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 $_{\text{Form}}990$ 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2008

Open to Public Inspection

A Fo	r the 2	2008 ca	lendar yea	nr, or tax year beginning 06-01-20	08 and ending 05-31-200	9		
		plicable	Please	C Name of organization			D Employer ide	ntification number
_	dress ch		use IRS	Beloit College			39-080849	7
_	me char	-	label or print or	Doing Business As			E Telephone nu	mber
_		-	type. See				(608) 363-2	205
_	tial retur		Specific Instruc-	Number and street (or P O box if ma 700 COLLEGE STREET	all is not delivered to street addre	ess) Room/suite	G Gross receipt	
Tei	mınatıoı	n	tions.	700 COLLEGE STREET			•	
- Am	ended r	eturn		City or town, state or country, and Zi	IP + 4	•	1	
– <sub>Apı</sub>	plication	pending		BELOIT, WI 53511				
			F Nar	me and address of Principal Office	er	H(2) To the		f
			Scott B	Bierman		affilia	s a group return tes?	⊤Yes <b>∨</b> No
				ollege Street				,
. To	y oyom	nt status		WI 53511 (a) (3) ◀ (insert no )	Г гэг	` '	l affiliates include	·
. Ia	x-exem	pt status	J♥ 501(C	(Insert no ) 4947(a)(1) o	01   327			See instructions )
W	eb site	e: ► WW	W BELOIT	EDU		H(c) Grou	p Exemption Nui	mber 🟲
			_			<u> </u>		
∢ Тур	e of org	anızatıon	✓ Corporat	tion trust association other		<b>L</b> Year of Fo	rmation 1846   M	State of legal domicile WI
Pa	rt I	Sumi	mary					
	1	Briefly	describe th	ne organization's mission or most	significant activities			
υ		THEPR	IMARY AI	M OF BELOIT COLLEGE IS TO I	PROVIDE A LEARNING A	ND LIVING E	NVIRONMENT	DEDICATED TO THE
<u>≅</u>		CULTI	ATION O	F LIBERALLY EDUCATED PERS	ONS (CONTINUED IN PA	RT III)		
V								
soveniance	2	Check t	his box 🦵	if the organization discontinued i	ts operations or disposed o	of more than 2	5% of its assets	
	3	Number	of voting r	members of the governing body (F	Part VI, line 1a)		3 _	23
ő A	4	Number	ofindeper	ndent voting members of the gove	erning body (Part VI, line 1	o)	. 4 _	23
<u> </u>	5	Total nu	umber of er	mployees (Part V, line 2a)				1,888
ACTIVITIES &	1			olunteers (estimate if necessary)			6	50
ş				ited business revenue from Part V		7a	142,301	
•	1	_		iness taxable income from Form 9	•	7u _ 7b	-393,123	
	-	Wet um	erated busi	mess taxable income nom rom s	790-1, IIIIe 34	Duit	or Year	Current Year
		C t	h	d		PIR		
≘	8			d grants (Part VIII, line 1h) .		13,698,279	13,224,283	
enu	9	_		revenue (Part VIII, line 2g) .		45,733,276	48,429,930	
Reveni	10			me (Part VIII, column (A), lines 3			13,354,605	-3,104,023
_	11			Part VIII, column (A ), lines 5, 6d,			824,615	845,240
	12	Totalı 12)	evenue—a	dd lines 8 through 11 (must equa	ıl Part VIII, column (A), lın	е	73,610,775	59,395,430
	13		and cimils	ar amounts paid (Part IX, column	(A ) lines 1 – 3 )		17,437,249	19,003,386
	14			or for members (Part IX, column (	• • • • • • • • • • • • • • • • • • • •		0	19,003,300
				·		_	<del></del>	
8	15	Salarie 10)	es, other co	ompensation, employee benefits (	(Part IX, column (A), lines	5-	25,528,212	27,375,154
Expenses	16a	,	sional fund	draising fees (Part IX, column (A)	. lıne 11e)		0	37,961
9	ь			penses, Part IX, column (D), line 25 $\frac{1,77}{1}$	•			
Δ							10.730.015	22 207 220
	17			(Part IX, column (A), lines 11a-1			19,739,015	22,207,229
	18			-add lines 13–17 (must equal Pai			62,704,476	68,623,730
_ 97	19	Keven	ue less exp	penses Subtract line 18 from line	2 1 2		10,906,299	-9,228,300
8 9 0 8						Beginni	ing of Year	End of Year
net Assets of Fund Balances	20	Total	assets (Pai	rt X, line 16)			238,794,220	198,260,113
98	21	Total I	ıabılıtıes (F	Part X, line 26)			73,958,366	75,306,892
E 65	22	Netas	sets or fun	nd balances Subtract line 21 from	n line 20		164,835,854	122,953,221
	t II	Sian	ature Bl	ock			, ,	, ,
				equry, I declare that I have examined th	us return, including accompanying	schedules and s	statements, and to t	ne hest of my knowledge
				correct, and complete Declaration of pre				
Plea		****				2010	-04-13	
Sigr		Sign	ature of office	er		Date		
Here	е	ј јоні	NICHOLAS	VICE PRES OF ADMINISTRATION				
			or print nam					
		Preparer	's <b>k</b>		Date	Check If	Preparer's PTIN (	See Gen Inst )
Paid		signature		Baumann		self-		,
	arer's	F	F	h Court The start UD		empolyed 🕨 🦲		
	only		ame (or your: nployed),	Grant Thornton LLP			EIN Þ	
/3C \	City		and ZIP + 4	PO Box 8100				
				Madison, WI 537088100			Phone no 🕨 (6	08) 257-6761
May:	the IDS	S discus	e this ratii	irn with the preparer shown above	2 (See instructions)	_		Vas ENO

### Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organizat	ion's mission				
See A	ddıtıonal Data Table					
2	Did the organization unde the prior Form 990 or 990		ant program ser		which were not listed on	┌ Yes ┌ No
	If "Yes," describe these n	ew services on Sc	hedule O			
3	Did the organization ceas services?	e conducting or m	ake sıgnıfıcant	changes in how it con	nducts any program	┌ Yes ┌ No
	If "Yes," describe these c	hanges on Schedu	ule O			
4		) organızatıons an	d 4947(a)(1) tr	usts are required to r	largest program services by eport the amount of grants a ed	
4a	three separate educational se	ssions in the fall, sprin	ved 1449 Students I ng and summer Edu	icational activities occurre	19,003,386 ) (Revenue \$ tes and the District of Columbia Th d domestically both on and off the idents receive financial assistance	central campus and also occurred
4b	(Code	) (Expenses \$	,	ncluding grants of \$	) (Revenue \$	)
	(Code	) (Expenses \$		ncluding grants of \$	) (Revenue \$	
4c	(code	) (Expenses ¢	·	nciding grants of \$	) (Revenue ș	)
4d	Other program services (Expenses \$	•	edule O ) uding grants of 9	\$	) (Revenue \$	)
4e	Total program service e	xpenses \$	59,163,168	Must equal Part IX,	Line 25, column (B).	

