

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



OMB No 1545-0047

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A F	or the	2007 са	alendar yea	r, or tax year beginning 0	7-01-2007 and ending	06-30-20	800			
ВС	heck if a	pplicable	Please	C Name of organization INSTITUTE FOR THE INTERI	NATIONAL FOLICATION			D Emp	loyer i	dentification number
ГА	ddress ch	nange	use IRS	EDUCATION OF STUDENTS	TATIONAL EDUCATION				22519	
Γ_{N}	ame cha	nge	label or print or	•	box if mail is not delivered to	street add	ress) Room/sui	te E Tele	phone	number
	nıtıal retu	_	type. See Specific	33 N LASALLE STREET				(31	2)944	1-1750
	ınal retur		Instruc-	City or town, state or count	ry, and ZIP + 4		 	F Accou	ıntıng m	nethod Cash 🗸 Accrual
			tions.	CHICAGO, IL 60602				Го	ther (sp	pecify) 🕨
	mended									
l A	pplication	pending					l H and Ta	m not annle	ahle to	section 527 organizations
					nd 4947(a)(1) nonexempt o hedule A (Form 990 or 990		e			or affiliates? Yes V No
				•	(of affiliates 🕨
G \	Neb sit	e: 🟲 WW	/W IESABR	0 A D 0 RG			H(c) Are	all affiliates	ınclude	ed?
J	Organiza	ation type	e (check only	one) ► 🔽 🐯 501(c) (3) 🖪	(insert no)	or 🏻 52)7 (If	"No," attach	a list	See instructions)
							— H(4) To 1	hıs a separa	te retur	n filed by an organization
K	neck nei normally i	re. F :lli not more	r the organizat than 25,000	ion is not a 509(a)(3) support A return is not required, but if	ing organization and its gross the organization chooses to file	receipts ar e a return,	re cov	ered by a g	roup rul	ling?
t	e sure to	file a cor	nplete return				I Gr	oup Exem	ption N	Number 🕨
1 (irnee re	acaints	Add lines 6	b, 8b, 9b, and 10b to line	a 12 ▶ 80 343 833		M Ch	eck 🕨 🗀 if	the or	ganization is not required to 90, 990-EZ, or 990-PF)
	art I				s in Net Assets or I	Fund B				<u> </u>
	1			s, grants, and similar am		unu D	alances (e		<i></i>	
	a			onor advised funds .		1a				
	ь			ort (not included on line :		1b		60,463		
	c			oport (not included on line	•	1c		,		
	d		•	·	•	1d				
				, ,	,463noncash\$_		```		1e	60,463
	e 2				nent fees and contracts (2	72,455,828
	3	-		and assessments		ii Oili Fai	it vii, iiile 93	', -	3	23,450
	4		•		vestments			•	4	1,187,217
	5		-	rest from securities .				•	5	755,766
	6a		rents			6a		83,787		755,700
	b		ental exper			6b		63,767		
			•	or (loss) subtract line 6t	from line 6 a				6c	83,787
ılı	7			income (describe 🟲 🞏)				•	7	4,310,933
E C	8a			n sales of assets						4,310,933
in LF	Oa			ry	(A) Securities 1,444,458	0-	(B) 0 th	ier		
	_			sis and sales expenses	740,175					
	b			·	704,283					
	c d			-	s (A) and (B)				8d	704 202
	9	_	, ,	ŕ	, , , , ,				ou	704,283
		эреста	i events and	activities (attach schet	dule) If any amount is fro	ııı yanını	ng, check her	= -1		
	а			t including \$ rted on line 1b)	of	9a				
	h		•	,		9b				
	b c			ises other than fundraisir s) from special events S	ubtract line 9b from line 9			_	9c	
	10a		•	entory, less returns and a		10a			<i></i>	
	b			s sold		10a				
	°		•		schedule) Subtract line 10b fro		<u></u> а		10c	
	11	•	, ,	• •	selecture, subtract line 10b ne			•	11	21,931
	12		,	,	7,8d,9c,10c,and11 .				12	79,603,658
	13)				13	71,789,815
g	14				umn (C))				14	8,261,825
Expenses	15	_							15	67,357
Εχρ	16							•	16	37,337
	17				nn (A)				17	80,118,997
<u></u>	18				e 17 from line 12				18	-515,339
21 19 20	19		, ,	·	f year (from line 73, colui			•	19	45,380,841
2 4 H	20				es (attach explanation)				20	-785,468
Rel	21		•		Combine lines 18, 19, ar				21	44,080,034
For	Privacy	Act and	d Paperworl	k Reduction Act Notice, s	see the separate instruct		Cat No 112			Form 990 (2007)

