

#### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A F	or the	2008 calendar year, or tax year beginning FEB 1, 2008 and ending	JAN 31, 2009	
B	heak if pplicable	Please Use IRS	D Employer identific	ation number
Г	Address	s label or TIDIAND INTITATION		
	Name change	type David Business As		31173
L	]initial return	See Number and street (or P.O. box if mail is not delivered to street address) Room/s		
	Termin- ation	Instruct 198 WHITE STAR POINT	864-9	949-5700
<u>_</u>	Amendo return	City or town, state or country, and ZIP + 4	G Gross receipts \$	28,614,217.
L	Applica tion pending	BFARTANDORG, BC 29301	H(a) Is this a group ref	
	portant	F Name and address of principal officer: PAMELA WESTBROOKS	for affiliates?	Yes X No
	_	SAME AS C ABOVE	H(b) Are all affiliates incl	
		empt status. X 501(c) ( 3 ) ◀ (insert no ) 4947(a)(1) or 527		ist. (see instructions)
		e: NWW.UPWARD.ORG	H(c) Group exemption	
		organization: X Corporation	Year of formation: 1995 M	State of legal domicile: SC
F		Briefly describe the organization's mission or most significant activities UPWARD I	C V NON-DENOM	TNATTONAT.
Activities & Governance	1	CHRISTIAN SPORTS MINISTRY FOR CHILDREN	IS A NON-DENOM.	TINTITONAL
nar	1 -	Check this box I if the organization discontinued its operations or disposed of	more than 25% of its assets	
Ş.	1	Number of voting members of the governing body (Part VI, line 1a)	3	5
Ğ		Number of independent voting members of the governing body (Part VI, line 1b)	4	4
80		Total number of employees (Part V, line 2a)	5	105
iţie	1	Total number of volunteers (estimate if necessary)	6	0
Ę		Total gross unrelated business revenue from Part VIII, line 12, column (C)	7a	0.
•		Net unrelated business taxable income from Form 990-T, line 34	7b	0.
			Prior Year	Current Year
ō	8 (	Contributions and grants (Part VIII, line 1h)	17,662.	8,273.
euc	9 1	Program service revenue (Part VIII, line 2g)	287,380.	315,730.
Revenue	10 1	Investment income (Part VIII, column (A), lines 3, 4, and 79, /FD	149,740.	91,892.
	11 (	Other revenue (Part VIII, column (A), lines 5, 6d, 8d, 9c, 10c, and 11e)	18,285,125.	17,522,682.
_		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), (b) = 12)	18,739,907.	17,938,577.
	13	Grants and similar amounts paid (Part IX, Golumnay, Injest 3009	267,464.	387,312.
		Benefits paid to or for members (Part IX, 60 lumn (A), line 4)	F 467 011	C FF0 102
ses	15	Salaries, other compensation, employee benefits (Part X columb A), lines 5-10)	5,467,911.	6,559,123.
Expenses	16a	Professional fundraising fees (Part IX, column (A) line 11e)		
Ä	_ b	Total fundraising expenses (Part IX, column (D), line 25)	7,026,157.	7,990,383.
		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	12,761,532.	14,936,818.
	1	Revenue less expenses Subtract line 18 from line 12	5,978,375.	3,001,759.
<u> </u>		Heverlue less expenses Subtract line to from line 12		End of Year
ets (	20	Total assets (Part X, line 16)	Beginning of Year 28,639,678.	32,669,361.
ASS	21	Total liabilities (Part X, line 16)	1,603,555.	2,631,479.
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20	27,036,123.	30,037,882.
	art II	Signature Block		
_		Under penalties of penury, I declare that I have examined this return, including accompanying schedules and staten and complete Usciaration of preparer (other than officer) is based on all information of which preparer has any know	ments, and to the best of my knowled	ge and belief, it is true, correct,
$\cong$		and complete occuration of prepare (other than officer) is based on an information of which prepare has any know	vidage /	1 -
25 25 26 26 26 26 26 26 26 26 26 26 26 26 26	gn	1 Xh lettuko	12/11/	09
Нs		Signature of officer	Date /	•
	•	PAMELA WESTBROOKS, SR VP		
AN	· 	Type or print name and title	Tohark d	<del> </del>
₽a	id	Preparer's Steven ( Maula CAA 12-10-24	self- (see in	er's identifying number structions)
Ŗπ	parer's	signature V 20 act 11.	/   Ullipio) dd	
ijέ	Only	yours if CAPIN CROUSE LLP	EIN ►	
4	Only	address and	Dhanana 🕨 /	2171 005 2620
¥ .	av tha !!		Phone no. ► (	317) 885-2620 X Yes No
	by the ii	RS discuss this return with the preparer shown above? (see instructions)	to instructions	Form 990 (2008)

4e Total program service expenses \$\infty\$\$

	Г		Yes	No
	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes,",complete Schedule A	1	<u>X</u>	
2	is the organization required to complete Schedule B, Schedule of Contributors?	2		_X_
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	_3		<u>X</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8_		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	X	<u> </u>
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		_X
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a	_X	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S ? If "Yes," complete Schedule F, Part I	14b	X	<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity	i		
	located outside the United States? If "Yes," complete Schedule F, Part II	15	X	ļ
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16	ļ	X
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	ļ	X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	ļ
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	ļ	X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	X	-
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K.			
	If "No", go to question 25	24a	<del> </del>	<u> </u>
þ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	-	-
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c	ļ	
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		+
<b>2</b> 5a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	<del> </del> —	X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a		1	_
	prior year? If "Yes," complete Schedule L, Part I	25b	ـــــ	X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified		1	
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	-	X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial			
	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	1	X
		Form	, 990	(2008)

57-1031173

	n.		Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an		'	
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		X
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b	X	
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	Ì		
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		1	
	If "Yes," complete Schedule R, Part V, line 2	36_	l	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	1		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
		_	000	

Form **990** (2008)

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of		163	_110_
	U.S Information Returns Enter 0 if not applicable 1a 38			
b	Enter the number of Forms W-2G included in line 1a. Enter -0 if not applicable 1b 0			
_	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
Ī	(gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 105			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>2</b> b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)			-
За	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		_X_
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b	If "Yes," enter the name of the foreign country: ► SOUTH AFRICA			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and			
	Financial Accounts	l		<b> </b>
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<u>5a</u>		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	_5b	-	X
С	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited			
	Tax Shelter Transaction?	<u>5c</u>		<b>-</b> -
	Did the organization solicit any contributions that were not tax deductible?	<u>6a</u>		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	0.		
_	were not tax deductible?	6b	-	_
7	Organizations that may receive deductible contributions under section 170(c).	7.		x
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?  If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b		├^
		7.0	ļ -	
С	to file Form 8282?	7c	Ì	x
	If "Yes," indicate the number of Forms 8282 filed during the year	\ <u>'</u>	<u> </u>	-21
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	1		
•	benefit contract?	7e		х
f		7f		X
g	For all and the state of any life of the life at the language and the consequence of the Form 2000 and the documents of the form 2000 and the language at the	7g		X
h	manufacture of the first term of the second	7h		Х
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3)			
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have			
	excess business holdings at any time during the year?	8		
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.	1	}	
á	Did the organization make any taxable distributions under section 4966?	9a	<u> </u>	
t	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		ļ
10	Section 501(c)(7) organizations. Enter N/A			
á	Initiation fees and capital contributions included on Part VIII, line 12			
k	· · · · · · · · · · · · · · · · · · ·	4	l	
11	Section 501(c)(12) organizations. Enter N/A			
ä	Gross income from members or shareholders 11a	-	1	
ŀ	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them)	-{	1	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	+-	<del> </del>
	of If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b	1	1	1

