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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 2008

Open to Public

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Form **990**

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

A For	the 20	008 calendar ye	ear, or tax year beginning 06	i-01-2008 and ending 05-31-20	09		
B Che	ck ıf app	olicable Please	C Name of organization HENDRIX COLLEGE			D Employer iden	tification number
- Add	ress cha	nge use IRS label or				71-0236897	
— Nan	ne chang	ge print or				E Telephone nur	mber
– _{Initi}	al return	type. Se Specific		pox if mail is not delivered to street addi	ress) Room/suite	(501) 450-1	
– Terr	nınatıon	Instruc- tions.	1600 Washington Ave	John II Hall Is not delivered to street dadi	cosy Room, suite	G Gross receipts	\$ \$ 100,153,799
– Ame	ended re		City or town, state or countr	v. and 7IP + 4		ł	
	lication p		Conway, AR 72032	y, and zir + +			
App	iication p				1		
			ame and address of Principa rt G Young	ıl Officer	H(a) Is the affilia	s a group return f	or □ Yes 🔽 No
		1600) Washington Avenue		aiiiia	tes	j fes j¥ No
			vay, AR 72032		H(b) Are al	l affiliates included	I?
	-exemp	t status 🗸 501	(c) (3) ◀ (insert no)	(a)(1) or 527	_		See instructions)
We	eb site:	: www hendrix	edu		H(c) Grou	p Exemption Nun	ıber ►
√ Турє	of orga	nization 🔽 Corpoi	ration trust association o	ther 🟲	L Year of Fo	rmation 1876 M S	tate of legal domicile AR
Par		Summary					
უ				or most significant activities			
Governance		dditional Data T				NEO/ - 5.4 4-	
₽		'	•	tinued its operations or disposed			
5				body (Part VI, line 1a)		_	42
		·		he governing body (Part VI, line	10)		
<u>6</u>			employees (Part V, line 2a)			5 _	1,410
[volunteers (estimate if nece	m Part VIII, line 12, column (C)		° _	198,090
Acuviues &		_		n Form 990-T, line 34	• •	7a _ 7b	-437,649
		Tree difference by	domeso taxable meeme non		Pric	or Year	Current Year
	8	Contributions a	and grants (Part VIII line 11	1)		11,785,339	14,833,873
9	9		e revenue (Part VIII, line 2)		34,645,393	42,338,308	
enueve	10		ome (Part VIII, column (A),		6,652,662	-1,359,559	
<u> </u>			(Part VIII, column (A), lines		-1,708,064	-868,040	
				st equal Part VIII, column (A), lı	ne	,,	
		12)				51,375,330	54,944,582
	13		ılar amounts paıd (Part IX, c			16,135,163	20,550,688
	14		o or for members (Part IX, co			0	0
g l	15	Salaries, other 10)	compensation, employee be	nefits (Part IX, column (A), lines	5-	26,800,410	25,679,623
Expenses	16a	•	ndraısıng fees (Part IX, colu	mn (A) line 11e)		0	0
<u>क</u>	b		expenses, Part IX, column (D), line				
v l	17	, -	expenses, Part IX, column (D), line s (Part IX, column (A), lines	·		16,684,700	17,473,528
		-		ual Part IX, line 25, column (A))		59,620,273	63,703,839
	19		xpenses Subtract line 18 fr			-8,244,943	-8,759,257
<u>~</u>		Nevenue 1633 c	xpenses subtract fine 10 fr	0111 IIIC 12	Reginni	ing of Year	End of Year
Net Assets or Fund Balances	20	Total access (D	eart Y line 16\			278,663,810	245,661,480
5 TE		Total labelities				· · ·	
1 2 E			(Part X, line 26)	24 6		83,919,350	87,452,814
	22		und balances Subtract line	ZI from line 20		194,744,460	158,208,666
Par	t II	Signature E		mund this return including accompany	a sebadulas and s	tatamanta and to th	a heat of my knowledge
				mined this return, including accompanyir on of preparer (other than officer) is bas			
Plea		k .			2010-	-04-15	
Sign		Signature of off	ficer		Date		
Here	•		AVP for Business & Finance				
		Type or print na	ame and title				
		Preparer's		Date	Check If self-	Preparer's PTIN (S	Gee Gen Inst)
		signature 🕝			empolyed •		
Paid		- III					
^o repa	rer's	Firm's name (or yo	urs L			ETN L	
Paid Prepa Jse C	rer's	· ,	P			EIN Þ	

Form 990 (2008) Part III Statement of Program Service Accomplishments (See the instructions.)

	Briefly describe the organization's mission				
Ac	ditional Data Table				
	Did the organization undertake any significant the prior Form 990 or 990-EZ?		ervices during the year	which were not listed on	Yes ▼ No
	If "Yes," describe these new services on S	chedule O			
	Did the organization cease conducting or i		t changes in how it cor	nducts any program	Yes ✓ No
	services?	 Jule O			tes ∨ No
	Describe the exempt purpose achievemen		ne organization's three	largest program services by evr	nancac
	Section 501(c)(3) and (4) organizations a others, the total expenses, and revenue, if	nd 4947(a)(1)	trusts are required to r	report the amount of grants and a	
<u> </u>	(Code) (Expenses \$	10,474,932	ıncludıng grants of \$	0) (Revenue \$	0)
	Higher Education Instruction (1350 Number of stu	udents)			
	(Code) (Eupanese #	20 550 600	unaluduna arronta of th	20 FF0 699 \ / Payanya d	
)	(Code) (Expenses \$ Student Financial Aid Programs, General/Other St	20,550,688 rudent Aid (1350 sti	including grants of \$	20,550,688) (Revenue \$	0)
 ;	(Code) (Expenses \$	13,141,314	including grants of \$	0) (Revenue \$	0)
	Student Services Programs, General/Other Studen		= = :	, ,	•
1	Other program services (Describe in Sc	hedule O)			
	(Expenses \$ 0 in	cluding grants o	of\$	O) (Revenue \$	0)
e	Total program service expenses \$	44,166,93	4 Must equal Part IX,	, Line 25, column (B).	

