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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

<u> </u>	For th	e 2008 calendar year, or tax year beginning MAY 1, 2008 and ending	APR 30, 2009					
В	Check if applicat	Please C Name of organization.	D Employer identifi	cation number				
_	Addr	use ins						
느	Jchan	pe print or THE LINKS FOUNDATION, INC_						
Ļ	Name chang Initial		52-1	<u> 170830</u>				
Ļ	returr	Securic Number and street (or P.U. box if mail is not delivered to street address) Hoom/s						
Ļ	Term	Instruct 1200 MASSACHUSETTS AVENUE N.W.	202-	<u>842-0123</u>				
<u>_</u>	Amer	Gity or town, state or country, and ZIP + 4	G Gross receipts \$	<u>3,236,676.</u>				
L	Appli tion pend	WASHINGTON, DC 20005	H(a) Is this a group re					
	, ,	F Name and address of principal officer KRISTIE FOSTER	for affiliates?	Yes X No				
		1200 MASSACHUSETTS AVENUE, WASHINGTON, DC	2 H(b) Are all affiliates inc					
		empt status X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527	If "No," attach a	list (see instructions)				
		te: ► WWW.THELINKSINC.ORG	H(c) Group exemptio					
_			<u>ear of formation: 1980 N</u>	State of legal domicile: DC				
P	art I	Summary						
ě	1		TE EDUCATIONA	L, CIVIC,				
Activities & Governance		AND INTERCULTURAL ACTIVITIES.						
ern	2	Check this box if the organization discontinued its operations or disposed of n	nore than 25% of its asset					
Š	3	Number of voting members of the governing body (Part VI, line 1a)	3	10				
∞	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	270				
ies	5	Total number of employees (Part V, line 2a)	5	3				
Ξ	6	Total number of volunteers (estimate if necessary)	6	0				
Act	7a	Total gross unrelated business revenue from Part VIII, line 12, column (C)	<u>7a</u>	0.				
_	b	Net unrelated business taxable income from Form 990-T, line 34	7b	0.				
			Prior Year	Current Year				
e	8	Contributions and grants (Part VIII, line 1h)	882,320.	3,038,738.				
ē	9	Program service revenue (Part VIII, line 2g)	208,547.					
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	89,256.	38,705.				
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	144,236.	159,233.				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,324,359.	3,236,676.				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)						
	14	Benefits paid to or for members (Part IX, column (A), line 4)						
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	255,350.	334,894.				
Expenses	16a	Professional for charging fees (Part IX, column (A), line 11e)						
.X	b	Total fundraismo expenses (Part IX, column (D), line 25)						
ш	17	Other expenses (Part IX, column (AA), lines 11a-11d, 11f-24f)	1,197,489.	2,354,918.				
	18	retal expenses Adu 1209 03-17 (must equal Part IX, column (A), line 25)	1,452,839.	<u>2,689,812.</u>				
	19	Revenue less expenses Subtractine 18 from line 12	-128,480.	<u>546,864.</u>				
Net Assets or		OCDEN IIT	Beginning of Year	End of Year				
Sset	20	Total assets (Part X, fine 16)	5,844,105.	6,367,376.				
A S	21	Total liabilities (Part X, line 26)	4,125,614.	3,883,077.				
		Net assets or fund balances Subtract line 21 from line 20	1,718,491.	2,484,299.				
P	art II	Signature Block						
		Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and stateme and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowle	nts, and to the best of my knowled; edge	ge and belief, it is true, correct,				
		$\begin{pmatrix} 1 & -1 & 1 & -1 & 1 \\ 1 & -1 & 1 & 1 \end{pmatrix}$	12/13/1	תר				
Sig	n	July of Oling Jell	3/12/1	U				
Hei	Here Signature of officer Date 7							
		KRISTIE FOSTER, EXECUTIVE DIRECTOR						
_		Type or print name and title	Check if Prepare	ar's adoptifung number				
Paid	đ	Preparer's Date	self- (see ins	er's identifying number structions)				
_	- parer's	Signature	employed	17711 5-11				
	tea Only Yours if THOMPSON!, COBB, BAZILIO AND ASSOC.							
	•	self-employed), address, and 1101 15TH ST /, N.W., SUITE 400						
_		ZIP+4 WASHINGTON, DC 20005	Phone no.	<u> </u>				
Ma	y the I	RS discuss this return with the preparer shown above? (see instructions)		Yes No				
0000	104 40 4	8.08 LHA For Drivacy Act and Danerwork Deduction Act Notice see the senarate	inetructions	Form MMU (2008)				

