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SCANNED NUV 0 4 2010

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

			•	,		
>	The organization may	v have to use a c	opy of this retu	irn to satisfy st	tate reporting re	eauirements.

Open to Public Inspection

OMB No 1545-0047

A	For the 2	007 calendar year, or tax year beginning JUI	1, 2007	and en	ding JUN 30,	2008	
В	Check if	Ricco C Name of organization			D Em	ployer	identification number
•	applicable	Please Use IRS				•	
	Address	label or JEFFERSON HOSPITAL ASS	OCIATION, I	NC.	ļ <i>•</i>	71-0	329353
F	Name change	type Number and street (or P.O. box if mail is not de			Room/suite E Te		
F	Initial	See Specific 1600 WEST 40TH STREET	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		•)541-7100
F	Termin-	Instruc-				ounting me	
X	lation Amende	1				Other (specify	
	return Applicat pending		onexempt charitable trus	sts	H and I are not applicabl		
_	rpending	must attach a completed Schedule A (Form 990 o	r 990-EZ).	- 1	H(a) Is this a group return		<u> </u>
G 1	Mahaita:	►WWW.JRMC.ORG			H(b) If "Yes," enter number		
		ion type (check only one) \(\begin{array}{c} \overline{X} \end{array} \) 501(c) (3) \(\begin{array}{c} \overline{A} \end{array} \) (insert no	4947(a)(1) or		H(c) Are all affiliates includ		N/A Yes No
					(If "No," attach a list.)	cu·	IN/A LITES LINO
		e I if the organization is not a 509(a)(3) supporting		SS	H(d) is this a separate retu	rn filed b	by an or- o ruling? Yes X No
		re normally not more than \$25,000. A return is not required o file a return, be sure to file a complete return.	, but if the organization	-	ganization covered by		
	611003631	o line a return, be sure to line a complete return.			I Group Exemption Nur		
	^		E00 626 00	.			ation is not required to attach
	1	eipts: Add lines 6b, 8b, 9b, and 10b to line 12	500,636,02		Sch. B (Form 990, 99	J-EZ, Or	990-PF).
P	Т	Revenue, Expenses, and Changes in Ne	t Assets or Fund	Balai	nces	1	
	1	Contributions, gifts, grants, and similar amounts received:	I				
	а	Contributions to donor advised funds		1a	4.40 555	-	
	b	Direct public support (not included on line 1a)		1b	143,575	<u>.</u>	
	C	Indirect public support (not included on line 1a)		1c			
	d	Government contributions (grants) (not included on line 1a		1d		_	
	е	Total (add lines 1a through 1d) (cash \$ 143	5,575. noncash \$)	1e	<u> 143,575.</u>
	2	Program service revenue including government fees and co	ontracts (from Part VII, lin	ne 93)		2	487,941,335.
	3	Membership does and assessments				3	
	ــــه اا	Interest on savings and temporary cash investments				4	1,243,062.
	b 5	Dividends and interest from securities				5	2,788,237.
	86 a		ATEMENT 1	6a	616,936		
	b.	Less: rental expenses 2		6b			
	2	Net rental income of (loss). Subtract line 6b from line 6a	·			6c	616,936.
Revenue	-7	Other investment income (describe)	7	
Ş.	8 a	Gross amount from sales of assets other	(A) Securities		(B) Other		
Ä	"	than inventory	(1.1) 0000111100	8a	1,141,453.	1 1	
	Ь	Less: cost or other basis and sales expenses	-	8b	170,547	-	
	0	Gain or (loss) (attach schedule)	ţ	8c	970,906	-	
		Net gain or (loss). Combine line 8c, columns (A) and (B)		1_00_1	STMT 2	8d	970,906.
	9	Special events and activities (attach schedule). If any amou	int is from asmina, check	hara		- Ou	370,300.
	1	1 005		9a			
	a	Gross revenue (not including \$	iounons reported on tine 10)	9b		1	
	"				STATEMENT 3	ا ۱	
	C	Net income or (loss) from special events. Subtract line 9b f		i i	SIMI DIMENI 2	9c	
	10 a	Gross sales of inventory, less returns and allowances		10a		-	
		Less: cost of goods sold		10b		ا 🔒	
	^C	Gross profit or (loss) from sales of inventory (attach sched	ule). Subtract line 10b tro	m line 1	ua	10c	C 7C1 404
	11	Other revenue (from Part VII, line 103)				11	6,761,424.
	12	Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, a	nd 11			12	500,465,475.
ý	13	Program services (from line 44, column (B))	•			13	469,169,333.
JSe	14	Management and general (from line 44, column (C))			••	14	22,786,647.
Expenses	15	Fundraising (from line 44, column (D))				15	
ŭ	16	Payments to affiliates (attach schedule)				16	
_	17	Total expenses Add lines 16 and 44, column (A)				17	491,955,980.
,,	18	Excess or (deficit) for the year. Subtract line 17 from line 13	*** ** * **			18	8,509,495.
Net ssets	19	Net assets or fund balances at beginning of year (from line	** * * * *			19	133,457,406.
Z	20	Other changes in net assets or fund balances (attach explain	nation)	EE S	STATEMENT 4	20	-3.459,382.
	21	Net assets or fund balances at end of year. Combine lines 1	8, 19, and 20			14	138, 107, 519.
7230 12-2	001 17-07	HA For Privacy Act and Paperwork Reduction Act Notice	ce, see the separate inst	ructions	ANNE	M	Form 990 (2007)
			1		ING MAIN	* * *	-17×18 V
360	723	131843 107108 2007.	08000 JEFFE	RSO	N TOSTITAL AS	see	
					1		

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Form 000 (2007)	TPPE

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds					
(attach schedule)					
(cash \$ 0 • noncash \$ 0	•				
If this amount includes foreign grants, check here	22 <u>a</u>				
22b Other grants and allocations (attach schedul	e)				
(cash \$ 0 • noncash \$ 0	<u>.</u>				
If this amount includes foreign grants, check here] <mark>22b</mark>				
23 Specific assistance to individuals (attach					
schedule)	23				
24 Benefits paid to or for members (attach		•			
schedule)	24				
25a Compensation of current officers, directors, key					
employees, etc. listed in Part V-A	25a	1,605,692.	0.	1,605,692.	0.
b Compensation of former officers, directors, key					
employees, etc. listed in Part V-B	25b	12,500.	0.	12,500.	0.
c Compensation and other distributions, not include	1				
above, to disqualified persons (as defined under	1				
section 4958(f)(1)) and persons described in					
section 4958(c)(3)(B)	25c				
26 Salaries and wages of employees not					
included on lines 25a, b, and c	26	64,632,939.	56,121,485.	8,511,454.	
27 Pension plan contributions not included on					
lines 25a, b, and c	27	2,430,334.	2,110,285.	320,049.	
28 Employee benefits not included on lines		-			,
25a · 27	28	7,295,211.	6,334,511.	960,700.	
29 Payroll taxes	29	4,739,004.	6,334,511. 4,114,929.	624,075.	
30 Professional fundraising fees	30				
31 Accounting fees	31				
32 Legal fees	32				
33 Supplies	33	29,011,183.	25,190,726.	3,820,457.	
34 Telephone	34				
35 Postage and shipping	35	519,241.	450,863.	68,378.	
36 Occupancy	36	2,947,029.	2,558,937.	388,092.	
37 Equipment rental and maintenance	37				
38 Printing and publications	38				
39 Travel	39				
40 Conferences, conventions, and meetings	40	38,493.	33,424.	5,069.	
41 Interest	41	1,678,867.	1,457,778.	221,089.	
42 Depreciation, depletion, etc. (attach schedule)	42	10,061,580.	8,736,579.	1,325,001.	
43 Other expenses not covered above (itemize):					
a	43a				
b	43b				
C	43c				
d	43d	_			
e	43e				
f	43f				
g SEE STATEMENT 5	439	366983907.	362059816.	4,924,091.	
44 Total functional expenses. Add lines 22a through					
43g. (Organizations completing columns (B)-(D),					
carry these totals to lines 13-15)	44	491,955,980.	469 169 333	22,786,647.	0.
Joint Costs. Check if you are following			,,,		`