Part II Statement of Functional Expenses

All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds (attach Schedule) (cash $\0 noncash $\0) If this amount includes foreign grants, check here	22a				
22b	Other grants and allocations (attach schedule) (cash $\1,990,019 noncash $\0) If this amount includes foreign grants, check here	22b	1,990,019	1,990,019		
23	Specific assistance to individuals (attach schedule)	23	1,990,019	1,990,019		
24	Benefits paid to or for members (attach schedule)	24				
25a	Compensation of current officers, directors, key employees etc Listed in Part V-A (attach schedule)	25a	1,674,161	576,761	1,097,400	0
b	Compensation of former officers, directors, key employees etc listed in Part V-B (attach schedule)	25b				
С	Compensation and other distributions not icluded above to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ (attach schedule)	25c				
26	Salaries and wages of employees not included on lines 25a, b and c	26	20,140,585	18,796,199	1,344,386	0
27	Pension plan contributions not included on lines 25a, b and c	27	559,853	481,383	78,470	0
28	Employee benefits not included on lines 25a - 27	28	825,539	685,026	140,513	0
29	Payroll taxes	29	2,866,493	2,715,203	151,290	0
30	Professional fundraising fees	30	0	0	0	0
31	Accounting fees	31	291,057	204,972	86,085	0
32	Legal fees	32	222,340	91,366	130,974	0
33	Supplies	33	439,069	344,123	94,946	0
34	Telephone	34	690,605	558,092	132,513	0
35	Postage and shipping	35	267,253	42,319	224,934	0
36	Occupancy	36	7,045,489	6,338,221	707,268	0
37	Equipment rental and maintenance	37	1,341,985	1,086,541	255,444	0
38	Printing and publications	38	388,024	387,946	78	0
39	Travel	39	1,543,682	1,266,782	276,900	0
40	Conferences, conventions, and meetings	40	426,854	334,543	92,311	0
41	Interest	41	3,912,803	3,911,803	1,000	0
42	Depreciation, depletion, etc (attach schedule)	42	4,414,941	2,513,197	1,901,744	0
43	Other expenses not covered above (itemize)					
а	See Additional Data Table	43a				
b		43b				
c		43c				
d		43d				
e		43e				
f		43f				
g		43g				
44	Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B)-(D), carry these totals to lines 13—15)	44	80,118,997	71,789,815	8,261,825	67,357

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular
organization. How the public perceives an organization in such cases may be determined by the information presented on its return
Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and
accomplishments

accompnismine	11.5		
All organizations publications issue	must describe their exempt purpose achieve d, etc Discuss achievements that are not m	THE INSTITUTE FOR THE INTERNATIONAL EDUCATION OF STUDENTS (IES) BLENDS THE BEST ELEMENTS OF FOREIGN HIGHER EDUCATION WITH AMERICAN UNIVERSITY REQUIREMENTS AND ENCOURAGES STUDENTS TO EXPLORE THE UNIQUE ELEMENTS OF FOREIGN COUNTRIES IES IS COMPRISED OF A CONSORTIUM OF MORE THAN 170 COLLEGES AND UNIVERSITIES, AND ENROLLS NEARLY 5,200 STUDENTS IN UNIQUE PROGRAMS IN NEARLY 16 COUNTRIES THROUGHOUT EUROPE, ASIA, AUSTRALIA, AND SOUTH AMERICA IES FOSTERS STUDENTS' PERSONAL AND ACADEMIC GOALS BY PROVIDING QUALITY STUDY ABROAD PROGRAMS WORLDWIDE ements in a clear and concise manner State the number of clients served, neasurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt	Program Service Expenses (Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others)
	nust also enter the amount of grants and al	,	
offers a br sciences, standard i competen 28 locatio	oad-based curriculum that encompa business, mathematics, and pre-pro programs by enhancing their acaden cy These students earned either a	iRAMS The Institute for the International Education of Students asses the humanities, languages, fine arts, social and natural ofessional studies. Over 3,900 students benefited from our mic and social growth while expanding their intercultural semester or two semesters worth of credit by studying at one of our istralia, Austria, Chile, China, Ecuador, England, France, Germany, New Zealand, and Spain	
(Grants aı	nd allocations \$ 1,944,789)	If this amount includes foreign grants, check here 🟲 🦵	64,620,919
that encor pre-profes and socia offer stude academic one of our	npasses the humanities, languages sional studies Over 770 students growth while expanding their interc ents a more economical option to a f schedules Students in our summer	International Education of Students offers a broad-based curriculum, fine arts, social and natural sciences, business, mathematics, and benefited from our summer programs by enhancing their academic cultural competency. Many summer programs offer internships and full semester and a viable alternative for students with rigorous r programs earn credits toward college course work by studying at gentina, Austria, Chile, China, Ecuador, England, France, Germany,	
(Grants aı	nd allocations \$ 45,230)	If this amount includes foreign grants, check here ► 🦵	2,960,678
programs span the h technolog students l their inter combinati	designed to meet specific requirement numanities, languages, education, fil y, engineering, and pre-professional penefited from our customized progr cultural competency Students earn	stitute for the International Education of Students offers customized ents of the contracting universities. The varying program's curricula ne arts, social and natural sciences, business, mathematics, I studies at the undergraduate and graduate levels. Over 550 rams by enhancing their academic and social growth while expanding ned college credits toward their course work by studying at one or a ries of Argentina, Austria, China, England, France, Germany, India,	
(Grants a	nd allocations \$)	If this amount includes foreign grants, check here 🕨 🦵	4,208,218
d			
(Grants a	nd allocations \$) If this amount includes foreign grants, check here 🟲 🦵	
•	gram services (attach schedule) nd allocations \$) If this amount includes foreign grants, check here ▶ ☐	
f Total of P	rogram Service Expenses (should ag	nual line 44 column (B) Program services)	71 789 815