_	n 990 (2008) THE LINKS FOUNDATION, INC	<u>52-1170830</u>	Page 2
<u>Pa</u>	art III Statement of Program Service Accomplishments (see instructions)		
1	Briefly describe the organization's mission		
	PROMOTING AND ENGAGING IN EDUCATIONAL, CIVIC AND INTER-	CUTURAL	
	ACTIVITIES IN ORDER TO ENRICH THE LIVES OF MEMBERS OF T	HE LARGER	
	COMMUNITY.		
			_
2	Did the organization undertake any significant program services during the year which were not listed on	_	
	the prior Form 990 or 990-EZ?	Yes	X No
	If "Yes", describe these new services on Schedule O		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services'	Yes	X No
	If "Yes", describe these changes on Schedule O		
4	Describe the exempt purpose achievements for each of the organization's three largest program services by ex	xpenses	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of	f grants and	
	allocations to others, the total expenses, and revenue, if any, for each program service reported		
4a	(Code) (Expenses \$ 718,905. including grants of \$ 368,057.) (F	Revenue \$ 746,4	466.)
	COMMUNITY SERVICES ACTIVITIES- SERVICES TO RAISE THE AW	VARENESS OF	
	ISSUES AFFECTING THE AFRICAN-AMERICAN COMMUNITY LOCALLY	AND ABROAD.	
	THESE ISSUES INCLUDE HEALTHY LIFESTYLES, ACADEMIC, ACHIE	EVEMENT, ECONO	OMIC
	INDEPENDENCE, INTERNATIONAL LITERACY, ASSISTING YOUTH R	EALIZING THE	IR
	FULL POTENTIAL AND ENCOURAGE APPRECIATION OF AN SUPPORT	FOR CULTURAL	·
	INVOLVEMENT AND ENRICHMENT.		
4b	(Code.) (Expenses \$ 370,538. including grants of \$) (F	Revenue \$ 90,0	000.)
	NATIONAL ASSEMBLY - BIENNAUL MEMBERSHIP CONFERENCE TO S	UPPORT	
	EDUCATIONAL, CIVIC AND INTERCULTURAL ACTIVITIES OF OUR	MEMBERS.	
4c	(Code.) (Expenses \$ including grants of \$) (F	Revenue \$)
		-	
		· · · · · · · · · · · · · · · · · · ·	
4d	Other program services (Describe in Schedule O)		
	(Expenses \$ including grants of \$) (Revenue \$		
• -	Takal management a service a company of the contract of the co	1	

Form **990** (2008)

Form 990 (2008) THE LINKS FOUNDATION, INC Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	_1_	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2_	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9_		X
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VIII, IX, or X as applicable	11	X	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		X
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the US?	14a		<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the US? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity			
	located outside the United States? If "Yes," complete Schedule F, Part II	15_		_X_
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		<u> X</u>
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u> _
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>X</u>
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		_X_
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		<u>X</u>
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23		X_
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K	04-		х
	If "No", go to question 25	24a		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	-	
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	05-		X
L	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Λ
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a	OE.		X
00	prior year? If "Yes," complete Schedule L, Part I	25b		Λ.
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	200		X
07	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	-	- 41
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial	27		Х
-	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III		990 (

Form 990 (2008) THE LINKS FOUNDATION, INC
Part IV Checklist of Required Schedules (continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indifect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		Х
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		_X
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		_ X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			ļ
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		_X_
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		_X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X

Form **990** (2008)

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

Statements Regarding Other IRS Filings and Tax Compliance Yes No 1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of 0 U.S. Information Returns. Enter -0- if not applicable 1a 0 1b b Entèr the number of Forms W-2G included in line 1a Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming X (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X Note, If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? X За b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited 5c Tax Shelter Transaction? X 6a 6a Did the organization solicit any contributions that were not tax deductible? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts 6b were not tax deductible? Organizations that may receive deductible contributions under section 170(c). 7 X a Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75? 7a 7b b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required Х to file Form 8282? 7c d If "Yes," indicate the number of Forms 8282 filed during the year Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal 7е benefit contract? 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7g 7h h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have 8 excess business holdings at any time during the year? Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. 9 a Did the organization make any taxable distributions under section 4966? 9a 9b b Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations, Enter: N/A 10 a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter N/A 11a a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against 11b amounts due or received from them) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a

Form 990 (2008) THE LINKS FOUNDATION, INC 52-1170830 Pa

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Sec	tion A. Governing Body and Management		·	
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,		1.00	110
	processes, or changes in Schedule O See instructions			
1a	Enter the number of voting members of the governing body	ol		
	Enter the number of voting members that are independent 1b 27			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	٦		
	officer, director, trustee, or key employee?	2		x
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6		X
	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		х
h	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	10		
	by the following			
а		8a		х
b	Each committee with authority to act on behalf of the governing body?	8b	·	X
	Does the organization have local chapters, branches, or affiliates?	9a		X
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,	3a	<u> </u>	
D	and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must	90		
10		10		х
44	describe in Schedule O the process, if any, the organization uses to review the Form 990	10		
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	11		х
Sec	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	1 11		
<u> </u>	AIOT D. 1 OHOICS		Yes	No
120	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	162	X
		120	<u> </u>	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
_		120		
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	100		
40	In Schedule O how this is done	12c		X
13	Does the organization have a written whistleblower policy?	13		X
14	Does the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by independent			ĺ
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	1		v
	The organization's CEO, Executive Director, or top management official?	15a		X
D	Other officers or key employees of the organization?	15b		<u>X</u>
40	Describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			v
	taxable entity during the year?	16a		<u>X</u>
þ	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
<u> </u>	exempt status with respect to such arrangements?	16b	<u></u>	
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	e for		
	public inspection indicate how you make these available. Check all that apply			
	Own website Another's website Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	ind fina	ıncıal	
	statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who person of the person who person of the pe	ation 🕨	-	
	THE LINKS FOUNDATION, INC - 202-842-8686			
	1200 MASSACHUSETTS AVENUE, N.W., WASHINGTON, DC 20005			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter ·0· in columns (D), (E), and (F) if no compensation was paid
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors; institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not co	(B)		(C)					(D)	(E)	(F)	
Name and Title	Average	,		Pos				Reportable	Reportable	Estimated	
	hours per week	Individual trustee or director	nstitutional frustee			Highest compensated adden		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related	
		Individua	institutio	Officer	Key employee	Highest i employe	Former			organizations	
GWENDOLYN B. LEE, PH.D PRESIDENT		x						0.	0.	0.	
MARGOT JAMES COPELAND VICE PRESIDENT		X						0.	0.	0.	
JOSEPHINE D. DAVIS, PH.D RECORDING SECRETARY		X						0.	0.	0	
LULA L. LANG-JETER TREASURER	4.00							0.	0.	0 .	
DAMITA SALTERS FINANCIAL SECRETARY		x						0.	0.	0.	
KRISTIE FOSTER EXECUTIVE DIRECTOR	40.00			x		ļ		60,000.	0.	0.	
										<u></u>	

