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Form **990**

Department of the Treasury
Internal Revenue Service

# Return of Organization Exempt From Income Tax

**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)**

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

**2008**

**Open to Public Inspection**

A For the 2008 calendar year, or tax year beginning FEB 1, 2008 and ending JAN 31, 2009

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Termination
- ☒ Amended return
- ☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization: THEODORE ROOSEVELT MEDORA FOUNDATION

Doing Business As:

Number and street (or P.O. box if mail is not delivered to street address): PO BOX 198 — Room/suite:

City or town, state or country, and ZIP + 4: MEDORA, ND 58645-0198

D Employer identification number: 45-0397662

E Telephone number: (701)623-4444

G Gross receipts $: 14,436,899.

F Name and address of principal officer: RANDY HATZENBUHLER
SAME AS C ABOVE

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c) ( 3 ) ◀ (insert no ) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.MEDORA.COM

K Type of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1986 M State of legal domicile: ND

## Part I Summary

| | | | |
|---|---|---|---|
| 1 | Briefly describe the organization's mission or most significant activities: OPERATION AND PRESERVATION OF HISTORICAL BUILDINGS WITHIN THE CITY OF MEDORA, ND AND PUBLIC | | |
| 2 | Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its assets | | |
| 3 | Number of voting members of the governing body (Part VI, line 1a) | 3 | 22 |
| 4 | Number of independent voting members of the governing body (Part VI, line 1b) | 4 | 19 |
| 5 | Total number of employees (Part V, line 2a) | 5 | 326 |
| 6 | Total number of volunteers (estimate if necessary) | 6 | 465 |
| 7a | Total gross unrelated business revenue from Part VIII, line 12, column (C) | 7a | 3,331,292. |
| b | Net unrelated business taxable income from Form 990-T, line 34 | 7b | 0. |

| | | Prior Year | Current Year |
|---|---|---|---|
| 8 | Contributions and grants (Part VIII, line 1h) | 2,026,710. | 2,129,347. |
| 9 | Program service revenue (Part VIII, line 2g) | 7,023,539. | 7,330,201. |
| 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 313,446. | 1,336,665. |
| 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | <101,834.> | <92,587.> |
| 12 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 9,261,861. | 10,703,626. |
| 13 | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 28,000. | 37,450. |
| 14 | Benefits paid to or for members (Part IX, column (A), line 4) | | |
| 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 2,723,764. | 2,944,352. |
| 16a | Professional fundraising fees (Part IX, column (A), line 11e) | | |
| b | Total fundraising expenses (Part IX, column (D), line 25) ▶ 291,959. | | |
| 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) | 4,140,276. | 4,143,346. |
| 18 | Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) | 6,892,040. | 7,125,148. |
| 19 | Revenue less expenses. Subtract line 18 from line 12 | 2,369,821. | 3,578,478. |

| | | Beginning of Year | End of Year |
|---|---|---|---|
| 20 | Total assets (Part X, line 16) | 24,329,589. | 28,259,537. |
| 21 | Total liabilities (Part X, line 26) | 4,353,839. | 5,471,167. |
| 22 | Net assets or fund balances. Subtract line 21 from line 20 | 19,975,750. | 22,788,370. |

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Randy C. Hatzenbuhler — Signature of officer — Date: 8/17/12

▶ RANDY HATZENBUHLER, PRESIDENT — Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ LISA CHAFFEE, CPA — Date: 07/18/12 — Check if self-employed ▶ ☐ — Preparer's identifying number (see instructions)

Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ EIDE BAILLY LLP
PO BOX 1914
BISMARCK, ND 58502

EIN ▶

Phone no. ▶ 701-255-1091

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No



SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

1 G15

**Part III Statement of Program Service Accomplishments** (see instructions)

1 Briefly describe the organization's mission:
SEE SCHEDULE O FOR ORGANIZATION'S MISSION STATEMENT.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes", describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes", describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses $ 5,983,062. including grants of $ 37,450. ) (Revenue $ 3,919,857. )
THE ORGANIZATION EDUCATES VISITORS ABOUT THE HISTORICAL IMPORTANCE OF THE MEDORA AREA THROUGH THE OPERATION OF MUSEUMS, SHOWS, AND A MUSICAL. THE MEDORA MUSICAL IS A SEASONAL HISTORICAL AND PATRIOTIC PERFORMING ARTS PROGRAM AND IS THE SINGLE LARGEST PROGRAM IN SUPPORT OF THE THEODORE ROOSEVELT MEDORA FOUNDATION'S PRIMARY EXEMPT PURPOSE. IN 2008, DURING ITS 100 DAY RUN, THE MEDORA MUSICAL EDUCATED, INFORMED AND ENTERTAINED OVER 95,000 GUESTS.

4b (Code: ) (Expenses $ including grants of $ ) (Revenue $ )

4c (Code. ) (Expenses $ including grants of $ ) (Revenue $ )

4d Other program services. (Describe in Schedule O.)
(Expenses $ including grants of $ ) (Revenue $ )

4e **Total program service expenses** ▶ $ 5,983,062. *(Must equal Part IX, Line 25, column (B))*

**Part IV Checklist of Required Schedules**

| | | | Yes | No |
|---|---|---|---|---|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A* | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I* | 3 | | X |
| 4 | **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? *If "Yes," complete Schedule C, Part II* | 4 | | X |
| 5 | **Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? *If "Yes," complete Schedule C, Part III* | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I* | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II* | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III* | 8 | X | |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV* | 9 | | X |
| 10 | Did the organization hold assets in term, permanent, or quasi-endowments? *If "Yes," complete Schedule D, Part V* | 10 | X | |
| 11 | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? *If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable* | 11 | X | |
| 12 | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? *If "Yes," complete Schedule D, Parts XI, XII, and XIII* | 12 | X | |
| 13 | Is the organization a school as described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E* | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the U.S.? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? *If "Yes," complete Schedule F, Part I* | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? *If "Yes," complete Schedule F, Part II* | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? *If "Yes," complete Schedule F, Part III* | 16 | | X |
| 17 | Did the organization report more than $15,000 on Part IX, column (A), line 11e? *If "Yes," complete Schedule G, Part I* | 17 | | X |
| 18 | Did the organization report more than $15,000 total on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II* | 18 | X | |
| 19 | Did the organization report more than $15,000 on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III* | 19 | | X |
| 20 | Did the organization operate one or more hospitals? *If "Yes," complete Schedule H* | 20 | | X |
| 21 | Did the organization report more than $5,000 on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II* | 21 | X | |
| 22 | Did the organization report more than $5,000 on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III* | 22 | X | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? *If "Yes," complete Schedule J* | 23 | X | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer questions 24b-24d and complete Schedule K. If "No", go to question 25* | 24a | X | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | X |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | X |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | X |
| 25a | **Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I* | 25a | | X |
| b | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? *If "Yes," complete Schedule L, Part I* | 25b | | X |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II* | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III* | 27 | | X |

**Part IV Checklist of Required Schedules** *(continued)*

| | | | Yes | No |
|---|---|---|---|---|
| 28 | During the tax year, did any person who is a current or former officer, director, trustee, or key employee | | | |
| a | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? *If "Yes," complete Schedule L, Part IV* | 28a | X | |
| b | Have a family member who had a direct or indirect business relationship with the organization? *If "Yes," complete Schedule L, Part IV* | 28b | X | |
| c | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? *If "Yes," complete Schedule L, Part IV* | 28c | X | |
| 29 | Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M* | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M* | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I* | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II* | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I* | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1* | 34 | X | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2* | 35 | X | |
| 36 | **Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2* | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI* | 37 | | X |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

| | | | | Yes | No |
|---|---|---|---|---|---|
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable | 1a | 19 | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | | 1c | X | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | 2a | 326 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | | 2b | X | |
| | **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* this return (see instructions) | | | | |
| 3a | Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return? | | 3a | X | |
| b | If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O* | | 3b | X | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | | 4a | | X |
| b | If "Yes," enter the name of the foreign country: ▶ _____ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | 5b | | X |
| c | If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | | 5c | | |
| 6a | Did the organization solicit any contributions that were not tax deductible? | | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | | 6b | | |
| 7 | **Organizations that may receive deductible contributions under section 170(c).** | | | | |
| a | Did the organization provide goods or services in exchange for any quid pro quo contribution of more than $75? | | 7a | X | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | X | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | | 7c | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | | |
| e | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | 7f | | X |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | | 7g | | X |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | | 7h | | X |
| 8 | **Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | 8 | | |
| 9 | **Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.** | | | | |
| a | Did the organization make any taxable distributions under section 4966? | | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | | 9b | | |
| 10 | **Section 501(c)(7) organizations.** Enter: N/A | | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | |
| 11 | **Section 501(c)(12) organizations.** Enter: N/A | | | | |
| a | Gross income from members or shareholders | 11a | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | 11b | | | |
| 12a | **Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041? | | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A | 12b | | | |

