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### **Return of Organization Exempt From Income Tax**

OMB No 1545-0047 2008

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service A For the 2008 calendar year, or tax year beginning 2008, and ending 20 D Employer identification number C Name of organization PARKVIEW HEALTH SYSTEM, Please use IRS Doing Business As 35-1972384 print o Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number Name change (260)373-8407Initial return 10501 CORPORATE DRIVE pecific City or town, state or country, and ZIP + 4 Termination Instruc-Amended G Gross receipts \$ 1,094,758,812. FORT WAYNE, IN 46845 F Name and address of principal officer MICHAEL PACKNETT Application H(a) Is this a group return for WAYNE, H(b) Are all affiliates included? CORPORATE DRIVE FORT IN 46845 If "No" attach a list (see instructions) Tax-exempt status X 501(c) ( 0 3 ) ◀ (insert no ) 4947(a)(1) or Website. ► WWW. PARKVIEW. COM H(c) Group exemption number Type of organization X Corporation L Year of formation 1995 M State of legal domicile ΙN Trust Summary Briefly describe the organization's mission or most significant activities PARKVIEW HEALTH SYSTEM, INC. WILL PROVIDE QUALITY HEALTH SERVICES TO ALL WHO ENTRUST THEIR CARE TO US AND WE WILL WORK TO IMPROVE THE HEALTH OF OUR COMMUNITIES. Check this box | If the organization discontinued its operations or disposed of more than 25% of its assets. Number of voting members of the governing body (Part VI, line 1a) Activities Number of independent voting members of the governing body (Part VI, line 1b) Total number of employees (Part V, line 2a) 7,234 Total number of volunteers (estimate if necessary) 684 7a Total gross unrelated business revenue from Part VIII, line 12, column (C) 1,052,310. b Net unrelated business taxable income from Form 990-T, line 34 26,735. **Current Year** Prior Year Contribution and grants (Part VIII, line 1h) 43,979. Program service revenue (Part VIII, line 2g) 786,570 50,632,707. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 100, 189, 381 47,734,916. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, -1,491,176617,864. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 252,856,165 199,029,466. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 1,261,283 1,167,796. Benefits paid to or for members (Part IX, column (A), line 4) NONE NONE 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 298<u>, 215, 134</u> 336, 199, 647. 16a Professional fundraising fees (Part IX, column (A), line 11e) NONE NONE b Total fundraising expenses, Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) -121,783,252 -164,052,425. 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 177,693,165 173, 315, 018. Revenue less expenses Subtract line 18 from line 12. 75, 163, 000 25,714,448. Beginning of Year End of Year 20 Total assets (Part X, line 16) 911,859,645 698, 130, 227 Total liabilities (Part X, line 26) 573, 257, 897 579, 117, 253. Net assets or fund balances Subtract line 21 from line 20. 338,601,748 119,012,974. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign Here Signal Type or print name and title Check if Preparer's identifying number Preparer's self-(see instructions) Kenneth J. Keber signature employed Preparer's Firm's name (or yours if self-employed), EIN 330 E JEFFERSON BLVD, PO BOX 7 SOUTH BEND, IN 46624-0007 May the IRS discuss this return with the preparer shown above? (See instructions) . . . . Yes

Form 990 (2008)

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Χ	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			
	Schedule C, Part II	4		X
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)			
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete			
_	Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
^	complete Schedule D, Part III  Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part	8		X
9	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
		9		.,
10	complete Schedule D, Part IV  Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	Did the organization riold assets in term, permanent, or quasi-endownents: in Tes, complete Schedule D, Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D,	10		
• •		11	Х	
12	Did the organization receive an audited financial statement for the year for which it is completing this return	<b></b>		$\vdash$
•	that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the U.S ?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,	<u> </u>		<u> </u>
	business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Х	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	<u> </u>
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5,? If "Yes," complete			
	Schedule J	23	Х	<u> </u>
24a	· · · · · · · · · · · · · · · · · · ·			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions			
	24b-24d and complete Schedule K If "No," go to question 25	24a	X	├──
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	١		
	to defease any tax-exempt bonds?	24c	<u> </u>	<u> </u>
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	-	X
25a		25.		l
L	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	ļ	X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified	256		١.,
25	person from a prior year? If "Yes," complete Schedule L, Part I  Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	25b	<del> </del>	X
26	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		,
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or	26	<del>                                     </del>	X
21	substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		l <sub>x</sub>
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Part IV Checklist of Required Schedules (continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or			
	employee), or an indirect business relationship through ownership of more than 35% in another entity			
	(individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L,			
	Part IV	28a		Х
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes,"			
	complete Schedule L, Part IV	28b		х
С				
_	professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M			Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
	III, IV, and V, line 1	34	X	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete			
	Schedule R, Part V, line 2	35	l x	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
•	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part	1		
	M	37		X

Form **990** (2008)

Part	V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			1
	U.S. Information Returns. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			J
	gaming (gambling) winnings to prize winners?	1c	X	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			1 1
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 7, 234			ļ'
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	<del></del>
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by			
	this return?	3a	Χ	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	<del></del>
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	Х	<del></del>
	If "Yes," enter the name of the foreign country ►SEE STATEMENT 2			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			'
	and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		_X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		<u>X</u> _
С	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding			
	Prohibited Tax Shelter Transaction?	5c		
	Did the organization solicit any contributions that were not tax deductible?	6a		<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
	gifts were not tax deductible?	OD		<u> </u>
	Organizations that may receive deductible contributions under section 170(c).	7a		X
	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?.	7b		<u> </u>
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7.0	-	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7 c		х
	required to file Form 8282?	,,,		
	in 166, malade the number of Fernica during the year 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	-	X
' -	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
9	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
"	required?	7h		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section			
Ū	509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8	<u> </u>	<u> </u>
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.		ļ	نـــــا
а	Did the organization make any taxable distributions under section 4966?	9a		<u> </u>
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		<u> </u>
0	Section 501(c)(7) organizations. Enter		1	1
а	Initiation fees and capital contributions included on Part VIII, line 12	,		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities [10b]	1		
11	Section 501(c)(12) organizations. Enter			'
	Gross income from members or shareholders	1		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them )			
12a	Section 4347(a)(1) non-exempt charitable trusts. Is the organization ming 1 orm 500 in health 1000	12a		+-
<u>b</u>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	Form	990	(2008)
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Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code )

Section A. Governing Body and Management

	ion A. Governing Body and management			
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the			
	circumstances, process, or changes in Schedule O See instructions			
1a	Enter the number of voting members of the governing body			
þ	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6		Х
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a		Х
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organizations contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9a	Does the organization have local chapters, branches, or affiliates?	9a	•••	X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations			
	must describe in Schedule O the process, if any, the organization uses to review the Form 990	10	х	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		x
Secti	on B. Policies			
			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give	1		
	· · · · · · · · · · · · · · · · · · · ·			
	rise to conflicts?	12b	У	
С	rise to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes."	12b	Х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Х	
13	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?	12c	X X	
13 14	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?	12c	Х	
13	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by	12c	X X	
13 14	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	12c 13 14	X X X	
13 14 15	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official?	12c 13 14	х х х	
13 14 15	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?	12c 13 14	X X X	
13 14 15 a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)	12c 13 14	х х х	
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13 14 15 a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate	12c 13 14 15a 15b		
13 14 15 a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard	12c 13 14 15a 15b	X X X X	
13 14 15 a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	12c 13 14 15a 15b		
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13 14 15 a b 16a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  List the states with which a copy of this Form 990 is required to be filed   List the states with which a copy of this Form 990 is required to be filed	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  ion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed   List the states with which a copy of this Form 990 is required to be filed   List fapplicable), 990, and 990-T (501(c)(3))	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  List the states with which a copy of this Form 990 is required to be filed   TN,  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) available for public inspection indicate how you make these available.	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b Secti	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  List the states with which a copy of this Form 990 is required to be filed ▶_IN,  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) available for public inspection Indicate how you make these available. Check all that apply.  Own website Another's website X Upon request	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  ion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed ▶ IN.  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) available for public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website X Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interestication.	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b  Secti	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  ion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed   T.N.  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) available for public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interpolicy, and financial statements available to the public.	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b Secti	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done.  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  In C. Disclosure  List the states with which a copy of this Form 990 is required to be filed  T.N.  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) available for public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inte policy, and financial statements available to the public.  State the name, physical address, and telephone number of the person who possesses the books and records of the public.	12c 13 14 15a 15b	x x x x x x x x x	
13 14 15 a b 16a b  Secti	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  Does the organization have a written whistleblower policy?  Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official?  Other officers or key employees of the organization?  Describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  ion C. Disclosure  List the states with which a copy of this Form 990 is required to be filed   T.N.  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) available for public inspection. Indicate how you make these available. Check all that apply.  Own website Another's website Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interpolicy, and financial statements available to the public.	12c 13 14 15a 15b	x x x x x x x x x	

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not com	pensate ar	y offi	cer,	dıre	ecto	r, trus	tee	, or key employee		
(A) Name and Title	(B) Average hours per week	ज्ज Individual trustee D or director	Institutional trustee		C) all Key employee	ক্ষ Highest compensated জ employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
SEE SCHEDULE J-2										
	<u>.</u>									
								<u></u>		

AMENDED

Form **990** (2008)

Part VII Section A. Officers, Directors, Tru	<u>istees, Ke</u>	y Em	ıplo	ye	es,	and F	lig	hest Compensat	ed Employ	ees (co	ntınue	d)
(A)	(B)			(0	,			(D)	(E)	i		(F)
Name and title	Average hours per week	ndividual trustee	nstitutional trustee	Officer	Key employee	দী Highest compensated employee	Pomer	Reportable compensation from the organization (W-2/1099-MISC)	Reportal compensa from rela organizati (W-2/1099-	ition ted ions	ame comp fro orga and	imated ount of other ensation em the nization related enizations
									:			
						_						
						<u> </u>						
			-									
1b Total							▶	5,934,265.	162,	746.	6	89,978.
2 Total number of individuals (including those organization ► 239	ın 1a) w	/ho r	ece	ived	l m	ore th	han	\$100,000 in rej	portable cor	npensa	tion fr	om the
											_	Yes No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu	er, directo	or or	tru	ste	e, I	cey e	mp	loyee, or highest	t compensa	ıted	3	
												X
4 For any individual listed on line 1a, is the the organization and related organizations individual	greater th	an \$	150	,00	0?	If "Y	es, "	' complete Sched			4	x
5 Did any person listed on line 1a receive services rendered to the organization? If "Yes,"	or accr	ue co	omp	ens	atic	n fro	m	any unrelated o	rganization	for	5	x
Section B. Independent Contractors	<u> </u>					<del> </del>				·	J	
Complete this table for your five highest compensation from the organization	compensat	ed in	dep	enc	lent	cont	rac	tors that received	d more tha	n \$100	0,000	of
(A) Name and business addr	ess							(B) Description of ser	vices	Co	(C) mpens	ation
PREFERRED ANESTHESIA CONSULTANTS 1	PC						A	NESTHESIOLOG	ISTS	4	,882	, 348.
INDIANA SURGICAL SPECIALISTS LLC							1	HYSICIANS				,861.
NORTHEAST INDIANA ANESTHESIOLOGY I	PC						A	NESTHESIOLOG	ISTS	1		,401.
ORTHOPAEDICS NORTHEAST PC								HYSICI ANS				,999.
FORT WAYNE CYBERKNIFE SOLUTIONS LI				41	la -			QUIP. LEASING			654	,678.
2 Total number of independent contractors (in compensation from the organization ▶	29	nose	ın '	1) V	vno	rece	ive	more than \$10	0,000 In			

