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Form 990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2008

Open to Public Inspection

A For the 2008 calendar year, or tax year beginning 07-01-2008 and ending 06-30-2009

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Termination

☐ Amended return

☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization

President and Fellows of Harvard College

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

1033 Massachusetts Avenue Third Fl

Room/suite

City or town, state or country, and ZIP + 4

Cambridge, MA 02138

D Employer identification number

04-2103580

E Telephone number

(617) 495-3976

G Gross receipts \$ 71,413,515,004

F Name and address of Principal Officer

Drew G Faust

Massachusetts Hall

Cambridge, MA 02138

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

(If "No," attach a list See instructions)

H(c) Group Exemption Number

I Tax-exempt status

☒ 501(c) (3) ☐ (insert no) ☐ 4947(a)(1) or ☐ 527

J Web site:

www.harvard.edu

K Type of organization

☒ Corporation ☐ trust ☐ association ☐ other

L Year of Formation 1650

M State of legal domicile MA

Part I Summary			
Activities & Governance	1	Briefly describe the organization's mission or most significant activities Undergraduate, graduate, and professional education and research across a broad array of academic domains	
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its assets	
	3	Number of voting members of the governing body (Part VI, line 1a)	7
	4	Number of independent voting members of the governing body (Part VI, line 1b)	6
	5	Total number of employees (Part V, line 2a)	32,969
	6	Total number of volunteers (estimate if necessary)	23,000
	7a	Total gross unrelated business revenue from Part VIII, line 12, column (C)	28,977,486
	b	Net unrelated business taxable income from Form 990-T, line 34	-767,385
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year1,371,454,575Current Year1,372,918,922
	9	Program service revenue (Part VIII, line 2g)	1,096,756,2711,181,037,676
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	4,176,882,453-5,148,733,602
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	74,023,56169,843,358
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	6,719,116,860-2,524,933,646
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	373,693,012557,605,190
Expenses	14	Benefits paid to or for members (Part IX, column (A), line 4)	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,514,268,9801,778,215,576
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	311,897350,661
	b	(Total fundraising expenses, Part IX, column (D), line 25 89,286,887)	
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	1,616,777,5901,655,121,764
	18	Total expenses—add lines 13–17 (must equal Part IX, line 25, column (A))	3,505,051,4793,991,293,191
	19	Revenue less expenses Subtract line 18 from line 12	3,214,065,381-6,516,226,837
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Year63,575,072,000End of Year43,852,907,000
	21	Total liabilities (Part X, line 26)	19,712,369,00014,623,998,000
	22	Net assets or fund balances Subtract line 21 from line 20	43,862,703,00029,228,909,000

Part II Signature Block

Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of officer

2010-05-13

Date

Maureen H Forrester Controller

Type or print name and title

Paid Preparer's Use Only

Preparer's signature

Date

Check if self-employed

Preparer's PTIN (See Gen Inst)

Firm's name (or yours if self-employed), address, and ZIP + 4

EIN

Phone no

May the IRS discuss this return with the preparer shown above? (See instructions)

☐ Yes ☐ No

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2008)

Part III

Statement of Program Service Accomplishments (See the instructions.)

1

Briefly describe the organization’s mission
Undergraduate, graduate, and professional education and research across a broad array of academic domains

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting or make significant changes in how it conducts any program services? ☐ Yes ☒ No
If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses
Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 3,031,923,514 including grants of \$ 555,982,594) (Revenue \$ 993,896,735)
Education (post-secondary) and Research Harvard University consists of one undergraduate college, eleven graduate and professional schools and a school of continuing education Harvard’s enrollment as of October 15, 2008 was 20,320 students

4b

(Code) (Expenses \$ 531,703,000 including grants of \$) (Revenue \$ 187,140,941)
Student Life and Auxiliary Services Represents various student services departments, including facilities maintenance, food services, dormitories, health services, computer center, parking, security, etc

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d


























Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses \$ 3,563,626,514 Must equal Part IX, Line 25, column (B).

Form 990 (2008)

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> 	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> 	3	No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? <i>If "Yes," complete Schedule C, Part II</i> 	4	Yes
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? <i>If "Yes," complete Schedule C, Part III</i>	5	
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> 	6	Yes
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i> 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> 	8	Yes
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> 	9	Yes
10	Did the organization hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> 	10	Yes
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? <i>If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable</i> 	11	Yes
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i> 	12	No
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> 	13	Yes
14a	Did the organization maintain an office, employees, or agents outside of the U S?	14a	Yes
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S? <i>If "Yes," complete Schedule F, Part I</i> 	14b	Yes
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i> 	15	Yes
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Part III</i> 	16	Yes
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? <i>If "Yes," complete Schedule G, Part I</i> 	17	Yes
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> 	18	Yes
19	Did the organization report more than \$15,000 on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> 	19	No
20	Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H</i>	20	No
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> 	21	Yes
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> 	22	Yes
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? <i>If "Yes," complete Schedule J</i> 	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25</i> 	24a	Yes
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	No
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> 	25a	No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? <i>If "Yes," complete Schedule L, Part I</i> 	25b	No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> 	26	Yes
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> 	27	No

Part IV

Checklist of Required Schedules (Continued)

		Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee		
a	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV		No
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	Yes	
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	Yes	
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	Yes	
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		No

Part V

Statements Regarding Other IRS Filings and Tax Compliance

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable	1a	11,645	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	2a	32,969	
b	If at least one is reported in 2a, did the organization file all required federal employment tax returns? . . . Note: <i>If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.</i>	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country <u>AR</u> See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts .			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction</i> ?	5c		
6a	Did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	<i>Organizations that may receive deductible contributions under section 170(c).</i>			
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	12	
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .	7f		No
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	<i>Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</i> Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No
9	<i>Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.</i>			
a	Did the organization make any taxable distributions under section 4966?	9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	<i>Section 501(c)(7) organizations.</i> Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11	<i>Section 501(c)(12) organizations.</i> Enter			
a	Gross income from members or shareholders	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		
12a	<i>Section 4947(a)(1) non-exempt charitable trusts.</i> Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		

Part VI

Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

		Yes	No
1a	Enter the number of voting members of the governing body		
1b	Enter the number of voting members that are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?		No
6	Does the organization have members or stockholders?		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		No
7b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	the governing body?	Yes	
8b	each committee with authority to act on behalf of the governing body?	Yes	
9a	Does the organization have local chapters, branches, or affiliates?	Yes	
9b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	Yes	
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	Yes	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

Section B. Policies

		Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13	Yes	
12b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
12c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	Yes	
13	Does the organization have a written whistleblower policy?	Yes	
14	Does the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision		
15a	The organization's CEO, Executive Director, or top management official?	Yes	
15b	Other officers or key employees of the organization? Describe the process in Schedule O	Yes	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
16b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed CA , IL , MA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> own website <input type="checkbox"/> another's website <input checked="" type="checkbox"/> upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization. OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL Cambridge, MA 02138 (617) 495-3976

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any officer, director, trustee or key employee

[illegible]

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)							(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
		Individual Trustee or Director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former					
1b Total										10,884,032	21,956	1,282,884

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Turner Construction Company 2 Seaport Lane BOSTON, MA 02210	Contractor	119,094,367
Bond Brothers Inc 145 Spring Street EVERETT, MA 02149	Contractor	95,342,331
Shawmut Design and Construction 560 Harrison Ave Ste 2 BOSTON, MA 021182436	Contractor	55,541,830
Skanska USA Building Inc 253 Summer Street BOSTON, MA 02210	Contractor	51,594,991
Regiment Capital Advisors 222 Berkeley Street 12 Fl BOSTON, MA 02149	Investment Mgt Svcs	33,658,496
2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization		1,640

Part VIII

Statement of Revenue

			(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a			
	b	Membership dues	1,421,134			
			1b			
	c	Fundraising events	132,175			
			1c			
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	558,623,796		
	f	All other contributions, gifts, grants, and similar amounts not included above		812,741,817		
			1f			
g	Noncash contributions included in lines 1a-1f \$ 71,935,035					
h	Total (Add lines 1a-1f)		1,372,918,922			
Program Service Revenue			Business Code			
	2a	STUDENT TUITION, R&B, FEES	900,099	1,030,097,053	1,030,097,053	
	b	PUBLICATIONS	900,099	24,551,380	24,551,380	
	c	CONFERENCES AND OTHER EVENTS	900,099	12,573,120	12,573,120	
	d	AUXILIARY HEALTH SERVICES	900,099	19,166,249		19,166,249
	e	SALES/SERVICES CONVENIENCE	900,099	26,890,692		26,890,692
	f	All other program service revenue		67,759,182	67,759,182	
	g	Total. Add lines 2a-2f				
		\$ 1,181,037,676				
Other Revenue	3	Investment income (including dividends, interest other similar amounts)		300,557,428		300,557,428
	4	Income from investment of tax-exempt bond proceeds		393,650		393,650
	5	Royalties		22,892,586		22,892,586
			(i) Real	(ii) Personal		
	6a	Gross Rents	108,297,231			
	b	Less rental expenses	90,238,628			
	c	Rental income or (loss)	18,058,603			
	d	Net rental income or (loss)		18,058,603		18,058,603
			(i) Securities	(ii) Other		
	7a	Gross amount from sales of assets other than inventory	68,393,833,000	4,593,000		
	b	Less cost or other basis and sales expenses	73,843,721,000	4,389,680		
	c	Gain or (loss)	-5,449,888,000	203,320		
	d	Net gain or (loss)		-5,449,684,680		-5,449,684,680
	8a	Gross income from fundraising events (not including \$ 14,025 of contributions reported on line 1c) See Part IV, line 18 Attach Schedule G if total exceeds \$15,000	a	132,175		
	b	Less direct expenses	b	99,342		
	c	Net income or (loss) from fundraising events		-85,317		-85,317
	9a	Gross income from gaming activities See part IV, line 19 Complete Schedule G if total exceeds \$15,000	a			
	b	Less direct expenses	b			
	c	Net income or (loss) from gaming activities		0		
	10a	Gross sales of inventory, less returns and allowances	a			
	b	Less cost of goods sold	b			
	c	Net income or (loss) from sales of inventory		0		
		Miscellaneous Revenue	Business Code			
11a	ADVERTISING	541,800	156,739	156,739		
b	OTHER REAL ESTATE	531,390	1,009,947	1,009,947		
c	UTILITIES	221,000	2,852,342	2,852,342		
d	All other revenue		24,958,458	24,958,458		
e	Total. Add lines 11a-11d					
	\$ 28,977,486					
12	Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e		-2,524,933,646	1,134,980,735	28,977,486	-5,061,810,789

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).					
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	92,834,425	92,834,425		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	418,080,758	418,080,758		
3	Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16	46,690,007	46,690,007		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	7,193,403	574,610	6,021,969	596,824
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,979,275	1,125,489	539,725	314,061
7	Other salaries and wages	1,326,530,009	1,210,437,966	539,725	35,505,345
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	119,541,101	109,079,392	7,262,122	3,199,587
9	Other employee benefits	242,744,245	221,500,341	14,746,713	6,497,191
10	Payroll taxes	80,227,543	73,206,383	4,873,823	2,147,337
11	Fees for services (non-employees)				
a	Management	28,408,146	25,921,990	1,725,795	760,361
b	Legal	13,578,315	12,390,001	824,883	363,431
c	Accounting	1,776,672	1,621,185	107,933	47,554
d	Lobbying	578,480	527,854	35,143	15,483
e	Professional fundraising See Part IV, line 17	350,661			350,661
f	Investment management fees	131,800,966		131,800,966	
g	Other	244,531,657	223,131,327	14,855,298	6,545,032
12	Advertising and promotion	10,089,109	9,206,155	612,913	270,041
13	Office expenses	168,922,271	154,138,940	10,262,028	4,521,303
14	Information technology	71,894,765	65,602,853	4,367,607	1,924,305
15	Royalties	3,241,561	2,957,874	196,925	86,762
16	Occupancy	237,209,406	216,449,888	14,410,471	6,349,047
17	Travel	63,809,200	58,224,901	3,876,409	1,707,890
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	75,109	68,536	4,563	2,010
19	Conferences, conventions and meetings	39,803,274	36,410,515	2,424,084	968,675
20	Interest	190,880,963	174,175,905	11,596,018	5,109,040
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	266,210,458	242,912,896	16,172,285	7,125,277
23	Insurance	9,673,136	8,826,586	587,643	258,907
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
a	BOOKS	40,660,954	37,102,487	2,470,153	1,088,314
b	PUBLISHING	23,922,860	21,829,237	1,453,314	640,309
c	TAXES AND FEES	8,349,422	7,618,718	507,227	223,477
d	PAYMENTS TO ANNUITANTS	64,358,000	58,725,672	3,909,749	1,722,579
e	ALL OTHER EXPENSES	35,347,040	32,253,623	2,147,333	946,084
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	3,991,293,191	3,563,626,514	338,379,790	89,286,887
26	Joint Costs. Check <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

			(A)		(B)
			Beginning of year		End of year
Assets	1	Cash—non-interest-bearing	16,596,000	1	26,169,000
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	661,433,000	3	826,106,000
	4	Accounts receivable, net	92,043,000	4	17,018,000
	5	Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L</i>	2,215,000	5	3,477,000
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) <i>Complete Part II of Schedule L</i>	0	6	0
	7	Notes and loans receivable, net	333,870,000	7	353,968,000
	8	Inventories for sale or use	12,977,000	8	14,715,000
	9	Prepaid expenses and deferred charges	99,099,000	9	126,018,000
	10a	Land, buildings, and equipment cost basis			
		10a 7,713,232,000			
	b	Less accumulated depreciation <i>Complete Part VI of Schedule D</i>			
		10b 2,585,396,000	4,702,771,000	10c	5,127,836,000
	11	Investments—publicly traded securities	33,745,955,000	11	19,882,899,000
	12	Investments—other securities See Part IV, line 11 <i>Complete Part VII of Schedule D</i>	18,070,552,000	12	10,941,133,000
	13	Investments—program-related See Part IV, line 11 <i>Complete Part VIII of Schedule D</i>		13	
14	Intangible assets		14		
15	Other assets See Part IV, line 11 <i>Complete Part IX of Schedule D</i>	5,837,561,000	15	6,533,568,000	
16	Total assets. Add lines 1 through 15 (must equal line 34)	63,575,072,000	16	43,852,907,000	
Liabilities	17	Accounts payable and accrued expenses	407,519,000	17	342,258,000
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	2,692,260,000	20	3,147,000,000
	21	Escrow account liability <i>Complete Part IV of Schedule D</i>		21	
	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons <i>Complete Part II of Schedule L</i>		22	
	23	Secured mortgages and notes payable to unrelated third parties	1,393,652,000	23	2,831,451,000
	24	Unsecured notes and loans payable		24	
	25	Other liabilities <i>Complete Part X of Schedule D</i>	15,218,938,000	25	8,303,289,000
	26	Total liabilities. Add lines 17 through 25	19,712,369,000	26	14,623,998,000
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27	Unrestricted net assets	11,257,820,000	27	5,771,158,000
	28	Temporarily restricted net assets	27,447,392,000	28	18,306,982,000
	29	Permanently restricted net assets	5,157,491,000	29	5,150,769,000
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	43,862,703,000	33	29,228,909,000
	34	Total liabilities and net assets/fund balances	63,575,072,000	34	43,852,907,000

Part XI Financial Statements and Reporting

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> cash <input checked="" type="checkbox"/> accrual <input type="checkbox"/> other		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a	No
b	Were the organization's financial statements audited by an independent accountant?	2b	No
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes
b	If "Yes," did the organization undergo the required audit or audits?	3b	Yes

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.
Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I Reason for Public Charity Status (to be completed by all organizations) (See Instructions)

The organization is not a private foundation because it is (Please check only **one** organization)

1	<input type="checkbox"/>	A church, convention of churches, or association of churches described in Section 170(b)(1)(A)(i).
2	<input checked="" type="checkbox"/>	A school described in Section 170(b)(1)(A)(ii). (Attach Schedule E)
3	<input type="checkbox"/>	A hospital or a cooperative hospital service organization described in Section 170(b)(1)(A)(iii). (Attach Schedule H)
4	<input type="checkbox"/>	A medical research organization operated in conjunction with a hospital described in Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state
5	<input type="checkbox"/>	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in Section 170(b)(1)(A)(iv). (Complete Part II)
6	<input type="checkbox"/>	A federal, state, or local government or governmental unit described in Section 170(b)(1)(A)(v).
7	<input type="checkbox"/>	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in Section 170(b)(1)(A)(vi) (Complete Part II)
8	<input type="checkbox"/>	A community trust described in Section 170(b)(1)(A)(vi) (Complete Part II)
9	<input type="checkbox"/>	An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See Section 509(a)(2). (Complete Part III)
10	<input type="checkbox"/>	An organization organized and operated exclusively to test for public safety See Section 509(a)(4). (See instructions)
11	<input type="checkbox"/>	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See Section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a <input type="checkbox"/> Type I b <input type="checkbox"/> Type II c <input type="checkbox"/> Type III - Functionally Integrated d <input type="checkbox"/> Type III - Other
e	<input type="checkbox"/>	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
f	<input type="checkbox"/>	If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
g	<input type="checkbox"/>	Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? (iii) a 35% controlled entity of a person described in (i) or (ii) above?
h	<input type="checkbox"/>	Provide the following information about the organizations the organization supports

	Yes	No
11g(i)		No
11g(ii)		No
11g(iii)		No

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (See Instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Public Support						
Calendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add line 1-3						
5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)						
6 Public Support subtract line 5 from line 4						

Total Support						
Calendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 Total Support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Computation of Public Support Percentage		
14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f))	14	
15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f	15	
16a 33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private Foundation. If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions		<input type="checkbox"/>

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total Add lines 1-5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c Total of lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Total Support						
Calendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total Support (Add lines 9, 10c, 11 and 12)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Computation of Public Support Percentage			
15	Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f))	15	
16	Public Support Percentage for 2007 Schedule A, Part IV -A, line 27g	16	

Computation of Investment Income Percentage			
17	Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment Income Percentage from 2007 Schedule A, Part IV -A, line 27h	18	
19a	33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
b	33 1/3% Tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
20	Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions		

