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Department of the Treasury Internal Revenue Service

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements and ending For the 2008 calendar year, or tax year beginning D Employer identification number Check if applicable C Name of organization Please use IRS label or MICHIGAN COLLEGES FOUNDATION print or Name change type 38-1332962 Doing Business As ]initial |return Room/suite Number and street (or P.O. box if mail is not delivered to street address) E Telephone number See Specific Termin-870 248-356-3114 26555 EVERGREEN ROAD Instruc-X Amende 1.257 G Gross receipts \$ City or town, state or country, and ZIP + 4 48076-4239 Applica-H(a) Is this a group return SOUTHFIELD, MI pending Yes X No F Name and address of principal officer ROBERT BARTLETT for affiliates? 26555 EVERGREEN ROAD, SOUTHFIELD, MI 48076 H(b) Are all affiliates included? Yes \_ I Tax-exempt status X 501(c) (3 ) (insert no ) 4947(a)(1) or If "No," attach a list. (see instructions) H(c) Group exemption number J Website: ► WWW.MICHIGANCOLLEGES.ORG K Type of organization: X Corporation L Year of formation, 1949 M State of legal domicile: MI Trust Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O Activities & Governance \_\_\_ if the organization discontinued its operations or disposed of more than 25% of its assets. Check this box ► L 47 Number of voting members of the governing body (Part VI, line 1a) 47 Number of independent voting members of the governing body (Part VI, line 1b) 4 12 Total number of employees (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 100 6 7a Total gross unrelated business revenue from Bart VIII, line 12, column (C) 0. 7a Net unrelated business taxable income from Form 990 T, line 342 U10 0. 7b Prior Year Current Year 717,957. 756,344. Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) 311,999 123,270. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 029,956 879,614. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 287,600. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) 353,364 353,704. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 330,717. **b** Total fundraising expenses (Part IX, column (D), line 25) 360,675. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 420,347 773,711. 1,001,979. Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) -122,365. <u>256,245</u> Revenue less expenses Subtract line 18 from line 12 2010 Net Assets or Fund Balances Beginning of Year End of Year 3,192,188. 2,094,103. 20 Total assets (Part X, line 16) 433,117 131,267. 21 Total liabilities (Part X, line 26) 759,071 962,836. 22 Net assets or fund balances. Subtract line 21 from line 20 Part II Signature Block eclare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, treparer (other than officer) is based on all information of which preparer has any knowledge. Under penalties of perjury, I SCANNED JUN 3 Sign Signature of officer Here ROBERT BARTLETT, PRESIDENT Type or print name and title Preparer's identifying number (see instructions) Check if Preparer's Paid employed signature Preparer's Firm's name (or REHMANN ROBSON EIN ▶ Use Only 5750 NEW KING ST, STE 200 self-employed). Phone no.  $\triangleright$  (248)952-5000 MI 48098-2696 TROY.

No\_

X Yes

May the IRS discuss this return with the preparer shown above? (see instructions)

	rt III   Statement of Program Service Accomplishments (see instructions)	38-1332962 Pag	ge Z
1	Briefly describe the organization's mission SEE SCHEDULE O		
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		<del>-</del>	
	Did the experience and others are experienced as a second control of the experience and the experience are the experienced as a second control of the experience and the experience are the experienced as a second control of the experience are the experience and the experience are	·	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	Yes X	No
	If "Yes", describe these new services on Schedule O	Lies LA	140
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	? Yes X	No
	If "Yes", describe these changes on Schedule O		
4	Describe the exempt purpose achievements for each of the organization's three largest program services by		
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount	of grants and	
	allocations to others, the total expenses, and revenue, if any, for each program service reported		
4a	(Code: ) (Expenses \$ 464,385. including grants of \$ 287,600.)	Revenue \$	<u> </u>
	-THE MCF PROMOTES THE INTERESTS OF INDEPENDENT HIGHER		,
	MICHIGAN BY ENHANCING A PRODUCTIVE PARTNERSHIP BETWEEN	MEMBER	
	INSTITUTIONS AND THE PRIVATE SECTOR.		
	-THE MCF RAISED APPROXIMATELY \$1.0 MILLION FROM CORPOR		
	FOUNDATIONS AND INDIVIDUALS IN SUPPORT OF THE FOUNDATI	ON AND THE 14	
	MEMBER COLLEGES AND UNIVERSITIES.		
	-THE MCF AWARDED 209 SCHOLARSHIPS TO ASSIST DESERVING	STUDENTS STUDYIN	<u>NG</u>
	AT THE 14 MEMBER COLLEGES AND UNIVERSITIES -THE MCF LEVERAGED JOINT PURCHASING POWER OF MEMBER IN	COTOTOTONO DO	
	SAVE OVER \$500,000 ON PRINTING, OFFICE SUPPLIES, PROPE		
	INSURANCE, FURNITURE AND BEDDING, MAINTENANCE_PRODUCT_		AB
	SUPPLIES AND SOFTWARE.	THE BEILT CED ! LE	
4b		(Revenue \$	)
	<del></del>		
		<del></del>	
4c	(Code ) (Expenses \$ including grants of \$ )	(Revenue \$	)
		<del> </del>	
4d	Other program services. (Describe in Schedule O.)	<del></del>	—
	(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e	Total program service expenses ▶\$ 464,385. (Must equal Part IX, Line 25, column (E		
		Form <b>990</b> (2	(800

Form 990 (2008) MICHIGAN COLLEGES FOUNDATION

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and		,	
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	_5_		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable	11	X	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		X
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity	l		
	located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19_	<u> </u>	X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	_20_		X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	7.
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	X	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K			х
	If "No", go to question 25	24a		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24b		
Ç		242		
_	any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	24d		_
<b>2</b> 08	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
<b>.</b>	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a	_25a		
U	prior year? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	230		
26	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial			
41	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		х
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Page 4

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Form **990** (2008)

36

X

If "Yes," complete Schedule R, Part V, line 2

38-1332962 Statements Regarding Other IRS Filings and Tax Compliance Part V Yes No 1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of 6 U.S. Information Returns. Enter -0- if not applicable 1a 0 **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming X (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 12 filed for the calendar year ending with or within the year covered by this return X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note, If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? За b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts X 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5c X 6a Did the organization solicit any contributions that were not tax deductible? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75? 7a Х b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7c d If "Yes," indicate the number of Forms 8282 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal X benefit contract? 7e X f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7g h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) 8 supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a b Did the organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations. Enter N/A a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter N/A a Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against

Form **990** (2008)

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

11b

amounts due or received from them )

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code )