(iii) the amount allocated to Management and general \$

N/A N/A

TAL ASSOCIAT 107108_2

N/A

Form **990** (2007)

Part III | Statement of Program Service Accomplishments (See the instructions)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

	at is the organization's primary exempt purpose? ►	Program Service Expenses
All d	organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of ents served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) anizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others)	(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
а	SEE STATEMENT 6	
	(Grants and allocations \$) If this amount includes foreign grants, check here	469,169,333.
b	Television and an activities of the second s	109,109,393,
С	(Grants and allocations \$) If this amount includes foreign grants, check here	
	(Grants and allocations \$) If this amount includes foreign grants, check here ▶ □	
d		
	(Grants and allocations \$) If this amount includes foreign grants, check here	
е	Other program services (attach schedule)	
	(Grants and allocations \$) If this amount includes foreign grants, check here	
f	Total of Program Service Expenses (should equal line 44, column (B), Program services)	469 169 333.

Form **990** (2007)

AS AMENDED

Pa	<u>rt IV</u>	Balance Sheets (See the instructions)				
Note		ere required, attached schedules and amounts with uld be for end-of-year amounts only.	hin the description column	(A) Beginning of year		(B) End of year
	45	Cash - non-interest-bearing	 .	29,061,089.	45	33,373,715.
	46	Savings and temporary cash investments			46	
	47 a	Accounts receivable	47a 95,585,730.	46 500 455		54 045 044
	b	Less: allowance for doubtful accounts	47b 40,668,416.	46,789,155.	47c	54,917,314.
	1 .	Pledges receivable Less: allowance for doubtful accounts	48a		40.	
	40 b		48b		48c	
	49	Grants receivable			49	
	30 a	key employees	ectors, trustees, and		50a	
	h	Receivables from other disqualified persons (as	defined under section		JUA	
S	"	4958(f)(1)) and persons described in section 495			50b	
Assets	51 a	Other notes and loans receivable	51a		300	
As	Ь	Less: allowance for doubtful accounts	51b		51c	
	52	Inventories for sale or use		4,994,666.	52	5,429,582.
	53	Prepaid expenses and deferred charges	•	1,805,321.	53	2,527,763.
	54 a	Investments - publicly-traded securities	Cost FMV		54a	
	ь	Investments - other securities	► Cost FMV		54b	
	55 a	Investments - land, buildings, and				
		equipment basis	55a		_	
	Ь	Less accumulated depreciation	55b		55c	
	56	•	E STATEMENT 7	37,614,572.	56	38,485,802.
	57 a	Land, buildings, and equipment basis	57a 180,825,562.			
	b	Less: accumulated depreciation STMT 8	57b 120,375,815.	64,573,856.	57c	60,449,747.
	58	Other assets, including program-related investments	· -			
		(describe ►SE	E STATEMENT 9	4,959,634.	58	2,287,846.
	59	Total assets (must equal line 74) Add lines 45 to	hrough 58	189,798,293.	59	197,471,769.
	60	Accounts payable and accrued expenses		26,337,431.	60	30,057,746.
	61	Grants payable			61	
Ś	62	Deferred revenue	•••		62	
lities	63	Loans from officers, directors, trustees, and key	employees	20 002 456	63	20 006 504
Liabi		Tax-exempt bond liabilities Mortgages and other notes payable		30,003,456.	64a 64b	28,906,504.
_	65	Other liabilities (describe			65	
	"				- 00	-
	66	Total liabilities. Add lines 60 through 65		56,340,887.	66	58,964,250.
	Orga	inizations that follow SFAS 117, check here	X and complete lines			
		67 through 69 and lines 73 and 74.	·			
Çes	67	Unrestricted		133,457,406.	67	138,507,519.
alan	68	Temporarily restricted			68	
ä	69	Permanently restricted			69	
Net Assets or Fund Balances	Orga	inizations that do not follow SFAS 117, check h complete lines 70 through 74.	ere 🕨 🔛 and			
p	70	Capital stock, trust principal, or current funds			70	
sets	71	Paid-in or capital surplus, or land, building, and e	auipment fund		71	
Asi	72	Retained earnings, endowment, accumulated inc			72	
Net	73	Total net assets or fund balances. Add lines 67 throug	i i i i i i i i i i i i i i i i i i i			
_		(Column (A) must equal line 19 and column (B) must e		133,457,406.	73	138,507,519.
	74	Total liabilities and net assets/fund balances.	Add lines 66 and 73	189,798,293.	74	197,471,769.

Form 990 (2007)

723041 12-27-07

	990 (2007) JEFFERSON HOSPITAL AS rt V-A Current Officers, Directors, Trustees, and Ke			71-0329	<u> </u>	Yes	ag
75 a	Enter the total number of officers, directors, and trustees permitted t	o vote on organization bu	siness at board	4 -			
	meetings		▶	15			
b	Are any officers, directors, trustees, or key employees listed in Form						
	listed in Schedule A, Part I, or highest compensated professional and Part II-A or II-B, related to each other through family or business relat						
	the individuals and explains the relationship(s)	ionompo in 100, utaon	u otatomorit triat i	GOTTETTO	75b		
C	Do any officers, directors, trustees, or key employees listed in Form 9	000 Part V-A or highest c	ompensated empl	0.000			Γ
·	listed in Schedule A, Part I, or highest compensated professional and					[
	Part II-A or II-B, receive compensation from any other organizations,		abie, that are relat	ted to the			
	organization? See the instructions for the definition of "related organ		•		75c		╀
d	If "Yes," attach a statement that includes the information described boes the organization have a written conflict of interest policy?	in the instructions.			75d	x	l
	t V-B Former Officers, Directors, Trustees, and Ke	y Employees That F	Received Com	pensation of			_
	Benefits (If any former officer, director, trustee, or key en	ployee received compens	sation or other ben	efits (describe	d belo	w) du	
	the year, list that person below and enter the amount of cor	npensation or other benef	•				_
	(A) Name and address	(B) Loans and Advances	(C) Compensation (if not paid, enter -0-)	employee benefit plans & deferred compensation plan	à	E) Expo ecount er allov	t
	RACE GREEN, M.D.						
	00 WEST 40TH	•	10 500	_			
LIV	NE BLUFF, AR 71603	0.	12,500.	0	+-		_
						•	_
					_		_
							-
					+		_
						•	_
				i			
							_
	t VI Other Information (See the instructions.)					Yes	1
76	Did the organization make a change in its activities or methods of co	nducting activities? If "Ye	s," attach a detaile	ed	70		١
77	statement of each change Were any changes made in the organizing or governing documents by	out not reported to the IRS	 82		<u>76</u> 77		t
•	If "Yes," attach a conformed copy of the changes.	de not reported to the inte					t
78 a	Did the organization have unrelated business gross income of \$1,000	or more during the year	covered by this ret	turn? .	78a	Х	
	If "Yes," has it filed a tax return on Form 990-T for this year?	•••			78b	Х	1
79	Was there a liquidation, dissolution, termination, or substantial contra				79		ļ
BO a	Is the organization related (other than by association with a statewid	-	•	on	00	v	
k	membership, governing bodies, trustees, officers, etc., to any other of the second structure of the organization SEE STATE		anization?		80a	X	+
0	If "Yes," enter the name of the organization SEE STATE	and check whether it is	exempt or	nonexempt			
81 a	Enter direct and indirect political expenditures (See line 81 instruction	· · · · · · · · · · · · · · · · · · ·	exempt of 81a	0 •			
	Did the organization file Form 1120-POL for this year?				81b		
		ACAI	IFAIR	ma 65%	Form	990	(
		AS AI	MENDI	ועב			
	1/12-27-07	· · · · · · · · · · · · · · · · · · ·					
72316		- I					