Part IV	Checklist of	Required	Schedules
---------	--------------	----------	-----------

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νo
5	Section $501(c)(4)$, $501(c)(5)$, and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part 🗸	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		No
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part IV Checklist of Required Schedules (Continued)

			Yes	No
8.	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
	IV	28a		Νo
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νo
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		Νo
9	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Νο
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
5	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νo
6	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νo
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	37		Νο

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns . Enter -0- if not applicable	1a	339			
h	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable		339	-		
_	Lines the maniper of Fermis W 20 metaded in this 2d 2/te/ o in first approache	1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to	o ven	dors and reportable	1c	Yes	
2a	gaming (gambling) winnings to prize winners?	 I		10	162	
	Statements filed for the calendar year ending with or within the year covered by this					
	return	2a	1,410			
D	If at least one is reported in 2a, did the organization file all required federal employn Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this			2b	Yes	
3а	Did the organization have unrelated business gross income of \$1,000 or more during	_		2-	V	
.	return?			3a 3b	Yes Yes	
- Б 4а	At any time during the calendar year, did the organization have an interest in, or a si			30	res	
	over, a financial account in a foreign country (such as a bank account, securities acaccount)?	count		4a	Yes	
b	If "Yes," enter the name of the foreign country UK					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , <i>Re Financial Accounts</i> .	port o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during	ng the	tax year?	5a		Νo
Ь	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		No
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, <i>Disclosure by Tax-Exemp Tax Shelter Transaction</i> ?	t Entit •	ty Regarding Prohibited	5c		
6a	Did the organization solicit any contributions that were not tax deductible?			6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement the were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization provide goods or services in exchange for any quid pro quo commore $^{\circ}$	trıbutı	ion of \$75 or	7a	1	No
	If "Yes," did the organization notify the donor of the value of the goods or services pr			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal proper file Form 8282?	rty for	which it was required to	7c		N o
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay benefit contract?	prem	niums on a personal	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a person	onal b	enefit contract?	7f		No
g	For all contributions of qualified intellectual property, did the organization file Form 8			7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization fi	ıle a F	orm 1098-C as			
_	required?	• ,•		7h		
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a supporting organizations. Did the supporting organization, or a fund maintained by a sexcess business holdings at any time during the			8		
	year?			 	<u> </u>	
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			0-		
a b	Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person			9a 9b		
10	Section 501(c)(7) organizations. Enter	•		50		
	Initiation fees and capital contributions included on Part VIII, line 12	10a	1			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter					
	Section 501(c)(12) organizations Enter Gross income from members or shareholders		I			
a	State manufactured of shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		-		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	ı lıeu d	of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A.	Governing	Body and	management	

			res	NO				
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.							
1a	Enter the number of voting members of the governing body 1a 42							
Ь	Enter the number of voting members that are independent 1b 41							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νο				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νo				
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?							
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νo				
6	Does the organization have members or stockholders?							
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?							
Ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	the governing body?	8a	Yes					
Ь	each committee with authority to act on behalf of the governing body?	8b	Yes					
9a	Does the organization have local chapters, branches, or affiliates?	9a		Νo				
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	9b						
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	10	Yes					
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		Νο				

Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13		Νo
14	Does the organization have a written document retention and destruction policy?	14		Νo
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website $\overline{\mbox{\em v}}$ another's website $\overline{\mbox{\em v}}$ upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

Hendrix College Business Office 1600 Washington Ave

Conway, AR 72032

(501) 450-1333

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- * List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- * List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- * List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- * List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i		Posit	(C) chec	:k al				(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
							_			

Part VII Continued

(A) Name and Title		o Individual Trustee or Director	on a Institutional Trustee	(che apply	/)	Highes	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
					_		H			
				\vdash						
	- 			\vdash	-					
1b Total					•		-	1,557,486	5	282,604

Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►9

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	,	V	
		3	Yes	
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Nabholz Construction Corp 612 Garland Conway, AR 72032	Construction	11,358,759
May Construction Company 2226 Cottondale Lane Little Rock, AR 72202	Construction Services	6,903,811
TAC 1650 W Crosby Road Carrollton, TX 75006	Energy Management services	3,135,361
PDC Companies 1501 N University Suite 740 Little Rock, AR 72207	Construction	1,384,029
US Foodservice 9399 W Higgins Road Rosemont, IL 60018	Food Supplier	812,441
Total number of independent contractors (including those in 1) who rec from the organization.	. ,	38

Statement of Revenue

				(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated campaigns 1	a 0				,,,
Contributions, gifts, grants and other similar amounts	ь	Membership dues					
gra	c	1k Fundraising events	0				
îts,		10					
	d	Related organizations 10					
ns, sim	e	Government grants (contributions) 16					
新	f	All other contributions, gifts, grants, and similar amounts not included above	11,352,623				
き		Noncoch contributions included in					
	g	Noncash contributions included ii lines 1a-1f \$0	1				
O @	h	Total (Add lines 1a-1f)		14,833,873			
			Business Code				
anu	2a	Tuition and fees	611,310	33,773,155	33,773,155	0	o
ыла	ь	Auxiliary Services	611,310	8,135,470	8,135,470	0	0
eВ	С						
rwe	d						
38	e						
Iran	f	All other program service revenue	=	429,683	231,593	198,090	0
Program Service Revenue	g	Total. Add lines 2a-2f					
	3	► \$ 42,338,308	idonda interest				
		Investment income (including divother similar amounts)	·	3,659,338	0	0	3,659,338
		Income from investment of tax-exempt	►	227,683	0	0	227,683
	4	·	bona proceeds				227,683
	5	Royalties		0	0	0	0
	6-	(i) Real	(II) Personal				
	6a b	Gross Rents 0 Less rental 0					
		expenses Rental income 0	0				
	С	or (loss)	Ĭ.				
	d	Net rental income or (loss)	· · · · · ·	0	0	0	U
		(ı) Securities	(II) O ther				
	7a	Gross amount 39,962,637 from sales of	0				
		assets other than inventory					
	ь	Less cost or 45,209,217 other basis and	0				
	С	sales expenses Gain or (loss) -5,246,580	0				
	d	Net gain or (loss)		-5,246,580	0	0	-5,246,580
			. •				
	8a	Gross income from fundraising events (not including					
άν		\$0					
Ě		of contributions reported on line 1c) See Part IV, line 18					
eve		Attach Schedule G ıf total exceeds					
Γ.		\$15,000	0				
Other Revenue	b c	Less direct expenses		0	0	0	o
0							
	9a	Gross income from gaming activities See part IV, line 19					
		Complete Schedule G If total exceeds \$15,000					
		exceeds \$15,000	0				
	ь	Less direct expenses	0				
	С	Net income or (loss) from gaming	activities -	0	О	0	0
	10a	Gross sales of inventory, less					
		returns and allowances .					
	L	a land and a said	0				
	b c	Less cost of goods sold b Net income or (loss) from sales o		0	0	0	0
	<u> </u>	Miscellaneous Revenue	Business Code				
	11a						
	ь						
	с						
	d	All other revenue		-868,040	0	0	-868,040
	e	Total. Add lines 11a-11d					
	4.2	T-1-10	\$ -868,040	54,944,582	42,140,218	198,090	-2,227,599
	12	Total Revenue. Add lines 1h, 2g, 8c,		54,544,562	42,140,218	190,090	-2,221,399
		9c, 10c, and 11e	▶				Form 990 (2008)