Part TV	Balance	Sheets	(See th	e instructions	:

Pä	art IV	Balance Sheets (See the instruc	ctions	·.)			
Not	:e:	Where required, attached schedules and amou column should be for end-of-year amounts on		thin the description	(A) Beginning of year		(B) End of year
	45	Cash—non-interest-bearing			93,328	45	2,716,329
	46	Savings and temporary cash investments			25,059,064	46	19,270,728
	47a	Accounts receivable	47a	2,590,198			
		Less allowance for doubtful accounts	47b	295,023	2,176,050	47c	2,295,175
Assets							
	48a	Pledges receivable	48a				
	ь	Less allowance for doubtful accounts	48b			48c	
Assets	49	Grants receivable	·			49	
	50a	Receivables from current and former officer key employees (attach schedule)				50a	
Assets or Fund Balances 2: -s Assets	ь	Receivables from other disqualified persons 4958(c)(3)(B) (attach schedule)				50b	
	51a	Other notes and loans receivable (attach schedule)					
ø	ь	Less allowance for doubtful accounts	51a 51b			51c	
ğ	52	Inventories for sale or use	210			52	
4	53	Prepaid expenses and deferred charges .			1,273,707	53	756,899
		Investments—publicly-traded securities		Cost F FMV	26,712,575	54a	23,938,869
Fund Balances 2: -3 Assets Assets		Investments—other securities (attach sche	20,712,070	54b	20,000,000		
	55a		edule)	F Cost The		340	
	334	Investments—land, buildings, and equipment basis	55a				
	ь	Less accumulated depreciation (attach schedule)	55b			55c	
	56	Investments—other (attach schedule) .				56	
	57a	Land, buildings, and equipment basis	57a	76,412,622			
	ь	Less accumulated depreciation (attach schedule)	57b	17,931,908	57,749,838	57c	58,480,714
	58	Other assets, including program-related in (describe	vestme	nts			
)	780,643	58	4,218,852
	59	Total assets (must equal line 74) Add lines	s 45 th	rough 58	113,845,205	59	111,677,566
	60	Accounts payable and accrued expenses			5,481,570	60	6,493,463
	61	Grants payable		[61	
	62	Deferred revenue		[4,585,209	62	3,457,152
Q.	63	Loans from officers, directors, trustees, and	d key e	mployees (attach			
Net Assets or Fund Balances 2: -5 Ass		schedule)				63	
¥;	64a	Tax-exempt bond liabilities (attach schedu	le) .			64a	
	b	Mortgages and other notes payable (attach	sched	ule)	26,105,300	64b	25,894,701
	65	Other liablilities (describe 🕨)	32,292,285	65	31,752,216
	66	Total liabilities Add lines 60 through 65 .			68,464,364	66	67,597,532
	Orga	anizations that follow SFAS 117, check here					
رم ش	67	Unrestricted			45,084,960	67	43,800,001
ĕ	68	Temporarily restricted			82,306	68	51,958
<u> </u>	69	Permanently restricted		ŀ	213,575	69	228,075
臣	Orga	nizations that do not follow SFAS 117, chec	k here	► 「and			
Ē		complete lines 70 through 74		,			
	70	Capital stock, trust principal, or current fun	nds .			70	
Ş	71	Paid-in or capital surplus, or land, building,	and eq	uipment fund		71	
v)	72	Retained earnings, endowment, accumulate		· · ·		72	
ď	73	Total net assets or fund balances Add line through 72 (Column (A) must equal line 19			47 000 C · ·		
	7.4	Ine 21)	י נינע.	oc 66 and 73	45,380,841	73	44,080,034 111,677,566
	1/4	TOTAL HADDLINES AND DET ASSETS / TUNG DELENCAS	. AUT line	is no and 73	113.045 /U5	- /4	1 11.077 300