Part IV	Chec	klist o	f Reauire	d S	chedule	5

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D,		Yes	
	Parts VI, VII, VIII, IX, or X as applicable	11	165	<u> </u>
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII.	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16	Yes	
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule $H$	20		Νo
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a	Yes	
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
ь	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			No
	Section $501(c)(3)$ and $501(c)(4)$ organizations. Did the organization engage in an excess benefit transaction with			
b	a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
26	from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

### Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		Νo
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νο
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Νo
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νo
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νo
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νo

Pa	t V Statements Regarding Other IRS Filings and Tax Compliano	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	186			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments t	o ven	dors and reportable	4-	V	
-	gaming (gambling) winnings to prize winners?	 i		1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	2a	1,888			
b	If at least one is reported in 2a, did the organization file all required federal employing Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this	nent t	ax returns?	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more durin return?			3a	Yes	
h	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sch	edule i	· · · · · ·	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a s			- 50	163	
Ta	over, a financial account in a foreign country (such as a bank account, securities ac account)?	_	•	4a		No
b	If "Yes," enter the name of the foreign country					
	See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , <i>Re Financial Accounts</i> .	eport o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during	ng the	tax year?	5a		Νο
ь	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		Νο
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp	t Entit	y Regarding Prohibited	5c		
6a	Tax Shelter Transaction?	•		6a		N o
	If "Yes," did the organization include with every solicitation an express statement the			- Oa		110
	were not tax deductible?		· · · · · ·	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization provide goods or services in exchange for any quid pro quo con more $^{\circ}$	trıbutı	on of \$75 or	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services $\boldsymbol{p}$	rovide	d?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal prope	rty for	which it was required to			
_	file Form 8282?			7c		N o
a	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay benefit contract?			7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a pers	onal b	enefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8	8899	as required?	7g	Yes	
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization f	ile a F	orm 1098-C as			
	required?			7h	Yes	
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a supporting organizations. Did the supporting organization, or a fund maintained by a sexcess business holdings at any time during the			8		
	year?					<u> </u>
9	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			9a		
Ь	Did the organization make a distribution to a donor, donor advisor, or related person	?.		9b		
10	Section 501(c)(7) organizations. Enter	l	I			
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations Enter					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	ı lıeu d	of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

# Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Go	vernina Bod	and Manag	ement

					Yes	No				
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below processes, or changes in Schedule O. See instructions.	, desc	ribe the circumstances,							
1a	Enter the number of voting members of the governing body	1a	23							
Ь	Enter the number of voting members that are independent	ng members that are independent 1b 23								
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		•	2		No				
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			. 3		No				
4	Did the organization make any significant changes to its organizational documents stilled? $\ \ .$	the prior Form 990 was	4		No					
5	Did the organization become aware during the year of a material diversion of the organization	ıon's assets?	5		No					
6	Does the organization have members or stockholders?		6		No					
7a	Does the organization have members, stockholders, or other persons who may elect governing body?		7a		No					
Ь	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		Νo				
8	Did the organization contemporaneously document the meetings held or written activear by the following	ons u	ndertaken during the							
а	the governing body?			8a	Yes					
Ь	each committee with authority to act on behalf of the governing body?			8b	Yes					
9a	Does the organization have local chapters, branches, or affiliates?			9a		Νo				
b	If "Yes," does the organization have written policies and procedures governing the a affiliates, and branches to ensure their operations are consistent with those of the o			9b						
10	Was a copy of the Form 990 provided to the organization's governing body before it must describe in Schedule O the process, if any, the organization uses to review the			10	Yes					
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section Athe organization's mailing address? If "Yes," provide the names and addresses in Sc	,		11		No				

#### Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14		Νo
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. another's website. upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

RICK LEMKE 700 COLLEGE STREET BELOIT, WI 535115509 (608) 363-2205

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

Check this box if the organization did not compensate any officer, director, trustee or key employee

- \* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

The check this box in the organization and i	(B) Average hours per week	Posit	(C	) chec	:k al				(E)	(F)
(A) Name and Title		Individual Trustee or Chrector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
							-			

### Part VII Continued

(A) Name and Title	( <b>B)</b> Average hours per week	tion a Institutional Trustee	appl	y) F	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		+							
1b Total						•	1,687,499	0	250,652

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►10

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3	Yes		
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο	

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
ASSOCIATED COLLEGES OF THE MIDWEST 205 W WACKER DRIVE SUITE 220 CHICAGO, IL 60606	EDUCATIONAL SERVICES	831,584
HUMANA INC 1100 EMPLOYERS BLVD GREEN BAY, WI 54344	INSURANCE ADMIN	484,257
CHAMPION ENVIRONMENT PO BOX 8383 RED OAK, IA 515915383	ASBESTOS ABATEMENT	293,000
DATATEL 4375 FAIR LAKES COURT FAIRFAX, VA 22033	SOFTWARE MAINT SERV	255,164
FAITH TECHNOLOGIES PO BOX 8383 PITTSBURGH, PA 152510462	CONSTRUCTION	209,733
2 Total number of independent contractors (including those in 1) who rec	·	17

Statement of Revenue

				(A) Total Revenue	(B) Related or Exempt Function Revenue	<b>(C)</b> Unrelated Business Revenue	( <b>D)</b> Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated campaigns 1a					, - 22, 0. 027
Contributions, gifts, grants and other similar amounts	ь	Membership dues					
gra	c	<b>1b</b> — Fundraising events	6,945				
ોક, ≞	`	1c —					
<u>ਜ਼</u> ੍ਹੇਰ	d	Related organizations1d					
a Sign	e	Government grants (contributions) <b>1e</b>	2,029,129				
e e	f	All other contributions, gifts, grants, and similar amounts not included above —	11,188,209				
훈통							
<u> </u>	g	Noncash contributions included in lines 1a-1f \$695,038					
Ow	h	Total (Add lines 1a-1f)		13,224,283			
		E	Business Code				
e E	2a	TUITION & FEES	812,900	40,568,220	40,568,220		
Program Serwce Revenue	ь	ROOM, BOARD & OTHER	812,900	7,851,232	7,851,232		
<b>强</b>	c	FITNESS CENTER MEMBERSHIP DUES	713,940	10,478	10,478		
Š	d						
Š	e						
Ē	f	All other program service revenue					
Ş							
Δ	g	Total. Add lines 2a-2f					
	3	Investment income (including divide	nds, interest				
		other similar amounts)	· · · · · · · · · · · · · · · · · · ·	2,430,795			2,430,795
	4	Income from investment of tax-exempt bond	l proceeds	121,719			121,719
			•	9,301			9,301
	5	Royalties	(··) P	9,301			9,301
	6a	(1) Real Gross Rents 18,816	(II) Personal				
	ь	Less rental 0					
	c	expenses Rental income 18,816					
		or (loss)		10.016		10.016	
	d	Net rental income or (loss)		18,816		18,816	
		(ı) Securities	(II) O ther				
	7a	Gross amount 114,007,472 from sales of					
		assets other than inventory					
	ь	Less cost or 119,664,009 other basis and					
		sales expenses					
	C	Gain or (loss) -5,656,537		-5,656,537			-5,656,537
	d	Net gain or (loss)	▶-	3,030,337			3,030,337
Other Revenue	8a	s see Part IV, line 18 Attach Schedule G if total exceeds	6,945				
Œ L	ь	Less direct expensesb	8,628				
the	С	Net income or (loss) from fundraising	events	-4,642	-4,642		
0	9a	Gross income from gaming activities See part IV, line 19 Complete Schedule G if total exceeds \$15,000	-				
	b c	Net income or (loss) from gaming act	tivities <b>F</b>	0			
	10a	Gross sales of inventory, less returns and allowances .	41,051				
	ь	Less cost of goods sold b	40,191				
	С	Net income or (loss) from sales of in		860	860		
	11a		Business Code 900,099	253,839	253,839		
	114	OTHER MISCELLANEOUS RECEIPTS					
	ь	NON-GOVERNMENT	900,099	150,010	150,010		
	_	CONTRACTS	721,000	123,485		123,485	
	C	CONFERENCES	721,000	293,571	111,309	123,405	182,262
	d	All other revenue		273,3/1	111,309		102,202
	е	Total. Add lines 11a-11d	\$ 820,905				
			+,,	ı			
	12	Total Revenue. Add lines 1h, 2g, 3, 4	I, 5, 6d, 7d,	59,395,430	48,941,306	142,301	-2,912,460