Form 990 (2008) Part IX Statement of Functional Expenses

	Section $501(c)(3)$ and $501(c)(4)$ org ll other organizations must complete column (A) but are not r		plete columns	(B), (C), and (D)	
Do	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0	0		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	20,550,688	20,550,688		
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	1,593,972	518,902	814,329	260,741
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0	0	0	C
7	Other salaries and wages	18,159,750	12,021,567	0	1,174,627
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,198,483	808,628	329,363	60,492
9	Other employee benefits	3,510,653	1,116,705	2,263,519	130,429
10	Payroll taxes	1,216,765	784,422	352,975	79,368
L1	Fees for services (non-employees)				
а	Management	0	0	0	(
b	Legal	31,672	0	31,672	(
c	Accounting	63,676	0	63,676	(
d	Lobbying	0	0	0	(
e	Professional fundraising See Part IV, line 17	0			(
f	Investment management fees	429,992	0	429,992	(
g	Other	0	0	0	(
L2	Advertising and promotion	0	0	0	(
L3	Office expenses	1,973,882	1,226,570	619,163	128,149
14	Information technology	772,073	0	772,073	(
L5	Royalties	0	0	0	(
16	Occupancy	1,658,595	1,658,595	0	(
17	Travel	1,468,425	1,242,029	166,212	60,184
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0	0	0	(
19	Conferences, conventions and meetings	319,950	148,428	161,972	9,550
20	Interest	1,758,610	0	1,758,610	(
21	Payments to affiliates	0	0	0	(
22	Depreciation, depletion, and amortization	3,136,568	2,825,651	282,959	27,958
23	Insurance	344,931	0	344,931	(
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
f	All other expenses	5,515,154	1,264,749	4,009,382	241,023
25	Total functional expenses. Add lines 1 through 24f	63,703,839	44,166,934	17,364,384	2,172,521
26	Joint Costs. Check I if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X	Balance	Sheet

						(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				0	1	End of year
	2	Savings and temporary cash investments				26,726,537	2	10,837,727
	3	Pledges and grants receivable, net		5,963,745	_	9,203,530		
	4	Accounts receivable, net		•		359,974	_	639,125
	5	Receivables from current and former officers, directors, trustee other related parties Complete Part II of Schedule L			loyees or	0	5	0
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B) Complete Part II of	section	n 495		0	6	0
	7	Notes and loans receivable, net				1,576,895	<u> </u>	1,645,280
	8	Inventories for sale or use				0	8	0
ø,	9	Prepaid expenses and deferred charges				675,592	9	0
ssets	10a							
AS		Land, buildings, and equipment cost basis	10a		153,067,390			
	b	Less accumulated depreciation <i>Complete Part VI of</i> Schedule D	10ь		38,929,816	90,802,950	10c	114,137,574
	11	Investments—publicly traded securities		٠.	<u> </u>	0	11	
	12	Investments—other securities See Part IV, line 11 Complete Part IV, li	Part VII	I of		148,478,134	12	104,931,160
	13	Investments—program-related See Part IV, line 11 Complete of Schedule D .	Part VI	ΊΙ			13	
	14	Intangible assets					14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D	4,079,983		4,267,084			
	16	Total assets. Add lines 1 through 15 (must equal line 34)				278,663,810		245,661,480
	17	Accounts payable and accrued expenses				5,006,432	17	6,949,511
	18	Grants payable		0	18	0		
	19	Deferred revenue		275,825	19	667,030		
	20	Tax-exempt bond liabilities				61,805,000	20	60,770,000
eS.	21	Escrow account liability Complete Part IV of Schedule D				0	21	0
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
Ę		persons Complete Part II of Schedule L		0	22	0		
	23	Secured mortgages and notes payable to unrelated third partie		0	23	0		
	24	Unsecured notes and loans payable				0	24	0
	25	Other liabilities Complete Part X of Schedule D		16,832,093	25	19,066,273		
	26	Total liabilities. Add lines 17 through 25				83,919,350	26	87,452,814
es		Organizations that follow SFAS 117, check here ► ✓ and com through 29, and lines 33 and 34.	plete l	lines :	27			
Balance	27	Unrestricted net assets				98,520,112	27	79,771,782
<u>85</u>	28	Temporarily restricted net assets				41,033,075		20,449,503
E	29	Permanently restricted net assets		55,191,273	\vdash	57,987,381		
Fund		Organizations that do not follow SFAS 117, check here ► a lines 30 through 34.	e			<u> </u>		
o.	30	Capital stock or trust principal, or current funds	_				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund			31			
ر ان ان	32	Retained earnings, endowment, accumulated income, or other f			32			
	33	Total net assets or fund balances		194,744,460		158,208,666		
Net	34	Total liabilities and net assets/fund balances				278,663,810		245,661,480
	J- T	. ocal nabilities and net assets/juliu balances	•			2,0,000,010	J-#	240,001,400
Pa	rt XI	Financial Statements and Reporting						

Dawl VI	Financial	Statements		Danastina
yarır XI	- Financiai	Statements	ana	Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