hours per week week week week week week week we		T VII Section A. Officers, Directors, Tru (A) • Name and title	(B) Average			(0	C)			(D) Reportable	(E) Reportable			(F)	nd -
1b Total 1b Total 1compensation from the organization 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such andwidual 4 For any individual sted on line 1a, is the sum of repeated becompensation and other compensation from the organization are directed organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person Section B, Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization NONE (a) Name and business address Description of services Compensation		· Name and time	hours per		(check all that					compensation from the	compensati from relate organizatioi	on d ns	com	nount other pensa	of ation
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization Yes				Individual trustee or	Institutional trustee	Officer	Key emptoyee	Highest compensate employee	Former		(W-2/1099-MI	SC)	org an	janizat d relat	ion ed
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization Yes															_
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization Yes				i							,	-			
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization. Yes														_	
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization. Yes														-	
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization. Yes															
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization. Yes								-							
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization Yes															
Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization Yes		Total								60.000.		0.			0.
Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization NONE (A) Description of services Compensation		Total number of individuals (including those	e in 1a) who red	ceiv	ed n	ore	tha	n \$1	00,0			•	•	Vaa	No
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person 5 Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization NONE (A) (B) (C) Name and business address Description of services Compensation	3				, ke	y em	ploy	yee,	or h	nighest compensated er	nployee on		3	103	X
the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization NONE (A) (B) (C) Name and business address Description of services Compensation		and related organizations greater than \$150	0,000? <i>If "Yes,</i>	" co	mple	ete S	Sche	dule	J f	for such individual	•		4		Х
the organization NONE (A) (B) (C) Compensation Compensation		the organization? If "Yes," complete Sched				rom	any	unr	eiat	ed organization for servi	ces rendered to		5		х
Name and business address Description of services Compensation	1	the organization NONE	mpensated inc	depe	ende	nt c	ontr	acto	rs t		\$100,000 of cor	npens			
2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation											ervices	C			n
2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation											-				
2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation											-				
Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation				_											
_from the organization ▶ 0	2			e in 1	l) wt	no re	ceiv	ed r	more	e than \$100,000 in com	pensation	. ,			

Form 990 (2008) THE LINKS FOUNDATION, <u>52-1170830</u> Page 9 Part VIII Statement of Revenue (D) Revenue (A) (B) (C) Related or Unrelated Total revenue excluded from exempt function business tax under sections 512, 513, or 514 revenue revenue 1 a Federated campaigns 1a 449,490. 1b **b** Membership dues c Fundraising events 1c d Related organizations e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 2,589,248, g Noncash contributions included in lines 1a-1f \$_ 3038738 Total. Add lines 1a-1f Business Code Program Service f All other program service revenue g Total, Add lines 2a-2f Investment income (including dividends, interest, and <u>34,7</u>93. 34,793. other similar amounts) Income from investment of tax-exempt bond proceeds 4 5 Royalties (i) Real (II) Personal 6 a Gross Rents b Less rental expenses c Rental income or (loss) 31,500. 31,500 d Net rental income or (loss) (i) Securities (II) Other 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) 3,912. 3,912 d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses þ c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 127,733. 127,733. 11 a OTHER INCOME d All other revenue 127,733. e Total. Add lines 11a-11d 34,793. 163,145. 3236676. Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e

Form 990 (2008)

832009 02-02-09

Form 990 (2008) THE LINKS FOU Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comp		-	ete columns (B), (C), and	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	60,000.		60,000.	····
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	_			
7	Other salaries and wages	202,788.		202,788.	
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)				
9	Other employee benefits	72,106.		72,106.	
10	Payroll taxes				
11	Fees for services (non-employees)				
а	Management				
b	Legal	12,963.		12,963.	
С	Accounting	21,000.		21,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	31,400.		31,400.	
12	Advertising and promotion				
13	Office expenses	19,469.	1,176.	18,293.	
14	Information technology				
15	Royalties				· · · · · · · · · · · · · · · · · · ·
16	Occupancy	179,217.	52,190.	127,027.	
17	Travel	343,117.	262,810.	80,307.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	2,700.		2,700.	
20	Interest	143,539.	143,406.	133.	
21	Payments to affiliates			115 000	
22	Depreciation, depletion, and amortization	115,220.		115,220.	
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а	MISCELLANEOUS EXPENSES	326,008.		326,008.	
b	CONTRIBUTIONS	254,001.	226,001.	28,000.	
C	GRANTS AND AWARDS	193,875.	170,000.	23,875.	
d	PROGRAM EXPENSE	182,850.	168,550.	14,300.	
e	REALIZED LOSS ON INVEST	136,951.	<u> </u>	136,951.	
f	All other expenses	392,608.	65,309.	327,299.	· · · · · · · · · · · · · · · · · · ·
25	Total functional expenses. Add lines 1 through 24f	2,689,812.	1,089,442.	1,600,370.	0.
26	Joint Costs. Check here Jif following				
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				
					5 000 (0000)

Form **990** (2008)