**Part VI Governance, Management, and Disclosure** *(Sections A, B, and C request information about policies not required by the Internal Revenue Code )*

## Section A. Governing Body and Management

| | | | Yes | No |
|---|---|---|---|---|
| | *For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O See instructions* | | | |
| 1a | Enter the number of voting members of the governing body | 1a 22 | | |
| b | Enter the number of voting members that are independent | 1b 19 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | X | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | X |
| 6 | Does the organization have members or stockholders? | 6 | | X |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | 7a | | X |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| a | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9a | Does the organization have local chapters, branches, or affiliates? | 9a | | X |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 9b | | |
| 10 | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 | 10 | X | |
| 11 | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O* | 11 | | X |

## Section B. Policies

| | | | Yes | No |
|---|---|---|---|---|
| 12a | Does the organization have a written conflict of interest policy? *If "No," go to line 13* | 12a | X | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this is done* | 12c | X | |
| 13 | Does the organization have a written whistleblower policy? | 13 | | X |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | | X |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: | | | |
| a | The organization's CEO, Executive Director, or top management official? | 15a | X | |
| b | Other officers or key employees of the organization? | 15b | X | |
| | *Describe the process in Schedule O (see instructions)* | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | X |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ ND

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶

CLARENCE SITTER, CFO - (701) 623-4444
C/O TRMF, PO BOX 198, MEDORA, ND 58645

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons

☐ Check this box if the organization did not compensate any officer, director, trustee, or key employee.

| (A) Name and Title | (B) Average hours per week | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| FRANK LARSON<br>CHAIRMAN OF BOARD | 1.00 | X | | X | | | | 0. | 0. | 0. |
| LANTERMAN, A. KIRK<br>VICE CHAIRMAN OF BOARD | 1.00 | X | | X | | | | 0. | 0. | 0. |
| MINICK, CONCHO<br>SECRETARY | 1.00 | X | | X | | | | 0. | 0. | 0. |
| DISS, WILLIAM<br>TREASURER | 1.00 | X | | X | | | | 0. | 0. | 0. |
| ANDRIST, JOHN M.<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| BLOTSKY, TWYLAH<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| BULLINGER, PEGGY<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| CLAIRMONT, WILLIAM<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| CLEMENS, JAY<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| DAVIS, JOHN JR<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| HILDEBRAND, JOEY<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| HUBBARD, JOANNE<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| KACK, DAVID<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| KINGSBURY, BILL<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| KNAPP, JOHN<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| MOOS, GUY<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| ROOSEVELT, SIMON<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

| (A) Name and title | (B) Average hours per week | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| SATROM, KATHERINE<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| SIMMONS, JOHN<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| SWETICH, DAN<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| TJADEN, SANDY<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| WEIR, PATRICK<br>DIRECTOR | 1.00 | X | | | | | | 0. | 0. | 0. |
| HATZENBUHLER, RANDY<br>PRESIDENT | 40.00 | | | X | | | | 123,395. | 0. | 26,711. |
| ANDERSON, KENT<br>ASST TREASURER/CFO | 40.00 | | | X | | | | 60,001. | 0. | 19,814. |
| WESTIN, WADE (DECEASED)<br>ASST SECRETARY | 40.00 | | | X | | | | 44,736. | 0. | 16,303. |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 1b Total ▶ | | | | | | | | 228,132. | 0. | 62,828. |

2 Total number of individuals (including those in 1a) who received more than $100,000 in reportable compensation from the organization ▶ 1

| | | Yes | No |
|---|---|---|---|
| 3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual* | 3 | | X |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual* | 4 | X | |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? *If "Yes," complete Schedule J for such person* | 5 | | X |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|---|---|
| CAPITAL CITY CONSTRUCTION<br>PO BOX 7337, BISMARCK, ND 58502 | GENERAL CONSTRUCTION | 1,849,523. |
| CENTRAL MECHANICAL INC., 4001 33RD AVE NW,<br>PO BOX 682, MANDAN, ND 58554-0682 | MECHANICAL CONSTRUCTION | 694,810. |
| BIG K INDUSTRIES<br>50 WEST BROADWAY, DICKINSON, ND 58601 | GENERAL CONSTRUCTION | 690,685. |
| STAGEWEST ENTERTAINMENT, INC., 528<br>HENNEPIN AVE SUITE 206, MINNEAPOLIS, MN | PRODUCTION OF MUSICAL | 534,273. |
| RITTERBUSH, ELLIG, HULSING PC<br>711 RIVERWOOD DRIVE, BISMARCK, ND 58504 | ARCHITECT FEES | 466,347. |

2 Total number of independent contractors (including those in 1) who received more than $100,000 in compensation from the organization ▶ 6

**Part VIII Statement of Revenue**

| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
|---|---|---|---|---|---|---|---|
| Contributions, gifts, grants and other similar amounts | 1a | Federated campaigns | 1a | | | | |
| | b | Membership dues | 1b | | | | |
| | c | Fundraising events | 1c | 30,394. | | | |
| | d | Related organizations | 1d | | | | |
| | e | Government grants (contributions) | 1e | | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above | 1f | 2098953. | | | |
| | g | Noncash contributions included in lines 1a-1f $ 36,668. | | | | | |
| | h | **Total.** Add lines 1a-1f | | 2,129,347. | | | |
| Program Service Revenue | | | Business Code | | | | |
| | 2a | ACTIVITIES | 453220 | 4,616,330. | 4,568,330. | 48,000. | |
| | b | HISTORIC MEDORA | 721110 | 2,713,871. | 56,081. | 2657790. | |
| | c | | | | | | |
| | d | | | | | | |
| | e | | | | | | |
| | f | All other program service revenue | | | | | |
| | g | **Total.** Add lines 2a-2f | | 7,330,201. | | | |
| Other Revenue | 3 | Investment income (including dividends, interest, and other similar amounts) | | 302,650. | | | 302,650. |
| | 4 | Income from investment of tax-exempt bond proceeds | | | | | |
| | 5 | Royalties | | | | | |
| | | | (i) Real / (ii) Personal | | | | |
| | 6a | Gross Rents | 314,800. / 1,222. | | | | |
| | b | Less: rental expenses | 76,366. | | | | |
| | c | Rental income or (loss) | 238,434. / 1,222. | | | | |
| | d | Net rental income or (loss) | | 239,656. | | 241,222. | <1,566.> |
| | | | (i) Securities / (ii) Other | | | | |
| | 7a | Gross amount from sales of assets other than inventory | 1792490. / 1501566. | | | | |
| | b | Less cost or other basis and sales expenses | 2057402. / 202,639. | | | | |
| | c | Gain or (loss) | <264912. / 1298927. | | | | |
| | d | Net gain or (loss) | | 1,034,015. | | 11,969. | 1022046. |
| | 8a | Gross income from fundraising events (not including $ 30,394. of contributions reported on line 1c). See Part IV, line 18 | a 19,922. | | | | |
| | b | Less direct expenses | b 20,361. | | | | |
| | c | Net income or (loss) from fundraising events | | <439.> | <439.> | | |
| | 9a | Gross income from gaming activities See Part IV, line 19 | a | | | | |
| | b | Less: direct expenses | b | | | | |
| | c | Net income or (loss) from gaming activities | | | | | |
| | 10a | Gross sales of inventory, less returns and allowances | a 1044701. | | | | |
| | b | Less. cost of goods sold | b 1376505. | | | | |
| | c | Net income or (loss) from sales of inventory | | <331,804.> | <704,115.> | 372,311. | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11a | | | | | | |
| | b | | | | | | |
| | c | | | | | | |
| | d | All other revenue | | | | | |
| | e | **Total.** Add lines 11a-11d | | | | | |
| | 12 | **Total Revenue.** Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e | | 10703626. | 3,919,857. | 3331292. | 1323130. |