57-1031173 Page 6

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

describe in Schedule O the process, if any, the organization uses to review the Form 990  11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? // "Yes," provide the names and addresses in Schedule O  12 Does the organization have a written conflict of interest policy? // "No," go to line 13  13 A re officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  14 Does the organization regularly and consistently monitor and enforce compliance with the policy? // "Yes," describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  15a The organization's CEO, Executive Director, or top management official?  15b X  15c Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  15a X  15b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization in exercise status with respect to such arrangements?  15b X  15c Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ►SC  18 Section 6104 requires an organization to make these available. Check all that apply.  29 Describe in Schedule O whether (and if so, how), the organization morphoses its governing documents, conflict of interest policy, and financial statements available to the public  20 State the name, physical address, and telephone number of the person	Sect	ion A. Governing Body and Management				
processes, or changes in Schedule O. See instructions.  Enter the number of voting members of the governing body  Enter the number of voting members of the governing body  Deary officer, director, fusately, or key employee have a family relationship or a business relationship with any other officer, director, fusately, or key employees to a management company or other person?  Dear the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or fusates, or key employees to a management company or other person?  Dear the organization become warred furning they sear of a material devision of seasons?  Dear the organization have members or stockholders?  Dear the organization have members or stockholders.  Dear the organization contemporaneously document the meetings held or written actions undertaken during the year by the following.  The poverning body?  Dear the organization have written policies and princedures governing the activities of such chapters, affiliates, and branches to ensure the re-operations are consistent with those of the organization?  Was a copy of the Form 990 provided to the organization spowering body before it was filed? All organizations must describe in Schedule O the processing with the policy?  Was a copy of the Form 990 provided to the organization organization with the policy?  Dear the organization have a written organization in the f		(1)			Yes	No
1a Enter the number of voting members and are netherendent  2 Did any officer, director, frustee, or key employee have a family relationship or a business relationship with any other officer, director, frustee, or key employee have a family relationship or a business relationship with any other officer, director, frustee, or key employee have a family relationship or a business relationship with any other officer, director, frustees, or key employees to a management company or other person?  3 Dri the organization diseigate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  4 Dri the organization make any applicant changes to its organizational documents since the prior Form 990 was filed?  5 Did the organization make any applicant of changes to its organizational documents since the prior Form 990 was filed?  7 Does the organization have members, stockholders, or other persons who may elect one or more members of the government by the organization and have members, stockholders, or other persons?  5 Did he organization contemporareously document the meetings held or written actions undertaken during the year by the following  8 Deas the organization have written polices and procedures governing body?  9 Does the organization have written polices and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  9 Deas the organization have written polices and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  9 Deas the organization have a written conflict of interest policy? If 'No.' go to line 13  10 Is there any officer, director or trustee, or key employees level in Part VII, Section A, who cannot be reached at the organization have a written whell-blower policy?  10 Did the process in		For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe t	he cırcumstances,		Ì	
b Enter the number of voting members that are independent  Dearword, ridector, function, of very employee have a family reliationship or a business relationship with any other officer, director, function, or key employee?  Dear the organization delegate control over management duties customanly performed by or under the direct supervision of officers, director, functions, or key employees to a management company or other person?  Did the organization have aware during the year of a material diversion of the organization have aware during the year of a material diversion of the organization have members, stockholders?  Did the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  Did the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  Did the organization ore ortemporaneously document the meetings held or written actions undertaken during the year by the following  The governing body?  Each committee with authority to act on behalf of the governing body?  Each committee with authority to act on behalf of the governing body?  Each committee with authority to act on behalf of the governing body?  Did the organization have vitten polices and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  Was a copy of the Form 990 provided to the organization spoverning body before it was filed? All organizations must describe in Schedule O the process, if any, the organization should be active to review the Form 990  The process for distribution of the deletion of the organization of the deletion of the organization and process. If any, the organization was not schedule O to process, if any, the organization was not schedule O to process. If any, the organization is such as the organization have a written organization and certification of the deletion of the organization and decision as Schedule O		processes, or changes in Schedule O. See instructions.	1			
2 of any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employees to a management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  3	1a	Enter the number of voting members of the governing body	<u>1a</u> 5	ł I		
officer, director, trustee, or key employee?  Dot the organization delegate control over management duties customanily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  Dot the organization have any significant changes to its organizational documents since the prior Form 990 was filed?  Dot the organization have mave during the year of a material diversion of the regizenzation's assets?  Does the organization have members, stockholders?  Does the organization have members, stockholders or other persons who may elect one or more members of the governing body?  Des the organization have members, stockholders or other persons who may elect one or more members of the governing body?  Des the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  The governing body?  Des the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  The governing body?  Ba X  Diff Yes, 'does the organization have written politices and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  Was a copy of the Form 990 provided to the organization specification of the organization with the political procedures governing body before it was filed? All organizations must describe to ensure their operations are consistent with those of the organizations must describe to ensure their operations are consistent with those of the organizations must describe the organization specification of the organization with the policy? If 'Yes,' provide the names and addresses in Schedule O  The organization have a written conflict of interest policy? If 'No,' go to line 13  Are officers, directors or trustees, or key employees even for the following persons include a review and approval by independent persons, comparability data, and contemp	b	Enter the number of voting members that are independent	1b 4			
3 Did the organization delegate control over management duties customanly performed by or under the direct supervision of officers, infectors or trustees, or key employees to a management company or other person?  4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filled?  5 Does the organization have members, stockholders?  7 Does the organization have members or stockholders, or other persons who may elect one or more members of the governing body?  5 A any decisions of the governing body subject to approval by members, stockholders, or other persons?  6 A X  8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  8 The governing body?  8 The governing body?  9 Does the organization have interest persons the governing body?  9 Does the organization have local chapters, branches, or affiliates?  9 B The governing body?  10 Was a copy of the Form 990 provided to the organization uses to review the Form 990  10 Was a copy of the Form 990 provided to the organization uses to review the Form 990  11 Is there any officer, director or trustee, or key employee lested in Part IVI, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O  Section B, Policies  12a Does the organization have a written conflict of interest policy? If 'No.' go to line 13  A Responsible to organization have a written oreflict of interest policy? If 'No.' go to line 13  A Responsible to organization have a written oreflict of interest policy? If 'No.' go to line 13  A Responsible to organization have a written oreflict of interest policy? If 'No.' go to line 13  A Responsible to organization have a written oreflict of interest policy? If 'No.' go to line 13  A Responsible to organization have a written oreflict of interest policy? If 'No.' go to line 13  A Responsible to organization have a written oreflict of interest policy? If 'No.'	2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with any other		1	
of officers, directors of fusitess, or key employees to a management company or other person?  4		officer, director, trustee, or key employee?		2		<u>X</u>
4 but the organization make any significant changes to its organizational documents since the prior Form 990 was filed?  5 but the organization have members or stockholders?  7 boes the organization have members or stockholders?  7 boes the organization have members or stockholders?  8 boes the organization have members or stockholders?  8 both the organization have members or stockholders, or other persons who may elect one or more members of the governing body subject to approval by members, stockholders, or other persons?  8 both the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  9 both the organization have better policies and procedures governing body?  9 boes the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  9 boes the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  9 boes the organization have written policies and procedures governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization is governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 993  10	3	Did the organization delegate control over management duties customarily performed by or under the	direct supervision			
5 Dut the organization become aware during the year of a material diversion of the organization's assets? 5 Does the organization have members or stockholders? 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? 5 Are any decisions of the governing body subject to approval by members, stockholders, or other persons? 7 A X 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 B X 9 Does the organization have local chapters, branches, or affiliates? 9 Does the organization have local chapters, branches, or affiliates? 9 Does the organization have local chapters, branches, or affiliates? 9 Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 9 Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 9 Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 9 Does the organization have a written conflict of interest policy? 10 Was a copy of the Form 950 provided to the organization's governing body before it was filed? All organizations must describe its Part VII, Section A, who cannot be reached at the organization is mailing address? If Yes, "provide the nemes and addresses in Schedule O  10 X  Section B. Policies  10 Ves In Section B. Policies  11 Is there any officer, directors or trustees, and key employee stead in Part VII, Section A, who cannot be reached at the organization or pulse organization regularly and consistently monitor and enforce compliance with the policy? If Yes," describe in Sectedule O how		of officers, directors or trustees, or key employees to a management company or other person?		_3		<u> </u>
7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  7c A X X X X X X X X X X X X X X X X X X	4	Did the organization make any significant changes to its organizational documents since the prior Form	n 990 was filed?	4_		<u>X</u>
7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  7c A X X X X X X X X X X X X X X X X X X	5	Did the organization become aware during the year of a material diversion of the organization's assets'	? .	5		_X_
by the rainy decisions of the governing body subject to approval by members, stockholders, or other persons?  7a	6	Does the organization have members or stockholders?		6		X
By Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  a The governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b If "Yes," does the organization have local chapters, branches, or affiliates?  b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  Was a copy of the Form 990 provided to the organizations uses to review the Form 990  10 Was a copy of the Form 990 provided to the organizations uses to review the Form 990  11 Is there any officer, director or trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O  Section B. Policies  Yes No  Section B. Policies  Yes No  12a Does the organization have a written conflict of interest policy? If "No," go to fine 13  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12b X  12c X  12c X  12c X  12c X  12c X  12c X  12d Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization invest in contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requi	7a	Does the organization have members, stockholders, or other persons who may elect one or more mem	bers of the			
By Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  a The governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b If "Yes," does the organization have local chapters, branches, or affiliates?  b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  Was a copy of the Form 990 provided to the organizations uses to review the Form 990  10 Was a copy of the Form 990 provided to the organizations uses to review the Form 990  11 Is there any officer, director or trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O  Section B. Policies  Yes No  Section B. Policies  Yes No  12a Does the organization have a written conflict of interest policy? If "No," go to fine 13  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12b X  12c X  12c X  12c X  12c X  12c X  12c X  12d Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization invest in contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requi		governing body?		7a		<u>X</u>
by the following a The governing body? b Each committee with authority to act on behalf of the governing body? 9a Does the organization have local chapters, branches, or affiliates? 9b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 9b Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule Orthe process, if any, the organization uses to review the Form 990 11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's making address? If "Yes," provide the names and addresses in Schedule O 11	b	Are any decisions of the governing body subject to approval by members, stockholders, or other person	ons?	7b		<u> </u>
a The governing body? b Each committee with authority to act on behalf of the governing body? 9a Does the organization have local chapters, branches, or affiliates? 9b If Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 10 Was a copy of the Form 990 provided to the organization sold year of the organization is severning body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 10 X 11 Is there any officer, director or trustee, or key employee isted in Part VII, Section A, who cannot be reached at the organization's mailting address? If "Yes," provide the names and addresses in Schedule O  Section B. Policies  Yes No 12a Does the organization have a written conflict of interest policy? If "No," go to line 13 12a X  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  12b X  12c Section B. Policies  Yes No 12a Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  13 Does the organization regularly and consistently monitor and destruction policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  15 The organization in Schedule O (see instructions)  16 Other officers or key employees of the organization?  15 Describe the process in Schedule O (see instructions)  16 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  18 Describe n C. Disclosure  19 Describe in Schedule O whether (and if s	8	Did the organization contemporaneously document the meetings held or written actions undertaken de	uring the year			
b Each committee with authority to act on behalf of the governing body?  9a Does the organization have local chapters, branches, or affiliates?  and branches to ensure their operations are consistent with those of the organization?  10 Was a copy of the Form 990 provided to the organization is governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  10 Was a copy of the Form 990 provided to the organization uses to review the Form 990  11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's malling address? If "Yes," provide the names and addresses in Schedule O  11 Is there any officer, directors or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization have as written conflict of interest policy? If "No," go to line 13  12 Does the organization have a written conflict of interest policy? If "No," go to line 13  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Do dithe process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantation of the deliberation and decision  16 Did the organization have a written document retention and destruction policy?  15 Do ther officers or key employees of the organization?  16 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  16 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  17 List the states with which a copy of this Form 990 is required to be filed   18 Section C Disclosure  19 If "Yes," has the organization or weake its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s onl		by the following		'		
9a	а	The governing body?	•	8a	X	
b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organizations must describe in Schedule O the process, if any, the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization body before it was filed? All organizations must describe in Schedule O the process, if any, the organization bare to require the names and addresses in Schedule O to the organization's mailing address? If "Yes," provide the names and addresses in Schedule O to the organization have a written conflict of interest policy? If "No," go to line 13  12a Does the organization have a written conflict of interest policy? If "No," go to line 13  12b X  12c Obes the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  15a X  15a X  15b X  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  15b If "Yes," how the process of the organization or organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization or in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization or power organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspecti	b	Each committee with authority to act on behalf of the governing body?		8b	X	
and branches to ensure their operations are consistent with those of the organization?  10 Was a copy of the Form 990 provided to the organization is governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990  10 X  11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O  12 Does the organization have a written conflict of interest policy? If "No," go to line 13  12 Does the organization have a written conflict of interest policy? If "No," go to line 13  13 A V  14 Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written document retention and destruction policy?  15 Did the organization have a written document retention and destruction policy?  16 Does the organization have a written document retention and destruction policy?  17 Describe the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  18 Dot the organization so CEO, Executive Director, or top management official?  19 Other officers or key employees of the organization?  10 Dot the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  19 Dot the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  19 Describe the process for determining compensation.  19 Describe in Schedule O whithe a copy of this Form 990 is required to be filed SC  1	9a	Does the organization have local chapters, branches, or affiliates?		9a		X_
10 Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990   10   X	b	If "Yes," does the organization have written policies and procedures governing the activities of such cl	napters, affiliates,			
describe in Schedule O the process, if any, the organization uses to review the Form 990  11 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's malling address? If "Yes," provide the names and addresses in Schedule O  12 Does the organization have a written conflict of interest policy? If "No," go to line 13  13 A re officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  14 Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  16a X  17b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection indicate how you make these available Check all that apply.  Own website X Another's website X Upon reque		and branches to ensure their operations are consistent with those of the organization?		9b		
11   Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organization	anizations must			
Section B. Policies    12		describe in Schedule O the process, if any, the organization uses to review the Form 990		10	X	
Section B. Policies  Yes No 12a Does the organization have a written conflict of interest policy? If *No,* go to line 13  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If *Yes,* describe in Schedule O how this is done  12b X  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If *Yes,* has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  16b Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ►SC  Section C. Disclosure  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available. Check all that apply.  □ Own website X Another's website X Upon request  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  21 State the name, physical address, and telephone number of the person who posses	11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be rea	ached at the			
12a   Does the organization have a written conflict of interest policy? If "No," go to line 13   12a   X     b   Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   12b   X     c   Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done   12c   X     13   Does the organization have a written whistleblower policy?   14   X     15   Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision   15a   X     15   Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision   15a   X     15   Dit officers or key employees of the organization?   15a   X     2   Describe the process in Schedule O (see instructions)   15b   X     3   Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   16a   X     16   Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   16b   X    16   If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?   16b   X    Section C. Disclosure   X   Another's website   X   Upon request   X   Upon request   X   Another's website   X   Upon request   X   Upon request   X   Another's website   X   Upon request   X   Another's website   X   Upon request   X   X   X   X   X   X   X   X   X		organization's mailing address? If "Yes," provide the names and addresses in Schedule O		11		X
12a X  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12b X  12b X  12c X  13 Does the organization have a written whistleblower policy?  13 Does the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization?  15a X  15b X  15b X  15c Vither officers or key employees of the organization of the deliberation and decision  15a X  15b X  15b X  15c Vither officers or key employees of the organization of the deliberation and decision  15a X  15b X  15b X  15b X  15c Vither officers or key employees of the organization of the deliberation and decision  15a X  15b X  15b X  15c Vither officers or key employees of the organization	Sec	tion B. Policies				
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12c						No
to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12c X  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  15a X  b If "Yes," in the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," in the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  15c List the states with which a copy of this Form 990 is required to be filed SC  15c List the states with which a copy of this Form 990 is required to be filed SC  15c List the states with which a copy of this Form 990 is required to be filed SC  15d Another's website X Upon request  15d Disclosure X Another's website X Upon request Another's website				12a	X_	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  10 Does the organization have a written whistleblower policy?  11 Does the organization have a written document retention and destruction policy?  12 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  12 The organization's CEO, Executive Director, or top management official?  13 X  14 X  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  15 X  15 X  16 Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  16 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  16 Did the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  16 Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available Check all that apply.  □ Own website X Another's website X Upon request  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  20 State the name, physical address, and telephone number of the person who possesses the books and records of the or	b		d give rise			
m Schedule O how this is done  12c  X  Does the organization have a written whistleblower policy?  13  Does the organization have a written document retention and destruction policy?  14  X  Does the organization have a written document retention and destruction policy?  15  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a  The organization's CEO, Executive Director, or top management official?  b  Other officers or key employees of the organization?   Describe the process in Schedule O (see instructions)  16a  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  15b  X  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection indicate how you make these available Check all that apply.  Own website  X Another's website  X Upon request  9  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  State the name, physical address, and telephone number of the person who possesses the books and records of the organization:  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301				12b	<u> X</u>	
13  X  14  Does the organization have a written whistleblower policy?  15  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?   Describe the process in Schedule O (see instructions)  16a  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available Check all that apply.  □ Own website	С		es," describe			
14 X   15   Does the organization have a written document retention and destruction policy?  15   Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  16   The organization's CEO, Executive Director, or top management official?  15   X						
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  15a X  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available Check all that apply.  □ Own website □ X Another's website □ X Upon request  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301	13	. , , ,				ļ
persons, comparability data, and contemporaneous substantiation of the deliberation and decision  a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website	14	Does the organization have a written document retention and destruction policy?		14	X	
a The organization's CEO, Executive Director, or top management official?  b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website X Another's website X Upon request.  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization. ▶  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301	15		by independent			
b Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  16a X  1						
Describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  16a X  1				15a		<u> </u>
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  16b  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website ▼X Another's website ▼X Upon request  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization. ▶ PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301	b	• • • •		15b	<u> </u>	<u> </u>
taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ►SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website ▼X Another's website ▼X Upon request  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization. ►  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301		,				1
b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  Own website X Another's website X Upon request.  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization.  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301	16a		ent with a		1	
In joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's  exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website ■ X Another's website ■ X Upon request.  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization. ▶  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301		• • •		16a	<u> </u>	X
exempt status with respect to such arrangements?  Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ▶SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website ■ X Another's website ■ X Upon request.  19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization. ▶ PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301	b					
Section C. Disclosure  17 List the states with which a copy of this Form 990 is required to be filed ►SC  18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  □ Own website		in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the orga	nızatıon's			
<ul> <li>List the states with which a copy of this Form 990 is required to be filed ►SC</li> <li>Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  Own website</li></ul>				16b		
Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  Own website	Sec					
public inspection. Indicate how you make these available. Check all that apply.  Own website	17		·			
Own website	18	· · · · · · · · · · · · · · · · · · ·	(501(c)(3)s only) availabl	e for		
Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public  State the name, physical address, and telephone number of the person who possesses the books and records of the organization:  PAMELA WESTBROOKS − 864−949−5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301						
statements available to the public  State the name, physical address, and telephone number of the person who possesses the books and records of the organization:  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301		Own website X Another's website X Upon request				
State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►  PAMELA WESTBROOKS - 864-949-5700  198 WHITE STAR POINT, SPARTANBURG, SC 29301	19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, co	onflict of interest policy,	and fin	ancial	
PAMELA WESTBROOKS - 864-949-5700 198 WHITE STAR POINT, SPARTANBURG, SC 29301		statements available to the public				
198 WHITE STAR POINT, SPARTANBURG, SC 29301	20	State the name, physical address, and telephone number of the person who possesses the books an	d records of the organiz	ation:	<b>_</b> _	
198 WHITE STAR POINT, SPARTANBURG, SC 29301		PAMELA WESTBROOKS - 864-949-5700				
832006		198 WHITE STAR POINT, SPARTANBURG, SC 29301				