### Part IX Statement of Functional Expenses

A	Section 501(c)(3) and 501(c)(4) orgall other organizations must complete column (A) but are not re				
Do ı	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	0	·		· .
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	17,881,021	17,881,021		
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	1,122,365	1,122,365		
4	Benefits paid to or for members	0	, ,		
5	Compensation of current officers, directors, trustees, and key employees	1,299,176	477,081	637,848	184,247
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	19,817,573	16,250,916		925,339
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,353,623	1,090,593	194,205	68,825
9	Other employee benefits	3,577,433	2,820,374	681,321	75,738
10	Payroll taxes	1,327,349	1,076,814	185,445	65,090
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	74,171	19,078	50,975	4,118
c	Accounting	133,610		133,610	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	37,961			37,961
f	Investment management fees	515,254		515,254	
g	Other	5,871,708	4,478,976	1,100,487	292,245
12	Advertising and promotion	35,172	23,958	11,214	
13	Office expenses	2,286,397	2,131,123	114,956	40,318
14	Information technology	0			
15	Royalties	0			
16	Occupancy	1,815,255	873,561	941,694	
17	Travel	1,036,898	914,306	57,487	65,105
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0			
19	Conferences, conventions and meetings	339,316	306,275	14,159	18,882
20	Interest	5,157,644	5,149,175	8,469	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	3,235,386	2,915,530	319,856	
23	Insurance	0			
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	STUDENT MEAL COSTS	1,088,132	1,088,132		
b	LIBRARY/MUSEUM COLLECTIONS	483,807	483,807		
c	ASSET RETIREMENT EXPENSE	60,000		60,000	
d	MISCELLANEOUS OTHER	51,898	37,502	14,396	
e	ADJ'S FOR PRIOR YR ACTIVITIES	22,581	22,581		
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	68,623,730	59,163,168	7,682,694	1,777,868
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	, ==,, 30	, 11,13	, 1	, ,,,,,,

Part X	Balance	Sheet
	Balance	SHEET

						(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				433,112	1	489,788
	2	Savings and temporary cash investments				18,701,253	2	23,476,937
	3	Pledges and grants receivable, net				12,483,044	3	11,740,197
	4	Accounts receivable, net				1,557,404	4	2,770,495
	5	Receivables from current and former officers, directors, trustee other related parties <i>Complete Part II of Schedule L</i>			oloyees or		5	
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B) Complete Part II of					6	
	7	Notes and loans receivable, net				7,523,593	7	7,943,990
	8	Inventories for sale or use				34,404	8	46,012
\$	9	Prepaid expenses and deferred charges				208,531	9	293,759
Assets	10a	Land, buildings, and equipment cost basis	10a	I	118,892,332			
•	b	Less accumulated depreciation Complete Part VI of Schedule D	10b		44,509,434		10c	74,382,898
	11	Investments—publicly traded securities		<u> </u>		124,974,760	11	72,063,168
	12	Investments—other securities See Part IV, line 11 Complete F Schedule D	Part VI.	I of			12	
	13	Investments—program-related See Part IV, line 11 Complete of Schedule D .	Part VI	III		747,443	13	776,089
	14	Intangible assets					14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D		33,098,719	15	4,276,780		
	16	Total assets. Add lines 1 through 15 (must equal line 34)				238,794,220	16	198,260,113
	17	Accounts payable and accrued expenses .	6,732,009	17	6,027,025			
	18	Grants payable					18	
	19	Deferred revenue				153,574	19	154,268
	20	Tax-exempt bond liabilities				56,255,000	20	56,005,000
<u>, 6</u>	21	Escrow account liability Complete Part IV of Schedule D					21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
Ë		persons Complete Part II of Schedule L			22			
	23	Secured mortgages and notes payable to unrelated third parties	s .			400,000	23	200,000
	24	Unsecured notes and loans payable			24			
	25	Other liabilities Complete Part X of Schedule D	10,417,783	25	12,920,599			
	26	<b>Total liabilities.</b> Add lines 17 through 25				73,958,366	26	75,306,892
seo		Organizations that follow SFAS 117, check here ► ✓ and complete through 29, and lines 33 and 34.	plete l	lines	27			
Balance	27	Unrestricted net assets				84,224,125	27	39,180,746
8 8	28	Temporarily restricted net assets		15,083,705	28	13,956,702		
됟	29	Permanently restricted net assets		65,528,024	29	69,815,773		
or Fund		Organizations that do not follow SFAS 117, check here ► allines 30 through 34.	: <b>e</b>					
	30	Capital stock or trust principal, or current funds		30				
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31				
	32	Retained earnings, endowment, accumulated income, or other for			32			
Net	33	Total net assets or fund balances				164,835,854	33	122,953,221
_	34	Total liabilities and net assets/fund balances				238,794,220	34	198,260,113
Pa	rt XI	Financial Statements and Reporting						

Part XT	Financial	Statements	and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

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As Filed Data -

DLN: 93493104003020

Employer identification number

OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts. Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

beioit (	college							30	-0808491	7		
Paı	rt I	Reason	for Public C	harity Status (to be co	mpleted	by all or	ganizatio					
				ation because it is (Please					211001000			
1	Γ	A church, c	onvention of ch	nurches, or association of ch	urches de	scribed in	Section 1	170(b)(1)	(A)(i).			
2	<u> </u>	•		tion 170(b)(1)(A)(ii). (Attac								
3		A hospital	or a cooperative	e hospital service organizati	on descril	bed in <b>Sec</b>	tion 170(l	b)(1)(A)(i	ii). (Attac	h Schedul	le H)	
4	Г	A medical i	research organi	zation operated in conjuncti	on with a l	hospital de	escribed i	n <b>Sect ion</b>	170(b)(1)	(A)(iii). E	nter the	
		hospital's r	name, city, and	state								
5	$\Gamma$	Anorganiza	ation operated f	or the benefit of a college or	universit	y owned o	r operated	l by a gove	ernmental	unit desci	rıbed ın	
		Section 170	D(b)(1)(A)(iv).	(Complete Part II )								
6	$\Gamma$			overnment or governmental	unıt descr	ıbed ın <b>Se</b>	ction 170	(b)(1)(A)	(v).			
7	Γ	An organiza	ation that norma	ally receives a substantial p	art of its s	support fro	m a gove	rnmental u	ınıt or fron	n the gene	ral public	
				o)(1)(A)(vi) (Complete Par								
8	$\Gamma$	A communi	ty trust describ	oed in <b>Section 170(b)(1)(A)</b>	<b>(vi)</b> (Com	plete Par	tII)					
9	Г	An organiza	ation that norma	ally receives (1) more than	331/3% o	fits supp	ort from c	ontribution	ıs, membe	rship fees	, and gross	5
		receipts fro	m activities rel	ated to its exempt functions	-subject	to certair	nexceptio	ns, and (2	) no more	than 331/	'3% of	
		ıts support	from gross inve	estment income and unrelate	ed busines	s taxable	ıncome (l	ess sectio	on 511 tax	x) from bu	sınesses	
		acquired by	the organization	on after June 30, 1975 See	Section 5	09(a)(2).	(Complet	e Part III	)			
10	$\sqcap$	An organiza	atıon organızed	and operated exclusively to	test for p	ublic safe	ty See <b>Se</b>	ct ion 509(	( <b>a)(4).</b> (Se	ee instruc	tions )	
11	$\sqcap$	•	•	and operated exclusively fo		, ,			,	•		
				orted organizations describe						Section 5	<b>09(a)(3).</b> C	Check
		_	t describes the ype I <b>b</b>	type of supporting organization Type II <b>c</b>			nes lle t nally Integ	_	n <b>d</b>	Γ Type	III - Othe	ı r
e	$\vdash$		• •	rtify that the organization is			-					
_	•	•		agers and other than one or			•			•	•	
		section 50		-	·		-					
f				d a written determination fro	m the IRS	that it is	a Type I,	Type II o	r Type III	supportin	ng organiza	tion,
		check this		as the organization accepted	d any dift	or contribi	ution from	any of the				ı
g		following pe		as the organization accepted	a any gne	or continu		uny or the				
		(i) a perso	n who directly o	r indirectly controls, either a	alone or to	gether wi	th persons	describe	d ın (ıı)		Yes	No
		and (111) bel	ow, the governi	ng body of the the supported	d organiza	tion?				11g	(i)	
		(ii) a famıly	/ member of a p	erson described in (i) above	?					11g(	ii)	
		(iii) a 35%	controlled enti	ty of a person described in (	ı) or (11) al	bove?				11g(	iii)	
h		Provide the	following inform	nation about the organizatio	ns the org	janızatıon	supports					
				I			1		1			
	. ,	ame of	(ii) EIN	(iii) Type of organization		s the		ou notify		s the	(vii) A mo	
(		oorted nization		(described on lines 1-9 above or IRC section	col (i)	ation in listed in		inization i) of your		ation in organized	suppoi	π
	o i gaii	ii Zutioii		(See Instructions))	your go			ort?		US?		
					docur	ment?						
					Yes	No	Yes	No	Yes	No		
					-							-

