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Form 990-PF

#### Return of Private Foundation

## or Section 4947(a)(1) Nonexempt Charitable Trust

OMB No 1545-0052

2008 Treated as a Private Foundation Department of the Treasu Internal Revenue Service Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements 2008 OCT 1, 2007 SEP For calendar year 2008, or tax year beginning , and ending Amended return Address change Name change G Check all that apply: Initial return Final return A Employer identification number Name of foundation Use the IRS U.S. POULTRY & EGG label. 58-2098298 HAROLD E. FORD FOUNDATION, INC. Otherwise. Room/suite Number and street (or P O box number If mail is not delivered to street address) B Telephone number (770)493-94011530 COOLEDGE ROAD See Specific City or town, state, and ZIP code C If exemption application is pending, check here Instructions. 30084 D 1. Foreign organizations, check here TUCKER, GA 2. Foreign organizations meeting the 85% test, check here and attach computation X Section 501(c)(3) exempt private foundation Check type of organization. Section 4947(a)(1) nonexempt charitable trust \_\_\_\_ Other taxable private foundation If private foundation status was terminated I Fair market value of all assets at end of year | J Accounting method: Cash under section 507(b)(1)(A), check here Other (specify) If the foundation is in a 60-month termination (from Part II, col. (c), line 16) 5,609,515. (Part I, column (d) must be on cash basis.) under section 507(b)(1)(B), check here (d) Disbursements for charitable purposes (cash basis only) Part I Analysis of Revenue and Expenses (c) Adjusted net (b) Net investment (a) Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) ) income expenses per books income N/A 250 Contributions, gifts, grants, etc., received Check X if the foundation is not required to attach Sch. 8 329 STATEMENT Interest on savings and temporary cash investments 329 3 STATEMENT 110,438 110,438 Dividends and interest from securities 5a Gross rents h Net rental income or (loss) STATEMENT <444,024.> 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a ... 4,629,090. 0 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications... b Less Cost of goods sold c Gross profit or (loss) Other income 1 11 110,767 <333,007. Total. Add lines 1 through 11-Ō. 13 Compensation of officers, directors, trustees, etc Other employee salaries and wages 15 Pension plans, employee benefits Ō. STMT 4 2,800. 0 b Accounting fees 27,098 27,098 0. STMT 5 c Other professional fees 17 Interest 0. 2,215. STMT 6 18 Depreciation and depletion 19 20 Occupancy .... 21 Travel, conferences, and meetings Printing and publications 22 0. 14,683 0 23 Other expenses . . . . . **serating** 24 Total operating and administrative 46,796 27,098 expenses. Add lines 13 through 23 560,166. 560,166 Contributions, gifts, grants paid Total expenses and disbursements. 560,166. 606,962 27,098 Add lines 24 and 25 27 Subtract line 26 from line 12: <939,969. 2 Excess of revenue over expenses and disbursements 83,669 b Net investment income (if negative, enter -0-) N/A

LHA For Privacy Act and Paperwork Reduction Act Notice, see the instructions.

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C Adjusted net income (If negative, enter -0-)