t VIII	Statement of Reven	<del></del>		(A) Total revenue	5-1972384 (B) Related or exempt	(C) Unrelated business	(D) Revenue excluded from ta
					function revenue	revenue	under sections 512, 513, or 51
1 a	Federated campaigns						
b	Membership dues						•
С	Fundraising events						
d	Related organizations		43,979				
е	Government grants (contribu	itions) 1e					
f	All other contributions, gifts, gran	its,	į				1
	and similar amounts not included	iabove . 1f					
g	Noncash contributions included in	ın lınes 1a-1f 💲					
h	Total. Add lines 1a-1f	<del></del>		43,979			
			Business Code				
2a	CORPORATE SERVICE ALLOCAT	IONS	900099	97,901,295	97,901,295		
b	NET PATIENT SERVICE		621110	24,915,465	24, 915, 465.		
С	ORTHOPAEDIC HOSPITAL AT P	ARKVIEW NORTH	621111	10,417,046.	10,417,046.		
d	PH SUBSIDY		621110	8,781,312.	8,781,312.		
e	INTERUNIT RENT	· · · · · · · · · · · · · · · · · · ·	532000	3,145,016	3, 145, 016.		
_	All other program service rev	enue.	900099	5, 472, 573.	4,418,272.	1,054,301.	
	Total. Add lines 2a-2f			150,632,707	1,710,212.	1,004,001.	<u> </u>
				130,032,101	<del>   -</del>		<del> </del>
3	Investment income (includin			20 706 065		1 001	30 700 05
	other similar amounts)		<b> </b>	30,796,965	<del></del>	-1,991.	30,798,95
4	Income from investment of t			395,168			395, 16
5	Royalties	(ı) Real	(II) Personal	NONE			
		<del></del> -	(II) Fersulai				
6a	Gross Rents	1					
b	Less rental expenses	2,141,396					
С	Rental income or (loss)	-39, 353					
d	Net rental income or (loss).			-39, 353			-39, 35
7 a	Gross amount from sales of	(i) Securities	(II) Other	1			
	assets other than inventory	904,363,610.	5,767,123				
b	Less cost or other basis		1	1			
	and sales expenses	890, 425, 556.	3, 162, 394				
c	Gain or (loss)	13,938,054	2,604,729.				
d	Net gain or (loss)		<b>I</b>	16,542,783		-	16,542,78
2 -	Gross income from f					· · · · · · · · · · · · · · · · · · ·	
ва	events (not including \$	_					
	of contributions reported on						
	·	•					
	See Part IV, line 18			}			
b	Less direct expenses		I				†
С	Net income or (loss) from ful	_		NONE			
9a	Gross income from gaming a See Part IV, line 19						
b	Less direct expenses						<u> </u>
С	Net income or (loss) from ga	aming activities	· · · · · · •	NONE			ļ <u>.</u>
10a	Gross sales of inventoreturns and allowances						
b	Less cost of goods sold				]		
c	Net income or (loss) from sa			NONE		_	
	Miscellaneous Reven		Business Code	HONE			
44-	CAFETERIA SALES		722100	574 422		_	574 42
11a	CUT DI DIVI Y SUPER			574,422	56, 250	· · · · · · · · · · · · · · · · · · ·	574, 42
b	AUTOCOTT TANGONO DOCUMENT		532000	56, 250	26, ∠50		
С	MISCELLANEOUS REVENUE		900099	26,545			26,54
d	All other revenue						<del> </del>
	Total, Add lines 11a-11d .		<b>.</b> L	657, 217.			
е	Total. Add lines Travita .			ı			

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Total experts   Total expert		All other organizations must comple	ete column (A) but are			and (D).
1 Grants and other assistance to governments and organizations in the U.S. See Part N. Inte 21 (Srants and other assistance to individuals in the U.S. See Part N. Inte 22 (Srants and other assistance to individuals in the U.S. See Part N. Inte 22 (Srants and other assistance to governments, organizations, and individuals outside the U.S. See Part N. Inte 23 (Srants and other assistance to governments, organizations, and individuals outside the U.S. See Part N. Interest of Srants and Interest and Interest of Srants and Interest and		not include amounts reported on lines 6b,		(B) Program service	(C) Management and	(D) Fundraising
organizations in the U.S. See Part IV, Ine 21		· · ·		CAPCIISCS	general expenses	Сфензез
Scanta and other assistance to individuals in the U.S. See Part V, Iner 2 2		<u>-</u>	1 167 706	1 167 706		
The U.S. See Part IV, line 22   NONE   See Part IV, line 15 and 16   NONE	•	· ·	1,101,190.	1,107,790.		
organizations, and individuals outside the U.S. See Part N. Ines 15 and 16 6.  4 Benefits paid to or for members.  5 Compensation of current officers, directors, trustees, and Key employees.  6 Compensation not included above, to disqualified persons (as defined under section 4958((1)) and persons described in section 4958(	2		NONE			
U. See Part IV, lines: 15 and 16.  Benefits paid to or for members.  Compensation of current officers, directors, trustees, and key employees  Compensation of current officers, directors, trustees, and key employees  Compensation not included above, to disqualified persons (des defined under section 4958(0)(1)) and persons described in section 4958(0)(1) and persons desc	3	Grants and other assistance to governments,			:	
## Semantic Spanish Configuration of Current officers, directors, trustess, and key employees						
S. Compensation of current officers, trustees, and key employees   3,949,154,   3,949,154,		U S See Part IV, lines 15 and 16	NONE			
S. Compensation of current officers, trustees, and key employees   3,949,154,   3,949,154,	4	Benefits paid to or for members	NONE			
trustees, and key employees	5	· ·				
6 Compensation not included above, to disqualified persons (ascinded under section 4586(x)) and persons described in section 4958(x)(3)(B).  7 Other salaries and wages.  265, 036, 954, 262, 984, 237, 2, 052, 717.  265, 036, 954, 262, 994, 237, 2, 052, 717.  27, 71819, 265, 036, 954, 262, 994, 237, 2, 052, 717.  28 Penson playore benefits.  30, 081, 992, 29, 934, elid. 16, 147, 376, 19, 237, 543, 19, 052, 557, 184, 987.  10 Payroll taxes.  11 Faes for services (non-employees)  A Management.  5 Legal.  6 Accounting.  6 Porfessorial fundraining services. See Part IV, line 17 (Investment management fees.  7 Porfessorial fundraining services. See Part IV, line 17 (Investment management fees.  1			3,949,154.		3,949,154.	
persons (as defined under section 4958(n)(1)) and persons described in section 4958(n)(1)) and persons described in section 4958(n)(1)(B).  7 Other salanes and wages	6	, in the second				
Persons described in section 4958(c)(3)(B)   747, 819,   247, 819,   25, 036, 954,   262, 984, 237,   2, 052, 717.	_	,				
7 Other salanes and wages			747 810		747 819	
8 Penson plan contributions (include section 401 (k) and section 403(b) employer contributions).   17,146,185.   16,990,147.   156,038.	7	· · · · · · · · · · · · · · · · · · ·		262 004 237	1	
(8) and section 403(b) employer contributions),   17, 146, 185,   16, 990, 147,   156, 0.28,       9 Other employee benefits   30, 0.81, 992,   29, 934, 616,   147, 376,       11 Fees for services (non-employees)       11 Amagement   NONE			200,000,504.	202, 904, 237.	2,032,111.	
9 Other employee benefits	0	,	17 146 105	16 000 147	156 020	
10 Payroll taxes	•			i i		
11   Fees for services (non-employees)     NONE     NONE		· ·				
Management   NONE   545, 049   545, 049   545, 049   632, 721   1   1   1   1   1   1   1   1   1		(	19, 231, 543.	19,052,55/.	184,987.	
b Legal		, , ,				
C Accounting   632,721.   632,721.     d Lobbyng   NONE   NONE       Professional fundraising services See Part IV. line 17     f Investment management fees   1,357,730.   1,357,730.     g Other   16,197,880.   15,779,952.   417,927.     27 Advertising and promotion   16,197,880.   15,779,952.   417,927.     28 Advertising and promotion   16,197,880.   15,779,952.   417,927.     29 Advertising and promotion   16,197,880.   15,779,952.   417,927.     20 Advertising and promotion   16,197,880.   15,779,952.   417,927.     21 Advertising and promotion   16,197,880.   15,779,952.   417,927.     22 Advertising and promotion   16,197,880.   15,779,952.   417,927.     21 Advertising and promotion   16,197,880.   15,779,952.   417,927.     22 Advertising and promotion   13,433,151.   13,433,151.     23 Advertising and promotion   13,433,151.   13,433,151.     24 Conferences, conventions, and meetings   508,214.   421,751.   86,463.     22 Depreciation, depletion, and amortization   18,447,774.   18,429,646.   18,128.     23 Insurance   18,447,774.   18,429,646.   18,128.     24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below     a ALLOCATED_SALARIES_AND_RENEE   -254,083,544.   -254,083,544.     b RECRUITING   1,827,868.   1,768,168.   59,700.     c BAD_DEBT   1,930,231.   1,390,231.     d TUITION_6_CERTIFICATION   643,332.     e PUBLIC_6_EMPLOYEE_ACTIVITES   630,460.   630,460.     f JUITION_6_CERTIFICATION   643,332.     e PUBLIC_6_EMPLOYEE_ACTIVITES   630,460.   630,460.     f Juitional expenses Add lines 1 through 24f   173,315,018.   164,637,950.   8,677,067.   NONE     S Total functional expenses. Add lines 1 through 24f   173,315,018.   164,637,950.   8,677,067.   NONE   173,315,018.   164,637,950.   8,677,067.   NONE   173,315,018.   164,637,950.   8,677,067.   NONE   173,315,016.   164,637,950.   8,677,067.   NONE   173,315,016.   164,637,950.   8,677,067.   NONE   173,315,016.   164,637,950.   8						
NONE		-				
Professional fundrasing services See Part IV, line 17		-		632,721.		· · · · · · · · · · · · · · · · · · ·
f   Investment management fees   1, 357, 730.   1, 357, 730.		· -				
g Other		-				
12 Advertising and promotion		-				-
13 Office expenses       5, 422, 929.       5, 165, 480.       257, 449.         14 Information technology.       13, 433, 151.       13, 433, 151.         15 Royalties.       NONE       10         16 Occupancy.       3, 195, 066.       3, 160, 607.       34, 459.         17 Travel.       455, 854.       320, 511.       135, 343.         18 Payments of travel or entertainment expenses for any federal, state, or local public officials       NONE         19 Conferences, conventions, and meetings.       508, 214.       421, 751.       86, 463.         20 Interest.       21, 807, 000.       21, 807, 000.       NONE         21 Payments to affliates       NONE       NONE         22 Depreciation, depletion, and amortization.       18, 447, 774.       18, 429, 646.       18, 128.         23 Insurance.       1, 041, 611.       892, 395.       149, 215.         24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)       1, 827, 868.       1, 768, 168.       59, 700.         a ALLOCATEO_SALARLES_AND_RENEF       -254, 083, 544.       -254, 083, 544.       -254, 083, 544.         b RECRUITING		<b>.</b>			417,927.	
14						
15   Royalties   NONE   3,195,066   3,160,607   34,459   3,195,066   3,160,607   34,459   3,195,066   3,160,607   34,459   320,511   135,343   345,854   320,511   135,343   345,854   320,511   35,343   345,854   320,511   35,343   345,854   320,511   35,343   345,854   320,511   325,343   345,343   345,354   320,511   325,343   345,343   345,343   345,343   345,343   345,343   345,343   345,343   345,343   345,343   345,343   345,343   345,344   345,345   345,		·			257,449.	
16 Occupancy       3,195,066.       3,160,607.       34,459.         17 Travel       455,854.       320,511.       135,343.         18 Payments of travel or entertainment expenses for any federal, state, or local public officials       NONE       19         19 Conferences, conventions, and meetings       508,214.       421,751.       86,463.         20 Interest       21,807,000.       21,807,000.         21 Payments to affiliates       NONE         22 Depreciation, depletion, and amortization       18,447,774.       18,429,646.       18,128.         23 Insurance       1,041,611.       892,395.       149,215.         24 Other expenses litemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)       1,827,868.       1,768,168.       59,700.         a ALLOCATED SALARIES AND BENEF b RECRUITING       1,827,868.       1,768,168.       59,700.         c BAD DEBT       1,390,231.       1,390,231.       1,390,231.         d TUITION & CERTIFICATION       643,332.       643,332.       643,332.         e PUBLIC & EMPLOYEE ACTIVITIES       630,460.       630,460.       630,460.         f All other expenses. Add lines 1 through 24f       173,315,018.       164,637,950.       8,677,067.       NONE <td< th=""><th></th><th></th><th></th><th>13,433,151.</th><th></th><th></th></td<>				13,433,151.		
17 Travel	15	i i				
18						
For any federal, state, or local public officials   SONE   SONE		ſ	455,854.	320,511.	135,343.	
19 Conferences, conventions, and meetings	18	· '				
20		l l				
21 Payments to affiliates   NONE			ì		86,463.	
22 Depreciation, depletion, and amortization		ī		21,807,000.		
23 Insurance		i				7
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)  a ALLOCATED_SALARIES_AND_BENEF					l l	
covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)       — 254,083,544. — 254,083,54		<b>.</b>	1,041,611.	892,395.	149,215.	
and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)  a ALLOCATED_SALARIES_AND_BENEF b RECRUITING	24	· · · · · · · · · · · · · · · · · · ·				
5% of total expenses shown on line 25 below )  a ALLOCATED_SALARIES_AND_BENEE						
a ALLOCATED_SALARIES_AND_BENEF b RECRUITING						
b RECRUITING 1,827,868. 1,768,168. 59,700.  c BAD_DEBT 1,390,231. 1,390,231.  d TUITION_&_CERTIFICATION 643,332. 643,332.  e PUBLIC_&_EMPLOYEE_ACTIVITIES 630,460. 630,460.  f All other expenses 1,093,845. 813,553. 280,292.  25 Total functional expenses. Add lines 1 through 24f 173,315,018. 164,637,950. 8,677,067. NONE  SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		· ·			-	
c BAD_DEBT		<b>i</b>			_	
d TUITION_&_CERTIFICATION					59,700.	<del> </del>
e PUBLIC_&_EMPLOYEE_ACTIVITIES 630, 460. 630, 460.  f All other expenses						
f All other expenses		ı				
25 Total functional expenses. Add lines 1 through 24f 173, 315, 018. 164, 637, 950. 8, 677, 067. NONE  26 Joint Costs. Check here ▶ ☐ If following  SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation						
SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		•				
SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation			173, 315, 018.	164,637,950.	8,677,067.	<u>NONE</u>
reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	26	· 🖵 - •				
combined educational campaign and fundraising solicitation						
104		combined educational campaign and fundraising				
	JSA	solicitation				