			(A) Beginning of year	(B) End of year			
		Cash · non-interest-bearing	1,640,939. 1	2,729,2			
	1	<u>-</u>	1,040,555.	2,12,2	3 O T 4		
	2.	Savings and temporary cash investments			- - -		
	3	Pledges and grants receivable, net	2 24 2	42,8	<u>550</u> .		
	4	Accounts receivable, net	2,816. 4	42,0	203		
	5	Receivables from current and former officers, directors, trustees, key					
		employees, or other related parties. Complete Part II of Schedule L	5				
	6	Receivables from other disqualified persons (as defined under section					
		4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete					
		Part II of Schedule L			_		
ţ	7	Notes and loans receivable, net	7		_		
Assets	8	Inventories for sale or use	8				
⋖	9	Prepaid expenses and deferred charges	227,299. 9	9,0	062.		
	10a	Land, buildings, and equipment cost basis 10a 4,010,231.					
	b	Less. accumulated depreciation Complete					
		Part VI of Schedule D 10b 1,414,066.	2,696,472. 10c	2,596,1			
	11	Investments - publicly traded securities	237,889. 11	989,4	<u> 115</u>		
	12	Investments - other securities. See Part IV, line 11	1,038,040. 12				
	13	Investments - program-related See Part IV, line 11	13				
	14	Intangible assets	14				
	15	Other assets. See Part IV, line 11	15				
	16	Total assets. Add lines 1 through 15 (must equal line 34)	5,844,105. 16	6,367,3	376		
	17	Accounts payable and accrued expenses	224,029. 17	393,2			
	18	Grants payable	18				
	19	Deferred revenue	1,135,663. 19	771,7	$\overline{713}$		
	20	Tax-exempt bond liabilities	20				
		Escrow account liability Complete Part IV of Schedule D	21				
ţį	21	Payables to current and former officers, directors, trustees, key employees,					
Liabilities	22	highest compensated employees, and disqualified persons Complete Part II					
Lia		of Schedule L	22				
			1,970,109. 23	1,921,6	539		
	23	Secured mortgages and notes payable to unrelated third parties		1,741,0	<u>, , , , , , , , , , , , , , , , , , , </u>		
	24	Unsecured notes and loans payable	795,813. 25	796,4	117		
	25	Other liabilities Complete Part X of Schedule D		3,883,0			
	26	Total liabilities. Add lines 17 through 25	4,125,614. 26	3,663,6	<i>J 1 1</i> .		
		Organizations that follow SFAS 117, check here X and complete	Tippy and the state of the stat				
Ses		lines 27 through 29, and lines 33 and 34.	702 072	74 7	704		
au	27	Unrestricted net assets	723,073. 27	-74,7			
Bal	28	Temporarily restricted net assets	546,284. 28	2,109,8			
ā	29	Permanently restricted net assets	449,134. 29	449,1	134		
Net Assets or Fund Balanc		Organizations that do not follow SFAS 117, check here and					
ò		complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds					
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund	31	·			
ë	32	Retained earnings, endowment, accumulated income, or other funds	32				
Z	33	Total net assets or fund balances	1,718,491. 33	2,484,2 6,367,3			
	34 Total liabilities and net assets/fund balances 5,844,105. 34						
Pa	rt XI	Financial Statements and Reporting			 		
				Yes	No		
1	Acco	unting method used to prepare the Form 990 🔲 Cash 🛛 🗶 Accrual 📗	Other				
2a	Were	the organization's financial statements compiled or reviewed by an independent	accountant?	2a	X		
b		the organization's financial statements audited by an independent accountant?		2b	X		
		sibility for oversight of the audit,					
-		w, or compilation of its financial statements and selection of an independent according		2c			
3a							
Ju		result of a federal award, was the organization required to undergo an audit or aud ind OMB Circular A-133?		3a	Х		
h		es," did the organization undergo the required audit or audits?		3b	1 -		
<u> </u>		o, die trie organization andorgo trie required addit di addits.					

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

Inspection

Name of the organization

Employer identification number

Part I	Reason		ity Status (All organiz			to this per	t) (eee inc	tructions)	52	2-11/0	030	
							t) (see ins	tructions)				—
\sim			because it is (Please ch									
1 님			s, or association of chur			ection 170	(b)(1)(A)(i)).				
2			'0(b)(1)(A)(ii). (Attach So	•		4500 1/41	(A)() (A)	4 t- O - t				
3	· ·	•	tal service organization						-	h	!! -	
4 📖		-	operated in conjunction	with a nos	pital desci	ribea in se	ection 170	(b)(1)(A)(III). Enter ti	ne nospita	rs name,	
	city, and stat		h			-						—
5 📖	_		benefit of a college or u	niversity o	wnea or op	perated by	a governi	mentai unit	aescribe	ea in		
		0(b)(1)(A)(iv). (Comple	•									
6		=	ent or governmental uni									
7 📖	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in											
_ [section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)											
8 🖳	-						L					
9 X	•	•	eives (1) more than 33					•		-		
		•	nctions · subject to certa	•		•			• •	_		ent
			axable income (less sec	แอกอาเล	x) irom bu	isinesses a	acquired b	y the orga	nization a	iller Julie 3	00, 1975	
40		509(a)(2), (Complete	perated exclusively to te	at for publ	io oofotii S	Soo aaatia	n 500/a)//	4) (coo inci	tructions)			
10			perated exclusively to te perated exclusively for t								of one or	
'''	•		•		•			-				
	more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h											
	a Type I b Type II c Type III · Functionally integrated d Type III · Other											
e 🗀			at the organization is not			•	•	r more disc				
е			han one or more publicl									
f			tten determination from						(4)(1) 01 0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, (u)(L)	
•	_	rganization, check th			at it is a Ty	pe i, Type	ii, oi Type	J 1111				
•		•	organization accepted a	ny aift or c	ontribution	from any	of the follo	owing pers	ons?		,	
g			lirectly controls, either a								Yes N	No
			upported organization?	ione or tog	Cuici willi	persons	200011000	in (ii) and (i	., 50.011,	11g(i)	100 1	
	-	• •	n described in (i) above?)						11g(ii)		
			person described in (i)		e?					11g(iii)		
h			about the organizations			pports						
••		-		J								
(i) Name	of cupported	(II) EIN	(iii) Type of	(iv) Is the o	organization	(v) Did vo	u notify the	(vi) Is	the	(vii) Ar	nount of	
	e of supported janization	(ii) EIN	organization		sted in your	organizat	ion in col.	(vi) Is organizatio (i) organiza	in in col.		port	
9.5	,		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	Ü.S.	2	•	•	
			(see instructions))	Yes	No	Yes	No	Yes	No			
				1								
				<u> </u>								
								1				
							ļ		ļļ.			
			}									
<u>Total</u>		<u></u>				<u> </u>	<u>l</u>	<u> </u>				
LHA For	Privacy Act ar	nd Paperwork Redu	ction Act Notice, see t	he Instruc	tions for I	Form 990.		Schedule	e A (Form	n 990 or 99	90-EZ) 20	800