58-2098298

Page 2 INC. HAROLD E. FORD FOUNDATION, Form 990-PF (2008) Beginning of year End of year Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (c) Fair Market Value (a) Book Value (b) Book Value 53,166. 47,671 47,671. 1 Cash - non-interest-bearing 2 Savings and temporary cash investments 3 Accounts receivable ► Less allowance for doubtful accounts 4 Pledges receivable Less allowance for doubtful accounts 5 Grants receivable 6 Receivables due from officers, directors, trustees, and other disqualified persons. 7 Other notes and loans receivable Less allowance for doubtful accounts 8 Inventories for sale or use . 8,080. 10,760. 8,080. 9 Prepaid expenses and deferred charges 10a Investments - U.S. and state government obligations b Investments - corporate stock 5,553,764. 5,553,764. 5,921,531. STMT 8 c Investments - corporate bonds 11 Investments - land, buildings, and equipment basis Less: accumulated decreciation 12 Investments - mortgage loans 13 Investments - other 14 Land, buildings, and equipment basis Less: accumulated depreciation 15 Other assets (describe ▶ 5,609,515. 5,609,515. 5,985,457. 16 Total assets (to be completed by all filers) 17 Accounts payable and accrued expenses 602,654. 451,499. 18 Grants payable . 19 Deferred revenue . . . . 20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 2,215 11,498. STATEMENT 9 22 Other liabilities (describe 462,997 604,869 23 Total liabilities (add lines 17 through 22) ightharpoons XFoundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. 5,004,646 **Net Assets or Fund Balances** 5,522,460. 24 Unrestricted 25 Temporarily restricted 26 Permanently restricted Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. 27 Capital stock, trust principal, or current funds 28 Paid-in or capital surplus, or land, bldg, and equipment fund 29 Retained earnings, accumulated income, endowment, or other funds 5,522,460. 5,004,646 3D Total net assets or fund balances 5,985,457. 5,609,515 31 Total liabilities and net assets/fund balances Part III Analysis of Changes in Net Assets or Fund Balances Total net assets or fund balances at beginning of year - Part II, column (a), line 30 5,522,460. (must agree with end-of-year figure reported on prior year's return) <939,969.> 2 2 Enter amount from Part I, line 27a Other increases not included in line 2 (Itemize) UNREALIZED GAIN ON INVESTMENTS 422,155. 5,004,646. 4 Add lines 1, 2, and 3 0. Decreases not included in line 2 (itemize) 5 5,004,646. Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 Form 990-PF (2008)

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Page 3

		osses for Tax on In			1/51	Howa	0011504		<del></del> 1	
		and(s) of property sold (e g ; or common stock, 200 shs			I P	- Purc - Don		(c) Date ac (mo , da)		(d) Date sold (mo., day, yr.)
1a SEE ATTACHD SC	HEDU	LE					P			
b CAPITAL GAINS	DIVI	DENDS			ļ					
<u>c</u>					_					
<u>d</u>		<del></del>								<del></del>
<u> </u>					٦					
(e) Gross sales price	(f)	Depreciation allowed (or allowable)		expense of sale			<u>-</u>		n or (loss) (f) minus (	g)
a 4,537,862.				5,073,1	14.					<535,252.
b 91,228.		· · · · <del></del>								91,228.
<u>C</u>										
<u>d</u>				<del></del>						<del></del>
Complete only for seasts about	a asin in	actume (b) and award but	ha faundatio	n on 10/21/60	{			//\ O /O-1		
Complete only for assets showing								(I) Gains (Col ol (k), but no		
(i) F M V as of 12/31/69	. <u></u>	(j) Adjusted basis as of 12/31/69		xcess of col (i) r col (j), if any				Losses (fi		1))
a			<u> </u>							<535,252. 91,228.
b										91,228.
d										
<u>e</u>										
2 Capital gain net income or (net ca	pital loss	If gain, also enter (If (loss), enter -0-	in Part I, line in Part I, line	7 97	.}	2_				<444,024.
3 Net short-term capital gain or (los	s) as defi	ined in sections 1222(5) and	d (6)							
If gain, also enter in Part I, line 8, If (loss), enter -0- in Part I, line 8			`,		}	3	!		N/A	
Part V Qualification U	nder S	Section 4940(e) for	Reduce	Tax on Ne	t Inv	estn	nent In	come		-
If section 4940(d)(2) applies, leave the Was the foundation liable for the sect if "Yes," the foundation does not qual 1. Enter the appropriate amount in a	ion 4942 ify under	tax on the distributable amo section 4940(e). Do not cor	nplete this p	art						X Yes No
1 Enter the appropriate amount in (a)	acii colul		Ctions belon	inaking any entr			-			(d)
Base periód years Calendar year (or tax year beginnii	ng in)	(b) Adjusted qualifying distr	ributions	Net value of n	(c) onchar	ıtable-	use asset	s (co	Distribi	ition ratio ded by col. (c))
2007				ļ						
2006										
2005										
2004										
2003								<del></del>		
2 Total of line 1, column (d)								2		
3 Average distribution ratio for the S	-year bas	se period - divide the total or	n line 2 by 5	or by the numbe	r of yea	ars				
the foundation has been in exister	ice if less	than 5 years						3		
4 Enter the net value of noncharitab	le-use as:	sets for 2008 from Part X, III	ne 5					_4		
5 Multiply line 4 by line 3								.   5		
	. 1402 *	Dad Line 0753				••				
6 Enter 1% of net investment incom	E (1% 01	ran I, line 270)	•		٠	•	•	6		<del></del>
7 Add lines 5 and 6						•	••	7		<del></del>
8 Enter qualifying distributions from								. 8		
If line 8 is equal to or greater than See the Part VI instructions.	tine 7, ch	eck the box in Part VI, line 1	lb, and comp	olete that part usir	ng a 19	6 tax r	ate. 			
823521 01-02-09									For	rm <b>990-PF</b> (2008)