Form **990** (2008)

Pa	rt X	Balance Sheet					
			(A) Beginning of year			B) of yea	
	1	Cash - non-interest-bearing	14,587.	1		15,	215.
	2	Savings and temporary cash investments	39,520,533.	2	40,9	980,	278.
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net	4,836,210.	4	7,0	056,	814.
	5	Receivables from current and former officers, directors, trustees, key					
		employees, or other related parties Complete Part II of Schedule L		5			
	6	Receivables from other disqualified persons (as defined under section					
		4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II					
		of Schedule L		6			
ets	7	Notes and loans receivable, net	12,990,656.	7	11,9	943,	<u> 248.</u>
Assets	8	Inventories for sales or use	149,488.	8		154,	<u>677.</u>
∢	9	Prepaid expenses and deferred charges	6,591,948.	9	8,2	226,	<u>890.</u>
		Land, buildings, and equipment cost basis 10a 293, 473, 020.					
	b	Less accumulated depreciation Complete					
		Part VI of Schedule D	182,895,622.	10c	179,3		
	11	Investments - publicly traded securities · · · · · · · · STMT· 5 · ·	559,039,485.	11	447,3	328 <u>,</u>	<u>414.</u>
	12	Investments - other securities See Part IV, line 11 · · · · · · · · · · · · · · · · · ·	<u>97,733,758.</u>	12	-9,2	209,	<u>413.</u>
	13	Investments - program-related See Part IV, line 11		13			
	14	Intangible assets		14			<u>164.</u>
	15	Other assets See Part IV, line 11	8,087,358.	15			<u>511.</u>
_	16	Total assets. Add lines 1 through 15 (must equal line 34)	911,859,645.	16	698,1		
	17	Accounts payable and accrued expenses	38, 173, 103.	17	32,	307,	<u>940.</u>
	18	Grants payable		18			
	19	Deferred revenue	NONE				<u>391.</u>
	20	Tax-exempt bond liabilities	449,589,636.	20	418,1	138,	<u>983.</u>
ies	21	Escrow account liability Complete Part IV of Schedule D	· · · · · · · · · · · · · · · · · · ·	21			
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,					
<u>[a</u>		highest compensated employees, and disqualified persons Complete Part II of Schedule L		22			
_	23	Secured mortgages and notes payable to unrelated third parties	17 442 072	22			
	24	Unsecured notes and loans payable	17,442,073.	24		096,	664.
	25	Other liabilities Complete Part X of Schedule D	68,053,085.	25	127 (	777	275
	26	Total liabilities. Add lines 17 through 25	573, 257, 897.	26	127,9 579,1		
	20	Organizations that follow SFAS 117, check here ▶ X and complete	3/3,23/,09/.	20	5/9,	L	<u> </u>
ces		lines 27 through 29, and lines 33 and 34.					
<u>la</u>	27	Unrestricted net assets	338,601,748.	27	119,0	012,	<u>974.</u>
ã	28	Temporarily restricted net assets	_	28			
낕	29	Permanently restricted net assets		29			
Net Assets or Fund Balan		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds		30			
886	31	Paid-in or capital surplus, or land, building, or equipment fund		31			
۲	32	Retained earnings, endowment, accumulated income, or other funds		32			
Š	33	Total net assets or fund balances	338,601,748.	33	119,0	012,	974.
	34	Total liabilities and net assets/fund balances	911,859,645.	34	698,	130,	227.
Pa	rt XI	Financial Statements and Reporting				r	
						Yes	No
1		ounting method used to prepare the Form 990 CashX Accrual Other					
2a		e the organization's financial statements compiled or reviewed by an independent account					<u>X</u>
b		e the organization's financial statements audited by an independent accountant?			· · 2b		<u>X</u>
С		es" to lines 2a or 2b, does the organization have a committee that assumes responsibility					
2-		t, review, or compilation of its financial statements and selection of an independent account			· · 2c		
3a		result of a federal award, was the organization required to undergo an audit or audits as s					
h		Single Audit Act and OMB Circular A-133?				X	
		es," did the organization undergo the required audit or audits?		· · · ·		X 990	(2008)
					rom	ロマラリ	(∠∪Uŏ)

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

	TEW HEALT	H SYSTEM, I	NC.							72384
Part I			ity Status (All organ	-				e instruc	ctions)	
The org	΄n	•	dation because it is (Pl		•	•	•			
1	=		irches, or association of			ın sectio	n 170(b)(	1)(A)(i).		
2	=		on 170(b)(1)(A)(ii). (Att							
3	· ·	•	hospital service organi							· · ·
4	A medical	research organi	zation operated in co	njunction v	with a hos	pital des	cribed in	section	170(b)(1)	(A)(iii). Enter the
	- ·	ame, city, and st	~~							
5	_	•	or the benefit of a col	lege or un	iversity ow	ned or o	perated b	by a gove	ernmental	unit described in
_	٦		omplete Part II)							
6	<b>-</b>	-	vernment or governme							
7			illy receives a substan	•	its support	from a q	governme	ental unit	or from t	he general public
	7		(1)(A)(vi). (Complete P							
8	4	•	d in section 170(b)(1)(			•				
9	-		Illy receives (1) more			• •				-
			ited to its exempt fun		-					
		-	ment income and uni				· ·		511 tax)	from businesses
	n	•	n after June 30, 1975.					•	, ,	
10	-	=	and operated exclusive	-	•	-				
11	_	<del>-</del>	and operated exclusi	-						-
			ublicly supported orga							
		T T	at describes the type of Type II		ig organiza ie III - Func				<del></del>	rpe III - Other
م آ ء			Type II c ertify that the organiz			-	-		,	
e 📝	-	=	tion managers and oth							
	•	section 509(a)	-	er man on	e or more	publicly s	supported	1 Organiz	ations de	scribed iii section
f		• •	d a written determina	tion from	the IRS tha	atıtıs a	Type I	Type II o	r Type III	supporting
•	_	n, check this box	-			at 10 10 G	1,00 1,	. , , ,	, , , ,	
g	-		the organization acce			bution fro	m anv of	the		
9	following pe			F, 3			,			
	- ,		or indirectly controls	. either ale	one or tog	ether wit	h person	s describ	oed in (ii)	Yes No
		-	erning body of the sup		_		•		. ,	11g(i) X
			person described in (i) a	-						11g(iı) X
		-	of a person described							11g(iii) X
h		•	nation about the organi		•	on suppo	rts.			
(ı) Nan	ne of supported	(ii) EIN	(iii) Type of organization		organization	(v) Did y	ou notify		ls the	(vii) Amount of
of	ganization		(described on lines 1-9 above or IRC section		sted in your document?		nization in of your		tion in col ized in the	support
		Į	(see instructions))	governing	dood///citt*		port?		S?	
				Yes	No	Yes	No	Yes	No	
SEE	STATEMENT	6					_			
										1
								}		ı
					ļ	<del> </del>	-	<u> </u>	-	
								1		ı
		<del></del>		-		<u> </u>	-	-	<del> </del>	
Total					1					96,372,768.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule A (Form 990 or 990-EZ) 2008

Par	Support Schedule for Org (Complete only if you ched				)(1)(A)(iv) and	170(b)(1)(A)	(vi)
Sec	ion A. Public Support	_					
Cale	ndar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1-3						
5	The portion of total contributions by each		نَد	,			
	person (other than a governmental unit or					}	
	publicly supported organization) included						
	on line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)					<del>                                     </del>	
6	Public support. Subtract line 5 from line 4.			!		<u> </u>	ļ
	tion B. Total Support	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
		(4) 2004	(8) 2003	(0, 2000	(4) 2007	(6) 2000	(i) Total
7 8	Amounts from line 4						
	rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support. Add lines 7 through 10						ļ., <u>, , , , , , , , , , , , , , , , , , </u>
12	Gross receipts from related activities, etc. (3	See instructions)				12	
13	First five years. If the Form 990 is for the						_
	organization, check this box and stop here						▶
	tion C. Computation of Public Sup	•					
	Public support percentage for 2008 (In						<u>%</u>
	Public support percentage from 2007						%
16a	33 1/3% support test - 2008. If the o						
	and stop here. The organization qualif						
b	33 1/3% support test - 2007. If the o	•			•		' 1 1
	box and stop here. The organization of	•		~			
17a	10%-facts-and-circumstances test -	•					
	is 10% or more, and if the organizatio			•			
	in Part IV how the organization meets			_			
	organization						
D	10%-facts-and-circumstances test -	-					
	15 is 10% or more, and if the organization						
	Explain in Part IV how the organization						
18	supported organization Private foundation. If the organization						
	instructions						<u></u>

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

Sec	(Complete only if you checke tion A. Public Support	d the box off	mie v vi i ajti.	·/			
	alendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and		·····		<del>                                     </del>	<del>- ``</del>	
•	membership fees received (Do not include						
	any "unusual grants ")						
2	Gross receipts from admissions, merchandise						-
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's						
	benefit and either paid to or expended on			Ì			
	ıts behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1-5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
С	Add lines 7a and 7b						·
8	Public support (Subtract line 7c from						
	line 6)						
Sec	tion B. Total Support					· · · · · ·	
C	alendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less		i				
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12							
	loss from the sale of capital assets						,
	(Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12 )						
14	First five years. If the Form 990 is for	the organization	n's first, second,	third, fourth, or	r fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here.			<u></u>	<u> </u>	<u> </u>	▶
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2008 (line 8,	column (f) divid	ed by line 13, colu	mn (f))		15	%
16	Public support percentage from 2007 Sche	dule A, Part IV-A	, line 27g		<u></u>	16	%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2008 (fir	ne 10c, column	(f) divided by line	13, column (f))	<del></del> .	17	%
18	Investment income percentage from 2007 S	Schedule A, Parl	IV-A, line 27h			18	%
19a	33 1/3% support tests - 2008. If the org.						d line
	17 is not more than 33 1/3 %, check this box	and stop here	The organization	qualifies as a pub	licly supported or	ganization	▶ 🗔
b	33 1/3% support tests - 2007. If the organ	nization did not	check a box on li	ne 14 or line 19a	, and line 16 is m	nore than 33 1/3 %	, and
	line 18 is not more than 33 1/3 %, check this	box and stop h	ere. The organiza	tion qualifies as a	publicly supporte	d organization	▶ □

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . . . . . .

16

Schedule A	(Form 990 or 990-EZ) 2			35-1972384		Page 4
Part IV	Supplemental Part II, line 17a	Information. Complete a or 17b, or Part III, line 1	this part to provide t 2. Provide any other ac	he explanation required ditional information. (see	by Part II, line instructions)	10,
					· · · · · · · · · · · · · · · · · · ·	
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<b>-</b>		·				<b></b>
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#### SCHEDULE D (Form 990)

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# **Supplemental Financial Statements**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

Nam	of the organization		Employer identification number
PAF	KVIEW HEALTH SYSTEM, INC.		35-1972384
Pa	Organizations Maintaining Donor Adv the organization answered "Yes" to Fo	rised Funds or Other Similar Funds or 990, Part IV, line 6.	or Accounts. Complete if
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a	dvisors in writing that the assets held in c	donor advised
	funds are the organization's property, subject to the	<del>-</del>	
6	Did the organization inform all grantees, donors, a		
	used only for charitable purposes and not for the l		
	ımpermissible private benefit?		Yes No
Pa	t II Conservation Easements. Complete	f the organization answered "Yes" to I	Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the	e organization (check all that apply)	
	Preservation of land for public use (e.g., recri	eation or pleasure) Preservation	of an historically importantly land area
	Protection of natural habitat	Preservation	of certified historic structure
	Preservation of open space		
2	Complete lines 2a-2d if the organization held a qu	alified conservation contribution in the for	m of a conservation easement
	on the last day of the tax year		CC2
			Held at the End of the Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easement	s	2b
С	Number of conservation easements on a certified		
d	Number of conservation easements included in (c	acquired after 8/17/06	
3	Number of conservation easements modified, tran	nsferred, released, extinguished, or termi	nated by the organization during
	the taxable year ▶		
4	Number of states where property subject to conse	ervation easement is located 🕨	
5	Does the organization have a written policy regard	ling the periodic monitoring, inspection, v	iolations, and
	enforcement of the conservation easements it hold		
6	Staff or volunteer hours devoted to monitoring, ins	-	
7	Amount of expenses incurred in monitoring, inspe-		
8	Does each conservation easement reported on lin		
	170(h)(4)(B)(I) and $170(h)(4)(B)(II)$ ?		
9	In Part XIV, describe how the organization reports		•
	balance sheet, and include, if applicable, the text		cial statements that describes
Da	the organization's accounting for conservation eas  till Organizations Maintaining Collection		ar Similar Apoets
r a	Complete if the organization answered	d "Yes" to Form 990, Part IV, line 8.	er Jillinar Assets.
1a	If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its	ld for public exhibition, education, or rese	earch in furtherance of public service.
b	If the organization elected, as permitted under SF historical treasures, or other similar assets held for provide the following amounts relating to these ite	or public exhibition, education, or research	nt and balance sheet works of art, h in furtherance of public service,
	(i) Revenues included in Form 990, Part VIII, line	1	▶ \$
	(ii) Assets included in Form 990, Part X		▶ \$
2	If the organization received or held works of art, h	istorical treasures, or other similar assets	s for financial gain, provide the
	following amounts required to be reported under S	SFAS 116 relating to these items	
а	Revenues included in Form 990, Part VIII, line 1 .		▶ \$
b	Assets included in Form 990, Part X		
For	Privacy Act and Paperwork Reduction Act Notice, see the Instru	ctions for Form 990.	Schedule D (Form 990) 2008

Par	Organizations Maintaini	ng Collectio	ns of Art, His	storical	Ireasures	, or (	Other Similar A	ssets (continu	iea)	—
3	Using the organization's accession	and other rec	ords, check a	nv of the	following th	at ar	e a significant us	e of its collection	n	
	items (check all that apply)			•	<b>J</b>		<b>.</b>			
а	Public exhibition		d		Loan or exc	hand	e programs			
b	Scholarly research		e		Other		- 1 3			
c	Preservation for future ge	nerations	_							_
4	Provide a description of the organic		ions and expla	ain how f	hev further	the o	rganization's exe	mpt purpose ir	1	
•	Part XIV				,		<b>J</b>			
5	During the year, did the organization	on solicit or red	ceive donation	s of art,	historical tre	easur	es, or other simila	ar		
_	assets to be sold to raise funds rati								s $\square$	No
Par	t IV Trust, Escrow and Custo	odial Arrange	ements. Con	nplete r	f organizati					<del></del>
	Part IV, line 9, or reporte	ed an amoun	t on Form 99	0, Part	X, line 21.					
1 a	Is the organization an agent, truste	e, custodian o	r other interme	ediary fo	r contributio	ns or	other assets not	<u>t</u>		
	included on Form 990, Part X?							🔲 Ye	s 🔲	No
b	If "Yes," explain the arrangement in	Part XIV and	complete the	following	table					
							Aı	mount		
С	Beginning balance				[	1 c				
d	Additions during the year				[	1 d				
	Distributions during the year				_					
	Ending balance				_					
	Did the organization include an am		990, Part X, I	ne 21?				Ye	s	No
	If "Yes," explain the arrangement in									
Par	t V Endowment Funds. Con	nplete if orga	•		Yes" to Fo	rm 9	90, Part IV, line	10.		
		(a) Current Ye	ar (b) Prio	or year	(c) Two yea	ars bac	k (d) Three yea	rs back (e) Fo	ur years b	ack
1a	Beginning of year balance									
þ	Contributions							<u> </u>		
	Investment earnings or losses									
	Grants or scholarships	<del></del>								
е	Other expenditures for facilities .									
	and programs									
	Administrative expenses									
_	End of year balance	• • •								
	Provide the estimated percentage	•		as						
	Board designated or quasi-endown		%							
	Permanent endowment ▶	<u>"</u> %								
		% 						41		
Ja	Are there endowment funds not in	tne possessio	on of the organ	nization t	nat are neid	and	administered for	tne	V	<u></u>
	organization by (i) unrelated organizations							3a(ı	+ +	No
	•							3a(ii	+	
h	(ii) related organizations								<del>'   -</del>	
4	Describe in Part XIV the intended it		•						<u> </u>	
	t VI Investments - Land, Buil					+ X I	ine 10			
	Description of investment		Cost or other basi		) Cost or other basis (other)	174, 1	(c) Depreciation	(d) Book	value	
1a	Land		29, 666, 63	7. 16	5,539,04	2.		46.2	05,67	9.
b	Buildings				7,181,67		24,638,284.		43,39	
С	Leasehold improvements	<u> </u>			532,42		322, 389.		10,04	
d	Equipment		**	146	376,11		37, 360, 060.		16,05	
е	Other	<u></u>			3, 177, 12	-	2,028,858.		48,26	
	II. Add lines 1a-1e (Column (d) shou		990, Part X,				▶		23,42	
		• • • • • • • • • • • • • • • • • • • •	· · · ·	,-	-1.7					<u></u>

Schedule D (Form 990) 2008

Part VII	Investments - Other Securities. See	Form 990, Part X, Iır	ne 12	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mar	
Financial de	rivatives and other financial products			
	equity interests			
			_	
	(b) should equal Form 990, Part X, col (B) line 12)	1	12	
Part VIII	Investments - Program Related. See			
	(a) Description of investment type	(b) Book value	(c) Method of valua Cost or end-of-year mar	
				<del></del>
				. ==
Total. (Column	n (b) should equal Form 990, Part X, col (B) line 13)			
Part IX	Other Assets. See Form 990, Part X,	line 15.		
	(a	) Description		(b) Book value
		·		
		,		
Total. (Column	n (b) should equal Form 990, Part X, col (B) line 15)	<u></u>	<u> </u>	
Part X	Other Liabilities. See Form 990, Part	X, line 25		
Endougles and	(a) Description of liability	(b) Amount		
Federal inco				
	FROM INTERUNIT	33, 543, 094.		
	FOR SIGNATURE CARE	4,380,341.		
	FOR MALPRACTICE FOR IBNR	3,423,172.		
	REMENT COST FUNDED	100,000. 86,521,193.		
	Y SECURITY DEPOSITS	5, 475.		
	LEASE OBLIGATIONS	NONE		
	ENT IN NE IND CANCER CTR	NONE		
=				
Total. (Column	n (b) should equal Form 990, Part X, col (B) line 25)	127,973,275.	<u> </u>	

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

Schedule D (Form 990) 2008

JSA 8E1270 1 000 9058BA 761J 10/28/2010 11:46:08 V08-8.3 AMENDED

Schedule D (Fo	rm 990) 2008	35-1972384	Page 5
Part XIV	Supplemental Information (continued)		
	•		
		<b></b>	
	• • • • • • • • • • • • • • • • • • • •		
	·		

Schedule D (Form 990) 2008

# Schedule F (Form 990)

## Statement of Activities Outside the United States

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

► Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b line 15, or line 16.

Employer identification number

•					
PARKVIEW HEALTH SYST		-14 0.4-11	4-11-4-101-4-0		972384
Part I General Inform "Yes" to Form 9	ation on Acti 990, Part IV, Iir	vities Outsid ne 14b.	e the United States. Co	omplete if the organizar	tion answered
1 For grantmakers. Does			cords to substantiate the	amount of the grants	or
assistance, the grantees'					ard
the grants or assistance?					Yes X No
2 For grantmakers. Descri United States	be in Part IV the	e organization'	s procedures for monitor	ing the use of grant fund	s outside the
3 Activities per Region (Us	se Schedule F-1	I (Form 990) if	additional space is needed	l)	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures in region
CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	I NVESTMENTS	
EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	I NVESTMENTS	
EUROPE			PROGRAM SERVICES	I NVESTMENTS	
NORTH AMERICA			PROGRAM SERVICES	INVESTMENTS	
.,					
Totals					

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2008

Page 2

Schedule F (Form 990) 2008

Fallt	Stants and Other Assistance to Organizations of Entities Outside the Online States. Complete it the organization answered fres to Form 350 Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000   Use Schedule F-1 (Form 990) if additional space is needed	nce to Organization ipient who receive 0) if additional spac	ns or Endities Outside d more than \$5,000. se is needed	Check this bo	ates. Complete x if no one recip	ii the organizient received	more than \$5,0	00	
-	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash , assistance	(i) Method of valuation (book, FMV, appraisal, other)
_									
2 Enter	Enter total number of organizations that are recognized		as charities by the foreign country or for which the grantee or counsel has	country or for v	which the grantee	or counsel has			
provice 3 Enter	provided a section 501(c)(3) equivalency letter Enter total number of other organizations or entities						   		

Schedule F (Form 990) 2008

**5**6

Page 3

Schedule F (Form 990) 2008

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

Schedule F (Form 990) 2008 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance

#### **SCHEDULE H**

(Form 990)

# **Hospitals**

▶ To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

Open to Public

OMB No 1545-0047

Department of the Treasury Internal Revenue Service
Name of the organization

► Attach to Form 990.

Inspection

Name	of the organization ·					Employer identification numb	er		
PARI	KVIEW HEALTH SYS'	TEM, INC	~			35-1972384			
Par				nmunity Benefits at	Cost (Optional for 20				
	· · · · · · · · · · · · · · · · · · ·							Yes	No
1.	Does the organization have	e a charity o	are notice/2 If "	'No " ekin to question 6a			1 a		$\vdash$
	If "Yes," is it a written policy	•		• •			1 b		$\vdash$
	If the organization has mu	•					\ <u>`</u>		<u> </u>
2	charity care policy to the v	•		mich of the following best	describes application or the	<b>.</b>			
		•			1	4.1	,	٠,	
	Applied uniformly to	•			Applied uniformly to mo:	st nospitais	1		
	Generally tailored to		-					,	'
3	Answer the following base	d on the cha	arity care eligi	bility criteria that applies	to the largest number of the			-	
	organization's patients							. 1	
а	Does the organization use					to low income			<b> </b>
	individuals? If "Yes," indic			is the family income limit	for eligibility for free care		3a		├
	100%	0% 🗀	200%		_ %		l	-	Ι,
	Does the organization use								<u> </u>
	indicate which of the follow	wing is the f	amily income	limit for eligibility for disco	unted care		3 b		ـــــ
	200% 250	0%	300%	350%	%	%	ļ		
С	If the organization does no	ot use FPG t	o determine e	eligibility, describe in Part V	I the income based criteria	for			5 
	determining eligibility for fi	ree or disco	unted care In	clude in the description w	hether the organization use:	s an			1
	asset test or other thresho	ld, regardle	ss of income,	to determine eligibility for f	ree or discounted care				<u> </u>
4	Does the organization's po	olicy provide	free or discou	unted care to the "medically	/ indigent"?		4		L
5a	Does the organization bud			•	<del>-</del>		5a		<u></u>
	Land to the state of the state								
	c If "Yes" to 5b, as a result of budget considerations, was the organization unable to provide free or discounted								
·	c if fes to 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?								
62	Sa Does the organization prepare an annual community benefit report?								
	•			•			1		
	Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H								
7	Charity Care and Cert		Community	/ Benefits at Cost			-		<del></del> -
	Charity Care and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community	(1	) Perd	ent
Me	ans-Tested Government	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense		of tot expen	
	Programs	(optional)	(0) (1) (1)						
а	Charity care at cost (from		\ \ \						
	Worksheets 1 and 2)				<del> </del>	,. <u>.</u>			
b	Unreimbursed Medicaid (from								
С	Worksheet 3, column a) Unreimbursed costs - other means-		-		<del></del>				
·	tested government programs (from								
d	Worksheet 3, column b) Total Chanty Care and		-			<del></del>			
•	Means-Tested Government								
	Programs								
	Other Benefits					1			
е	Community health improvement services and community benefit								
	operations (from Worksheet 4)								
f	Health professions education		<b>{</b>				l		
	(from Worksheet 5)						_		
g	Subsidized health services (from								
_	Worksheet 6)								
h	Research (from Worksheet 7)								
	Cash and in-kind contributions to		T						
•	community groups (from Worksheet 8)								
i	Total Other Benefits								
j k	Total (line 7d and 7j)							-	
For P	rivacy Act and Paperwork Re	duction Act N	otice, see the li	nstructions for Form 990.	<del></del>	Schedule I	l (Forr	n 990	) 2008