Par	t IV-A	Reconciliation of Revenuthe instructions.)	e per Audited Finar	ncial Sta	itements V	Vith Reven	ue per	Return (See
<u>а</u>	Total	revenue, gains, and other suppor	t per audited financial sta	tements			а	78,918,190
b	A mou	ints included on line a but not on l	Part I, line 12					
1	Netu	nrealized gains on investments		b1		-4,251,567		
2	Dona	ted services and use of facilities		b2				
3	Recov	veries of prior year grants		b3				
4	Other	(specify)						
				_ b 4		3,566,099		
		ines b1 through b4					b	-685,468
с		act line b from line a					С	79,603,658
d		ints included on Part I, line 12, bu		ĺ	İ			
1		tment expenses not included on i	Part I, line	d1				
2		(specify)						
				_ d2				
	Addl	ines d1 and d2					d	-685,468
e		revenue (Part I, line 12) Add line						79,603,658
Dar		Reconciliation of Expens		ncial St	atements	With Eyner	e	r Deturn
a a		expenses and losses per audited					a	80,218,997
b		ints included on line a but not on I						
1		ted services and use of facilities		Ь1				
2	Prior	year adjustments reported on Par						
				b2				
3		es reported on Part I, line		ьз				
4		(specify)		b4		100,000		
	Addl	ines b1 through b4					ь	100,000
c	Subtr	act line b from line a					С	80,118,997
d	A mou	ints included on Part I, line 17, bu	ıt not on line a:					
1		tment expenses not included on I						
	6b .			d1				
2	Other	(specify)		d2				
	——— A dd I	nes d1 and d2		- [d	
e	Total	expenses (Part I, line 17) Add lii	nes c and					80,118,997
	d.		.				e	
Par	t V-A	Current Officers, Director director, trustee, or key empinstructions.)				they were r	ot comp	
	(A)	Name and address	(B) Title and average hours per week devoted to position		mpensation id, enter -0)	(D) Contribu employee bene deferred comp plans	efit plans & pensation	(E) Expense account and other allowances
See A	dditiona	l Data Table						

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Mary Dwyer 33 N LASALLE STREET 1500 CHICAGO,IL 60602	President 40 0	399,162	45,012	0
Gayly Opem 33 N LASALLE STREET 1500 CHICAGO,IL 60602	EVP Marketing 40 0	235,542	17,666	0
Michael Steinberg 33 N LASALLE STREET 1500 CHICAGO,IL 60602	EVP A cademic Programs 40 0	204,751	23,319	0
William Hoye 33 N LASALLE STREET 1500 CHICAGO,IL 60602	COO 40 0	282,750	18,761	0
Richard Ellis 33 N LASALLE STREET 1500 CHICAGO,IL 60602	CIO 40 0	192,544	23,612	0
William Martens 33 N LASALLE STREET 1500 CHICAGO,IL 60602	CFO 40 0	203,070	27,056	0
John Coblentz 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	83
Robert McNeill 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	60
Dr Kathryn M Moore 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director (Chair) 1 0	0	0	135
Dr David H Porter 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	500

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Alan Schwartz 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	83
Dr Hugo F Sonnenschein 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	55
Dr Danielle Allen 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Dr Loren J Anderson 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Kenneth W Cunningham 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Debora de Hoyos 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Dr Mark H Erickson 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Dr Pamela Brooks Gann 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
John Gearen 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Christine Hoek 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Dr Homer J Holland 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Dr Marla Salmon 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Ian H Turvill 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Monica Vachher 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Ezio Vergani 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0
Ana Maria Wiseman 33 N LASALLE STREET 1500 CHICAGO,IL 60602	Director 1 0	0	0	0