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees, officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not co (A) Name and Title	(B) Average hours			(C Posi	C) tion			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
GREGORY C MCCASLIN	F0 00	.,		.,				201 572	•	03 305
PRESIDENT	50.00	X	╁	X		-		291,573.	0.	83,395.
COLEMAN YOUNG	E 00	₩.		İ				695.	_	_
CHAIRMAN OF THE BOARD HUGH BRANTLEY	5.00	^	-					093.	0.	0.
BOARD MEMBER	5.00	v	-					915.	0.	0.
BOB CALDWELL, SR.	3.00	^	<del> </del>	<del>  -</del>		╁		913.	0.	<u></u>
BOARD MEMBER	5.00	$\mathbf{x}$	ļ		ļ	İ		0.	0.	0.
TULLY BREWER	3.00		1	_	┢		-		<u> </u>	<u> </u>
BOARD MEMBER	5.00	x	i		Ì			915.	O.	0.
PAMELA WESTBROOKS										
SR. VP	50.00	ļ		X				130,373.	0.	7,771.
TERRY SMITH										
SR. VP	50.00	<u>L</u>		X				151,998.	0.	4,802.
SHANE MCKENZIE		1								
SR. VP	50.00	_		X	<u> </u>			125,391.	0.	7,566.
BILL PALMER					ŀ					
EXECUTIVE VICE PRESIDENT	50.00	ļ	$\bot$	X	↓	1		178,410.	0.	11,082.
CLAY SHILL							İ			
VP	50.00	1	╄	X	╄	-	<u> </u>	140,499.	0.	9,824.
LANCE AKRIDGE	50.00					ļ		106 110		0.404
PART-YEAR: VP	50.00	╀	+	X	╄-	-	┝	106,448.	0.	8,434.
CHRIS BYRD	F0 00			,,		Ì		105 553		0 004
VP	50.00	⊢	+	X	╁	+	┝	105,553.	0.	9,204.
					1					
		$\dagger$	+	+-	╁	+-	$\vdash$	<del> </del>	<del> </del>	
			+	$\top$	$\dagger$	+	$\dagger$			
				l						
		Τ	$\top$	1	T		T			1
			1							
			Τ		Т					
							1			

Form	990 (2008) <b>UPWARD UI</b>									57-10	<u> 311</u>	73	Pa	ge <b>8</b>
Part	VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	oyee	s, a	nd l	High	<u>est</u>	Compensated Employe	ees (continued)	<del></del>			
	(A) Name and title	(B) Average hours		ı	() Posi	C) ition			( <b>D</b> ) Reportable compensation	<b>(E)</b> Reportable compensation	,	Est	(F) mated ount o	
	,	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MIS6		comp fro orga and	other ensate m the nization relate nization	on ed
							-			<del> </del>	+			
											-	_		<u>.</u>
												,		
	<del>.</del>							ļ						
											-			
											$\dashv$		<del>_</del> .	
<u>1</u> b	Total						▶		1,232,770.		0.	14	2,0	78.
2	Total number of individuals (including thos compensation from the organization	e in 1a) who re	ecen	/ed i	more	e th	an \$	100,	,000 in reportable		<u> </u>		· · · · · · · · · · · · · · · · · · ·	
3	Did the organization list any former officer			e, ke	ey e	mple	oyee	, or	highest compensated e	mployee on			Yes	No
4	line 1a? If "Yes," complete Schedule J for For any individual listed on line 1a, is the s and related organizations greater than \$15	um of reportat	ole c						·	the organization		3	х	<u> </u>
5	Did any person listed on line 1a receive or the organization? If "Yes," complete Scheen	accrue compe	ensa	tion	fror					vices rendered to		5	A	х
Sec	tion B. Independent Contractors	<u> </u>	per	3011				-					1	
1	Complete this table for your five highest countries the organization	ompensated in	ndep	end	lent	con	tract	ors	that received more than	\$100,000 of com	ipensa	ation f	rom	
	(A) Name and busines								(B) Description of		C	(C ompe		n
SU	DACTIVE TECHNOLOGY, 63 ITE 401, GREENVILLE, S			S	TR	EE	ET,		SOFTWARE DES			18	6,8	80.
	OVER SOFTWARE BOX 93 , SENECA , SC	29679							SOFTWARE DES	SIGN AND		16	4,2	12.