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|---|---|---|---|
| 1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 | 13,450. | 13,450. | | |
| 2 Grants and other assistance to individuals in the U S. See Part IV, line 22 | 24,000. | 24,000. | | |
| 3 Grants and other assistance to governments, organizations, and individuals outside the U S. See Part IV, lines 15 and 16 | | | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 312,520. | 63,634. | 194,534. | 54,352. |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 Other salaries and wages | 2,233,073. | 1,869,242. | 253,305. | 110,526. |
| 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 69,593. | 51,908. | 12,766. | 4,919. |
| 9 Other employee benefits | 148,655. | 104,563. | 31,640. | 12,452. |
| 10 Payroll taxes | 180,511. | 140,807. | 28,173. | 11,531. |
| 11 Fees for services (non-employees): | | | | |
| a Management | 675. | | 675. | |
| b Legal | 1,453. | 767. | | 686. |
| c Accounting | 24,240. | | 23,550. | 690. |
| d Lobbying | | | | |
| e Professional fundraising services. See Part IV, line 17 | | | | |
| f Investment management fees | 21,288. | | 19,577. | 1,711. |
| g Other | 42,894. | 23,177. | 14,767. | 4,950. |
| 12 Advertising and promotion | 457,189. | 445,421. | 3,232. | 8,536. |
| 13 Office expenses | 415,609. | 327,716. | 59,848. | 28,045. |
| 14 Information technology | | | | |
| 15 Royalties | | | | |
| 16 Occupancy | 837,956. | 788,591. | 36,401. | 12,964. |
| 17 Travel | 59,585. | 23,516. | 20,539. | 15,530. |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 Conferences, conventions, and meetings | 7,040. | 6,486. | 216. | 338. |
| 20 Interest | 179,271. | 72,977. | 76,978. | 29,316. |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 1,017,809. | 978,341. | 34,115. | 5,353. |
| 23 Insurance | 65,415. | 54,827. | 10,195. | 393. |
| 24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) | | | | |
| a ENTERTAINMENT CONTRACTS | 574,848. | 574,848. | | |
| b BANK & CREDIT CARD FEES | 152,316. | 150,289. | 2,027. | |
| c VEHICLE EXPENSES | 112,471. | 97,300. | 11,699. | 3,472. |
| d THEATRICAL PROPS | 60,499. | 60,499. | | |
| e FEED FOR LIVESTOCK | 33,713. | 33,713. | | |
| f All other expenses | 79,075. | 76,990. | 15,890. | <13,805.> |
| 25 Total functional expenses. Add lines 1 through 24f | 7,125,148. | 5,983,062. | 850,127. | 291,959. |
| 26 Joint Costs. Check here ▶ ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

## Part X Balance Sheet

| | | | | (A) Beginning of year | | (B) End of year |
|---|---|---|---|---|---|---|
| Assets | 1 | Cash - non-interest-bearing | | | 1 | |
| | 2 | Savings and temporary cash investments | | 5,194,879. | 2 | 3,978,280. |
| | 3 | Pledges and grants receivable, net | | 2,085,946. | 3 | 2,545,598. |
| | 4 | Accounts receivable, net | | 68,070. | 4 | 32,708. |
| | 5 | Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L | | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L | | | 6 | |
| | 7 | Notes and loans receivable, net | | | 7 | |
| | 8 | Inventories for sale or use | | 220,199. | 8 | 373,916. |
| | 9 | Prepaid expenses and deferred charges | | 46,280. | 9 | 36,332. |
| | 10a | Land, buildings, and equipment: cost basis | 10a 30,442,163. | | | |
| | b | Less: accumulated depreciation Complete Part VI of Schedule D | 10b 12,402,403. | 12,212,426. | 10c | 18,039,760. |
| | 11 | Investments - publicly traded securities | | 3,839,398. | 11 | 2,701,015. |
| | 12 | Investments - other securities See Part IV, line 11 | | 523,180. | 12 | 210,021. |
| | 13 | Investments - program-related. See Part IV, line 11 | | | 13 | |
| | 14 | Intangible assets | | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | 139,211. | 15 | 341,907. |
| | 16 | **Total assets.** Add lines 1 through 15 (must equal line 34) | | 24,329,589. | 16 | 28,259,537. |
| Liabilities | 17 | Accounts payable and accrued expenses | | 466,324. | 17 | 1,290,240. |
| | 18 | Grants payable | | | 18 | |
| | 19 | Deferred revenue | | 63,447. | 19 | 118,411. |
| | 20 | Tax-exempt bond liabilities | | 2,500,000. | 20 | 2,645,017. |
| | 21 | Escrow account liability. Complete Part IV of Schedule D | | | 21 | |
| | 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 900,093. | 23 | 674,483. |
| | 24 | Unsecured notes and loans payable | | | 24 | |
| | 25 | Other liabilities. Complete Part X of Schedule D | | 423,975. | 25 | 743,016. |
| | 26 | **Total liabilities.** Add lines 17 through 25 | | 4,353,839. | 26 | 5,471,167. |
| Net Assets or Fund Balances | | **Organizations that follow SFAS 117, check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.** | | | | |
| | 27 | Unrestricted net assets | | 15,080,420. | 27 | 20,153,587. |
| | 28 | Temporarily restricted net assets | | 2,793,907. | 28 | 506,795. |
| | 29 | Permanently restricted net assets | | 2,101,423. | 29 | 2,127,988. |
| | | **Organizations that do not follow SFAS 117, check here ▶ [ ] and complete lines 30 through 34.** | | | | |
| | 30 | Capital stock or trust principal, or current funds | | | 30 | |
| | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | | 31 | |
| | 32 | Retained earnings, endowment, accumulated income, or other funds | | | 32 | |
| | 33 | Total net assets or fund balances | | 19,975,750. | 33 | 22,788,370. |
| | 34 | Total liabilities and net assets/fund balances | | 24,329,589. | 34 | 28,259,537. |

## Part XI Financial Statements and Reporting

| | | | Yes | No |
|---|---|---|---|---|
| 1 | Accounting method used to prepare the Form 990: [ ] Cash [X] Accrual [ ] Other | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | X |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | X | |
| c | If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | 2c | X | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? | 3b | | |

**SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Public Charity Status and Public Support

**To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.**

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No 1545-0047

**2008**

**Open to Public Inspection**

**Name of the organization**

THEODORE ROOSEVELT MEDORA FOUNDATION

**Employer identification number**

45-0397662

## Part I Reason for Public Charity Status (All organizations must complete this part ) (see instructions)

The organization is not a private foundation because it is: (Please check only **one** organization.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).** (Attach Schedule H.)

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II )

9 ☒ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete the Part III )

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).** (see instructions)

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii) A family member of a person described in (i) above?

(iii) A 35% controlled entity of a person described in (i) or (ii) above?

| | Yes | No |
|---|---|---|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |

h Provide the following information about the organizations the organization supports

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | (iv) Is the organization in col. (i) listed in your governing document? Yes | (iv) No | (v) Did you notify the organization in col. (i) of your support? Yes | (v) No | (vi) Is the organization in col. (i) organized in the U.S.? Yes | (vi) No | (vii) Amount of support |
|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

### Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|---|---|---|---|---|---|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants ") | | | | | | |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 **Total.** Add lines 1 - 3 | | | | | | |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | |
| 6 **Public Support.** Subtract line 5 from line 4 | | | | | | |

### Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|---|---|---|---|---|---|
| 7 Amounts from line 4 | | | | | | |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV ) | | | | | | |
| 11 **Total support.** Add lines 7 through 10 | | | | | | |

| | | |
|---|---|---|
| 12 Gross receipts from related activities, etc. (see instructions) | 12 | |

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

### Section C. Computation of Public Support Percentage

| | | |
|---|---|---|
| 14 Public support percentage for 2008 (line 6, column (f) divided by line 11, column (f)) | 14 | % |
| 15 Public support percentage from 2007 Schedule A, Part IV-A, line 26f | 15 | % |

16a **33 1/3% support test - 2008.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support test - 2007.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10% -facts-and-circumstances test - 2008.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b **10% -facts-and-circumstances test - 2007.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

**Part III Support Schedule for Organizations Described in Section 509(a)(2)** (Complete only if you checked the box on line 9 of Part I.)

## Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|---|---|---|---|---|---|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 1671035. | 316,965. | 1647450. | 2026710. | 2389997. | 8052157. |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | 3613448. | 25,541. | 4102057. | 5072262. | 4852135. | 17665443. |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 **Total.** Add lines 1 - 5 | 5284483. | 342,506. | 5749507. | 7098972. | 7242132. | 25717600. |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | 357,366. | 56,539. | 648,800. | 310,915. | 1428204. | 2801824. |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or $5,000 | | | | | | |
| c Add lines 7a and 7b | 357,366. | 56,539. | 648,800. | 310,915. | 1428204. | 2801824. |
| 8 **Public support** (Subtract line 7c from line 6) | | | | | | 22915776. |

## Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|---|---|---|---|---|---|
| 9 Amounts from line 6 | 5284483. | 342,506. | 5749507. | 7098972. | 7242132. | 25717600. |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 101,329. | 81,399. | 250,607. | 373,798. | 377,450. | 1184583. |
| b *Unrelated business taxable income* (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | 101,329. | 81,399. | 250,607. | 373,798. | 377,450. | 1184583. |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) | 1,463. | 75,728. | 85,317. | 12,680. | | 175,188. |
| 13 **Total support** (Add lines 9, 10c, 11, and 12 ) | | | | | | 27077371. |

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

## Section C. Computation of Public Support Percentage

| | | |
|---|---|---|
| 15 Public support percentage for 2008 (line 8, column (f) divided by line 13, column (f)) | 15 | 84.63 % |
| 16 Public support percentage from 2007 Schedule A, Part IV-A, line 27g | 16 | 91.22 % |

## Section D. Computation of Investment Income Percentage

| | | |
|---|---|---|
| 17 Investment income percentage for **2008** (line 10c, column (f) divided by line 13, column (f)) | 17 | 4.37 % |
| 18 Investment income percentage from **2007** Schedule A, Part IV-A, line 27h | 18 | 3.81 % |

19a **33 1/3% support tests - 2008.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☒

b **33 1/3% support tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

# Schedule D (Form 990)

Department of the Treasury
Internal Revenue Service

## Supplemental Financial Statements

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No 1545-0047

**2008**

Open to Public Inspection

**Name of the organization**

THEODORE ROOSEVELT MEDORA FOUNDATION

**Employer identification number**

45-0397662

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

| | | (a) Donor advised funds | (b) Funds and other accounts |
|---|---|---|---|
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? ☐ Yes ☐ No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or pleasure)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of certified historic structure
☐ Preservation of open space

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

| | | Held at the End of the Year |
|---|---|---|
| a | Total number of conservation easements | 2a |
| b | Total acreage restricted by conservation easements | 2b |
| c | Number of conservation easements on a certified historic structure included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired after 8/17/06 | 2d |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff or volunteer hours devoted to monitoring, inspecting, and enforcing easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**
Complete if the organization answered "Yes" to Form 990, Part IV, line 8

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ 0.

(ii) Assets included in Form 990, Part X ▶ $ 293,467.

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:

a Revenues included in Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☒ Other STORAGE

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

**Part IV Trust, Escrow and Custodial Arrangements.** Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

| | Amount |
|---|---|
| 1c | |
| 1d | |
| 1e | |
| 1f | |

c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if organization answered "Yes" to Form 990, Part IV, line 10.

| | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---|---|---|---|---|---|
| 1a Beginning of year balance | 5,230,252. | | | | |
| b Contributions | 3,886,551. | | | | |
| c Investment earnings or losses | <181,649.> | | | | |
| d Grants or scholarships | 6,000. | | | | |
| e Other expenditures for facilities and programs | 3,855,048. | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | 5,074,106. | | | | |

2 Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment ▶ 51.50 %
b Permanent endowment ▶ 42.00 %
c Term endowment ▶ 6.50 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by.

| | Yes | No |
|---|---|---|
| 3a(i) (i) unrelated organizations | | X |
| 3a(ii) (ii) related organizations | | X |
| 3b b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? | | |

4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Investments - Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of investment | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Depreciation | (d) Book value |
|---|---|---|---|---|
| 1a Land | | 2,162,853. | | 2,162,853. |
| b Buildings | | 10,617,569. | 3,166,098. | 7,451,471. |
| c Leasehold improvements | | | | |
| d Equipment | | 6,271,537. | 5,503,492. | 768,045. |
| e Other | | 11,390,204. | 3,732,813. | 7,657,391. |
| **Total.** Add lines 1a-1e. *(Column (d) should equal Form 990, Part X, column (B), line 10(c).)* | | | ▶ | 18,039,760. |

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|---|---|
| Financial derivatives and other financial products | | |
| Closely-held equity interests | | |
| Other | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Col (b) should equal Form 990, Part X, col (B) line 12.) ▶ | | |

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type | (b) Book value | (c) Method of valuation. Cost or end-of-year market value |
|---|---|---|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Col (b) should equal Form 990, Part X, col (B) line 13.) ▶ | | |

**Part IX Other Assets.** See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|---|---|
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| Total. *(Column (b) should equal Form 990, Part X, col (B) line 15 )* ▶ | |

**Part X Other Liabilities.** See Form 990, Part X, line 25

| (a) Description of liability | (b) Amount |
|---|---|
| Federal income taxes | |
| ANNUITY & CHARITABLE UNITRUST | |
| OBLIGATIONS | 364,191. |
| DEFERRED COMPENSATION | 18,570. |
| RETAINAGE PAYABLE | 360,255. |
| | |
| | |
| | |
| | |
| | |
| Total. *(Column (b) should equal Form 990, Part X, col (B) line 25.)* ▶ | 743,016. |

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

| | | | |
|---|---|---|---|
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 10,703,626. |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 7,125,148. |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | 3 | 3,578,478. |
| 4 | Net unrealized gains (losses) on investments | 4 | <717,633.> |
| 5 | Donated services and use of facilities | 5 | 260,650. |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | <308,875.> |
| 9 | Total adjustments (net). Add lines 4-8 | 9 | <765,858.> |
| 10 | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 | 10 | 2,812,620. |

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

| | | | | | |
|---|---|---|---|---|---|
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 10,970,368. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| a | Net unrealized gains on investments | 2a | <717,633.> | | |
| b | Donated services and use of facilities | 2b | 260,650. | | |
| c | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIV) | 2d | 1,080,340. | | |
| e | Add lines **2a** through **2d** | | | 2e | 623,357. |
| 3 | Subtract line **2e** from line **1** | | | 3 | 10,347,011. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line **1**: | | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIV) | 4b | 356,615. | | |
| c | Add lines **4a** and **4b** | | | 4c | 356,615. |
| 5 | Total revenue Add lines **3** and **4c.** (This should equal Form 990, Part I, line 12.) | | | 5 | 10,703,626. |

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

| | | | | | |
|---|---|---|---|---|---|
| 1 | Total expenses and losses per audited financial statements | | | 1 | 8,157,748. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | | | |
| a | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| c | Losses reported on Form 990, Part IX, line 25 | 2c | | | |
| d | Other (Describe in Part XIV) | 2d | 1,101,215. | | |
| e | Add lines **2a** through **2d** | | | 2e | 1,101,215. |
| 3 | Subtract line **2e** from line **1** | | | 3 | 7,056,533. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line **1**: | | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIV) | 4b | 68,615. | | |
| c | Add lines **4a** and **4b** | | | 4c | 68,615. |
| 5 | Total expenses. Add lines **3** and **4c.** (This should equal Form 990, Part I, line 18 ) | | | 5 | 7,125,148. |

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8; Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b.