	990 (2007) JEFFERSON HOSPITAL ASSOCIATION, INC.	71-032	<u>9353</u>		age 7
	rt VI Other Information (continued)		7	Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no control of the organization receive donated services or the use of materials, equipment, or facilities at no control of the organization receive donated services or the use of materials, equipment, or facilities at no control of the organization receive donated services or the use of materials, equipment, or facilities at no control of the organization receive donated services or the use of materials, equipment, or facilities at no control of the organization receive donated services or the use of materials, equipment, or facilities at no control of the organization received at the organization received at the organization of the	harge or at substantially	1		
	less than fair rental value?		82a		X
b					
	amount as revenue in Part I or as an expense in Part II.	37/3			
	(See instructions in Part III.)	N/A	┤ 。.	v	
	Did the organization comply with the public inspection requirements for returns and exemption appl		83a	X	-
	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions'	•	83b	Λ	х
_	, , , , , , , , , , , , , , , , , , , ,	tions or afte were not	84a	-	<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributax deductible?	N/A	84b		
95 -	501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?	N/A	85a	 	
b		N/A	85b		
U	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization.	·	000		
	waiver for proxy tax owed for the prior year	anization received a			
c	Dues, assessments, and similar amounts from members 85c	N/A			
ď	Section 162(e) lobbying and political expenditures 85d	N/A	7		
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e	N/A	7		
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f	N/A			
g.	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	N/A	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on li	•	u		
	to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for				
	following tax year?	N/A	85h	}	İ
86	501(c)(7) organizations Enter: a Initiation fees and capital contributions included on	·			
	line 12	N/A			
b	Gross receipts, included on line 12, for public use of club facilities 86b	N/A]		
87	501(c)(12) organizations Enter a Gross income from members or shareholders 87a	N/A]		
b	Gross income from other sources. (Do not net amounts due or paid to other sources				
	against amounts due or received from them.)	N/A			
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporat	ion or partnership,			
	or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 a	nd 301 7701-3?			
	If "Yes," complete Part IX		88a	X	
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within	the meaning of			
	section 512(b)(13)? If "Yes," complete Part XI	>	- 88b	X	
89 a	501(c)(3) organizations Enter: Amount of tax imposed on the organization during the year under:			İ	
	section 4911 ▶ <u>0 .</u> ; section 4912 ▶ <u>0 .</u> ; section 4955 ▶_	<u> </u>			
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benef				
	transaction during the year or did it become aware of an excess benefit transaction from a prior year	?			
	If "Yes," attach a statement explaining each transaction		89b	 	X
C	Enter. Amount of tax imposed on the organization managers or disqualified persons during the year				İ
۰	sections 4912, 4955, and 4958	0.			
đ	Enter: Amount of tax on line 89c, above, reimbursed by the organization		900		y
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax sh All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance		89e 89f		X
f	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the	• •	031		^
g	or a fund maintained by a sponsoring organization, have excess business holdings at any time during		89g		
Qn a	List the states with which a copy of this return is filed NONE	A me heart ##/ 12	(09H		L
ou a	Number of employees employed in the pay period that includes March 12, 2007	90b		1	821
91 a		lephone no. ► <u>(870)!</u>	541-		
J. 4	Located at 1600 WEST 40TH STREET, PINE BLUFF, AR	ZIP + 4 \triangleright			<u>-</u>
b				Yes	No
-	a financial account in a foreign country (such as a bank account, securities account, or other financial		91b		х
	If "Yes," enter the name of the foreign country N/A	· 7- ···			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign	n Bank			
	and Financial Accounts				
			Form	990	(2007)

AS AMENDED

Form 990 (2007) JEFFERSON HO	DSPITAL	ASSOCIATION	1, II	NC. 71-	0329353	Page 8
			£ 41 1 1-			Yes No X
 c At any time during the calendar year, did the orgal If "Yes," enter the name of the foreign country 		ntain an onice outside of N/A	t the Un	ined States?	91c	X
92 Section 4947(a)(1) nonexempt charitable trusts file		• • • • • • • • • • • • • • • • • • • •	hock be	ora		
and enter the amount of tax-exempt interest rece	•		HECK HE	▶ 92	N/A	
Part VII Analysis of Income-Producing						1
Note: Enter gross amounts unless otherwise		ted business income	Exclude	ed by section 512, 513, or 514	(5)	
indicated	(A)	(B)	(C) Exclu-	(D)	(E) Related or e	exempt
93 Program service revenue:	Business code	Amount	sion	Amount	function in	•
a PATIENT SERVICE REVENUE					487,941	,335.
b						
c						
d						
e						
f Medicare/Medicaid payments .						
g Fees and contracts from government agencies	<u> </u>		+			
94 Membership dues and assessments				1 012 060		
95 Interest on savings and temporary cash investments			14	1,243,062.		
96 Dividends and interest from securities			14	2,788,237.		
97 Net rental income or (loss) from real estate						
a debt-financed property			16	616 026		
b not debt-financed property			10	616,936.		
98 Net rental income or (loss) from personal property99 Other investment income			 	. 		
100 Gain or (loss) from sales of assets						
other than inventory			18	970,906.		
101 Net income or (loss) from special events			01	210,200.		
102 Gross profit or (loss) from sales of inventory					-	
103 Other revenue				··· ·······		
a SEE STATEMENT 14		238,029.		4,093,592.	2.429	,803.
b						
C						
d						
e						
104 Subtotal (add columns (B), (D), and (E))		238,029.		9,712,733.	490,371	<u>.,138.</u>
105 Total (add line 104, columns (B), (D), and (E))				▶.	500,321	<u>.,900.</u>
Note: Line 105 plus line 1e, Part I, should equal the amo		-		· · · · · · ·		
Part VIII Relationship of Activities to the	Accompl	ishment of Exemp	t Pur	ooses (See the instruction	ons)	
Line No. Explain how each activity for which income is rep			d importa	antly to the accomplishment of	of the organization	1's
exempt purposes (other than by providing funds	tor such purpo	ses).				
SEE STATEMENT 16						
Part IX Information Regarding Taxable	Subsidiar	ies and Disregard	ed Fn	tities (See the instruction		
(A) (B)		(C)	 	(D)	(E)	
Name, address, and EIN of corporation, partnership, or disregarded entity ownership intere	est	Nature of activities		Total income	End-of-y- assets	ear
SEE STATEMENT 15	%					,
	%					
	%					
	%					
Part X Information Regarding Transfer		ted with Personal	Bene	fit Contracts (See the	instructions)	
(a) Did the organization, during the year, receive any funds,	directly or indi	rectly, to pay premiums on	a persor	nal benefit contract?	Yes	X No
(b) Did the organization, during the year, pay premiums, dire				** *** *** **	Yes	X No
Note: If "Yes" to (b), file Form 8870 and Form 4720 (se						
					Form 9	990 (2007)
			_		1	
		ΙΛ(C /	MENIRE		