Part IV

Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

Facts and Circumstances Test

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Part VII - Section Aaa

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual Trustee or Director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
James R Houghton ,	5 0	X						0	0	0
Nannerl O Keohane ,	5 0	X						0	0	0
Patricia A King ,	5 0	X						0	0	0
Robert D Reischauer ,	5 0	X						0	0	0
Robert E Rubin ,	5 0	X						0	0	0
Drew Gilpin Faust , President	60 0	X		X				688,191	0	133,820
James F Rothenberg , Treasurer	10 0	X		X				0	0	0
Edward C Forst , Executive Vice President	60 0			X				366,631	0	34,973
Marc L Goodheart , Secretary	60 0			X				276,585	0	51,015
Marilyn M Hausammann , V P Human Resources	60 0			X				322,093	0	47,981
Christine Heenan , V P Govt Comm & Pub Affairs	60 0			X				168,258	0	19,181
Steven E Hyman , Provost	60 0			X				550,012	0	32,939
Robert W Iuliano , V P and General Counsel	60 0			X				430,332	0	47,918
Tamara E Rogers , V P Alumni Affairs & Dev	60 0			X				347,712	0	46,083
Daniel S Shore , V P Finance and C F O	60 0			X				239,186	0	41,481
A Clayton Spencer , V P Policy	60 0			X				307,944	0	31,556
Alan J Stone , V P Govt Comm & Pub Affairs	60 0			X				397,653	0	34,092
Nancy S Zeckhauser , V P Administration	60 0			X				384,634	0	42,386
Jeffrey S Flier , Dean, Faculty of Medicine	60 0				X			559,748	0	47,514
Jay O Light , Dean, Faculty of Business Adm	60 0				X			506,276	0	50,104
Michael D Smith , Dean, Faculty of Arts & Sci	60 0				X			376,526	0	45,234
William E Fruhan , Professor	60 0					X		1,133,678	7,574	48,742
W Earl Sasser Jr , Professor	60 0					X		674,238	6,426	51,242
Stephen P Bradley , Professor	60 0					X		570,952	7,956	49,604
Christopher M Gordon , C O O Allston Development	60 0					X		583,134	0	45,220
Lawrence D Bobo , Professor	60 0					X		555,998	0	35,936
Robert B Cashion , Assoc VP Dev/Former Acting VP	60 0						X	280,913	0	49,664
Elizabeth Mora , V P Finance through 5/08	60 0						X	550,955	0	259,757
Lawrence H Summers , Professor/ Former President	60 0						X	612,383	0	36,442

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
a STUDENT TUITION, R&B, FEES	900,099	1,030,097,053	1,030,097,053		
b PUBLICATIONS	900,099	24,551,380	24,551,380		
c CONFERENCES AND OTHER EVENTS	900,099	12,573,120	12,573,120		
d AUXILIARY HEALTH SERVICES	900,099	19,166,249			19,166,249
e SALES/SERVICES CONVENIENCE	900,099	26,890,692			26,890,692

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

2008

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities)

- Section 501(c)(3) organizations complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 (Lobbying Activities)

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) complete Part II-A Do not complete Part II-B
 - Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A
- If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax)
- Section 501(c)(4), (5), or (6) organizations complete Part III

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I-A To be completed by all organizations exempt under section 501(c) and section 527 organizations. (See the instructions for Schedule C for details.)

- 1

Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2

Political expenditures

\$ _____
- 3

Volunteer hours

Part I-B To be completed by all organizations exempt under section 501(c)(3). (See the instructions for Schedule C for details.)

- 1

Enter the amount of any excise tax incurred by the organization under section 4955

\$ _____
- 2

Enter the amount of any excise tax incurred by organization managers under section 4955

\$ _____
- 3

If the organization incurred in a section 4955 tax, did it file Form 4720 for this year?

☐ Yes

☐ No
- 4a

Was a correction made?

☐ Yes

☐ No
- b

If "Yes," describe in Part IV

Part I-C To be completed by all organizations exempt under section 501(c), except section 501(c)(3). (See the instructions for Schedule C for details.)

- 1

Enter the amount directly expended by the filing organization for section 527 exempt function activities

\$ _____
- 2

Enter the amount of the filing organization's internal funds contributed to other organizations for section 527 exempt funtion activities

\$ _____
- 3

Total of direct and indirect exempt function expenditures. Add lines 1 and 2 and enter here and on Form 1120-POL, line 17b

\$ _____
- 4

Did the filing organization file **Form 1120-POL** for this year?

☐ Yes

☐ No
- 5

State the names, addresses and Employer Identification Number (EIN) of all section 527 political organizations to which payments were made. Enter the amount paid and indicate if the amount was paid from the filing organization's own internal funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's internal funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-

Part II-A

To be completed by organizations exempt under section 501(c)(3) that filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures— (The term "expenditures" means amounts paid or incurred.)	(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount Enter the amount from the following table in both columns— If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 The lobbying nontaxable amount is: 20% of the amount on line 1e \$100,000 plus 15% of the excess over \$500,000 \$175,000 plus 10% of the excess over \$1,000,000 \$225,000 plus 5% of the excess over \$1,500,000 \$1,000,000		
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a Enter -0- if line g is more than line a		
i Subtract line 1f from line 1c Enter -0- if line f is more than line c		
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). (See the instructions for Schedule C for details.)

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?		No	
	b Paid staff or management (include compensation in expenses reported on lines c through i)?	Yes		
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?	Yes		200
	e Publications, or published or broadcast statements?	Yes		22,000
	f Grants to other organizations for lobbying purposes?	Yes		202,280
	g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		354,000
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?		No	
	i Other activities If "Yes," describe in Part IV	Yes		
	j Total lines 1c through 1i			578,480
	2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b If "Yes" enter the amount of any tax incurred under section 4912				
c If "Yes" enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			No	

Part III-A

To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). (See the instructions for Schedule C for details.)

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3	

Part III-B

To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." (See the instructions for Schedule C for details.)

1	Dues, assessments and similar amounts from members	1 \$
2	Section 162(e) non-deductible lobbying and political expenditures (<i>do not include amounts of political expenses for which the section 527(f) tax was paid</i>).	
a	Current Year	2a \$
b	Carryover from last year	2b \$
c	Total	2c \$
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3 \$
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4 \$
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	5 \$

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
Political Activity and Disclosure of Excise Tax Imposed Under Section 4955	Schedule C, Part I-A, Part I-B	The University does not engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office. Therefore, the University does not incur any excise tax imposed under Section 4955 reportable on IRS Form 4720, Return of Certain Excise Taxes under chapters 41 and 42 of the Internal Revenue Code.
Lobbying Activity	Schedule C, Part II-B	The University engaged in lobbying activities but did not make a section 501(h) lobbying expenditure election by filing Form 5768. The University has engaged in direct interaction with legislators and staff by telephone, email, direct mail and in person. Lobbying Disclosures for Form 990 July 1, 2008 through June 30, 2009: - Legislation affecting intellectual property, - Legislation protecting research from terrorist intimidation or disruption, - Issues related to Native American Graves Protection and Repatriation Act, - Issues relating to labor. Issues lobbied at the federal level include: - Issues related to expansion and simplification of the tuition tax credits and deduction and extension of IRA Charitable roll-over provision, - Provisions related to 403(b) pension accounts, - Issues regarding tax administration, employee benefits and health care reform, - Issues related to college and university endowments, - Legislation affecting stem cell research and therapeutic cloning, - Appropriations for student financial aid, research in NIH, NSF, DOD, DOE, NASA, EPA, HUD, Transportation, Interior, health professions, humanities and arts endowments, - American Recovery and Reinvestment Act relating to research funding and student concerns, - Immigration legislation and student visa issues, - Student lending issues, college cost, accountability, graduate education and international education and veterans education issues, - Legislation concerning education and the internet, community service by students, educational data and analysis, student loans and grants, and higher education reauthorization. Issues lobbied for the state of Massachusetts: - Issues regarding the Massachusetts Educational Financing Authority and student loans, - DEP proposed storm water regulations, - Issues related to Transportation policy in Massachusetts, - UPMIFA - An act Providing for the Uniform Prudent Management of Institutional Funds, - Issues related to tax policy regarding non-profits, - Issues related to Massachusetts state stem cell statute. The University pays membership dues to member organizations which may engage in lobbying activities. Therefore, a portion of the dues may be attributable to lobbying activities.

Supplemental Information

Identifier	Return Reference	Explanation
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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	32
2	Aggregate Contributions to (during year)	1,340,000
3	Aggregate Grants from (during year)	6,124,887
4	Aggregate value at end of year	117,700,641
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? <div><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or pleasure) <input type="checkbox"/> Preservation of an historically importantly land area</div> <div><input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of certified historic structure</div> <div><input type="checkbox"/> Preservation of open space</div>											
2	Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year											
		<table><tr><th></th><th>Held at the End of the Year</th></tr><tr><td>a</td><td>Total number of conservation easements</td></tr><tr><td>b</td><td>Total acreage restricted by conservation easements</td></tr><tr><td>c</td><td>Number of conservation easements on a certified historic structure included in (a)</td></tr><tr><td>d</td><td>Number of conservation easements included in (c) acquired after 8/17/06</td></tr></table>		Held at the End of the Year	a	Total number of conservation easements	b	Total acreage restricted by conservation easements	c	Number of conservation easements on a certified historic structure included in (a)	d	Number of conservation easements included in (c) acquired after 8/17/06
	Held at the End of the Year											
a	Total number of conservation easements											
b	Total acreage restricted by conservation easements											
c	Number of conservation easements on a certified historic structure included in (a)											
d	Number of conservation easements included in (c) acquired after 8/17/06											
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►											
4	Number of states where property subject to conservation easement is located ►											
5	Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>											
6	Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year ►											
7	Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ► \$											
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>											
9	In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements											

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items	
b	If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items	
	(i) Revenues included in Form 990, Part VIII, line 1	► \$
	(ii) Assets included in Form 990, Part X	► \$
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	
a	Revenues included in Form 990, Part VIII, line 1	► \$
b	Assets included in Form 990, Part X	► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

b

☒

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Trust, Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain why in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	13,434,311
1e	13,434,311
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	36,002,246,000				
b Contributions	244,494,000				
c Investment earnings or losses	-9,263,345,000				
d Grants or scholarships	234,855,000				
e Other expenditures for facilities and programs	1,218,586,000				
f Administrative expenses	138,088,000				
g End of year balance	25,391,866,000				

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 25 %

b

Permanent endowment ▶ 18 %

c

Term endowment ▶ 57 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

Yes

(ii)

related organizations

3a(ii)

Yes

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Depreciation	(d) Book value
1a Land	0	470,919,000		470,919,000
b Buildings	0	5,843,390,000	2,114,067,000	3,729,323,000
c Leasehold improvements	0	73,652,000		73,652,000
d Equipment	0	708,086,000	471,329,000	236,757,000
e Other	0	617,185,000		617,185,000
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				5,127,836,000

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives and other financial products		
Closely-held equity interests		
Other COMMODITIES	3,312,449,000	F
Other PRIVATE EQUITIES	5,389,197,000	F
Other REAL ESTATE	2,239,487,000	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	10,941,133,000	

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
COLLATERAL-SEC BORROWG AGRMTS	774,289,000
CASH AND SHORT-TERM INVESTMTS	3,648,580,000
OTHER ASSETS	710,145,000
OTHER INVESTMENTS	1,123,983,000
INT IN TRUSTS HELD BY OTHERS	276,571,000
Total. (Column (b) should equal Form 990, Part X, col.(B) line 15.)	6,533,568,000

Part X Other Liabilities. See Form 990, Part X, line 25.

(a) Description of Liability	(b) Amount
Federal Income Taxes	
DEPOSITS AND OTHER LIABILITIES	679,619,000
SECURITIES LENDING AND OTHER INVESTMENT LIABILITIES	6,346,554,000
LIABILITIES DUE UNDER SPLIT INTEREST AGREEMENTS	696,987,000
ACCRUED RETIREMENT OBLIGATIONS	740,116,000
GOVERNMENT LOAN ADVANCES	69,540,000
AFFILIATES FILING SEPARATELY	-229,527,000
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	8,303,289,000

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1
2	Total expenses (Form 990, Part IX, column (A), line 25)	2
3	Excess or (deficit) for the year Subtract line 2 from line 1	3
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	8
9	Total adjustments (net) Add lines 4 - 8	9
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return		
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
a	Net unrealized gains on investments 2a	
b	Donated services and use of facilities 2b	
c	Recoveries of prior year grants 2c	
d	Other (Describe in Part XIV) 2d	
e	Add lines 2a through 2d 2e	
3	Subtract line 2e from line 1 3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIV) 4b	
c	Add lines 4a and 4b 4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return		
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	
a	Donated services and use of facilities 2a	
b	Prior year adjustments 2b	
c	Losses reported on Form 990, Part IX, line 25 2c	
d	Other (Describe in Part XIV) 2d	
e	Add lines 2a through 2d 2e	
3	Subtract line 2e from line 1 3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIV) 4b	
c	Add lines 4a and 4b 4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5	

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Identifier	Return Reference	Explanation
Election not to capitalize collections	Schedule D, Part III, line 1a	The University does not report revenues for gifts-in-kind intended for display or immaterial amounts. The following is the text of the footnote that describes collections as included in the University's financial statements: "The University's vast array of museums and libraries house priceless works of art, historical treasures, literary works, and artifacts. These collections are protected and preserved for public exhibition, education, research and the furtherance of public service. They are neither disposed of for financial gain nor encumbered in any manner. Accordingly, such collections are not recorded for financial statement purposes."
Description of Collections and Importance for Exempt Purpose	Form 990, Schedule D, Part III, Line 4	Harvard Art Museum The Harvard Art Museum comprises three museums (Fogg Museum, Busch-Reisinger Museum, Arthur M. Sackler Museum) and four research centers (Straus Center for Conservation and Technical Studies, Center for the Technical Study of Modern Art, Harvard Art Museum Archives, Archaeological Exploration of Sardis, Turkey). The Harvard Art Museum's collection consists of more than 250,000 objects in all media, ranging in date from antiquity to the present, and coming from Europe, North America, North Africa, the Middle East, South Asia, East Asia, and Southeast Asia. The Harvard Museum Art Collection is an important resource for the Harvard University community, as well as to a broader audience of students, scholars, and the general public. The collection is used to advance the knowledge and appreciation of art and art museums through programs involving research, teaching, professional training, and public education. Arnold Arboretum The Arnold Arboretum of Harvard University is the oldest public arboretum in North America and one of the world's leading centers for the study of plants. Administered by the Office of the Provost of Harvard University and a link in Boston's Emerald Necklace of parks, the Arnold Arboretum is a unique blend of respected research institution and beloved public landscape. We provide and support world-class research, horticulture, and education programs that foster the understanding, appreciation, and preservation of trees. Collection of Historical Scientific Instruments Harvard University has been acquiring scientific instruments on a continuous basis for teaching and research since 1672. The Collection of Historical Scientific Instruments, which was established in 1948 to preserve this apparatus as a resource for teaching and research in the history of science and technology, has become one of the three largest university collections of its kind in the world. The Collection contains over 20,000 objects dating from about 1400 to the present. A broad range of scientific disciplines are represented, including astronomy, navigation, horology, surveying, geology, calculating, physics, biology, medicine, psychology, electricity, and communication. Significant instruments, made obsolete by new technologies, continue to be incorporated. Many of the documents detailing the purchase and use of the instruments have been preserved, and are available for research in the Collection's adjunct library. Museum of Comparative Zoology (within the Museum of Natural History) The Museum of Comparative Zoology was founded in 1859 on the concept that collections are an integral and fundamental component of zoological research and teaching. This 150-year-old commitment remains a strong and proud tradition for the MCZ. The present-day MCZ contains over 21-million specimens in ten research collections which comprise one of the world's richest and most varied resources for studying the diversity of life. The museum serves as the primary repository for zoological specimens collected by past and present Harvard faculty-curators, staff and associates conducting research around the world. As a premier university museum and research institution, the specimens and their related data are available to researchers of the scientific and museum community. Use of the collections in student research, whether as thesis work or independent study, is also encouraged. Fisher Museum Harvard Forest The Fisher Museum's main exhibit displays twenty-three internationally acclaimed models (dioramas) portraying the history, conservation and management of central New England forests. Other exhibits at the museum represent the range of Harvard Forest's research. Harvard University Herbaria (within Museum of Natural History) The Harvard University Herbaria are among some several thousand collections of pressed, dried plant specimens worldwide that are used by researchers to further our understanding of the plant world. Some of the earliest herbaria were founded in Europe in the early 1600's, during the days of exploration, when knowledge of the earth's flora was growing at such a rapid pace that botanical gardens could no longer maintain living examples of every known species. While herbarium collections of all sizes exist today, there are fewer than 75 herbaria worldwide with more than one million specimens. Herbarium collections have been built up over the years by the efforts of numerous botanists and plant collectors who have searched from remote and isolated jungles to inner city waste lots and railroad tracks to document the diversity and distribution of the earth's flora. Representatives of most known species of plants can be found in herbaria today, carefully mounted on sheets of archival quality paper, labeled with important information about them, and stored on shelves in cabinets. In essence, a herbarium is analogous to a library of carefully preserved plants where the specimens themselves and the labels associated with them provide a wealth of information once they have been "read" and studied by scientists. The specimens are the key to understanding plant relationships, geographic distributions, economic usefulness, even their molecular makeup. As we lose natural habitats the world over, herbaria increasingly serve as a record of the recent history of plant life, and as a repository of precious genetic information. Herbaria hold the tools for our understanding of the plant world. Mineralogical and Geological Museum (within Museum of Natural History) The Harvard mineral collection ranks among the world's finest due to its very broad representation, wealth of rare species, large number of specimens described in the scientific literature, and the quality of its display specimens. A rich systematic mineral collection and displays of gemstones are the principal exhibits in the mineral gallery. The Museum is committed to the development and preservation of world-class collections of minerals, gems, rocks, ores, and meteorites for research, education, and public display. Its earliest collections date back to the late 18th century. The Museum caters to the needs of students and faculty at Harvard University as well the geological community at large by serving as a uniquely rich resource of materials and information. Peabody Museum of Archaeology and Ethnology The Peabody Museum of Archaeology and Ethnography is steward to one of the oldest and largest collections of cultural objects in the Western Hemisphere. Since the late nineteenth century, the Museum has played an active part in the history of American anthropology and in the evolving relationship between museums and native peoples. As a university museum situated in an academic and regional community central to the development and the study of American civic culture, the Peabody strives to make collections widely accessible and engage issues of concern to diverse audiences. Today, the Peabody houses more than six million individual objects, 500,000 photographic images, and substantial archival records. Strongest in the cultures of North, Central, and South America, and the Pacific Islands, the Peabody is also caretaker to important collections from Africa, Europe, and Asia. Collection types include Archaeology, Ethnography, Osteology, and Painting, Drawing, and Prints. Semitic Museum The Semitic Museum is home to the University's collections of Near Eastern archaeological artifacts. These artifacts comprise over 40,000 items, including pottery, cylinder seals, sculpture, coins and cuneiform tablets. Many are from museum-sponsored excavations in Israel, Jordan, Iraq, Egypt, Cyprus, and Tunisia. The Museum is dedicated to the use of these collections for the teaching, research, and publication of Near Eastern archaeology, history, and culture. Warren Anatomical Museum The Warren Anatomical Museum's present collection contains approximately 15,000 artifacts and cases including anatomical and pathological preparations, various wax, paper mache, and dry preparation anatomical models, photographs, prints, paintings, and drawings, medical instruments and machines, and other medical memorabilia. Along with the well-known skull of Phineas Gage, the Museum holds many other rare and interesting items. Among these are the Phrenological Collection of Johann Gaspar Spurzheim, the Boston Society for Medical Improvement collection, and a W. T. G. Morton-type ether inhaler. The Museum promotes the collection for the purposes of medical education in all forms whenever possible, as well as expand its scope to provide public programming and educational resources to the larger community.
Agency Funds	Part IV, Line 1b	Agency funds represent awards under which Harvard serves as an intermediary agent between the sponsor (usually Federal) and the ultimate third party recipient. The transfer of the assets to Harvard is not a contribution received by Harvard and the transfer of assets to the recipient is not a contribution made by Harvard. Harvard draws down on its Federal lines of credit monthly to cover those costs incurred on Federal awards. Therefore, there is no beginning or ending balance for these agency funds.
Endowment Funds	Part V, Line 4	The primary goal of the endowment is to support the University's teaching and research mission.
FIN 48	Part X	Effective July 1, 2007, the University adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN 48). FIN 48 sets a minimum threshold for financial statement recognition of the benefit of a tax position taken or expected to be taken in a tax return. Tax positions for the open tax years as of June 30, 2009 were reviewed, and it was determined that no provision for uncertain tax provisions is required.