<u>Sec</u>	tion A. Governing Body and Management			
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,			
	processes, or changes in Schedule O See instructions			
1a	Enter the number of voting members of the governing body  1a 47			
b	Enter the number of voting members that are independent	'		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		_X_
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		_X_
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		_X_
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		<u>X</u> _
6	Does the organization have members or stockholders?	6	X	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body? .	7a		<u>X</u> _
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	_	X_
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9a	Does the organization have local chapters, branches, or affiliates?	9a		<u>X</u>
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must			
	describe in Schedule O the process, if any, the organization uses to review the Form 990	10	X	
11	is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		<u> </u>
Sec	tion B. Policies			
			Yes	No
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give use		X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12a 12b		
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	12b	x	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12b	x x x	
b c 13	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?	12b 12c 13	x x x	
b c 13 14	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?	12b	x x x	
b c 13	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent	12b 12c 13	x x x	
b c 13 14	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	12b 12c 13 14	х х х х	
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b c 13 14	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?	12b 12c 13 14	х х х х	
13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)	12b 12c 13 14	x x x x	
13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	12b 12c 13 14 15a 15b	x x x x	
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give use to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	12b 12c 13 14	x x x x	x
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation	12b 12c 13 14 15a 15b	x x x x	
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's	12b 12c 13 14 15a 15b	x x x x	
b c 13 14 15 a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give use to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	12b 12c 13 14 15a 15b	x x x x	
b c c 13 14 15 a b 16a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  tion C. Disclosure	12b 12c 13 14 15a 15b	x x x x	
b c c 13 14 15 a b 16a b Sec 17	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  tion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed   MI	12b 12c 13 14 15a 15b 16a	x x x x	
b c c 13 14 15 a b 16a b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give nse to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  tion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	12b 12c 13 14 15a 15b 16a	x x x x	
b c c 13 14 15 a b 16a b Sec 17	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  tion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available public inspection. Indicate how you make these available. Check all that apply	12b 12c 13 14 15a 15b 16a	x x x x	
b c 13 14 15 a b 16a b Sec 17 18	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  tion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available public inspection. Indicate how you make these available. Check all that apply  Own website  Another's website  John request	12b 12c 13 14 15a 15b 16a 16b	x x x x	
b c c 13 14 15 a b 16a b Sec 17	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available public inspection. Indicate how you make these available. Check all that apply  Own website X Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and organization interest policy.	12b 12c 13 14 15a 15b 16a 16b	x x x x	
b c 13 14 15 a b 16a b Sec 17 18	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Lion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available public inspection. Indicate how you make these available Check all that apply  Own website X Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, at statements available to the public	12b 12c 13 14 15a 15b 16a 16b	X X X X	
b c 13 14 15 a b 16a b Sec 17 18	Are officers, directors or trustees, and key employees required to disclose annually interests that could give nise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Ition C. Disclosure  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available public inspection. Indicate how you make these available Check all that apply  Own website X Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, at statements available to the public  State the name, physical address, and telephone number of the person who possesses the books and records of the organization that is a process of the organization and policy and policy and records of the organization that the policy is a proper organization and records	12b 12c 13 14 15a 15b 16a 16b	X X X X	
b c 13 14 15 a b 16a b Sec 17 18	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision  The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Lion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed MI  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available public inspection. Indicate how you make these available Check all that apply  Own website X Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, at statements available to the public	12b 12c 13 14 15a 15b 16a 16b	X X X X	

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons.

KEVIN ASHER TRUSTEE MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON	urs er	X X X X X X X X X X X X X X X X X X X				Highest compensated B		Reportable compensation from the organization (W-2/1099-MISC)  46,800.  0.  0.	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations  0  0  0  0
GLENDA PRICE INTERIM PRESIDENT/TRUSTE 40 KEVIN ASHER TRUSTEE MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON	er eek	X X X X X X X X X X X X X X X X X X X		Officer				from the organization (W-2/1099-MISC)  46,800.  0.	from related organizations (W-2/1099-MISC)  0.  0.	other compensation from the organization and related organizations  0  0  0
INTERIM PRESIDENT/TRUSTE 40 KEVIN ASHER TRUSTEE MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON	.00	x x x x	ISU.		Key	High	FOIR	0. 0. 0.	0. 0. 0.	0 0 0
INTERIM PRESIDENT/TRUSTE 40 KEVIN ASHER TRUSTEE MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON	.00	x x x x		X				0. 0. 0.	0. 0. 0.	0 0
KEVIN ASHER TRUSTEE MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON	.00	x x x x		X				0. 0. 0.	0. 0. 0.	0 0
TRUSTEE MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x x x						0.	0.	0
MARY MARGARET ALBERT TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x x x						0.	0.	0
TRUSTEE NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x x x						0.	0.	0
NIELS-ERIK ANDREASEN TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x x x						0.	0.	0
TRUSTEE LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x x						0.	0.	0
LARRY ARNN TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x x						0.	0.	0
TRUSTEE EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x			-					
EDWARD BALOG TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x								
TRUSTEE MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x						0.	0.	0
MARK BEALIN TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		x				1	_			
TRUSTEE JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON										
JOHN BOURBEAU TRUSTEE JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON								0.	0.	0
JAMES BULTMAN TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON			ı							
TRUSTEE GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		X						0.	0.	0_
GAYLEN BYKER TRUSTEE DENISE CHRISTY VICE CHAIRPERSON										
TRUSTEE DENISE CHRISTY VICE CHAIRPERSON		X						0.	0.	0
DENISE CHRISTY VICE CHAIRPERSON										
VICE CHAIRPERSON		X						0.	0.	0
		X		X				0.	0.	0
GREGORY BROWN								_	_	_
TRUSTEE		X						0.	0.	0
ROBERT DENNIS										_
TREASURER		Х		X				0.	0.	0.
CHARLES DILLARD		<b> </b> ,								•
TRUSTEE DAVID FIKE		X		$\dashv$			$\vdash \vdash$	0.	0.	0.
TRUSTEE		x						0.	0.	^
GERALD FITZGERALD		^		-		$\vdash$		<u> </u>		0.
TRUSTEE		$ _{\mathbf{x}} $						0.	0.	0
MARY FOWLIE	-		$\vdash$							
TRUSTEE		$ \mathbf{x} $						0.	0.	0.

832007 12-18-08

Form **990** (2008)

Form 990 (2008) MICHIGAN	COLLEGI	<u>ES</u>	FC	<u> </u>	ND/	AT:	[0]	N	38-13	32	962	Pa	ge <b>8</b>
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd I	High	est	Compensated Employ	ees (continued)				
. (A)	(B)			((	C)			(D)	(E)			(F)	
Name and title	Average		ı	Pos	ition	1		Reportable	Reportable		Es	imate	t
	hours	(cl	heck	all	that	app	ly)	compensation	compensation	า		ount c	of
	per	tor						from	from related			other	
	week	direc				- P		the	organizations		-	ensat	
		ee or	stee	i		usale		organization (W-2/1099-MISC)	(W-2/1099-MIS	C)		om the	
		trust	ıal trı		oyee	Ē.		(VV-2/1099-WISC)			_	anızatıd I relate	
		ndividual trustee or director	nstitutional trustee	<u>=</u>	Key employee	Highest compensated employee	펄					nizatio	
		ig di	Inst	Officer	Key	돌	چَ				J		
DANNY GAYDOU					İ								•
TRUSTEE		X						0.		0.			0.
GLENN GOULDEY													
TRUSTEE		X						0.		0.			0.
JEFFREY DOCKING													
TRUSTEE		X						0.		0.	_		0.
JOHN JACKOBOICE													
CHAIRPERSON		X		X				0.		0.			0.
ROBERT KRAMER							1						
TRUSTEE		X					<u> </u>	0.		0.			0.
ROSE MARIE KUJAWA													
TRUSTEE		X						0.		0.			0.
MICHAEL MACLAREN								_					_
TRUSTEE		X		<u> </u>			_	0.		0.			0.
KENNETH MARBLESTONE	1						1			_			_
TRUSTEE		X			<u> </u>	↓_	ļ	0.		0.			0.
LAURA MOUNTCASTLE		l								_			_
TRUSTEE		X	<u> </u>	ļ <u>.</u>		<del> </del>	<del>                                     </del>	0.		0.			0.
R.D. MUSSER III										^			^
TRUSTEE		X	<u> </u>	l	<u></u>	Ļ		388,369.		0.	1 (	9,26	0.
1b Total	4 ->4				<u> </u>	<u> </u>				<u> </u>		9,20	99.
2 Total number of individuals (including those	e in Ta) who re	Ceiv	ea n	юге	ına	III DEI	υυ,	,000 in reportable					1
compensation from the organization											j	Yes	No
3 Did the organization list any former officer,	director or tru	stee	ke.	v en	nnlo	Vee	or I	highest compensated ei	mnlovee on				
line 1a? If "Yes," complete Schedule J for s			, KO	y C.	iipio	ycc,	011	riigilest compensated ei	iipioyee oii		3	$\mathbf{x}$	
4 For any individual listed on line 1a, is the su			omo	ens:	atıor	n anı	to h	ther compensation from	the organization				
and related organizations greater than \$15	•							<u>-</u>	and organization		4	x	
5 Did any person listed on line 1a receive or a									ices rendered to				
the organization? If "Yes," complete Sched	•					,					5		X
Section B. Independent Contractors								-				•	
Complete this table for your five highest co	mpensated in	dep	ende	ent c	ont	racto	ors	that received more than	\$100,000 of com	pens	ation fi	om	
the organization NONE													
(A)								(B)			(C	)	
Name and business	address							Description of s	services		omper	sation	
											<u> </u>		
2 Total number of independent contractors (	ncluding those	חו פ	1) wl	no r	ecei	ved	moi	re than \$100,000 in corr	pensation				