723163 12-27-07

	m 990 (2007) JEFFERSON HOSPITAL ASSO art XI Information Regarding Transfers To and From					age 9
	controlling organization as defined in section 512(b)(13)					
106	Did the reporting organization make any transfers to a controlled entity complete the schedule below for each controlled entity.	as defined in section 5	i12(b)(13) of the Code? If "Yes,"		Yes X	No
	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	Am	(D) ount o	
a .	JEFFERSON SURGERY CENTER, PLLC 1600 W. 40TH STREET PINE BLUFF, AR 71603	71-0810564S	SEE STATEMENT 17	21	347	07.
ь	JEFFERSON REGIONAL MEDICAL CENTER DEV 1600 W. 40TH STREET PINE BLUFF, AR 71603	71-0664723		21	321	57.
С.	JEFFERSON MANAGEMENT SERVICES, INC. 1600 W. 40TH STREET PINE BLUFF, AR 71603	71-0582753			2,0	
	Totals	71 0302733			489	
107	Did the reporting organization receive any transfers from a controlled e complete the schedule below for each controlled entity	ntity as defined in sect	ion 512(b)(13) of the Code? If "Y	ľ	Yes X	No
	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	Am	(D) ount o	
a .	JEFFERSON SURGERY CENTER, PLLC 1600 W. 40TH STREET PINE BLUFF, AR 71603	71-0810564S	SEE STATEMENT 18	20	918	20.
ь :	JEFFERSON REGIONAL MEDICAL CENTER DEV 1600 W. 40TH STREET PINE BLUFF, AR 71603	71-0664723		17	434	93.
с .	JEFFERSON MANAGEMENT SERVICES, INC. 1600 W. 40TH STREET PINE BLUFF, AR 71603	71-0582753		48	0,2	86.
	Totals				1 <u>55</u>	99.
108	Did the organization have a binding written contract in effect on August annuities described in question 107 above?	17, 2006, covering the	e interest, rents, royalties, and		Yes	No X
Plea Sign Here	Under penalties of projury, I declare that I have examined this return, including accomparand complete pectation of prepare (there than officer) is based on all information of will asse	iying schedules and statement nich preparer has any knowled	s, and to the best of my knowledge and beli ge	ef, it is to	rue, corr	
Paid Prepa	Preparer's signature with the control of the contro	1 2 15 15 11 2 1 2	Check if Self- employed Preparer's SSN or Prepar	5633		Inst X
Use (I YUAKDUNADDEN DDP	JITE 1800	Phone no. ► 314-9		430	0

Form **990** (2007)



SCHEDULE A (Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

2007

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

Name of the organization				ification number
JEFFERSON HOSPITAL ASSOC	IATION, INC.		71 0329	353
Part I Compensation of the Five Highest Paid Em	ployees Other Than	Officers, Dire	ctors, and	Trustees
(See page 1 of the instructions. List each one. If there are none, e		•	•	
(a) Name and address of each employee paid	(b) Title and average hours		(d) Contributions employee benefit	, letevaliae
more than \$50,000	per week devoted to	(c) Compensation	plans & deferred	account and othe allowances
	-		compensation	allowalices
ALI AL-NASHIF	PHYSICIAN	200 006	0 407	
1708 BARNEY LANE, WHITE HALL, AR 7160		300,226.	9,487	•
MARK RAMIRO	PHYSICIAN			
16 STRATTFORD LANE, PINE BLUFF, AR 7:	40.00	273,239.	8,379	•
ALEXANDER NAVARRO	PHYSICIAN			
1319 HOMESTEAD DRIVE, WHITE HALL, AR	40.00	247,609.	7,615	
TAMER ALSEBAI	PHYSICIAN		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
122 GRIZZLY BEAR DRIVE, WHITE HALL,	⊣	225 400	8,312	
		235,400.	0,314	•
MALCOLM PEARCE	PHYSICIAN			
67 STONEGATE SHORES DRIVE, HOT SPRING	40.00	<u> 225,758.</u>	. 0	•
Total number of other employees paid				
over \$50,000	452			
Part II-A Compensation of the Five Highest Paid Ind	ependent Contracto	rs for Profess	ional Service	es
(See page 2 of the instructions. List each one (whether individual	•			
· · · · · · · · · · · · · · · · · · ·				
(a) Name and address of each independent contractor paid more the	nan \$50,000	(b) Type of :	service	(c) Compensation
THE COURT CARE THE				
EM/URGENT CARE INC.		PHYSICIAN		
8 SHACKLEFORD PLAZA, SUITE 207, LITTI	LE ROCK, AR 7	SERVICES		3,498,793.
REHAB CARE GROUP, INC.				
P.O. BOX 502096, ST. LOUIS, MO 63150-	-2096	THERAPY SE	ERVICES	2,910,030,
AHEC	1	PHYSICIAN		.,,
4010 MULBERRY, PINE BLUFF, AR 71603		SERVICES		1,802,814.
CARDIOVASULAR SURGERY		PHYSICIAN		1,002,014,
1609 W. 40TH, SUITE 202, PINE BLUFF,		SERVICES	_	1,342,253,
JEFFERSON ANESTHESIOLOGY		PHYSICIAN		
PO BOX 1272, PINE BLUFF, AR 71613-127	72	SERVICES		1,206,523,
Total number of others receiving over				
\$50,000 for professional services	29			
Part II-B Compensation of the Five Highest Paid Inde		rs for Other S	ervices	
(List each contractor who performed services other than professi	•		0000	
firms. If there are none, enter "None." See page 2 of the instruction	•	idais Of		
innis. It there are none, enter wone. See page 2 of the instruction	115.)			
(a) Name and address of each independent contractor paid more the	nan \$50,000	(b) Type of :	service	(c) Compensation
SODEXHO INC & AFFILIATES	b	NUTRITIONA	T	
PO BOX 536922, ATLANTA, GA 30353-6922		SERVICES		2,437,785.
HBE MEDICAL BUILDINGS				,
DIVISION OF HBE CORP., 11330 OLIVE BI	ייט פייי דיטווי	י אין די אין די אין די אין די אין די אין די אין די אין די אין די אין די אין די אין די אין די אין די אין די אין	ON	1 207 506
· · · · · · · · · · · · · · · · · · ·				1,397,586.
MID SOUTH ADJUSTMENT CO		COLLECTION	(
COMPANY, INC., PO BOX 5282, PINE BLUE	F, AR 71611	SERVICES		846,634.
G.A.G. BUILDERS INC.				
6785 HWY 89 SOUTH, CABOT, AR 72023		CONSTRUCTI	ON	740,267.
SENTINEL PHARMACY SOL		CONTRACT	_	
3195 EAGLE WATCH DRIVE, WOODSTOCK, GA		MANAGEMENT	,	642,677.
	1 30103		·	<u>544,011.</u>
Total number of other contractors receiving over	30	 -	Į.	
\$50,000 for other services	39	A 11 - A	20 CO	
	IVG V	MEND	⊢! }	
	A2 A			
	- - -		Į	

723101/12-27-07 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ

Schedule A (Form 990 or 990-EZ) 2007

Schedule A'(Form 990 or 990-EZ) 2007 JEFFERSON HOSPITAL ASSOCIATION, INC. 71-03293 Part III Statements About Activities (See page 2 of the instructions.)					
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence					
public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the	1	l ,			
lobbying activities > \$ 22,705. (Must equal amounts on line 38, Part VI-A, or					
line i of Part VI-B.) VI-B, LINE I	1	x			
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations					
checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.					
During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions)		-			
a Sale, exchange, or leasing of property?	2a		X		
b Lending of money or other extension of credit? SEE STATEMENT 19	2b	X			
c Furnishing of goods, services, or facilities?	2c		X		
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE PART V-A, FORM 990	2d	X			
e Transfer of any part of its income or assets?	2e_		X		
3 a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how	;				
the organization determines that recipients qualify to receive payments.) SEE STATEMENT 20	3a	X			
b Did the organization have a section 403(b) annuity plan for its employees?	3b	X			
c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space,					
the environment, historic land areas or historic structures? If "Yes," attach a detailed statement	3c		X		
d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d_		X		
4 a Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g	4a		X		
b Did the organization make any taxable distributions under section 4966? N/A	4b				
c Did the organization make a distribution to a donor, donor advisor, or related person? N/A	4c				
d Enter the total number of donor advised funds owned at the end of the tax year	70	<u> </u>	0		
e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year			0.		
f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on					

line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts

g Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year

Schedule A (Form 990 or 990-EZ) 2007



Schedule A (Form 990 or 990-EZ) 2007



<u>Total</u>

An organization organized and operated to test for public safety. Section 509(a)(4). (See page 8 of the instructions.)