2 Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation

from the organization

Form				D ONLINI	TED			<u> </u>	L/3 Page 9
Par	<u>t v</u>	4111.	Statement of Reven	iue	·				
			, ,			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts		b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribute All other contributions, gifts, grant similar amounts not included above	ts, and ve 1f	8,273.				
츳즱		_	Noncash contributions included in lines	1a-1f \$		8,273.			
<del>= 1</del>	_	<u>n</u>	Total. Add lines 1a-1f		P	0,413.			
Program Service Revenue	2	b	CONFERENCE FEE		900099	315,730.	315,730.		
e a		d				<u> </u>			
6		е							
4		f	All other program service reve	enue					
		а	Total. Add lines 2a-2f		<b>•</b>	315,730.		·	
	3		Investment income (including	dıvıdends, ınter	est, and				
			other similar amounts)		▶	91,892.			91,892.
	4		Income from investment of ta	x-exempt bond	proceeds >				
	5		Royalties		<b>•</b>	-			
ĺ	Ŭ		. io jainos	(ı) Real	(ii) Personal				<del></del>
	6	_	Gross Rents	(y rica)	(ii) i Cisoriai				
	0	-		<del> </del>	<del>                                     </del>				
		ь	Less rental expenses						
			Rental income or (loss)	L					
			Net rental income or (loss)		<u> </u>				
İ	7	a	Gross amount from sales of	(i) Securities	(ıi) Other			1:	
			assets other than inventory						
		b	Less cost or other basis						
			and sales expenses						
		С	Gain or (loss)						
		d	Net gain or (loss)	•	<b>•</b>				
Other Revenue	8		Gross income from fundraisin including \$						
šve			contributions reported on line						
æ			Part IV, line 18	•	,				
þei		_	Less direct expenses	<b>.</b>	<u> </u>				
Ö			Net income or (loss) from fund		,				
	. ا			-			<del> </del>		
	٤	∌ a	Gross income from gaming a				i		
			Part IV, line 19		<b>3</b>				
			Less: direct expenses		o [				
	İ		Net income or (loss) from gan	_	<b>&gt;</b> _				
	10	) a	Gross sales of inventory, less						
	l		and allowances		a <u>28186180</u>				
		b	Less: cost of goods sold	1	10675640				
	ļ	С	Net income or (loss) from sale				. 17510540.		l
			Miscellaneous Reveni		Business Code				
	4	1 2	OTHER INCOME		900099	12,142	. 12,142.		i
	Ι'	b							1
		ں ۔					1	<del> </del>	
		C	All other reverse		-		<del> </del>	<del> </del>	<del>                                     </del>
		d	All other revenue			10 140		<del> </del>	
		е	Total. Add lines 11a-11d		<b>.</b>	12,142	17838412	<del>                                     </del>	91 892
	1 44	2	Total Revenue Addition to an a		40 444-	/ U	-	, (1)	, 41 XU7

# Form 990 (2008) UPWARD UNLIMI Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comp	lete column (A) but are	not required to comple	te columns (B), (C), and	(D).
	not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	114,033.	114,033.		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16	273,279.	273,279.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,331,469.	840,054.	491,415.	
6	Compensation not included above, to disqualified				
_	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	_23,014.		23,014.	
7	Other salaries and wages	4,225,918.	3,278,559.	947,359.	
8	Pension plan contributions (include section 401(k)		-,,,-		<del></del>
9	and section 403(b) employer contributions)	94,935.	İ	94,935.	
9	Other employee benefits	450,130.	364,565.	85,565.	
10	Payroll taxes	433,657.	303,487.	130,170.	
11	Fees for services (non-employees):	200,0010	JUJ, EU, •		
ıı a	Management				
	Legal	156,281.	28,148.	128,133.	
b	Accounting	73,287.	13,057.	60,230.	
ن	<u>-</u>	13,201.	15,057.	00,230	<del></del>
d	Lobbying Professional fundraising services. See Part IV, line 17				
e	1				
f	Investment management fees	709,270.	500,436.	208,834.	<del></del>
9	Other	326,404.	500,430.	326,404.	
12	Advertising and promotion	442,142.	265,979.	176,163.	
13	Office expenses	442,142.	403,313.	1/0,103.	
14	Information technology				
15	Royalties	189,079.	42 600	145,389.	
16	Occupancy		43,690. 726,653.	58,776.	
17	Travel .	785,429.	120,033.	38,776.	<del></del>
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	150 007	102 250	40 710	
19	Conferences, conventions, and meetings	152,097.	103,379.	48,718.	
20	Interest .				
21	Payments to affiliates	1 060 000	4 004 000	100 115	
22	Depreciation, depletion, and amortization	1,260,933.	1,071,793.	189,140.	
23	Insurance	175,126.	148,757.	26,369.	
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а	INVENTORY OBSOLESCENCE	1,124,509.	1,124,509.		
b	FREIGHT	1,080,947.	1,003,278.	77,669.	
c	TRAINING	366,538.	327,335.	39,203.	
d	TELEPHONE	245,817.	75,697.	170,120.	
е					
f	All other expenses	902,524.	232,261.	670,263.	
25	Total functional expenses. Add lines 1 through 24f	14,936,818.		4,097,869.	0.
26	Joint Costs. Check here I If following				· -·
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined			]	
	educational campaign and fundraising solicitation				
					Form 990 (2000)

			<b>(A)</b> Beginning of year		(B) End of year
	1	Cash · non-interest-bearing	3,989,744.	1	
	, 2	Savings and temporary cash investments	4,000,000.	2	12,256,609.
	3	Pledges and grants receivable, net	<u> </u>	3	12,230,009.
	4	Accounts receivable, net	3,327,882.	4	2,196,916.
	5	Receivables from current and former officers, directors, trustees, key	3,321,002.	-	
	3	employees, or other related parties Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section		- 5	·
	Ü	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete			
		Part II of Schedule L		6	
.,	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use	1,380,191.		2,621,406.
As	9	Prepaid expenses and deferred charges	256,136.		275,897.
	_	Land, buildings, and equipment: cost basis 10a 17,903,320.	230,130.	-	2/3/05/.
		Less accumulated depreciation Complete			
		Part VI of Schedule D 10b 2,923,186.	15,467,204.	10c	14,980,134.
	11	Investments - publicly traded securities	13,401,204.	11	14,000,104.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	-
	15	Other assets See Part IV, line 11	218,521.		338,399.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	28,639,678.		32,669,361.
	17	Accounts payable and accrued expenses	1,506,673.		1,747,542.
	18	Grants payable	2/300/0/30	18	
	19	Deferred revenue	96,882.	+	883,937.
	20	Tax-exempt bond liabilities	70,002.	20	003,737.
s	21	Escrow account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,	N		
iqe	_	highest compensated employees, and disqualified persons Complete Part II			
Ë		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable		24	
	25	Other liabilities Complete Part X of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	1,603,555.	+	2,631,479.
		Organizations that follow SFAS 117, check here   X and complete			
es		lines 27 through 29, and lines 33 and 34.			
	27	Unrestricted net assets	27,036,123.	27	30,037,882.
ala	28	Temporarily restricted net assets		28	
d B	29	Permanently restricted net assets		29	
Fund Baland		Organizations that do not follow SFAS 117, check here			
ě		complete lines 30 through 34.		1	
şţ	30	Capital stock or trust principal, or current funds		30	
Net Assets or	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
× A	32	Retained earnings, endowment, accumulated income, or other funds		32	
ž	33	Total net assets or fund balances	27,036,123	-	30,037,882
	34	Total liabilities and net assets/fund balances	28,639,678.		32,669,361
Pa	rt XI	Financial Statements and Reporting			
			·		Yes No
1	Acc	ounting method used to prepare the Form 990.  Cash X Accrual	Other		
2a		e the organization's financial statements compiled or reviewed by an independent	accountant?		2a X
b		e the organization's financial statements audited by an independent accountant?	••		2b X
С		es" to lines 2a or 2b, does the organization have a committee that assumes response	onsibility for oversight of th	e audi	
		ew, or compilation of its financial statements and selection of an independent acco	•		2c
За	As a	a result of a federal award, was the organization required to undergo an audit or au	idits as set forth in the Sin	gle Au	
	Act	and OMB Circular A-133?			За Х
b	If "Y	es," did the organization undergo the required audit or audits?			3b

### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasulty Internal Revenue Service

### **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2008
Open to Public Inspection

OMB No 1545-0047

Name of the organization

Employer identification number

Schedule A (Form 990 or 990-EZ) 2008

		UPWARD	UNLIMITED						57	-1031173
Part I	Reason	for Public Char	ity Status (All organiz	ations mus	st complet	e this part	) (see inst	ructions)		
he orga	anization is not	a private foundation	because it is. (Please ch	eck only o	ne organiz	ation.)				
1 🗆	A church, c	onvention of churches	s, or association of chur	ches descr	rbed in se	ction 170	(b)(1)(A)(i).			
2	A school de	scribed in section 17	'0(b)(1)(A)(ii). (Attach Sc	hedule E)						
з 🗀	A hospital c	or a cooperative hospi	tal service organization (	described i	n section	170(b)(1)(	<b>A)(iii).</b> (Att	ach Sche	dule H.)	
4 🗀			operated in conjunction							ne hospital's name,
	city, and sta									
5		ation operated for the O(b)(1)(A)(iv). (Comple	benefit of a college or u	niversity ov	vned or op	erated by	a governn	nental unit	describe	ed in
e [	_		ent or governmental uni	t describes	t in contin	- 470/b)/4	WAY.A			
7	_		eives a substantial part					r from the	gonoral n	u bha dagambad m
, _		0(b)(1)(A)(vi). (Comple		or its supp	on monna	governine	mar unit o	i nom me	general p	dulic described in
8 <u></u>	_		section 170(b)(1)(A)(vi).	(Complete	Part II \					
9 X			eives. (1) more than 33			om contri	hutions m	embershii	n fees an	d aross receipts from
	•		nctions - subject to certa							•
			axable income (less sec							_
		n 509(a)(2). (Complete			,,	5,71000000	ioquii ou b	y ino orga	mzanon a	1101 00110 00, 1373
10 🗀	_		perated exclusively to te	st for publi	c safety. S	ee sectio	n 509(a)(4	N (see ins	tructions)	
11	_		perated exclusively for the					-		
			ations described in secti							
			organization and compl				,		,(-,-	
	а 🔲 Туре	<del></del>	<b>¬</b>		e III - Func		tegrated		аШ	Type III - Other
e 🗆	By checking	g this box, I certify tha	at the organization is not			-	_	more disc	qualified p	* *
			han one or more publicl		-	-	-			
f			tten determination from							
	supporting	organization, check the	nis box	_						
g	Since Augu	ist 17, 2006, has the o	organization accepted a	ny gift or co	ontribution	from any	of the follo	owing pers	sons?	
	(i) A pers	son who directly or inc	lirectly controls, either a	lone or tog	ether with	persons o	described i	ın (ıı) and (	III) below,	Yes No
	the go	overning body of the s	upported organization?							11g(ı)
	(ii) A fam	lly member of a perso	n described in (i) above?	)						11g(ii)
	(iii) A 35%	controlled entity of a	person described in (i)	or (ii) abov	e?					11g(iii)
h	Provide the	following information	about the organizations	s the organ	ization sup	oports.				
	me of supported organization	(ii) EIN	(iii) Type of organization		organization sted in your		u notify the	organization	on in col	(vii) Amount of
	gaza		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	(i) organız U.S	.?	support
			(see instructions))	Yes	No	Yes	No	Yes	No	
				1						=
•		<u> </u>	<u>-</u>	ļ						
			1	<u> </u>						
	<del></del>			<del>                                     </del>				-		
							}			
Total										