SEE SCHEDULE J-2 FOR PART VII, SECTION A CONTINUATION

Form **990** (2008)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

•	Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).							
	not include amounts reported on lines 6b,		(B)	(C)	<del></del>			
7b,	8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	( <b>D</b> ) Fundraising expenses			
1	Grants and other assistance to governments and	207 600	287,600.					
•	organizations in the U.S. See Part IV, line 21	287,600.	287,000.					
2	Grants and other assistance to individuals in							
•	the U.S. See Part IV, line 22							
3	Grants and other assistance to governments,							
	organizations, and individuals outside the U.S.							
4	See Part IV, lines 15 and 16 Benefits paid to or for members							
4	Compensation of current officers, directors,							
5	•	238,369.	23,837.	47,674.	166,858.			
	trustees, and key employees  Compensation not included above, to disqualified	230,309.	23,037.	47,074.	100,030.			
6	persons (as defined under section 4958(f)(1)) and	1						
	persons described in section 4958(c)(3)(B)							
7	Other salaries and wages	50,661.	5,066.	7,599.	37,996.			
7	Pension plan contributions (include section 401(k)	30,001.	3,000.	1,333.	31,330.			
8	and section 403(b) employer contributions)	20,561.	2,056.	4,112.	14,393.			
9	Other employee benefits	15,013.	1,464.	4,642.	8,907.			
10	Payroll taxes	29,100.	2,910.	5,820.	20,370.			
11	Fees for services (non-employees)	23,100.	2,310.	3,020.	20,370.			
	Management							
a b	Legal							
	Accounting	20,231.		20,231.				
c d	Lobbying	20,251.		20,231.				
e e	Professional fundraising services. See Part IV, line 17							
f	Investment management fees							
g	Other	90,509.		90,509.				
12	Advertising and promotion	20/3031		30,3031				
13	Office expenses	38,093.	5,956.	7,298.	24,839.			
14	Information technology	30,0300	3,3301		2,2,7,00,7,			
15	Royalties							
16	Occupancy	35,113.	6,320.	8,076.	20,717.			
17	Travel	2,189.	394.	503.	1,292.			
18	Payments of travel or entertainment expenses							
	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings	10,486.	1,573.	524.	8,389.			
20	Interest	20,200						
21	Payments to affiliates				<del></del>			
22	Depreciation, depletion, and amortization	5,305.	955.	1,220.	3,130.			
23	Insurance	4,592.	2,00	4,592.	-,			
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)	2,002						
a	DIRECT PROGRAM EXPENSES	126,254.	126,254.					
	DUES	22,429.	220,201.		22,429.			
c	INVEST FEES AND BANK CH	3,263.		3,263.	<u> </u>			
d	PROSPECT RESEARCH	1,397.		0,2001	1,397.			
_	MISCELLANEOUS	814.		814.				
	All other expenses	0230						
25	Total functional expenses. Add lines 1 through 24f	1,001,979.	464,385.	206,877.	330,717.			
<u>25</u>	Joint Costs. Check here							
	SOP 98-2. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation							
		<del></del>			5 000 (0000)			

832010 12-18-08

Par	t X	Balance Sheet							
•	•				<b>(A)</b> Beginning of year		(B End of		
	1	Cash - non-interest-bearing			730,631.	1	49	2,1	78.
	2	Savings and temporary cash investments		1		2			
	3	Pledges and grants receivable, net	•		102,950.	3	5	2,6	65.
	4	Accounts receivable, net				4			
	5	Receivables from current and former officers, di	rectors	s. trustees. kev					
		employees, or other related parties Complete P				5	ļ		
	6	Receivables from other disqualified persons (as		į,					
Î	J	4958(f)(1)) and persons described in section 495							
		Part II of Schedule L		,(=) 00		6			
s,	7	Notes and loans receivable, net				7			
Assets	8	Inventories for sale or use			-	8			
As	9	Prepaid expenses and deferred charges			7,796.	9	4	5,6	36.
			10a	41,385.	,,,,,,,,			- 7 -	<del></del>
		Less: accumulated depreciation. Complete	100	12/000.					
		Part VI of Schedule D	10b	33,643.	13,047.	100		7.7	42.
	11	Investments - publicly traded securities	100	3370131	2,334,564.	11	1,49	2.6	82.
	12	Investments - other securities. See Part IV, line	11	-	2,334,301.	12	1		<u> </u>
	13	Investments - program-related See Part IV, line		13	<del> </del>	-			
	14	Intangible assets	• •			14	<del> </del>		
	15	Other assets See Part IV, line 11			3,200.	15	<del> </del>	3 2	00.
	16	Total assets. Add lines 1 through 15 (must equ	at line :	34)	3,192,188.	16	2,09		
	17	Accounts payable and accrued expenses	QI IIIIC I		237,203.	17	1	26,5	
	18	Grants payable		• •	195,914.	18			85.
	19	Deferred revenue	100,011.	19	<del>-</del>	<u> </u>	<del></del>		
	20	Tax-exempt bond liabilities		-		20			
<i>'</i> ^	21	Escrow account liability Complete Part IV of Sc	hedule	. n	<del></del>	21			
Liabilities	22	Payables to current and former officers, director							
ili I	22	highest compensated employees, and disqualif							
Ë		of Schedule L	ica pei	Sons. Complete r art ii		22	1		
	23	Secured mortgages and notes payable to unrela	urd narties		23				
	24	Unsecured notes and loans payable	• •	24					
	25	Other liabilities Complete Part X of Schedule D				25	<del> </del>		
	26	Total liabilities. Add lines 17 through 25			433,117.	26	1:	31,2	67.
	20	Organizations that follow SFAS 117, check h	oro N	X and complete		20	ļ	<u>, , , , , , , , , , , , , , , , , , , </u>	<del>• • •</del>
(f)		lines 27 through 29, and lines 33 and 34.		and complete					
ĕ	27	Unrestricted net assets			1,277,272.	27	43	27,3	43.
<u>la</u>	28	Temporarily restricted net assets			227,037.	28		30,7	
ĕ	29	Permanently restricted net assets			1,254,762.	29	1,25		
Net Assets or Fund Balances	23	Organizations that do not follow SFAS 117, c	heck h	nere ▶ 🔲 and	1,201,,021				<u> </u>
F		complete lines 30 through 34.	com.						
ts	30	Capital stock or trust principal, or current funds				30			
sse	31	Paid-in or capital surplus, or land, building, or ed		ent fund		31			
Ţ	32	Retained earnings, endowment, accumulated in		· · · · · · · · · · · · · · · · · · ·		32			
Š	33	Total net assets or fund balances	,		2,759,071.	33	1,96	2.8	36.
	34	Total liabilities and net assets/fund balances			3,192,188.	34	2,09		
Par	rt XI	Financial Statements and Reporting	1						
								Yes	No
1	Acco	ounting method used to prepare the Form 990.	c	ash X Accrual	Other				
2a		e the organization's financial statements compiled		·= -	accountant?		2a	<u> </u>	X
b		e the organization's financial statements audited					2b		X
С		es" to lines 2a or 2b, does the organization have			nsibility for oversight of the	audn	t,		
		w, or compilation of its financial statements and					. 2c	<u> </u>	<u></u>
За		result of a federal award, was the organization re				le Au	dit		
		and OMB Circular A-133?					3a	<u> </u>	X
b	b If "Yes," did the organization undergo the required audit or audits?								

#### SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

2008 Open to Public Inspection

Name	of the	organizat	ion

Employer identification number

		MICHIGA	N COLLEGES F	<u>'OUNDA</u>	TION				38	-1332	962	
Part I	Reason	for Public Char	ity Status (Ali organiz	ations mu	st complet	e this part	.) (see ins	tructions)				
The organi	zation is not a	private foundation I	pecause it is: (Please ch	eck only o	ne organiz	ation)						
1 🔲	A church, coi	nvention of churches	s, or association of churc	ches desci	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)	١.				
2 🔲	A school des	cribed in section 17	<b>0(b)(1)(A)(ii).</b> (Attach Sci	hedule E)								
з 🗔	A hospital or	a cooperative hospit	tal service organization o	described i	n section	170(b)(1)(	<b>A)(iii).</b> (At	tach Sched	lule H)			
4 🔲	A medical res	search organization of	perated in conjunction	with a hos	pital descr	ibed in <b>se</b>	ction 170	(b)(1)(A)(iii	). Enter th	e hospītal'	s nam	e,
	city, and state		<u> </u>									
5	An organizati	on operated for the	benefit of a college or ur	niversity ov	vned or op	erated by	a govern	mental unit	described	d in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II)									
6 🖳	•		ent or governmental und									
7 X	-		eives a substantial part (	of its supp	ort from a	governme	ntal unit o	or from the	general pi	ublic desci	rıbed ıı	n
	section 170(	<b>b)(1)(A)(vi).</b> (Comple	te Part II)									
8 🖳	•		ection 170(b)(1)(A)(vi). (									_
9 📖	_		eives (1) more than 33 1									
		•	nctions - subject to certa									
			axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the organ	nization at	ter June 3	0, 197	5
🖂		<b>509(a)(2).</b> (Complete					500/ W	4) /				
10			perated exclusively to te							urnaaaa	f one	or
11 📖			perated exclusively for the									זנ
			itions described in section organization and comple				) See sec	suon sos(a	ij(S). Onec	N ING DOX	triat	
			¬ *	Ele III les 1	_		enrated		dП	Type III - C	Other	
e 🗀	• •		t the organization is not			-	_	r more disc				n
€												
f	foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).  If the organization received a written determination from the IRS that it is a Type II, or Type III											
•	supporting organization, check this box											
g		•	organization accepted ar	ny gift or co	ontribution	from any	of the foll	owing pers	ons?			
9			rectly controls, either al								Yes	No
			upported organization?	_						11g(i)		<u> </u>
	(ii) A family	member of a persor	n described in (i) above?	•						11g(ii)		
	(iii) A 35% (	controlled entity of a	person described in (i) o							11g(iii)		
h	Provide the f	ollowing information	about the organizations	the organ	ization suj	oports						
						_		,				
(i) Name	of supported	(ii) EIN	(iii) Type of		organization			(vi) Is	the	(vii) Am	ount o	f
	anization	(,	organization (described on lines 1-9		sted in your		ion in col.	orgaňizátio (i) organize U.S.	ed in the	sup		
			`above or IRC section	1	document?	1	support?					
			(see instructions))	Yes	No	Yes	No	Yes	No			
							<del>                                     </del>					
					<del></del>	<del> </del>	-	-	-			
		-					-		-	<del></del>		
		İ										
	<del></del>						-					
		-			<u> </u>							
Total												
	Privacy Act ar	nd Paperwork Redu	ction Act Notice, see t	he Instruc	tions for i	Form 990.		Schedule	A (Form	990 or 99	10-EZ)	2008

832021 12-17-08

Schedule A (Form 990 or 990-EZ) 2008 MICHIGAN COLLEGES FOUNDATION 38-1<u>33296</u>2 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2004 **(b)** 2005 (c) 2006(d) 2007 (e) 2008 (f) Total 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") 894,417. 903,954. 717,957. 756,344. 1.041.879 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 717,957. 756,344. 894,417. 1 041 879 903,954. 4 Total. Add lines 1 · 3 4,314,551. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 9<u>40,8</u>07. 6 Public Support. Subtract line 5 from line 4 3 373 744. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2004 **(b)** 2005 (c) 2006 (d) 2007 (e) 2008 (f) Total 894,417 717,957. 756,344 903,954. 4 314 551. 7 Amounts from line 4 1,041,879 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties 56,897. 45,189 48,540 65,380 42,972. 258,978. and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital 85,986. 85,986. assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 4 659 515. 12 Gross receipts from related activities, etc. (see instructions) 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 144 70 41 and a consentence for 2000 (line Constitution (Advised this line 11 continue (A)

14	Public support percentage for 2006 (line 6, column (i) divided by line 11, column (i))	14	/2.4.	<u> </u>	70
15	Public support percentage from 2007 Schedule A, Part IV-A, line 26f	15	68.63	3	%
16a	33 1/3% support test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or m	iore, che	ck this box and		
	stop here. The organization qualifies as a publicly supported organization			► X	J
b	33 1/3% support test - 2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3%	or more,	check this box		
	and stop here. The organization qualifies as a publicly supported organization		•	<b>-</b>	]
17a	10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, or 16b, a	ind line 1	4 is 10% or more,		
	and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Par	t IV how	the organization		
	meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<b>)</b>	▶□	]

b 10% -facts-and-circumstances test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

Pa	rt III   Support Schedule for (	Organizations	Described in	Section 509(a	)(2) (Complete only I	f vou checked the b	ox on line 9 of Part I.)
Sec	tion A. Public Support						-
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the			1			
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
_	The value of services or facilities				İ		
	furnished by a governmental unit to						
	the organization without charge				-		
6	Total. Add lines 1 - 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
Þ	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of 1% of the total of lines 9,						
	10c, 11, and 12 for the year or \$5,000						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6) tion B. Total Support	<u> </u>		<u> </u>		<del></del>	<u> </u>
		( ) 0004	# N 000F	4 > 0000	1 (2007 ]	4 > 0000	
	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
_	Amounts from line 6 Gross income from interest,				-		
iva	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
h	Unrelated business taxable income						
U	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	Add lines 10a and 10b		<del>                                     </del>				
_	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain	<del></del>					<u> </u>
	or loss from the sale of capital						
	assets (Explain in Part IV.)  Total support (Add lines 9, 10c 11 and 12)						
	First five years. If the Form 990 is for	the organization	s first, second, thu	d. fourth, or fifth to	ax vear as a section	501(c)(3) organiz	ration
	check this box and stop here .		,,	<b>-</b> ,, -,	21,702. 20 2 300	. 00 . (0)(0) 0. ga	<b>▶</b>
Sec	tion C. Computation of Publ	ic Support Pe	rcentage			_	
15	Public support percentage for 2008 (	line 8, column (f) c	ivided by line 13, o	column (f))		15	%
	Public support percentage from 2007		•	``		16	%
	tion D. Computation of Inve					<u> </u>	
17	Investment income percentage for 20	008 (line 10c, colu	mn (f) divided by lir	ne 13, column (f))		17	%
18	Investment income percentage from:	<b>2007</b> Schedule A,	Part IV-A, line 27h	•	. [	18	%
19a	33 1/3% support tests - 2008. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 33	3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box a	nd stop here. The	e organization qual	ifies as a publicly s	supported organizat	tion	ightharpoons
b	33 1/3% support tests - 2007. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is mor	e than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che	eck this box and s	<b>top here.</b> The orga	anızatıon qualifies a	as a publicly suppo	rted organization	ightharpoons
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see inst	ructions	<b>▶</b> □
					Sche	dule A (Form 99	0 or 990-EZ) 2008

# Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2008
Open to Public Inspection