	t V-A Current Officers, Director	s. Trustees, and Key	v Fmplovees (cont	inued)		Yes	No Page C
	Enter the total number of officers, director			·	1	165	140
Ja	·	•		i busiliess at board			
h	meetings			thest compansated			
	employees listed in Schedule A, Part I, or		, , ,	•			
				·			
	contractors listed in Schedule A, Part II-				<u></u>		
	relationships? If "Yes," attach a statemer				75b		No
С	Do any officers, directors, trustees, or key						
	employees listed in Schedule A, Part I, or	, ,		,			
	contractors listed in Schedule A, Part II-		•	-			
	tax exempt or taxable, that are related to organization"	the organization? See the	nstructions for the de	finition of "related	75c		No
	If "Yes," attach a statement that includes	the information described	d in the instructions	· · · · · ·			
А	Does the organization have a written conf				75d	Yes	
	t V-B Former Officers, Director)ther
	Benefits (If any former office (described below) during the benefits in the appropriate contacts.	cer, director, trustee, e year, list that person	or key employee red below and enter the	eived compensation	or oth	her be	nefits
	(A) Name and address	(B) Loans and Advances	(C) Compensation (If not paid enter -0-)	employee benefit plans and deferred compensation plans		oense aco ner allowa	count and ances
) = =	t VI Other Information (See the	instructions \					
	Other Information (See the Did the organization make a change in its activities	<u>_</u>	utios2 If "Vos " attach a		1	Yes	No
76	-	of methods of conducting activ	illes il tes, allacira				l
	detailed statement of each change				76		No No
77	Were any changes made in the organizing		but not reported to the	[RS?	77	Yes	
	If "Yes," attach a conformed copy of the c						
	Did the organization have unrelated business gross				78a		No
	If "Yes," has it filed a tax return on Form 9				78b		
79	Was there a liquidation, dissolution, termination, or a statement	substantial contraction during t	tne year / If "Yes," attach		79		No
30a	Is the organization related (other than by association	on with a statewide or nationwi	de organization) through cor	nmon membership,			
	governing bodies, trustees, officers, etc , to any ot	her exempt or nonexempt orga	inization?		80a	Yes	
b	If "Yes," enter the name of the organization			?THF			
_	INTL EDUC OF STUDENTS						
14 -			netheritis 🔽 exempt	or I nonexempt			
	Enter direct or indirect political expenditu Did the organization file Form 1120-POL for	•	· —		81b		No.
	me enganization me remirate reco						,

-				1 age 2
Par	t VI Other Information (continued)		Yes	No
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a		Νo
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue			
83a	In Part I or as an expense in Part II (See instructions in Part III)	83a	Yes	
	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	Yes	
	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		No
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	84b		
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a		
	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b		
	If "Yes," was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed the prior year			
c	Dues assessments, and similar amounts from members 85c			
d	Section 162(e) lobbying and political expenditures 85d			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f			
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85fto its			
	reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax			
	year [?]	85h		
36	501(c)(7) orgs. Enter a Initiation fees and capital contributions included on line 12 86a 0			
Ь	Gross receipts, included on line 12, for public use of club facilities 86b 0			
37	501(c)(12) orgs. Enter a Gross income from members or shareholders 87a 0			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
38a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Part IX	88a		No
b	At any time during the year, did the organization directly or indirectly own a controlled entity within the meaning of section 512(b)(13)? If yes complete Part XI	88b		No
39a	501(c)(3) organizations Enter Amount of tax imposed on the organization during the year under	GGD		110
	section 4911 • , section 4912 • , section 4955 •			
Ь	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b		Νο
c	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958			
d	Enter Amount of tax on line 89c, above, reimbursed by the organization			
e	All organizations. At any time during the tax year was the organization a party to a prohibited tax shelter			
	transaction?	89e		Νο
f	All organizations. Did the organization acquire direct or indirect interest in any applicable insurance contract?	050		110
•	The organization of game attention adjusts a manest manest many applicable meanance contract			
	5	89f		Νo
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time			
	during the year?			
		89g		Νo
90a	List the states with which a copy of this return is filed 🕨 IL			
b	Number of employees employed in the pay period that includes March 12, 2007 (See instructions)			94
91a	The books are in care of WILLIAM J MARTENS Telephone no (312)	944-1	750	
	33 N LASALLE STREET			
	Located at F CHICAGO, IL ZIP + 4 F 60602			
ь	At any time during the calendar year, did the organization have an interest in or a signature or other authority			
	over a financial account in a foreign country (such as a bank account, securities account, or other financial		Yes	Νo
	account)?	91b	Yes	
	If "Yes," enter the name of the foreign country 🛌 AR			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , Report of Foreign Bank and Financial Accounts			