SCHEDULE E

(Form 990 or 990-EZ)

Schools

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

Attach to Form 990 or Form 990-EZ. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
---	---

1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?

2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?

3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain

THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 03-2 OF REVENUE PROCEDURE 75-50

4 Does the organization maintain the following?

- a Records indicating the racial composition of the student body, faculty, and administrative staff?
- b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
- c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
- d Copies of all material used by the organization or on its behalf to solicit contributions?
- If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)

5 Does the organization discriminate by race in any way with respect to

a Students' rights or privileges?

b Admissions policies?

c Employment of faculty or administrative staff?

d Scholarships or other financial assistance?

e Educational policies?

f Use of facilities?

g Athletic programs?

h Other extracurricular activities?

If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)

6a Does the organization receive any financial aid or assistance from a governmental agency?

b Has the organization's right to such aid ever been revoked or suspended?

If you answered "Yes" to either 6a or b, please explain using an attached statement

7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation

	YES	NO
1	Yes	
2	Yes	
3		No
4a	Yes	
4b	Yes	
4c	Yes	
4d	Yes	
5a		No
5b		No
5c		No
5d		No
5e		No
5f		No
5g		No
5h		No
6a	Yes	
6b		No
7	Yes	

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1	For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance	<input checked="checked" type="checkbox"/>	Yes	<input type="checkbox"/>	No
----------	--	--	------------	--------------------------	-----------

2 For grant makers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States

3 Activities per Region (Use Schedule F-1 (Form 990) if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures in region
See Add'l Data					
Totals ▶	25	308			115,444,134

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 ☐ ☐
Use Schedule F-1 if additional space is needed.

[illegible]

2 Enter total number of organizations that are recognized as charities by the foreign country or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter _____

3 Enter total number of other organizations or entities ►

Complete this part to provide the information required in Part I, line 2, and any other additional information.

Schedule F (Form 990) 2008

Software ID:
Software Version:
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures in region
Central America and the Caribbean			Grantmaking	n/a	462,751
Central America and the Caribbean			Program Services	Academic support	11,581
Central America and the Caribbean			Program services	Service Centers	13,983
Central America and the Caribbean			Program services	Research	376,018
Central America and the Caribbean			Program services	Student services	572
East Asia and the Pacific			Fundraising	n/a	8,775
East Asia and the Pacific			Grantmaking	n/a	1,857,056
East Asia and the Pacific			Program services	Academic support	1,028,951
East Asia and the Pacific			Program services	Service Centers	129,346
East Asia and the Pacific			Program services	Institutional support	121,337
East Asia and the Pacific	7	39	Program services	Instruction	4,470,114
East Asia and the Pacific			Program services	Research	3,597,996
East Asia and the Pacific			Program services	Student services	35,156
Europe (Including Iceland and Greenland)			Fundraising	n/a	78,191
Europe (Including Iceland and Greenland)			Grantmaking	n/a	5,081,784
Europe (Including Iceland and Greenland)	5	15	Program services	Academic support	13,227,955
Europe			Program services	Service Centers	4,626,056
Europe			Program services	Institutional support	1,342,015
Europe			Program services	Instruction	7,290,944
Europe			Program services	Research	6,136,731
Europe			Program services	Student services	189,651
Middle East and North Africa			Fundraising	n/a	224
Middle East and North Africa			Grantmaking	n/a	1,608,128
Middle East and North Africa			Program services	Academic support	84,715
Middle East and North Africa			Program services	Service Centers	343,194
Middle East and North Africa			Program services	Institutional support	17,054
Middle East and North Africa			Program services	Instruction	554,819
Middle East and North Africa	1	2	Program Services	Research	1,038,600
Middle East and North Africa			Program services	Student services	65,805
North America			Fundraising	n/a	33,207
North America			Grantmaking	n/a	668,944
North America			Program services	Academic support	585,148
North America	1	1	Program services	Service Centers	2,190,695
North America			Program services	Institutional support	216,352
North America			Program services	Instruction	502,827
North America			Program services	Research	272,693
North America			Program services	Student services	215,882
Russia & Newly Independent States			Grantmaking	n/a	144,569
Russia & Newly Independent States			Program services	Academic support	170,201
Russia & Newly Independent States			Program services	Service Centers	23,972
Russia & Newly Independent States			Program services	Instruction	132,618
Russia & Newly Independent States			Program services	Research	2,804
South America			Fundraising	n/a	2,733
South America			Grantmaking	n/a	300,911
South America	6	16	Program services	Academic support	1,861,499
South America			Program services	Service Centers	27,356
South America			Program services	Instruction	804,732
South America			Program services	Research	842,098
South America			Program services	Student services	2,406
South Asia			Fundraising	n/a	3,927
South Asia			Grantmaking	n/a	580,498
South Asia			Program services	Academic support	224,970
South Asia			Program services	Service Centers	14,824
South Asia	1	9	Program services	Instruction	1,442,269
South Asia			Program services	Research	911,662
South Asia			Program services	Student services	20,597
Sub-Saharan Africa	4	226	Grantmaking	n/a	35,985,365
Sub-Saharan Africa			Program services	Academic support	1,321,055
Sub-Saharan Africa			Program services	Service Centers	536
Sub-Saharan Africa			Program services	Institutional support	32,519
Sub-Saharan Africa			Program services	Instruction	562,463
Sub-Saharan Africa			Program services	Research	11,451,420
Sub-Saharan Africa			Program services	Student services	4,600

Form 990 Schedule F Part II - Grants and Other Assistance to Organizations or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV , appraisal, other)
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	10,858,815				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	5,234,931				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	4,970,898				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	3,878,887				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	3,015,324				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	2,159,162				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	994,557				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	803,161				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	703,154				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	525,034				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	506,486				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	324,415				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	191,301				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	171,250				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	131,300				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	84,222				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	70,987				
		Europe/Iceland/Greenland	HIV/AIDS Programs, Surveillance & Care	68,210				
		Sub-Saharan Africa	HIV/AIDS Programs, Surveillance & Care	56,714				
		Europe/Iceland/Greenland	HIV/AIDS Programs, Surveillance & Care	13,310				
		Europe/Iceland/Greenland	HIV/AIDS Programs, Surveillance & Care	8,891				
		Europe/Iceland/Greenland	HIV/AIDS Programs, Surveillance & Care	7,600				
		Europe/Iceland/Greenland	Public Health Research and Education	790,891				
		East Asia/Pacific	Public Health Research and Education	411,880				
		Europe/Iceland/Greenland	Public Health Research and Education	296,319				
		Europe/Iceland/Greenland	Public Health Research and Education	214,641				
		Sub-Saharan Africa	Public Health Research and Education	188,478				
		Russia	Public Health Research and Education	141,529				
		North America	Public Health Research and Education	128,230				
		North America	Public Health Research and Education	115,733				

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia/Pacific	Public Health Research and Education	97,000				
		Sub-Saharan Africa	Public Health Research and Education	70,603				
		North America	Public Health Research and Education	68,494				
		Europe/Iceland/Greenland	Public Health Research and Education	68,175				
		South Asia	Public Health Research and Education	61,000				
		East Asia/Pacific	Public Health Research and Education	59,346				
		Europe/Iceland/Greenland	Public Health Research and Education	58,134				
		Sub-Saharan Africa	Public Health Research and Education	51,025				
		Europe/Iceland/Greenland	Public Health Research and Education	50,686				
		Europe/Iceland/Greenland	Public Health Research and Education	41,363				
		Sub-Saharan Africa	Public Health Research and Education	40,809				
		North America	Public Health Research and Education	27,040				
		Sub-Saharan Africa	Public Health Research and Education	26,450				
		Europe/Iceland/Greenland	Public Health Research and Education	24,996				
		East Asia/Pacific	Public Health Research and Education	22,702				
		Europe/Iceland/Greenland	Public Health Research and Education	18,167				
		Sub-Saharan Africa	Public Health Research and Education	13,225				
		Sub-Saharan Africa	Public Health Research and Education	12,013				
		East Asia/Pacific	Public Health Research and Education	9,150				
		Europe/Iceland/Greenland	Public Health Research and Education	7,501				
		South Asia	Public Health Research and Education	7,000				
		Europe/Iceland/Greenland	Public Health Research and Education	6,311				
		Middle East/North Africa	Public Health Research and Education	6,040				
		South Asia	Medical Research and Education	330,517				
		Cent America/Caribbean	Medical Research and Education	233,709				
		Cent America/Caribbean	Medical Research and Education	207,737				
		Sub-Saharan Africa	Medical Research and Education	91,238				
		East Asia/Pacific	Medical Research and Education	75,098				
		Sub-Saharan Africa	Medical Research and Education	44,979				
		South Asia	Medical Research and Education	40,508				

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	Medical Research and Education	37,120				
		Sub-Saharan Africa	Medical Research and Education	29,075				
		East Asia/Pacific	Medical Research and Education	18,880				
		East Asia/Pacific	Medical Research and Education	15,000				
		North America	Medical Research and Education	13,845				
		East Asia/Pacific	The Marcus Foundation, Marcus Natural Product Rese	763,208				
		Europe/Iceland/Greenland	Genomic & Genetic Database	679,513				
		Sub-Saharan Africa	Center for Support of Peer Education	640,000				
		Middle East/North Africa	FAS Museums	169,400				
		South America	FAS Museums	104,625				
		Middle East/North Africa	FAS Museums	26,700				
		East Asia/Pacific	FAS Museums	26,400				
		North America	FAS Museums	24,119				
		Europe/Iceland/Greenland	FAS Museums	12,235				
		Middle East/North Africa	Research in Microbiology and Epideimiology	336,674				
		Europe/Iceland/Greenland	Research in Microbiology and Epideimiology	20,000				
		Europe/Iceland/Greenland	Research and Education of Government Policies	313,022				
		Europe/Iceland/Greenland	Research and Education of Government Policies	166,357				
		Sub-Saharan Africa	Research and Education of Government Policies	23,985				
		Europe/Iceland/Greenland	FAS College Life and Student Services	87,817				
		Europe/Iceland/Greenland	FAS College Life and Student Services	49,157				
		Europe/Iceland/Greenland	FAS College Life and Student Services	26,047				
		Europe/Iceland/Greenland	FAS College Life and Student Services	17,903				
		Europe/Iceland/Greenland	Latin American Studies and Archives	25,000				
		South America	Latin American Studies and Archives	20,000				
		South America	Latin American Studies and Archives	20,000				
		South America	Latin American Studies and Archives	17,315				
		South America	Latin American Studies and Archives	17,000				
		South America	Latin American Studies and Archives	12,750				
		South America	Latin American Studies and Archives	10,000				

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	Latin American Studies and Archives	7,500				
		Europe/Iceland/Greenland	Scholarships and Financial Aid	44,923				
		East Asia/Pacific	Scholarships and Financial Aid	29,809				
		Europe/Iceland/Greenland	Scholarships and Financial Aid	25,714				
		Europe/Iceland/Greenland	Scholarships and Financial Aid	10,986				
		Europe/Iceland/Greenland	Scholarships and Financial Aid	9,734				
		Europe/Iceland/Greenland	Harvard University Press Auxiliary Services	30,000				
		Europe/Iceland/Greenland	Harvard University Press Auxiliary Services	30,000				
		Europe/Iceland/Greenland	Harvard University Press Auxiliary Services	15,000				
		Europe/Iceland/Greenland	Harvard University Press Auxiliary Services	7,500				
		Europe/Iceland/Greenland	Harvard University Press Auxiliary Services	6,960				
		East Asia/Pacific	Chinese Studies	45,422				
		Middle East/North Africa	Research in Genomics and Proteomics	42,460				
		Middle East/North Africa	Research in Applied Sciences	30,132				
		Europe/Iceland/Greenland	Andrew W Mellon Foundation Distinguished Achievement	10,000				
		South Asia	Andrew W Mellon Foundation Distinguished Achievement	5,900				
		Middle East/North Africa	Research in Government Policy	892,610				
		Europe/Iceland/Greenland	Research in Government Policy	393,859				
		Sub-Saharan Africa	Medical Research	31,205				
		Sub-Saharan Africa	Research in Government Policy	24,274				
		East Asia/Pacific	Research in Government Policy	23,496				

Form 990 Schedule F Part III - Grants and Other Assistance to Individuals Outside The United States

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
Graduate student stipend grants	North America	6	32,750				
Graduate student stipend grants	East Asia/Pacific	2	7,000				
Graduate student stipend grants	Europe/Iceland/Greenland	7	6,375				
Graduate student stipend grants	Cent America/Caribbean	1	5,500				
Graduate student stipend grants	South Asia	2	4,000				
Graduate student stipend grants	Middle East/North Africa	1	2,250				
Graduate student stipend grants	South America	1	850				
Grants & awards to non-Harvard students	Europe/Iceland/Greenland	27	428,998				
Grants & awards to non-Harvard students	East Asia/Pacific	3	29,026				
Grants & awards to non-Harvard students	North America	9	137,718				
Grants & awards to non-Harvard students	Middle East/North Africa	6	94,287				
Grants & awards to non-Harvard students	South Asia	2	29,975				
Grants & awards to non-Harvard students	Russia	1	1,040				
Grants & awards to non-Harvard students	South America	18	21,321				
Grants & awards to non-Harvard students	Cent America/Caribbean	9	8,750				
Grants & awards to non-Harvard students	Sub-Saharan Africa	1	250				
Other undergraduate grants, prizes and awards	East Asia/Pacific	3	12,500				
Other undergraduate grants, prizes and awards	North America	3	7,700				
Other undergraduate grants, prizes and awards	Sub-Saharan Africa	1	750				
Student prizes and awards	Europe/Iceland/Greenland	40	131,226				
Student prizes and awards	East Asia/Pacific	22	85,464				
Student prizes and awards	North America	31	61,478				
Student prizes and awards	South Asia	4	19,015				
Student prizes and awards	Middle East/North Africa	3	4,822				
Student prizes and awards	Cent America/Caribbean	1	4,500				
Student prizes and awards	South America	1	2,600				
Student prizes and awards	Sub-Saharan Africa	1	500				
Stipends for post-doctoral students and fellows	East Asia/Pacific	5	27,441				
Stipends for post-doctoral students and fellows	Europe/Iceland/Greenland	19	818,000				
Stipends for post-doctoral students and fellows	North America	3	13,000				
Stipends for post-doctoral students and fellows	Russia	1	2,000				
Student Loan Repayment Programs and Forgiven Loans	Cent America/Caribbean	2	2,556				
Student Loan Repayment Programs and Forgiven Loans	East Asia/Pacific	15	98,235				
Student Loan Repayment Programs and Forgiven Loans	Europe/Iceland/Greenland	10	40,262				
Student Loan Repayment Programs and Forgiven Loans	Middle East/North Africa	2	2,753				
Student Loan Repayment Programs and Forgiven Loans	North America	6	38,838				
Student Loan Repayment Programs and Forgiven Loans	South America	11	61,950				
Student Loan Repayment Programs and Forgiven Loans	South Asia	24	45,463				
Student Loan Repayment Programs and Forgiven Loans	Sub-Saharan Africa	4	15,910				

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

▶ **Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.**

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

e

☒

Solicitation of non-government grants

b

☒

Email solicitations

f

☒

Solicitation of government grants

c

☒

Phone solicitations

g

☐

Special fundraising events

d

☒

In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Anne Lockett Enterprises	Prin Gifts		No	25,047,000	294,969	24,752,031
Anne W Couch	Annual Gift		No	890,000	55,692	834,308
Total ▶						

3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.
CA,MA

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		Gala (event type)	Gala (event type)	0 (total number)	(Add col (a) through col (c))
Revenue	1	Gross receipts	83,550	62,650	146,200
	2	Less Charitable contributions	75,825	56,350	132,175
	3	Gross revenue (line 1 minus line 2)	7,725	6,300	14,025
Direct Expenses	4	Cash Prizes			
	5	Non-cash Prizes			
	6	Rent/Facility costs	12,400	28,480	40,880
	7	Other direct expenses	14,576	43,886	58,462
	8	Direct expense summary Add lines 4 through 7 in column (d)			99,342
	9	Net income summary Combine lines 3 and 8 in column (d).			-85,317

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<div><div><div>Yes</div><div>No</div></div><div><div>%</div></div></div>	<div><div><div>Yes</div><div>No</div></div><div><div>%</div></div></div>	<div><div><div>Yes</div><div>No</div></div><div><div>%</div></div></div>	
	7 Direct expense summary Add lines 2 through 5 in column (d)				
	8 Net gaming income summary Combine lines 1 and 7 in column (d)				

		Yes	No
9	Enter the state(s) in which the organization operates gaming activities _____		
a	Is the organization licensed to operate gaming activities in each of these states?	9a	
b	If "No," Explain _____ _____		
10a	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?	10a	
b	If "Yes," Explain _____ _____		
11	Does the organization operate gaming activities with nonmembers?	11	
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	12	

		Yes	No
13	Indicate the percentage of gaming activity operated in		
a	The organization's facility 13a		
b	An outside facility 13b		
14	Provide the name and address of the person who prepares the organization's gaming/special events books and records		
Name ► _____			
Address ► _____			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a	
b	If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____		
c	If "Yes," enter name and address		
Name ► _____			
Address ► _____			
16	Gaming manager information		
Name ► _____			
Gaming manager compensation ► \$ _____			
Description of services provided ► _____			
<input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor			
17	Mandatory distributions		
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____		

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Grants and Other Assistance to Organizations,
Governments and Individuals in the U.S.