Part V Private School Questionnaire (See page 9 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing		Yes	No
	instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31		
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)	_		
32 a	Does the organization maintain the following: Records indicating the racial composition of the student body, faculty, and administrative staff?	. 32a	• •	- '
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student	32b		
C	admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
u	If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	320		:
33	Does the organization discriminate by race in any way with respect to:			
a	Students' rights or privileges?	33a		
b	Admissions policies?	33b		
C	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e		
f	Use of facilities?	33f		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)			
		_		
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
þ	Has the organization's right to such aid ever been revoked or suspended?	34b		
05	If you answered "Yes" to either 34a or b, please explain using an attached statement.			'
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50,			
	1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Schedule A (Form 990 or 990-EZ) 2007

AS AMENDED

723151

X

X

X

X

22,705.

22,705.

SEE STATEMENT 21 schedule A (Form 990 or 990-EZ) 2007

Publications, or published or broadcast statements

f Grants to other organizations for lobbying purposes

Total lobbying expenditures (Add lines c through h.)

Direct contact with legislators, their staffs, government officials, or a legislative body

If "Yes" to any of the above, also attach a statement giving a detailed description

Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means

2007 DEPRECIATION AND AMORTIZATION REPORT FORM 990 PAGE 2

990

Asset	Description	Date Acquired	Method	Life	oN ON	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
16	1 6LAND	VARIESL	Ţ,	L	;	4,961,215	-	i. I	4,961,215.			0
17	17BUILDING AND EQUIPMENTVARIESSL	VARIES		.000	16	175,864,347.			175,864,347.	110,314,235.		10,061,580.
18	* TOTAL 990 PAGE 2 DEPR			. 000	16	180,825,562.		0	180,825,562.	110,314,235.	0	0.001,580.
		1	1				- - -	;				
		,	,	1	1	Assert and the second s	1 1	1	,			
	·		1	- 1	- +) } ?	- ;			
A3 P				-	; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;			, ,	,			
VIVIEIN		,	,	ı	2	and the second s		÷	i ,			
IUEU	IDED				* · · · · · · · · · · · · · · · · · · ·	= -		1				
			i]: 		1 -		,	,		

(D) - Asset disposed

* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

19

FORM 990 RENTAL INCOME		STATEMENT	1
KIND AND LOCATION OF PROPERTY	ACTIVITY NUMBER	GROSS RENTAL INCO	ME
VARIOUS RENTAL ACTIVITIES RELATING TO COMMUNICATION TOWER AND BUILDING SPACE	1	616,93	36.
TOTAL TO FORM 990, PART I, LINE 6A		616,93	36.



FORM 990 (GAIN (LOSS) FROI	M SALE OF OTH	IER ASSETS	ST.	ATEMENT 2
DESCRIPTION			DATE ACQUIF			
VARIOUS ASSETS SOLD					PURC	HASED
NAME OF BUYER	SA	GROSS LES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
	1	,141,453.	6,021,730.	19,842.	5871025.	970,906.
TO FM 990, PART I, I	LN 8 1	,141,453.	6,021,730.	19,842.	5871025.	970,906.
FORM 990		SPECIAL E	VENTS AND ACT	TIVITIES	STA	ATEMENT 3
DESCRIPTION OF EVENT	r	GROSS RECEIPTS	CONTRIBUT.	GROSS REVENUE	DIRECT EXPENSES	NET INCOME OR (LOSS)
PARTY ON THE PATIO GARDEN FUNDRAISER	_	550 1,385			0.	0.
TO FM 990, PART I, I	LINE 9	1,935	1,935.		0.	0.
FORM 990 OTHE	ER CHA	NGES IN N	ET ASSETS OR	FUND BALANG	CES STA	ATEMENT 4
DESCRIPTION						AMOUNT
UNREALIZED GAIN ON DELIMINATION OF INVEST						-656,131. -2,803,251.
TOTAL TO FORM 990, E	PART I	, LINE 20			-	-3,459,382.



FORM 990	OTHER EXPENSES			STATEMENT 5
	(A)	(B) PROGRAM	(C) MANAGEMENT	(D)
DESCRIPTION	TOTAL	SERVICES	AND GENERAL	FUNDRAISING
CHARITY CARE PROVISION FOR BAD	29,547,897.	29,547,897.		
DEBTS	15,462,760.	15,462,760.		
PROFESSIONAL FEES	12,420,783.	10,785,101.	1,635,682.	
PURCHASED SURVICES	14,916,355.	12,952,033.	1,964,322.	
AGENCY PERSONNEL	981,686.	852,409.	129,277.	
INSURANCE	1,755,171.	1,524,034.	231,137.	
BANK CHARGES	28,933.	25,123.	3,810.	
CATERING	499,838.	434,015.	65,823.	
GIFT SHOP PURCHASES RECRUITING &	329,099.	285,760.	43,339.	
MARKETING	1,617,209.	1,404,240.	212,969.	
RENT & LEASE REPAIRS &	1,371,317.	1,190,729.	180,588.	
MAINTENANCE	2,157,848.	1,873,683.	284,165.	
TRAVEL & TRAINING	521,305.	452,655.	68,650.	
MISCELLANEOUS CONTRACTUAL	792,238.	687,909.	104,329.	
ADJUSTMENTS	284,581,468.	284,581,468.		
TOTAL TO FM 990, LN 43	366,983,907.	362,059,816.	4,924,091.	



FORM 990

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

STATEMENT

DESCRIPTION OF PROGRAM SERVICE ONE

JEFFERSON HOSPITAL ASSOCIATION, INC. (JHA) OPERATES
JEFFERSON REGIONAL MEDICAL CENTER (JRMC), A 471 BED TERTIARY
CARE FACILITY LOCATED IN SOUTHEAST ARKANSAS THAT SERVES A
POPULATION BASE OF 280,000 PEOPLE LIVING IN 11 COUNTIES.
JRMC IS A NOT-FOR-PROFIT, SOLE COMMUNITY HOSPITAL, LICENSED
BY THE ARKANSAS STATE HEALTH DEPARTMENT AND ACCREDITED BY
THE JOINT COMMISSION ON ACCREDITATION OF HEALTHCARE
ORGANIZATIONS.

JRMC HAS A LONG TRADITION OF PROVIDING SIGNIFICANT BENEFITS TO OUR COMMUNITY WHICH IS ROOTED IN OUR MISSION, "TO PROVIDE MEASURABLE QUALITY HEALTH SERVICES IN A CARING ENVIRONMENT WHICH FULFILL THE NEEDS OF OUR PATIENTS, PHYSICIANS, EMPLOYERS, EMPLOYEES AND COMMUNITY" AND VISION, "TO BE WIDELY RECOGNIZED AS THE HEALTH CARE LEADER AND REFERRAL CENTER OF CHOICE FOR SOUTH ARKANSAS BY PROVIDING QUALITY HEALTH CARE SERVICES IN A COST EFFECTIVE MANNER."

WE PROVIDE SEVERAL CENTERS OF EXCELLENCE PROVIDING A WIDE RANGE OF PROGRAMS AND MEDICAL SERVICES. THESE INCLUDE CARDIOLOGY, SURGERY, CRITICAL CARE, REHABILITATION, PSYCHIATRY, LABORATORY, GASTROENTEROLOGY, ORTHOPEDICS, NEUROLOGY, EMERGENCY, OBSTETRICS/GYNECOLOGY, RADIOLOGY, HOME HEALTH, HOSPICE, AND MANY MORE. WE ALSO OPERATE AND MANAGE SEVERAL SATELLITE CLINICS WHICH PROVIDE PRIMARY AND SPECIALTY HEALTHCARE TO THE COMMUNITY AND OUTLYING AREAS.