PART III, LINE 4: THE ORGANIZATION HAS A COLLECTION OF NATIVE AMERICAN ARTIFACTS WHICH ARE DIRECTLY RELATED TO THE ORGANIZATION'S PRIMARY EXEMPT PURPOSE OF EDUCATING VISITORS ABOUT THE HISTORICAL IMPORTANCE OF THE MEDORA AREA. THE COLLECTION IS CURRENTLY IN STORAGE UNTIL SUCH TIME THAT AN APPROPRIATE EXHIBITION VENUE IS ESTABLISHED IN THE MEDORA AREA.

PART V, LINE 4: THE ORGANIZATION'S INTENDED USE OF ENDOWMENT FUNDS IS AS SPECIFIED BY DONOR'S INTENT.

**Part XIV Supplemental Information** *(continued)*

PART XI, LINE 8 - OTHER ADJUSTMENTS:

UNREALIZED LOSS ON INVESTMENT IN SUBSIDIARY $<313,159>

IMPUTED INTEREST

PART XII, LINE 2D - OTHER ADJUSTMENTS:

REVENUE FROM SUBSIDIARY : 984052.

RENT EXPENSES : 76366.

ROD TJADEN GOLF TOURNI DIRECT EXPENSES: 19922.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

RENTS RECEIVED FROM SUBSIDIARY : 240000.

RENTS FROM ALTRINGER TRUST : 61900.

MANAGEMENT FEES RECEIVED FROM SUBSIDIARY : 48000.

RECLASSIFY NEGATIVE MISC REVENUE: 6715.

IMPUTED INTEREST ON SUBSIDIARY RECEIVABLE: 0.

PART XIII, LINE 2D - OTHER ADJUSTMENTS:

EXPENSES FROM SUBSIDIARY : 1004927.

RENT EXPENSES : 76366.

ROD TJADEN GOLF TOURNI DIRECT EXPENSES: 19922.

PART XIII, LINE 4B - OTHER ADJUSTMENTS:

RENTS FROM ALTRINGER TRUST : 61900.

RECLASSIFY NEGATIVE MISC REVENUE: 6715.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Supplemental Information Regarding Fundraising or Gaming Activities

▶ Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than $15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

**2008**

Open To Public Inspection

Name of the organization

THEODORE ROOSEVELT MEDORA FOUNDATION

Employer identification number

45-0397662

**Part I Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a ☐ Mail solicitations
b ☐ Email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (i) Name of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? Yes | (iii) No | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|---|---|---|---|---|---|---|
| | | | | | | |
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| | | | | | | |
| | | | | | | |
| | | | | | | |
| Total ▶ | | | | | | |

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

**Part II Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than $5,000.

| | | (a) Event #1 2008 ROD TJADEN GOLF (event type) | (b) Event #2 (event type) | (c) Other Events NONE (total number) | (d) Total Events (Add col (a) through col (c)) |
|---|---|---|---|---|---|
| Revenue | 1 Gross receipts | 50,316. | | | 50,316. |
| | 2 Less: Charitable contributions | 30,394. | | | 30,394. |
| | 3 Gross revenue (line 1 minus line 2) | 19,922. | | | 19,922. |
| Direct Expenses | 4 Cash prizes | | | | |
| | 5 Non-cash prizes | 439. | | | 439. |
| | 6 Rent/facility costs | | | | |
| | 7 Other direct expenses | 19,922. | | | 19,922. |
| | 8 Direct expense summary. Add lines 4 through 7 in column (d) ▶ | | | | ( 20,361.) |
| | 9 Net income summary. Combine lines 3 and 8 in column (d) ▶ | | | | <439.> |

**Part III Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

| | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (Add col. (a) through col. (c)) |
|---|---|---|---|---|---|
| Revenue | 1 Gross revenue | | | | |
| Direct Expenses | 2 Cash prizes | | | | |
| | 3 Non-cash prizes | | | | |
| | 4 Rent/facility costs | | | | |
| | 5 Other direct expenses | | | | |
| | 6 Volunteer labor | ☐ Yes ____ % ☐ No | ☐ Yes ____ % ☐ No | ☐ Yes ____ % ☐ No | |
| | 7 Direct expense summary. Add lines 2 through 5 in column (d) ▶ | | | | ( ) |
| | 8 Net gaming income summary Combine lines 1 and 7 in column (d) ▶ | | | | |

| | | | Yes | No |
|---|---|---|---|---|
| 9 | Enter the state(s) in which the organization operates gaming activities: | | | |
| a | Is the organization licensed to operate gaming activities in each of these states? | 9a | | |
| b | If "No," Explain: | | | |
| 10a | Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? | 10a | | |
| b | If "Yes," Explain: | | | |
| 11 | Does the organization operate gaming activities with nonmembers? | 11 | | |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? | 12 | | |

| | | | Yes | No |
|---|---|---|---|---|
| 13 Indicate the percentage of gaming activity operated in: | | | | |
| a The organization's facility | 13a | % | | |
| b An outside facility | 13b | % | | |
| 14 Provide the name and address of the person who prepares the organization's gaming/special events books and records: | | | | |
| Name ▶ | | | | |
| Address ▶ | | | | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | 15a | | | |
| b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____ | | | | |
| c If "Yes," enter name and address: | | | | |
| Name ▶ | | | | |
| Address ▶ | | | | |
| 16 Gaming manager information: | | | | |
| Name ▶ | | | | |
| Gaming manager compensation ▶ $ _____ | | | | |
| Description of services provided ▶ | | | | |
| ☐ Director/officer ☐ Employee ☐ Independent contractor | | | | |
| 17 Mandatory distributions: | | | | |
| a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | 17a | | | |
| b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $ | | | | |

SCHEDULE I (Form 990)

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.**

▶ **Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22.**

▶ **Attach to Form 990.**

OMB No 1545-0047

2008

**Open to Public Inspection**

Name of the organization

THEODORE ROOSEVELT MEDORA FOUNDATION

**Employer identification number**

45-0397662

**Part I** **General Information on Grants and Assistance**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? [X] Yes [ ] No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II** **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ▶ [X]

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

2 Enter total number of section 501(c)(3) and government organizations ▶ _____

3 Enter total number of other organizations ▶

LHA **For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule I (Form 990) 2008**

832101 12-18-08

**Part III** **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---|---|---|---|---|---|
| SCHOLARSHIPS < $5,000 EACH | 32 | 24,000. | 0. | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

**Part IV** **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information

SCHEDULE I, PART I, LINE 2: TJADEN EDUCATIONAL ASSISTANCE PROGRAM: EACH YEAR, APPROXIMATELY 25 AWARDS OF $500 EACH ARE AWARDED TO SEASONAL EMPLOYEES WHO HAVE DEMONSTRATED OUTSTANDING WORK QUALITIES, LEADERSHIP, AND GOOD CHARACTER.

HUBBARD SCHOLARSHIP: UP TO TWO STUDENTS ATTENDING THE UNIVERSITY OF NORTH DAKOTA WILL BE PRESENTED WITH A $1,500 DON HUBBARD EDUCATIONAL ASSISTANCE AWARD.

**Part IV Supplemental Information**

TIM JOHNSON MEMORIAL SCHOLARSHIP: UP TO TWO $500 SCHOLARSHIPS ARE AWARDED EACH YEAR TO EMPLOYEES WHO EXHIBIT LEADERSHIP AND POSITIVE INFLUENCE ON GUESTS AND CO-WORKERS THROUGH COURAGE AND HUMOR.

MINOT STATE UNIVERSITY BOARD OF REGENTS SCHOLARSHIP: UP TO FOUR $1,500 SCHOLARSHIPS ARE AWARDED TO EMPLOYEES WHO ATTEND MINOT STATE UNIVERSITY.

WINSTON SATRAN SCHOLARSHIP: A $500 SCHOLARSHIP IS AWARDED EACH YEAR TO AN EMPLOYEE WHO DEMONSTRATES LEADERSHIP THROUGH COMPASSION, PATIENCE, AND - MOST OF ALL - HARD WORK.