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

OMB No 1545-0047

2008

Open to Public
Inspection

Employer identification number
04-2103580

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 if additional space is needed.

1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

- 2

Enter total number of section 501(c)(3) and government organizations

221
- 3

Enter total number of other organizations

3

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e) Method of valuation (book, FMV , appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.
See Additional Data Table

Identifier	Return Reference	Explanation
Monitoring Procedures	Part I, Line 2	All disbursements made by this institution in furtherance of its exempt programs are reviewed and approved by duly constituted committees or individuals. All scholarships and student loans are reviewed and approved by Harvard's financial aid offices. In addition, Harvard University is responsible for the programmatic and financial monitoring of its sponsored research award subrecipients. Principal investigators and project staff perform ongoing reviews of project activities. In addition, on an annual basis, University research administrators review all active subcontracts and inquire further into those that are deemed to require closer scrutiny in light of a variety of attributes. Upon identification of subrecipients that mandate closer scrutiny, Harvard implements additional monitoring actions to ensure compliance with subagreement performance, financial terms and conditions, and with all applicable federal rules and regulations.

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM AND WOMENS HOSPITAL75 Francis St Boston,MA 02115	04-2312909	501(c)(3)	14,344,107				Medical and Public Health Research
MASSACHUSETTS GENERAL HOSPITAL55 Fruit Street Boston,MA 02115	04-2807148	501(c)(3)	8,899,258				Medical, Dental, and Public Health Research
FRONTIER SCIENCE AND TECHNOLOGY RESEARCH FOUNDATIO900 Commonwealth Ave Boston,MA 02215	16-1056814	501(c)(3)	8,863,123				Public Health Research
BETH ISRAEL DEACONESS MEDICAL CENTER300 Brookline Ave Boston,MA 02215	04-2103881	501(c)(3)	5,875,252				Medical and Public Health Research
MASSACHUSETTS INSTITUTE OF TECHNOLOGY Massachusetts Ave Cambridge,MA 02139	04-2103594	501(c)(3)	4,587,489				Medical and Public Health Research, Research in A
CHILDRENS HOSPITAL CORPORATION300 Longwood Ave Boston,MA 02115	04-2774441	501(c)(3)	3,975,719				Medical, Dental, and Public Health Research
DANA FARBER CANCER INSTITUTE375 Longwood Ave Boston,MA 02215	04-2263040	501(c)(3)	3,136,961				Medical and Public Health Research
REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELE UNIVERSITY OF CALIFORNIA Berkeley,CA 94720	94-6002123	115	1,668,751				Medical and Public Health Research, Research in A
JOHNS HOPKINS UNIVERSITY3400 North Charles Street Baltimore,MD 21218	52-0595110	501(c)(3)	1,467,762				Public Health Research
CHILDRENS MEMORIAL HOSPITAL2300 North Lincoln Ave Chicago,IL 60614	36-2170833	501(c)(3)	1,391,117				HIV/AIDS Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS100 William T Morrisset Blvd Boston, MA 02110	04-3167352	115	1,270,770				Medical, Dental, and Public Health Research, Rese
WESTAT INC6110 Executive Blvd Rockville, MD 20850	84-0529566	501(c)(3)	1,270,300				HIV/AIDS Research
NORTHWESTERN UNIVERSITY2240 Campus Drive Evanston, IL 60208	36-2167817	501(c)(3)	1,242,441				HIV/AIDS Research, Scientific Research, Harvard Un
JACOBI MEDICAL CENTER1400 Pelham Parkway South Bronx, NY 10461	99-9999999	501(c)(3)	1,001,829				HIV/AIDS Research
IMMUNE DISEASE INSTITUTE INC220 Longwood Ave Boston, MA 02115	99-9999999	501(c)(3)	975,863				Medical Research
BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS601 East John Street Urbana, IL 61801	37-6000511	501(c)(3)	960,198				HIV/AIDS Research, Scientific Research
MEDICINE IN NEED CORPORATION66 Church Street Cambridge, MA 02138	02-0628402	501(c)(3)	927,825				Vaccination Research
BAYLOR COLLEGE OF MEDICINE1 Baylor Place Houston, TX 77030	74-1613878	501(c)(3)	885,117				HIV/AIDS Research
BOSTON UNIVERSITY Commonwealth Ave Boston, MA 02118	04-2103547	501(c)(3)	868,848				Research in Multiple Disciplines (FAS, HMS, SEAS,
BRANDEIS UNIVERSITY 415 South Street Waltham, MA 02254	04-2103552	501(c)(3)	798,036				Medical and Public Health Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNITED BOARD FOR CHRISTIAN HIGHER EDUCATION475 Riverside Dr New York, NY 10115	99-9999999	501(c)(3)	791,520				Yenching Institute Grant
CHILDRENS HOSPITAL OF PHILADELPHIA3401 Civic Center Blvd Philadelphis, PA 19104	23-1352166	501(c)(3)	787,423				Public Health Research, HIV/AIDS Research
UNIVERSITY OF WASHINGTONUniversity Way Seattle, WA 98195	91-6001537	115	783,194				Public Health Research, NASA Grants
RESEARCH FOUNDATION OF SUNY1 Steuben Pl Albany, NY 12201	14-1368361	501(c)(3)	778,303				HIV/AIDS Research, Medical Research
YALE UNIVERSITY1 Prospect Street New Haven, CT 06520	06-0646973	501(c)(3)	757,738				Medical Research
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY65 Bergen Street Newark, NJ 07103	99-9999999	501(c)(3)	751,407				HIV/AIDS Research, Other Public Health Research
TRUSTEES OF TUFTS COLLEGEBoston Avenue Somerville, MA 02144	04-2103634	501(c)(3)	717,137				Research in Multiple Disciplines (HMS, SPH, FAS, N
UNIVERSITY OF MIAMI UNIVERSITY OF MIAMI Coral Gables, FL 33124	59-0624458	501(c)(3)	704,510				HIV/AIDS Research, Harvard University Press Auxili
ST JUDE CHILDRENS RESEARCH HOSPITAL 262 North Danny Thomas Blvd Memphis, TN 38105	62-0646012	501(c)(3)	702,409				Medical and Public Health Research
UNIVERSITY OF MARYLAND725 West Lombard Street Baltimore, MD 21201	52-6002033	115	671,096				HIV/AIDS Research, Mental Health Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOSLIN DIABETES CENTER INC1 Joslin Place Boston, MA 02115	04-2203836	501(c)(3)	597,748				Medical Research
TULANE UNIVERSITY 6823 St Charles Avenue New Orleans, LA 70118	72-0423889	501(c)(3)	562,604				HIV/AIDS Research
UNIVERSITY OF SOUTHERN CALIFORNIA1975 Zonal Avenue Los Angeles, CA 90089	95-1642394	501(c)(3)	532,437				HIV/AIDS Research
UNIVERSITY OF NORTH CAROLINA101 Manning Drive Chapel Hill, NC 27599	99-9999999	501(c)(3)	480,954				Medical and Scientific Research
INDIANA UNIVERSITY 107 S Indiana Ave Bloomington, IN 47405	35-6001673	115	479,319				Scientific Research
MEMORIAL SLOAN KETTERING CANCER CENTER1275 York Avenue New York, NY 10021	91-2154267	501(c)(3)	473,790				Scientific Research
BRONX LEBANON HOSPITAL CENTER 1650 Grand Concourse Bronx, NY 10456	13-1974191	501(c)(3)	470,593				HIV/AIDS Research
UNIVERSITY OF MICHIGANUNIVERSITY OF MICHIGAN Ann Arbor, MI 48109	38-6006309	501(c)(3)	455,147				Research in Multiple Disciplines (FAS, HMS, GSE, S
NEW YORK UNIVERSITY Mercer Street New York, NY 10013	13-5562308	501(c)(3)	449,555				HIV/AIDS Research
DREXEL UNIVERSITY 3141 Chestnut Street Philadelphia, PA 19104	23-1352630	501(c)(3)	421,443				HIV/AIDS Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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REGENTS OF THE UNIVERSITY OF CALIFORNIA AT SAN DIE9500 Gilman Drive LaJolla, CA 92093	99-9999999	501(c)(3)	412,663				Medical Research, FAS Museums
WASHINGTON UNIVERSITY1 Brookings Drive St Louis, MO 63112	43-0653611	501(c)(3)	405,750				Medical Research, NASA Grants
UNIVERSITY OF PUERTO RICOUniversity of Puerto Rico Mayaguez, PR 00681	66-0433761	115	387,920				HIV/AIDS Research
TRUSTEES OF PRINCETON UNIVERSITYPrinceton University Princeton, NJ 08544	21-0634501	501(c)(3)	365,246				Scientific Research
NATIONAL INITIATIVE FOR CHILDRENS HEALTHCARE QUALI20 University Road Cambridge, MA 02138	01-0647374	501(c)(3)	358,892				Graduate School of Education Research
TRUSTEES OF DARTMOUTH COLLEGE 207 Parkhurst Hall Hanover, NH 03755	02-0222111	501(c)(3)	353,099				Medical and Public Health Research
TUFTS MEDICAL CENTER800 Washington Street Boston, MA 02111	04-3400617	501(c)(3)	341,728				Medical and Public Health Research
UNIVERSITY OF ARIZONA220 W 6th St Tucson, AZ 85721	99-9999999	501(c)(3)	336,659				Medical Research
BROWN UNIVERSITY Thayer Street Providence, RI 02912	05-0258809	501(c)(3)	302,080				Medical and Public Health Research, Graduate Schoo
UNIVERSITY OF TEXAS University of Texas Austin, TX 78712	74-6000203	115	299,171				Medical Research, Graduate School of Education Res

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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FENWAY COMMUNITY HEALTH ORGANIZATION 1340 Boylston Street Boston, MA 02215	04-2510564	501(c)(3)	292,599				Vaccination Research
CHILDRENS DIAGNOSTIC AND TREATMENT CENTER INC1401 South Federal Highway Ft Lauderdale, FL 33316	65-1026739	501(c)(3)	285,389				HIV/AIDS Research
HARVARD PILGRIM HEALTH CARE 133 Brookline Avenue Boston, MA 02215	04-2452600	501(c)(3)	280,863				Medical Research
BOSTON MEDICAL CENTER 818 Harrison Avenue Boston, MA 02118	04-3314093	501(c)(3)	279,150				Medical and Public Health Research
MCLEAN HOSPITAL 115 Mill Street Belmont, MA 02178	04-2697981	501(c)(3)	276,306				Medical Research
STANFORD UNIVERSITY Stanford University Stanford, CA 94305	94-1156365	501(c)(3)	272,145				Medical and Scientific Research, Graduate School o
REGENTS OF THE UNIVERSITY OF COLORADO University Avenue Boulder, CO 80309	84-6000555	501(c)(3)	267,597				HIV/AIDS Research
UNIVERSITY OF CONNECTICUT HEALTH CENTER Farmington Avenue Farmington, CT 06030	99-9999999	501(c)(3)	236,402				Medical Research
CAMBRIDGE HEALTH ALLIANCE 1493 Cambridge Street Cambridge, MA 02139	04-3320571	501(c)(3)	234,347				Medical and Scientific Research
CITY OF BOSTON Government Center Boston, MA 02201	99-9999999	115	225,000				Student Prizes and Awards

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SCRIPPS RESEARCH INSTITUTE10550 North Torrey Pines Road La Jolla, CA 92307	33-0435954	501(c)(3)	214,529				Medical Research
CHARLES STARK DRAPER LABORATORY INC555 Technology Square Cambridge, MA 02139	04-2505372	501(c)(3)	214,061				Medical and Scientific Research, Research in Appl
BOARD OF TRUSTEES OF THE UNIVERSITY OF ALABAMA719 University Blvd Tuscaloosa, AL 35487	63-6001138	501(c)(3)	210,957				HIV/AIDS Research
WGBH Educational FoundationGuest St Boston, MA 02135	04-2104397	501(c)(3)	207,587				Medical Programs
UNIVERSITY OF NEBRASKA LINCOLN121 South 13th Street Lincoln, NE 68588	51-6097329	501(c)(3)	204,015				Public Health Research, Graduate School of Educati
UNIVERSITY OF FLORIDAUniversity of Florida Gainesville, FL 32611	99-9999999	501(c)(3)	202,334				HIV/AIDS Research, Medical Research
PARTNERS HEALTHCARE SYSTEM101 Merrimac Street Boston, MA 02199	04-3230035	501(c)(3)	200,641				Medical and Public Health Research
BOSTON BIOMEDICAL RESEARCH INSTITUTE64 Grove Street Watertown, MA 02472	04-2451939	501(c)(3)	191,547				Medical Research
SAN JUAN HOSPITAL364 1st Street Monticello, UT 84535	99-9999999	501(c)(3)	186,235				HIV/AIDS Research
PENNINGTON BIOMEDICAL RESEARCH CENTER6400 Perkins Road Baton Rouge, LA 70808	99-9999999	115	182,564				Public Health Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WHITEHEAD INSTITUTE FOR BIOMEDICAL RESEARCH9 Cambridge Center Cambridge, MA 02142	06-1043412	501(c)(3)	180,914				Medical Research
INTEGRIS BAPTIST REGIONAL HEALTH CENTER200 2nd Avenue Southwest Miami, OK 74355	99-9999999	501(c)(3)	163,771				Public Health Research
MARINE BIOLOGICAL LABORATORY7 Woods Hole Road Woods Hole, MA 02543	04-2104690	501(c)(3)	159,550				Scientific Research
CHARLOTTE MECKLENBURG SCHOOLS1967 Patriot Drive Charlotte, NC 28202	99-9999999	115	154,251				Graduate School of Education Research
PUBLIC PRIVATE VENTURESFL 6 2000 Market Stree Philadelphia, PA 19103	23-2048721	501(c)(3)	154,236				Graduate School of Education Research
UNIVERSITY OF NEW HAMPSHIRE400 North Commercial Street Manchester, NH 03101	99-9999999	501(c)(3)	153,087				Scientific Research, Harvard University Press Auxi
NEW ENGLAND RESEARCH INSTITUTES 9 Galen Street Watertown, MA 02472	04-2919509	501(c)(3)	150,721				Public Health Research
FORSYTH INSTITUTE 140 Fenway Boston, MA 02115	99-9999999	501(c)(3)	150,000				Medical Research
REGENTS OF THE UNIVERSITY OF MINNESOTA308 Harvard Street Southeast Minneapolis, MN 55454	41-6007513	115	159,092				Medical, Public Health, and Scientific Research
CALIFORNIA INSTITUTE OF TECHNOLOGY1200 East California Boulevard Pasadena, CA 91125	95-1643307	501(c)(3)	142,103				Scientific Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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EMORY UNIVERSITY1525 Clifton Road Atlanta, GA 30322	58-0566256	501(c)(3)	140,301				Medical and Public Health Research, Harvard Univer
LAWRENCE BERKELEY NATIONAL LABORATORY Cyclotron Rd Berkeley, CA 94720	99-9999999	115	139,219				Medical Research
UNIVERSITY OF FLORIDA HEALTH SCIENCES CENTERWest 8th Street Jacksonville, FL 32209	99-9999999	501(c)(3)	138,538				HIV/AIDS Research
TRUSTEES OF COLUMBIA UNIVERSITY IN THE CITY OF NE2276 12th Avenue New York, NY 10115	13-5598093	501(c)(3)	135,389				Research in Multiple Disciplines (GSA, HMS, SEAS,
VANDERBILT UNIVERSITY230 Appleton Place Nashville, TN 37235	62-0476822	501(c)(3)	129,237				Graduate School of Education Research, Public Heal
UNIVERSITY OF MASSACHUSETTS MEDICAL CENTER55 North Lake Avenue Worcester, MA 01855	99-9999999	501(c)(3)	128,977				Medical and Public Health Research
WALTER REED ARMY INSTITUTE OF RESEARCH503 Robert Grant Avenue Silver Springs, MD 20910	99-9999999	501(c)(3)	123,528				Public Health Research
UNIVERSITY OF ROCHESTER601 Elmwood Avenue Rochester, NY 14611	16-0743209	501(c)(3)	114,409				Medical Research
RUSH UNIVERSITY1725 West Harrison Street Chicago, IL 60612	99-9999999	501(c)(3)	114,118				Medical Research
MASSACHUSETTS COLLEGE OF PHARMACY AND ALLIED HEALT179 Longwood Avenue Boston, MA 02115	04-2104700	501(c)(3)	111,319				Public Health Research