Part II Community E building active	Building Ad	ctivities Conal for 2	omplete this table if t 008)	he organization condu	cted any community	,		
,	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Percent al expen	
1 Physical improvements and housing								
2 Economic development								
3 Community support								
4 Environmental improvements								
5 Leadership development and								
training for community members								
6 Coalition building								
7 Community health improvement					-	T		
advocacy								
8 Workforce development								
9 Other								
10 Total								
Part III Bad Debt, Me	edicare, &	Collection	Practices (Optional	for 2008)				
-	, ,							
Section A. Bad Debt Expense						ſ	Yes I	۷o
1 Does the organization	report ba	d debt ex	pense in accordance	with Healthcare Final	ncial Management	$\neg$	Î	
Association Statement N						1		
2 Enter the amount of the						$\neg$		_
3 Enter the estimated a	-			<del> </del>				
attributable to patients e		_	•					
4 Provide in Part VI the te			· ·		ribes bad debt	1		
expense In addition, de								
2 and 3, or rationale for		-	T.	- ·		1		
Section B. Medicare				,		1		
5 Enter total revenue rece	eived from M	Aedicare (ii	ncluding DSH and IME)			ł		
6 Enter Medicare allowab								
7 Enter line 5 less line 6 -								
8 Describe in Part VI the				<del></del>	community benefit			
and the costing method		-	· ·		· I			
of the following method		ouroc acca	to determine the union	ant reported on mic o, t	and indicate winer			
	Г	Cooks	a abassa satia	Other				
Section C. Collection Practices	ystem L	Cost to	o charge ratio	Julei				
9a Does the organization h	ave a writte	n deht coll	ection policy?			9a	İ	
b If "Yes," does the organ			• •		res to be followed	-		_
for patients who are kno		•	•	•		9b	ŀ	
			int Ventures (Optiona			30		_
	Jonipanie		Description of primary		(4) 065 44	T (.)	Dh	
(a) Name of entity		(0)	activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors trustees, or key employees' profit % or stock ownership %	profi	Physicia it % or st nership	ock
1		•						
2						_		
3			•			+		
4						+	-	
5						+		_
6						+		_
7						+-		
8						+		
9						+-		
10						+-		
							_	
11				<del>-</del>		+-		
12			<del></del> .		-	+		
13 14		_				+		_
17				į.	I	1		

Part V Facility Information (Required for 2008)					35	-19	/238	4	Page 3
Part V Facility Information (Required for 2008)		r		1			T	Υ	
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER - 24 hours	ER - other	Other (Describe)
ORTHOPAEDIC HOSPITAL AT PARKVIEW NORTH 11119 PARKVIEW PLAZA DRIVE FORT WAYNE IN 46845	х	Х		х					
					:				

#### Part VI Supplemental Information (Optional for 2008)

Complete this part to provide the following information

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 8, Part III, line 9b, and Part V See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
  8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

·	
<del></del>	

Schedule H (Form 990) 2008

# **SCHEDULE 1** (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.

OMB No 1545-0047

► Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. ► Attach to Form 990.

Employer identification number

2008	Open to Publ Inspection

Schedule I (Form 990) 2008 å UPPORT FOR SCHOOL UPPORT FOR SCHOOL (h) Purpose of grant or assistance | X Yes Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000 Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on 35-1972384 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance (f) Method of valuation (book FMV, appraisal, other) Use Part IV and Schedule I-1 (Form 990) if additional space is needed ............... (d) Amount of cash grant (e) Amount of non-cash assistance 617,000. 550,546 For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of section 501(c)(3) and government organizations (c) IRC section if applicable 501 (C)3 501(C)3 Part I General Information on Grants and Assistance 35-0886846 35-6033698 (p) EIN Enter total number of other organizations 2101 E COLISEUM BLVD FORT WAYNE, IN 46805 2701 SPRING STREET FORT WAYNE, IN 46806 PARKVIEW HEALTH SYSTEM, 1 (a) Name and address of organization or government UNI VERSITY OF SALNT FRANCIS Name of the organization Part II I PFW

8E1288 2 000

33

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed. Schedule I (Form 990) 2008 Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV Supplemental Information. Complete this part IV	te this part to	art to provide the information required in Part I, line 2,	rmation required		and any other additional information.
PROCEDURES FOR MONITORING THE USE C	<u>OE_GRANT_FUNDS</u>				
SCHEDUŁE_IPART_ILINE_2					
<u>COMMUNITY_HEALTH_IMPROVEMENT_FUNDING_</u>	NG PARTNER	<u>PARTNER ORGANIZATIONS</u>	<u>NS_ARE_REQUIRED</u>	RED	
<u>TO_SUBMIT_AN_ANNUAL_PROGRESS_REPORT</u> _	RELAT	ED TO PROGRAM EUNDING.	İ	PARTNER	
<u>ORGANIZATIONS_ARE_REQUIRED_TO_RE_APPLY_</u>	PPLY_FOR_FU	<u>FOR FUNDING ON AN ANNUAL BASIS.</u>	ANNUAL BASI		
	i           				
					Schedule I (Form 990) 2008

#### SCHEDULE J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

tees, Key Employees, and Highest
Employees
Completed by organizations
Compl

Department of the Treasury
Internal Revenue Service

Name of the organization

PARKVIEW HEALTH SYSTEM, INC.

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Inspection
Employer identification number

35-1972384

OMB No 1545-0047

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	X Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  X Personal services (e.g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or		-	
	provision of all of the expenses described above? If "No," complete Part III to explain	16	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply.			
	X Compensation committee Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a			
а	Receive a severance payment or change of control payment?	4a	Х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		X
b	Any related organization?	5b		Х
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
U	compensation contingent on the net earnings of			
а	The organization?	6a		Ų,
	Any related organization?	6b		X
-	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	in Part III	R		v

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

	-							
	!	(B) Breakdown	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation		benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
SEE SCHEDULE J-1	€ €							
	Ξ				† † † † † † † † † † † † † † † † † † †	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	€							
	Ξ	 	# # # # # # # # # # # # # # # # # # #	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	 		1	
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	(ii)							
	(i)			1				
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	Ξ							
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	€							
	Ξ					1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	€							
	Ξ	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
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	Ξ		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				             	
	Ξ							
	Ξ	           				1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	Ξ							
	€					 		             
	Ξ							
	Ξ					             		
	<b>(E)</b>							
	Ξ						1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	<b>(E)</b>							
	Ξ	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					1 1 1 1 1 1 1 1
	Ξ							
	ε					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
							Sche	Schedule J (Form 990) 2008

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Schedule J (Form 990) 2008

Schedule J (Form 990) 2008

Part III

Schedule J (Form 990) 2008

**SCHEDULE J-1** (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 to list additional information regarding compensation.

Continuation Sheet for Schedule J (Form 990)

OMB No 1545-0047

Open to Publi

Employer identification number

35-1972384

NONE 172,970. NONE 9,566. NONE 18,995. 12,860. 478, 594. (F) Compensation reported in prior Form 990 or Form 990-EZ 852,756. NONE 433,152. NONE NONE 178,896. NONE NONE NONE NONE 360, 498. NONE 265,871. NONE 255, 524. 219,567. 568,923. 479, 375. 359, 484. 356,394. 235,562. NONE 452,666. NONE 392,967. 361,353. 358, 293. NONE NONE (E) Total of columns (B)(I)-(D) Part 796. NONE NONE 11,686. 9,348. 2,481. NONE 15,176. NON -5,926. NONE 15,229 9.534 NONE 14,013. NONE 9,697. NONE 8,757. 4.542 NONE 13,057. NONE 8,515. 7.482. 14,110. PARKVIEW HEALTH SYSTEM, INC.

Part Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J. (D) Nontaxable benefits NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE 121, 375. 35,400. NON 24,904. 57, 295. NONE 42, 560. 40,672. 54,230. 31, 572. 30,829. NONE 4,600. NON 13,800. 13,797. 20,700. (C) Deferred compensation 297. NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE 62,833. NONE 990. 28, 318. 21,490. 18,270. 172,970. 482, 424. 39, 197. NON 13,726. 44,875. 31,145. 42,272. 18,690. 23,338. 37,288. compensation (iii) Other reportable (B) Breakdown of W-2 and/or 1099-MISC compensation NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE NONE 17, 297. NONE 53,612. NONE NONE 1,091. 123, 700. 41,579. 25, 145. 1,091. 8,662. 51,702. 37,859. 37, 433. 29, 790. 14,740. (ii) Bonus & incentive compensation NONE NONE NONE NONE 143,919. 85,704 NONE 243,541. 322,078. NONE NONE 290,406. NONE 570,015. 220,937. 236,809. NONE 212,763. 156,555. \_156,356. 419,280. 346,223. 294,125. 308,666. (i) Base compensation ≘≘ ΞΞ ΞΞ €  $\equiv$ ΞΞ Ξ €  $\equiv$ Ξ € Ξ Ξ  $\equiv$ Ξ  $\equiv$  $\boldsymbol{\epsilon}$  $\epsilon$ DUANE HOUGENDOBLER (A) Name CATHERINE WILCOX MICHAEL PACKNETT JEFFREY FRANCIS CARLISLE JEFFREY BROOKES CHARLES MASON MARK NAFZIGER ARTHUR DETORE RONALD DOUBLE THOMAS MILLER JAMES WITMER GLADYS BEALE JAMES STAPEL JAMES HANUS ROBERT Part I

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 8E1293 1 000

FRANK SHAO

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Schedule J-1 (Form 990) 2008

NONE

NONE

NONE

NONE

**SCHEDULE J-1** (Form 990)

Continuation Sheet for Schedule J (Form 990)

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 to list additional information regarding compensation. Employer identification number

NONE NONE NONE Schedule J-1 (Form 990) 2008 1,710. (F) Compensation reported in prior Form 990 or Form 990-EZ 35-1972384 NONE NONE 328,058. 203, 400. (E) Total of columns (B)(i)-(D) PARKVI EW HEALTH SYSTEM, INC.

Part! Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J, Part II) 4.530. NONE NONE 15,025. (D) Nontaxable benefits NONE NONE 2, 711. 25,629 (C) Deferred compensation NONE NONE 36,047. 18,131 (iii) Other reportable compensation (B) Breakdown of W-2 and/or 1099-MISC compensation NONE NONE (ii) Bonus & incentive compensation 19, 157. NONE NONE \_\_284,771. 125,458. (i) Base compensation € Ξ Ξ ≘ **E E**  $\Xi$ ≘⊜ ε ≘ € Ξ Ξ Ξ Ξ  $\epsilon$ Ξ **(E)** Ξ Ξ Ξ € (A) Name JULIA FLECK DAVID EMERY

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 8E1293 1 000

## **SCHEDULE J-2** (Form 990)

## **Continuation Sheet for Form 990**

OMB No 1545-0047

2008

Department of the Treasury Internal Revenue Service

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Open to Public Inspection

Name of the Organization

Employer Identification number

PARKVIEW HEALTH SYSTEM, INC. 35-1972384 Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated

(A)	(B)				<b>C)</b>			(D) (E)		(F)
Name and Title	Average hours per week					that ap		- ············   ············		Estimated
	po. nec.	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			amount of other compensation from the organization and related organizations
DUANE_HOUGENDOBLER										
DIRECTOR/PH EMPLOYEE	40.	X		_			_	243,838.	NONE	11,686.
MICHAEL PACKNETT										
DIRECTOR/PH CEO	40.	X		X		ļ		722,033.	NONE	130,723.
JOHN_BROOKS										
DIRECTOR	1.	X						7,500.	NONE	NONE
JANET CHRZAN										
DIRECTOR	1.	X					<u> </u>	8,500.	NONE	NONE
RAYMOND DUSMAN										
DIRECTOR	1.	X	ļ	ļ			-	8,500.	NONE	NONE
DAVID HAIST										
DIRECTOR	1.	X					<u> </u>	10,000.	NONE	NONE
MARJ HINER	_									
DIRECTOR	1.	X						10,750.	NONE	NONE
MICHAEL LEE										
DIRECTOR	1.	Х					H	3,750.	NONE	NONE
LAURA LEFEVER	_									
DIRECTOR	1.	X		_			_	13,000.	NONE	NONE
DENISE LEMMON	_									
DIRECTOR	1.	X						10,250.	NONE	NONE
JOE PIERCE										
DIRECTOR	1.	Х						11,000.	NONE	NO NE
LARRY ROWLAND	•					•		11 000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
DIRECTOR	1.	X	<u> </u>	-				11,000.	NONE	NONE
CHARLES SCHRIMPER	1	١						11 500		
DIRECTOR	1.	Х					<del> </del>	11,500.	NONE	NONE
WIL SMITH	-	١						0 750		
DIRECTOR	1.	Х			-			8,750.	NONE	NONE
THOMAS WALSH	,							0.750	NONT	Novie
DIRECTOR MARK NARY CER	1	X						9,750.	NONE	NO NE
MARK_NAFZIGER PH COO	40.			ا <sub>ب</sub> ا				205 271	210310	27 001
	40.			Х	_	<del></del> -	-	395,271.	NONE	37 <b>,</b> 881.
JEFFREY_FRANCIS	40			x				170 407	210210	40.000
PH CFO	40.			Α.				179,487.	NONE	40,080.
ARTHUR_DETOREPH EMPLOYEE	40.				Х			406,851.	NIONIT	72 524
CATHERINE WILCOX	40.	<del> </del>			_		<u> </u>	400,031.	NONE	72,524.
DH EWDFOAFE	40.				х			307 300	NICAIR	52 004
JEFFREY BROOKES	40.				^			307,390.	NONE	52,094.
DETERMIT DEGOVES	40				Х			205 012	NONE	E4 605
	40.	<del> </del> -	$\vdash$			<del>                                     </del>		305,813.	NONE	54,685.
JAMES STAPEL	40				х			202 467	NOVE	63 007
PH EMPLOYEE	40.	<u> </u>		<u> </u>	X			292,467.	NONE	63,927.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2008

## **SCHEDULE J-2** (Form 990)

## **Continuation Sheet for Form 990**

OMB No 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part I

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Name of the Organization PARKVIEW HEALTH SYSTEM, INC.