JRMC OPERATES AN EMERGENCY ROOM THAT IS OPEN TO ALL PERSONS REGARDLESS OF ABILITY TO PAY; HAS AN OPEN MEDICAL STAFF WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS IN THE AREA; HAS A GOVERNING BODY IN WHICH INDEPENDENT PERSONS REPRESENTATIVE OF THE COMMUNITY COMPRISE A MAJORITY; ENGAGES IN THE TRAINING AND EDUCATION OF HEALTH CARE PROFESSIONALS; AND PARTICIPATES IN MEDICAID, MEDICARE CHAMPUS, TRICARE AND/OR OTHER GOVERNMENT-SPONSORED HEALTH CARE PROGRAMS.

OUR COMMITMENT TO BRING NEW AND INNOVATIVE PROGRAMS AND SERVICES TO SOUTHEAST ARKANSAS IS EVIDENT. DURING FISCAL YEAR 2008, JRMC INVESTED OVER \$14.9 MILLION IN CAPITAL ADDITIONS AND IMPROVEMENTS TO OUR FACILITIES AND EQUIPMENT. THIS WAS ACCOMPLISHED BY CONNECTING THOUGHTFUL, DELIBERATE, DISCIPLINED PLANNING, BUDGETING AND SPENDING WITH THE NEED



TO PROVIDE STATE-OF-THE-ART TECHNOLOGIES IN A CARING ENVIRONMENT. JRMC CONTINUES TO BE THE FIRST OR ONE OF THE FIRST HOSPITALS IN THE STATE TO ACQUIRE AND IMPLEMENT MANY LEADING HEALTHCARE TECHNOLOGIES. WE ARE PROUD THAT WE CAN CONTINUE TO PROVIDE LEADING HEALTHCARE SERVICES TO EVERYONE IN SOUTHEAST ARKANSAS, REGARDLESS OF ABILITY TO PAY.

DURING 2007, JRMC ENROLLED TO PARTICIPATE IN THE HCAHPS PATIENT PERSPECTIVES ON CARE. THIS PRACTICE WAS CONTINUED DURING 2008. THIS DECISION WILL IMPROVE UPON OUR PREVIOUS PATIENT SATISFACTION SURVEYING PROCESS. WE HAVE STREAMLINED AND SIMPLIFIED THE QUESTIONNAIRE AND SURVEY PROCESS WHICH HAS RESULTED IN A HIGHER RESPONSE RATE, ENSURING WE HEAR FROM MOST OF OUR PATIENTS.

DURING THE PAST THREE YEARS, THE BOARD OF DIRECTORS VIA ITS AUDIT COMMITTEE HAS FOCUSED ON IMPLEMENTING SEVERAL RECOMMENDATION MADE BY FITCH RATING WHICH URGED NOT-FOR-PROFIT HEALTHCARE PROVIDERS TO ADOPT NINE SPECIFIC PROVISIONS OF SARBANES-OXLEY COMPLIANCE. DURING THIS PERIOD WE HAVE CONTINUED IMPLEMENTATION OF ALL NINE OF THE FITCH/SOX PROVISIONS. THESE INCLUDE: PROHIBITION OF SPECIFIED NON-AUDIT SERVICES BY AUDITORS, FIVE YEAR AUDIT PARTNER ROTATION, AUDITOR COMMUNICATIONS, AUDIT COMMITTEE STANDARDS, MANAGEMENT CERTIFICATION OF FINANCIAL STATEMENTS, BONUS FORFEITURE, ADOPTION OF A CODE OF ETHICS, AUDIT COMMITTEE FINANCIAL EXPERT, AND INTERNAL CONTROL EVALUATION. IN ADDITION TO THE COMPLETE ADOPTION OF THE FITCH/SOX PROVISIONS, THE JHA BOARD OF DIRECTORS HAS UNDERTAKEN A COMPREHENSIVE SELF-ASSESSMENT REGARDING ITS NOT-FOR-PROFIT STATUS UTILIZING A COMPLIANCE CHECK TOOL AND PROPOSED GUIDELINES PUBLISHED BY THE IRS. JHA HAS NO REASON TO BELIEVE ITS TAX EXEMPT STATUS HAS EVER BEEN IN JEOPARDY. THIS INITIATIVE IS PART OF A LARGER COMPLIANCE PROGRAM INTENDED TO ENSURE JHA CONTINUALLY SELF EVALUATES ITS REGULATORY COMPLIANCE.

TODAY'S PUBLIC DEMANDS MORE INFORMATION IN A FULLY TRANSPARENT MANNER. TO BE TRANSPARENT, WE MUST PROVIDE INFORMATION OPENLY, CANDIDLY, AND ACCURATELY. WE PROVIDE INFORMATION ON THE FOLLOWING TOPICS: INPATIENT PRICING, OUTPATIENT PRICING, QUALITY OUTCOMES, AND PATIENT SATISFACTION. THIS GOES OVER AND BEYOND THE EFFORTS AND REQUIREMENTS OF THE ARKANSAS HOSPITAL ASSOCIATION AND AMERICAN HOSPITAL ASSOCIATION. THE COMPLETE INFORMATION CAN BE VIEWED AT WWW.JRMC.ORG.

THESE ADDITIONS ARE OUTSTANDING, AND GREATLY ENHANCE JRMC'S



ABILITY TO OFFER EXCELLENT HEALTHCARE TO OUR POPULATION. THEY HAVE GROWN TO EXPECT IT. PERHAPS THEY WOULD BE SURPRISED TO KNOW THE CHARITABLE BENEFITS THAT THE MEDICAL CENTER PROVIDES TO SOUTHEAST ARKANSAS. UNCOMPENSATED CARE IS THE LARGEST CATEGORY AND AMOUNT OF CHARITABLE AND COMMUNITY BENEFIT. THERE ARE SEVERAL CATEGORIES OF UNCOMPENSATED CARE. FIRST, THERE ARE THE CHARGES AND COST OF PATIENT CARE FOR THOSE INDIVIDUALS WHO ARE WITHOUT ANY FORM OF THIRD PARTY INSURANCE COVERAGE AND WHO QUALIFY FOR 100% OF THIS CARE WAS PROVIDED FREE. CHARITY CARE. INCLUDED IN THE FIRST CATEGORY IS THE AMOUNT OF CHARITABLE AND COMMUNITY BENEFIT PROVIDED FOR THOSE INDIVIDUALS WHO ARE UNDER-INSURED. THESE ARE INDIVIDUALS WHO HAVE SOME FORM OF THIRD PARTY INSURANCE, BUT DO NOT HAVE SUFFICIENT FUNDS OR RESOURCES TO PAY FOR THE CHARGES AND COST WHICH EXCEED THEIR BENEFITS. THE FOLLOWING REPRESENTS THE AMOUNTS PROVIDED FREE TO BOTH UNINSURED AND UNDER-INSURED PATIENTS. \$29,547,899, NET COST \$8,785,868. THE NEXT CATEGORY AND AMOUNT OF CHARITABLE AND COMMUNITY BENEFIT PROVIDED AND REPORTED IS FOR THOSE INDIVIDUALS WHO HAVE SOME FORM OF GOVERNMENTAL COVERAGE (TYPICALLY MEDICAID). REPORTED UNDER THIS CATEGORY ARE THE ACTUAL COSTS WHICH EXCEED THE AMOUNT PAID BY MEDICAID TO THE HOSPITAL. PATIENTS WERE NOT BILLED FOR THESE AMOUNTS AND SUCH WERE WRITTEN OFF. CHARGES \$49,147,886, NET COST \$9,398,019. FINAL CATEGORY OF UNCOMPENSATED CARE IS THE TOTAL COST OF CARE FOR THOSE INDIVIDUALS WHO EITHER HAD THIRD PARTY COVERAGE AND/OR EITHER DID NOT APPLY FOR OR QUALIFY FOR CHARITY CARE AND DID NOT PAY THEIR HOSPITAL BILL. OF PROVIDING THIS CARE IS A COST TO THE HOSPITAL AND A BENEFIT TO THE COMMUNITY. BY PROVIDING HEALTHCARE TO ALL MEMBERS OF THE COMMUNITY, REGARDLESS OF ABILITY OR WILLINGNESS TO PAY, THE COMMUNITY BENEFITS. CHARGES \$11,560,490, NET COST \$2,925,160. TOTAL UNCOMPENSATED CARE CHARGES \$90,256,275, TOTAL NET UNCOMPENSATED CARE COST \$21,109,047.