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CENTER FOR STUDYING HEALTH SYSTEM CHANGE600 Maryland Avenue Southwest Washington, DC 20024	99-9999999	501(c)(3)	104,302				Medical and Public Health Research
BROAD INSTITUTE7 Cambridge Center Cambridge, MA 02142	99-9999999	501(c)(3)	100,640				Scientific Research
NORTHERN CALIFORNIA CANCER CENTER2201 Walnut Avenue Fremont, CA 94538	23-7427232	501(c)(3)	100,221				Medical and Public Health Research
FRED HUTCHINSON CANCER RESEARCH CENTER1100 Fairview Avenue North Seattle, WA 98109	23-7156071	501(c)(3)	97,699				Public Health Research
UNITED STATES DEPARTMENT OF EDUCATION400 Maryland Avenue Southwest washington, DC 20202	99-9999999	federal gov't	97,500				Grants and Awards to Non-Harvard Students
SOUTHWEST RESEARCH INSTITUTE6220 Culebra Road San Antonio, TX 78228	99-9999999	501(c)(3)	92,731				Public Health Research
AMERICAN CANCER SOCIETY250 Williams Street Northwest Atlanta, GA 30303	13-1788491	501(c)(3)	91,127				Public Health Research
SMITHSONIAN ASTROPHYSICAL OBSERVATORY60 Garden Street cambridge, MA 02138	99-9999999	501(c)(3)	90,366				Graduate School of Education Research
MIRIAM HOSPITAL164 Summit Avenue Providence, RI 02906	05-0258905	501(c)(3)	89,436				Medical Research, Research in Applied Science
MUSEUM OF SCIENCE Science Park Boston, MA 02114	04-2103916	501(c)(3)	88,659				Research in Applied Science

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NATIONAL BUREAU OF ECONOMIC RESEARCH INC1050 Massachusetts Avenue Cambridge, MA 02138	13-1641075	501(c)(3)	86,576				Research in Legal Studies
UNIVERSITY OF NOTRE DAME100 Legends Drive Notre Dame, IN 46556	35-0868188	501(c)(3)	83,008				Reserch in Government Policy, Scientific Research
BOSTON VA RESEARCH INSTITUTE INCBOSTON VA RESEARCH INSTITUTE INC Boston, MA 02130	04-3081524	501(c)(3)	81,490				Public Health Research
MISSOURI FOUNDATION FOR MEDICAL RESEARCHMISSOURI FOUNDATION FOR MEDICAL RES Columbia, MO 65201	43-1581381	501(c)(3)	80,000				Public Health Research
ILLINOIS INSTITUTE OF TECHNOLOGY565 West Adams Street Chicago, IL 60694	36-2170136	501(c)(3)	78,178				Research in Legal Studies
ARIZONA STATE UNIVERSITY425 E University Dr Tempe, AZ 85287	86-0196696	115	74,991				Graduate School of Education Research, Research in
GEORGE MASON UNIVERSITY4400 University Dr Fairfax, VA 22030	54-0836354	115	73,062				Medical and Scientific Research
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA1 College Hall Philadelphia, PA 19104	23-1352685	501(c)(3)	67,778				Medical Research
NORTHEASTERN UNIVERSITY360 Huntington Avenue Boston, MA 02115	04-1679980	501(c)(3)	64,427				Research in Applied Science
IBIS REPRODUCTIVE HEALTH INC17 Dunster Street Cambridge, MA 02138	03-0382773	501(c)(3)	60,962				Public Health Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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LOS ALAMOS NATIONAL LABORATORY Orange Street Los Alamos, NM 87544	99-9999999	501(c)(3)	60,943				Public Health Research
ACADEMIC PEDIATRIC ASSOCIATION Academic Pediatric Association McClean, VA 22101	51-0202446	501(c)(3)	60,000				Medical Research
TANGLEWOOD MUSIC CENTER BOSTON SYMPHONY ORCHESTRA 297 West Street Lenox, MA 02140	99-9999999	501(c)(3)	60,000				Grants and Awards to Non-Harvard Students
AMERICAN UNIVERSITY 4400 Massachusetts Avenue Northwest Washington, DC 20016	53-0196549	501(c)(3)	56,072				Public Health Research
CENTER FOR COMMUNITY HEALTH EDUCATION RESEARCH AND 420 Washington St Dorchester, MA 02124	04-3286409	501(c)(3)	55,310				Public Health Research
UNIVERSITY OF HOUSTON 4800 Calhoun Road Houston, TX 77004	99-9999999	501(c)(3)	52,564				Research in Applied Science
SIMMONS COLLEGE 300 Fenway Boston, MA 02115	04-2103629	501(c)(3)	51,418				Public Health Research
UNIVERSITY OF GEORGIA RESEARCH FOUNDATION INC University of Georgia Athens, GA 30602	99-9999999	501(c)(3)	50,999				Vaccination Research
VERMONT DEPARTMENT OF HEALTH 195 Colchester Avenue Burlington, VT 05402	99-9999999	501(c)(3)	50,000				Medical Research
GEORGE WASHINGTON UNIVERSITY 21st Street NW Washington, DC 20052	53-0196584	501(c)(3)	48,707				Medical Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NESCAUMNortheast States for Coordinated Action Boston, MA 02111	04-2814018	501(c)(3)	45,696				Public Health Research
PARTNERS IN HEALTH 888 Commonwealth Ave Boston, MA 02115	04-3000294	501(c)(3)	45,531				Public Health Research
GEORGIA TECH RESEARCH CORPORATION Georgia Tech Research Corporation Atlanta, GA 30332	58-0603146	501(c)(3)	45,409				Scientific Research
FORDHAM UNIVERSITY East Fordham Road Bronx, NY 10458	13-1740451	501(c)(3)	45,000				Stipendees, ineligible extended benefits
ROCKEFELLER UNIVERSITY 504 East 63rd Street New York, NY 10021	13-1624158	501(c)(3)	44,437				Medical Research
BATTELLE MEMORIAL INSTITUTE 505 King Avenue Columbus, OH 43201	31-4379427	501(c)(3)	43,963				Public Health Research
UNIVERSITY OF WISCONSIN 600 Highland Avenue Madison, WI 53706	99-9999999	501(c)(3)	42,881				Medical Research
UNIVERSITY OF CHICAGO 5734 South University Avenue Chicago, IL 60637	36-2177139	501(c)(3)	41,519				Graduate School of Education Research, Harvard University
AMERICAN COMPOSERS ORCHESTRA INC 1775 Broadway New York, NY 10001	13-2838450	501(c)(3)	40,000				Grants and Awards to Non-Harvard Students
POLICYLINK 1438 Webster Street Oakland, CA 94607	94-3297479	501(c)(3)	37,500				Research in Legal Studies

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF TENNESSEEPat Head Summit Street Knoxville, TN 37996	99-9999999	115	35,909				Research in Applied Science
OHIO STATE UNIVERSITY RESEARCH FOUNDATION1960 Kenny Road Columbus, OH 43210	31-6401599	501(c)(3)	35,013				Public Health Research, Research in Applied Scienc
LOUISIANA STATE UNIVERSITYThomas Boyd Hall Baton Rouge, LA 70803	99-9999999	501(c)(3)	33,741				Medical Research
BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SY1220 Linden Drive Madison, WI 53706	39-6006492	501(c)(3)	32,789				Medical Research
CLARK UNIVERSITY950 Main Street Worcester, MA 01610	04-2111203	501(c)(3)	30,696				Research in Governement Policy
UNIVERSITY OF IOWA 101 Jessup Hall iowa city, IA 52242	99-9999999	501(c)(3)	30,009				Medical Research
FLORIDA AGRICULTURAL AND MECHANICAL UNIVERSITY1668 South Martin Luther King Junio Tallahassee, FL 32307	59-0977035	501(c)(3)	30,008				Public Health Research
PRESIDENT & FELLOWS OF MIDDLEBURY131 South Main Street Middlebury, VT 05753	03-0179298	501(c)(3)	30,000				Harvard University Press Auxiliary Services
UNIVERSITY SYSTEM OF MARYLAND FOUNDATION3300 Metzerott Road adelphi, MD 20783	99-9999999	501(c)(3)	30,000				Grants and Awards to Non-Harvard Students
VASSAR COLLEGE College Avenue poughkeepsie, NY 12604	01-4133857	501(c)(3)	30,000				Harvard University Press Auxiliary Services

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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HARVARD VANGUARD MEDICAL ASSOCIATES HARVARD VANGUARD MEDICAL ASSOCIATES Newton, MA 02466	04-3397450	501(c)(3)	29,498				Medical Research
TEACHERS COLLEGE COLUMBIA UNIVERSITY 525 West 120th Stree New York, NY 10027	13-1624202	501(c)(3)	29,000				Research in Legal Studies
MOUNT SINAI SCHOOL OF MEDICINE OF NEW YORK UNIVERS 1 Gustave L Levy Place New York, NY 10029	13-6171197	501(c)(3)	28,489				Public Health Research
SPAULDING REHABILITATION HOSPITAL CORPORATION 125 Nashua Street Boston, MA 02114	04-2551124	501(c)(3)	27,601				Medical Research
EDUCATION DEVELOPMENT CENTER 55 Chapel Street Newton, MA 02458	04-2241718	501(c)(3)	26,558				Graduate School of Education Research
TEMPLE UNIVERSITY 1801 North Broad Street Philadelphia, PA 19122	23-1365971	501(c)(3)	26,093				Graduate School of Education Research
INSTITUTE FOR COMMUNITY HEALTH INSTITUTE FOR COMMUNITY HEALTH Cambridge, MA 02141	04-3543853	501(c)(3)	25,412				Medical Research
HEBREW REHABILITATION CENTER FOR THE AGED HEBREW REHABILITATION CENTER FOR TH Boston, MA 02131	04-2104298	501(c)(3)	25,354				Medical Research
AMHERST COLLEGE Amherst Center Amherst, MA 01002	04-2103542	501(c)(3)	25,000				Grants and Awards to Non-Harvard Students
CHILDRENS HOSPITAL PEDIATRIC ASSOCIATES INC CHILDRENS HOSPITAL PEDIATRIC ASSOCI Boston, MA 02115	43-1987409	501(c)(3)	24,787				HIV/AIDS Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MICHIGAN STATE UNIVERSITYMICHIGAN STATE UNIVERSITY East Lansing, MI 48824	38-6005894	115	24,250				Harvard University Press Auxiliary Services
TEXAS ENGINEERING EXPERIMENT STATIONTEX A&M1470 William D Fitch Parkway College Station, TX 77843	74-1974733	501(c)(3)	24,150				Scientific Research
WELLESLEY COLLEGE106 Central Street Wellesley, MA 02481	04-2103637	501(c)(3)	24,044				Public Health Research
FLORIDA INTERNATIONAL UNIVERSITY3000 Northeast 151st Street Miami, FL 33199	65-0177616	501(c)(3)	22,165				FAS Museums
ARGONNE NATIONAL LABORATORY9700 S Cass Avenue Argonne, IL 60439	99-9999999	115	22,151				Research in Applied Science
KAISER FOUNDATION RESEARCH INSTITUTE KAISER FOUNDATION RESEARCH INSTITUT Oakland, CA 94612	99-9999999	501(c)(3)	21,454				Medical Research
CHILDRENS MUSEUM308 Congress Street Boston, MA 02110	04-2103993	501(c)(3)	20,087				Scientific Research
LOCAL ENVIRONMENTAL ACTION DEMANDED AGENCY19257 South 4403 Drive Vinita, OK 74301	73-1592485	501(c)(3)	20,072				Public Health Research
HUDSON HEALTH PLAN INC303 South Broadway Tarrytown, NY 10591	13-3350704	501(c)(3)	20,000				Public Health Research
WELLESLEY COMPOSERS CONFERENCE106 Central St wellesley, MA 02481	99-9999999	501(c)(3)	20,000				Grants and Awards to Non-Harvard Students

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CONGRESSIONAL MANAGEMENT FOUNDATION513 Capitol Court Northeast Washington, DC 20002	52-1076614	501(c)(3)	19,288				Research in Governement Policy
UNIVERSITY OF GEORGIA RESEARCH FOUNDATION INC609 Boyd GSRC Athens, GA 30602	58-1353149	501(c)(3)	18,440				Research in Governement Policy
WISTAR INSTITUTE of Anatomy and Biology Spruce Street Philadelphia, PA 19104	23-6434390	501(c)(3)	17,905				Medical Research
UNIVERSITY OF NORTH CAROLINA GREENSBORO College Ave Greensboro, NC 27402	99-9999999	501(c)(3)	17,500				Harvard University Press Auxiliary Services
MIDWEST BUSINESS GROUP ON HEALTH35 E Wacker Dr 1500 Chicago, IL 60601	36-3059249	501(c)(3)	17,231				Medical Research
ALLEGHENY SINGER RESEARCH INSTITUTE1 Allegheny Sq Pittsburgh, PA 15212	25-1320493	501(c)(3)	16,270				Medical Research
FRAME WORKS INSTITUTE1776 I Street Northwest Washington, DC 20006	71-0891642	501(c)(3)	15,000				Graduate School of Education Research
EDUCATIONAL TESTING SERVICERosedale Road Princeton, NJ 08541	21-0634479	501(c)(3)	14,907				Graduate School of Education Research
PRESIDENT & DIRECTORS OF GEORGETOWN COLLEGE FOR GE3700 O Street Northwest Washington, DC 20057	53-0196603	501(c)(3)	14,563				Public Health Research, Harvard University Press A
DUKE UNIVERSITY101 Bryan Ctr Durham, NC 27701	56-0532129	501(c)(3)	14,010				Medical Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS EYE AND EAR INFIRMARY243 Charles Street Boston, MA 02114	04-2103591	501(c)(3)	13,759				Medical Research
PROVIDENCE PORTLAND MEDICAL CENTER4805 Northeast Glisan Street Portland, OR 97213	93-0386906	501(c)(3)	13,650				Medical Research
FIELD MUSEUMSouth Lake Shore Drive Chicago, IL 60605	36-2167011	501(c)(3)	13,353				FAS Museums
Lehigh University University Drive Bethlehem, PA 18015	15-6002122	501(c)(3)	12,012				Research in Legal Studies
BENTLEY UNIVERSITY 175 Forest St Waltham, MA 02452	04-1081650	501(c)(3)	11,866				Public Health Research
MONTANA STATE UNIVERSITY1106 South 6th Avenue Bozeman, MT 59717	81-6010045	501(c)(3)	10,504				FAS Museums
EUREKA SCIENTIFIC INC 2452 Delmer Street Suite 100 Oakland, CA 94602	99-9999999	Not Exempt	10,000				NASA Grants
ACADEMY OF VOCAL ARTS1920 Spruce Street Philadelphia, PA 19103	23-1352001	501(c)(3)	10,000				Grants and Awards to Non-Harvard Students
POPULATION COUNCIL1 Dag Hammarskjold Plz 9 New York, NY 10017	13-1687001	501(c)(3)	9,973				Public Health Research
RESEARCH TRIANGLE INSTITUTE4506 South Miami Boulevard Durham, NC 27709	56-0686338	501(c)(3)	9,907				Public Health Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE CITADEL171 Moultrie Street Charleston, SC 29409	99-9999999	501(c)(3)	9,760				FAS Museums
BALL STATE UNIVERSITY2000 West University Avenue Muncie, IN 47306	35-6000221	501(c)(3)	9,514				Scientific Research
INSTITUTE FOR HEALTHCARE IMPROVEMENT20 University Road Cambridge, MA 02138	38-3017223	501(c)(3)	9,235				Public Health Research
NATIONAL JEWISH HEALTH1400 Jackson Street Denver, CO 80206	74-2044647	501(c)(3)	9,197				Research in Applied Science
RESOURCES FOR THE FUTURE1616 P Street Northwest Washington, DC 20036	53-0220900	501(c)(3)	8,436				Research in Governement Policy
ACADEMY OF NATURAL SCIENCES1900 Benjamin Franklin Parkway Philadelphia, PA 19103	23-1352000	501(c)(3)	8,229				FAS Museums
ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORPORATION320 Washington Street Allston, MA 02134	04-2716278	501(c)(3)	12,500				Community Gifts and Charitable Contributions
AMERICAN COUNCIL OF LEARNED SOCIETIES633 3rd Avenue New York, NY 10017	13-1851145	501(c)(3)	50,000				Community Gifts and Charitable Contributions
BOSTON HISTORY and Innovation COLLABORATIVE Inc650 BEACON STREET STE 403 Boston, MA 02215	31-1587755	501(c)(3)	6,000				Community Gifts and Charitable Contributions
BOSTON REDEVELOPMENT AUTHORITY660 Summer Street Boston, MA 02210	99-9999999	115	100,000				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BRIGHAM AND WOMENS HOSPITAL75 Francis St Boston, MA 02115	04-2312909	501(c)(3)	50,000				Community Gifts and Charitable Contributions
BUILDING AND CONSTRUCTION TRADES815 16th Street Suite 600 washington, DC 20006	99-9999999	501(c)	30,000				Community Gifts and Charitable Contributions
CAMBRIDGE CAMPING ASSOCIATION99 BISHOP ALLEN DRIVE Cambridge, MA 02139	04-6002073	501(c)(3)	10,000				Community Gifts and Charitable Contributions
CAMBRIDGE HOUSING ASSISTANCE FUND678 Massachusetts Ave Suite 502 Cambridge, MA 02139	04-3311270	501(c)(3)	10,000				Community Gifts and Charitable Contributions
CHARLES RIVER CONSERVANCYFOUR BRATTLE STREET Cambridge, MA 02138	04-3503656	501(c)(3)	15,000				Community Gifts and Charitable Contributions
CONSERVATORY LAB CHARTER SCHOOL25 ARLINGTON STREET Brighton, MA 02135	04-3443578	501(C)(3)	8,890				Community Gifts and Charitable Contributions
CURLEY K 8 SCHOOL493 Centre Street Jamaica Plain, MA 02130	99-9999999	115	10,000				Community Gifts and Charitable Contributions
ELIHU GREENWOOD ELEMENTARY SCHOOL 612 Metropolitan Avenue Hyde Park, MA 02136	99-9999999	115	10,000				Community Gifts and Charitable Contributions
FENWAY COMMUNITY DEVELOPMENT CORP73 Hemenway Street Boston, MA 02115	04-2666507	501(c)(3)	10,000				Community Gifts and Charitable Contributions
FOUNDATION FOR BIOMEDICAL RESEARCH 818 Connecticut Avenue Northwest WASHINGTON, DC 20006	04-2746997	501(c)(3)	10,000				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FUND FOR PARKS AND RECREATION IN BOSTON1010 Massachusetts Avenue Boston, MA 02118	04-2784811	501(c)(3)	100,000				Community Gifts and Charitable Contributions
GARDNER PILOT ACADEMY30 Athol Street Boston, MA 02134	99-9999999	115	51,000				Community Gifts and Charitable Contributions
JACKSON MANN COMMUNITY CENTER 500 Cambridge Street allston, MA 02134	99-9999999	501(c)(3)	17,037				Community Gifts and Charitable Contributions
JAMES J CHITTICK ELEMENTARY SCHOOL 154 Ruskindale Road mattapan, MA 02126	99-9999999	115	10,000				Community Gifts and Charitable Contributions
JOHN MARSHALL ENRICHMENT PROGRAM 35 Westville Street Dorchester, MA 02124	99-9999999	115	10,000				Community Gifts and Charitable Contributions
JOHN WINTHROP ELEMENTARY SCHOOL 35 Brookford Street dorchester, MA 02125	99-9999999	115	10,000				Community Gifts and Charitable Contributions
JOSEPH M SMITH COMMUNITY HEALTH CENTER INC287 Western Avenue Allston, MA 02134	23-7221597	501(c)(3)	7,500				Community Gifts and Charitable Contributions
LOUIS AGASSIZ ELEMENTARY SCHOOL 20 Child Street Brighton, MA 02135	99-9999999	115	10,000				Community Gifts and Charitable Contributions
MIT MUSEUM265 Massachusetts Avenue Cambridge, MA 02139	99-9999999	501(c)(3)	35,000				Community Gifts and Charitable Contributions
PASSIM FOLK MUSIC AND CULTURAL CENTER 47 Palmer Street Cambridge, MA 02138	99-9999999	Not Exempt	15,000				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PHILLIPS BROOKS HOUSE ASSOCIATION 1563 Massachusetts Avenue CAMBRIDGE, MA 02138	04-6046123	501(c)(3)	10,000				Community Gifts and Charitable Contributions
SOCIEDAD LATINA INC 1530 Tremont Street ROXBURY, MA 02120	04-2678255	501(C)(3)	18,855				Community Gifts and Charitable Contributions
SOLOMON LEWENBERG MIDDLE SCHOOL 20 Outlook Road Mattapan, MA 02126	99-9999999	115	10,000				Community Gifts and Charitable Contributions
SUMMERBRIDGE CAMBRIDGE 70 Rindge Avenue CAMBRIDGE, MA 02238	04-3307783	501(c)(3)	8,000				Community Gifts and Charitable Contributions
TOWN OF WATERTOWN 149 Main St Watertown, MA 02472	99-9999999	115	100,000				Community Gifts and Charitable Contributions
WEST END HOUSE INC 105 Allston Street ALLSTON, MA 02134	04-2105825	501(C)(3)	25,000				Community Gifts and Charitable Contributions
WILLIAM E RUSSELL ELEMENTARY SCHOOL 750 Columbia Road Dorchester, MA 02125	99-9999999	115	10,000				Community Gifts and Charitable Contributions
WILLIAM M TROTTER ELEMENTARY SCHOOL 135 Humboldt Avenue Dorchester, MA 02121	99-9999999	115	10,000				Community Gifts and Charitable Contributions
TRUSTEES OF SMITH COLLEGE 10 Elm Street Northampton, MA 01063	04-1843040	501(c)(3)	7,500				Harvard University Press Auxiliary Services
PURDUE UNIVERSITY 801 David Ross Road W Lafayette, IN 47907	35-6002041	115	6,537				Public Health Research