Employer Identification number

35-1972384

Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated

(A)	(B)			-	C)		- hv	(D) (E) Reportable Reportable		(F)	
Name and Title	Average hours per week	1		_		that app		Reportable compensation	Reportable compensation	Estimated amount of	
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations	
JAMES_WITMER											
PH EMPLOYEE	40.			<u> </u>	X			225,542.	NONE	40,329.	
RONALD DOUBLE	10										
PH EMPLOYEE	40.		-	_	Х			200,191.	NONE	35, 371.	
JULIA FLECK PH EMPLOYEE	40.				Х			NONE	162,746.	40 654	
THOMAS MILLER	40.	-						NONE	162, /46.	40,654.	
PH EMPLOYEE	40.					X	Į	435 000	NONE	17 657	
GLADYS BEALE	40.	<del>                                     </del>	-			Λ.		435,009.	NONE NONE	17,657.	
PH_EMPLOYEE	40.					Х		370,652.	NONE	22 215	
JAMES HANUS	40.					Λ_		3/0,652.	NONE	22, 315.	
PH EMPLOYEE	40.					Х		240 074	NONE	21 270	
FRANK_SHAO	40.	-						340,074.	NONE	21, 279.	
PH EMPLOYEE	40.					Х		323, 483.	NONE	34 010	
DAVID EMERY	40.							323,463.	NONE	34,810.	
PH EMPLOYEE	40.					Х		320,817.	NONE	7,241.	
ROBERT CARLISLE	40.				-			320,617.	NONE	7,241.	
PH FORMER CFO	NONE						Х	172,970.	NONE	5,926.	
CHADIEC MACON	HOME						21	112,310.	NONE	5, 320.	
PH PRESIDENT EMERITUS	NONE						х	568,127.	NONE	796.	
	7,07,2							300/12/1	NONE	, , , , , , , , , , , , , , , , , , , ,	
										<del></del>	
	<del></del> .				$\dashv$						

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2008

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service PARKVIEW HEALTH SYSTEM,

Name of the organization

Supplemental Information on Tax-Exempt Bonds

Open to Public

**Employer identification number** 

35-1972384

OMB No 1545-0047

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

(h) On behalf of issuer Yes No ŝ ŝ (g) Defeased ш ŝ Щ Yes Yes Yes NEW FUNDS FOR CAPITAL PROJECTS ŝ ŝ (f) Description of purpose Ω ۵ Yes Yes ŝ ŝ ပ ပ Yes 194, 930, 000. (e) Issue price ŝ ŝ œ B (d) Date issued 07/28/2005 Yes Yes (c) CUSIP# 454795AD7 ŝ ŝ 4 ⋖ Yes Yes (b) Issuer EIN 35-1611409 Total proceeds of issue........... Year of substantial completion......... 6 Working capital expenditures from proceeds . . . . . . . . . . . . . . . . . . 9 Were the bonds issued as part of a current refunding issue? financed property which may result in private business use? Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by Private Business Use (Optional for 2008) Are there any lease arrangements with respect to the 12 Does the organization maintain adequate books and records to support the final allocation of proceeds? A INDIANA HEALTH AND EDUCATIONAL FACILITY FINANCING 11 Has the final allocation of proceeds been made? Proceeds in refunding or defeasance escrows Were the bonds issued as part of an advance Bond Issues (Required for 2008) Proceeds (Optional for 2008) (a) Issuer name tax-exempt bonds? refunding issue? Part I Part II 4 9 œ ~ 8 Ç Δ

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Schedule K (Form 990) 2008

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2008

Part III Private Business Use (Continued)

	,	A	B		S		Q			     ш
3a Are there any management or service contracts with	You	ž	Yes	ž	Yas	ž	Yas	Š	You	2
respect to the financed property which may result in	2	2	CD .	2	65	2	6	2	59-	2
b Are there any research agreements with respect to the financed property which may result in private business use?										
the organizate or outside contracts or contracts and anced prope										
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government:		%		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government.		%		%		%		%		%
6 Total of lines 4 and 5.		%		%		%		%		%
p b d la										
Part V Arbitrage (Optional for 2008)				•						
	1	4	<b>6</b>		O		۵		Ш	
1 Has a Form 8038-1, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed	Yes	°N	Yes	No	Yes	No	Yes	No	Yes	No
with respect to the bond issue?										
2 Is the bond issue a variable rate issue?										
3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?										
b Name of provider										
c Term of hedge		-								
4a Were gross proceeds invested in a GIC?						İ				
b Name of provider										
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair										
market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an										
available temporary period?						i				
6 Did the bond issue quality for an exception to rebate?										
						1		%	Schedule K (Form 990) 2008	990) 2008
								,		

## SCHEDULE L (Form 990 or 990-EZ)

## **Transactions With Interested Persons**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.
► To be completed by organizations that answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, lines 38b or 40b.

Open To Public Inspection

Name of the organization			<u> </u>			E	mploye	er iden	tıficati	on nu	mber		
PARKVIEW HEALTH SYSTEM, INC.							35-	-197	2384				
Part I Excess Benefit Transacations To be completed by organizations	(sections)	n 501(c	)(3) and sec I "Yes" on Fo	tion 501(c	)(4) organiz	ations only) 25a or 25i	)		-		V line	 e 40b	
			1								<del></del>	rrected?	
1 (a) Name of disqualified person			ł	(t	) Description	of transact	on				Yes	No	
		-									163		
											<u> </u>	L	
			· · · · · · <u>-</u> ·	<del></del>				-			<del>                                     </del>	ļ	
											$\vdash$		
2 Enter the amount of tax imposed on											1		
under section 4958									▶ \$ _ ▶ \$				
Enter the amount of tax, if any, of in	10 Z, at	, re	inibul sed by	the organiz	auon			• • •	<b>-</b> Ψ _				
Part II Loans to and/or From Interes To be completed by organizatio				Form 990,	Part IV, line	26, or For	m 990	-EZ. P	art V.	line 3	 88a.		
(a) Name of interested person and purpose	(b) Loar	to or from anization?			(d) Balance due		by bo			proved ard or	(g) W	Written ement?	
	То	From					Yes	No	Yes	No	Yes	No	
				···			1	111			1.00		
							<u></u>						
												<u> </u>	
	1	<u> </u>			-		-		$\vdash$			<del> </del>	
Total	1	<u> </u>		<b>▶</b> \$	1		+		$\vdash$		├─		
Part III Grants or Assistance Benef To be completed by organizatio	itting l	nterest	ed Persons	S.		27	1		<u>.                                    </u>				
(a) Name of interested person	T		ip between in	-		(c) Am	ount of	grant	or type				
(a) Nume of interested person	(6) (1)		organiza		son and the	(C) Alli		yram	от туре	; UI as	-SISIAIII	. <del></del>	
				,									
	<del>                                     </del>												
	J												
Part IV Business Transactions Invo					Part IV. line	s 28a. 28b	or 28	c					
(a) Name of interested person	1		hip between		nount of	(d) Des			nsaction	on on	(e) Sha	anno of	
			rson and the		saction	, , , , = 55				•	organiz	zation's	
											Yes	No	
SEE SCHEDULE O												Х	

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule L (Form 990 or 990-EZ) 2008

Schedule O (Form 990) 2008	Page Z
Name of the organization	Employer identification number
PARKVIEW HEALTH SYSTEM, INC.	35-1972384
AUDITED FINANCIAL STATEMENTS	
FORM 990, PART IV, LINE 12 AND PART XI, LINE 2B AND 2C	
PURSUANT TO PARKVIEW HEALTH SYSTEM'S BYLAWS, THE SYSTEM AUDIT CO	OMMITTEE
ACTS ON BEHALF OF THE ORGANIZATION TO ASSUME THE RESPONSIBILITY	FOR
OVERSIGHT OF THE CONSOLIDATED AUDIT OF PARKVIEW HEALTH SYSTEM, I	NC. AND
SUBSIDIARIES. PARKVIEW HEALTH SYSTEM, INC. AND SUBSIDIARIES'	
CONSOLIDATED FINANCIAL STATEMENTS WERE AUDITED IN ACCORDANCE WIT	TH_GAAP_BY
AN INDEPENDENT ACCOUNTANT, SUBSIDIARIES, PARKVIEW HEALTH SYST	TEM, INC.
AND SUBSIDIARIES' CONSOLIDATED FINANCIAL STATEMENTS WERE AUDITED	<u> </u>
ACCORDANCE WITH GAAP BY AN INDEPENDENT ACCOUNTANT.	
, 	
·	

Schedule O (Form 990) 2008	Page 2
lame of the organization	Employer identification number
PARKVIEW HEALTH SYSTEM, INC.	35-1972384
ORGANIZATIONS THAT MAY RECEIVE DEDUCTIBLE CONTRIBUTIONS	
FORM 990; PART V. LINE 7G AND LINE 7H	
THESE QUESTIONS DO NOT APPLY TO THE ORGANIZATION AND THEREFORE WE	RE
INTENTIONALLY LEFT BLANK.	
·	
.~~	
<del></del>	
	<del>-</del>

Schedule O (Form 990) 2008  Name of the organization	Page 2 Employer identification number
PARKVIEW HEALTH SYSTEM, INC.	35 <b>-</b> 1972384
FARRVIEW HEALTH SISTEM, TINC.	35-1972384
ORGANIZATION MAINTAINING DONOR ADVISED FUNDS	
FORM 990, PART V, LINE 8 AND LINE 9	
THE ORGANIZATION DOES NOT MAINTAIN DONOR ADVISED FUNDS; THEREFORE,	THESE
QUESTIONS WERE INTENTIONALLY LEFT BLANK.	