COMMITTED TO FURTHERING KNOWLEDGE AND ADVANCING HEALTHCARE IN THE COMMUNITY, JRMC MAKES A SUBSTANTIAL ANNUAL COMMITMENT OF DOLLARS AND HOURS TO ITS PHYSICIAN RESIDENCY TRAINING PROGRAM. JRMC ALSO SUBSIDIZES OUR JEFFERSON SCHOOL OF NURSING THAT DEVELOPS AND TRAINS THE NEXT GENERATION OF TALENTED NURSES. ADDITIONALLY, JRMC STRIVES TO MEET THE NEEDS OF ITS PATIENTS AND FAMILIES BEYOND PHYSICAL TREATMENT BY FUNDING A FULL-TIME PASTORAL CARE PROGRAM. COST \$3,219,279

FROM SENIORS TO YOUNG PARENTS, FROM BUSINESS PROFESSIONALS TO STAY AT HOME MOTHERS, EVERYONE BENEFITS FROM BECOMING

MORE AWARE OF HOW TO IMPROVE THEIR OWN HEALTH. JRMC PROVIDES A VAST ARRAY OF EDUCATIONAL CLASSES, EVENTS, AND FORUMS DESIGNED TO RAISE AWARENESS ABOUT HEALTH AND WELLNESS ISSUES FOR EVERY SEGMENT OF OUR POPULATION. RANGING FROM OUR "LEARN AT LUNCH" SERIES TO INDIVIDUAL CLASSES IN SPECIALIZED TOPICS, WE SEE HEALTH EDUCATION AS A MAJOR PART OF OUR MISSION. COST \$172,348

MANY AREAS THROUGHOUT SOUTHEAST ARKANSAS, LIKE MANY RURAL AREAS IN THE SOUTHEAST AND DELTA, FACE NUMEROUS SOCIOECONOMIC CHALLENGES. OUR FOCUS HAS BEEN TO IDENTIFY THOSE FACTORS WHICH ARE CLOSELY RELATED TO OUR MISSION, VISION AND VALUES AND SUPPORT SUCH DEVELOPMENT ACCORDINGLY. EVERY TIME THE COMMUNITY'S SOCIOECONOMIC CHALLENGES ARE IMPROVED UPON, THE COMMUNITY BECOMES STRONGER AND THUS HEALTHIER. COST \$777,902

JRMC DOES NOT SEE ITSELF AS THE GREATER WHOLE, BUT RATHER A SIGNIFICANT PART OF THE CONNECTIVE TISSUE WHICH HELPS MAKE UP THIS COMMUNITY AND SUPPORTS THE WHOLE. JRMC PARTICIPATES IN SEVERAL COMMUNITY OUTREACH PROGRAMS. COST \$52,946

TOTAL COST OF COMMUNITY BENEFITS \$25,331,522

	GRANTS	EXPENSES
TO FORM 990, PART III, LINE A		469,169,333.
FORM 990 OTHER INVESTMENTS		STATEMENT 7
DESCRIPTION	VALUATION METHOD	AMOUNT
BOARD DESIGNATED FUNDS	MARKET VALUE	38,485,802.
TOTAL TO FORM 990, PART IV, LINE 56, COLUMN B		38,485,802.



FORM 990 DEPRECIATION OF AS	SSETS NOT HELD FOR	INVESTMENT	STATEMENT	8
DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUI	3
LAND BUILDING AND EQUIPMENT	4,961,215. 175,864,347.	0. 120,375,815.	4,961,22 55,488,53	
TOTAL TO FORM 990, PART IV, LN 5		120,375,815.	60,449,74	
FORM 990	OTHER ASSETS		STATEMENT	
DESCRIPTION		BEGINNING OF YEAR	END OF YEA	AR
DEFERRED FINANCING COSTS INVESTMENTS IN AFFILIATES AND OT 457 PLAN - FMV ASSET	THER ASSEETS	438,409. 4,521,225.	415,23 1,570,41 302,19	L8.
TOTAL TO FORM 990, PART IV, LINE	∑ 58 :	4,959,634.	2,287,84	16.
FORM 990 OTHER REVENU	JE INCLUDED ON FOR	м 990	STATEMENT	10
DESCRIPTION			AMOUNT	
CONTRACTUAL ADJUSTMENTS CHARITY CARE EARNINGS FROM AFFILIATES			284,581,46 29,547,89 415,54	7.
TOTAL TO FORM 990, PART IV-A			314,544,91	.3.
FORM 990 OTHER EXPENSE	S INCLUDED ON FOR	м 990	STATEMENT	11
DESCRIPTION			AMOUNT	
CONTRACTUAL ADJUSTMENT CHARITY CARE			284,581,46 29,547,89	
TOTAL TO FORM 990, PART IV-B			314,129,36	55.



FORM 990	PART V-A -		OFFICERS, Y EMPLOYEE	DIRECTORS, S	STATEMENT	12

NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	
JERREL BOAST 1704 ANNETTE DRIVE WHITE HALL, AR 71602	CHAIRMAN 1.00	0.	0.	0.
CHUCK MORGAN P.O. BOX 7878 PINE BLUFF, AR 71611	VICE CHAIRMAN 1.00	0.	0.	0.
DAVID BROWN P.O. BOX 7647 PINE BLUFF, AR 71611	SECRETARY 1.00	0.	0.	0.
FRANK ANTHONY 1215 WEST PULLEN PINE BLUFF, AR 71603	DIRECTOR 1.00	0.	0.	0.
DREW ATKINSON P.O. BOX 7008 PINE BLUFF, AR 71611	DIRECTOR 1.00	0.	0.	0.
JAMES CAMPBELL, JR., M.D. 1706 WEST 42ND PINE BLUFF, AR 71603	DIRECTOR 1.00	0.	0.	0.
MARTY CASTEEL 501 MAIN STREET PINE BLUFF, AR 71601	DIRECTOR 1.00	0.	0.	0.
ED COPELAND P.O. BOX 6608 PINE BLUFF, AR 71611	DIRECTOR 1.00	0.	0.	0.
LEE A. FORESTIERE, M.D., FACS 1609 WEST 40TH, SUITE 403 PINE BLUFF, AR 71603	DIRECTOR 1.00	0.	0.	0.
ANNETTE KLINE P.O. BOX 8068 PINE BLUFF, AR 71611	DIRECTOR 1.00	0.	0.	0.
JOE RATLIFF 1200 WEST 41ST PINE BLUFF, AR 71603	DIRECTOR 1.00	0.	0.	0.