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RAILS TO TRAILS CONSERVANCY2121 Ward Place NW Suite 500 Washington, DC 20036	52-1437006	501(c)(3)	6,474				Public Health Research
HOSPITAL FOR SPECIAL SURGERY535 East 70th Street New York, NY 10221	99-9999999	501(c)(3)	6,292				Dental Research
TEXAS A AND M UNIVERSITYTEXAS A AND M UNIVERSITY College Station, TX 77843	99-9999999	501(c)(3)	6,179				Research in Applied Science
CAMBRIDGE MEDICAL CARE FOUNDATION INC 16 Camelia Avenue Cambridge, MA 02139	04-2752962	501(c)(3)	6,012				Public Health Research
VARIOUS CHARITABLE CONTRIBUTIONS AND COMMUNITY GIFVarious addresses various, MA 02138	99-9999999	various	345,700				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e) Method of valuation (book, FMV , appraisal, other)	(f)Description of non-cash assistance
Graduate Student Stipend Grants	5500	67,785,112			
Graduate Student Tuition and Fees Grants	9400		162,296,538	Fee Schedule	Cr to studen
Grants and awards to non-Harvard students	800	3,815,625			
Other Undergraduate Grants, Prizes and Awards	1100	2,555,671			
Student Prizes and Awards	3900	9,343,829			
Stipends for post-doctoral students and fellows	1200	28,963,584			
Training Grants	25	211,945			
Undergraduate Tuition, Fees, and Stipend Grants	5800		139,948,946	Fee Schedule	Cr to studen
Subcontracted Research	3	108,653			
Student Loan Repayment Programs and Forgiven Loans	414	3,050,855			

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Questions Regarding Compensation

	Yes	No
<div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input checked="" type="checkbox"/> First class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div>		
<div><div>b</div><div>If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain</div></div>	Yes	
<div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?</div></div>	Yes	
<div><div>3</div><div>Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply</div><div><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>		
<div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a</div></div>		
<div><div>a</div><div>Receive a severance payment or change of control payment?</div></div>	Yes	
<div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>		No
<div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div>		No
<div><div>501(c)(3) and 501(c)(4) organizations only must complete lines 5-8.</div></div>		
<div><div>5</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div></div>		
<div><div>a</div><div>The organization?</div></div>		No
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III</div>		No
<div><div>6</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div></div>		
<div><div>a</div><div>The organization?</div></div>		No
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III</div>		No
<div><div>7</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div>	Yes	
<div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III</div></div>		No

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
See Additional Data Table	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Schedule J (Form 990) 2008

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Drew Gilpin Faust	(i) (ii)	671,388 0	0 0	16,803 0	29,400 0	104,420 0	822,011 0	0 0
Edward C Forst	(i) (ii)	266,171 0	100,000 0	460 0	29,400 0	5,573 0	401,604 0	0 0
Marc L Goodheart	(i) (ii)	261,429 0	15,000 0	156 0	29,400 0	21,615 0	327,600 0	0 0
Marilyn M Hausammann	(i) (ii)	316,515 0	5,000 0	578 0	29,400 0	18,581 0	370,074 0	0 0
Christine Heenan	(i) (ii)	76,564 0	0 0	91,694 0	7,897 0	11,284 0	187,439 0	0 0
Steven E Hyman	(i) (ii)	520,321 0	25,000 0	4,691 0	29,400 0	3,539 0	582,951 0	0 0
Robert W Iuliano	(i) (ii)	398,022 0	25,000 0	7,310 0	29,400 0	18,518 0	478,250 0	0 0
Tamara E Rogers	(i) (ii)	319,236 0	15,000 0	13,476 0	29,400 0	16,683 0	393,795 0	0 0
Daniel S Shore	(i) (ii)	218,488 0	20,000 0	698 0	17,900 0	23,581 0	280,667 0	0 0
A Clayton Spencer	(i) (ii)	281,063 0	25,000 0	1,881 0	29,400 0	2,156 0	339,500 0	0 0
Alan J Stone	(i) (ii)	243,259 0	0 0	154,394 0	29,400 0	4,692 0	431,745 0	0 0
Nancy S Zeckhauser	(i) (ii)	345,044 0	0 0	39,590 0	29,400 0	12,986 0	427,020 0	0 0
Jeffrey S Flier	(i) (ii)	531,285 0	20,000 0	8,463 0	29,400 0	18,114 0	607,262 0	0 0
Jay O Light	(i) (ii)	464,970 0	20,000 0	21,306 0	29,400 0	20,704 0	556,380 0	0 0
Michael D Smith	(i) (ii)	354,190 0	15,000 0	7,336 0	29,400 0	15,834 0	421,760 0	0 0
William E Fruhan	(i) (ii)	395,932 0	0 0	737,746 7,574	29,400 0	19,342 0	1,182,420 7,574	0 0
W Earl Sasser Jr	(i) (ii)	309,432 0	0 0	364,806 6,426	29,400 0	21,842 0	725,480 6,426	0 0
Stephen P Bradley	(i) (ii)	276,070 0	0 0	294,882 7,956	29,400 0	20,204 0	620,556 7,956	0 0
Christopher M Gordon	(i) (ii)	448,560 0	125,000 0	9,574 0	29,400 0	15,820 0	628,354 0	0 0
Lawrence D Bobo	(i) (ii)	262,234 0	0 0	293,764 0	29,400 0	6,536 0	591,934 0	0 0
Robert B Cashion	(i) (ii)	255,765 0	25,000 0	148 0	29,400 0	20,264 0	330,577 0	0 0
Elizabeth Mora	(i) (ii)	132,506 0	10,000 0	408,449 0	255,824 0	3,933 0	810,712 0	0 0
Lawrence H Summers	(i) (ii)	428,694 0	0 0	183,689 0	29,400 0	7,042 0	648,825 0	0 0

<div>Schedule K (Form 990)</div> <div>Department of the Treasury Internal Revenue Service</div>	<div>Supplemental Information on Tax Exempt Bonds</div> <div>To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O.</div>						OMB No 1545-0047			
							<div>2008</div>			
	Name of the organization President and Fellows of Harvard College						Employer identification number 04-2103580			

Part I

Bond Issues (Required for 2008)

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
							Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583FV81	10-29-2003	92,235,000	Series HH (See Schedule O)		X		X
B	MASS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY	04-2456011	57585KGP7	01-15-2004	103,670,000	Series R 1-5 (See Schedule O)		X		X
C	MASS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY	04-2456011	57585KGP7	04-14-2005	13,490,000	Series R 6 (See Schedule O)		X		X
D	MASS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY	04-2456011	57585KGP7	04-03-2006	14,040,000	Series R 7 (See Schedule O)		X		X
E	MASS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY	04-2456011	57586CFV2	05-18-2005	199,814,639	Series 2005A/B (See Schedule O)		X		X

Part II

Proceeds (Optional for 2008)

		A		B		C		D		E	
1	Total Proceeds of Issue										
2	Gross Proceeds in Reserve Funds										
3	Proceeds in Refunding or Defeasance Escrows										
4	Other Unspent Proceeds										
5	Issuance Costs from Proceeds										
6	Working Capital Expenditures from Proceeds										
7	Capital Expenditures from Proceeds										
8	Year of Substantial Completion										
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
9	Were the bonds issued as part of a current refunding issue?										
10	Were the bonds issued as part of an advance refunding issue?										
11	Has the final allocation of proceeds been made?										
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?										

Part III

Private Business Use (Optional for 2008)

		A		B		C		D		E	
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
2	Are there any lease arrangements with respect to the financed property which may result in private business use?										

Part III Private Business Use *(Continued)*

	A		B		C		D		E	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b Are there any research agreements with respect to the financed property which may result in private business use?										
3c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4 Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government										
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government										
6 Total of lines 4 and 5										
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										

Part IV Arbitrage *(Optional for 2008)*

	A		B		C		D		E	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1 Has a Form 8038-T been filed wth respect to the bond issue?										
2 Is the bond issue a variable rate issue?										
3a Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records?										
b Name of provider										
c Term of hedge										
4a Were gross proceeds invested in a GIC?										
b Name of provider										
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an available temporary period?										
6 Did the bond issue qualify for an exception to rebate?										

Schedule L
(Form 990 or 990-EZ)

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Attach to Form 990 or Form 990-EZ.
▶ To be completed by organizations that answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38b or 40b.

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).			
To be completed by organizations that answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b			
1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?
			Yes No

2	Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958	▶ \$	
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization	▶ \$	

Part II Loans to and/or From Interested Persons										
To be completed by organizations that answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a										
(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount	(d)Balance due	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
See Additional Data Table										
Total				\$ 3,477,000						

Part III Grants or Assistance Benefitting Interested Persons	To be completed by organizations that answered "Yes" on Form 990, Part IV, line 27.
--	---

(a) Name of interested person	(b)Relationship between interested person and the organization	(c)Amount of grant or type of assistance

Part IV Business Transactions Involving Interested Persons	To be completed by organizations that answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.
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(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
Professor Charles Rosenberg	Employee/Spouse of Pres	284,128	Faculty compensation		No
Professor Richard Zeckhauser	Employee/Spouse of VP	222,954	Faculty compensation		No
Professor Elisa New	Employee/Spouse of Former	232,263	Faculty compensation		No

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule L, Part II - Loans to and from Interested Persons

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount \$	(d) Balance due \$	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
Jeffrey S Flier Dependent's educatio			47,000	44,000		No	Yes		Yes	
Steven E Hyman Purchase of home			750,000	750,000		No	Yes		Yes	
Jay O Light Dependent's educatio			262,000	115,000		No	Yes		Yes	
Charles Rosenberg Dependent's educatio			61,000	19,000		No	Yes		Yes	
Alan J Stone Purchase of home			258,000	200,000		No	Yes		Yes	
Lawrence H Summers Purchase of home			1,000,000	1,000,000		No	Yes		Yes	
Lawrence H Summers Dependents' educatio			147,000	91,000		No	Yes		Yes	
Richard Zeckhauser Dependents' educatio			203,000	96,000		No	Yes		Yes	
Lawrence D Bobo Purchase of home			400,000	400,000		No	Yes		Yes	
Marcyliena Morgan Purchase of home			400,000	400,000		No	Yes		Yes	
Elisa New Purchase of home			250,000	239,000		No	Yes		Yes	
Elisa New Dependents' educatio			153,000	123,000		No	Yes		Yes	

SCHEDULE M
(Form 990)

Non-Cash Contributions

To be completed by organizations that answered
"Yes" on Form 990, Part IV, lines 29 or 30.
Attach to Form 990

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Types of Property

	(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art—Works of art	X	57		
2 Art—Historical treasures				
3 Art—Fractional interests	X	1		
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	766	48,133,613	liq sec/illiq sec
10 Securities—Closely held stock	X	4	1,726,820	appraised val/FMV
11 Securities—Partnership, LLC, or trust interests	X	7	12,941,558	appraised val/FMV
12 Securities—Miscellaneous	X	2	891,427	appraised val/FMV
13 Qualified conservation contribution (historic structures)				
14 Qualified conservation contribution (other)				
15 Real estate—Residential	X	6	8,191,617	appraised val/FMV
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles	X	3		
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy	X	1		
22 Historical artifacts				
23 Scientific specimens	X	4		
24 Archeological artifacts				
Life				
25 Other (describe insurance)	X	1	50,000	FMV
Archival				
26 Other (describe records)	X	9	0	0
Equipment				
27 Other (describe and database)	X	5	0	0
28 Other (describe Other)	X	27	0	0
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement				
			29	30

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		No
b If "Yes", describe the arrangement in Part II			
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a		No
b If "Yes", describe in Part II			
33 If the organization did not report revenues in Column (c) for a type of property for which Column (a) is checked, describe in Part II			

[illegible]

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

OMB No 1545-0047
2008
Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Identifier	Return Reference	Explanation
Core Form 990	Part I, Line 6 and Part VI, Line 10	Part I, Line 6 Harvard is fortunate to benefit from the services of volunteers across its numerous schools, departments and programs. While Harvard does not track or elsew here report the number of its volunteers, the University estimates that this figure exceeds 23,000. Part VI, Line 10 The Form 990 was reviewed by the University's Tax Return Review Committee, comprising senior finance staff and internal and external counsel. Form 990 was also reviewed by the University's Joint Committee on Inspection, which includes members of the University's governing body. The final Form 990 was provided to the entire University governing body before it was filed.

Identifier	Return Reference	Explanation
Part VI Governance, Management and Disclosure	Section A Governing Body and Management	Form 990, Part VI, Section A, Line 2 Business Relationships Among Officers All fellow s of the President and Fellow s of Harvard College are also trustees of Trustees for Harvard University, a related organization. Drew Gilpin Faust, James F. Rothenberg and Jay O. Light all serve on the Board of Directors of Harvard Management Company, Inc., a related organization. Daniel S. Shore and Nancy S. Zeckhauser each serve on the board of Harvard Real Estate-Allston, Inc., and Harvard Dedicated Energy Limited, two related organizations. Elizabeth Mora is a former member of the Harvard Real Estate-Allston, Inc. board. Form 990, Part VI, Section A, Line 7b Certain actions of the Harvard Corporation, such as the election of new Corporation members, the conferral of degrees, and amendments to the University statutes, are subject to the consent of the University's Board of Overseers. Form 990, Part VI, Section B, Line 15a-b and Schedule J, Part I, Line 3 The following is a description of the annual compensation review process. The most recent review conducted prior to the close of FY09 was May 5, 2009. The Office of Human Resources initiates an annual review process timed so that a final review can be conducted by the Corporation during its May meeting. All internal reviews and new salary recommendations are conducted in advance of the Corporation meeting, generally including approval by the President of compensation other than the President's own. The Provost and the Executive Vice President additionally provide recommendations on those individuals for whom they have organizational responsibility, subject to the approval of the President. During the meeting, the Corporation, which in full serves as the Compensation Committee, reviews each proposal for approval. The President does not participate in the deliberations or the vote on the President's own compensation. All votes are memorialized in minutes and preserved, together with all background data and materials provided by the Office of Human Resources. This annual review process includes the compilation of appropriate competitive compensation data for each position included in the review. For this purpose, the principal source of such data is an annual report provided by an outside consultant. Additional comparability data for review of the President's compensation has been drawn from a second external source that is compiled annually and from publicly available Form 990 information. The individuals to whom the process is applied are the following: 1. The officers of the University, including the President, Provost, Secretary, Executive Vice President, and all Vice Presidents; 2. The Deans of the faculties; 3. Certain other senior University personnel. Form 990, Part VI, Section A, Line 9b Affiliates' Policies and Procedures President and Fellows of Harvard College and a number of its affiliates operate together under the umbrella of Harvard University. All entities within Harvard University generally conform to the same overarching policies and procedures.