Name of the organization

answered res, to rorm 550, rurers, line 5, 7, 5, 5, 1

Employer identification number 38-1332962

	MICHIGAN COLLEGES	FOUNDATION	38-1332962					
Par	t I Organizations Maintaining Donor Advis	ed Funds or Other Similar Fund	s or Accounts. Complete if the					
	organization answered "Yes" to Form 990, Part IV, lir	ne 6						
		(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	sed funds					
	are the organization's property, subject to the organization's		Yes No					
6	Did the organization inform all grantees, donors, and donor	advisors in writing that grant funds may b	e used only					
	for chantable purposes and not for the benefit of the donor	or donor advisor or other impermissible p	rivate benefit? Yes No					
Par	t II Conservation Easements. Complete if the o	rganization answered "Yes" to Form 990,	Part IV, line 7					
1	Purpose(s) of conservation easements held by the organiza	tion (check all that apply)						
	Preservation of land for public use (e.g., recreation or	pleasure) Preservation of an h	storically important land area					
	Protection of natural habitat	Preservation of certi	fied historic structure					
	Preservation of open space							
2	Complete lines 2a-2d if the organization held a qualified cor-	servation contribution in the form of a co	nservation easement on the last day					
	of the tax year							
			Held at the End of the Year					
а	Total number of conservation easements		2a					
b	Total acreage restricted by conservation easements		2b					
С	Number of conservation easements on a certified historic st	tructure included in (a)	2c					
d	d Number of conservation easements included in (c) acquired after 8/17/06							
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable							
	year ▶							
4	Number of states where property subject to conservation e	· · · · · · · · · · · · · · · · · · ·						
5	Does the organization have a written policy regarding the po	eriodic monitoring, inspection, violations,						
	enforcement of the conservation easements it holds?	•	Yes No					
6	Staff or volunteer hours devoted to monitoring, inspecting,							
7	Amount of expenses incurred in monitoring, inspecting, and		· ·					
8	Does each conservation easement reported on line 2(d) about	ove satisfy the requirements of section 17						
_	and section 170(h)(4)(B)(ii)?		Yes No					
9	In Part XIV, describe how the organization reports conserva							
	include, if applicable, the text of the footnote to the organization	ation's financial statements that describe	s the organization's accounting to					
Pai	conservation easements t III   Organizations Maintaining Collections	of Art Historical Treasures or (	Other Similar Assets					
[ T C	Complete if the organization answered "Yes" to Form		7.000.0.					
	Composit in Congamization and Congamization							
10	If the organization elected, as permitted under SFAS 116, n	not to report in its revenue statement and	balance sheet works of art, historical					
10	treasures, or other similar assets held for public exhibition,							
	the footnote to its financial statements that describes these		22.10 35.1135, p. 5.1325, n. 1 21.7.11, n. 1 5.11					
h	If the organization elected, as permitted under SFAS 116, to		nce sheet works of art, historical treasures.					
-	or other similar assets held for public exhibition, education,							
	these items		3					
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$					
	(ii) Assets included in Form 990, Part X	•	<b>\$</b>					
2	If the organization received or held works of art, historical tr	easures, or other similar assets for financ						
_	the following amounts required to be reported under SFAS							
а	Revenues included in Form 990, Part VIII, line 1	_	<b>&gt;</b> \$					
	Assets included in Form 990, Part X		<b>&gt;</b> \$					
	·							
LHA	For Privacy Act and Paperwork Reduction Act Notice, se	ee the Instructions for Form 990.	Schedule D (Form 990) 2008					

832051 12-23-08

		N COLLEGES						32962	
Par	t III Organizations Maintaining C								
. 3	Using the organization's accession and other	r records, check any	of the following the	nat are a signif	icant us	e of its col	ection ite	ms (check	all
	that apply).								
а	Public exhibition	d	Loan or ex	change progra	ams				
b	Scholarly research	е	Other					<u></u>	
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explai	n how they further	the organizati	on's exe	empt purpo	ose in Par	t XIV.	
5	During the year, did the organization solicit of	r receive donations	of art, historical tre	asures, or oth	er sımıla	r assets		_	
	to be sold to raise funds rather than to be ma							Yes	No_
Par	t IV Trust, Escrow and Custodial	_	<ul> <li>Complete if orga</li> </ul>	nization answe	ered "Ye	s" to Form	990, Par	t IV, line 9,	or
	reported an amount on Form 990, Pa	rt X, line 21.							
1a	Is the organization an agent, trustee, custod	an or other intermed	liary for contribution	ons or other as	sets not	t included		_	_
	on Form 990, Part X?							」 Yes	∟ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table						
								Amount	
С	Beginning balance					1c			
d	Additions during the year					1d_			
е	Distributions during the year			-		1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?					Yes	☐ No
	If "Yes," explain the arrangement in Part XIV.								
Par	t V Endowment Funds. Complete	f organization answe	ered "Yes" to Form	990, Part IV,	line 10			<del></del>	
		(a) Current year	(b) Pnor year	(c) Two year	rs back	(d) Three y	ears back	(e) Four y	ears back_
1a	Beginning of year balance	<u>2334564.</u>	<del></del>	_					
b	Contributions			.					
С	Investment earnings or losses	<u>-547,848.</u>							
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs	<u> 294,034.</u>							
f	Administrative expenses		<u> </u>						
g	End of year balance	1492682.	· · · · · · · · · · · · · · · · · · ·					l	
2	Provide the estimated percentage of the year	r end balance held a	ıs						
а	Board designated or quasi-endowment	20.00	_%						
b	Permanent endowment ► 80.00	%							
C	Term endowment >	%							
3a	Are there endowment funds not in the posse	ession of the organiz	ation that are held	and administe	ered for t	the organiz	ation	_	
	by							\Y	es No
	(i) unrelated organizations							3a(i)	X
	(ii) related organizations							3a(ii)	X
b	If "Yes" to 3a(ii), are the related organizations	s listed as required o	on Schedule R?					3b	
4_	Describe in Part XIV the intended uses of the								
Pai	t VI Investments - Land, Building	gs, and Equipm	ent. See Form 99	0, Part X, line	10				
	Description of investment	(a) Cost or o	ther (b) Co	st or other	(c) [	Depreciatio	n	(d) Book	/alue
		basis (investr	nent) bası	s (other)					
1a	Land								
b	Buildings								
С	Leasehold improvements								
đ	Equipment .			<u>41,385.</u>		<u>33,6</u>	43.	7	<u>,742.</u>
e	Other								<u>       0                             </u>
Total	. Add lines 1a-1e (Column (d) should equal Fo	orm 990. Part X. colu	ımn (B), line 10(c) )	i				7	.742.

Schedule D (Form 990) 2008

Total. (Column (b) should equal Form 990, Part X, col (B) line 25) In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

832053 12-23-08

Sche	dule D (Form 990) 2008 MICHIGAN COLLEGES FOUNDATION			<u> 1332962</u>	Page 4
Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Stat	emer	nts		
. 1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		879	,614.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2_		1,001	,979.
3	Excess or (deficit) for the year Subtract line 2 from line 1	3		-122	,365.
4	Net unrealized gains (losses) on investments	4			,870.
5	Donated services and use of facilities	5			
6	Investment expenses	6			
7	Prior period adjustments	7	-		
8	Other (Describe in Part XIV)	8			
9	Total adjustments (net) Add lines 4-8	9		-673	,870.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10			,235.
	t XII Reconciliation of Revenue per Audited Financial Statements With Reve	nue p	er Return		
1	Total revenue, gains, and other support per audited financial statements		1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
~ a	Net unrealized gains on investments 2a		1 1		
b	Donated services and use of facilities 2b				
c	Recoveries of prior year grants				
ď	Other (Describe in Part XIV)				
	Add lines 2a through 2d		2e		
_	Subtract line 2e from line 1		3	<u> </u>	
3	Amounts included on Form 990, Part VIII, line 12, but not on line 1		3		
4_					
a					
b	,		—  <sub>40</sub>		
c	Add lines 4a and 4b  Title was a Add lines 2 and 4a (This should exact Form 200, Both Line 10)		4c		
Dai	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)  † XIII Reconciliation of Expenses per Audited Financial Statements With Expe	nses		rn	
		-11000		<u> </u>	
1	Total expenses and losses per audited financial statements		1		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities 2a				
b	Prior year adjustments 2b				
C	Losses reported on Form 990, Part IX, line 25				
d	Other (Describe in Part XIV)				
е	Add lines 2a through 2d		2e		
3	Subtract line 2e from line 1		3		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1.				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
þ	Other (Describe in Part XIV)				
С	Add lines 4a and 4b .		4c		
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)		5		
Pa	t XIV Supplemental Information				
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, P	art IV, I	ines 1b and 2	b; Part V, line	4; Part
	rt XI, line 8; Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b.				
PAI	RT V, LINE 4: THE ORGANIZATION USES THE INCOME FROM	THE	ENDOW	MENT	
<u>FUI</u>	NDS FOR OPERATING ACTIVITIES AND SCHOLARSHIPS TO STU	<u>JDEN</u>	TS.		