Total

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					<del> </del>		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					1		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV )							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns )		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and <b>stop here</b>		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	<b>▶</b> □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and <b>stop here.</b> The organization qualifies a				,			<b>▶</b> □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				<b>▶</b> □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							<b>►</b> □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		•					_
4.0	the organization meets the "facts and circu							n ▶
18	<b>Private Foundation.</b> If the organization did	not check the b	oux on line 13, 1	oa, 160, 1/a or	1/D, check this	oox an	u see	<b>▶</b> □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
c	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV )						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and <b>stop here</b>						<b>▶</b> □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumm (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (			ne 13 column /f	<u> </u>	17	
	-			-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

Part IV	<b>Supplemental Information.</b> Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)					
	Facts and Circumstances Test					

Schedule A (Form 990 or 990-EZ) 2008

OMB No 1545-0047

2008

Open to Public Inspection

### SCHEDULE D

(Form 990)

Department of the Treasury
Internal Revenue Service

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

**Supplemental Financial Statements** 

**Employer identification number** Name of the organization Beloit College 39-0808497 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) 3 Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements h 2b Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) 2d d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year 🕨 7 A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year 🕨 \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(ii) Assets included in Form 990, Part X

(i) Revenues included in Form 990, Part VIII, line 1

Revenues included in Form 990, Part VIII, line 1

following amounts required to be reported under SFAS 116 relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

**►** \$

3	Using the organization's accession and othe	-							ontinuea)
	items (check all that apply)	, , , , , , , , , , , , , , , , , , , ,		_	•	-			
а	Public exhibition		d	Γ	Loan or exc	hange programs	5		
b	✓ Scholarly research		e	Γ	Other				
c	▼ Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	hov	w the	y further the	organızatıon's e	xempt purpose in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than t						nılar •	Yes	┌ No
Pai	Part IV, line 9, or reported an ar	Arrangements.	om	plet	e if the orga				990,
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other intermed	ıary	for c	ontributions	or other assets	not	Yes	
b	If "Yes," explain why in Part XIV and comple	te the following table							
							A mo	unt	
С	Beginning balance					1c			
d	Additions during the year					1d			
e	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?				Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI\	1							
Pa	rt V Endowment Funds. Complete								
_		(a)Current Year	(b	)Prior	Year (c)T	wo Years Back   (d	Three Years Back (	<b>e)</b> Four Y	'ears Back
1a	Beginning of year balance	126,948,887							
b	Contributions	7,768,721							
С	Investment earnings or losses	-33,383,671							
d	Grants or scholarships	1,470,930							
е	Other expenditures for facilities and programs	12,167,293							
f	Administrative expenses	0							
g	End of year balance	87,695,714							
2	Provide the estimated percentage of the yea	r end halance held as							
	Board designated or quasi-endowment	26 795 %							
а		20,30 %							
Ь	remailent endowment P								
c	Term endowment ► 0 133 %	6.1							
3a	Are there endowment funds not in the posse organization by	ssion of the organizat	ion	thata	are held and a	administered for	the	Yes	No
	(i) unrelated organizations						3a(i)		No
	(ii) related organizations						3a(ii)	)	Νο
b	If "Yes" to 3a(II), are the related organizatio	ns listed as required	on S	chec	lule R? .		Зъ		Ī
4	Describe in Part XIV the intended uses of th	e organization's endo	wm	ent fu	ınds				
Pai	rt VI Investments—Land, Building:	s, and Equipmen	t. S	ee F	orm 990, P	art X, line 10.	1		
	Description of investment				Cost or other is (investment)	(b)Cost or other basis (other)	(c) Depreciation	<b>(d)</b> Bo	ook value
1a	Land					1,711,266			1,711,266
b	Buildings					97,993,178	34,220,477	(	53,772,701
c	Leasehold improvements					75,744	75,744		0
d	Equipment					8,259,092	6,588,959		1,670,133
e	Other					10,853,053	3,624,255		7,228,798
Tota	II. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, columi	η (B)	), line	10(c).) .			7	74,382,898
							Schedule D (	Form 9	990) 2008

Part VII Investments—Other Securities. See	Form 990 Part X line 12	
(a) Description of security or cateory (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives and other financial products		
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )		
Part VIII Investments—Program Related. Se	ee Form 990, Part X, line 13	
(a) Description of investment type	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
ANNUITIES	523,670	·
PARTNERSHIPS	237,657	
INVESTMENT IN REAL ESTATE	12,900	
VENTURE CAPITAL	1,756	
OTHER	106	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )		
Part IX Other Assets. See Form 990, Part X, I		
(a) Descr	ption	(b) Book value
CASH SURRENDER VALUE/LIFE INS		225,90
PERPETUAL TRUSTS  MORTGAGE NOTE RECEIVABLE		2,071,54 45,87
FUNDS HELD IN TRUST BY OTHERS		447,70
DEFERRED BOND ISSUANCE COSTS		1,485,74
DEFERRED BOND 1330ANGE CO313		1,403,74
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15.)	
Part X Other Liabilities. See Form 990, Part		
(a) Description of Liability	(b) A mount	
Federal Income Taxes		
STUDENT DEPOSITS	713,747	
FUNDS HELD FOR OTHERS	589,293	
REFUNDABLE LOAN FUNDS	2,648,369	
ANNUITIES PAYABLE	2,917,881	
DERIVATIVE LIABILITY	5,991,309	
RETIREMENT OBLIGATIONS	60,000	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	12.020.500	
(Colamin (D) Should Equal Form 220, Fait A, Cor (D) IIIC 23 /	12,920,599	

Par	<b>IDXII</b> Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	59,395,430
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	68,623,730
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-9,228,300
4	Net unrealized gains (losses) on investments	4	-29,577,470
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-3,076,863
9	Total adjustments (net) Add lines 4 - 8	9	-32,654,333
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-41,882,633
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	7,262,648
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-29,528,651
3	Subtract line <b>2e</b> from line <b>1</b>	3	36,791,299
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 515,254		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	22,604,131
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	59,395,430
	Reconciliation of Expenses per Audited Financial Statements With Expenses		
1	Total expenses and losses per audited financial statements	1	49,145,281
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Losses reported on Form 990, Part IX, line 25		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	40,191
3	Subtract line <b>2e</b> from line <b>1</b>	3	49,105,090
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 515,254	1	
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	19,518,640
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	68,623,730
Par	t XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Identifier Return Reference Explanation