Identifier	Return Reference	Explanation
Part VI Governance, Management and Disclosure	Section B Policies	Form 990, Part VI, Section B, Line 12c Annually, the University's Office of the General Counsel distributes a copy of the Harvard University Policy on Conflicts of Interest and Commitment for Senior Officers and Senior Administrators, and an annual disclosure form, to the individuals subject to the Policy. The completed forms are reviewed by the Office of the General Counsel. A parallel process is carried out annually by the Office of the Governing Boards for the University's corporate directors. The completed disclosure forms of directors are reviewed by both the Office of the General Counsel and the Secretary of the University. Form 990, Part VI, Section B, Line 13 Currently, and during the fiscal year ended June 30, 2009, the University has a formal policy that expressly forbids any form of retaliatory action against any member of the Harvard community who in good faith voices concerns, seeks advice, files a complaint or grievance, seeks the aid of Human Resources, testifies or participates in investigations, compliance reviews, proceedings or hearings, or opposes actual or perceived violations of Harvard University's policy or unlawful acts. The University is currently developing a formal whistleblower policy. Part VI, Governance, Management and Disclosure Section C Disclosure Form 990, Part VI, Section C, Line 19 Harvard University makes its annual financial statements available on its website. Harvard's Conflict of Interest policy is available on Harvard's intranet, accessible to members of the Harvard community. Harvard's public charter is available upon request.

Identifier	Return Reference	Explanation
Financial Statements and Reporting	Part XI, Line 2b	Harvard University's financial statements include the activity of certain subsidiaries that file separate tax returns. These financial statements were audited by an independent accountant.

Identifier	Return Reference	Explanation
Schedule G	Schedule G, Part I, Line 2b and Part II	Part I, line 2b The fundraising effort is a long term effort often spanning years and decades to bring in one gift. The total listed here is for cash received in FY09 but the donor(s) may have made the original pledge(s) in prior years. Part II During FY09, Harvard generated \$146,200 from fundraising events, of which \$132,175 represented charitable contributions. Expenses for these events totaled \$99,342.

Identifier	Return Reference	Explanation
Tax-Exempt Bonds	Schedule K	Row A (Series HH), Column F Series HH was issued to finance the following capital expenditures of the University: (i) construction, furnishing and equipping of a building at One Western Avenue, Boston; (ii) construction, renovation, furnishing and equipping of a building at 29 Garden Street, Cambridge; (iii) construction, renovation, furnishing and equipping of a building at 18 Mellen Street, Cambridge; (iv) renovation, furnishing and equipping of a building at 17 Ware Street, Cambridge; (v) renovation, furnishing and equipping of a building at 22-24 Prescott Street, Cambridge; and (vi) renovation, furnishing and equipping of a building at 153-155 Mount Auburn Street, Cambridge. Row B (Series R 1-5), Column F Series R, Tranche 1-5 was issued to refund portions of the following bond issues which were issued on the following dates: Series A (7/1/72), Series B (7/1/73), Series C (4/7/76), Series D (6/23/77), Series I (5/7/85), Series M (2/6/91), Series N (9/1/91), Series P (6/13/95), Series Q-1 (8/29/96), Series Q-2 (9/2/97), Series Q-3 (9/15/98), Series Z (10/1/00), and Series AA (10/4/01). Row C (Series R 6), Column F Series R, Tranche 6 was issued to refund portions of the following bond issues which were issued on the following dates: Series P (6/13/95), Series Z (10/1/00), and Series AA (10/4/01). Row D (Series R 7), Column F Series R, Tranche 7 was issued to refund portions of the following bond issues which were issued on the following dates: Series P (6/13/95), Series Z (10/1/00), and Series AA (10/4/01). Row E (Series 2005A/B), Column F Series 2005A was issued to refund tax-exempt commercial paper issued on 12/18/03, and to finance capital expenditures of the University relating to the Harvard Depository, Southborough, and the Widener Library, Cambridge. Series 2005B was issued to refund Series P, issued 6/13/95. Row A (Series 2005C), Column F Series 2005C was issued to refund tax-exempt commercial paper issued on 9/5/02 and on 12/18/03. Row B (Series 2006EE), Column C Series 2006EE consisted of tax-exempt commercial paper, and thus was represented by multiple CUSIPs. Row B (Series 2006EE), Column E Series 2006EE consisted of tax-exempt commercial paper, with an authorized amount of \$1,000,000,000. Approximately \$1 million was outstanding on 6/30/09. Row B (Series 2006EE), Column F Series 2006EE, consisting of tax-exempt commercial paper, was issued to provide short-term financing for the following capital expenditures of the University: (i) a renovation of the kitchen and servery facility at Dunster House, a dormitory building located at 945 Memorial Drive, Cambridge; (ii) installation of a satellite chilled water plant and an electrical substation located on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge; (iii) an addition and a renovation of an academic building, for use by Harvard Law School, 23 Everett Street, Cambridge; (iv) a renovation of the Radcliffe Gymnasium, 17 Mason Street, Cambridge; (v) construction of the Center for Government and International Studies, 1730 and 1737 Cambridge Street, Cambridge; (vi) construction and equipping of the Laboratory for Interface Science and Engineering, 15 Oxford Street, Cambridge; (vii) construction of a research facility located at 16 Divinity Avenue, Cambridge; (viii) an addition to the New College Theatre, 10-12 Holyoke Street, Cambridge; (ix) construction of the Northwest Building, a science facility located at 52 Oxford Street, Cambridge; (x) a renovation of the Hemenway Gymnasium, 1515 Massachusetts Avenue, Cambridge; (xi) a renovation of the Littauer Center, an academic building located at 1805 Cambridge Street, Cambridge; (xii) a renovation of Aldrich Hall, an academic building for use by Harvard Business School, located at 35 Harvard Way, Boston; (xiii) a renovation of Hamilton Hall, a dormitory building for use by Harvard Business School, located at 700 Soldiers Field Road, Boston; (xiv) a renovation of Aldrich Hall, an academic building for use by Harvard Business School, located at 35 Harvard Way, Boston; (xv) construction of the New Harvard School of Dental Medicine Building, 190 Longwood Avenue, Boston; and (xvi) site redevelopment and construction of a new building at 90 Mt. Auburn Street, Cambridge. Row C (Series 2007EE), Column C Series 2007EE consisted of tax-exempt commercial paper, and thus was represented by multiple CUSIPs. Row C (Series 2007EE), Column E Series 2007EE consisted of tax-exempt commercial paper, with an authorized amount of \$1,000,000,000. Approximately \$448 million was outstanding on 6/30/09. Row C (Series 2007EE), Column F Series 2007EE, consisting of tax-exempt commercial paper, was issued to provide short-term financing for the following capital expenditures of the University: (i) construction of a building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston; (ii) installation of a satellite chilled water plant and an electrical substation located on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge; (iii) a renovation of building space at 46 Blackstone Street, Cambridge and a boiler replacement and ancillary system upgrade in the Blackstone Plant located at the same site (the corner of Memorial Drive and Western Avenue, Cambridge); (iv) an underground parking facility located at 6-8 Everett Street, Cambridge; (v) installation of underground pipes and wires in the Harvard Law School area, west of Oxford Street between Everett Street and Kirkland Street, Cambridge; (vi) renovation of Rockefeller Hall, 47 Francis Avenue, Cambridge; (vii) renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge; (viii) renovation of the fire alarm and sprinkler system, roof, and room interiors at residential buildings in the Harvard Law School area, 16-22 Everett Street, Cambridge; (ix) renovation and exterior restoration of Byerly Hall, 6-8 Garden Street, Cambridge; (x) a renovation of the Malkin Athletic Center, 39 Holyoke Street, Cambridge; (xi) construction and equipping of the Laboratory for Interface Science and Engineering, 15 Oxford Street, Cambridge; (xii) construction of a research facility located at 16 Divinity Avenue, Cambridge; (xiii) an addition to the New College Theatre, 10-12 Holyoke Street, Cambridge; (xiv) construction of the Northwest Building, a science facility at 52 Oxford Street, Cambridge; (xv) renovation and exterior restoration of Gallatin Hall, 24 Harvard Way, Boston; (xvi) classroom renovations at the McCollum Center, 47 Harvard Way, Boston; (xvii) renovation of buildings at 641 and 643 Huntington Avenue, Boston; (xviii) construction of a housing development at 387 Western Avenue, 28 Hingham Street and 30 Hingham Street, Cambridge; (xix) construction of the Allston Science Complex, including a parking facility and an energy facility at 150 Western Avenue, Boston; (xx) design for new infrastructure systems for utilities tunnels, materials handling tunnels, water utilities, wastewater systems, and transmission substation to support the Allston campus, Boston; and (xxi) a renovation of the Dunster House building fire sprinkler and fire alarm, a dormitory building, located at 945 Memorial Drive, Cambridge. Row D (Series 2008B), Column F Series 2008B was issued to refund tax-exempt commercial paper issued on 3/9/06 and 12/21/07, and to refinance capital expenditures of the University relating to Quincy House, 58 Plympton Street, Cambridge. Row E (Series 2009A), Column F Series 2009A was issued to refund tax-exempt commercial paper issued on 3/9/06 and 12/21/07, and to refund Series GG-1, issued 7/1/04, and Series 2006B, issued 7/20/06 and pay related costs.

Identifier	Return Reference	Explanation
Foreign Financial Accounts	Part V, Line 4b	During the fiscal year ended June 30, 2009, President and Fellows of Harvard College had an interest in or signature or other authority over financial accounts in the foreign countries Argentina Botswana Brazil Chile China Costa Rica England France Ghana Greece Honduras Hong Kong India Indonesia Israel Italy Japan Kuwait New Guinea Nigeria Pakistan South Africa Tanzania Thailand Turkey Uganda Ukraine Vietnam

Identifier	Return Reference	Explanation
Hours per week provided to related organization		The list below details average hours per week that individuals listed on Part VII, line 1a devoted to a related organization James R Houghton 1 hour Trustees for Harvard University Nannerl O Keohane 1 hour Trustees for Harvard University Patricia A King 1 hour Trustees for Harvard University Robert D Reischauer 1 hour Trustees for Harvard University Robert E Rubin 1 hour Trustees for Harvard University James F Rothenberg 5 hours Trustees for Harvard University Marc L Goodheart 1 hour Trustees for Harvard University Drew Gilpin Faust 1 hour Trustees for Harvard University Nancy S Zeckhauser 1 hour Harvard Real Estate, Inc Nancy S Zeckhauser 1 hour Harvard Real Estate-Allston, Inc Daniel S Shore 1 hour Harvard Real Estate-Allston, Inc Daniel S Shore 1 hour Harvard Dedicated Energy Limited Daniel S Shore

Identifier	Return Reference	Explanation
Business Relationships Among Officers, Directors, Trustees, Key Employees	Part VI, Line 2	Daniel S Shore and Nancy S Zeckhauser each serve on the board of Harvard Real Estate-Allston, Inc , a related organization Elizabeth Mora is a former member of that board

Identifier	Return Reference	Explanation
Schedule O, Related Organizations and Unrelated Partnerships	Schedule O, Part V	<p>Schedule O, Part V, Line 2, Transaction Type q The amounts classified as transaction type q - Other transfers of cash or property to other organizations - represent the net amount due from the listed organization to President and Fellow s of Harvard College The balance is cumulative and includes transfers made in prior years</p> <p>Schedule O, Part V, Line 2, Transaction Type r The amounts classified as transaction type r - Other transfers of cash or property from other organizations - represent the net amount due from President and Fellow s of Harvard College to the listed organization The balance is cumulative and includes transfers made in prior years</p> <p>Schedule O, Part V, Line 2, Investment Entities President and Fellow s of Harvard College, the Controlling Corporation, may routinely transfer funds to its controlled entities, whether for profit or non-profit, to fund investments These transfers generally take the form of capital calls or requests for working capital</p> <p>President and Fellow s of Harvard College, the controlling corporation, routinely receives funds from its controlled entities in the form of dividends or returns of capital These fund flows reflect a fundamental policy to sweep income back to the parent organization and return any cash balances to the supported organization</p> <p>For purposes of Schedule R reporting in Parts II, III and IV, President and Fellow s of Harvard College ("P&F") has included entities that are controlled directly by P&F, as well as entities that are controlled directly by an entity that it is itself controlled directly by P&F Disregarded entities of which P&F is the sole member are reported separately in Part I Consistent with the Schedule R instructions, disregarded entities of which a related organization is the sole member (and entities controlled by such disregarded entities) are not reported</p>

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.
▶ See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Identification of Disregarded Entities

(A) Name, address, and EIN of disregarded entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Total income	(E) End-of-year assets	(F) Direct controlling entity
Harvard China International LLC C/O OGC 1350 MASS AVE STE 980 CAMBRIDGE, MA 021383834 30-0459737	Holding Co	MA	0	91,756	P&F
Beau Geste XXV LLC C/O HRES 1350 Mass Ave Cambridge, MA 02138	Real Estate	MA	20,046,667	74,024,157	P&F
Harvard University Beacon Yards LLC 1033 Mass Ave Cambridge, MA 02138 03-0517218	Real Estate	MA	9,313	79,875,964	P&F
Ixon Investment Company C/O HMC 600 Atlantic Ave Boston, MA 02210	Investment	CJ	-68,862	0	P&F

Part II

Identification of Related Tax-Exempt Organizations

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public charity status (if section 501(c)(3))	(F) Direct controlling entity
See Additional Data Table					

Part III

Identification of Related Organizations Taxable as a Partnership

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant income(related, investment, unrelated)	(F) Share of total income	(G) Share of end-of- year assets	(H) Disproporionate allocations?		(I) Code V—UBI amount on Box 20 of K-1	(J) General or managing partner?	
							Yes	No		Yes	No
See Additional Data Table											

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
See Additional Data Table							

Part V

Transactions with Related Organizations

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a Yes

1b No

1c No

1d No

1e No

1f No

1g No

1h No

1i Yes

1j No

1k No

1l No

1m No

1n No

1o No

1p No

1q Yes

1r No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds		
(A) Name of other organization(s)	(B) Transaction type(a-r)	(C) Amount Involved
(1) See Additional Data Table		
(2)		
(3)		
(4)		
(5)		
(6)		

Schedule R (Form 990) 2008

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(A) Name, address, and EIN of related organization	(B) Primary Activity	(C) Legal Domicile (State or Foreign Country)	(D) Exempt Code section	(E) Public charity status (if 501(c)(3))	(F) Direct Controlling Entity
Assoc David Rockefeller Center de Univ 1730 Cambridge Street Cambridge, MA02138	Education	BR	Exempt	N/A	P&F
American Repertory Theatre Co Inc 62 Brattle Street Cambridge, MA02138 04-2665867	Performing Ar	MA	501(c)(3)	9	P&F
Blue Marble Holdings Corp C/O HMC 600 Atlantic Ave Boston, MA02210 23-7014581	Investment	DE	501(c)(3)	11(A)	P&F
Demeter Holdings Corporation C/O HMC 600 Atlantic Ave Boston, MA02210 04-3044742	Investment	MA	501(c)(3)	11(A)	P&F
Endowmt for Resch in Human Biology 25 Shattuck Street Boston, MA02115 04-2702030	Research	MA	501(c)(3)	11(C)	P&F
Fundacion Centro de Investigacion Cerrito 1320Piso 11 BUENOS AIRES, Argentina AR	Research	AR	Foreign/Exe	N/A	P&F
Giovanni Armenise-Harvard Sci Rsch 25 Shattuck Street Boston, MA02115 04-3293162	RSCH SUPPORT	MA	501(c)(3)	11(A)	P&F
Harvard Business Sch European Rsch 62 rue Francois 1 er PARIS, FRANCE 75008 FR	Research supp	FR	Foreign Ent	N/A	P&F
Harvard Business Sch Interactive Inc C/O HBS Soldiers Field Road Boston, MA02163 04-3395140	Exec Edu	MA	501(c)(3)	NONE	P&F
Harvard Business School Publ Corp 300 North Beacon Street Watertown, MA02474 04-3177990	Publishing	MA	501(c)(3)	11(A)	P&F
Harvard Dedicated Energy Limited 1033 Mass Ave Cambridge, MA02138 03-0425512	Electricry Pur	MA	501(c)(3)	11(A)	P&F
Harvard Law School Association 125 Mt Auburn Street Cambridge, MA02138 04-6037213	Inactive	MA	501(c)(3)	N/A	P&F
Harvard Magazine Inc 7 Ware Street Cambridge, MA02138 04-6112308	Publishing	MA	501(c)(3)	N/A	P&F
Harvard Management Company Inc 600 Atlantic Ave Boston, MA02210 23-7361259	Investment	MA	501(c)(3)	11(A)	P&F
Harvard Mgt Private Equity Corp C/O HMC 600 Atlantic Ave Boston, MA02210 04-3070522	Investment	MA	501(c)(3)	11(A)	P&F
Harvard Private Capital Holdings Inc C/O HMC 600 Atlantic Ave Boston, MA02210 04-3070519	Investment	MA	501(c)(3)	11(A)	P&F
Harvard Private Capital Realty Inc C/O HMC 600 Atlantic Ave Boston, MA02210 22-3138409	Investment	MA	501(c)(3)	11(A)	P&F
Harvard Real Estate Inc 1033 Mass Ave Cambridge, MA02210 04-2649303	RE Brokerage	MA	501(c)(3)	11(A)	P&F
Ion Inc C/O HMC 600 Atlantic Ave Boston, MA02138 22-3032677	Research	MA	501(c)(3)	11(A)	P&F
Phemus Corporation C/O HMC 600 Atlantic Ave Boston, MA02210 04-2997367	Investment	MA	501(c)(3)	11(A)	P&F
Public Health Fdn for Cancer and BP Rsch C/O HMC 600 Atlantic Ave Boston, MA02210 59-0909688	Investment	DE	501(c)(2)	N/A	P&F
Putnam Square Apartments Inc C/O HRES 1350 Mass Ave Cambridge, MA02138 04-6251287	Real Estate	MA	501(c)(3)	9	P&F
Red Top Inc 1033 Mass Ave Cambridge, MA02138 51-0189788	Athletics	CT	501(c)(3)	11(A)	P&F
Shipping Venture Corporation C/O HMC 600 Atlantic Ave Boston, MA02138 04-3263656	Investment	MA	501(c)(3)	11(A)	P&F
Student Clubs of HBS Inc Soldiers Field Road Boston, MA02163 57-1152691	Stu Support	MA	501(c)(3)	11(A)	P&F
Trustees for Harvard University 1033 Mass Ave Cambridge, MA02138 53-0199180	Education	DC	501(c)(3)	11(B)	P&F
Harvard Real Estate Allston Inc 1033 Mass Ave Cambridge, MA02138 04-3373410	Title Holding	MA	501(c)(25)	N/A	P&F
Dubai Harvard Fdn for Medical Rsch 25 Shattuck Street Boston, MA02115 52-2446955	Education and	MA	509(a)(3),	11(A)	P&F
Harvard NeuroDiscovery Center Inc C/O HMC 600 Atlantic Ave Boston, MA02210 04-3541834	Rsch Supp	MA	501(c)(3)/5	11(A)	P&F
HARVARD MASTER TRUST C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 04-2636388	INVESTMENT	MA	401(A) TRUS	N/A	P&F