	edule A (Form 990 or 990-EZ) 2008 art II Support Schedule for	Organization	s Described in	Sections 170)(b)(1)(A)(iv) ar	nd 170(b)(1)(A)(Page 2 vi)
_	(Complete only if you checke	_					- -
Se	ction A. Public Support						
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts; grants, contributions, and				1		
	membership fees received. (Do not						
_	include any "unusual grants ")		 -			<u> </u>	
2	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
2	The value of services or facilities			 	 		
3	furnished by a governmental unit to						
	the organization without charge						
4	Total, Add lines 1 · 3	. =		-			
5	The portion of total contributions						_
	by each person (other than a						
	governmental unit or publicly		1				
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public Support. Subtract line 5 from line 4						
Se	ction B. Total Support		· · · · · · · · · · · · · · · · · · ·	·			· · · · · · · · · · · · · · · · · · ·
Cal	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on				1		
	securities loans, rents, royalties						
	and income from similar sources	<u> </u>				<u>. </u>	
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	<u></u>					
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)					<u> </u>	
	Total support. Add lines 7 through 10					 	
	Gross receipts from related activities,	•	•			12	
13	First five years. If the Form 990 is for		's first, second, thi	rd, fourth, or fifth t	tax year as a secti	on 501(c)(3)	. □
50	organization, check this box and stor ction C. Computation of Publ		ercentage				
				actume (fl)		144	%
	Public support percentage for 2008 (I Public support percentage from 2007	= =	•	column (i))		15	%
15		•	•	on line 13 and line	14 is 33 1/3% or		
108	33 1/3% support test - 2008. If the o stop here. The organization qualifies				14 13 33 1/370 UI	more, check this be	
	33 1/3% support test - 2007. If the o		-		d line 15 is 33 1/3	% or more, check th	nis box
L	and stop here. The organization qual				G10 10 10 00 1/0	, 5 51 111010, 01100K ti	▶ □
17-	10% -facts-and-circumstances tes				e 13, 16a, or 16b	and line 14 is 10%	or more.
116	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						▶□
	10% -facts-and-circumstances tes	•	•		=	17a and line 15 is	10% or

more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Part III | Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.) Section A. Public Support Calendar year-(or fiscal year beginning in) (a) 2004 (b) 2005 (c) 2006 (d) 2007 (e) 2008 (f) Total 1 Gifts, grants, contributions, and membership fees received (Do not 793,397. include any "unusual grants.") 885,640. 1,090,867 1,228,652 3,038,738 7.037.294. 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose 3 Gross receipts from activities that are not an unrelated trade or business under section 513 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 885,640. 793,397 6 Total, Add lines 1 - 5 1.090.867 3,038,738 7,037,294, 1,228,652 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9. 10c, 11, and 12 for the year or \$5,000 c Add lines 7a and 7b 8 Public support (Subtract line 7c from line 6) 7,037,294 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2004 **(b)** 2005 (c) 2006 (d) 2007 (e) 2008 (f) Total 885,640. 793,397 7,037,294. 9 Amounts from line 6 1,090,867 3,038,738 1,228,652 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties 34,793 365,985. 74,583. 129,630 76,069 50,910 and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 74,583. 129,630 76,069 50.910 34,793 365,985. c Add lines 10a and 10b Net income from unrelated business activities not included in line 10b. whether or not the business is 45,500 31,500 87,500. regularly carried on 10,500 12 Other income Do not include gain or loss from the sale of capital 31,656 68,382 98,736 127.733 339,714. 13,207. assets (Explain in Part IV) 7 830 493 Total support (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 89.87 % 15 Public support percentage for 2008 (line 8, column (f) divided by line 13, column (f) 15 88.10 16 % 16 Public support percentage from 2007 Schedule A, Part IV-A, line 27g Section D. Computation of Investment Income Percentage 4.67 % investment income percentage for 2008 (line 10c, column (f) divided by line 13, column (f)) 17 % 18 investment income percentage from 2007 Schedule A, Part IV-A, line 27h 19a 33 1/3% support tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not ightharpoons Xmore than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2008
Open to Public Inspection