2 Section 4947(a)(1) nonexempt charitable	trusts filing For	m 990 ın lıeu	of Form 1041— C	heck here .			► Γ
and enter the amount of tax-exempt int	_				1 1		·
art VIII Analysis of Income-Prod					l l		
ote: Enter gross amounts unless otherwise ii			business income		ction 512, 513, or 514	(E)	
		(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	Related exempt fu Incon	unction
3 Program service revenue							
a TUITION AND FEES				03	764,725	56	,418,00
b ROOM AND BOARD						15	5,273,09
с							
d							
e							
f Medicare/Medicaid payments							
g Fees and contracts from government a	gencies						
4 Membership dues and assessments							23,45
Interest on savings and temporary cash investr	nents			14	1,187,217		
5 Dividends and interest from securities				14	755,766		
7 Net rental income or (loss) from real e							
a debt-financed property							
b non debt-financed property				16	83,787		
Net rental income or (loss) from personal prope	•			10	4 210 022		
Other investment income				18	4,310,933		
Gain or (loss) from sales of assets other than ii	·			18	704,283		
Net income or (loss) from special ever				+			
O2 Gross profit or (loss) from sales of inve				+ +			21,93
O3 Other revenue a MISCELLANEOUS	S REVENUE			+			21,90
b							
с				+			
u				+			
e Subtotal (add columns (B), (D), and (E	<u> </u>				7,806,711	71	1,736,48
OF Total (add line 104, columns (B), (D), and (E					.,000,711		43,19
te: Line 105 plus line 1e, Part I, should equa	` ''	line 12. Part I			• • • • —		73,13
art VIII Relationship of Activiti				nnt Purnose	es (See the inst	tructions	
ne No. Explain how each activity for which							
of the organization's exempt purpos				urposes)			
93 TUITION AND FEES - REVENUE F							
93 ROOM AND BOARD - FEES RECE				l			
94 DUES RECEIVED FROM MEMBER 103 OTHER FORMS OF REVENUE THA							
art IX Information Regarding 7				ded Entities	S (See the instr	uctions.	,
(A)	(B)		(C)		(D)	(E))
Name, address, and EIN of corporation, partnership, or disregarded entity	Percentage of ownership interest		Nature of activitie	s	Total income	End-of- asse	•
	•	%					
		%					
		% %					
Part X Information Regarding 1			with Persona	l Benefit Co	ntracts (See ti		

					Yes	No
06	Did the reporting organization make any the Code? if "Yes," complete the schedu		defined in section 5	12(b)(13) of		No
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description transfer	OT I	(D) of transf	fer
	Totals					
					Yes	No
)7	Did the reporting organization receive ar		as defined in secti	on 512(b)(13) of		No
	the Code? If "Yes," complete the sched	ule below for each controlled entity				
	(A) Name and address of each	(B) Employer Identification	(C) Description	of	(D)	
	controlled entity	Number	transfer	A mount	of transf	fer
	Totals					
					Yes	No
8	Did the organization have a binding writt		2006 covering the	ınterests, rents,		No
	royalties and annuities described in que					
	Under penalties of perjury, I declare that I h and belief, it is true, correct, and complete					
eas			2010-	05-09		
gn re	Signature of officer		Date			
	William Martens Chief Financial Officer Type or print name and title					
	Preparer's	Date	Check If	Preparer's SSN or PTIN (See Gen I	nst W
	signature		self- empolyed 🕨		_	
d			Citipoly Cu F	1		
	Firm's name (or yours & Crowe Horwath II	 P				
id epare se On	if self-employed),	P N STREET SUITE 700		EIN Þ		

CHICAGO, IL 606024903

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust Supplementary Information—(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

Name of the organization INSTITUTE FOR THE INTERNATIONAL EDUCATION EDUCATION OF STUDENTS

Employer identification number

36-2251912

Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees Part I (See page 1 of the instructions. List each one. If there are none, enter "None.")

	is: Eist cach one: It alere ar	a mome/ emesi men	101	
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
JOHN TRUEMAN	DIR - GLOBAL R/E			
33 N LASALLE STREET STE 1500 CHICAGO,IL 60602	40 0	184,279	23,533	0
WILLIAM SECHEN	DIR OF IT OPERATIONS			
33 N LASALLE STREET STE 1500 CHICAGO,IL 60602	40 0	124,149	12,387	0
MICHAEL GREEN	ASSOC VP OF RECRTING			
33 N LASALLE STREET STE 1500 CHICAGO,IL 60602	40 0	121,653	19,740	0
JOSEPH SEVIGNY	ASSOC VP OF ENROLLMT			
33 N LASALLE STREET STE 1500 CHICAGO,IL 60602	40 0	116,270	13,540	0
ROBIN WAGNER	DEP DIR OF ACADEMICS			
33 N LASALLE STREET STE 1500 CHICAGO,IL 60602	40 0	115,311	12,492	0
Total number of other employees paid over \$50,000	24			