#### OMB No 1545-0047

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

**Schools** 

**Employer identification number** Name of the organization Beloit College 39-0808497 YES NO 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," 3 Yes BELOIT COLLEGE IS A FOUR YEAR PRIVATE LIBERAL ARTS INSTITUTION THAT DRAWS STUDENTS NOT ONLY NATION WIDE BUT WORLD WIDE MATERIALS USED IN PROMOTIONAL ACTIVITIES AND RECRUITING EFFORTS INCLUDE STATEMENTS THAT BELOIT COLLEGE DOES NOT DISCRIMINATE AGAINST STUDENTS, APPLICANTS FOR ADMISSION, APPLICANTS FOR FINANCIAL ASSISTANCE, APPLICANTS FOR EMPLOYMENT, OR EMPLOYEES ON THE BASIS OF SEX, RACE, COLOR, RELIGION, NATIONAL ORIGIN, ANCESTRY, AGE, SEXUAL ORIENTATION, OR PHYSICAL OR MENTAL DISABILITIES UNRELATED TO INSTITUTIONAL JOBS, PROGRAMS, OR ACTIVITIES 4 Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes 4a b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes 4c d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement) Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? 5c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo 5h Νo h Other extracurricular activities? If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement) 6a Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? Νo

If you answered "Yes" to either 6a or b, please explain using an attached statement 🦸

7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation

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DLN: 93493104003020

Employer identification number

2008

OMB No 1545-0047

**Statement of Activities Outside the United States** 

Department of the Treasury Internal Revenue Service

Name of the organization

**SCHEDULE F** 

(Form 990)

▶ Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

Open to Public **Inspection** 

				39-080849	97
			de the United States	Complete if the orga	inization answered
For grantmakers. Doe	es the organiza	tion maintain r	ecords to substantiate	the amount of the grar	its or
assistance, the grante	es' eligibility fo	or the grants or	assistance, and the se	lection criteria used to	a wa rd
the grants or assistan	ce				. Ves No
<b>For grant makers.</b> Descril United States	be in Part IV the	organization's pr	ocedures for monitoring th	ne use of grant funds outs	de the
Activites per Region (Us	se Schedule F-1	(Form 990) if add	ditional space is needed )		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	is a program service,	(f) Total expenditures in
A merica	0	1		ABROAD STUDENT SUPPORT	39,098
A merica	0		Program Services	STUDENT RESEARCH	23,828
(Including Iceland and and)	0	1	Program Services	EDUCATIONAL SERVICES	178,189
and the Newly endent States	0		Program Services	ABROAD STUDENT SUPPORT	5,335
aharan Africa	0		Program Services	EDUCATIONAL SERVICES	42,493
East and North Africa	0	1	Program Services	EDUCATIONAL SERVICES	52,151
sıa and the Pacıfic	0		Program Services	EDUCATIONAL SERVICES	74,401
	"Yes" to Form 9 For grantmakers. Does assistance, the grante the grants or assistant or grantmakers. Described assistant or grantmakers. D	"Yes" to Form 990, Part IV, Important IV, Im	"Yes" to Form 990, Part IV, line 14b.  For grantmakers. Does the organization maintain ressistance, the grantees' eligibility for the grants or the grants or assistance	"Yes" to Form 990, Part IV, line 14b.  For grantmakers. Does the organization maintain records to substantiate in assistance, the grantees' eligibility for the grants or assistance, and the seather grants or assistance	General Information on Activities Outside the United States. Complete if the organyes" to Form 990, Part IV, line 14b.  For grantmakers. Does the organization maintain records to substantiate the amount of the grant assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside to the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside to the grants or assistance.  For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside in the grant funds outside in the grants of grant funds outside in the grants to recipients bocated in the grants to recipients of the grant funds outsided in the grant funds outsid

Totals . . . . ▶

0

415,495

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	( <b>g)</b> A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other
	_							
	_							
	_							
	_							-
	_							_
	_							
	_							
	_							
	_							
	_							
	_							
	_							
	_							

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	( <b>g)</b> Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
STUDENT TUITION FINANCIAL ASSISTANCE	South America	20	143,180	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	Europe/Iceland/Greenland	48	383,282	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	Russia	9	71,371	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	Sub-Saharan Africa	17	136,609	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	Mıddle East/North Afrıca	6	54,478	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	East Asia/Pacific	33	286,936	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	South Ası <b>a</b>	6	39,609	SEE PART VI			
STUDENT TUITION FINANCIAL ASSISTANCE	Cent A merica/Caribbean	1	6,900	SEE PART VI			

Schedule F (Form 990) 2008

Complete this part to	rmation	ed in Part I, line 2, and any other additional information.
Identifier	ReturnReference	Explanation
PROCEDURES FOR MONITORING USE OF GRANT FUNDS OUTSIDE THE US	SCHEDULE F, PART I, LINE 2	Grant funds awarded in the form of student financial assistance is credited to their tuition account to assist in covering the cost of tuition. In cases where funds are spent away from campus, appropriate documentation is required to be submitted and approved to substantiate the expense.

Software ID:

**Software Version:** 

**EIN:** 39-0808497

Name: Beloit College

Form 990 Schedule F Part II - Grants and Other Assistance to Organizations or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)
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2008

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ) Supplemental Information Regarding Fundraising or Gaming Activities

Part IV, O

Department of the Treasury Internal Revenue Service

Total

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

Open to Public Inspection

Beloit College					Employer idei	itti ication number			
onege					39-0808497				
Part I Fundraising Ad	ctivities. Comp	lete if the	organi	zatıon answered "Yes"	to Form 990, Part IV	, line 17.			
1 Indicate whether the orga	nızatıon raısed fur	nds throug	h any of t	he following activities Cl	neck all that apply				
a 🔽 Mail solicitations				e 🔽 Solicitation of	non-government grants	overnment grants			
<b>b</b> Email solicitations				government grants					
c Phone solicitations				g 🔽 Special fundra	ising events				
<b>d</b> ✓ In-person solicitation	IS								
<ul><li>Did the organization have or key employees listed i</li><li>If "Yes," list the ten higher to be compensated at lea</li></ul>	n Form 990, Part \ est paid individuals	/II) or ent s or entitie	ity in con s (fundra	inection with professional isers) pursuant to agreen	fundraising activities? nents under which the fu				
(i) Name of Individual or entity (fundraiser)	(ii) Activity	fundrais custo contr	custody or (iv) Gross receipts (or		(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization			
		Yes	No		. ,				
GRENZEBACH GLIER ASSOC NC CAPITA	CAPITAL CAMPAIGN		No	11,195,154	37,961	11,195,154			
		+	-						

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

			(a) Event #1	<b>(b)</b> Event #2	(c) O ther Events	(d) Tot (Add col		
			(event type)	(event type)	(total number)		(0)	
至	1	Gross receipts						
Revenue	2	Less Charitable contributions						
	3	Gross revenue (line 1 minus line 2)						
	4	Cash Prizes						
s မိ	5	Non-cash Prizes						
Expenses	6	Rent/Facility costs						
	7	Other direct expenses						
Direct	8	Direct expense summary Add lin	es 4 through 7 ın columr	n(d)	🛌			
	9	Net income summary Combine li	·	-				
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	art IV, line 19, or repo	orted more	e than	
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total col (a) thr		
<u>~</u>	1	Gross revenue						
မ မ	2	Cash prizes						
pens	3	Non-cash prizes						
Direct Expenses	4	Rent/facility costs						
₽ B	5	Other direct expenses						
	6	Volunteer labor	┌ Yes%	┌ Yes	┌ Yes%			
	7	Direct expense summary Add line	s 2 through 5 ın column	(d)				
	8	Net gaming income summary Com	bine lines 1 and 7 in col	umn (d)	🕨			
9		er the state(s) in which the organiza the organization licensed to operate		·		· 9a	Yes	No
a		No," Explain						
	If"	, ,						
a b	— We	re any of the organization's gaming l Yes," Explain	icenses revoked, suspe	nded or terminated during	g the tax year?	10a		
a b 10a	Wei	re any of the organization's gaming l				10a		