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

chedule A (Form 990 or 990-EZ) 2008
-------------------------------------

Page 2

Pa	rt II Support Schedule for	Organizations	Described in	Sections 170	(b)(1)(A)(iv) an	d 170(b)(1)(A	)(vi)
	(Complete only if you checked	the box on line 5	5, 7, or 8 of Part I)				
Sec	ction A. Public Support						<del></del>
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						
2	Tax revenues levied for the organ-		]				
	ızatıon's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to					İ	
	the organization without charge				-	-	
4	Total. Add lines 1 · 3	<u></u>		-		-	
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly				1		
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public Support. Subtract line 5 from line 4				+	<del>-</del>	
	ction B. Total Support		<u> </u>	1	<u> </u>	<u> </u>	<del></del>
_	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 4	16/ 200 /	10/2000	(0)2000	(0)2007	(0)2000	1) 1014
8	Gross income from interest,						
	dividends, payments received on			1			
	securities loans, rents, royalties						
	and income from similar sources						<u> </u>
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)		<u> </u>	-		<b></b>	
11				<u> </u>	<u> </u>	1	
12	•					12	
13	First five years. If the Form 990 is for	-	's first, second, th	ird, fourth, or fifth	tax year as a secti	ion 501(c)(3)	. —
50	organization, check this box and stor ction C. Computation of Publ		ercentage				
				(6)			
	Public support percentage for 2008 ( Public support percentage from 2007		· ·	column (1))		14	%
15	a 33 1/3% support test - 2008. If the	•	•	on line 13, and line	a 1 <i>1</i> is 22 1/20/ or	more check the	% box and
10	stop here. The organization qualifies				7 14 IS 33 1/3/6 OF	more, check thi	S DOX and
	b 33 1/3% support test - 2007. If the				ıd line 15 ie 33 1/3	% or more chec	ok this hov
	and stop here. The organization qua				id line 13 i3 00 1/3	or more, one	► □
17	a 10% -facts-and-circumstances tes				ne 13 16a or 16b	and line 14 is 1	0% or more
• • •	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			•	· ·		<b>P</b>
	b 10% -facts-and-circumstances tes	_	•		•	r 17a, and line 1	5 is 10% or
	more, and if the organization meets t						
	organization meets the "facts-and-cir						. ▶□

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and				!		
	membership fees received (Do not						1
	ınclude any "unusual grants ")	993,610.	30,704.	9,473.	17,662.	8,273.	1059722.
	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose		22294963.	24572201.	28647512.	28501910.	122492702
3	Gross receipts from activities that						
•	are not an unrelated trade or bus-			ļ			
	iness under section 513						
4	Tax revenues levied for the organ-						
•	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
Ŭ	furnished by a governmental unit to			ļ			
	the organization without charge						
6	Total. Add lines 1 · 5	19469726.	22325667	24581674	28665174	28510183	123552424
	Amounts included on lines 1, 2, and	194097201		213010,11	20003171	20010100	123332121
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6)						123552424
Sec	ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 6	19469726.		24581674.	28665174	28510183	.123552424
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	19,454.	73,526	336,627	. 149,740	91,892	. 671,239.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	19,454	73,526	336,627	. 149,740	91,892	671,239.
	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	17,345	4,703	4,656	21,845	12,142	
	Total support (Add lines 9, 10c, 11, and 12)		1	1	1	504(-)(0)	124284354
14	First five years. If the Form 990 is for	or the organization	is first, second, th	ira, tourth, or tifth	tax year as a secti	on 501(c)(3) organ	ization,
check this box and stop here  Section C. Computation of Public Support Percentage							
15	Public support percentage for 2008	(line 8, column (f)	divided by line 13,	column (f))		15	<u>99.41 %</u>
<u>16</u>						16	<u>99.41 %</u>
Se	ction D. Computation of Inve	estment Incor	ne Percentage	<b>9</b>		<del></del>	
17	Investment income percentage for 2	2008 (line 10c, colu	umn (f) divided by	line 13, column (f))	<b>(</b>	17	.54 %
18	Investment income percentage from	1 2007 Schedule A	, Part IV-A, line 27	h		18	.55_%
19	a 33 1/3% support tests - 2008. If th	e organization did	not check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and line	
	more than 33 1/3%, check this box	=					►X
	b 33 1/3% support tests - 2007. If th	•	-				, and
	line 18 is not more than 33 1/3%, ch	-					. —
20	Private foundation. If the organizat	ion did not check	a box on line 14, 1	9a, or 19b, check	this box and see i	nstructions	▶□
						·	

# Schedule D

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2008
Open to Public Inspection

Name of the organization

UPWARD UNLIMITED Employer identification number 57-1031173

Par	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Fund	s or Accounts. Complete if the					
	organization answered "Yes" to Form 990, Part IV, line		·					
		(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisors in w	vriting that the assets held in donor adv	sed funds					
	are the organization's property, subject to the organization's $\boldsymbol{\varepsilon}$	exclusive legal control?	Yes No					
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that grant funds may b	e used only					
	for chantable purposes and not for the benefit of the donor or							
Par	t II Conservation Easements. Complete if the org	anization answered "Yes" to Form 990,	Part IV, line 7.					
1	Purpose(s) of conservation easements held by the organization							
	Preservation of land for public use (e.g., recreation or pl	leasure) Preservation of an h	istorically important land area					
	Protection of natural habitat	Preservation of certi	fied historic structure					
	Preservation of open space							
2	Complete lines 2a-2d if the organization held a qualified conse	ervation contribution in the form of a co	nservation easement on the last day					
	of the tax year.							
			Held at the End of the Year					
а	Total number of conservation easements							
b	Total acreage restricted by conservation easements		2b					
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c					
d	Number of conservation easements included in (c) acquired a		2d					
3	the digament coming the taxable							
	year ▶							
4	Number of states where property subject to conservation eas							
5	Does the organization have a written policy regarding the peri	iodic monitoring, inspection, violations,						
_	enforcement of the conservation easements it holds?		. LYes No					
6	Staff or volunteer hours devoted to monitoring, inspecting, ar	-						
7	Amount of expenses incurred in monitoring, inspecting, and e							
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section 17						
•	and section 170(h)(4)(B)(ii)?		Yes No					
9	In Part XIV, describe how the organization reports conservation							
	include, if applicable, the text of the footnote to the organizat conservation easements.	ion s infancial statements that describe	s the organization s accounting for					
Pa	rt III Organizations Maintaining Collections of	Art. Historical Treasures, or (	Other Similar Assets					
	Complete if the organization answered "Yes" to Form	•	ottor ommar Addots.					
1a	If the organization elected, as permitted under SFAS 116, no	t to report in its revenue statement and	halance sheet works of art, historical					
	treasures, or other similar assets held for public exhibition, ed							
	the footnote to its financial statements that describes these		dono dorvido, provido, in r are xiv, the text of					
b			ance sheet works of art, historical treasures					
_	or other similar assets held for public exhibition, education, o							
	these items:	The second of the second control of the seco	oo, provide the following amounts following to					
	(i) Revenues included in Form 990, Part VIII, line 1		<b>•</b> •					
	(ii) Assets included in Form 990, Part X		► \$ ► \$					
2	If the organization received or held works of art, historical trea	asures, or other similar assets for financ	cial gain provide					
_	the following amounts required to be reported under SFAS 1		nai gain, provide					
а	5		<b>▶</b> \$					
b			► \$ ► \$					
	The state of the s		Ψ					