SUNSHINE AWARD: A $500 SCHOLARSHIP TO HONOR SHEILA SCHAFER IS AWARDED EACH YEAR TO A STUDENT WORKER WHO IS A TRUE "DAYMAKER" - SOMEONE WHO ENRICHES THE LIVES OF CO-WORKERS AND GUESTS THROUGH A POSITIVE ATTITUDE, ENERGY IN THEIR WORK, AND GENUINE KINDNESS.

ELIGIBILITY REQUIREMENTS INCLUDE THE FOLLOWING CRITERIA:

1. INDIVIDUALS MUST HAVE GRADUATED FROM HIGH SCHOOL.
2. THE MONIES MUST BE USED WITHIN 13 MONTHS OF THE AWARD OR IS FORFEITED.
3. TOP-LEVEL TRMF OFFICERS OR THEIR DEPENDENTS ARE INELIGIBLE.
4. THE INDIVIDUAL MUST HAVE WORKED A MINIMUM OF 480 HOURS FOR TRMF DURING THE PERIOD OF MAY 14 - SEPTEMBER 3.

SCHOLARSHIP CHECKS ARE MADE PAYABLE TO THE RECIPIENT AND THE INSTITUTION OF HIGHER EDUCATION AS CO-PAYEES. IF A RECIPIENT DOES NOT ATTEND SCHOOL, THE CHECK IS RETURNED TO TRMF.

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

# Compensation Information

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

▶ **Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.**

OMB No 1545-0047

**2008**

**Open to Public Inspection**

**Name of the organization**

THEODORE ROOSEVELT MEDORA FOUNDATION

**Employer identification number**

45-0397662

## Part I Questions Regarding Compensation

| | | Yes | No |
|---|---|---|---|
| **1a** | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | |
| | ☐ First-class or charter travel | ☒ Housing allowance or residence for personal use | |
| | ☐ Travel for companions | ☐ Payments for business use of personal residence | |
| | ☐ Tax indemnification and gross-up payments | ☐ Health or social club dues or initiation fees | |
| | ☒ Discretionary spending account | ☐ Personal services (e.g., maid, chauffeur, chef) | |
| **b** | If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | X | |
| **2** | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | X |
| **3** | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply | | | |
| | ☒ Compensation committee | ☒ Written employment contract | | |
| | ☐ Independent compensation consultant | ☒ Compensation survey or study | | |
| | ☐ Form 990 of other organizations | ☒ Approval by the board or compensation committee | | |
| **4** | During the year, did any person listed in Form 990, Part VII, Section A, line 1a | | | |
| **a** | Receive a severance payment or change of control payment? | 4a | | X |
| **b** | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | X |
| **c** | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | **Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.** | | | |
| **5** | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of | | | |
| **a** | The organization? | 5a | | X |
| **b** | Any related organization? | 5b | | X |
| | If "Yes," to line 5a or 5b, describe in Part III | | | |
| **6** | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | | | |
| **a** | The organization? | 6a | | X |
| **b** | Any related organization? | 6b | | X |
| | If "Yes" to line 6a or 6b, describe in Part III. | | | |
| **7** | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III | 7 | X | |
| **8** | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---|---|---|---|---|---|---|---|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other compensation | | | | |
| HATZENBUHLER, RANDY | (i) | 111,052. | 18,254. | <5,911.> | 12,931. | 13,780. | 150,106. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

PART I, LINE 1A: DISCRETIONARY SPENDING ACCOUNT: CORPORATE CREDIT CARD USE ALLOWED FOR PRESIDENT; MONTHLY APPROVAL REQUIRED BY EXECUTIVE COMMITTEE. SEE SCH O FOR MORE INFORMATION.

HOUSING ALLOWANCE: THE ORGANIZATION'S SEASONAL OPERATIONS REQUIRE CONSIDERABLE FLEXIBILITY IN HOURS AND AVAILABILITY. THEREFORE, SEASONAL HOUSING IS PROVIDED TO THE PRESIDENT OF THE ORGANIZATION IN MEDORA, NORTH DAKOTA AS A CONDITION OF EMPLOYMENT DURING THE TYPICAL OPERATING SEASON. THE TYPICAL OPERATING SEASON IS APPROXIMATELY FOUR MONTHS, FROM ROUGHLY MAY 15TH TO SEPTEMBER 15TH OF EACH YEAR.

HOUSING IS ALSO PROVIDED, AS A CONDITION OF EMPLOYMENT, FOR THE ASSISTANT TREASURER/CFO AND ASSISTANT SECRETARY, AS THEIR POSITIONS REQUIRE YEAR-ROUND AVAILABILITY.

PART I, LINE 7: ALL FULL-TIME EMPLOYEES WHO ARE EMPLOYED WITH THE ORGANIZATION AT THE BEGINNING AND END OF THE ORGANIZATION'S FISCAL YEAR ARE ELIGIBLE AND PARTICIPATE IN AN EMPLOYEE INCENTIVE PLAN, WITH THE INCENTIVE CALCULATION DEPENDENT ON A COMBINATION OF INCOME FROM OPERATIONS,

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information.

CONTRIBUTIONS AND INVESTMENT INCOME.

**SCHEDULE K (Form 990)**
Department of the Treasury
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

▶ Attach to Form 990 To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a
Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

OMB No 1545-0047
2008
Open to Public Inspection

Name of the organization
THEODORE ROOSEVELT MEDORA FOUNDATION

Employer identification number
45-0397662

**Part I Bond Issues** (Required for 2008) SEE SCHEDULE O FOR COLUMN (F) CONTINUATIONS

| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) Defeased Yes | (g) Defeased No | (h) On behalf of issuer Yes | (h) On behalf of issuer No |
|---|---|---|---|---|---|---|---|---|---|---|
| A | BILLINGS COUNTY, NORTH DAKOTA | 45-6002200 | NONE | 01/15/08 | 2,500,000. | CONSTRUCTION OF MEDORA MUSICAL WELC | | X | | X |
| B | | | | | | | | | | |
| C | | | | | | | | | | |
| D | | | | | | | | | | |
| E | | | | | | | | | | |

**Part II Proceeds** (Optional for 2008)

| | | A | B | C | D | E |
|---|---|---|---|---|---|---|
| 1 | Total proceeds of issue | | | | | |
| 2 | Gross proceeds in reserve funds | | | | | |
| 3 | Proceeds in refunding or defeasance escrows | | | | | |
| 4 | Other unspent proceeds | | | | | |
| 5 | Issuance costs from proceeds | | | | | |
| 6 | Working capital expenditures from proceeds | | | | | |
| 7 | Capital expenditures from proceeds | | | | | |
| 8 | Year of substantial completion | | | | | |

| | | A Yes | A No | B Yes | B No | C Yes | C No | D Yes | D No | E Yes | E No |
|---|---|---|---|---|---|---|---|---|---|---|---|
| 9 | Were the bonds issued as part of a current refunding issue? | | | | | | | | | | |
| 10 | Were the bonds issued as part of an advance refunding issue? | | | | | | | | | | |
| 11 | Has the final allocation of proceeds been made? | | | | | | | | | | |
| 12 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | | | | | | | | | | |

**Part III Private Business Use** (Optional for 2008)

| | | A Yes | A No | B Yes | B No | C Yes | C No | D Yes | D No | E Yes | E No |
|---|---|---|---|---|---|---|---|---|---|---|---|
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? | | | | | | | | | | |
| 2 | Are there any lease arrangements with respect to the financed property which may result in private business use? | | | | | | | | | | |

**SCHEDULE L** (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Transactions with Interested Persons

▶ Attach to Form 990 or Form 990-EZ.
▶ To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, lines 38a or 40b.