DLN: 93493106007000

Employer identification number

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

HEND	RIX COI	LLEGE							022600	7		
Dа	rt I	Reason	for Public C	harity Status (to be co	mnleted	hy all or	nanizatio		-0236891 Instruct			
				ation because it is (Please					moduce	.101137		
1	Ť			urches, or association of ch					A)(i).			
2	Ī	•		i on 170(b)(1)(A)(ii). (Attac				. , , ,				
3		A hospital	or a cooperative	hospital service organizati	on descril	oed in Sec	tion 170(l	b)(1)(A)(i	ii). (Attac	h Schedul	e H)	
4		A medical i	research organı	zation operated in conjuncti	on with a l	nospital de	escribed i	n Section :	170(b)(1)	(A)(iii). E	nter the	
		hospital's r	name, city, and	state								
5	Γ	Anorganiza	ation operated f	or the benefit of a college or	universit	y owned o	r operated	l by a gove	rnmental	unit desc	rıbed ın	
		Section 170(b)(1)(A)(iv). (Complete Part II)										
6	Γ	A federal, s	tate, or local go	overnment or governmental	unıt descr	ıbed ın Se	ction 170	(b)(1)(A)	(v).			
7	Γ	An organiza	ation that norma	ally receives a substantial p	art of its s	support fro	m a gove	rnmental u	ınıt or fron	n the gene	ral publi	с
		described i	n Section 170(b	o)(1)(A)(vi) (Complete Par	tII)							
8	\sqcap	A communi	ty trust describ	ed in Section 170(b)(1)(A)	(vi) (Com	plete Par	tII)					
9	Γ	An organiza	ation that norma	ally receives (1) more than	331/3% o	fits supp	ort from c	ontributior	ıs, membe	rship fees	, and gro	SS
		receipts fro	m activities rel	ated to its exempt functions	—subject	to certair	exceptio	ns, and (2) no more	than 331/	3% of	
		ıts support	from gross inve	stment income and unrelate	ed busines	s taxable	ıncome (l	ess sectio	on 511 tax	x) from bu	sınesses	
		acquired by	the organization	on after June 30, 1975 See	Section 5	09(a)(2).	(Complet	e Part III)			
10	Г	An organiza	atıon organızed	and operated exclusively to	test for p	ublic safe	ty See Se	ction 509((a)(4). (Se	ee instruc	tions)	
11	Г _	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See Section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type III - Other										
е	Γ	other than section 50	foundation man 9(a)(2)	rtify that the organization is agers and other than one or	more publ	ıcly suppo	orted orga	nizations (described	ın sectior	509(a)((1) or
f				d a written determination fro	m the IRS	that it is	a Type I,	Type II o	r Type III	supportir	ig organi:	zation,
g		check this Since Augu following pe	ıst 17, 2006, h	as the organization accepted	d any gift	or contrib	ution from	any of the				ı
		(i) a perso	n who directly o	r indirectly controls, either a	alone or to	gether wi	th persons	describe	d ın (ıı)		Yes	No
		and (III) bel	ow, the governı	ng body of the the supported	d organiza	tion?				11g	(i)	
		(ii) a family	/ member of a p	erson described in (i) above	?					11g(ii)	
		(iii) a 35%	controlled enti	ty of a person described in (ı) or (11) al	oove?				11g(iii)	
h		Provide the	following inforr	nation about the organizatio	ns the org	anızatıon	supports					
	(i) Na	ame of	(ii) EIN	(iii) Type of organization	(iv) I	s the	(v) Did y	ou notify	(vi) I	s the	(vii) Ar	nount of
				_					ation in	supp	ort?	
					rganized US?							
					Supp	ייייייייייייייייייייייייייייייייייייייי	iii tile	03,				
	Yes No Yes No Yes No				1							
					·			<u> </u>		<u> </u>		

Total

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					 		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					1		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV)							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns)		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and stop here		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	▶ □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and stop here. The organization qualifies a				,			▶ □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				▶ □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							► □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		•					_
4.0	the organization meets the "facts and circu							n ▶
18	Private Foundation. If the organization did	not check the b	oux on line 13, 1	oa, 160, 1/a or	1/D, check this	oox an	u see	▶ □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
c	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV)						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and stop here						▶ □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
	mputation of Investment Income Investment Income Percentage for 2008 (ne 13 column /f	<u> </u>	17	
				-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

▶□

Part IV	Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)
	Facts and Circumstances Test

Schedule A (Form 990 or 990-EZ) 2008

Software ID: Software Version:

EIN: 71-0236897

Name: HENDRIX COLLEGE

Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa	1							ı		
		(C) Position (check all that apply)						- - (D)	(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
Margaret Dorman , Trustee	0 00	Х						0	0	0
Mr Arthur W Epley III , Trustee	0 00	Х						0	0	0
Randy Wilbourn , Trustee	0 00	Х						0	0	0
Dr Morriss M Henry , Trustee	0 00	Х						0	0	0
Judge William R Wilson , Trustee	0 00	Х						0	0	0
Mr A Byron Nimocks III , Trustee	0 00	Х						0	0	0
Dan Peregrin , Trustee	0 00	Х						0	0	0
Reverend Beth Waldrup , Trustee	0 00	Х						0	0	0
Reverend Charles F Murry , Trustee	0 00	Х						0	0	0
Reverend Rodney G Steele , Trustee	0 00	Х						0	0	0
Dr Mitzi A Washington , Trustee	0 00	Х						0	0	0
Dr Joseph Bates , Trustee	0 00	Х						0	0	0
Ms Jo Ann Biggs , Trustee	0 00	Х						0	0	0
Dr Mary Louise Corbitt , Trustee	0 00	Х						0	0	0
Bishop Charles N Crutchfield , Trustee	0 00	Х						0	0	0
Reverend Pamela J Estes , Trustee	0 00	Х						0	0	0
David Knight , Trustee	0 00	Х						0	0	0
Mr Allen McGee , Trustee	0 00	Х						0	0	0
Mr R Madison Murphy , Trustee	0 00	Х						0	0	0
Dr Larry Pearce , Trustee	0 00	Х						0	0	0
Martın Rhodes , Trustee	0 00	Х						0	0	0
Mrs Cynthis C Sandefur , Trustee	0 00	Х						0	0	0
Mr Albert Braunfisch , Trustee	0 00	Х						0	0	0
Reverend Rex Dickey , Trustee	0 00	Х						0	0	0
Ms Terrı Erwın , Trustee	0 00	Х						0	0	0
Reverend Vic Nixon , Trustee	0 00	Х						0	0	0
Reverend Britt Skarda , Trustee	0 00	Х						0	0	0
Reverend Roy P Smith , Trustee	0 00	Х						0	0	0
Reverend Michael Morey , Trustee	0 00	Х						0	0	0
Dr Russell Wood , Trustee	0 00	Х						0	0	0