Part III   Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)			UNLIMITED							31173	
that apply)  a Public exhibition  b Scholarly research  c Preservation for future generations  d Loan or exchange programs  e Other  Preservation for future generations  d Provide a description of the organizations collections and explain how they further the organization's exempt purpose in Part XIV.  During the year, did the organization solicit or receive donations of air, historical treasures, or other similar assets to be sold for asset funds after than to be maintained as part of the organization collection?  Part IV] Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part XV, line 21.  is it he organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XV, line 21.  b If "Yes, "Explain the arrangement in Part XIV and complete the following table:  c Beginning balance  d Additions during the year  f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21?  b If "Yes, "Explain the arrangement in Part XIV  Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.  It is the organization include an amount on Form 990, Part X, line 21?  b If "Yes, "Explain the arrangement in Part XIV  Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.  Contributions  (a) Current year (b) Pror year (c) Two years back (d) Tirree years back (e) Four years back  for Three presents back (e) Four years back  it is standard or quasi-endowment	Par	III Organizations Maintaining C	ollections of Ar	t, Hist	orical Tre	easures, o	r Othe	r Simil	ar Asse	ets (contin	ued)
a Public exhibition d	3	Using the organization's accession and other	records, check any	of the fo	ollowing that	t are a signific	cant use	of its coll	ection ite	ems (check	all
b Scholarly research e Other Preservation for future generations  Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.  Drung the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIV.  Drung the year, did the organization's collection's description of the organization of art, historical treasures, or other similar assets to be sold for orase funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part XV, line 21.  Is its the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XV and complete the following table:    Seginning balance   Amount   1d.		that apply) \									
c	а	Public exhibition	d	╵Ш╙							
4. Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.  5. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sed to raise funds rather than to be maintained as part of the organization's collection?    Yes	b	Scholarly research	е		Other						
5 Dung the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization collection?	C	Preservation for future generations									
to be sold to raise funds rather than to be maintained as part of the organization's collection?    Part IV   Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.    1a   Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X; line 21.    1a   Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X; line 21.    1a   Is the organization than a pagent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X; line 21.    1a   Is the organization than a pagent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X; line 21.    1b   If "Yes" in the arrangement in Part XIV and complete the following table:    2a   Did the organization include an amount on Form 990, Part X, line 21?    2a   Did the organization include an amount on Form 990, Part X, line 21?    2a   Did the organization include an amount on Form 990, Part X, line 21?    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form 990, Part X, line 10.    2a   Did the organization include an amount on Form					-	-			se in Pa	rt XIV.	
Part IV   Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	5	During the year, did the organization solicit o	r receive donations (	of art, his	storical treas	sures, or othe	er sımılar	assets	_	_	
reported an amount on Form 990, Part X, Ine 21.    Is its the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?   Ves											
1	Par			<ul> <li>Comple</li> </ul>	ete if organi	zation answe	red "Yes	" to Form	1 990, Pa	rt IV, line 9,	or
on Form 990, Part X?  b if "Yes," explain the arrangement in Part XIV and complete the following table:  C Beginning balance d Additions during the year e Distributions during the year 1 te Inding balance 2 bid the organization include an amount on Form 990, Part X, line 217  b if "Yes," explain the arrangement in Part XIV    Part V   Endowrment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    If "Yes," explain the arrangement in Part XIV   Part V   Endowrment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10   If "Yes," explain the arrangement in Part XIV   Part V   Endowrment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10   If "Yes," explain the arrangement in Part XIV   Part V   Endowrment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10   (a) Current year   (b) Prior year   (c) Two years back   (d) Three years back   (e) Four years back				_							
b If "Yes." explain the arrangement in Part XIV and complete the following table:    Amount			an or other intermed	diary for o	contribution	s or other as	sets not	ıncluded	<del></del>	_	
d Additions during the year e Distributions during the year f Ending balance 2 Distributions during the year f Ending balance 3 Did the organization include an amount on Form 990, Part X, line 21?  Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10  Beginning of year balance b Contributions c Investment earnings or losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  Perrovide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶ % c Term endowment ▶ % c Term endowment ▶ % c Term endowment ★ 10 Mean the possession of the organization that are held and administered for the organization by: (i) unrelated organizations (ii) related organizations (iii) related organization		·							L	Yes	└ No
c Beginning balance d Additions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? bif "Yes," explain the arrangement in Part XIV  Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10  1a Beginning of year balance b Contributions c Investment earnings or losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the year end balance held as: a Board designated or quasiendowment ▶	b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing t	able <sup>.</sup>			<del></del>	<b></b>	· · ·	
d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21?  2b Did the organization include an amount on Form 990, Part X, line 21?  2c Did the organization include an amount on Form 990, Part X, line 21?  2c Did the organization include an amount on Form 990, Part X, line 10  2d Did the organization include an amount on Form 990, Part X, line 10  2d Did the organization include an amount on Form 990, Part X, line 10  2d Did the organization include an amount on Form 990, Part X, line 10  2d Did the organization selected as required on Schedule R?  2d Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment    2d Discribe the estimated percentage of the organization that are held and administered for the organization by: (i) unrelated organizations (ii) related organizations (ii) related organizations (iii										Amount	
e Distributions during the year  1 Ending balance 2 Dot the organization include an amount on Form 990, Part X, line 21?  1 Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10  1 Beginning of year balance  2 Contributions 3 Contributions 4 Contributions 5 Contributions 6 Grants or scholarships 7 Administrative expenses 8 End of year balance 9 Provide the estimated percentage of the year end balance held as: 9 Board designated or quasi-endowment    9 Permanent endowment    9 Permanent							1c				
defining balance  2a Did the organization include an amount on Form 990, Part X, line 21?    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    Part V   Endowment Funds. Complete if organization answered "Yes" to Asi(0), are the related organizations listed as required on Schedule R?    Part V   Endowment Funds. Complete if organization shall are held and administered for the organization of investment (a) Cost or other basis (investment)    Part V   Endowment Funds. Complete if organization shall are held and administered for the organization of investment (a) Cost or other basis (investment)    Part V   Endowment Funds. Complete if Organization shall are part in Endowment funds. Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Description of investment (a) Cost or other basis (investment)    Endowment Funds (		• •			•			1d			<del></del>
2a Did the organization include an amount on Form 990, Part X, line 21?  Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10  [a) Current year											
Bill "Yes," explain the arrangement in Part XIV		•					•		<del></del> _		
Part V   Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10    a   Beginning of year balance   (a) Current year   (b) Pnor year   (c) Two years back   (d) Three years back   (e) Four years back     b   Contributions   (c) Two years back   (d) Three years back   (e) Four years back     c   Two years back   (d) Three years back   (e) Four years back     c   Two years back   (d) Three years back   (e) Four years back     c   Two years back   (e) Four years back   (e) Four years back     c   Two years back   (e) Four years back   (e) Four years back     c   Two years back   (e) Four years back   (e) Four years back     c   Two years back   (e) Four years back   (e) Four years back     c   Two years back   (e) Four years back   (e) Four years back     c   Two years back   (e) Two years back   (e) Four years back     c   Two years back   (e) Two years back   (e) Two years back     c   Two years back   (e) Two years back   (e) Two years back     c   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back   (e) Two years back     d   Two years back   (e) Two years back     d   Two years back   (e) Two years back     d   Two years back   (e) Two years back     d   Two years back   (e) Two years back     d   Two years back   (e) Two years			orm 990, Part X, line	21?					L	l Yes	∟ No
(a) Current year   (b) Pnor year   (c) Two years back   (d) Three years back   (e) Four years back			<i>f</i>		- "	00 D-4 N/ I	40				
1a Beginning of year balance b Contributions c Investment earnings or losses d Grants or scholarships e Other expenditures for facilities and programs 1 Administrative expenses g End of year balance 2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶	Par	t v Endowment Funds. Complete							<del></del>	1	
b Contributions c Investment earnings or losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶	_		(a) Current year	( <b>b)</b> P	nor year	(c) I wo year	's back	(d) Three	ears back	( e) Four y	ears back
c Investment earnings or losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶				<u> </u>						<del> </del> -	
d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the year end balance held as a Board designated or quasi-endowment ▶	_									-	
e Other expenditures for facilities and programs  f Administrative expenses g End of year balance  2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶		_		<u> </u>				<del></del> .		<del></del> -	
and programs  f Administrative expenses g End of year balance  2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶		·		<u> </u>						<del> </del> -	
g End of year balance  2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶	е										
g End of year balance  2 Provide the estimated percentage of the year end balance held as: a Board designated or quasi-endowment ▶		· •		<del></del>						<del> </del>	<del></del>
Provide the estimated percentage of the year end balance held as  a Board designated or quasi-endowment ▶	-	•				<del></del>				<del> </del>	<del></del>
Board designated or quasi-endowment    b Permanent endowment    c Term endowment    w    3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by  (i) unrelated organizations  (ii) related organizations  b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds  Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10  Description of investment    (a) Cost or other basis (investment)    basis (other)    1a Land    b Buildings    c Leasehold improvements    d Equipment    d Equipment    e Other    9/8  Yes No    3a(i)    (b) Cost or other organization shall in the organization shall are held and administered for the organization by the organization shall are held and administered for the organization by the organization shall are held and administered for the organization by the organization shall are held and administered for the organization by the organization shall are held and administered for the organization by the organization shall are held and administered for the organization by the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and administered for the organization shall are held and admini		-		<u> </u>		<u> </u>				<u> </u>	
b Permanent endowment			ir end balance neld a								
Term endowment ▶		-	0/	%							
Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations (ii) related organizations  b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds  Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10  Description of investment  (a) Cost or other basis (other)  1a Land  2,990,398.  2,990,398.  2,990,398.  40,990,398.  2,990,398.  2,990,398.  398,466.  7,072,023.  C Leasehold improvements  d Equipment  1,352,451.  512,034.  840,417.  e Other		-	<del></del>								
Yes   No   (i) unrelated organizations   3a(i)			. •	4 4	-4			L	4		
(ii) unrelated organizations (iii) related organizations b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds  Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10  Description of investment  (a) Cost or other basis (other)  (b) Cost or other basis (other)  (c) Depreciation (d) Book value  2,990,398. 2,990,398.  2,990,398.  2,990,398.  2,990,398.  4 Equipment (E) Depreciation (D) Book value  11,352,451. 512,034. 840,417. 6,089,982. 2,012,686. 4,077,296.	за		ession of the organiz	ation the	at are neid a	ina aaministe	erea for t	ne organi	zation	Γ,	- No.
(ii) related organizations b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds  Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10  Description of investment  (a) Cost or other basis (other)  (b) Cost or other basis (other)  (c) Depreciation (d) Book value  2,990,398. 2,990,398. 2,990,398. 5,466. 7,072,023. c Leasehold improvements d Equipment e Other  1,352,451. 512,034. 840,417. e Other		-								1	res No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds  Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10  Description of investment  (a) Cost or other basis (other)  1a Land  2,990,398.  2,990,398.  2,990,398.  4 Describe in Part XIV the intended uses of the organization's endowment funds  (b) Cost or other basis (other)  (c) Depreciation (d) Book value  2,990,398.  2,990,398.  4,072,023.  512,034.  840,417.  6 Other									•		+
Part VI   Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10			a listed as required	on Sobo	dula D2						<del></del>
Part VI   Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10			· ·							30	
Description of investment   (a) Cost or other basis (investment)   (b) Cost or other basis (other)   (c) Depreciation   (d) Book value						Part Y line	10		<del></del>		
basis (investment)         basis (other)           1a Land         2,990,398.         2,990,398.           b Buildings         7,470,489.         398,466.         7,072,023.           c Leasehold improvements         1,352,451.         512,034.         840,417.           e Other         6,089,982.         2,012,686.         4,077,296.	1 41							\		(d) Dool	
1a Land       2,990,398.       2,990,398.         b Buildings       7,470,489.       398,466.       7,072,023.         c Leasehold improvements       1,352,451.       512,034.       840,417.         e Other       6,089,982.       2,012,686.       4,077,296.		Description of investment					(6)	epreciati	011	(a) Book	value
b Buildings 7,470,489. 398,466. 7,072,023. c Leasehold improvements 1,352,451. 512,034. 840,417. e Other 6,089,982. 2,012,686. 4,077,296.	1-	Land	2.0.0 (00)			· · · -				2 000	300
c Leasehold improvements       1,352,451.       512,034.       840,417.         e Other       6,089,982.       2,012,686.       4,077,296.		•						308 /	66		
d Equipment 1,352,451. 512,034. 840,417. e Other 6,089,982. 2,012,686. 4,077,296.	_	•		_	1,4/	0,407.	<u> </u>	J J O , 4		1,012	1,043.
e Other 6,089,982. 2,012,686. 4,077,296.		•	_		1 2 5	2 451		512 (	34	ΩΛΩ	1 /17
		• •									
		· <del></del>	form 990. Part X. col	umn (R)		<u>• 4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 </u>	<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>			

Part VII Investments - Other Securities.	See Form 990, Part X, line	12		1031173 Page 3
(a) Description of security or category (including name of security)	(b) Book value	(c) M	lethod of valuation nd-of-year market	
inancial derivatives and other financial products				
Closely-held equity interests		<u> </u>		
Other				<del></del> _
				<del></del>
			<del>- , </del>	<del></del>
				_
Total. (Col (b) should equal Form 990, Part X, col (B) line 12.)	<u> </u>			
Part VIII Investments - Program Related	See Form 990, Part X, line		Anthon of a Complement	<del></del>
(a) Description of investment type	(b) Book value		Method of valuatio and-of-year marke	
				<del></del>
			<del></del> .	
			· · · · · · · · · · · · · · · · · · ·	
		_		
			·	
Total. (Col (b) should equal Form 990, Part X, col (B) line 13.)			<del>-</del>	
Part IX Other Assets. See Form 990, Part X,		<del></del>		
	(a) Description			(b) Book value
<del></del>			-	
	<del></del>			
	<del>-</del> -			
		············		
Total. (Column (b) should equal Form 990, Part X, col (	B) line 15 )		<b></b>	
Part X Other Liabilities. See Form 990, Par	t X, line 25.			
(a) Description of liability		(b) Amount		
Federal income taxes				
	_			
Total. (Column (b) should equal Form 990, Part X, col (	(B) line 25.)			
In Part XIV, provide the text of the footnote to the orga		ents that reports the organiza	ation's liability for	uncertain tax positions
under FIN 48				
832053 12-23-08			Sche	dule D (Form 990) 200