Compensation of the Five Highest Paid Independent Contractors for Professional Services Part II-A (See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation	
TSI			
652 North 1st bank Drive PALATINE,IL 60067	Computer Consultants	835,030	
Hewitt			
POBox 95135 CHICAGO,IL 606945135	Compensation Review	79,647	
Public Communications Inc			
35 E Wacker Drive CHICAGO,IL 606945135	Marketing/PR	74,061	
Marco Antonini			
VIA VENANZIO FORTUNATO 58 ROME, ROME 00136 IT	Architect	72,883	
Anselmi Attiani Architetti Associat			
VIA PANNONIA 51 ROME, ROME 00183 IT	A rchitect	87,938	
Total number of others receiving over \$50,000 for professional services			

Compensation of the Five Highest Paid Independent Contractors for Other Services Part II-B

(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation Open Foundation Programming 591,094 1454 N Orleans CHICAGO, IL 60610 Delta Vortex Technologies Inc 747 E Boughton PMB 325 Programming 248,440 BOLINGBROOK, IL 60440 Business Intelligent Solutions Inc 172,269 Programming 1512 Sweetbriar Drive JAMISON, PA 18929 Limpiezas Liderlimp GENERAL CONTRACTOR 135,017 Castellı RE General Contractor 87,101 Total number of other contractors receiving over

\$50,000 for other services

Par	Statements About Activities (See page 2 of the instructions.)		Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, include any attempt			
	to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in			
	connection with the lobbying activities *\$(Must equal amounts on line 38, Part VI-A, or line i of Part VI-B)	1		No
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other			
	organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any			
	substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or			
	principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 🕏			
а	Sale, exchange, or leasing property?	2a		Νo
ь	Lending of money or other extension of credit?	2b		Νo
С	Furnishing of goods, services, or facilities?	2c		Νo
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	Yes	
e	Transfer of any part of its income or assets?	2e		Νo
3a	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation			
Ь	of how the organization determines that recipients qualify to receive payments) 🕏 Did the organization have a section 403(b) annuity plan for its employees?	3a 3b	Yes Yes	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement	3с		No
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		Νo
4a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	4a	Yes	
b	Did the organization make any taxable distributions under section 4966?	4b		Νo
c	Did the organization make a distribution to a donor, donor advisor, or related person?	4c		Νo
d	Enter the total number of donor advised funds owned at the end of the tax year			
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year			
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts			
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year			

Pa	art I	Reason for Non-Private	Foundation Status	(See pages 4 th	rough 7 of the	instructions.)
I cert	ify th	at the organization is not a private four	idation because it is (P	lease check only C	NE applicable b	ox)	
5	Γ	A church, convention of churches, or	association of churches	Section 170(b)(1)(A)(ı)		
6	<u> - </u>	A school Section 170(b)(1)(A)(II) (A	lso complete Part V)				
7	Γ	A hospital or a cooperative hospital s	ervice organization Sec	ction 170(b)(1)(A)	(111)		
8	Γ	A federal, state, or local government	or governmental unit Se	ection 170(b)(1)(A)(v)		
9	Γ	A medical research organization oper	ated in conjunction with	a hospital Section	n 170(b)(1)(A)(ı	п) Enter the ho	ospital's name, city,
10	Γ	An organization operated for the bene Section 170(b)(1)(A)(iv) (Also comp			ated by a govern	nmental unit	
11a	Γ	An organization that normally receive Section 170(b)(1)(A)(vi) (Also comp	•		overnmental uni	t or from the ge	neral public
11b	Γ	A community trust Section 170(b)(1)(A)(vı) (Also complete	the Support Scheo	lule ın Part IV-A)	
12	Γ	An organization that normally receive receipts from activities related to its its support from gross investment incacquired by the organization after Jun	charitable, etc , function ome and unrelated busi	ns—subject to certa ness taxable incon	ain exceptions, a ne (less section	and (2) no more 511 tax) from b	e than 331/3% of ousinesses
13	Γ	An organization that is not controlled requirements of section 509(a)(3) C		•	_	•	se meets the
			e III - Functionally Inte	egrated Γ 7	ype III - Other		
		Provide the following informa	tion about the supporte	ed organizations. (s	see page 7 of the	e instructions.)	
N	lame((a) (s) of supported organization(s)	(b) Employer ident if icat ion number	(c) Type of organization (described in lines 5 through 12 above or	(d) Is the sup organization li supporting org governing do	pported isted in the ganization's	(e) A mount of support?
				IRC section)	Yes	No	
				+		+	
				1			
Total			ı	1	<u> </u>	<u> </u>	