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal Domicile (State or Foreign Country)	(D) Direct Controlling Entity	(E) Predominant income(related, investment, unrelated)	(F) Share of total income (\$)	(G) Share of end-of-year assets (\$)	(H) Disproportionate allocations?		(I) Code V - UBI amount on Box 20 of Schedule K-1 (Form 1065) (\$)	(J) General or Managing Partner?	
							Yes	No		Yes	No
Chasbnk Eq Fnd IV LP C/O HMC 600 Atlantic Ave Boston, MA02210 04-3423448	Investment	MA	HIA	INVESTMENT	23,174	19,695,217		No			No
Wildhorn Fund LP C/O HMC 600 Atlantic Ave Boston, MA02210 98-0527266	Investment	CJ	HMPE	INVESTMENT	3,069,512	27,282,543		No			No
SMS II-A LP C/O HMC 600 Atlantic Ave Boston, MA02210 02-0537969	Investment	DE	HMPEC	INVESTMENT	8,216	6,518,706		No			No
Greenfld BLR Ptnrs LP C/O HMC 600 Atlantic Ave Boston, MA02210 06-1632323	Investment	DE	HMPEC	INVESTMENT	10,583,536	21,391,414		No			No
Cypress Rlty IV LP C/O HMC 600 Atlantic Ave Boston, MA02210 74-3000106	Investment	DE	HMPEC	INVESTMENT	1,798,243	11,055,078		No			No
Breithorn Fund LP C/O HMC 600 Atlantic Ave Boston, MA02210 98-0549446	Investment	CJ	HMPEC	INVESTMENT	1,893,289	54,176,048		No			No
CTL Holdings LP C/O HMC 600 Atlantic Ave Boston, MA02210 83-0372944	Investment	DE	HPCH	INVESTMENT	1,484	52,497		No			No
Denham Comm Ptnrs Fund III LP C/O HMC 600 Atlantic Ave Boston, MA02210 56-2502675	Investment	DE	HPCH	INVESTMENT	28,283,138	322,389,562		No			No
Helios Royalty Partners I LP C/O HMC 600 Atlantic Ave Boston, MA02210 20-0260138	Investment	DE	HPCH	INVESTMENT	89,385	814,357		No			No
HB Inst LP C/O HMC 600 Atlantic Ave Boston, MA02210 04-3425685	Investment	MA	HPCH	INVESTMENT	487,180,939	2,118,331,577		No			No
Harvard Investmt Assoc C/O HMC 600 Atlantic Ave Boston, MA02210 04-3507407	Investment	DE	HPCH	INVESTMENT	2,126,925	90,183,857		No			No
Denham Comm Ptnrs Fund II LP C/O HMC 600 Atlantic Ave Boston, MA02210 77-0644776	Investment	DE	HPCP III	INVESTMENT	797,216	321,495,582		No			No
Denham Comm Ptnrs Fund LP C/O HMC 600 Atlantic Ave Boston, MA02210 20-1256865	Investment	DE	HPCP III	INVESTMENT	1,908,326	20,048,309		No			No
BPR Co-Investor LLC C/O HMC 600 Atlantic Ave Boston, MA02210 20-8376342	Investment	DE	HPCR	INVESTMENT	3,358	28,531,809		No			No
Liq Rlty Ptnrs IV LP C/O HMC 600 Atlantic Ave Boston, MA02210 26-0346359	Investment	DE	HPCR	INVESTMENT	230,554	18,296,614		No			No
Liq Rlty Ptnrs IV TE LP C/O HMC 600 Atlantic Ave Boston, MA02210 26-0489545	Investment	CA	HPCR	INVESTMENT	917,010	10,889,282		No			No
WBSL Co-Investor LLC C/O HMC 600 Atlantic Ave Boston, MA02210 14-1935562	Investment	NY	HPCR	INVESTMENT	0	0		No			No
Lubert Adler Cap RE Opp Fund C/O HMC 600 Atlantic Ave Boston, MA02210 22-3526698	Real Estate	DE	HPCR	INVESTMENT	1,069,616	-20,026		No			No
Lubert Adler Cap RE Fnd II LP C/O HMC 600 Atlantic Ave Boston, MA02210 52-2106761	Real Estate	DE	HPCR	INVESTMENT	578,491	3,793,230		No			No
Chasbnk Rlty Fund V LP C/O HMC 600 Atlantic Ave Boston, MA02210 04-3537051	Investment	MA	HPCR	INVESTMENT	31,153,896	21,307,704		No			No
Oxford HPC Investmt Co LLC C/O HMC 600 Atlantic Ave Boston, MA02210 36-4191828	Investments	DE	HPCR	INVESTMENT	158,096	554,415		No			No
Chasbank Rlty Fnd IV LP C/O HMC 600 Atlantic Ave Boston, MA02210 04-3423446	Investment	MA	HPCR	INVESTMENT	162,274	5,970,191		No			No
Lubert Adler Cap RE Fnd III C/O HMC 600 Atlantic Ave Boston, MA02210 55-2279515	Real Estate	DE	HPCR	INVESTMENT	9,623,043	22,079,915		No			No
WHB Kirby Hill Co-Investmt LLC C/O HMC 600 Atlantic Ave Boston, MA02210 14-1933484	Investment	DE	HPCR	INVESTMENT	2,805,874	12,223,560		No			No
Cap Ptnrs (2) US TE Investmt Fnd LP C/O HMC 600 Atlantic Ave Boston, MA02210 98-0542678	Investment	DE	HPCR	INVESTMENT	9,926,446	159,854,086		No			No
Global Emerging Mkts Forestry Fund LP C/O HMC 600 Atlantic Ave Boston, MA02210 20-3754446	Investment	DE	PHEMUS	INVESTMENT	8,968	60,677,819		No			No
Eco Products Fund C/O HMC 600 Atlantic Ave Boston, MA02210 26-1329990	Natural Resources	NY	PHEMUS	INVESTMENT	127,387	2,234,097		No			No
Cypress Realty LP C/O HMC 600 Atlantic Ave Boston, MA02210 76-0476922	Investment	DE	PHEMUS	INVESTMENT	39,221	250,746		No			No
Inversiones Tres Cumbres Ltda C/O HMC 600 Atlantic Ave Boston, MA02210 98-0446986	Investment	CI	PHEMUS	INVESTMENT	37,540	6,323,434		No			No
Joshua Timberlands LLC C/O HMC 600 Atlantic Ave Boston, MA02210 64-0914686	Investment	MS	PHEMUS	INVESTMENT	687,960	206,045,986		No			No

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal Domicile (State or Foreign Country)	(D) Direct Controlling Entity	(E) Predominant income(related, investment, unrelated)	(F) Share of total income (\$)	(G) Share of end-of-year assets (\$)	(H) Disproprtionate allocations?		(I) Code V-UBI amount on Box 20 of Schedule K-1 (Form 1065) (\$)	(J) General or Managing Partner?	
							Yes	No		Yes	No
Harvard Commingled Account											
C/O HMC 600 Atlantic Ave Boston, MA02210 04-3344621	Investment	MA	P&F	INVESTMENT	125,013,380	1,804,033,060		No			No
PUTNAM SQ APTS CO LP											
C/O HRES 1350 Mass Ave Cambridge, MA02138 04-3183446	Real estate	MA	P&F	RELATED	319,142	2,367,703		No	4,630		No
TFO CO-INVESTOR LLC											
C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 06-1762649	REAL ESTATE	DE	HPCR	INVESTMENT	540,161	6,828,190		No			No
ALCION RE PTNRS LP											
C/O HMC 600 Atlantic Ave BOSTON, MA02210 20-1973523	INVESTMENT	DE	HPCR	INVESTMENT	6,693,544	93,065,438		No			No
ALCION RE PTNRS II LP											
C/O HMC 600 Atlantic Ave BOSTON, MA02210 26-3400946	INVESTMENT	DE	N/A	INVESTMENT	2,143	-1,335,296		No			No
KPC&B VI LLC											
C/O HMC 600 Atlantic Ave BOSTON, MA02210 94-3157816	INVESTMENT	CA	N/A	INVESTMENT	412	3,283,647		No			No
NCH CONDOR FND LP											
C/O HMC 600 Atlantic Ave BOSTON, MA02210 98-0198106	INVESTMENT	CJ	HMPEC	INVESTMENT	9,402,791	18,612,828		No			No
VERIWASTE LP											
C/O HMC 600 Atlantic Ave BOSTON, MA02210 04-6037938	INVESTMENT	UK	HMPEC	INVESTMENT	0	15,369,912		No			No
PROSPERITAS RE PTNRS 1 (A)											
C/O HMC 600 Atlantic Ave BOSTON, MA02210 20-4929237	INVESTMENT	DE	HPCR	INVESTMENT	8,407,790	56,250,854		No			No
Gordian BioEnergy LP											
C/O HMC 600 Atlantic Ave Boston, MA02210	INVESTMENT	CJ	Blue Marble	Investment	0	7,914,328		No			No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal Domicile (State or Foreign Country)	(D) Direct Controlling Entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income (\$)	(G) Share of end-of-year assets (\$)	(H) Percentage ownership
Emerald Catastrophe Fund Ltd C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	BD	Blue Marble	C CORP	3,932,444	64,796,200	99 %
HACO Corporation C/O HMC 600 Atlantic Ave Boston, MA02210 52-1529624	Investment	DE	Blue Marble	Corp	0	285,310	79 %
Fletcher Energy Dev Corp C/O HMC 600 Atlantic Ave Boston, MA02210 04-3524394	Investment	DE	FCM	Taxable Corp	0	0	100 %
Enki Holdings Corp C/O HMC 600 Atlantic Ave Boston, MA02210 98-0540586	Investment	CJ	HMPEC	C CORP	1,225,000	88,322,506	100 %
New Vernon India (Cayman) Fund LP C/O HMC 600 Atlantic Ave Boston, MA02210 20-1577934	Investment	CJ	HMPEC	C CORP	9,879,331	383,684,118	100 %
TDR Scotland LP C/O HMC 600 Atlantic Ave Boston, MA02210 98-0471766	Investment	XS	HMPEC	C CORP	0	68,785,377	75 8 %
Aquila Inc C/O HMC 600 Atlantic Ave Boston, MA02210 98-0532782	Investment	CJ	HMPEC	C CORP	0	168,064,917	100 %
Ara Inc C/O HMC 600 Atlantic Ave Boston, MA02210 98-0543813	Investment	CJ	HMPEC	C CORP	2,773,316	195,480,785	100 %
Atl Ave Rlty Ltd C/O HMC 600 Atlantic Ave Boston, MA02210 98-0533323	Investment	CJ	HPCR	C CORP	0	78,840,408	100 %
Atl Pacific Rlty Inc C/O HMC 600 Atlantic Ave Boston, MA02210 13-4283871	Investment	MD	HPCR	REIT	0	56,860,526	100 %
Embarcadero Cap Inv 2 REIT C/O HMC 600 Atlantic Ave Boston, MA02210 37-1508503	REAL ESTATE	MD	HPCR	C CORP	0	56,860,526	50 62 %
Harvard Pvt Cap Prop III C/O HMC 600 Atlantic Ave Boston, MA02210 76-0254935	Investment	DE	PHEMUS	TAXABLE CORP	20,886,313	4,453,775	100 %
HMC Adage Mgr Inc C/O HMC 600 Atlantic Ave Boston, MA02210 04-3567988	Investment	DE	PHEMUS	S CORP	0	200	100 %
Nicateca Inc C/O HMC 600 Atlantic Ave Boston, MA02210 98-0520487	REAL ESTATE	CJ	PHEMUS	C CORP	0	35,690,203	100 %
Quebrada Relojera SA C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	PM	PHEMUS	C CORP	0	0	100 %
Quebrada Tanque SA C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	PM	PHEMUS	C CORP	0	0	100 %
Santa Fe Reforestation SA C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	PM	PHEMUS	C CORP	0	0	100 %
Sustainable Timbers SA C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	PM	PHEMUS	C CORP	6,081	18,642,289	100 %
Terena SA C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	UY	PHEMUS	C CORP	1,114	39,933,131	100 %
Vine 2 Ltd C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	CJ	PHEMUS	C CORP	0	0	100 %
Ecuador Timber LP C/O HMC 600 Atlantic Ave Boston, MA02210 98-0492706	Investment	CJ	PHEMUS	C CORP	262,390	24,676,242	80 %
Florestas do Sul Agrofl Ltda C/O HMC 600 Atlantic Ave Boston, MA02210 98-0493906	Investment	BR	PHEMUS	C CORP	16,125	84,166,514	100 %
Guanare AARL C/O HMC 600 Atlantic Ave Boston, MA02210 98-0641951	Investment	UY	PHEMUS	C CORP	1,053,921	50,057,923	100 %
Pinares AARL C/O HMC 600 Atlantic Ave Boston, MA02210 98-0641950	Investment	UY	PHEMUS	C CORP	0	6,851,347	100 %
Chennai 2007 C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	MP	P&F	FOREIGN CORP	441,276	0	100 %
FLETCHER CAP MKTS INC C/O HMC 600 Atlantic Ave Boston, MA02210	Investment	NY	P&F	TAXABLE CORP	0	0	100 %
Harvard Univ Press Ltd C/O HMC 600 Atlantic Ave Boston, MA02210	Distribution	UK	P&F	FOREIGN	2,833,738	104,740	100 %
Harvard UnivPress of NY 79 Garden Street Cambridge, MA02138 13-3784301	Publishing	NY	P&F	C CORP	362,445	0	100 %
Longstocking Investmt Corp C/O HMC 600 Atlantic Ave Boston, MA02210 52-2116455	Investmt Mgt	DE	P&F	S CORP	151,312	25,000	100 %
Harvard Ctr Shanghai Co Ltd 5TH FL HSBC BLDG INTL FINANCIAL CTR NO 8 CENTURY AVE,SHANGHAI CH	Research Support	CH	Hvd China Int'l	Foreign	87,734	1,658,470	100 %
COMP CAP ASIA FND CV C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	NL	HPCR	S CORP	341,589	44,521,938	58 98 %
COMP CAP EUROPE CV C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	NL	HPCR	S CORP	1,294,186	39,531,779	58 25 %
COMP CAP ASIA II FEEDER C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	NL	HPCR	C CORP	0	-1,720,182	81 3 %
COMP CAP EUR II FEEDER C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	NL	HPCR	C CORP	0	11,238,896	71 75 %
ETON PK EMERGING MKT C/O HMC 600 Atlantic Ave BOSTON, MA02210 98-0521350	INVESTMENT	CJ	HMPEC	C CORP	95,860	56,661,645	51 19 %
GATEWAY RE FND III TE LP C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	CJ	HPCR	C CORP	0	0	100 %
GLOBAL MARITIME FUTURES C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	CJ	DEMETER	C CORP	1,439,573	35,707,170	70 55 %
GUANARE SA C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	UY	PHEMUS	C CORP	0	52,181,212	100 %
HPC PATRON SCOTLAND LP C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	XS	HPCR	C CORP	0	41,736,750	99 99 %
INDIA CAP OPP I C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	MP	HMPEC	C CORP	0	48,375,034	64 35 %
VINE 1 LTD C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	CJ	PHEMUS	C CORP	0	0	100 %
LASALLE ASIA OPP CAMN I C/O HMC 600 Atlantic Ave BOSTON, MA02210 98-0447511	INVESTMENT	CJ	HPCR	C CORP	3,620	34,532,642	100 %
OLD LN HMAFF LP 98-0487312	INVESTMENT	CJ	HMPEC	C CORP	105,597,086	57,274,660	100 %
ROMPLY MEROPS SRL C/O HMC 600 Atlantic Ave BOSTON, MA02210 98-0646095	INVESTMENT	RO	PHEMUS	C CORP	0	1,662,595	99 99 %
SCOLOPAX SRL C/O HMC 600 Atlantic Ave BOSTON, MA02210	INVESTMENT	RO	PHEMUS	C CORP	0	104,363,686	99 99 %

Form 990, Schedule R, Part V - Transactions with Related Organizations

(A) Name of other organization		(B) Transaction type(a-r)	(C) Amount Involved (\$)
(1)	American Repertory Theatre Company	a	301,553
(2)	Harvard Business School Publishing	a	15,425,487
(3)	Harvard Real Estate Inc	a	58,011
(4)	Harvard Real Estate-Allston Inc	d	171,032,684
(5)	American Repertory Theater Company	q	3,130,363
(6)	Harvard Magazine Inc	q	212,294
(7)	Harvard Real Estate Inc	r	8,262
(8)	Harvard Medical International	q	171,170
(9)	Giovanni Armenise Foundation	q	1,911,831
(10)	Harvard Business School Interactive Inc	q	2,321,504
(11)	Harvard Business School Publishing	r	18,610,967
(12)	Harvard Neurodiscovery Center	r	6,094,987
(13)	Harvard Dedicated Energy Limited	r	6,749,072
(14)	Red Top Inc	r	113,475
(15)	Trustees for Harvard University	r	210,008
(16)	Harvard Medical International Gulf FZ	r	1,243,693
(17)	Yenching Institute	r	351,558
(18)	Controlled Organizations	n/a	
(19)	See Schedule O		