Sche	dule D (Form 990) 2008 UPWARD UNLIMITED			57-1	L031173	Page 4
Par	t XI Reconciliation of Change in Net Assets from Form 990 to	<b>Financial Stat</b>				
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		17,938,	577.
2	Total expenses (Form 990, Part IX, column (A), line 25)		2		14,936,	
3	Excess or (deficit) for the year Subtract line 2 from line 1		3		3,001,	
	Net unrealized gains (losses) on investments	• •	4		<u> </u>	133.
4	Donated services and use of facilities	•	5		<del>-</del>	
5						
6	Investment expenses		6			
7	Prior period adjustments		7			
8	Other (Describe in Part XIV)	•	8			
9	Total adjustments (net) Add lines 4-8		9		2 001	0.
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9		10		3,001,	<u> 759.</u>
Par	t XII Reconciliation of Revenue per Audited Financial Stateme	ents with Reve	nue per n	eturn		
1	Total revenue, gains, and other support per audited financial statements			1	<u> 28,629,</u>	267.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.	1 1				
а	Net unrealized gains on investments	2a	- <del></del>	[ ]		
b	Donated services and use of facilities	2b				
С	Recoveries of prior year grants	2c		]		
d	Other (Describe in Part XIV)	2d 10,69	0,690.			
е	Add lines 2a through 2d			2e	10,690,	690.
3	Subtract line 2e from line 1	•		3	17,938	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1.	•				7 7 7 7
	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
a	·	4a 4b	_	1		
þ	Other (Describe in Part XIV)	40		1 .		^
C	Add lines 4a and 4b	•		4c	17 020	<u> </u>
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	anta With Fra		5	<u> 17,938</u>	5//.
Pa	t XIII Reconciliation of Expenses per Audited Financial Statem	ents with Exp	enses per	Retu		
1	Total expenses and losses per audited financial statements			1	25,502	<u>,864.</u>
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	1 1				
а	Donated services and use of facilities	2a				
b	Prior year adjustments	2b		]		
С	Losses reported on Form 990, Part IX, line 25	2c		]		
d	Other (Describe in Part XIV)	2d 10,8	14,777.			
е	Add lines 2a through 2d		-	2e	10,814	.777.
3	Subtract line 2e from line 1			3	14,688	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1					,
٠,	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
a	·		48,731.	-		
D	Other (Describe in Part XIV)	4b 2	40,/31		240	721
С	Add lines 4a and 4b		•	4c		<u>,731.</u>
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)			5	14,936	<u>,818.</u>
Pa	rt XIV Supplemental Information				<del></del>	
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III, lines 1a and 4, F	art IV, lines 1	lb and	2b; Part V, line	4; Part
X, P	art XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.					
PA	RT XII, LINE 2D - OTHER ADJUSTMENTS:					
AF	FILATE ENTITY INCOME ELIMINATED FROM AUDIT	ED FINANC	IAL			
***	THE DISTRICTION OF THE PROPERTY OF THE PROPERT	DD I IIIIIO				
СШ	ATEMENTS: 15050.					
51	HIEMENIS: IJUJU:					
~~	om on doong doin nancoman ou i the 105 106	75640				
<u>C0</u>	ST OF GOODS SOLD REPORTED ON LINE 10B: 106	75640.				
					<del></del>	<del></del>
<u>P</u> A	RT XIII, LINE 2D - OTHER ADJUSTMENTS:					
TO	ELIMINATED AFFILIATE ENTITY EXPENSE FROM	AUDITED F	INANCI	AL_		
					dule D (Form 9	990) 2008

Schedule D (Form 990) 2008 UPWARD UNLIMITED	57-1031173 Page 5
Schedule D (Form 990) 2008 UPWARD UNLIMITED  Part XIV Supplemental Information (continued)	
STATEMENTS: 139137.	
COST OF GOODS SOLD REPORTED ON LINE 10B: 10675640.	
<u> </u>	
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
GROSSED-UP EXPENSES ELIMINATED ON CONSOLIDATION: 273	279
GRODDID OF BAT BRODD BETTIMITED ON CONDODIDATION. 273	
EFFECT OF EXCHANGE RATE ON GROSSED-UP EXPENSES ON CO	NSOLIDATION: -24548.
	<del></del>
	· · · · · · · · · · · · · · · · · · ·

#### Schedule F (Form 990)

### **Statement of Activities Outside the United States**

► Attach to Form 990. Complete if the organization answered "Yes" to
Form 990, Part IV, line 14b, line 15, or line 16.

2008
Open to Public Inspection

Schedule F (Form 990) 2008

Department of the Treasury
Internal Revenue Service .

Name of the organization

Employer identification number

JPWARD UNLIMITE				57-103117	
		ctivities Out	tside the United States. Comp	lete if the organization answered "\	res"
to Form 990, Par					
•			ds to substantiate the amount of the g		—
grantees' eligibility for th	ne grants or assi	stance, and the	selection criteria used to award the gr	ants or assistance?	Yes No
	5 1041			annut for the subside the United Obs	
2 For grantmakers. Desc	ribe in Part IV th	e organization's	procedures for monitoring the use of	grant funds outside the United Sta	tes
- A.I. I	la - Oakadula Ed	/Farms 000) of a st			
	II.		Iditional space is needed )	(e) If activity listed in (d)	(6) Total
(a) Region	(b) Number of offices	(c) Number of employees or	(d) Activities conducted in region (by type) (i.e., fundraising,	is a program service,	(f) Total expenditures
	in the region	agents in	program services, grants to	describe specific type	in region
		region	recipients located in the region)	of service(s) in region	
<del></del>					-
			GRANT TO AFFILIATED		
SUB-SAHARAN AFRICA			ORGANIZATION IN THE REGION		273,279.
JOD-BAHARAN APRICA	<u> </u>		DIGANIZATION IN THE REGION	WORKING WITH LOCAL	2,3,2,2
				GROUPS TO DEVELOP SPORTS	l
	ļ			LEAGUES AND CAMPS FOR	
SOUTH AMERICA		1	PROGRAM SERVICES	CHILDREN	146,034.
				WORKING WITH LOCAL	
				GROUPS TO DEVELOP SPORTS	
				LEAGUES AND CAMPS FOR	
NORTH AMERICA		1	PROGRAM SERVICES	CHILDREN	150.756.
				WORKING WITH LOCAL	
				GROUPS TO DEVELOP SPORTS	İ
RUSSIA AND THE NEWLY				LEAGUES AND CAMPS FOR	
INDEPENDENT STATES		0 1	PROGRAM SERVICES	CHILDREN	45,925,
				1	
<u></u>					-
		İ			
					<del> </del>
	-	<del> </del>			
	-	<del> </del>			<del>                                     </del>
	1				
Totals		,			615,994,
I Utdio	- 1	, )	<u> </u>		1 010,004.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

(i) Method of valuation (book, FMV, appraisal, other) COST Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any (h) Description of non-cash assistance INVENTORY (g) Amount of non-cash assistance 67, 379, 57-1031173 cash disbursement 205 900 WIRE TRANSFER (f) Manner of of cash grant (e) Amount recipient who received more than \$5,000 Check this box if no one recipient received more than \$5,000 ENABLE MININSTRY TO (d) Purpose of OPERATE IN SOUTH grant AFRICA UPWARD UNLIMITED Use Schedule F-1 (Form 990) if additional space is needed. (c) Region SUB-SAHARAN AFRICA (b) IRS code section and EIN (if applicable) Schedule F (Form 990) 2008 (a) Name of organization Part II

Enter total number of organizations that are recognized as charities by the foreign country or for which the grantee or counsel has provided a Enter total number of other organizations or entities section 501(c)(3) equivalency letter N

Schedule F (Form 990) 2008

က

57-1031173

Page 3

UPWARD UNLIMITED

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Schedule F (Form 990) 2008

(h) Method of valuation (book, FMV, appraisal, other) Schedule F (Form 990) 2008 (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (c) Number of recipients cash grant Use Schedule F-1 (Form 990) if additional space is needed (b) Region (a) Type of grant or assistance

Schedule F (Form 990) 2008 UPWARD UNLIMITED

832074 12-18-08

57-1031173 Page 4

Schedule F (Form 990) 2008

SCHEDULE 1 (Form 990)		Grants and Governr	Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.	to Organizations tuals in the U.S.	٠		OMB No 1545-0047 2008
Department of the Treasury Internal Revenue Service	► Comp	Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. ▶ Attach to Form 990.	n answered "Yes," on F  ► Attach to Form 990.	" on Form 990, Pa n 990.	irt IV, lines 21 or 22.		Open to Public Inspection
Name of the organization ITPWARD	TIPWARD TINI, TMITED						Employer identification number 57-1031173
Part   General Information on Grants and Assistance	its and Assistance						
- S	rds to substantiate th	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	e grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	:
critena used to award the grants or assistance?	assistance?		:				X Yes No
낅	s procedures for moni	toring the use of grant	of grant funds in the United States.	States.			
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	e to Governments an	d Organizations in the	e United States. C	omplete if the orga	Inization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed	nan \$5,000. Check this	s box if no one recipier	received more th	an \$5,000. Use Pa	rt IV and Schedule I-1	(Form 990) if addition	al space is needed
1 (a) Name and address of organization or government	( <b>b</b> ) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOUTH CAROLINA CHRISTIAN FOUNDATION - 198 WHITE STAR POINT	E.S.					PROGRAMS FOR	TO SUPPORT CHRISTIAN MINISTRIES IN OUR
- SPARTANBURG SC 29301	58-2362123	501(C)(3)	65 000.	6,981,0	COST	ANNUAL BANQUET	COMMUNITY
LIFE POINT CHURCH 140 N 20TH STREET OZARK, MO 65721	20-1450040	501(C)(3)	10,000	0			TO HELP LAUNCH A
FIRST BAPTIST CHURCH							ANNUAL DONATION OF SPORTS EQUIPMENT TO CHURCH IN
250 EAST MAIN SIREET SPARTANBURG SC 29306	57-0339440	501(C)(3)	0.	8 419.0	COST	SPORTS EQUIPMENT	SPORTS EQUIPMENT WHICH UPWARD ORIGINATED
1							
	(3) and government or	rganizations					3.
3 Enter total number of other organizations  LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instr	eduction Act Notice,	see the Instructions	uctions for Form 990.				Schedule I (Form 990) 2008

#### SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Internal Revenue Service

Name of the organization

UPWARD UNLIMITED

**Questions Regarding Compensation** 

Employer identification number

57-1031173

			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items	ŀ		
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision			
	of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	_
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply			
	X Compensation committee X Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
	<u> </u>	'		
	Dump the uses did any passes hated in Farm 000 Part VIII Contain A line to			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a			v
	Receive a severance payment or change of control payment?	4a		X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, an equity based compensation arrangement?	4b		X
C	If "Yes" to any of lines 4a.c, list the persons and provide the applicable amounts for each item in Part III	4c		<del>  ^</del> _
	Tes to any or lines 4a-c, list the persons and provide the applicable amounts for each item in Fait in			
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of.		}	1
а	The organization?	6a		X
b	Any related organization?	6b	ļ	X
	If "Yes" to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7	X	<u> </u>
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	l	X

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Schedule J (Form 990) 2008

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(O)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(j-(D)	reported in prior Form 990 or Form 990-EZ
MT 19 KOOM O VIOCATO	€ 8	205,631.	40,000.	45,942.	4,795.	78,600.	374,968.	17,771.
GREGORI C MCCASHIN	ε	111,091.	36,485.	4,422.	2,409.	2,393.	156,800.	11,975.
TERRY SMITH	⊜ €	100	41 667	7 302	0.0	0 9	189 492	13.858
BILL PALMER	≘ ≘	4	7	0.	٠ ١	4 I	4 I	4 I
	ε	105,518.	32,000.	2,981.	3,241.	6,583.	150,323.	11,635.
CLAY SHILL	⊞	ii	0	0	0	0.	0	0
	ε							
	⊞							
	(i)							
	€							
	Ξ							
	E							
	ε							
	(ii)							
	Θ							
	(E)							
	(i)							
	(ii)							
	Θ							
	⊞							
	Ξ				:			
	(ii)							
	Ξ							
	(ii)							
	Θ							
	⊞							
	Ξ							
	⊞							
	Ξ							
	€							
							Schedul	Schedule J (Form 990) 2008

ام	1	
ade;	• !	
٦		
1		i
	•	
173		ĺ
31		
-1		
57		
- {		
j		
- 1		
-		
}		
- [		
-		i
田田		
IWI		
UPWARD UNLIMITED		
9		
WAR		
UP		
	nation	
8	nform	
(Form 990) 2008	ntal lı	
ш 98	leme	
J (Fo	Supp	
dule	=	
Sched	Par	

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information.

