990@ and requesting an automatic 6@nonth extension @check this  | s box and complete   |
| Part I only   | ▶ □  |
| All other corporations (including 1120@ filers), partnerships, REMICs, and trusts must use Form 7004  | to request an extension of time  |
| o file income tax returns   | to request an extension of time  |
| Electronic Filing (eofile). Generally, you can electronically file Form 8868 if you want a 3omonth autonoted below (6 months for a corporation required to file Form 990on). However, you cannot file Form (not automatic) 3omonth extension or (2) you file Forms 990on. Good, or 8870, group returns, or a coyou must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the www.irs.gov/efile and click on eolie for Charities & Nonprofits. | 8868 electronically if (1) you want the additional mposite or consolidated Form 990\(\beta\). Instead, |
| Type or Name of Exempt Organization   | Employer identification number   |
| print   |  |
| MASSACHUSETTS SERVICE ALLIANCE, INC.  | 04-3088234   |
| due date for Number, street, and room or suite no it a P.O. box, see instructions   |  |
| iling your 100 N WASHINGTON STREET, 3RD FLOOR eturn See   |  |
| City, town or post office, state, and ZIP code For a foreign address, see instructions BOSTON, MA 02214   |  |
| BOSTON, MA VZZIY  | <del></del>  |
| Check type of return to be filed (file a separate application for each return)  |  |
| Type Form 990 Form 990(7) (corporation)   | Form 4720  |
| Form 990@L Form 990@ (sec. 401(a) or 408(a) trust)  | Form 5227  |
| Form 990@Z Form 990@ (trust other than above)   | Form 6069  |
| Form 990 <b>%</b> F Form 1041 <b>%</b>  | Form 8870  |
|   |  |
| EMILY HABER   |  |
| • The books are in the care of ▶ 100 N WASHINGTON ST, 3RD FLOOR - BOSTON, MA 0211   | .4   |
| Telephone No ► 617-542-2544 FAX No. ►   |  |
| If the organization does not have an office or place of business in the United States, check this b   |  |
| <ul> <li>If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _</li> <li>box</li></ul>   | If this is for the whole group, check this   |
| box L. If it is for part of the group, check this box L. and attach a list with the names a   | and Elius of all members the extension will cover  |
| 1 I request an automatic 3@nonth (6@nonths for a corporation required to file Form 990@) extens FEBRUARY 15, 2010 , to file the exempt organization return for the organization   |  |
| is for the organization's return for  |  |
| ▶ ☐ calendar year or  |  |
| ▼ x tax year beginning JUL 1, 2008 , and ending JUN 30, 20  | 09   |
|   |  |
| 2 If this tax year is for less than 12 months, check reason. Initial return   | al return Change in accounting period  |
| 3a If this application is for Form 990/3L, 990/7F, 990/7, 4720, or 6069, enter the tentative tax, les   | s any  |
| nonrefundable credits. See instructions   | 3a \$  |
| b If this application is for Form 990@F or 990@, enter any refundable credits and estimated   |  |
| tax payments made. Include any pnor year overpayment allowed as a credit.   | 3b \$  |
| c Balance Due. Subtract line 3b from line 3a Include your payment with this form, or, if required   | 1 - 1  |
| deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment Sys   |  |
| See instructions.   | 3c \$ N/A  |
| Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 845   | 3ੴO and Form 8879∰O for payment instructions   |
| LHA For Privacy Act and Paperwork Reduction Act Notice, see Instructions.   | Form <b>8868</b> (Rev. 4 <b>2</b> 8009   |
|   |  |

| Form 88  | 58 <b>(</b> Rev. 4-2009)  |            |                    | Page 2               |
|--|---|------------|--------------------|----------------------|
| • If you   | are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this b  | юх         |                    | <b>&gt;</b> 🗓        |
| Note.  | nly complete Part II if you have already been granted an automatic 3-month extension on a previously file   | d Form 8   | <b>868</b> .       |                      |
|  | are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).  |            |                    | ·                    |
| Part   | Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no  | coples n   | eeded).            |                      |
| Туре ог  | Name of Exempt Organization   | Empi       | oyer iden          | tification number    |
| print  | MASSACHUSETTS SERVICE ALLIANCE, INC.  | 0          | 4-308              | 8234                 |
| File by the extended due date for the file of the file | Number, street, and room or suite no. If a P.O. box, see instructions.  100 NORTH WASHINGTON STREET, 3RD FLOOR  | For IF     | RS use onl         | y<br>                |
| filing the<br>return. See<br>Instruction   |   |            | <u> </u>           |                      |
| X F  | type of return to be filed (File a separate application for each return):  orm 990 Form 990-EZ Form 990-T (sec. 401(a) or 408(a) trust) Form 1041-A  orm 990-BL Form 990-PF Form 990-T (trust other than above) Form 4720   | ☐ Fo       | rm 5227<br>rm 6069 | Form 8870            |
| STOP   | Do not complete Part II if you were not already granted an automatic 3-month extension on a previo  | usly file  | d Form 8           | B68.                 |
| Tele; • If the   | EMILY HABER  books are in the care of   100 N WASHINGTON ST, 3RD FLOOR - BOSTO  phone No.   617-542-2544  FAX No.   9 organization does not have an office or place of business in the United States, check this box  s is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) | his is fo  | the whole          | group, check this    |
|  | request an additional 3-month extension of time until MAY 15, 2010  | TITAL      | 20                 | 2000                 |
|  | or calendar year, or other tax year beginning   |            |                    | accounting period    |
|  | tate in detail why you need the extension   | لسيا       | Orialiyo iii       | accounting period    |
|  | NFORMATION NEEDED TO FILE A RETURN IS NOT YET AVAILA  | BLE.       |                    |                      |
| b If   | this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any onrefundable credits. See Instructions.  this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated   | 8a         | \$                 |                      |
|  | ax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.   | 8b         | \$                 |                      |
| _  | lalance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit   | 0,5        | <del>-</del>       |                      |
| W  | with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions   | s. 8c      | \$                 | N/A                  |
|  | Signature and Verification  |            |                    |                      |
| Under p  | enalties of perjury, I declare that I have examined this form, including accompanying <u>sched</u> ules and statements, and to t<br>, correct, and complete, and that I am authorized to prepare this form.   | the best o | f my knowl         | edge and belief,     |
| Signatur   | e > ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) (   | Date       | > 21               | 0/10                 |
| -  |   |            | For                | m 8868 (Rev. 4-2009) |