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Forn	1 990-PF (2008) HAROLD E. FORD FOUNDATION, INC. 58-209			Page 4
Pa	ert VII Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see	instru	ıctio	ns)
1a	Exempt operating foundations described in section 4940(d)(2), check here   and enter "N/A" on line 1.			
	Date of ruling letter: (attach copy of ruling letter if necessary-see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here   and enter 1%		1,6	73.
	of Part I, line 27b			
C	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
3	Add lines 1 and 2		1,6	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0		1,6	73.
6	Credits/Payments:			
a	2008 estimated tax payments and 2007 overpayment credited to 2008 6a 3, 387.			
b	Exempt foreign organizations - tax withheld at source			
C	Tax paid with application for extension of time to file (Form 8868) . 6c 5, 397.			
đ	Backup withholding erroneously withheld			
7	Total credits and payments Add lines 6a through 6d		<u>8,7</u>	<u>84.</u>
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached			
g	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		<u>7,1</u>	
11	Enter the amount of line 10 to be Credited to 2009 estimated tax ▶ 7,111. Refunded ▶ 11			0.
Pa	rt VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	-
	any political campaign?	1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities.		,	
C	Did the foundation file Form 1120-POL for this year?	10		X
đ	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
	(1) On the foundation. ▶ \$ O . (2) On foundation managers ▶ \$ O .			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers > \$0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either.			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6		X
7	Did the foundation have at least \$5,000 in assets at any time during the year?	7	X	
	If "Yes," complete Part II, col. (c), and Part XV.			
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)			
	GA			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		٠	
	of each state as required by General Instruction G? If "No," attach explanation	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2008 or the taxable year beginning in 2008 (see instructions for Part XIV)? If "Yes," complete Part XIV	9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X
	Fo	m <b>990</b>	-PF (	2008)

U.S. POULTRY & EGG 58-2098298 Page 5 HAROLD E. FORD FOUNDATION, INC. Form 990-PF (2008) Part VII-A | Statements Regarding Activities (continued) 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of Х section 512(b)(13)? If "Yes," attach schedule (see instructions) 11 12 Did the foundation acquire a direct or indirect interest in any applicable insurance contract before Х 12 August 17, 2008? 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 Website address ► N/A Telephone no. ► (770) 493-9401 14 The books are in care of ► THE FOUNDATION ▶30084 Located at ▶ 1530 COOLEDGE ROAD, TUCKER, GA 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here N/A and enter the amount of tax-exempt interest received or accrued during the year Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required No Yes File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (either directly or indirectly). Yes X No (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) ] Yes 💢 No a disqualified person? Yes X No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes X No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available Yes X No for the benefit or use of a disqualified person)? ..... (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after Yes X No termination of government service, if terminating within 90 days ) b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations N/A section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? 16 Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected X 10 before the first day of the tax year beginning in 2008? 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) a At the end of tax year 2008, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2008? .. . . If "Yes." list the years ▶ b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach N/A 2b

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X

3b

4a

Yes X No

N/A

statement - see instructions.)

during the year?

. ...

... . .

c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here

Form 4720, to determine if the foundation had excess business holdings in 2008.)