UPWARD'S POLICY IS THAT ANY EMPLOYEE TRAVELING OVERSEAS ON A FLIGHT 9 HOURS INSPECT VENDORS' WORKPLACES TO ENSURE PRODUCT SPECIFICATIONS WERE MET PRIOR ARRIVAL TO BUSINESS MEETINGS WITH VENDORS, AND REST IS DESIRED TO MAXIMIZE THE PURPOSE OF CLAY SHILL'S OVERSEAS TRAVEL WAS TO EMPLOYEES USUALLY GO DIRECTLY UPON THIS TRAVEL ALSO INCLUDED PRODUCT DEVELOPMENT MEETINGS. \$5,334.97 PART I, LINE 1A: BUSINESS CLASS TRAVEL - CLAY SHILL - VP. -OR LONGER TRAVEL IN BUSINESS CLASS. THEIR EFFECTIVENESS. TO PRODUCTION.

UPWARD'S POLICY IS THAT ANY EMPLOYEE TRAVELING OVERSEAS ON A FLIGHT 9 HOURS ARRIVAL TO BUSINESS MEETINGS WITH VENDORS, AND REST IS DESIRED TO MAXIMIZE THEIR EFFECTIVENESS. THE PURPOSE OF BILL PALMER'S OVERSEAS TRAVEL WAS AN OR LONGER TRAVEL IN BUSINESS CLASS. EMPLOYEES USUALLY GO DIRECTLY UPON BILL ANNUAL SITE VISIT TO OUR SUBSIDIARY, UPWARD SPORT, SOUTH AFRICA. BUSINESS CLASS TRAVEL- BILL PALMER, EXECUTIVE VP - \$8,647 OVERSEES THIS ENTITY IN HIS ROLE AT UPWARD.

COMPENSATION - GREGORY C MCCASLIN, PRESIDENT - MINISTER HOUSING ALLOWANCE OF \$71,880 IS INCLUDED IN TOTAL COMPENSATION ON SCHEDULE J, COLUMN E.

#### SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Transactions with Interested Persons** 

► Attach to Form 990 or Form 990-EZ.

► To be completed by organizations that answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, lines 38a or 40b.

OMB No 1545-0047

2008 Open To Public Inspection

Name of the organization

Employer identification number

Schedule L (Form 990 or 990-EZ) 2008

UPWARD UNLIMITED 57-103										<u>31</u> 17	3				
Part I Excess Benefit	Transaction	ons (s	ection	501(c)	(3) and	section	501(c)(4)	organizatio	ns only)						
To be completed by	organizations	that a	nswei	red "Ye	s" on F	orm 990	), Part IV, i	ine 25a or 2	25b, or F	orm 990	)·EZ, Pai	rt V, line	40b		
1														(c) Corrected?	
(a) Name of disqualified person					(b) Description of transaction							Yes	No		
							<u> </u>								
						_									
					_										
					<u> </u>										
		_		_	<u> </u>										
												i			
2 Enter the amount of tax imp	osed on the c	organiza	ation r	nanage	rs or d	ısqualıfi	ed persons	during the	year un	der					
section 4958															
3 Enter the amount of tax, if a	iny, on line 2,	above,	reımb	ursed t	by the o	organiza	tion				▶ \$			<del></del>	
Part II Loans to and/o	r From Int	orost	od D	orcon											
To be completed by									1						
(a) Name of interested (b) Loan to or f person and purpose the organization					ginal pr amount		(d) Bala	ince due	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?		
	То	Fro							Yes	<del></del>	Yes				
	1 10	FIO	1113	-	_			_	res	No_	res	No	Yes	No	
	<del> </del>			<del></del>					1		1				
						-									
									1		<b> </b>				
	-					-			<del> </del>	<del> </del>	<b></b>				
Total		·				<b>▶</b> \$	·			1		·			
Part III Grants or Assi	stance Bei	nefitir	ng In	teres	ted P	erson	S.			-				,	
To be completed by	y organization	s that a	answe	red "Ye	es" on l	Form 99	0, Part IV,	line 27.							
					ionship between interested person and					(c) Amount of grant or type					
				the organization					of assistance						
										_					
<del></del>															
Part IV Business Tran	cactions Ir	wolvi	na Ir	toros	tod E	Porcor	<u> </u>								
<u></u>			_							•					
To be completed b		is that a									. D		(e) Sh	aring of	
, , , , , , , , , , , , , , , , , , , ,				•				ount of (d) Description action transaction			òrganı	zation's			
			-			· • · 9 · · · ·								nues?	
LESLIE MCCASLIN WIFE			E OF	r CP	ECOP	Y MCC	1 (	5 079	זכוז נ	AZDD.	EMPL	Yes	No X		
TESTIE MCCASTIN	-		AA T.T.	<u> </u>	<u>. GR</u>	<u>AVDju.</u>	i ncc		<i>., 5 1</i> C	J. OPI	יעיער	BMPL		<u> </u>	
						<del></del>				+	<u> </u>		-		
										+-				<u> </u>	
														<u> </u>	
			<del> </del>					<del>                                     </del>		-+-			<del> </del>	+	

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

#### SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization

UPWARD UNLIMITED

Employer identification number 57-1031173

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
RUN BY MORE THAN 2,600 CHURCHES WORLDWIDE. CURRENTLY MORE THAN 520,000
CHILDREN IN 46 STATES AND FOUR COUNTRIES PARTICIPATE IN UPWARD SPORTS
LEAGUES.
FORM 990, PART VI, SECTION A, LINE 10: THE AUDIT COMMITTEE REVIEWS AND
APPROVES FORM 990 PRIOR TO FILING. THE BOARD OF DIRECTORS ALSO REVIEWS
FORM 990 PRIOR TO FILING.
FORM 990, PART VI, SECTION B, LINE 12C: UPWARD'S CONFLICT OF INTEREST
POLICY IS REVIEWED AND APPROVED ANNUALLY. ALL BOARD MEMBERS AND OFFICERS
ARE REQUIRED TO AGREE TO AND SIGN THE POLICY ANNUALLY. OUR CONFLICT OF
INTEREST POLICY IS DETAILED IN THE TEAM MEMBER GUIDEBOOK, WHICH EVERY
EMPLOYEE IS REQUIRED TO READ AND INDICATE BY SIGNATURE THAT THEY UNDERSTAND
ITS POLICIES.
FORM 990, PART VI, SECTION B, LINE 15: UPWARD'S NON-SALARIED BOARD OF
DIRECTORS WORKS WITH A THIRD PARTY, PHILLIP BLOUNT AND ASSOCIATES, INC. TO
ENSURE REASONABLE COMPENSATION FOR UPWARD EMPLOYEES. THIS FIRM ALSO
CONDUCTS AN ANNUAL COMPENSATION ANALYSIS, COMPARING UPWARD OFFICERS'
COMPENSATION TO SIMILAR ORGANIZATIONS, AND RECOMMENDS TO THE BOARD OF
DIRECTORS ANNUAL COMPENSATION FOR ALL OFFICERS.
DURING THE BOARD'S COMPENSATION DISCUSSION AND VOTE, NO EMPLOYEE, INCLUDING
THE PRESIDENT OR FAMILY MEMBER OF ANY EMPLOYEE, IS PRESENT.

#### SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization

UPWARD UNLIMITED

Employer identification number 57-1031173

FORM 990, PART VI, SECTION C, LINE 19: AUDITED FINANCIAL STATEMENTS ARE
MADE AVAILABLE TO THE PUBLIC ON UPWARD'S WEBSITE AT WWW.UPWARD.ORG.
THOUGH NOT REQUIRED BY LAW TO HAVE A FINANCIAL AUDIT, THE UPWARD BOARD
CHOOSES TO CONDUCT AN ANNUAL AUDIT. UPWARD'S AUDIT COMMITTEE ASSUMES
RESPONSIBILITY FOR OVERSIGHT OF THE ANNUAL AUDIT, REVIEWS AND COMPILES
ITS FINANCIAL STATEMENTS, AND SELECTS AN INDEPENDENT ACCOUNTING FIRM.
SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:
(A) NAME OF PERSON: LESLIE MCCASLIN
(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:
WIFE OF GREGORY MCCASLIN, PRESIDENT
(D) DESCRIPTION OF TRANSACTION: UPWARD EMPLOYEES' PAY IS DETERMINED
BASED ON RECOMMENDATIONS OF A THIRD PARTY, PHILLIP BLOUNT AND ASSOCIATES,
INC. THE EMPLOYEE WAS EMPLOYED ON A PART-TIME BASIS BY UPWARD IN 2008.
FORM 990, PART IV, 12; FORM 990 PART XI, 2B; SCH D PARTS XI, XII, & XIII
PART XI LINE 10 DOES NOT AGREE WITH CONSOLIDATED TOTALS
THE U.S. AND FOREIGN ENTITIES WERE NOT AUDITED SEPARATELY. UPWARD
UNLIMITED IS NOT REQUIRED TO HAVE AN AUDIT OF THEIR FINANCIAL
STATEMENTS, BUT VOLUNTARILY ELECTS TO HAVE AN AUDIT OF ITS CONSOLIDATED
FINANCIAL STATEMENTS.
FORM 990, PART V, LINE 7G AND 7H
"NO" PECDONCEC

# SCHEDULE O

Department of the Treasury Internal Revenue Service

#### **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization **Employer identification number** UPWARD UNLIMITED 57-1031173 UPWARD UNLIMITED DID NOT RECEIVE ANY CONTRIBUTIONS OF INTELLECTUAL PROPERTY REQUIRING THE FILING OF FORM 8899 NOR ANY CONTRIBUTIONS OF VEHICLES REQUIRING THE FILING OF A 1098-C.