Form 990, Part VII - Section Aaa

Form 990, Part VII - Section Aaa											
	(C) Position (check all that apply)								(E)	(F)	
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
Dr Kurt Boggan , Trustee	0 00	X						0	0	0	
Theo Bunting , Trustee	0 00	Х						0	0	0	
Paul Craig , Trustee	0 00	X						0	0	0	
Roger Kıng , Trustee	0 00	Х						0	0	0	
Dr Mıchael Malıng , Trustee	0 00	X						0	0	0	
Frank Cox , Trustee	0 00	Х						0	0	0	
Ms Julia P Mobley , Trustee	0 00	Х						0	0	0	
Mr Charles D Morgan , Trustee	0 00	Х						0	0	0	
Mr B Kent Ritchey , Trustee	0 00	Х						0	0	0	
Reverend William Reeves , Trustee	0 00	Х						0	0	0	
Danny Thomas , Trustee	0 00	Х						0	0	0	
J Tım Cloyd , Presıdent	40 00			Х				235,935	0	45,808	
Ellis Arnold , Executive Vice President and Dean of Institutional Advancement	40 00			х				84,162	0	14,004	
John S Schallhorn , Vice President and General Counsel	40 00			×				187,071	0	30,852	
Robert L Entzminger , Provost and Dean of the College	40 00			x				135,997	0	25,505	
Robert G Young , Vice President for Business and Finance	40 00			x				146,380	0	27,557	
Karen R Foust , Vice President for Enrollment and Dean of Admission and Financial Aid	40 00			х				112,335	0	35,925	
Karla Carney-Hall , Vice President for Student Affairs	40 00			х				46,143	0	9,257	
Joyce Hardın , Professor	40 00					Х		105,559	0	23,809	
Lawrence Finn , Director of Construction Development	40 00					Х		104,530	0	7,255	
Michael V Hutchinson , Associate Vice President for Development	40 00					Х		102,428	0	21,558	
Walker J Barth , Professor	40 00					Х		99,190	0	19,273	
Margaret Falls-Corbitt , Director of Hendrix Lilly and Professor	40 00					Х		97,466	0	21,801	
Rockwell Jones , Executive Vice President and Dean of Institutional Advancement	40 00						x	100,290	0	0	

Form 990, Part I, Line 1 - Briefly describe the Organization's mission or most significant activities:

Hendrix College, a private, undergraduate institution of the liberal arts related to the United Methodist Church, offers distinguished academic programs in a residential, coeducational setting. As a collegiate community, Hendrix is dedicated to the cultivation of whole persons through the transmission of knowledge, the refinement of intellect, the development of character, and the encouragement of a concern for worthy values.

Form 990, Part III, Line 1 - Briefly describe the organization's mission:

Hendrix College, a private, undergraduate institution of the liberal arts related to the United Methodist Church, offers distinguished academic programs in a residential, coeducational setting. As a collegiate community, Hendrix is dedicated to the cultivation of whole persons through the transmission of knowledge, the refinement of intellect, the development of character, and the encouragement of a concern for worthy values. In these ways Hendrix prepares its graduates for lives of service and fulfillment in their communities and the world.

OMB No 1545-0047

2008

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service ► Attach to Form 990. To be completed by organizations that

Supplemental Financial Statements

answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Employer identification number Name of the organization HENDRIX COLLEGE 71-0236897 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) 3 Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements h 2b Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) 2d d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year 🕨 7 A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year 🕨 \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Revenues included in Form 990, Part VIII, line 1
Assets included in Form 990, Part X

(ii) Assets included in Form 990, Part X

provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

- \$

,

0

following amounts required to be reported under SFAS 116 relating to these items

ar	Carrie Organizations Maintaining Col	<u>lections of Art, Hi</u>	<u>stori</u>	<u>cal Treas</u>	ures, or Othe	<u>r Similar Ass</u>	ets (co	ntınued)
3	Using the organization's accession and other items (check all that apply)	records, check any of t	he foll	owing that a	re a sıgnıfıcant u	se of its collectio	n	
а	▼ Public exhibition	d	Γ	Loan or exc	hange programs			
ь	Scholarly research	e	Г	Other				
c	✓ Preservation for future generations							
	Provide a description of the organization's col	lections and explain ho	w the	y further the	organızatıon's ex	empt purpose in		
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to						Yes	√ No
Pai	rt IV Trust, Escrow and Custodial A	<u> </u>				ered "Yes" to F	orm 9	90,
	Part IV, line 9, or reported an am	ount on Form 990, F	art X	, line 21.				
.a	Is the organization an agent, trustee, custodi included on Form 990, Part X?	an or other intermediar	y for c	ontributions	or other assets 1		Yes	┌ No
b	If "Yes," explain why in Part XIV and complet	e the following table						
						A mo	unt	
C	Beginning balance				1c			
d	Additions during the year				1d			
e	Distributions during the year				1e			
f	Ending balance				1f			
a	Did the organization include an amount on Fo	rm 990, Part X, line 21	?			Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV							
Pa	rt V Endowment Funds. Complete if	the organization an	swere					
	-	.,	b) Prior	Year (c)T	wo Years Back (d)	Three Years Back (e) Four Ye	ears Back
а	Beginning of year balance	156,116,997						
b	Contributions	6,347,851						
С	Investment earnings or losses	-38,043,572						
d	Grants or scholarships	9,616,894						
e	Other expenditures for facilities and programs	0						
f	Administrative expenses	0						
g	End of year balance	114,804,382						
:	Provide the estimated percentage of the year	end halance held as						
	· -	53 %						
а	Board designated or quasi-endowment Permanent andowment 47 %							
b	remailent endowment F							
C	Term endowment ► 0 %				- d d &	AL.		
а	Are there endowment funds not in the posses organization by	sion of the organization	i that a	are neid and	administered for	tne	Yes	No
	(i) unrelated organizations					3a(i)		Νο
	(ii) related organizations					3a(ii)		Νo
b	If "Yes" to 3a(II), are the related organization	s listed as required on	Sched	ule R? .		3b		
,	Describe in Part XIV the intended uses of the							
аI	rt VI Investments—Land, Buildings	, and Equipment.	See F	orm 990, P	art X, line 10.	T		
	Description of investment			Cost or other (investment)	(b) Cost or other basis (other)	(c) Depreciation	(d) Boo	k value
а	Land	 .		0	325,443			325,44
b	Buildings			12,258,913	106,066,464	20,197,309	98	3,128,068
c	Leasehold improvements			0	0	0		(
d	Equipment			0	16,063,920	12,192,589		3,871,331
e	Other			0	18,352,650	6,539,918	1:	1,812,732