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

had not been removed from jeopardy before the first day of the tax year beginning in 2008?

b If "Yes," did it have excess business holdings in 2008 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time

U.S. POULTRY & EGG				
Form 990-PF (2008) HAROLD E. FORD FOUNDATION			58-20982	298 Page
Part VII-B   Statements Regarding Activities for Which	Form 4720 May Be	Required (conti	nued)	·
5a During the year did the foundation pay or incur any amount to			[	
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	n 4945(e))?	🗀 Ү	es X No	
(2) Influence the outcome of any specific public election (see section 4955),	or to carry on, directly or indir			
any voter registration drive?		Y	es X No	
(3) Provide a grant to an individual for travel, study, or other similar purposes	s?	<b>.</b>	es X No	
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section			
509(a)(1), (2), or (3), or section 4940(d)(2)?		. 🔲 Y	es X No	
(5) Provide for any purpose other than religious, charitable, scientific, literary	, or educational purposes, or			
the prevention of cruelty to children or animals?		Y	es X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify uni	der the exceptions described	ın Regulations		
section 53.4945 or in a current notice regarding disaster assistance (see instru	uctions)?		N/A	5b
Organizations relying on a current notice regarding disaster assistance check h	nere			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f	rom the tax because it mainta	ined		
expenditure responsibility for the grant?	N	I/A 🔲 Y	es 🔲 No 📗	
If "Yes," attach the statement required by Regulations section 53.494	5-5 <i>(d</i> ).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on			
a personal benefit contract?		. 🗀 Y	es X No	
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?		L	6b X
If you answered "Yes" to 6b, also file Form 8870.				
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	. 🔲 Y	es 🗶 No 👢	
b If yes, did the foundation receive any proceeds or have any net income attribut	able to the transaction?		N/A	7b
Part VIII Information About Officers, Directors, Trust	ees, Foundation Ma	nagers, Highl	У	
raid Employees, and Contractors				
1 List all officers, directors, trustees, foundation managers and their		1.56	(-0.	
(a) Name and address	(b) Title, and average hours per week devoted	(c) Compensation (if not paid,	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
LIST OF BOARD MEMBERS ATTACHED	to position	enter -0-)	compensation	allowances
BIGI OF BOING HEIDERO MITHERED		]		J
	0.00	0.	_	
AVERAGE HOURS DEVOTED TO POSITION			Ι Δ.	1
The state of the s		<u>·</u>	0.	0.
			0.	0.
	0.00			_
IS APPROXIMATELY .25 WEEK OR LESS.	0.00	0.	0.	0.
IS APPROXIMATELY .25 WEEK OR LESS.	0.00			_
IS APPROXIMATELY .25 WEEK OR LESS.		0.	0.	0.
IS APPROXIMATELY .25 WEEK OR LESS.	0.00			0.
IS APPROXIMATELY .25 WEEK OR LESS.		0.	0.	0.
IS APPROXIMATELY .25 WEEK OR LESS.		0.	0.	0.
	0.00	0.	0.	0.
2 Compensation of five highest-paid employees (other than those inc	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	0.	0.
	0 . 0 0  luded on line 1). If none, (b) Title, and average	0.	(d) Contributors to employee benefit plans and deterred	O.  (e) Expense account, other
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000	0 . 0 0	0. 0. enter "NONE."	O.  (d) Contributions to employee benefit plans	0.
2 Compensation of five highest-paid employees (other than those inc	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	(d) Contributors to employee benefit plans and deterred	O.  (e) Expense account, other
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	(d) Contributors to employee benefit plans and deterred	O.  (e) Expense account, other
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	(d) Contributors to employee benefit plans and deterred	0 .  (e) Expense account, other
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	(d) Contributors to employee benefit plans and deterred	0 .  (e) Expense account, other
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	(d) Contributors to employee benefit plans and deterred	0 .  (e) Expense account, other
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000	0 . 0 0  luded on line 1). If none, (b) Title, and average	0. 0. enter "NONE."	(d) Contributors to employee benefit plans and deterred	(e) Expense account, other

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Total number of other employees paid over \$50,000