			 <del></del>
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Provide the name and address of the person who prepares the organization's gaming/special events books and records		
	Name •		
	Address •		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a	
Ь	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount of gaming revenue retained by the third party <b>&gt;</b> \$		
c	If "Yes," enter name and address		
	Name •		
	Address 🟲		
16	Gaming manager information		
	Name 🟲		
	Gaming manager compensation 🕨 \$		
	Description of services provided 🟲		
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year 📂 💲		

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DLN: 93493104003020

Schedule I (Form 990)

### **Grants and Other Assistance to Organizations,** Governments and Individuals in the U.S.

OMB No 1545-0047 2008

Department of the Treasury Internal Revenue Service Name of the organization

Beloit College

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Open to Public Inspect ion

Employer identification number

						39-0808497	
Part I General Info	rmation on Gra	nts and Assistance	e				
the selection criteria u	sed to award the gra				libility for the grants or a		Γ Yes Γ
Form 990, Par Part IV and So	t IV, line 21 for a chedule I-1 if add	any recipient that rec litional space is	eived more than \$5,0	000. Check this box	tes. Complete if the confirmation one recipient rec	ceived more than \$5,	
1(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	,	(h) Purpose of grant or assistance
					· · · · · · · · ·		
For Paperwork Reduction Act N				Cat No 50055			hedule I (Form 990) 2008

Part III	Grants and O	Other Assistar	ce to Individ	uals in the	United States.	Complete if the	organızatıon	answered "	Yes" on F	orm 990,	Part IV, lı	ne 22.
	Use Schedule	I-1 (Form 990)	if additional sp	ace is neede	ed.							

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
STUDENT FINANCIAL ASSISTANCE	1255	17,881,021			

#### Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
ORGANIZATION'S PROCEDURES FOR MONITORING USE OF GRANT FUNDS IN THE U S		Grants are awarded in the form financial assistance towards the payment of tuition and fees in which case the grant amounts are applied directly to the student's account. Other grants are awarded for various reasons to students, faculty and staff for educational or work related activities. In these cases expense verification is required in the form of receipts and other appropriate documentation.

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As Filed Data -

DLN: 93493104003020

OMB No 1545-0047

2008

Open to Public Inspection

#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Name of the organization Beloit College

**Employer identification number** 

39-0808497

Pa	rt I Questions Regarding Compensati	ion				
					Yes	Νo
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form vide any relevant information regarding these items			
	First class or charter travel	<b>▽</b>	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	⊽	Health or social club dues or initiation fees			
	Discretionary spending account	⊽	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a provision of all the expenses described above? If			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executi		- , ,	2	Yes	
3	Indicate which, if any, of the following the organiza organization's CEO/Executive Director Check all					
	Compensation committee	고	Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990	D, Part VI	I, Section A, line 1a			
а	Receive a severance payment or change of contro	ol paymen	t?	4a		Νo
b	Participate in, or receive payment from, a supplem	nental nor	nqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and	provide th	ne applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must	complete	lines 5-8.			
5	For persons listed in form 990, Part VII, Section a compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
Ь	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section a compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in form 990, Part VII, Section Appayments not described in lines 5 and 6? If "Yes,"		, , , , , , , , , , , , , , , , , , , ,	7		No
8	Were any amounts reported in Form 990, Part VII subject to the initial contract exception described in Part III			8		No

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
Mr Dick Niemiec	(I) (II)	170,333 0	0	20,500 0	0 0	8,750 0	199,583 0	0 0	
MR JOHN BURRIS	(i) (ii)	141,402 0	0	21,816 0	14,140 0	14,424 0	191,782 0	125,865 0	
Ms Nancy Benedict	(ı) (ıı)	138,877 0	0	0	13,888 0	1,011 0	153,776 0	56,282 0	
Mr John Nicholas	(ı) (ıı)	153,387 0	0	15,670 0	15,339 0	14,435 0	198,831 0	58,164 0	
Mr Frank McGovern	(ı) (ıı)	157,461 0	0	15,123 0	5,622 0	9,745 0	187,951 0	62,991 0	
Ms Lynn Franken	(I) (II)	151,394 0	0	13,903	15,139 0	5,063 0	185,499 0	60,971 0	
	(i)								
	(ii)								
	(i) (ii)								
_	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

	<del></del>	т
Ident if ier	Ret urn Ref erence	Explanation
TRAVEL FOR COMPANIONS	PART I, LINE	
Housing Allowance or Residence for Personal Use	Part I, Line 1a	AS A CONDITION OF EMLPOYMENT, THE PRESIDENT OF BELOIT COLLEGE IS REQUIRED TO RESIDE IN THE PRESIDENT'S HOUSE THE PRESIDENT'S HOUSE SERVES BOTH AS A PERSONAL RESIDENCE AS WELL AS A VENUE FOR THE CARRYING ON OF COLLEGE BUSINESS REGULARLY THE COLLEGE HAS DETERMINED THAT THE VALUE OF THE USE OF THIS PERSONAL-RESIDENCE IS NOT CONSIDERED TAXABLE INCOME TO THE PRESIDENT AS PROVIDED FOR IN INTERNAL REVENUE CODE SECTION 119 FOR CALENDAR YEAR 2008, THE RESIDENCE WAS USED FOR 5-MONTHS BY FORMER PRESIDENT BURRIS THE RESIDENCE WAS THEN USED BY INTERIM PRESIDENT NIEMIEC FOR 7-MONTHS
Health or Social Club Dues or Initiation Fees	Part I, Line 1a	The College pays dues to a country club for the President of the College and its Vice Presidents. These persons use the country club solely for College business and do not use the club for personal entertainment purposes. Examples of customary use of the country club include business lunches, the President's inauguration dinner, and Trustee luncheons and dinners from time to time.
Personal Services (e g , Maid, Chauffeur, Chef)	Part I, Line 1a	The College pays a third-party contractor for housekeeping services up to 5-hours per day at the College President's residence, The President's House The housekeeping services are paid for primarily in the interest of maintaining the College's facilities in presentable condition to facilitate the carrying on of College business at the residence Personal benefits to the College President are incidental to the primary purpose of stewardship of the exempt organization's assets
Former Officer Compensation		John Burris' position as President of Beloit College ended on May 31, 2008 Mr Burris remained an employee of the College until June 30, 2009 assisting with transition support for the interim President at that time
	<u> </u>	
	-	
	<u> </u>	+
	-	
	1	

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DLN: 93493104003020 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule K

(Form 990)

To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O.