114,137,574

Part VIII Investments—Other Securities. Se	<u>ee Form 990, Part X, line 12.</u>	
(a) Description of security or cateory (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives and other financial products	0	F
Closely-held equity interests	0	F
Other Pooled Investments	104,931,160	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	104,931,160	
Part VIII Investments—Program Related. S	See Form 990 Part V line 1	3
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
	_	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X,		
Part IX Other Assets. See Form 990, Part X, (a) Desc		(b) Book value
Beneficial Interest in perpetual trust		1,016,397
Other assets		3,250,687
Total. (Column (b) should equal Form 990, Part X, col.(B) lin		▶ 4,267,084
Part X Other Liabilities. See Form 990, Par		
(a) Description of Liability	(b) A mount	
Federal Income Taxes	0	
Deposits held on behalf of others	294,446	
Interest payable	458,413	
A notities Payable	4,460,658	
Accrued postretirement benefit Refundable advances on federal government loans	12,910,154	
Other liabilities	264,491	
ט נוופר וומטווונופט	204,491	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	▶ 19,066,273	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	54,944,582
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	63,703,839
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-8,759,257
4	Net unrealized gains (losses) on investments	4	-30,158,201
5	Donated services and use of facilities	5	0
6	Investment expenses	6	0
7	Prior period adjustments	7	0
8	Other (Describe in Part XIV)	8	0
9	Total adjustments (net) Add lines 4 - 8	9	-30,158,201
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-38,917,458
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	-4,570,375
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities 2b		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-59,514,957
3	Subtract line 2e from line 1	3	54,944,582
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	54,944,582
	Reconciliation of Expenses per Audited Financial Statements With Expenses		
1	Total expenses and losses per audited financial statements	1	43,894,741
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
a b	Donated services and use of facilities	1	
c	Losses reported on Form 990, Part IX, line 25	┨	
d	Other (Describe in Part XIV)	4	
e	Add lines 2a through 2d	2e	-19,809,098
3	Subtract line 2e from line 1	3	63,703,839
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:	ات ا	03,. 03,033
· a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 0		
ь	Other (Describe in Part XIV) 4b 0	1	
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	63,703,839
		1	<u> </u>

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Return Reference	Explanation
Schedule D, Part III, Line 1	Collections, which were acquired through contributions since the College's inception, consist of works of art, historical treasures and similar assets. Collections are not capitalized in as much as the items are preserved and cared for continuously
Schedule D, Part III, Line 4	From time to time, the College will receive pieces of artwork Part of the College's mission is to develop the whole person. A respect for art is one way to develop and cultivate that completeness for our students, staff and public
Schedule D, Part V, Line 4	The College's endowment provides for the long-term viability of the College. The Endowment is key in inter-generational equity. We should be providing for our students of today while balancing the need to support future generations. The endowment allows the College to reduce the burden on families by providing annual support for the College's programs.
Schedule D, Part X	In accordance with Financial Accounting Standards Board (FASB) Staff Position No FIN 48-3, the College and Foundation have elected to defer the effective date of FASB Interpretation No 48 (FIN 48), Accounting for Uncertainty in Income Taxes, until its fiscal year ended May 31, 2010 The College and Foundation have continued to account for any uncertain tax positions in accordance with literature that was authoritative immediately prior to the effective date of FIN 48, such as FASB Statement No 109, Accounting for Income Taxes, and FASB Statement No 5, Accounting for Contingencies
Schedule D, Part XII, Line 2d	A djustment for student financial aid (20,552,037) and Murphy Foundation income (8,804,721)
Schedule D, Part XIII, Line 2d	Scholarships and Financial Aid (20,552,037) and Hendrix Murphy expenses (742,939)
	Schedule D, Part III, Line 4 Schedule D, Part V, Line 4 Schedule D, Part X Schedule D, Part X

OMB No 1545-0047

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury

HENDRIX COLLEGE

Attach to Form 990 or Form 990-EZ. To be completed by organizations that

Schools

answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. Internal Revenue Service Name of the organization **Employer identification number**

71-0236897 YES NO 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain Yes The racially nondiscriminatory policy is included in the Student handbook on the first page. During orientation the new students are required to review the handbook and it is available on the website 4 Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d d Copies of all material used by the organization or on its behalf to solicit contributions? Yes If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement) Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? 5c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo 5h h Other extracurricular activities? Νo If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement) 6a Does the organization receive any financial aid or assistance from a governmental agency? Νo 6a **h** Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either 6a or b, please explain using an attached statement 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," attach an explanation

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As Filed Data -

DLN: 93493106007000

2008

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury

▶ Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

Statement of Activities Outside the United States

Open to Public

Interna	al Revenue Service		roim 9	90, Part 1 v , line 14b.		Inspect ion
	ne of the organization				Employer ide	entification number
HEN	IDRIX COLLEGE				71-023689	7
Pa				de the United States	s. Complete if the orgai	nızatıon answered
_		m 990, Part IV, lın				
1	_	_			the amount of the grant	
	_		_		election criteria used to a	
2	For grant makers. De United States	escribe in Part IV the	organization's pr	ocedures for monitoring th	ne use of grant funds outsic	ie the
3	Activites per Regior	n (Use Schedule F-1	(Form 990) ıf adı	ditional space is needed)		
		(b) Number of	(c) Number of	(d) Activities conducted in	(e) If activity listed in (d)	
	(a) Region	offices in the	employees or	region (by type) (i e , fundraising, program services,	is a program service,	(f) Total expenditures i
	() 3	region	agents in region	grants to recipients located in the region)	describe specific type of service(s) in region	region
Euro	ppe (including Iceland	and 0	1	Program Services	Expenses are related to a	34,84
Gree	enland)				study abroad program our	
					students can participate	
					in Brussels, Belgium at the United Nations	
					ene o mesa macrons	

Totals .