832054 12-23-08

SCHEDULE I (Form 990)		Grants and	Grants and Other Assistance to Organizations,	to Organizations	عہ		OMB No 1545-0047 .
		Governr	Governments, and Individuals in the U.S.	uals in the U.S.			. 8000
Department of the Treasury Internal Revenue Service	<b>▼</b> Comp	► Complete if the organizatio	n answered "Yes," on F  ► Attach to Form 990.	" on Form 990, Pa n 990.	janization answered "Yes," on Form 990, Part IV, lines 21 or 22.  ▶ Attach to Form 990.		Open to Public · Inspection
Name of the organization MTCHTGAN	COLLEGES	FOITNDATION	;			ш	Employer identification number 38-1332962
100	and Assistance					-	
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	to substantiate the	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	istance, and the selectic	
	stance?			ı			X Yes No
낋	ocedures for moni	toring the use of grant	of grant funds in the United States	States			
Part II   Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	Governments an	d Organizations in the	e United States. C	omplete if the orga	ınızatıon answered "Y	es" on Form 990, Part IV	/, line 21, for any
recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000 Use Part IV and Schedule 1-1 (Form 990) if additional space is needed	\$5,000 Check the	s box if no one recipier	it received more th	an \$5,000 Use Pa	It IV and Schedule I-1	(Form 990) if additional	space is needed
1 (a) Name and address of organization or government	(p) ein	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
						Ĭ.	TO HELP PROVIDE THE
ADRIAN COLLEGE						<u></u>	OPPORTUNITY FOR A VALUES
110 S. MADISON ST.	_					_m_	BASED, HIGH QUALITY
ADRIAN, MI 49221	38-1357980	501(C)3	18,900.	0		Ö	COLLEGE EDUCATION
	_					<u>.</u>	TO HELP PROVIDE THE
ALBION COLLEGE						<u>.</u>	OPPORTUNITY FOR A VALUES
611 E. PORTER ST.						<u> </u>	BASED, HIGH QUALITY
ALBION MI 49224	38-1359081	501(C)3	20,400.	0		Ö	COLLEGE EDUCATION
						Ē	TO HELP PROVIDE THE
ALMA COLLEGE						Ö	OPPORTUNITY FOR A VALUES
614 W. SUPERIOR			_			<u> </u>	BASED, HIGH QUALITY
ALMA, MI 48801	38-1359083	501(C)3	16,225.	0		Ö	COLLEGE EDUCATION
						Ē	TO HELP PROVIDE THE
ANDREWS UNIVERSITY						<u>.</u>	DPPORTUNITY FOR A VALUES
100 OLD US 31						<u>ra</u>	BASED, HIGH QUALITY
BERRIEN SPRINGS, MI 49104	38-1627600	501(C)3	18,400.	0		Ō	COLLEGE EDUCATION
						Ē	TO HELP PROVIDE THE
AQUINAS COLLEGE						<u>.</u>	OPPORTUNITY FOR A VALUES
1607 ROBINSON RD. S.E.						Ā	BASED, HIGH QUALITY
GRAND RAPIDS, MI 49506	38-1367080	501(C)3	32,900.	0		Ö	COLLEGE EDUCATION
						.Ē	TO HELP PROVIDE THE
CALVIN COLLEGE						Ö	DPPORTUNITY FOR A VALUES
3201 BURTON SE							BASED, HIGH QUALITY
GRAND RAPIDS MI 49546	38-3071514	501(C)3	34,900.	0		٥	COLLEGE EDUCATION
2 Enter total number of section 501(c)(3) and government organizations	and government or	ganizations					▶ 14.
3 Enter total number of other organizations	S						•
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.	uction Act Notice,	see the Instructions	for Form 990.				Schedule I (Form 990) 2008

Schedule I (Form 990) 2008 (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information LINE 2: THE ORGANIZATION CONTRIBUTES THE SCHOLARSHIP EACH COLLEGE SELECTS THE RECIPIENTS AND SENDS A (d) Amount of non-cash assistance 25 (c) Amount of cash grant THE RECIPIENTS TO THE ORGANIZATION (b) Number of recipients (a) Type of grant or assistance FUNDS TO EACH COLLEGE. PART I, SCHEDULE I, OF. 832102 12-18-08 Part IV LIST

0

Page.2

38-1332962

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Use Schedule I-1 (Form 990) if additional space is needed

MICHIGAN COLLEGES FOUNDATION

Schedule I (Form 990) 2008

Part III

SCHEDULE I-1
(Form 990)
Department of the Treasury
Internal Revenue Service
Name of the organization

MICHIGAN COLLEGES FOUNDATION

Continuation Sheet for Schedule I (Form 990)

▲ Attach to Form 990 to list additional information for Part II and Part III, Schedule I (Form 990).

OMB No 1545-0047
2008
Open to Public
Inspection

Employer identification number 38-1332962

L	22527700	MICHIGAN COLLEGES FOUNDATION				2	38-1332962
Part I Continuation of Grants and Other Assistance to Governments and Organizations in the U.S. (Schedule I (Form 990), Part II )	Assistance to Go	overnments and Organ	nizations in the U	S. (Schedule I (For	m 990), Part II )		
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							TO HELP PROVIDE THE
HILLSDALE COLLEGE							OPPORTUNITY FOR A VALUES
33 EAST COLLEGE ST.							BASED, HIGH QUALITY
HILLSDALE, MI 49242	38-1374230	501(C)3	15,900.	0			COLLEGE EDUCATION
							TO HELP PROVIDE THE
HOPE COLLEGE			·				OPPORTUNITY FOR A VALUES
100 E. 8TH ST.							BASED, HIGH QUALITY
HOLLAND MI 49423	38-1381271	501(C)3	26,150.	0			COLLEGE EDUCATION
							TO HELP PROVIDE THE
KALAMAZOO COLLEGE				<u>-</u>			OPPORTUNITY FOR A VALUES
MY ST.							BASED, HIGH QUALITY
KALAMAZOO MI 49006	38-1358014	501(C)3	29,325.	0			COLLEGE EDUCATION
							TO HELP PROVIDE THE
MADONNA UNIVERSITY							OPPORTUNITY FOR A VALUES
CHOOL							BASED, HIGH QUALITY
LIVONIA MI 48150	38-1498763	501(C)3	15,900.	0			COLLEGE EDUCATION
							TO HELP PROVIDE THE
MARYGROVE COLLEGE							OPPORTUNITY FOR A VALUES
~							BASED, HIGH QUALITY
DETROIT, MI 48221	38-1358399	501(C)3	15,900.	0			COLLEGE EDUCATION
							TO HELP PROVIDE THE
OLIVET COLLEGE							OPPORTUNITY FOR A VALUES
							BASED, HIGH QUALITY
OLIVET, MI 49076	38-1459365	501(C)3	10,400.	0			COLLEGE EDUCATION
				-			TO HELP PROVIDE THE
SIENA HEIGHTS UNIVERSITY							OPPORTUNITY FOR A VALUES
1247 E. SIENA HEIGHTS DR.							BASED, HIGH QUALITY
ADRIAN MI 49221	38-1366958	501(C)3	16,900.	0			COLLEGE EDUCATION
							TO HELP PROVIDE THE
SPRING ARBOR UNIVERSITY							OPPORTUNITY FOR A VALUES
H				•			BASED, HIGH QUALITY
SPRING ARBOR MI 49283	38-1359569	501(c)3	15,400,	0			COLLEGE EDUCATION

<sup>2</sup> Enter total number of Section 501(c)(3) and government organizations

#### SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

Open to Public Inspection

Name of the organization

MICHIGAN COLLEGES FOUNDATION Employer identification number 38-1332962

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision			
	of all of the expenses described above? If "No," complete Part III to explain	1b	x	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	x	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director Check all that apply			
	X Compensation committee			
	Independent compensation consultant  X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a.			
а	Receive a severance payment or change of control payment?	4a	X	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		_X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		<u> </u>
b	Any related organization?	5b		<u> </u>
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		<u> </u>
þ	Any related organization?	6b		<u>X</u>
	If "Yes" to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		<u> </u>
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u> </u>

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Schedule J (Form 990) 2008 MICHIGAN COLLEGES FOUNDATION