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Part VIII Information About Officers, Directors, Trustees, Foundation Paid Employees, and Contractors (continued)	n Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter "N	IONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
	····	
		<u> </u>
Total number of others receiving over \$50,000 for professional services		0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical number of organizations and other beneficiaries served, conferences convened, research papers produce		Expenses
GRANTS WERE MADE TO UNIVERSITIES AND COLLEGES	FOR	
ONGOING POULTRY SCIENCE RESEARCH AND RECRUITME	INT.	
		0.
2		
3		
4		
Part IX-B Summary of Program-Related Investments	<del></del>	
Describe the two largest program-related investments made by the foundation during the tax year on lines	1 and 2.	Amount
1	<del></del>	
CHE CHAMPMENT 10		0
SEE STATEMENT 10		0.
2		
All ather a second related in real-seconds. Concine to make a second sec		
All other program-related investments. See instructions.		
· · · · · · · · · · · · · · · · · · ·		
Total. Add lines 1 through 3		0.
Iotal. Add lines i through 3		- 000 DE (0000)

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P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign fou	ındatıons,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes.		
а	Average monthly fair market value of securities	1a	5,301,617
	Average of monthly cash balances	1b	5,301,617 24,166
C	Fair market value of all other assets	10	
d	Total (add lines 1a, b, and c)	1d	5,325,783
e	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d	3	5,325,783
4	Cash deemed held for charitable activities  Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	79,887
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	5,245,896
6	Minimum investment return. Enter 5% of line 5	6	262,295
P	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are the foreign organizations check here and do not complete this part.)	nd certain	-
 1	Minimum investment return from Part X, line 6	1	262,295
2a	Tax on investment income for 2008 from Part VI, line 5		
b	Income tax for 2008 (This does not include the tax from Part VI )	1	
_	Add lines 2a and 2b	20	1,673.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	260,622.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	260,622.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1	7	260,622
P	art XII Qualifying Distributions (see instructions)	II	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		E C O 1 C C
	Expenses, contributions, gifts, etc total from Part I, column (d), line 26.	1a	560,166.
	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
	Suitability test (prior IRS approval required).	3a	<del></del>
þ	Cash distribution test (attach the required schedule)	3b	F CO 166
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	560,166.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	_	^
	income Enter 1% of Part I, line 27b	5	<u> </u>
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	560,166.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation (4940(e) reduction of tax in those years	qualifies for	the section

Form **990-PF** (2008)

HAROLD E. FORD FOUNDATION, INC.

Form 990-PF (2008) HAROLD E .	FORD FOUNDATI	ON, INC.	58-	2098298 Page 9
Part XIII Undistributed Income	(see instructions)			
	(a) Corpus	(b) Years prior to 2007	(c) 2007	(d) 2008
1 Distributable amount for 2008 from Part XI,			-	260,622.
line 7				
2 Undistributed income, if any, as of the end of 2007 a Enter amount for 2007 only			0.	
b Total for prior years				
U Total for phot years		0.		
3 Excess distributions carryover, if any, to 2008.				
a From 2003				
b From 2004	1			
c From 2005	1			
d From 2006	-			
	-			
e From 2007	d 0.			
t Total of lines 3a through e			***************************************	
4 Qualifying distributions for 2008 from				
Part XII, line 4. > \$ 560, 166.	4		0.	
a Applied to 2007, but not more than line 2a			0.	
b Applied to undistributed income of prior	1	0.		
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	0.			
(Election required - see instructions)				260,622.
d Applied to 2008 distributable amount	299,544.			200,022.
e Remaining amount distributed out of corpus	0.			0.
5 Excess distributions carryover applied to 2008 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			<u> </u>
6 Enter the net total of each column as indicated below:	·			
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	299,544.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b	1	0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously		0		
assessed d Subtract line 6c from line 6b Taxable	1	0.		
amount - see instructions	1	0.		
e Undistributed income for 2007 Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2008 Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2009				0.
7 Amounts treated as distributions out of				······································
corpus to satisfy requirements imposed by				· ·
section 170(b)(1)(F) or 4942(g)(3)	0.			,
8 Excess distributions carryover from 2003				<del></del>
not applied on line 5 or line 7	0.			·
9 Excess distributions carryover to 2009.				
Subtract lines 7 and 8 from line 6a	299,544.		,	
10 Analysis of line 9:				
a Excess from 2004				,
h Excess from 2005	1			•

Form **990-PF** (2008)

299,544.

c Excess from 2006 . d Excess from 2007  $\,\ldots$ 

e Excess from 2008

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1

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Part XV Supplementary Information				
3 Grants and Contributions Paid During the Ye	ear or Approved for Future	Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year				
				ļ
				}
		:		
CDD CMARDVOVA 12				
SEE STATEMENT 12 Total			<b>▶</b> 3a	560,166.
b Approved for future payment			Ja	300,100.
L T PP TO				
NONE				
NONE		1		
		ļ		
		j		
	ľ			
Total			> 3b	0.