34,848

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other
	_							
	_							
	_							
	_							-
	_							_
	_							
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	_							
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	_							
	_							

	F-1 (Form 990) if a			tea States. Complete	if the organization a	inswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
		+					
		1					
		+					
			•				

Schedule F (Form 990) 2008

ReturnReference Schedule F, Part I, Line 2	Explanation Expenses are reimbursed based on actual expenses, The Colleg requires all receipts to be sent to our office for reimbursement

Software ID: 08000095

Software Version: v1.00

EIN: 71-0236897

Name: HENDRIX COLLEGE

Form 990 Schedule F Part II - Grants and Other Assistance to Organizations or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
--------------------------	---	------------	-------------------------	------------------------------	------------------------------------	---	--	--

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DLN: 93493106007000

Grants and Other Assistance to Organizations, Governments and Individuals in the U.S.

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public Inspect ion

Employer identification number

HENDRIX COLLEGE							
						71-0236897	
Does the organization me the selection criteria use	aintain records to s ed to award the gran	nts or assistance?	of the grants or assista				✓ Yes
2 Describe in Part IV the o							
Part IV and Sch	IV, line 21 for ar iedule I-1 if addi	ny recipient that rece tional space is	ived more than \$5,0	00. Check this box	tes. Complete if the of	ceived more than \$5,	
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
2 Enter total number of seconganizations		=			•		
3 Enter total number of oth	ier organizations .						•
For Paperwork Reduction Act No	tice, see the Instruct	tions for Form 990.		Cat No 50055	P	Sc	hedule I (Form 990) 2008

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes"	on Form 990,	Part IV, lır	ne 22.
	Use Schedule I-1 (Form 990) if additional space is needed.					

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Scholarships and awards	1350	0	20,552,037	Book Value	Non-cash assistance represents internal need and merit based financial aid

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
SchI_P01_S00_L02	Schedule I, Part I, Line 2	The business office receives a copy of all grant contracts and reconciles project expenses monthly

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As Filed Data -

DLN: 93493106007000

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Compensation Information

2008

Open to Public
Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

ın Part III

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

HENDRIX COLLEGE 71-0236897 **Questions Regarding Compensation** Νo Yes Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items Housing allowance or residence for personal use First class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax idemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain **1**b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Written employment contract Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a Receive a severance payment or change of control payment? Νo 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo 4c Νo Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III 501(c)(3) and 501(c)(4) organizations only must complete lines 5-8. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? 5a Νo 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was

subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe

Cat No 50053T

Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name		(i) Base compensation	(ii) Bonus & (iii) Other compensation		compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
J Tım Cloyd	(I) (II)	235,936 0	0	0	0	45,808 0	281,744 0	0	
John S Schallhorn	(I) (II)	187,071 0	0	0	0	30,852 0	217,923 0	0	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	Schedule J, Part I, Line 1a	The College owns a residence and requires the President to live in the home and utilize the home for college related functions
	Part I, Line 3	The compensation for the President is established by the Executive Compensation Committee of the Board of Trustees ("Comp Committee") The Comp Committee engaged an independent consultant to help benchmark executive-level salary and benefits at institutions comparable to Hendrix College Following that study, the Comp Committee established the salary for the President In future years, the Comp Committee will engage an independent consultant from time-to-time to re-establish benchmarks if the comparable group of institutions changes In years where no outside consultation is engaged, the Board may utilize the Hendrix College Director of Human Resources to gather benchmarking information for its use in establishing any changes in the salary of the President

DLN: 93493106007000

Open to Public

Inspection

OMB No 1545-0047

Supplemental Information on Tax Exempt Bonds To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a.

Internal Revenue Service

Name of the organization

HENDRIX COLLEGE

Schedule K

(Form 990)

Provide descriptions, explanations, and any additional information in Schedule O. Department of the Treasury

Employer identification number

71-0236897

P	art I Bond Issues (Required	f for 2008)								71 0230				
	(a) Issuer Name	(b) Issuer EIN (c) CUSIP #		(d) Date Issued (e) Is		(e) Issue Price		(f) Description of Purpose			(g) De	feased	Beh	On alf of uer
											Yes	No	Yes	No
A	Public Facilities Board of the City of Conway Arkansas	72-0236897		04-12-	2005			Advance Ref	- undıng			х		х
В	Public Facilities Board of the City of Conway Arkansas	72-0236897		04-12-	2005			Capital Impr	ovmement	s		х		х
c	Public Facilities Board of City of Conway Arkansas	72-0236897		04-12-	2005			Capital Impr	ovements			×		×
D _	Public Facilities Board of City of Conway Arkansas	72-0236897		05-01-	2008			Capital Impr	ovements			х		x
_ E	Public Facilities Board of City of Conway Arkansas	72-0236897		05-01-	2008			Capital Improvements				×		x
Pa	art III Proceeds (Optional for	2008)						I						l
1	Total Proceeds of Issue				A B C		D	D		E				
2	Gross Proceeds in Reserve Funds	;												
3	Proceeds in Refunding or Defeasa	nce Escrows												
4	Other Unspent Proceeds													
5	Issuance Costs from Proceeds													
6	Working Capital Expenditures fror	n Proceeds												
7	Capital Expenditures from Procee	ds												
8	Year of Substantial Completion					-1				1		<u> </u>		
9	Were the bonds issued as part of a	a current refunding iss	sue?	Yes	No	Yes	No	Yes	No	Yes	No	Ye	5	No
10	Were the bonds issued as part of a	an advance refunding	ıssue?											
11	Has the final allocation of proceed	ds been made?												
12			ords to support the											
Pa	rt III Private Business Use	(Optional for 2008))					_ \	ı					
					١	E	3		<u>c</u>	D			E	
1	Was the organization a partner in a which owned property financed by		mber of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No	Ye	5	No
2	Are there any lease arrangements which may result in private busine	with respect to the fi	nanced property											
For	Paperwork Reduction Act Notice, see th	e Instructions for Form	990.			Cat No 501	 193E			Sc	hedule K	(Form 99	0) 2008	

Schedule K	(Form 990) 20	800	
Part III	Private Bu	siness Use	(Continued)

		4	A	E	3	(С	I	D	I	E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b	Are there any research agreements with respect to the financed property which may result in private business use?										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4	Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										
Pai	rt IV Arbitrage (Optional for 2008)										
		ı	Α	E	3	(<u>c</u>	ı	<u> </u>	ı	Ε
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T been filed wth respect to the bond issue?										
2	Is the bond issue a variable rate issue?										
3a	Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records?										
ь	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?										
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5											
	Were any gross proceeds invested beyond an available temporary period?										