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Bre	akdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(0)	(a)	(E)	(F)
LIEBOLD (0) 0. 233,022.  (1) 0. 0. 0. 233,022.  (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	(A) Name	сошр	Base	(ii) Bonus & incentive compensation	(iii) Other compensation	Deferred compensation	Nontaxable benefits	Total of columns (B)(I)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
LIEBOLD (6) 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	(9)		0	0		0	0	233,022.	0
	LIEBOLD		0	0	4		0	0	0
	· <u>:5</u>								
	9								
	. <u>(i)</u>								
	19								
	(ii	] (i							
	9	)							
	· ij)								
	3								
	<u> </u>								
	ii)	[[							
	9								
	(i)	(i							
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	ii)	١							
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	(ii)	10							
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	(ii	1							
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	ii)	١							
(ii)	<u> </u>								
	(i)	[]						-	
	<u> </u>								
The state of the s	ii)								

Schedule J (Form 990) 2008

#### **SCHEDULE J-2**

Name of the Organization

(Form 990)

## **Continuation Sheet for Form 990**

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Inspection

Employer Identification number

Name of the Organization MICHIGAN	COLLEG	ES	F	מטכ	ND2	T.	[0]	<b>N</b>	Employer Identif	
Part I Continuation of Officers, D	irectors, Ti	rust	tee	s, K	(ey	Em	pk	yees, and Highes	t Compensated I	Employees
(A)	(B)				2)			(D)	(E)	(F)
Name and Title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	k all	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	=				loyee		the organization	organizations (W-2/1099-MISC)	compensation from the
		direct				demi		(W-2/1099-MISC)	(***2/1099-141130)	organization
		Individual trustee or director	stee			Highest compensated employee		(2,,		and related
		Frust	nstitutional trustee		Key employee	ed mo				organizations
		vidua	Intro	   55	dwa	estc	Former			
		E E	Inst	Officer	Ke	至	호			
JAMES NICHOLSON										
TRUSTEE		X	<u>L</u>					0.	0.	0.
PAULA PHANEUF										
TRUSTEE		X						0.	0.	0.
DONNA RANDALL										
TRUSTEE		X						0.	0.	0.
JOSEPH REID III										
TRUSTEE		X				<u> </u>		0.	0.	0.
FAYE RICHARDSON										
TRUSTEE		X			l			0.	0.	0.
GARY RIFENBERG										
TRUSTEE		X						0.	0.	0.
JOHN SCHREUDER										
TRUSTEE		X						0.	0.	0.
LYNNE SHERWOOD										
TRUSTEE		X						0.	0.	0.
DANA SOMMERS	i			1						
TRUSTEE		X						0.	0.	0.
DENISE STARR										
TRUSTEE		X				ļ		0.	0.	0.
RICHARD STROWGER						1				
TRUSTEE		X						0.	0.	0.
DAVID THOMS										
TRUSTEE		X						0.	0.	0.
SAUNDRA TRACY							İ			
TRUSTEE	<u> </u>	X			_		<u> </u>	0.	0.	0.
DONALD TUSKI							]			
TRUSTEE		X		<u> </u>			<u>_</u>	0.	0.	0.
CAROL VAN ANDEL										
TRUSTEE		X				<u> </u>	<u>L</u>	0.	0.	0.
MARK WILSON			İ							
SECRETARY		X	<u> </u>	X			<u> </u>	0.	0.	0.
EILEEN WILSON-OYELARAN	1									
TRUSTEE		X	<u> </u>	<u> </u>	1		<u> </u>	0.	0.	0.
JOHN W. HEBERT										
TRUSTEE		X		igspace		_		_0.	0.	0.
LIZABETH A. ARDISANA										_
TRUSTEE		X	_	丄	<u> </u>	<u> </u>	<u> </u>	0.	<u> 0.</u>	0.
CHARLES H. WEBB							1			_
TRUSTEE		X		1	<u></u>			0.	0.	0.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2008

#### **SCHEDULE J-2**

(Form 990)

## **Continuation Sheet for Form 990**

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Inspection

Name of the Organization  MICHIGAN  Continuation of Officers Di	COLLEGI	ES	F	OUL	ND!	AT]	101	V	Employer Identif	2962
Part I Continuation of Officers, Di		ust	ee:			EIT	ipic			
(A) Name and Title	(B) Average hours	(cl	heck	Posi all t	tion		ly)	<b>(D)</b> Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
ROBERT P. BARTLETT									_	
PRESIDENT	40.00	ļ		X				46,667.	0.	5,361.
MARGARET KATZ CHIEF OPERATING OFFICER/	40.00			х				61,880.	0.	13,908.
WILLIAM H. LIEBOLD FORMER PRESIDENT	40.00						x	233,022.	0.	0.
				_						
	-									
	-									
	_									
			_							
							_			
		$\vdash$		$\vdash$						
		-								
		-	<u> </u>			-				
		$\vdash$	_		<u> </u>	-				
		-				$\vdash$	_			

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2008

#### SCHEDULE M (Form 990)

#### **NonCash Contributions**

➤ To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

2008
Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

Employer identification number

38-1332962 MICHIGAN COLLEGES FOUNDATION Types of Property (d) (a) (b) (c) Check if Number of Method of determining Revenues reported on applicable contributions Form 990, Part VIII, line 1g revenues Art - Works of art 2 Art · Historical treasures Art · Fractional interests 3 Books and publications Clothing and household goods 5 Cars and other vehicles 7 Boats and planes Intellectual property 8 Securities - Publicly traded 9 Securities - Closely held stock 10 Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 Qualified conservation contribution 13 (historic structures) 14 Qualified conservation contribution (other) 15 Real estate - Residential Real estate - Commercial 16 Real estate - Other 17 Collectibles 18 19 Food inventory 20 Drugs and medical supplies Taxidermy 21 Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts 37,840.FAIR VALUE Other -( PROSPECT DATA ) 25 26 Other 27 Other -<u>2</u>8 Other 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgment 29 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for X the entire holding period? 30a b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? Х 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х 32<u>a</u> contributions? b If "Yes," describe in Part II

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) 2008

33

#### SGHEDULE O

(Form 990)

\*Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization

MICHIGAN COLLEGES FOUNDATION

Employer identification number 38-1332962

MICHIGAN COMBBED FOUNDATION   30 1332702
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
-THE MICHIGAN COLLEGES FOUNDATION IS DEDICATED TO PROVIDING STUDENTS
THE OPPORTUNITY FOR A VALUES-BASED, HIGH QUALITY EDUCATION AT OUR
MEMBER LIBERAL ARTS COLLEGES BY SECURING FINANCIAL RESOURCES FROM THE
PRIVATE SECTOR.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
THE MICHIGAN COLLEGES FOUNDATION IS DEDICATED TO PROVIDING STUDENTS THE
OPPORTUNITY FOR A VALUES-BASED, HIGH QUALITY EDUCATION AT OUR MEMBER
LIBERAL ARTS COLLEGES BY SECURING FINANCIAL RESOURCES FROM THE PRIVATE
SECTOR
FORM 990, PART VI, SECTION A, LINE 6: MICHIGAN COLLEGES FOUNDATION IS
ORGANIZED ON A NON STOCK MEMBERSHIP BASIS.
FORM 990, PART VI, SECTION A, LINE 10: PRIOR TO FILING WITH THE IRS, THE
FORM 990 WILL BE REVIEWED BY THE EXECUTIVE BOARD. FOLLOWING REVIEW, THE
EXECUTIVE BOARD MAKES A FORMAL RECOMMENDATION, BY RESOLUTION, TO THE BOARD
OF TRUSTEES TO APPROVE THE FILING OF THE FORM 990. THE FORM 990 IS THEN
PRESENTED TO THE BOARD OF TRUSTEES AT THEIR NEXT MEETING FOR REVIEW AND
ACTION ON THE EXECUTIVE BOARD RESOLUTION.
FORM 990, PART VI, SECTION B, LINE 12C: MEMBERS OF THE BOARD OF TRUSTEES
ARE REQUIRED ANNUALLY TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE

DIRECTORS, TRUSTEES AND KEY EMPLOYEES.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule O (Form 990) 2008