OMB No 1545-0047

**2008**

Open To Public Inspection

**Name of the organization**

THEODORE ROOSEVELT MEDORA FOUNDATION

**Employer identification number**

45-0397662

## Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only)

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 (a) Name of disqualified person | (b) Description of transaction | (c) Corrected? Yes | (c) Corrected? No |
|---|---|---|---|
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ $

## Part II Loans to and/or From Interested Persons.

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

| (a) Name of interested person and purpose | (b) Loan to or from the organization? To | (b) Loan to or from the organization? From | (c) Original principal amount | (d) Balance due | (e) In default? Yes | (e) In default? No | (f) Approved by board or committee? Yes | (f) Approved by board or committee? No | (g) Written agreement? Yes | (g) Written agreement? No |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Total | | | ▶ $ | | | | | | | |

## Part III Grants or Assistance Benefiting Interested Persons.

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of grant or type of assistance |
|---|---|---|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

## Part IV Business Transactions Involving Interested Persons.

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? Yes | (e) Sharing of organization's revenues? No |
|---|---|---|---|---|---|
| TWYLAH BLOTSKY | BOARD MEMBER | 1,431,338. | TWYLAH PURC | | X |
| LAURIE HATZENBUHLER | WIFE OF TRMF PRESID | 57,285. | LAURIE IS E | | X |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |



SEE SCHEDULE O FOR SCHEDULE L CONTINUATIONS

**SCHEDULE M (Form 990)**

Department of the Treasury
Internal Revenue Service

# NonCash Contributions

▶ To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

▶ Attach to Form 990.

OMB No 1545-0047

**2008**

Open to Public Inspection

Name of the organization

THEODORE ROOSEVELT MEDORA FOUNDATION

Employer identification number

45-0397662

## Part I Types of Property

| | | (a) Check if applicable | (b) Number of contributions | (c) Revenues reported on Form 990, Part VIII, line 1g | (d) Method of determining revenues |
|---|---|---|---|---|---|
| 1 | Art - Works of art | X | 2 | 725. | COMPARABLE SALES |
| 2 | Art - Historical treasures | | | | |
| 3 | Art - Fractional interests | | | | |
| 4 | Books and publications | | | | |
| 5 | Clothing and household goods | X | | 3,900. | MATERIALS, THRIFT STOR |
| 6 | Cars and other vehicles | | | | |
| 7 | Boats and planes | | | | |
| 8 | Intellectual property | | | | |
| 9 | Securities - Publicly traded | | | | |
| 10 | Securities - Closely held stock | | | | |
| 11 | Securities - Partnership, LLC, or trust interests | | | | |
| 12 | Securities - Miscellaneous | | | | |
| 13 | Qualified conservation contribution (historic structures) | | | | |
| 14 | Qualified conservation contribution (other) | | | | |
| 15 | Real estate - Residential | | | | |
| 16 | Real estate - Commercial | | | | |
| 17 | Real estate - Other | | | | |
| 18 | Collectibles | | | | |
| 19 | Food inventory | X | 1 | 21,968. | COMPARABLE SALES |
| 20 | Drugs and medical supplies | | | | |
| 21 | Taxidermy | | | | |
| 22 | Historical artifacts | | | | |
| 23 | Scientific specimens | | | | |
| 24 | Archeological artifacts | | | | |
| 25 | Other ▶ ( AUDIO & SOUND ) | X | 1 | 9,636. | COMPARABLE SALES |
| 26 | Other ▶ ( GOLF TOURNI P ) | X | 1 | 439. | COMPARABLE SALES |
| 27 | Other ▶ ( ) | | | | |
| 28 | Other ▶ ( ) | | | | |

| | | | Yes | No |
|---|---|---|---|---|
| 29 | Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgment | 29 | | |
| 30a | During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? | 30a | | X |
| b | If "Yes," describe the arrangement in Part II. | | | |
| 31 | Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? | 31 | | X |
| 32a | Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? | 32a | | X |
| b | If "Yes," describe in Part II. | | | |
| 33 | If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II | | | |

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

**2008**

Open to Public Inspection

Name of the organization

THEODORE ROOSEVELT MEDORA FOUNDATION

Employer identification number

45-0397662

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EDUCATION ABOUT THIS HISTORIC AREA.

FORM 990, PART VI, SECTION A, LINE 2: ONE OFFICER AND ONE BOARD MEMBER OF TRMF ALSO SERVE AS BOARD MEMBERS OF STARION BANK.

FORM 990, PART VI, SECTION A, LINE 10: A DRAFT OF THE FORM 990 WILL BE REVIEWED BY THE AUDIT COMMITTEE PRIOR TO THE FORM 990 BEING FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: ON AN ANNUAL BASIS, EACH BOARD MEMBER RECEIVES AND IS ASKED TO SIGN A BOARD MEMBER STATEMENT OF COMMITMENT AND UNDERSTANDING WHICH INCLUDES REFERENCES TO THE CONFLICT OF INTEREST POLICY. THIS STATEMENT IS ALSO DISCUSSED AT THE ANNUAL MEETING AS AN AGENDA ITEM.

FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION HAS A COMPENSATION COMMITTEE MADE UP OF BETWEEN 4-6 MEMBERS FROM THE BOARD OF DIRECTORS WHOSE RESPONSIBILITY IS TO ANNUALLY REVIEW COMPENSATION AND BENEFITS FOR ALL EMPLOYEES, INCLUDING THE PRESIDENT AND CFO. DURING THIS ANNUAL REVIEW PROCESS, COMPARABILITY DATA IS REVIEWED ALONG WITH OTHER INFORMATION AS MAY BE REQUESTED BY COMMITTEE MEMBERS AND PROVIDED BY MANAGEMENT. BENEFIT AND INCENTIVE PLANS ARE ALSO REVIEWED AND APPROVED ANNUALLY BY THE COMPENSATION COMMITTEE.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

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**2008**

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GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 2C

AUDIT COMMITTEE

NO CHANGES WERE MADE DURING THE TAX YEAR.

SCHEDULE K, PART I, BOND ISSUES:

(A) ISSUER NAME: BILLINGS COUNTY, NORTH DAKOTA

(F) DESCRIPTION OF PURPOSE:

CONSTRUCTION OF MEDORA MUSICAL WELCOME CENTER & "SPIRIT OF WORK" VOLUNTEER.

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: TWYLAH BLOTSKY

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

BOARD MEMBER

(C) AMOUNT OF TRANSACTION $ 1431338.

(D) DESCRIPTION OF TRANSACTION: TWYLAH PURCHASED LAND FROM THE FOUNDATION. INDEPENDENT BOARD MEMBERS APPROVED THIS TRANSACTION AND BASED THE SALES PRICE ON THE APPRAISED VALUE AS DETERMINED BY AN INDEPENDENT APPRAISER.

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: LAURIE HATZENBUHLER

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

WIFE OF TRMF PRESIDENT

(C) AMOUNT OF TRANSACTION $ 57285.

(D) DESCRIPTION OF TRANSACTION: LAURIE IS EMPLOYED WITH TRMF AS GROUP SALES DIRECTOR.

(E) SHARING OF ORGANIZATION REVENUES? = NO

FORM 990, PART III, LINE 1

MISSION STATEMENT:

PRESERVE THE VALUES AND TRADITIONS OF THE OLD WEST EMBODIED IN THE PIONEER CATTLE TOWN OF HISTORIC MEDORA AND THE "BULLY SPIRIT" OF THEODORE ROOSEVELT. PRESENT OPPORTUNITIES FOR VISITORS TO RELIVE THEIR PATRIOTIC HERITAGE AND BE EDUCATED AND INSPIRED THROUGH INTERPRETIVE PROGRAMS, MUSEUMS, AND ATTRACTIONS THAT FOCUS ON THE OLD WEST AND THE LIFE OF THEODORE ROOSEVELT IN THE BADLANDS. SERVE THE TRAVELING PUBLIC, PROVIDING FOR THEIR COMFORT WHILE VISITING HISTORIC MEDORA AND THEODORE ROOSEVELT NATIONAL PARK.