: :

Name of the organization PARKVIEW HEALTH SYSTEM, INC.	Employer identification number 35-1972384
ORGANIZATION'S PROCESS FOR ENFORCING COMPLIANCE WITH CONFLICT OF	INTEREST
FORM 990, PART VI, SECTION B, LINE 12C	
AS DESCRIBED IN ARTICLE IX SECTION 6, OF THE PARKVIEW HEALTH SYST	EM. INC.
(PH) BYLAWS, PH ADOPTED PH'S COMPLIANCE POLICY FOR THE ORGANIZATI	ON_AND
ITS NOT-FOR-PROFIT RELATED ORGANIZATIONS (AND AS LIKEWISE NOTED I	N_THEIR
BYLAWS) WHEN ADDRESSING CONFLICTS OR POTENTIAL CONFLICTS OF INTER	<u>EST</u>
THIS COMPLIANCE POLICY (COMPLIANCE POLICY #14) REQUIRES THAT EACH	BOARD
MEMBER, BOARD COMMITTEE MEMBER, AND KEY MANAGEMENT PERSONNEL MUST	
ANNUALLY COMPLETE A CONFLICT OF INTEREST FORM. THIS INFORMATION	<u> </u>
PROVIDED TO THE CHAIRMAN OF THE BOARD (FOR BOARD AND BOARD COMMIT	TEE
MEMBERS) AND TO SENIOR MANAGEMENT (FOR KEY MANAGEMENT PERSONNEL).	IN
ADDITION, AS TO THE CONDUCT OF BOARD MEETINGS, THE FOLLOWING PROC	ESS_IS
FOLLOWED:	
"WHENEVER A PH OR PH AFFILIATE BOARD OR BOARD COMMITTEE IS CONSID	ERING_A
TRANSACTION OR ARRANGEMENT WITH AN ORGANIZATION, ENTITY OR INDIVI	DŪĀĻĪŅ
WHICH A PERSON COVERED BY THIS POLICY HAS A FINANCIAL OR CONFLICT	I NG
INTEREST, THE FOLLOWING SHALL OCCUR:	<b></b>
1. THE INTERESTED PERSON MUST DISCLOSE THE FINANCIAL OR CONFLICTI	<u>й</u> Ğ
INTEREST AND ALL MATERIAL FACTS TO THE PH OR PH AFFILIATE BOARD O	R_BOARD
_COMMITTEE;	
2. THE INTERESTED PERSON WITH THAT FINANCIAL OR CONFLICTING INTER	EST_MAY
MAKE A PRESENTATION AT THE BOARD OR BOARD COMMITTEE MEETING REGAR	DI NG_THE
TRANSACTION OR ARRANGEMENT HOWEVER, HE/SHE SHALL LEAVE THE MEETIN	G_DURI NG
THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMEN	T_THAT
RESULTS IN THE FINANCIAL OR CONFLICTING INTEREST; AND	
3. THE PH OR PH AFFILIATE BOARD OR BOARD COMMITTEE MUST APPROVE T	HE

PARKVIEW HEALTH SYSTEM, INC.	35-1972384
PROCESS_USED_TO_ESTABLISH_COMPENSATION_FOR_TOP_MANAGEMENT_OFFICIA	F
FORM 990, PART VI, SECTION B, LINE 15A	
THE ORGANIZATION USED A PROCESS FOR DETERMINING COMPENSATION OF T	HE_CEO.
OFFICERS, AND KEY EMPLOYEES. THE PROCESS INCLUDES CONSULTATIONS	WITH_AN
INDEPENDENT COMPENSATION ADVISOR; REVIEW, AND APPROVAL BY THE GOV	ERNI NG
BODY: AND CONTEMPORANEOUS DOCUMENTATION AND RECORDKEEPING WITH RE	SPECT_TO
_DELIBERATIONS_AND_DECISIONS_REGARDING_THE_COMPENSATION_ARRANGEMEN	TS. THE
BOARD EXECUTIVE COMMITTEE OF PARKVIEW HEALTH SYSTEM, INC. SERVED	AS_THE
EXECUTIVE COMPENSATION COMMITTEE IN 2008, PURSUANT TO THE ORGANIZ	ATION'S
BYLAWS, FOR PURPOSES OF REVIEWING AND APPROVING ALL EXECUTIVE	
COMPENSATION, BENEFITS AND PERQUISITES FOR THE 2008 COMPENSATION	PACKAGE.
THE COMPENSATION PACKAGE WAS APPROVED BY A MAJORITY OF INDEPENDE	NT_BOARD
EXECUTIVE COMMITTEE MEMBERS.	
PARKVIEW'S INDEPENDENT CONSULTANT PREPARES A COMPETITIVE COMPENSA	TION
ANALYSIS USING DATA FROM MULTIPLE PUBLISHED SURVEYS PREPARED BY	
INDEPENDENT FIRMS FOR POSITIONS THAT ARE FUNCTIONALLY COMPARABLE	IN
SIMILAR-SIZED HEALTH SYSTEMS AND HOSPITAL ORGANIZATIONS ON BOTH A	
REGIONAL AND NATIONAL BASIS. THE INDEPENDENT CONSULTANT PROVIDES	_A
STATEMENT OF REASONABLENESS OF THE COMPENSATION PROVIDED TO THE C	EO_AS
WELL AS ALL EXECUTIVES AT THE VICE PRESIDENT LEVEL AND ABOVE. AL	L_DATA
IS SHARED WITH THE BOARD OF DIRECTORS EXECUTIVE COMMITTEE. THE B	<u>OARD</u>
APPROVES ANY CHANGES IN COMPENSATION FOR THE CEO AND HIS DIRECT R	EPORTS.
APPROVAL IS ALSO PROVIDED FOR THE MERIT BUDGET FOR THE ENTIRE	
ORGANIZATION. THE BOARD REVIEWS AND APPROVES THE MANAGEMENT INCE	NTI VE
COMPENSATION PLAN (MICP).	

Name of the organization	Employer identification number
PARKVIEW HEALTH SYSTEM, INC.	35-1972384
PROCESS USED TO ESTABLISH COMPENSATION FOR OTHER OFFICERS/KEY EMPI	OYEES
FORM 990, PART VI, SECTION B, LINE 15B	
_SEE_APPLICABLE_SCHEDULE_O_NARRATIVE_FOR_LINE_15A_AS_IT_ALSO_APPLIE	S_FOR
THE POSITIONS LISTED BELOW.	
OFFICES OR POSITIONS REVIEWED AT THE 2008 MEETING:	
PRESIDENT AND CEO	
EXECUTIVE VICE PRESIDENT STRATEGIC DIRECTION AND BUSINESS DEVELOPMENT	1ENT
EXECUTIVE VICE PRESIDENT PARKVIEW HEALTH/COO PARKVIEW HOSPITAL	
EXECUTIVE VICE PRESIDENT AND CFO PARKVIEW HEALTH	
SENIOR VICE PRESIDENT AND MEDICAL DIRECTOR COMMUNITY HOSPITALS	
SENIOR VICE PRESIDENT SERVICE EXCELLENCE	
SENIOR VICE PRESIDENT HUMAN RESOURCES	
SENIOR VICE PRESIDENT AND GENERAL COUNSEL	
_SENIOR_VICE_PRESIDENT_PATIENT_CARE	
SENIOR VICE PRESIDENT AND CHIEF INFORMATION OFFICER	
_SENIOR_VICE_PRESIDENT/COO_ORTHOPEDIC_HOSPITAL	
_SENIOR_VICE_PRESIDENT/COO_COMMUNITY_HOSPITALSHUNTINGTON	
SENIOR VICE PRESIDENT/COO COMMUNITY HOSPITALS - NOBLE	
_SENIOR_VICE_PRESIDENT/COO_COMMUNITY_HOSPITALS - WHITLEY	
_SENIOR_VICE_PRESIDENT/COO_COMMUNITY_HOSPITALSLAGRANGE	
SENIOR VICE PRESIDENT AND CHIEF MEDICAL OFFICER	
SENIOR VICE PRESIDENT AND PHYSICIAN ADMINISTRATOR	
SENIOR VICE PRESIDENT FACILITY DESIGN AND OVERSIGHT	
SENIOR VICE PRESIDENT STRATEGIC ALLIANCE AND PROGRAM DEVELOPMENT	
SENIOR VICE PRESIDENT OPERATIONS AND SERVICE	·

Name of the organization	Employer identification number
PARKVIEW HEALTH SYSTEM, INC.	35-1972384
PROCEDURES FOR MAKING TAX EXEMPTION APPLICATION, FORM 990, AND FO	RM_990-T
FORM 990, PART VI, SECTION C, LINE 19	
COPIES OF THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INT	EREŞT
POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST.	

Schedule O (Form 990) 2008		Page Z
Name of the organization PARKVIEW HEALTH SYSTEM, INC.	Employer identification number	
PARRVIEW HEALIH SISIEM, INC.	35-1972384	
(A) NAME OF INTERESTED PERSON - DALE WILCOX		
·		
(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION		
OF_CATHERINE_WILCOX, KEY_EMPLOYEE		
(C) AMOUNT OF TRANSACTION - \$157,410		
(D) DESCRIPTION OF TRANSACTION - COMPENSATION TO FORMER EMPLOYEE	<u>. BY</u>	
POLICY, THROUGH COMMON PAYMASTER, PARKVIEW HEALTH SYSTEM, INC. E	<u> ZIN</u>	
35-1972384 FOR PARKVIEW HOSPITAL, INC. EIN 35-0868085		
·		

## SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No 1545-0047 20**08** 

> Internal Revenue Service
> Name of the organization Department of the Treasury

Identification of Disregarded Entities

Partl

PARKVIEW HEALTH SYSTEM, INC.

Employer identification number Inspection

35-1972384

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▼ See separate instructions. (F)
Direct controlling
entity N/A 2, 407, 477. (E) End-of-year assets NONE (D) Total income (C)
Legal domicile (state
or foreign country) NI (B) Primary activity PHYSICI ANS 32-0118260 11123 PARKVIEW PLAZA DRIVE, ST FORT WAYNE, IN 46845 Identification of Related Tax-Exempt Organizations (A) Name, address, and EIN of disregarded entity NORTHEAST\_OBSTETRICS\_&\_GYNECOLOGY,\_LLC. Part II

1	Ó	Ş	ğ	į	į
(A) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(Exempt Code section Public charity status (if section 501(c)(3))	(E) Public chanty status (if section 501(c)(3))	(+) Direct controlling entity
SEE SCHEDULE R-1					
For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.				Sched	Schedule R (Form 990) 2008

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## Identification of Related Organizations Taxable as a Partnership Part III

(A) Name, address, and EiN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign	(D) Direct controlling entity	(E) Predomnant Income (related, Investment, unrelated)	(F) Share of total income	(G) Share of end-of-year assets	(H) Otspropordomate	(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(J) General or managing partner?
		***************************************					Yes No		Yes No
ORTHOP AEDIC HOS PITAL									
SEE SCHEDULE O	ORTHO HOSPITAL	IN	N/A	RELATED	10, 417, 046.	21, 518, 877.	×		Х
FOUNDATION SURGERY AFFILIATE.	SUPCICAL SERVICES	2	e / N	ם מיוים ושפו	414 052	750 687	>		>
CIT SECTION	ממוסוכנים מפונונים		0 /4	מק זטקקין	.760/111	100,120	4		
SEE SCHEDULE O	HEALTH PLAN ADMIN	N	N/A	RELATED	191, 687.	1, 195, 372.	×		×
PARKVI EW I MAGI NG HUNTI NGTON									
SEE SCHEDULE O	EQUIPMENT LEASING	NI	HUNTI NGTON MEMO	ON MEMO UNRELATED	NONE	NONE	×		×

# Identification of Related Organizations Taxable as a Corporation or Trust

Part IV Identification of Related Organizations Taxable as		a Corporation or Trust					
(A) Name, address, and EiN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp. S corp. or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
PARKVIEW PROFESSIONAL PROGRAMS, INC35-1668888	REFERENCE LAB	NI	PV HOSPITAL INC	C CORPORATION	12,050,417.	1, 467, 497.	NONE
PARKUI EW PROFESSI ONAL BILLI NGS, INC	BI LLI NG	NI	PV HOSPITAL INC	CCORPORATION	122, 792.	NONE	NONE
EIRST CARE FAMILY PHYSICIANS, INC35-1714247	PHYSICIANS	ĬŇ	N/ A	C CORPORATION	NONE	920, 221	100.0000
FORT WAYNE CARDIOVASCULAR SURGEONS, INC 35-1150847 1818 CAREW STREET, SUITE 260 FORT WAYNE, IN 46805	PHYSICIANS	NI	N/ A	C CORPORATION	NONE	235, 472	100.0000
NORTHERST INDIANA COLON 6 RECTAL SURGEON _ 35-2032295 _ 11141 PARKVIEW PLAZA DRIVE, STE 310 FORT WAYNE, IN 46845	PHYSICIANS	NI	N/ A	C CORPORATION	NONE	691, 905.	100.0000
<u>SIGNATURE CARE, INC </u>	I NVESTMENT	IN	N/ A	CCORPORATION	NONE	NONE	100 0000

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## Part V Transactions With Related Organizations