STATEMENT IDENTIFYING ANY FAMILY AND BUSINESS RELATIONSHIPS WITH OFFICERS,

# SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization

MICHIGAN COLLEGES FOUNDATION

Employer identification number 38-1332962

FORM 990, PART VI, SECTION B, LINE 15: EXECUTIVE COMPENSATION IS REVIEWED
ANNUALLY BY THE EXECUTIVE BOARD OR A COMPENSATION COMMITTEE DESIGNATED BY
THE EXECUTIVE BOARD. COMPENSATION PACKAGE IS COMPARED WITH THAT PAID BY
SIMILARLY SITUATED ORGANIZATIONS. DOCUMENTATION OF DECISIONS REGARDING
COMPENSATION INCLUDES DATE OF APPROVAL, COMMITTEE MEMBERS, AND A
DESCRIPTION OF THE COMPARABILITY DATA USED TO ASSESS REASONABLENESS OF
COMPENSATION.
FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATIONS GOVERNING
DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE
AVAILABLE UPON REQUEST.
PART XI, QUESTION 2A, 2B & 2C
FINANCIAL STATEMENTS AND REPORTING
THE ORGANIZATION CHANGED ITS FISCAL YEAR TO A JUNE 30 FISCAL YEAR. THE
ORGANIZATION'S FINANCIAL STATEMENTS WERE AUDITED FOR THE PERIOD FROM
JANUARY 1, 2008 TO JUNE 30, 2009. THE TAX YEAR COVERED BY THIS RETURN
IS FOR THE PERIOD JANUARY 1, 2008 TO DECEMBER 31, 2008.
FORM 990
AMENDED RETURN
THIS RETURN HAS BEEN AMENDED TO CORRECT GRANTS PAID TO OTHERS AND
GRANTS PAYABLE. THE FOLLOWING SCHEDULES CHANGED: PART I SUMMARY -
LINES 13, 18, 19, 21 & 22; PART III STATEMENT OF PROGRAM SERVICE
ACCOMPLISHMENTS - LINES 4A & 4E; PART IX STATEMENT OF FUNCTIONAL
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2008

#### SCHEDULE O

Department of the Treasury Internal Revenue Service

(Form 990)

# **Supplemental Information to Form 990**

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization Employer identification number MICHIGAN COLLEGES FOUNDATION 38-1332962 EXPENSES - LINES 1 & 25; PART X BALANCE SHEET - LINES 18, 26, 27, & 33; SCHEDULE D PART V, LINE 1A THROUGH LINE 1G; SCHEDULE D PART XI RECONCILIATION - LINES 2,3 & 10; AND SCHEDULE I.

Department of the Treasury Internal Revenue Service Name(s) shown on return

# **Depreciation and Amortization** (Including Information on Listed Property)

► Attach to your tax return.

OMB No 1545-0172

► See separate instructions.

Business or activity to which this form relates ldentifying number

990

MICHIGAN COLLEGES FOUN			FORM 99				38-1332962
Part   Election To Expense Certain Propert	y Under Section 1	79 Note: If you have	any listed proj	perty, co	omplete Part \	/ before yo	u complete Part I.
1 Maximum amount. See the instructions	for a higher limit	for certain busines	ses			1	250,000.
2 Total cost of section 179 property place	d in service (see	instructions)				2	
3 Threshold cost of section 179 property i	pefore reduction	in limitation				3	800,000.
4 Reduction in limitation Subtract line 3 fr	om line 2 If zero	or less, enter -0-				4	
5 Dollar limitation for tax year Subtract line 4 from line	I If zero or less, enter	-0- If married filing sepa	rately, see instructio	ns		5	
6 (a) Description of prop			ost (business use or		(c) Elected	cost	
					<u> </u>		
7 Listed property Enter the amount from I	ine 29			7			
8 Total elected cost of section 179 proper		: in column (c) line:	⊾ s6and7	<del></del>		8	
9 Tentative deduction. Enter the smaller of	•	, co.a., (o),c.	,			9	
10 Carryover of disallowed deduction from		007 Form 4562				10	
11 Business income limitation Enter the sm	•		han zero) or lin	٥.5		11	
12 Section 179 expense deduction Add lin		•				12	
13 Carryover of disallowed deduction to 20	•		triair iiile 11	13			
Note: Do not use Part II or Part III below for				10			
Part II Special Depreciation Allowan		· · · · · · · · · · · · · · · · · · ·	at include lister	l proper	tv 1		
. Special Depreciation Allowali	ce and Other D	epreciation (DO III	of include listee	Piopei			
44. Choral depresention for qualified proper	ty (athor than lia	tad property) place	d in conico diii	rına tha	tay year	144	
14 Special depreciation for qualified proper		ted property) place	a in service du	ning trie	tax year	14	
15 Property subject to section 168(f)(1) elec	ction	<del>-</del>				15	5,305.
16 Other depreciation (including ACRS)  Part III MACRS Depreciation (Do not	and and hotod or		estions )			16	3,303.
Part III MACRS Depreciation (Do not	include listed pi	Section			- <u>-</u> -		<del></del>
47 MACRO 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			·			47	
17 MACRS deductions for assets placed in	•	5				17   1	
18 If you are electing to group any assets placed in servi					mal Dansasia	dias Cuada	
Section B - Assets I	(b) Month and	(c) Basis for deprec	iation		erai Deprecia	tion Syste	<u>m</u>
(a) Classification of property	year placed in service	(business/investme only - see instruct	ntuse (a) ne	ecovery griod	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property							
b 5-year property			-   -   · -				
c 7-year property							
d 10-year property							
e 15-year property							
f 20-year property	İ			-		i	
g 25-year property			25	yrs.	1	S/L	
<u> </u>	,			yrs	MM	S/L	
h Residential rental property	,			yrs	MM	S/L	<del></del>
				yrs	MM	S/L	<del></del>
<ul> <li>Nonresidential real property</li> </ul>	<del>, , , , , , , , , , , , , , , , , , , </del>			y13	MM	S/L	
Section C - Assets PI	aced in Service	During 2008 Tax	Vear Using the	Altern			
	aced in Scrvice	During 2000 Tax	Tear Osing the	Alterin	The Depres	S/L	
20a Class life	{		10		<del> </del>		
b 12-year			<del></del>	yrs	100	S/L	
C 40-year	//	L	140	yrs	MM	S/L	
Part IV   Summary (See instructions )						7-1	
21 Listed property. Enter amount from line						21	
22 Total. Add amounts from line 12, lines 1	=		<u>-</u> -				
Enter here and on the appropriate lines	•	· ·	_	<u>ee instr</u>	_ <del>·</del>		5,305.
23 For assets shown above and placed in s	service during th	e current year, ente	er the				
portion of the basis attributable to section	on 263A costs		<u></u>	23			<del></del>
B16251 11-08-08 LHA For Paperwork Reduction	Act Notice, see	separate instruct	ions.				Form <b>4562</b> (2008)

Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, Part V recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Y<u>es</u> No 24b If "Yes," is the evidence written? No Yes (i) (b) (c) (e) (f) (a) (h) (d) Date Elected Business/ Basis for depreciation Type of property Depreciation Cost or Recovery Method/ section 179 placed in investment deduction (list vehicles first) period Convention other basis use percentage use only) service cost 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use 26 Property used more than 50% in a qualified business use. % % 27 Property used 50% or less in a qualified business use S/L % % S/L · S/L· % 28 28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 29 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B - Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles. (b) (c) (d) (e) **(f)** (a) Vehicle Vehicle Vehicle Vehicle Vehicle Vehicle 30 Total business/investment miles driven during the year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 Νo 34 Was the vehicle available for personal use Yes No Yes No Yes during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? 36 Is another vehicle available for personal use? Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? 41 Do you meet the requirements concerning qualified automobile demonstration use? Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI | Amortization (f) (d) (e) (a) (b) (c) Description of costs Date amortization begins 42 Amortization of costs that begins during your 2008 tax year: 43 43 Amortization of costs that began before your 2008 tax year 44 44 Total. Add amounts in column (f) See the instructions for where to report

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