**Supplemental Information on Tax Exempt Bonds** 

Open to Public **Inspection** 

	e of the organization									Employer	identificat	tion numl	oer -	
Belo	ort College									39-080	8497			
Pa	art I Bond Issues (Required	for 2008)								'				
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	( <b>d)</b> Date	: Issued	(e) Issue	e Price	<b>(f)</b> Des	scription of	Purpose	( <b>g)</b> De	feased	Beh	)On alfof suer
											Yes	No	Yes	No
A	WISC HEALTH & EDUCATIONAL FACILITIES AUTHORITY	39-1337855	97710V3W6	08-01-	2007	56,	255,000	CONSTRUC CENTER	TION OF S	CIENCE		х		х
Pa	Proceeds (Optional for	2008)										<del>'</del>		
1	Total Proceeds of Issue				A		В		С		)		E	
	Gross Proceeds in Reserve Funds											+		
3	Proceeds in Refunding or Defeasar											+		
4	Other Unspent Proceeds											+		
5	Issuance Costs from Proceeds											+		
6	Working Capital Expenditures from	n Proceeds							+ + + + + + + + + + + + + + + + + + + +			+		
7	Capital Expenditures from Proceed	ds												
8	Year of Substantial Completion													
				Yes	No	Yes	No	Yes	No	Yes	No	Yes	;	No
9	Were the bonds issued as part of a	current refunding iss	sue?											
10	Were the bonds issued as part of a	ın advance refundıng	ıssue?											
11	Has the final allocation of proceed	s been made?												
12	Does the organization maintain ad final allocation of proceeds?	equate books and rec	ords to support the											
Pai	TIIII Private Business Use	(Optional for 2008)	)			_								
				-	Α		B		<u>C</u>				E	
	Was the against an a saturation			Yes	No	Yes	No	Yes	No	Yes	No	Yes	<u> </u>	No
1	Was the organization a partner in a which owned property financed by		mber of an LLC,											
2	Are there any lease arrangements which may result in private busine		nanced property											
For I	Paperwork Reduction Act Notice, see the	e Instructions for Form	990.			Cat No 50:	193E			S	chedule K	(Form 99	0) 2008	3

Schedule K (Form 990) 2008							
Part III	Private Bu	siness Use	(Continued)				

		4	A	В		(	С	D		I	E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b	Are there any research agreements with respect to the financed property which may result in private business use?										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4	Enter the percentage of financed property used in a private business use by entities other than a 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										
Pai	rt IV Arbitrage (Optional for 2008)										
		ı	Α	E	3	(	<u>c</u>	ı	<u> </u>	ı	Ε
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T been filed wth respect to the bond issue?										
2	Is the bond issue a variable rate issue?										
3a	Has the organization or the government issuer identified a hedge with respect to the bond issue on its books and records?										
ь	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?										
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5											
	Were any gross proceeds invested beyond an available temporary period?										

DLN: 93493104003020

OMB No 1545-0047

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#### **SCHEDULE M** (Form 990)

Department of the Treasury Internal Revenue Service

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990

**Non-Cash Contributions** 

**Employer identification number** Name of the organization Beloit College 39-0808497

Pa	rt I Types of Property							
		(a) Check If applicable	<b>(b)</b> Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	<b>(d</b> ) Method of de reven	etermı	nıng	
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art-Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	57	672,199	COST OR MARKET			
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution (historic structures)							
14	Q ualified conservation contribution (other)							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18								
19	, , , , , , , , , , , , , , , , , , , ,							
20	Drugs and medical supplies .							
	Taxıdermy							
	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts							
	MATCHING GIFT							
	EQ UIPMENT							
25	Other (describe <u>CREDITS</u> )	X	2	22,839	OTHER			
26	Other (describe)							
27	Other (describe)							
28	Other (describe)							
29	Number of Forms 8283 received which the organization complete Acknowledgement	d Form 828	3, Part IV, Donee	ar for contributions for	29			0
							Yes	No
30a	During the year, did the organization					 		
	least three years from the date of for the entire holding period? .				exempt purposes	_		No
	<b>5</b> F					30a		NO
31	If "Yes", describe the arrangeme			roway of any non-standard	contributions?	31	Yes	
	Does the organization have a gif					<u> </u>	. 63	
32a	Does the organization hire or use contributions?	-	es or related organizations	to solicit, process, or sell i	non-cash	32a	Yes	
Ь	If "Yes", describe in Part II							
33	If the organization did not report checked, describe in Part II	revenues i	n Column (c) for a type of p	roperty for which Column (a	a) is			

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information. Identifier ReturnReference Explanation SCHEDULE M, LINE 32B USE OF 3RD PARTY TO SOLICIT, BELOIT COLLEGE MAKES USE OF A CONSULTANT TO PROCESS, OR SELL NON-CASH ADVISE ITS DECISIONS REGARDING CAPITAL CAMPAIGNS, CONTRIBUTIONS INCLUDING DECISIONS WITH RESPECT TO THE solicitation of NON-CASH CONTRIBUTIONS THE COLLEGE, AS A MATTER OF ACCOUNTING POLICY, NON-CASH PROPERTY SCHEDULE M, LINE 33 CONTRIBUTIONS NOT REPORTED DOES NOT RECORD REVENUE FOR WORKS OF ART ADDED TO ITS COLLECTIONS, AS ALLOWED UNDER SFAS 116 **AS REVENUE** FURTHERMORE, ITEMS USED AS PROPS IN THE COLLEGE'S THEATER PROGRAM AND USED BOOKS DONATED TO THE COLLEGE'S LIBRARY ARE NOT REPORTED AS REVENUE FOR FINANCIAL STATEMENT PURPOSES

#### DLN: 93493104003020

### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

### **Supplemental Information to Form 990**

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008

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Name of the organization Beloit College Employer identification number

39-0808497

ldentifier	Return Reference	Explanation
MATERIAL DIFFERENCES IN VOTING RIGHTS OF GOVERNING BODY MEMBERS	FORM 990 PART VI, SECTION A, LINE 1A	A GROUP OF TRUSTEES CALLED 'LIFE TRUSTEES' MAY PARTICIPATE IN BOARD ACTIVITIES BUT HAVE NO VOTING PRIVILEGES

ldentifier	Return Reference	Explanation
PROCESS THE ORGANIZATION USES TO REVIEW FORM 990	FORM 990 PART VI, SECTION A, LINE 10	BELOIT COLLEGE'S FORM 990 WAS PREPARED BY AN INDEPENDENT CERTIFIED PUBLIC ACCOUNTING FIRM A DRAFT OF THE FORM 990 WAS PROVIDED ELECTRONICALLY TO THE BOARD OF TRUSTEES AUDIT COMMITTEE FOR REVIEW AT THE FEBRUARY AUDIT COMMITTEE MEETING THE FEBRUARY MEETING AGENDA INCLUDED DISCUSSION OF QUESTIONS OR CONCERNS REGARDING THE INFORMATION CONTAINED IN THE FORM 990 ONCE ALL ISSUES AND QUESTIONS REGARDING THE RETURN WERE RESOLVED, THE FORM 990 WAS FINALIZED TO INCORPORATE ANY NECESSARY CHANGES AN UPDATED VERSION WAS PROVIDED ELECTRONICALLY TO THE CONTROLLER TO DISTRIBUTE TO THE AUDIT COMMITTEE FOR ADDITIONAL MATTERS TO BE ADDRESSED AND RESOLVED THE FINALIZED VERSION OF FORM 990 WAS FILED WITH THE IRS ON OR BEFORE THE APRIL 15TH FILING DEADLINE

ldentifier	Return Reference	Explanation			
ORGANIZATION'S PRACTICES FOR MONITORING CONFLICTS OF INTEREST		TRUSTEES AND OFFICERS ARE REQUIRED TO COMPLETE CONFLICT OF INTEREST DOCUMENTS ANNUALLY			

lder	ntifier	Return Reference	Explanation
PROCESS DETERMIN COMPENS	ING	FORM 990 PART VI, SECTION B, LINE 15A-B	The College participates annually in an officer compensation survey conducted by the Wisconsin Association of Independent Colleges and Universities (WAICU), as well as an annual administrative salary survey conducted by the Associated Colleges of the Midwest (ACM) in 2009, independent comparability data from the WAICU and ACM salary surveys were utilized as part of the process undertaken to determine the total compensation of the College president and its academic Dean

ldentifier	Return Reference	Explanation		
	FORM 990 PART VI, SECTION C, QUESTION 19	NO DOCUMENTS AVAILABLE TO THE PUBLIC		