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Form **990-PF** (2008)

**Analysis of Income-Producing Activities** 

Form 990-PF (2008) Part XVI-A

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Enter gross amounts unless otherwise indicated.	Unrelated b	usiness income		oy section 512, 513, or 514	(e)
Litter gross amounts unless otherwise moleated.	_ (a)	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue.	Business code	Amount	sion code	Amount	function income
a					
b					
C					<del>-</del>
d					
е					
1					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	329.	- <del></del>
4 Dividends and interest from securities			14	110,438.	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income		· ·			<u> </u>
8 Gain or (loss) from sales of assets other					
than inventory			14	91,228.	<535,252.
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory			<u> </u>		
11 Other revenue					
a					
b					
c					
d			ļ. ļ.		<del></del>
0				001 005	45.05.050
12 Subtotal Add columns (b), (d), and (e)		0.	<u> </u>	201,995.	<535,252.
13 Total. Add line 12, columns (b), (d), and (e)				13	<333,257.
(See worksheet in line 13 instructions to verify calculations )					
Part XVI-B Relationship of Activities to	o the Accom	plishment of Ex	empt P	urposes	
Line No. Explain below how each activity for which incor	na is raported in co	Numn (a) of Part Y\/I-A	contributed	importantly to the accomp	lichment of
the foundation's exempt purposes (other than it			Contributed	importantly to the accomp	iisiiiiciit oi
NOT APPLICABLE	-, p	- Parkassa,	-		
NOT INTEGRALE					· · · · · · · · · · · · · · · · · · ·
	· · · · · · · · · · · · · · · · · · ·				
	<del></del>				
					-
	<del></del>				
	_				
823621 01-02-09					Form <b>990-PF</b> (2008)

Form 990-PF (2008) HAROLD E. FORD FOUNDATION, INC. 58-2098298

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable

-	Exempt Orga	anizations				•	
1		ndirectly engage in any of the follow	ving with any other organization	on described in section 501(c) of		Yes	No
	•	(c)(3) organizations) or in section					
,	a Transfers from the reporting foun		• •				
•	(1) Cash				1a(1)		<b>X</b> _
	(2) Other assets			•	1a(2)		X
	b Other transactions			•	1.0/-/		
		etable averant organization			16(1)		х
	(1) Sales of assets to a nonchart					-	X
	• •	noncharitable exempt organization			1b(2)		X
	(3) Rental of facilities, equipmen				1b(3)	$\vdash$	X
	(4) Reimbursement arrangemen	its		•	1b(4)		X
	(5) Loans or loan guarantees			• •	1b(5)	<b></b> -	
	• •	membership or fundraising solicital		•	1b(6)	<u> </u>	X
	c Sharing of facilities, equipment, n	-			1c		
(	•			ways show the fair market value of the goods		ets,	
	• • •	•		ie in any transaction or sharing arrangement	, show in		
		s, other assets, or services receive					
(a)	) Line no (b) Amount involved	(c) Name of noncharitat	<u></u>	(d) Description of transfers, transactions, an	d sharing arr	engeme	nts
		N/A					
						-	
		<del></del>					
			• • •				
2	a Is the foundation directly or indire	actly affiliated with or related to or	na or more tay-evemnt organi	zations described			
20		her than section 501(c)(3)) or in se		zations described	Yes	LX.	No
	b If "Yes," complete the following so		50tion 327 ·		165		_ 140
	(a) Name of o		(b) Type of organization	(c) Description of relation	nshin.		
	N/A		(b) Type of organization	(a) bosomption of foliation	ынр		
-	N/ A	<u> </u>					
							—
	Library analysis of popular Lidodom that	I have examined this may usefuling as		and to the heat of my knowledge and heliof it	in this come		
	and complete Declaration of preparer (of			nents, and to the best of my knowledge and belief, it has any knowledge	is true, correc	54,	
		$\mathcal{L} \subset (\mathcal{L})$	- 10/5/11/10	Pagilar			
9		-230	- 10 3/14/10	President			
Her	Signature of officer or trustee		Date '	Title Check of Breeze	ame's Identifi	455 5115	
Sign Here	Preparer's	11000 K//	FEB <sup>C</sup>	Check if self-employed	arer's identify	աց ռսո	II)¢ī
รั	signature	VIII	and I	- employed -			
	Firm's name (of yours REE		URE, LLC, CPA	S EIN ►			
		5 ATLANTIC BLVD	SUITE A-1				
_	address, and ZIP code NOR	CROSS GA 30071		- · · · · · · · · · · · · · · · · · · ·	44991		
				ı	Form <b>990</b>	-PF(	2008)