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization
HENDRIX COLLEGE
71-0236897

ldentifier	Return Reference	Explanation
F990_P06_S0A_L04	Form 990, Part VI, Section A, Line 4	The Charter provision requiring ten Board members be ordained clergy in full connection with the Arkansas Conference of the UMC would be modified to provide that five of those church related positions be held by ordained clergy in full connection with the Arkansas Conference and the other five held by either clergy or lay members of the United Methodist Church without regard to conference affiliation. The positions held by the Bishop and the Director of Ministries of the Arkansas Conference would not be affected.

ldentifier	Return Reference	Explanation
F990_P06_S0A_L10	Form 990, Part VI, Section A, Line 10	The 990 Return is prepared by the Controller and then reviewed by the CFO Once it has been reviewed internally the return is provided to the audit committee of the board of trustees. This committee is responsible for overseeing all audit and tax related matters of the College.

ldentifier	Return Reference	Explanation
F990_P06_S0B_L12c	Form 990, Part VI, Section B, Line 12c	The board of trustees provides a list of related interests that could give rise to a conflict of interest. The business office will review these along with the accounts payable record to determine if any transactions occurred that need to be disclosed.

ldentifier	Return Reference	Explanation
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	For other top executives and officers, the President consults benchmarking information and considers past performance to make recommendation to the Comp Committee. The Comp Committee then approves the salary for each executive of Hendrix College. In 2008, the College hired a new a new Vice President of Student Affairs. Hendrix engaged a third-party executive search firm to assist in this process. The search committee reviewed resumes with the assistance of the search consultant and selected a group of finalists to visit campus for in-person interviews. Following those interviews with various campus constituencies and background checks by the search firm, an offer was made to the top candidate. Salary was established based on benchmarking information provided by the search consultant as well as consideration of previous experience.

Identifier Return Reference		Explanation
F990_P06_S0C_L19	Form 990, Part VI, Section C, Line 19	All statements are available on request

DLN: 93493106007000

2008

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

Department of the Treasury

(Form 990)

SCHEDULE R

Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. See separate instructions.

Internal Revenue Service Name of the organization **Employer identification number** HENDRIX COLLEGE 71-0236897 Part I **Identification of Disregarded Entities** (A) Name, address, and EIN of disregarded entity Legal domicile (state Total income Direct controlling Primary activity End-of-year assets or foreign country) entity The Village at Hendrix LLC 1600 Washington Avenue Manage and sell real Hendrix College 13,914,770 AR -446,652 Conway, AR 72032 estate of the Company 20-4993068 **Identification of Related Tax-Exempt Organizations** Name, address, and EIN of related organization Direct controlling Legal domicile (state Exempt Code section Public charity status Primary activity or foreign country) (if section 501(c)(3)) entity Hendrix Murphy Foundation Provide for support for language and literature 1600 Washington Avenue 501(c)3 11 N/A AR programs at Hendrix Conway, AR72032 College 71-0534984

(A) Name, address, and EIN of related organization	Prim	(B) nary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	incom	(E) lominant le(related, lestment, related)	Share	(F) e of total income	(G) Share of end-of- year assets	(H Disprop allocat	l) ortionate tions?	(I) Code V—UBI amount on Box 20 of K-1	Gene mana part	agıng
										Yes	No		Yes	No
Part IV Identification of R	Related	l Organizations	Taxable as	a Corporation	ı or Tr	ust								
(A) Name, address, and EIN of related organ		(B) Primary activity		(C) Legal domicile (state or foreign country)		(D) Direct contro	olling	(E) Type of entity (C corp, S corp or trust)	(F) Share of total income	end	(G) hare of l-of-yea assets	(H) Percentage r ownership		

(5)

(6)

Part V	IT	ransact	ions w	th Related Organizations	
	_		4.6		

								
Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No			
f 1 During the tax year, did the orgranization engage in any of the following transactions w	ith one or more related organizations listed in Parts II-IV	?						
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No			
b Gift, grant, or capital contribution to other organization(s)			1b		No			
c Gift, grant, or capital contribution from other organization(s)			1 c		No			
d Loans or loan guarantees to or for other organization(s)								
e Loans or loan guarantees by other organization(s)			1e		No			
f Sale of assets to other organization(s)			1f		No			
g Purchase of assets from other organization(s)			1g		No			
h Exchange of assets								
i Lease of facilities, equipment, or other assets to other organization(s)			1 i		No			
j Lease of facilities, equipment, or other assets from other organization(s)			1j		No			
k Performance of services or membership or fundraising solicitations for other organiz	zation(s)		1k		No			
l Performance of services or membership or fundraising solicitations by other organization(s)								
m Sharing of facilities, equipment, mailing lists, or other assets								
n Sharing of paid employees			1n		No			
• Reimbursement paid to other organization for expenses			10		No			
p Reimbursement paid by other organization for expenses			1р	Yes				
q O ther transfer of cash or property to other organization(s)			1 q		No			
r O ther transfer of cash or property from other organization(s)			1r		No			
2 If the answer to any of the above is "Yes," see the instructions for information on wh	no must complete this line, including covered relationship	s and transaction thresholds						
(A)	(B)	(c)						
Name of other organization(s) Transaction type(a-r) Amount Involved								
(1) Hendrix Murphy Foundation p								
(2)								
(3)								
(4)								

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

									_					
(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		(E) Share of end-of-year assets			(G) Code V—UBI amount on Box 20 of K-1	(H) General o managing partner?)
			Yes	No		Yes	No		Yes	No				
			•	•		•		Cabadul	. D / Farms	9907 2008				