SCHEDULE J; PART 1; LINE 2

REIMBURSEMENT OF BUSINESS-RELATED EXPENDITURES:

BUSINESS RELATED EXPENDITURES INCURRED BY THE PRESIDENT ARE TYPICALLY INCURRED THROUGH THE PRESIDENT'S USE OF A CORPORATE CREDIT CARD. SUBSTANTIATION IS REQUIRED PRIOR TO THE ORGANIZATION'S PAYMENT OF THE CREDIT CARD BILL BY THE ORGANIZATION. ALL EXPENDITURES INCURRED BY THE PRESIDENT ON THE CORPORATE CARD ARE ALSO REVIEWED AND APPROVED BY THE ORGANIZATION'S EXECUTIVE COMMITTEE ON A MONTHLY BASIS. FOR OFFICERS/DIRECTORS OTHER THAN THE PRESIDENT OF THE ORGANIZATION,

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

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SUBSTANTIATION IS REQUIRED PRIOR TO REIMBURSEMENT ALONG WITH APPROVAL FROM THE OTHER OFFICER'S DIRECT SUPERVISOR.

SCHEDULE R (Form 990)
Department of the Treasury
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.

▶ See separate instructions.

OMB No 1545-0047
2008
Open to Public Inspection

**Name of the organization**
THEODORE ROOSEVELT MEDORA FOUNDATION

**Employer identification number**
45-0397662

**Part I** **Identification of Disregarded Entities**

| (A) Name, address, and EIN of disregarded entity | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Total income | (E) End-of-year assets | (F) Direct controlling entity |
|---|---|---|---|---|---|
| | | | | | |
| | | | | | |
| | | | | | |

**Part II** **Identification of Related Tax-Exempt Organizations**

| (A) Name, address, and EIN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Exempt Code section | (E) Public charity status (if section 501(c)(3)) | (F) Direct controlling entity |
|---|---|---|---|---|---|
| | | | | | |
| | | | | | |
| | | | | | |

LHA **For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule R (Form 990) 2008**

832161
12-23-08

**Part III** Identification of Related Organizations Taxable as a Partnership

| (A) Name, address, and EIN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Predominant income (related, investment, unrelated) | (F) Share of total income | (G) Share of end-of-year assets | (H) Disproportionate allocations? Yes | (H) No | (I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (J) General or managing partner? Yes | (J) No |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |

**Part IV** Identification of Related Organizations Taxable as a Corporation or Trust

| (A) Name, address, and EIN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Type of entity (C corp, S corp, or trust) | (F) Share of total income | (G) Share of end-of-year assets | (H) Percentage ownership |
|---|---|---|---|---|---|---|---|
| BULLY PULPIT, INC. - 45-0549273<br>PO BOX 198<br>MEDORA, ND 58645 | GOLF COURSE | ND | N/A | C CORP | 984,052. | 536,155. | 100% |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

**Part V** **Transactions With Related Organizations**

| | | | Yes | No |
|---|---|---|---|---|
| **Note.** Complete line 1 if any entity is listed in Parts II, III, or IV | | | | |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| a | Receipt of *(i)* interest *(ii)* annuities *(iii)* royalties *(iv)* rent from a controlled entity | 1a | X | |
| b | Gift, grant, or capital contribution to other organization(s) | 1b | | X |
| c | Gift, grant, or capital contribution from other organization(s) | 1c | | X |
| d | Loans or loan guarantees to or for other organization(s) | 1d | X | |
| e | Loans or loan guarantees by other organization(s) | 1e | | X |
| f | Sale of assets to other organization(s) | 1f | | X |
| g | Purchase of assets from other organization(s) | 1g | | X |
| h | Exchange of assets | 1h | | X |
| i | Lease of facilities, equipment, or other assets to other organization(s) | 1i | | X |
| j | Lease of facilities, equipment, or other assets from other organization(s) | 1j | | X |
| k | Performance of services or membership or fundraising solicitations for other organization(s) | 1k | X | |
| l | Performance of services or membership or fundraising solicitations by other organization(s) | 1l | | X |
| m | Sharing of facilities, equipment, mailing lists, or other assets | 1m | | X |
| n | Sharing of paid employees | 1n | | X |
| o | Reimbursement paid to other organization for expenses | 1o | | X |
| p | Reimbursement paid by other organization for expenses | 1p | | X |
| q | Other transfer of cash or property to other organization(s) | 1q | | X |
| r | Other transfer of cash or property from other organization(s) | 1r | | X |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (A) Name of other organization(s) | (B) Transaction type (a-r) | (C) Amount involved |
|---|---|---|
| (1) BULLY PULPIT, INC. | A | 4,284. |
| (2) BULLY PULPIT, INC. | A | 240,000. |
| (3) BULLY PULPIT, INC. | K | 48,000. |
| (4) BULLY PULPIT, INC. | D | 91,930. |
| (5) | | |
| (6) | | |

**Part VI** **Unrelated Organizations Taxable as a Partnership**

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (A) Name, address, and EIN of entity | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Are all partners section 501(c)(3) organizations? Yes | (D) No | (E) Share of end-of-year assets | (F) Disproportionate allocations? Yes | (F) No | (G) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (H) General or managing partner? Yes | (H) No |
|---|---|---|---|---|---|---|---|---|---|---|
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Theodore Roosevelt Medora Foundation
Explanation of Changes
Fiscal Year Ending 01 31 2009

The return is amended for the following

1 To remove specific program expenses Theodore Roosevelt Medora Foundation (TRMF) wholly owns Bully Pulpit, a for profit C Corporation Doing the year Bully Pulpit incurred expenses which were erroneously included on TRMF's tax return The amended return correctly removes these expenses from TRMF's program expenses

2 To include certain program and fund expenses on form 990-T These expenses were included on form 990, but were erroneously omitted from form 990-T as the expenses are unrelated business expenses The amended return corrects this omission

The following changes have been made

**Form 990**

| | | |
|---|---|---|
| Part I, Line 12 | | |
| Per Original | 10,704,565 | |
| Per Amended | 10,703,626 | |
| Decrease to Line 12 | 939 | To remove imputed interest included in FYE 2010 |
| Part I, Line 18 | | |
| Per Original | 7,241,023 | |
| Per Amended | 7,125,148 | |
| Decrease to Line 18 | 115,875 | To reduce expenses included on Bully Pulpit's tax return |
| Part I, Line 19 | | |
| Per Original | 3,463,542 | |
| Per Amended | 3,578,478 | |
| Increase to Line 19 | 114,936 | To record change to income |
| Part III, Line 4a, Expenses | | |
| Per Original | 6,098,937 | |
| Per Amended | 5,983,062 | |
| Decrease to Line 4a, Expenses | 115,875 | To reduce expenses included on Bully Pulpit's tax return |
| Part VIII, column C, Line 12 | | |
| Per Original | 3,332,231 | |
| Per Amended | 3,331,292 | |
| Decrease to Line 12 | 939 | To remove imputed interest included in FYE 2010 |
| Part IX, column B, Line 25 | | |
| Per Original | 6,098,937 | |
| Per Amended | 5,983,062 | |
| Decrease to Line 25 | 115,875 | To reduce expenses included on Bully Pulpit's tax return |
| Part X, Column B, Line 12 | | |
| Per Original | 444,224 | |
| Per Amended | 210,021 | |
| Decrease to Line 12 | 234,203 | To record cumulative changes in Bully Pulpit investment |
| Part X, Column B, Line 15 | | |
| Per Original | 107,704 | |
| Per Amended | 341,907 | |
| Decrease to Line 15 | 234,203 | To record cumulative changes in Bully Pulpit note receivable |

Theodore Roosevelt Medora Foundation
Explanation of Changes
Fiscal Year Ending 01 31 2009

**Schedule D:**

| | | |
|---|---|---|
| Part XI, Line 3 | | |
| Per Original | 3,463,542 | |
| Per Amended | 3,578,478 | |
| Increase to Line 3 | 114,936 | To record net affect of changes to Bully Pulpit |
| Part XI, Line 10 | | |
| Per Original | 2,812,620 | |
| Per Amended | 2,808,336 | |
| Decrease to Line 10 | 4,284 | Imputed interest charged to Bully Pulpit |
| Part XIII, Line 2d | | |
| Per Original | 985,340 | |
| Per Amended | 1,101,215 | |
| Decrease to Line 2d | 115,875 | To reduce expenses included on Bully Pulpit's tax return |