Name of the organization

THE LINKS FOUNDATION, INC

Employer identification number 52-1170830

Pa			ds or Accounts. Complete if the					
	organization answered "Yes" to Form 990, Part IV, lin	(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
_	Aggregate value at end of year		····					
4	Did the organization inform all donors and donor advisors in	writing that the pagets hold in dance ad	used funds					
5		<u> </u>	Yes No					
•	are the organization's property, subject to the organization's							
6	Did the organization inform all grantees, donors, and donor a	• •	· — —					
Pa	for charitable purposes and not for the benefit of the donor of the Conservation Easements. Complete if the on							
1	Purpose(s) of conservation easements held by the organizat	·						
	Preservation of land for public use (e.g., recreation or		nistorically important land area					
	Protection of natural habitat	, 	ified historic structure					
	Preservation of open space							
2	Complete lines 2a-2d if the organization held a qualified cons	servation contribution in the form of a co	onservation easement on the last day					
_	of the tax year		,					
			Held at the End of the Year					
а	Total number of conservation easements		2a					
b	Total acreage restricted by conservation easements		2b					
c	Number of conservation easements on a certified historic sti	ructure included in (a)	2c					
d	Number of conservation easements included in (c) acquired		2d					
3								
•	year >	,	3					
4	Number of states where property subject to conservation ea	asement is located >						
5	Does the organization have a written policy regarding the pe		- and					
•	enforcement of the conservation easements it holds?	,,	Yes No					
6	Staff or volunteer hours devoted to monitoring, inspecting, a	and enforcing easements during the year	•					
7	Amount of expenses incurred in monitoring, inspecting, and	-						
8	Does each conservation easement reported on line 2(d) above							
	and section 170(h)(4)(B)(ii)?	, ,	Yes No					
9	In Part XIV, describe how the organization reports conservat	tion easements in its revenue and expen	se statement, and balance sheet, and					
-	include, if applicable, the text of the footnote to the organiza							
	conservation easements							
Pa	t III Organizations Maintaining Collections o	of Art, Historical Treasures, or	Other Similar Assets.					
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8						
1a	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement and	balance sheet works of art, historical					
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of p	public service, provide, in Part XIV, the text of					
	the footnote to its financial statements that describes these	items.						
b	If the organization elected, as permitted under SFAS 116, to	report in its revenue statement and bala	ance sheet works of art, historical treasures,					
	or other similar assets held for public exhibition, education, of	or research in furtherance of public servi	ce, provide the following amounts relating to					
	these items:							
	(i) Revenues included in Form 990, Part VIII, line 1		> \$					
	(ii) Assets included in Form 990, Part X		► \$ ► \$					
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financ						
	the following amounts required to be reported under SFAS 1							
а	Revenues included in Form 990, Part VIII, line 1	-	> \$					
b	Assets included in Form 990, Part X		► \$ ► \$					

		KS FOUNDAT		INC			5	<u> 2-11</u>	7083	<u>0</u> F	<u> 2 age</u>
Pa	rt III Organizations Maintaining C										
3	Using the organization's accession and other	records, check any	of the	following tha	at are a sıgnı	ficant use	e of its colle	ection ite	ms (chec	k all	
	that apply)										
а	Public exhibition	d		Loan or exc	hange progr	rams					
b	Scholarly research	е		Other							
C	Preservation for future generations									-	
4	Provide a description of the organization's co	llections and explain	n how tl	hey further t	he organizat	ion's exe	mpt purpos	se in Par	t XIV		
5	During the year, did the organization solicit or										
	to be sold to raise funds rather than to be ma	intained as part of t	he orga	inization's c	ollection?				Yes_		□ No
Pai	rt IV Trust, Escrow and Custodial					ered "Ye	s" to Form	990. Pai		9. or	
	reported an amount on Form 990, Part	t X, line 21		Ū					,		
1a	Is the organization an agent, trustee, custodia	an or other intermed	liary for	contribution	ns or other a	ssets not	included	·			
	on Form 990, Part X?		,						Yes	Г	□No
ь	If "Yes," explain the arrangement in Part XIV a	and complete the fo	llowing	table						_	
_	and the second s								Amount	,	
c	Beginning balance						1c		741104111		
	Additions during the year						1d			_	
	Distributions during the year						1e				
•	Ending balance										
20	Did the organization include an amount on Fo	rm 000 Dart V line	012				1f		7	_	7
	If "Yes," explain the arrangement in Part XIV	nni 990, Part A, iine	211					<u> </u>	」Yes		_ No
Par		organization analys	rod "Va	o" to Form (000 Dart IV	lina 10					
· ai	Endownient i dilds. Complete ii				T		4 B Th				
	P	(a) Current year	(b) F	Prior year	(c) Two yea	ITS Dack	(d) Three ye	ars dack	(e) Four	years	3 Dack
1a	Beginning of year balance				-						
b	Contributions						· · · · · · · · · · · · · · · · · · ·				
C	Investment earnings or losses	_									
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the year	end balance held a	s								
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
C	Term endowment >%	6									
За	Are there endowment funds not in the posses	ssion of the organiza	ation tha	at are held a	ind administe	ered for t	he organiza	ition	_		
	by.									Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)		<u></u>
b	If "Yes" to 3a(ii), are the related organizations	listed as required o	n Sched	dule R?					_3b		
4	Describe in Part XIV the intended uses of the	organization's endo	wment	funds							
Par					, Part X, line	10.					
	Description of investment	(a) Cost or of			or other		epreciation		(d) Book	valu	ie .
		basis (investm			(other)	, , ,		ľ			
1a	Land	529,	584.		,				529	9,5	84.
	Buildings	3,050,			•	1.0	045,52	7.	2,004		
	Leasehold improvements						<u> , </u>				
	Equipment	109,	054.			_	74,91	5.	34	1.1	39.
	Other	321,					293,62				15.
	. Add lines 1a-1e (Column (d) should equal For			line 10(c))					2,596		

Schedule D (Form 990) 2008

· . . .

CHAPTERS LIABILITY 597,173.

LEASE LIABILITY 42,909.

DUE TO THE LINKS INC. 51,703.

DUE TO OTHERS 104,662.

Total. (Column (b) should equal Form 990, Part X, col (B) line 25.) 796,447.