			^	Yes	ه ا
Note. Complete line 1 if any entity is listed in Parts II, III, or IV			+	_	1
1 During the tax year did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?	d in Parts II-IV?		+	+	1
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		::	Ta	×	- 1
b Gift, grant, or capital contribution to other organization(s)		<u> </u>	1 1	×	اہ
c. Gift grant or capital contribution from other organization(s)		-	10	×	
			7	>	l
d Loans or loan guarantees to or for other organization(s)		:	4	\ \	1.
e Loans or loan guarantees by other organization(s)		:	1e	<u>~</u>	ار
				١	_
f Sale of assets to other organization(s)			11	×	
			19	_ _	۱.,
ער היינות ביינות ביינות היינות			=	×	١.,
			+	×	
Lease of facilities, equipment, of other assets to other organization(s).					$I^{-}$
i lease of facilities equilibre assets from other organization(s)			=	×	
k Performance of services or membership or fundraising solicitations for other organization(s)			¥	×	1
Deformance of services or membership or fundrateing collectations by other organization(s)			=	×	١.,
m Sharing of facilities equipment mailing lists or other assets.			E	×	ر ا
			5	?	١,
n Sharing of paid employees		:	=	<u> </u>	- آل
					- 
o Reimbursement paid to other organization for expenses			2 ,	۷ :	ار
p Reimbursement paid by other organization for expenses		:	2	×	ľ
			٠ ٤	<b></b>	
q Other transfer of cash or property to other organization(s)		:	+	<u> </u>	Ι,
_			:		ار
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ed relationships and tr	ransaction thresho	spo		- 1
(A) Name of other organization(s)	(B) Transaction type (a-r)	(C) Amount involved	nvolved	77	
(1) SEE SCHEDULE R-1					
					l
(2)					- 1
(3)			İ		- 1
(4)					- 1
(5)					
		Schedule R (Form 990) 2008	Form	990) 20	١٥
				122	3

Schedule R (Form 990) 2008

35-1972384

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Part VI U

Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships

		9	1		į		
(A) Name, address, and EIN of enity	(B) Primary activity	ncte	Are all partners	Share of	Disproportionate		General or managing
			501(c)(3) organizations?		ailocanolis	of Schedule K-1	partner
			Yes No		Yes No	(200)	Yes No
					-		
						Schedule R (Form 990) 2008	990) 2008

Part II Continuation of Identification of Related Tax-Exempt Organizations				•	)
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	Exempt Code section Public charify status Direct confrolling (if section 501(c)(3)) entity	(F) Direct controlling entity
NC ( PHOS)				,	
FORT WAYNE,	HEALTH CARE	N I	501(C)(3)	3-HOSPITAL	N/A
PARKVIEW FOUNDATION, INC.	EN CM CIVILLE	2 H	(0,10,10)		
CENTEDS INC	FOIND MORIT	2	)(C) (O) (TOC	1	FROS
2200 RANDALLIA DRIVE FORT WAYNE, IN 46805	OCCUP HEALTHIN	Z	501(C)(3)	3-HOSPITAL	N/A
AGRANGE_CIY_(LGHOS)					
LAGRANGE, I	HOSPITAL	NI	501(C)(3)	3-HOSPITAL	N/A
COMMUNITY HOSPITAL OF NOBLE COUNTY, INC. 35-2087092					
KENDALLVILL	HOSPITAL	N	501(C)(3)	3-HOSPITAL	N/A
MUNITY_HOSPITAL_OF_NOBLE_COUNTY_FOTN35					
401 SAWYER ROAD KENDALLVILLE, IN 46755	FUND MGMT	Z	501(C)(3)	11-TYPE I	LGHOS
WHITLEY MEMORIAL HOSPITAL, INC. (WMHOS) 35-1967665					
COLUMBIA CIT	HOSPITAL	Z	501(C)(3)	3-HOSPITAL	N/A
WHITLEY MEMORIAL HOSPITAL FDIN	-				
COLUMBIA CITY,	FUND MGMT	N	501(C)(3)	11-TYPE I	WMHOS
HUNTINGTON MEMORIAL HOSPITAL (HMHOS)35-1970706					
HUNTI NGTON,	HOSPITAL	Z	501(C)(3)	3-HOSPITAL	N/A
PARKVIEW HUNTINGTON HOSPITAL FOUNDATION 32-0012095	1				
HUNTI NGTON,	FUND MGMT	ΙΝ	501(C)(3)	11-TYPE I	HMHOS
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \					
				Schedule R-1	Schedule R-1 (Form 990) 2008

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Schedule R-1 (Form 990) 2008

Part Continuation of Identification of Related Organizations Taxable as a Partnership	lentification of R	elated O	ganizations Tax	xable as a Partners	dih				
<u> </u>	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant income (related, investment, unrelated)	(F) Share of total income	(G) Share of end-of-year assets	(H) Disproportionals affocations?	Code V-UBI amount on box 20 of K-1	(J) General or managing partner?
							Yes No	•	Yes No
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Schedule R-1 (Form 990) 2008

Chuty Legal domade Direct country or trust)  Type of entry (Coops, Scop., or trust)  Greege country or trust)  Or trust)	Party Continuation of Identification of Related Organizations, laxable as a Corporation of Irust	rganizations lax	able as a corp	oration or 1 rus		i i		4.7
	(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(b) Direct controlling entity	(E)  Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
	i							

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(A) Name of other organization	(B) Transaction type (a-r)	(C) Amount involved
(7) ORTHOPAEDIC HOSPITAL AT PARKVIEW NORTH, LLC	又	2, 635, 753.
(8) MANAGED CARE SERVICES, LLC	Ъ	305, 916.
(9) PARKVIEW HOSPITAL, INC.	A	647, 501.
(10) PARKVIEW OCCUPATIONAL HEALTH CENTERS, INC.	Ą	111, 106.
(11) WHITLEY MEMORIAL HOSPITAL, INC.	A	466, 158.
(12) HUNTINGTON MEMORIAL HOSPITAL, INC.	A	1,920,251.
(13) COMMUNITY HOSPITAL OF LAGRANGE COUNTY, INC.	D	10, 596, 241.
(14) PARKVI EW HOSPITAL, INC.	H	647, 501.
(15) PARKVIEW OCCUPATIONAL HEALTH CENTERS, INC.	I	111, 106.
(16) WHITLEY MEMORIAL HOSPITAL, INC.	I	466, 158.
(17) HUNTI NGTON MEMORIAL, HOSPITAL, INC.	Н	1,920,251.
(18) COMMUNITY HOSPITAL OF NOBLE COUNTY, INC.	J	50,732.
(19) WHITLEY MEMORIAL HOSPITAL, INC.	þ	145, 333.
(20) PARKVIEW HOSPITAL, INC.	а	79,824,316.
(21) COMMUNITY HOSPITAL OF LAGRANGE COUNTY, INC.	Δı	4, 102, 281.
(22) COMMUNITY HOSPITAL OF NOBLE COUNTY, INC.	Δi	7,203,157.
(23) WHITLEY MEMORIAL HOSPITAL, INC.	А	7, 319, 860.
(24) HUNTI NGTON MEMORIAL HOSPITAL, INC.	۵,	6,704,465.
	Sch	Schedule R-1 (Form 990) 2008

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(A) Name of other organization	(B) Transaction type (a-r)	(C) Amount involved
(7) COMMUNITY HOSPITAL OF NOBLE COUNTY, INC.	0	21, 314, 563.
(6)		
(10)		
(11)		
(12)		
(13)		
(14)		
(15)		
(16)	<del></del>	
(17)		
(18)		
(19)		
(20)		
(21)		
(22)		1
(23)		
(24)		
	Sche	Schedule R-1 (Form 990) 2008

## FORM 990, PART III - PROGRAM SERVICES

## 4A PROGRAM SERVICE

PARKVIEW HEALTH SYSTEM, INC. (DBA PARKVIEW HEALTH) SUPPORTS THE HOSPITALS OF PARKVIEW HOSPITAL, INC. (DBA PARKVIEW HOSPITAL); HUNTINGTON MEMORIAL HOSPITAL, INC. (DBA PARKVIEW HUNTINGTON HOSPITAL); COMMUNITY HOSPITAL OF LAGRANGE COUNTY, INC. (DBA PARKVIEW LAGRANGE HOSPITAL); COMMUNITY HOSPITAL OF NOBLE COUNTY, INC. (DBA PARKVIEW NOBLE HOSPITAL); AND WHITLEY MEMORIAL HOSPITAL, INC. (DBA PARKVIEW WHITLEY HOSPITAL).

IMPROVING THE HEALTH OF THE COMMUNITY IS A FUNDAMENTAL PART OF THE PARKVIEW HEALTH MISSION. AS A NOT-FOR-PROFIT ORGANIZATION, PARKVIEW REINVESTS ITS FUNDS AND OTHER RESOURCES IN COMMUNITY SERVICES AND HOSPITAL PROGRAMS THAT IMPROVE THE HEALTH AND WELL BEING OF RESIDENTS IN THE AREAS WHERE PARKVIEW HEALTH HOSPITALS ARE LOCATED.

TO GUIDE US IN THIS ENDEAVOR, PARKVIEW HEALTH ROUTINELY SPONSORS A COMMUNITY HEALTH SURVEY. IN ADDITION, THE HEALTH SYSTEM REVIEWS TREND AND TREATMENT ANALYSIS DATA ON AN ONGOING BASIS. DATA OBTAINED FROM THESE STUDIES IS USED IN PARKVIEW HEALTH'S STRATEGIC PLANNING PROCESS TO IDENTIFY AND SET PRIORITIES FOR CRITICAL HEALTH INITIATIVES IN THE COMMUNITIES PARKVIEW SERVES.

PARKVIEW HEALTH EMPLOYS 66 PRIMARY AND SPECIALTY CARE PHYSICIANS AS PART OF THE PARKVIEW PHYSICIANS' GROUP. THESE PHYSICIANS PROVIDE CARE TO RESIDENTS THROUGHOUT NORTHEAST INDIANA REGARDLESS OF THEIR ABILITY TO PAY FOR THOSE SERVICES.

PARKVIEW HEALTH PROVIDES SIGNIFICANT FUNDING TO LOCAL UNIVERSITIES TO PROMOTE AND SUPPORT THE NURSING PROGRAMS IN ORDER TO DEVELOP, TEACH AND TRAIN TALENTED STUDENTS FOR THE NURSING PROFESSION. PARKVIEW HEALTH HAS PARTNERSHIPS WITH THE NURSING DEPARTMENTS AT INDIANA - PURDUE UNIVERSITY AT FORT WAYNE, AND THE UNIVERSITY OF SAINT FRANCIS TO PROVIDE FINANCIAL ASSISTANCE FOR SCHOLARSHIPS, OPERATIONAL, CAPITAL, AND MARKETING SUPPORT.

IN ADDITION, PARKVIEW HEALTH IS A SIGNIFICANT CONTRIBUTOR TO THE NORTHEAST INDIANA ECONOMIC DEVELOPMENT COUNCIL TO SUSTAIN THE ECONOMIC VITALITY OF THIS AREA.

## FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

SWEDEN SWITZERLAND NORWAY

FORM 990, PART VIII - INVESTMENT INCOME

(D) UNRELATED EXCLUDED BUSINESS REV. REVENUE	-1,991. 30,798,956. -1,991. 30,798,956. ====================================
(B) RELATED OR EXEMPT REVENUE	
(A) TOTAL REVENUE	30,796,965.
DESCRIPTION	DIVIDENDS AND INTEREST TOTALS

 $^{\circ}$ 

STATEMENT

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FORM 990, PART VIII - INCOME FROM INVESTMENT OF TE BOND PROCEEDS

(D) EXCLUDED PEVENIIE	395, 168.	395, 168.	
(C) UNRELATED			
(B) RELATED OR			
( A) TOTAL	395,168.	395, 168.	
	INCOME FROM INVESTMENT OF TAX-EXEMPT BOND PROCEEDS	TOTALS	

STATEMENT

## FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES \_\_\_\_

	ENDI NG	COST
DESCRIPTION	BOOK VALUE	OR FMV
<u>-</u>		
POOLED INVESTMENTS	565,783,795.	COST
UNREALIZED GAINS	-118, 455, 381.	FMV
BOND PROCEEDS HELD BY TRUSTEE	NONE	FMV
TOTALS	447,328,414.	
101/115	##7, 520, 414.	

## SCHEDULE A, PART I - INFORMATION ABOUT SUPPORTED ORGANIZATIONS

(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	(III) TYPE OF ORGANIZATION	(IV) YES NO	(V) YES NO	(VI) YES NO	(VII) AMOUNT OF SUPPORT
PARKVIEW HOSPITAL, INC.	35-0868085	501(C)3	Х	Х	Х	74,557,308
COMMUNITY HOSPITAL OF LAGRANGE COUNTY, INC	20-2401676	501(C)3	X	X	Х	3,922,476.
COMMUNITY HOSPITAL OF NOBLE COUNTY, INC	35-2087092	501(C)3	X	У	X	6,018,936.
WHITLEY MEMORIAL HOSPITAL, INC	35-1967665	501(C)3	Х	X	X	5,714,352
HUNTINGTON MEMORIAL HOSPITAL, INC	35-1970706	501(C)3	X	X	X	6,159,696.
TOTAL AMOUNT OF SUPPORT						96,372,768.