# OFFICERS AND DIRECTORS - 2008-2009 U.S. POULTRY & EGG HAROLD E. FORD FOUNDATION, INC.

#### Chairman

Bill Bradley (2009)

CCF Brands
5417 Pinnacle Pt Dr., Tower 1, Ste 300
Rogers, AR 72758
479.464 0544, Fax 479 254 8532
bbradley@countrycreekfarms.net

#### Vice Chairman

Monty Henderson (2010)

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P O Drawer G
Springdale, AR 72765-2030
479 927 7211, Fax 479 927 7200
mhenderson@georgesinc.com

#### Treasurer

Steve Willardsen (2011)

Cargill Value Added Meats 151 N Main Street Wichita, KS 67202 316 291 1392 Fax 316 291 1336 steven\_willardsen@cargill.com

#### Secretary

Gary Cooper (2012)

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#### Dr. James Denton (2010)

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#### Dr. Wallace Morgan (2009)

2316 Highway 12 West Starkville, MS 39759 662 323.2331, Fax 662 325.8292 gwmorga@gmail.com

#### Mark Waller (2011)

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Cullman, AL 35056
256 734 0941; Fax: 256 739 4024
mewaller@urisp net

#### President

John Starkey

U.S. Poultry & Egg Association 1530 Cooledge Road Tucker, GA 30084-7303 770.493 9401, Fax. 770.493.9257 jstarkey@poultryegg org

FORM 990-PF	G/	AIN OR	(LOSS)	FROM	SALE	OF	ASSETS		STA	TEMENT	1
(A) DESCRIPTION OF PR	ROPERTY						MANNER CQUIRED		ATE JIRED	DATE S	OLD
SEE ATTACHD SCHEI	DULE	-				PU	RCHASED				
(B) GROSS SALES PR		(C COST OTHER I	OR		(D) PENSE SALE	OF	(E) DEPRE			(F)	s
	7,862.	<del></del>	73,114.	·		0.	·	0.		<535,2	52.
CAPITAL GAINS DIV	/IDENDS	FROM PA	ART IV			-		• •		91,2	28.
	מרו יוורו ו	ו דיחם	TNE 62							<444,0	24.
	·						<del></del>	<u>-</u>			<del></del>
FORM 990-PF INTE	·				RARY	CAS	H INVEST	MENTS		TEMENT	2
TOTAL TO FORM 990  FORM 990-PF INTE  SOURCE SEI	·				RARY	CAS	H INVEST	MENTS		AMOUNT	<del></del>
FORM 990-PF INTE	REST ON	SAVING	GS AND	ТЕМРО		CAS	H INVEST	MENTS		AMOUNT	2
FORM 990-PF INTE SOURCE SEI TOTAL TO FORM 990	PF, PA	SAVINO	SS AND	TEMPO	IMN A		H INVEST			AMOUNT	2 29.
FORM 990-PF INTE SOURCE SEI FOTAL TO FORM 990	PF, PA	SAVINO	INE 3,	TEMPO	MN A	OM S		S	STA	AMOUNT 3	29. 29. 3
FORM 990-PF INTE	PF, PA	SAVINO	INE 3,	COLU	MN A	OM S	ECURITIE CAPITAL DIVIDE	S	STA	AMOUNT  3  TEMENT  LUMN (A	29. 29. 3