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 10 546,864		t VI Pagencilistics of Change in Not Access from Form 200 to	Cim or	anial Cha	40		<u> 52-</u>	<u> </u>	SO Pag	je -
2			Finai	nciai Sta	Ι.Τ	ITS_			26 67	_
Sexess or (deficit) for the year Subtract line 2 from line 1		• • • • • • • • • • • • • • • • • • • •			 1					
4 Netrurnealized gains (losses) on investments 5 Donated services and use of facilities 6 Investment expenses 6 Investment expenses 7 Prior period adjustments 8 Other (Describe in Part XIV) 9 Total adjustments (net) Add lines 4-8 10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 11 Total revenue, gains, and other support per audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments b Donated services and use of facilities c Recovenes of prior year grants d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 a investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total revenue Add lines 3 and 4c, (This should equal Form 990, Part I, line 12) 5 1, 2689, 81.2 Amounts included on Form 990, Part IX, line 25 a Donated services and use of facilities c Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) c Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Total revenue Add lines 3 and 4c, (This should equal Form 990, Part I, line 12) 5 1, 2, 689, 81.2 Amounts included on Ine 1 but not on Form 990, Part IX, line 25 d Other (Describe in Part XIV) c Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses ent included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses per audited financial statements 2 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses ent included on Form 990, Part IX, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total revenue Add lines 3 and 4c, (This should equal Form 990, Part II, line 18) 5 2, 689, 81.2										
5 Donated services and use of facilities 6 6 7 7 7 7 7 7 7 7		• • •			 				140,80	4
6 Investment expenses 6 6 7 7 8 8 7 7 8 8 Cther (Describe in Part XIV) 8 9 10 546,86.1 9 10 10 10 10 10 10 10		• • •								
7 Prior period adjustments 8 Other (Describe in Part XIV) 8 8 5 10 10	-									
8		·								
9 Total adjustments (net) Add lines 4-8 10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 11 Total revenue, gains, and other support per audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments b Donated services and use of facilities c Recoveries of prior year grants d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part IV, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and use of facilities b Prior year adjustments c Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 Z , 689 , 812										
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 Part XII Reconcilitation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 3,455,62(2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments b Donated services and use of facilities c Recoveries of prior year grants d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total expenses and losses per audited financial statements 1 Total expenses and losses per audited financial Statements With Expenses per Return 1 Total expenses and use of facilities b Prior year adjustments 2 Donated services and use of facilities b Prior year adjustments 2 Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total expenses Add lines 3 and 4c, (This should equal Form 990, Part I, line 18) 5 2,689,812	_	•								_
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a Net unrealized gains on investments b Donated services and use of facilities c Recovenes of prior year grants d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 7 Total expenses and losses per audited financial statements 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities b Prior year adjustments c Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1 b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 2,689,812									23,02	<u> </u>
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Total revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) Fart XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities b Prior year adjustments c Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 3, 236, 676 2 3, 236, 676 2 4 2, 689, 812		,	_ 40	J			40			0.
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities b Prior year adjustments c Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 2,689,812	-	· · · · · · · · · · · · · · · · · · ·					$\overline{}$	3.2	36.67	
1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities b Prior year adjustments c Losses reported on Form 990, Part IX, line 25 d Other (Describe in Part XIV) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) c Add lines 4a and 4b 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 2,689,812			ents V	With Exp	enses	per			,	
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5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 2,689,812	b	Other (Describe in Part XIV)	4b]			
	C	Add lines 4a and 4b					4c			0.
Part XIV Supplemental Information	5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)					5	2,6	89,81	2.
	Pa									
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Par	Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III	l. lines	1a and 4. F	Part IV, III	nes 1	b and 2	2b, Part V	/, line 4, Pa	ırt
X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b	X, Pa	rt XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b								
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SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a

Schedule G (Form 990 or 990-EZ) 2008

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Inspection

Name of the organization				<u></u> :		Employer ide	ntification number
THE LIN	KS FOUNDATION, INC]				52-1170	830
Part I Fundraising Activities	 Complete if the organization answ 	ered "\	es" to	Form 990, Part IV,	line 1	7	
Indicate whether the organization rai A Mail solicitations B Email solicitations Phone solicitations In-person solicitations A Did the organization have a written.	e Solicita f Solicita g Special	tion of tion of fundra	non-g gover	overnment grants nment grants events		or	
key employees listed in Form 990, F b If "Yes," list the ten highest paid ind compensated at least \$5,000 by the	Part VII) or entity in connection with prividuals or entities (fundraisers) pure	orofess suant to	onal f	undraising services? ements under which	the f	Yes Yes	
(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) fundi have c or con contrib	Did aiser ustody trol of utions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col (i)	(vi) Amount paid to (or retained by) organization
MUE ODUITOE CALA		Yes	No	262 686		0	262 696
THE CRUISE GALA THE INAUGURAL		1	X	262,686.		0.	262,686.
RECEPTION			X	85,520.		0.	85,520.
Total 3 List all states in which the organization	on is registered or licensed to solicit		or has			from registrati	348,206. on or licensing