ldentifier	Return Reference	Explanation
HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE	FORM 990, PART VII, SECTION A, COLUMN (F)	IRS INSTRUCTIONS TO FORM 990 REQUIRE THAT THE FAIR MARKET VALUE OF HOUSING PROVIDED TO EMPLOYEES BY THEIR EMPLOYER BE REPORTED ON FORM 990, PART VII, SECTION A, COLUMN (F) (AND SCHEDULE J, PART II, WHEN REQUIRED) (WHETHER OR NOT THE VALUE IS DEEMED TAXABLE) AS A CONDITION OF EMPOYMENT, THE PRESIDENT OF BELOIT COLLEGE IS REQUIRED TO RESIDE IN THE PRESIDENT'S HOUSE THE PRESIDENT'S HOUSE SERVES BOTH AS A PERSONAL RESIDENCE AS WELL AS A VENUE FOR THE CARRYING ON OF THE COLLEGE'S BUSINESS REGULARLY THE COLLEGE HAS DETERMINED THAT THE VALUE OF THE USE OF THIS PERSONAL-RESIDENCE IS NOT CONSIDERED TAXABLE INCOME TO THE PRESIDENT AS PROVIDED FOR IN INTERNAL REVENUE CODE SECTION 119 DURING TAX YEAR 2008, THE COLLEGE'S PRESIDENCY TRANSITIONED FROM PRESIDENT BURRIS TO INTERIM PRESIDENT NIEMIEC THE VALUE OF THE USE OF THE PRESIDENT'S HOUSE RESIDENCE BY PRESIDENT BURRIS FOR FIVE MONTHS IS ESTIMATED TO BE \$6,250 THE VALUE OF THE USE OF THE PRESIDENT'S HOUSE RESIDENCE BY PRESIDENT'S HOUSE RESIDENCE BY PRESIDENT NIEMIEC FOR SEVEN MONTHS IS ESTIMATED TO BE \$8,750

ldentifier	Return Reference	Explanation
PROCESS FOR DETERMINING COMPENSATION	FORM 990, PART XI, LINE 2C	THE ORGANIZATION'S BOARD OF TRUSTEES AUDIT COMMITTEE HAS RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT OF THE COLLEGE'S FINANCIAL STATEMENTS THE COMMITTEE'S PROCESSES FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT DID NOT CHANGE DURING THE TAX YEAR

Software ID: **Software Version:** 

**EIN:** 39-0808497

Name: Beloit College

#### Form 990. Part VII - Section Aaa

Form 990, Part VII - Section Aaa										
		<b>(C)</b> Position (check all that apply)							(-)	(F)
<b>(A)</b> Name and Title	(B) A verage hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
Mr Gene Banuccı , TRUSTEE	1 0	Х						0	0	0
Mr Oscar E Cardona , TRUSTEE	1 0	Х						0	0	0
Mr Donald Carson , TRUSTEE	1 0	Х						0	0	0
Mr Richard Clayton , TRUSTEE	1 0	Х						0	0	0
Mr Steven Cohen , TRUSTEE	1 0	Х						0	0	0
Dr Arthur Elman , TRUSTEE	1 0	Х						0	0	0
Mr John Hailer , TRUSTEE	1 0	Х						0	0	0
Mr Phee Boon Kang , TRUSTEE	1 0	Х						0	0	0
Mr Mıchael Koss , TRUSTEE	1 0	Х						0	0	0
Mr Stephen H Mahle , TRUSTEE	1 0	Х						0	0	0
Mr Harold F Mayer , TRUSTEE	1 0	Х						0	0	0
Ms Judith Miller , TRUSTEE	1 0	Х						0	0	0
Mr Thomas O Neill , TRUSTEE	1 0	Х						0	0	0
Mr James Packard , TRUSTEE	1 0	Х						0	0	0
Mr Shams Rashıd , TRUSTEE	1 0	Х						0	0	0
Ms Barbara Reynolds , TRUSTEE	1 0	Х						0	0	0
Ms Margaret Robinson , TRUSTEE	1 0	Х						0	0	0
Mr Jack Rozran , TRUSTEE	1 0	Х						0	0	0
Mr James Sanger , TRUSTEE	1 0	Х						0	0	0
Mr Robert Shaw , TRUSTEE	1 0	Х						0	0	0
Mr Thomas Walcott , TRUSTEE	1 0	Х						0	0	0
Mr J Don Wyatt , TRUSTEE	1 0	Х						0	0	0
Mr Eugene Zeltmann , TRUSTEE	1 0	Х						0	0	0
Mr Dick Niemiec , PRESIDENT	40 0	Х		Х				190,833	0	8,750
Ms Laura Neese Malık , TRUSTEE THRU APRIL 2009	1 0	Х						0	0	0
Mr Jonathan P Mason , TRUSTEE THRU FEBRUARY 2009	1 0	Х						0	0	0
Ms Nancy Benedict , VP ENROLLMENT	40 0			Х				138,877	0	14,899
Mr John Nicholas , V P A DMINISTRATION	40 0			х				169,057	0	29,775
Mr Frank McGovern , VP EXTERNAL AFFAIRS	40 0			х				172,584	0	15,367
Ms Lynn Franken , VP ACADEMIC AFFAIRS	40 0			Х				165,297	0	20,203

Form 990, Part VII - Section Aaa

Torin 550, Fait VII Section Add										
<b>(A)</b> Name and Title	(B) A verage hours per week	1	on a Institutional Trustee	chec pply	)	Highes employ	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Mr Bill Flanagan , VP STUDENT SERVICES	40 0			х				108,605	0	12,444
Ms Connie Truesdale , SECRETARY	40 0			Х				54,362	0	19,049
Mr John B Spencer , PRO FESSOR	40 0					Х		121,238	0	17,540
Mr Jerry Gustafson , PROFESSOR	40 0					Х		111,603	0	21,093
Mr John Jugck , PROFESSOR	40 0					Х		104,611	0	20,304
Ms Susan Cleverdon , EXEC DIR OF PLANNED GIVING	40 0					×		93,959	0	22,349
Ms Nancy McDowell , PROFESSOR	40 0					Х		93,255	0	20,315
MR JOHN BURRIS , FORMER PRESIDENT	40 0						Х	163,218	0	28,564

#### Form 990, Part III, Line 1 - Briefly describe the organization's mission:

THE PRIMARY AIM OF BELOIT COLLEGE IS TO PROVIDE A LEARNING AND LIVING ENVIRONMENT DEDICATED TO THE CULTIVATION OF LIBERALLY EDUCATED PERSONS. FOR MORE THAN 150 YEARS, THE COLLEGE'S GOALS HAVE REMAINED CONSTANT: TO PROVIDE STUDENTS WITH A BROAD GROUNDING IN FACT; THE EXPERIENCE OF MASTERING AN AREA OF KNOWLEDGE; THE ABILITY AND INCLINATION TO INTEGRATE, ASSIMILATE, AND EVALUATE; A CONTINUING CONCERN FOR VALUES; ENTHUSIASM FOR PERSONAL CREATIVITY; AN AESTHETIC SENSIBILITY; A GLOBAL PERSPECTIVE, AND MOST IMPORTANTLY, THE DESIRE TO CONTINUE LEARNING. RELATED TO THESE GOALS ARE SEVERAL MAJOR COMMITMENTS THAT HAVE LONG HELPED TO GUIDE THE OPERATION OF BELOIT COLLEGE: A DEDICATION TO THE PURSUIT OF EXCELLENCE; A DEDICATION TO FREE INQUIRY AND COMMITMENT AS EXEMPLIFIED BY THE COLLEGE'S OWN TRADITIONS; AN INTEGRITY OF PURPOSE AND PERFORMANCE STEADFAST AGAINST EXPEDIENCY OR EXPLOITATION; A SPIRIT OF TOLERANCE THAT WILL PERPETUATE FREEDOM, WHETHER OF WORK, WORSHIP, SPEECH, PRESS, OR ACADEMIC RESE