FORM 990-PF	ACCOUNTI	NG FEES	STATEMENT 4			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
ACCOUNTING FEES	2,800.	0.		0.		
TO FORM 990-PF, PG 1, LN 16B	2,800.	0.		0.		
FORM 990-PF (	OTHER PROFES	SIONAL FEES	S	TATEMENT 5		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
TRUSTEE FEES INVESTMENT ADVISORY	2,180. 24,918.	2,180. 24,918.		0.		
TO FORM 990-PF, PG 1, LN 16C	27,098.	27,098.		0.		
FORM 990-PF	TAX	ES	S	FATEMENT 6		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
EXCISE TAXES	2,215.	0.		0.		
TO FORM 990-PF, PG 1, LN 18	2,215.	0.		0.		
FORM 990-PF	OTHER E	XPENSES	Si	TATEMENT 7		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
DIRECTORS EXPENSE OFFICE EXPENSE	14,143. 540.	0.		0.		
TO FORM 990-PF, PG 1, LN 23	14,683.	0.		0.		

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BOOK VALUE	FAIR MARKET VALUE
5,553,764.	5,553,764.
5,553,764.	5,553,764.
	STATEMENT 9
BOY AMOUNT	EOY AMOUNT
3,421. 8,077.	0. 2,215.
11,498.	2,215.
- E	5,553,764. BOY AMOUNT 3,421. 8,077.

#### DESCRIPTION

THE FOUNDATION DOES NOT CARRY ON ANY PROGRAMS. IT PROVIDES GRANTS FOR RESEARCH AND RECRUITMENT TO UNIVERSITIES AND COLLEGES WITH ACADEMIC PROGRAMS RELATED TO THE POULTRY INDUSTRY.

	AMOUNT
TO FORM 990-PF, PART IX-B, LINE 1	0.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION PART XV, LINES 2A THROUGH 2D

STATEMENT 11

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

MR. JOHN E. STARKEY, P.E., U.S. POULTRY & EGG HAROLD E. FORD FOUNDATION 1530 COOLEDGE ROAD TUCKER, GEORGIA

TELEPHONE NUMBER NAME OF GRANT PROGRAM

770~493~9401

RESEARCH GRANTS RELATED TO POULTRY INDUSTRY

FORM AND CONTENT OF APPLICATIONS

WRITTEN APPLICATIONS SPECIFYING NO. OF STUDENTS, PROPOSED OR CURRENT RESEARCH PROJECTS.

ANY SUBMISSION DEADLINES

NONE - ACCEPTED ALL YEAR.

RESTRICTIONS AND LIMITATIONS ON AWARDS

SUPPORT LIMITED TO COLLEGES AND UNIVERSITIES IN THE UNITED STATES THAT HAVE ACADEMIC PROGRAMS RELATED TO THE POULTRY INDUSTRY.

FORM 990-PF	GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	STAT	EMENT 12
RECIPIENT NAME AND ADDRESS	RECIPIENT RELATIONSHIP AND PURPOSE OF GRANT		AMOUNT
ABRAHAM BALDWIN AG COLLEGE	NONE  RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	5,800.
AUBURN UNIVERSITY,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	119,857.
CALIFORNIA POLY TECH,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	6,475.
CALIFORNIA STATE U,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	7,000.
CLEMSON,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	3,500.
GEORGIA TECH,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	1,500.
JONES COUNTY JR COLLEGE,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	10,400.
LSU,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	13,500.

100

MISSISSIPPI STATE ,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	38,918.
MODESTO JR COLLEGE,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	7,000.
NORTH CAROLINA AG FDN,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	36,432.
PENN STATE UNIVERSITY,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	12,500.
STEPHEN F AUSTIN STATE UNIVERISTY,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	3,000.
TEXAS A&M,	RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	63,866.
UNIVERSITY OF ARKANSAS,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	34,998.
UNIVERSITY OF GEORGIA,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	191,920.
WEST VIRGINIA UNIVERSITY,	NONE RESEARCH RELATED TO THE POULTRY & EGG INDUSTRY	PUBLIC UNIVERSITY	3,500.

TOTAL TO FORM 990-PF, PART XV, LINE 3A

560,166.