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pa	er C	ii Fundraising Events. Complete if the on Form 990-EZ, line 6a. List events with			t IV, line 18, or reported	more t	han \$1	15,000	0
			(a) Event #1	(b) Event #2	(c) Other Events) Total I col (a col	a) thro	
en			(event type)	(event type)	(total number)]			
Revenue	1	Gross receipts							
	2	Less Charitable contributions							
	3	Gross revenue (line 1 minus line 2)							
	4	Cash prizes							
ses	5	Non-cash prizes				<u> </u>			
Direct Expenses	6	Rent/facility costs							
Direct	7	Other direct expenses				<u>_</u>			
	8	Direct expense summary. Add lines 4 through	า 7 ın column (d)		•)
Pa	9 Irt l	Net income summary Combine lines 3 and 8		m 990, Part IV, line 19, or i	reported more than	<u> </u>			
		\$15,000 on Form 990 EZ, line 6a			•				
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) To	otal ga) throu		
æ	1	Gross revenue							
ses	2	Cash prizes				<u> </u>			
Direct Expenses	3	Non-cash prizes				+			
Direct	4	Rent/facility costs							
	5	Other direct expenses							
	6	Volunteer labor	Yes % No	5 Yes % No	Yes % No				
	7	Direct expense summary Add lines 2 through	15 in column (d)		•	()
	8	Net gaming income summary Combine lines	1 and 7 in column (d)	***	>	<u> </u>		V	N-
		ter the state(s) in which the organization opera				ſ		Yes	No
		he organization licensed to operate gaming ac No," Explain:	tivities in each of these	states?			9a		
	-								
		re any of the organization's gaming licenses re Yes," Explain	voked, suspended or t	erminated during the tax y	/ear'?		10a		
11	Doe	es the organization operate gaming activities w	vith nonmembers?				11		
	is t	he organization a grantor, beneficiary or truste minister charitable gaming?		er of a partnership or other	entity formed to		12		

Schedule G (Form 990 or 990 EZ) 2008 THE LINKS FOUNDATION, INC

52-1170830 Page 2

Schedule G (Form 990 or 990-EZ) 2008 THE LINKS FOUNDATION, INC 52-117	<u>083</u>	U Pa	age 3
		Yes	No
13 Indicate the percentage of gaming activity operated in			
a The organization's facility 13a%			
b An outside facility %			
14 Provide the name and address of the person who prepares the organization's gaming/special events books and records:			
Name			
Address		:	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a		
b If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and the amount			
of gaming revenue retained by the third party ▶\$ c If "Yes," enter name and address			
C II 165, Giller hame and address			
Name			
Address ▶			
16 Gaming manager information.			
Name ▶			
Gaming manager compensation > \$			
Description of services provided			
Director/officer Employee Independent contractor			
17 Mandatory distributions			
a is the organization required under state law to make charitable distributions from the gaming proceeds to			
retain the state gaming license?	17a		
b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the			
organization's own exempt activities during the tax year > \$			

Schedule G (Form 990 or 990-EZ) 2008

SCHEDULE R

Related Organizations and Unrelated Partnerships

Schedule R (Form 990) 2008 Employer identificatión number Open to Public Inspection OMB No 1545-0047 Direct controlling 8 8 8 Direct controlling 52-1170830 entity entity Public charity status (if section End-of-year assets ► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. 501(c)(3)) Œ Exempt Code Total income section 9 Legal domicile (state or Legal domicile (state or foreign country) foreign country) ▶ See separate instructions. LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Primary activity Primary activity INC <u>@</u> THE LINKS FOUNDATION, Identification of Related Tax-Exempt Organizations Identification of Disregarded Entities Name, address, and EIN Name, address, and EIN of related organization of disregarded entity Name of the organization Department of the Treasury Internal Revenue Service (Form 990) Part Part

Part III Identification of Related Organizations Taxable as a Partnership

(A) Name, address, and EIN	(B) Primary activity	(C)	(D)	(E) Predominan		(F) Share of total	(G) Share of	(H)		(J)
of related organization		(state or foreign country)		(related, investment, unrelated)		income	end-of-year assets	ate allocations?	amount in box 20 of Schedule K-1 (Form 1065)	managing , partner?
		-								
									_	
									-	·
										
										_
Part IV Identification of Related Organizations Taxable as a Corporation	anizations Taxable as a Corp	poration or	or Trust							
(A)			(B)	<u></u>	Q)	(E)		(F)	(9)	(H)
Name, address, and EIN of related organization	Z _	Prir	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	G corp, S corp, or trust)		Share of total income	Share of Poend-of-year o	Percentage ownership
									_	
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	2									
		<u> </u>								

Schedule R (Form 990) 2008

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Yes

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Schedule R (Form 990) 2008 THE LINKS FOUNDATION, INC

Part V Transactions With Related Organizations

	nizations listed in Parts II-IV?
if any entity is listed in Parts II, III, or IV	ar, did the organization engage in any of the following transactions with one or more related organiz
Note. Complete line 1 if	1 During the tax yea

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- **b** Gift, grant, or capital contribution to other organization(s)
- c Gift, grant, or capital contribution from other organization(s)
 - d Loans or loan guarantees to or for other organization(s)
- e Loans or loan guarantees by other organization(s)
- f Sale of assets to other organization(s)
- Purchase of assets from other organization(s)

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- h Exchange of assets
- i Lease of facilities, equipment, or other assets to other organization(s)
- j Lease of facilities, equipment, or other assets from other organization(s)
- k Performance of services or membership or fundraising solicitations for other organization(s)
 - 1 Performance of services or membership or fundraising solicitations by other organization(s)
- m Sharing of facilities, equipment, mailing lists, or other assets
 - n Sharing of paid employees
- Reimbursement paid to other organization for expenses

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- p Reimbursement paid by other organization for expenses
- q Other transfer of cash or property to other organization(s)
- r Other transfer of cash or property from other organization(s)

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2 If the answer to any of the above is	

(A) Name of other organization(s)	(b) Transaction type (a-r)	(C) Amount involved
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(2)		
(6)		
(4)		
(5)		
(9)		

Schedule R (Form 990) 2008

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Schedule R (Form 990) 2008 THE LINKS FOUNDATION, INC

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations? Yes No	(E) Share of end-of- year assets	(F) Disproportionate allocations? Yes No	(G) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(H) General or managing partner? Yes No

Schedule R (Form 990) 2008