JEFFERSON HOSPITAL ASSOCIATIO	N, INC.		71	L-0329353
CLIFTON ROAF, DDS 1310 LINDEN STREET PINE BLUFF, AR 71601	DIRECTOR 1.00	0.	0.	0.
OMAR ATIQ, M.D. 7600 ROSSWOOD ROAD PINE BLUFF, AR 71603	JRMC CHIEF OF 15.00	F STAFF 17,500.	0.	0 .
GEORGE ROBERSON, M.D., FACS 1801 WEST 40TH, SUITE 7B PINE BLUFF, AR 71603	MEDICAL DIREC	CTOR OF INTER 27,783.	NAL AND EX	
PINE BLUFF AR 71603	PRESIDENT & C		176489.	3,750.
THOMAS HARBUCK 110 ISLAND VIEW COVE HOT SPRINGS, AR 71901	EXECUTIVE VIO	TE PRESIDENT 386,682.	125167.	4,500.
WALTER JOHNSON 1120 S. EVANS RD. WHITE HALL, AR 71602	SENIOR VICE F 40.00	PRESIDENT & CO 288,398.	98,918.	4,699
LOUISE HICKMAN 6900 TWIN OAKS LANE PINE BLUFF, AR 71603	VICE PRESIDEN 40.00		RE SERVICE 72,274.	
NATHAN VAN GENDEREN 14 CLANCY COURT LITTLE ROCK, AR 72223	VICE PRESIDEN 40.00		58,412.	0.
TOTALS INCLUDED ON FORM 990, PA	RT V-A	1,605,692.	531260.	12,949.
	ION OF RELATED OR PART VI, LINE 80E		STATE	MENT 13
NAME OF ORGANIZATION		1	EXEMPT N	ONEXEMPT
JEFFERSON SURGERY CENTER JRMC DEVELOPMENT CORP. JEFFERSON MANAGMENT SERVICES, I	NC.	-		X X X



FORM 990	THER REVENUE	,		STATEMENT 14	
DESCRIPTION	BUS CODE	UNRELATED BUSINESS INC	EXCL CODE	EXCLUDED AMOUNT	RELATED OR EXEMPT FUNC- TION INCOME
OUTSIDE REF. LAB. PATHOLOGY BILLING CAFETERIA PHARMACY-SUNDRY VENDING MACHINES WELLNESS CENTER NURSING TUITION LIFELINE CHILD CARE CENTER DELTA MEM HOSPITAL BRADLEY MEM HOSP DREW MEM HOSPITAL HEALTHWORKS MEDICAL RECORDS PURCHASE DISCOUNTS BCBS BILLING FEE MISCELLANEOUS AMB SURGERY CENTER JOINT VENTURE INCOME	541900 561000	47,508. 177,357.	03 03 03 03 03	913,290. 2,249,594. 32,436. 661,383. 236,889.	118,446. 560,757. 47,143. 105,474. 128,354. 105,650. 11,617. 153,742. 79,931. 714,828. -8,921. 412,782.
RENTAL INCOME TO FORM 990, PART VII, L	532000 INE 103	238,029.	-	4,093,592.	2,429,803.



FORM 990	PART IX - INFORMATION REGARDING TAXABLE	
	SUBSIDIARIES AND DISREGARDED ENTITIES	

STATEMENT

NAME OF CORPORATION, PARTNERSHIP OR DISREGARDED ENTITY

JEFFERSON SURGERY CENTER, PLLC

ADDRESS

1600 W. 40TH STREET, PINE BLUFF, AR 71602

EMPLOYER	PERCENT	NATURE OF ACTIVITIES	TOTAL	END-OF-YEAR
ID NUMBER	OWNED		INCOME	ASSETS
71-0810564	53.00%	AMB SURGERY	4,380,823.	1,711,225.

NAME OF CORPORATION, PARTNERSHIP OR DISREGARDED ENTITY

JRMC DEVELOPMENT CORP.

ADDRESS

1600 W. 40TH STREET, PINE BLUFF, AR 71602

EMPLOYER ID NUMBER	PERCENT	NATURE OF ACTIVITIES	TOTAL INCOME	END-OF-YEAR ASSETS
71-0664723	100.00%	OFFICE MANAGEMENT	2,465,440.	18,658,621.

NAME OF CORPORATION, PARTNERSHIP OR DISREGARDED ENTITY

JEFFERSON MANAGEMENT SERVICES, INC.

ADDRESS

1600 W. 40TH STREET, PINE BLUFF, AR 71602

EMPLOYER	PERCENT	NATURE OF ACTIVITIES	TOTAL	END-OF-YEAR
ID NUMBER	OWNED		INCOME	ASSETS
71-0582753	100.00%	PRACTICE MGMT & COLLECTIONS	6,241,519.	943,675.



FORM 990	 RELATIONSHIP OF ACTIVITIES ISHMENT OF EXEMPT PURPOSES	TO STATEMENT 16
	 	-

LINE EXPLANATION OF RELATIONSHIP OF ACTIVITIES

- P3A REVENUE EARNED FROM THE CARE OF PATIENTS IS USED TO PAY FOR THE SALARIES, SUPPLIES, CAPITAL EXPENDITURES AND OTHER EXPENSES INCURRED TO PROVIDE SUCH CARE.

 ALLOCABLE SHARE OF PARTNERSHIP INCOME FROM MATERIALS MGMT. & GROUP PURCHASING PROGRAMS ON BEHALF OF THE ORGANIZATION'S AFFILIATED HOSPITAL(S), STRUCTURED TO REDUCE THE COST OF MEDICAL RELATED SUPPLIES INCURRED BY THE ORGANIZATION'S AFFILIATED HOSPITAL(S).
- REVENUE EARNED FROM VARIOUS RELATED SERVICES SUCH AS A NURSING SCHOOL, RADIOLOGY SCHOOL, USE OF FACILITIES FOR PUBLIC EDUCATION, AND OTHER PROGRAMS USED TO PROVIDE A FULL COMPLETEMENT OF HEALTHCARE SERVICES FOR THE COMMUNITY.



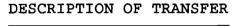
FORM 990 DESCRIPTION OF TRANSFER STATEMENT 17 PART XI, LINE 106 NAME OF CONTROLLED ENTITY EMPLOYER ID JEFFERSON SURGERY CENTER, PLLC 71-0810564 DESCRIPTION OF TRANSFER ASC PURCHASED OPERATING SERVICES NAME OF CONTROLLED ENTITY EMPLOYER ID JEFFERSON REGIONAL MEDICAL CENTER DEVELOPMENT, INC. 71-0664723 DESCRIPTION OF TRANSFER OPERATING SERVICES, RENT AND UTILITIES, CAPITAL EMPLOYER ID NAME OF CONTROLLED ENTITY JEFFERSON MANAGEMENT SERVICES, INC. 71-0582753



DESCRIPTION OF TRANSFER

OPERATING SERVICES AND CAPITAL

FORM 990 DESCRIPTION OF TRANSFER STATEMENT PART XI, LINE 107 NAME OF CONTROLLED ENTITY EMPLOYER ID 71-0810564 JEFFERSON SURGERY CENTER, PLLC DESCRIPTION OF TRANSFER PAYMENTS ON OPERATING SERVICES PROVIDED TO JSC NAME OF CONTROLLED ENTITY EMPLOYER ID 71-0664723 JEFFERSON REGIONAL MEDICAL CENTER DEVELOPMENT, INC. DESCRIPTION OF TRANSFER OPERATING SERVICES, RENT AND UTILITIES, CAPITAL NAME OF CONTROLLED ENTITY EMPLOYER ID 71-0582753 JEFFERSON MANAGEMENT SERVICES, INC.



PAYMENTS ON OPERATING EXPENSES PROVIDED TO JMSI



19

SCHEDULE A

EXPLANATION OF TRANSACTIONS PART III, LINE 2B

STATEMENT

SHORT-TERM RECEIVABLES FROM WHOLLY OWNED SUBSIDIARIES FOR FUNDS USED IN DAILY OPERATIONS



SCHEDULE A EXPLANATION OF QUALIFICATIONS TO RECEIVE PAYMENTS STATEMENT PART III, LINE 3A

SCHOLARSHIPS AND GRANTS ARE PRESENTED AT GRADUATION EACH YEAR TO DESERVING NURSING STUDENTS. THE STUDENTS ARE NOMINATED BY THE APRG COMMITTEE AND THE LIST IS THEN PRESENTED TO THE FACULTY FOR SELECTION. THE CRITERIA FOR SELECTION INCLUDES: EXCELLENT ACADEMIC & CLINICAL PERFORMANCE, LEADERSHIP ABILITY, DEDICATION TO THE NURSING PROFESSION, AND FINANCIAL NEED.

SCHEDULE A STATEMENT OF LOBBYING ACTIVITIES - PART VI-B

STATEMENT 21

A PORTION OF DUES PAID TO ARKANSAS HOSPITAL ASSOCIATION AND AMERICAN HOSPITAL ASSOCIATION ARE USED FOR LOBBYING EXPENSES.