An organization organized and operated to test for public safety Section 509(a)(4) (See page 7 of the instructions)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting. Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting. (a) 2006 **(b)** 2005 (c) 2004 Calendar year (or fiscal year beginning in) (d) 2003 (e) Total Gifts, grants, and contributions received (Do not include unusual grants See line 28) Membership fees received 16 Gross receipts from admissions, merchandise 17 sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc , purpose Gross income from interest, dividends, amounts 18 received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 Net income from unrelated business activities 19 not included in line 18 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without Other income Attach a schedule Do not include 22 gain or (loss) from sale of capital assets Total of lines 15 through 22 Line 23 minus line 17 24 25 Enter 1% of line 23 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24 26a **b** Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a Do not file this list with your return. Enter the total of all these excess amounts 26b c Total support for section 509(a)(1) test Enter line 24, column (e) 26c d Add Amounts from column (e) for lines 26d e Public support (line 26c minus line 26d total) 26e f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) 26f Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person" Do not file this list with your return. Enter the sum of such amounts for each year (2005) (2004) (2003) b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2006) (2005) (2004) (2003) 27c e Public support (line 27c total minus line 27d total) 27e f Total support for section 509(a)(2) test Enter amount from line 23, column (e) 🕨 | 27f | a Public support percentage (line 27e (numerator) divided by line 27f (denominator)) 27g h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) ▶ 27h 28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005,

prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief

description of the nature of the grant Do not file this list with your return. Do not include these grants in line 15

Sche	edule A (Form 990 or 990-EZ) 2007		Р	age 5
	Private School Questionnaire (See page 7 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV)		·	<u>. 90 0</u>
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		Yes	No
	other governing instrument, or in a resolution of its governing body?	29	Yes	
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	30	Yes	
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during			
	the period of solicitation for students, or during the registration period if it has no solicitation program, in a way			
	that makes the policy known to all parts of the general community it serves?	31	Yes	
	If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)			
	ADVERTISED AS CUSTOMARY PART OF PROMOTIONAL ACTIVITIES AND MATERIALS PROVIDED TO THE PUBLIC			
32	Does the organization maintain the following			
ā	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	Yes	
ı	Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory basis?	 32b	 Yes	
	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	32c	Yes	İ
	Copies of all material used by the organization or on its behalf to solicit contributions?	32d	Yes	
•	•			
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to			
ā	Students' rights or privileges?	33a		No
ı	Admissions policies?	33Ь		No
•	Employment of faculty or administrative staff?	33с		No
ď	Scholarships or other financial assistance?	33d		No
•	e Educational policies?	33e		No
1	: Use of facilities?	33f		No
ç	g Athletic programs?	33g	1	No
ı	Other extracurricular activities?	33h		No
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
34a	a Does the organization receive any financial aid or assistance from a governmental agency?	34a		No
	Has the organization's right to such aid ever been revoked or suspended?	34b		No
•	If you answered "Yes" to either 34a or b, please explain using an attached statement			110
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Pay, Proc. 75-50, 1975-2 C.B. 587, covering racial pondiscrimination? If "No." attach an explanation	3.5	LVac	i .

Pa	rt VI-A Lobbying Expenditu (To be completed ONL						ruction	s.)	
he	ck 🕨 a 🦵 ıf the organizatıon belong	s to an affiliated gr	roup Check 🟲	b If you ch	necked	"a" and "I	ımıted	ontro	" provisions apply
	Limits on Lo (The term "expenditures	bbying Expends " means amounts				(a A ffiliate tota	d group		(b) To be completed for all electing organizations
36	Total lobbying expenditures to influe	nce public opinion	(grassroots lobb	yıng)	36				<u> </u>
37	Total lobbying expenditures to influe	nce a legislative b	ody (direct lobby	ng)	37				
38	Total lobbying expenditures (add line	es 36 and 37)			38				
39	Other exempt purpose expenditures				39				
10	Total exempt purpose expenditures	(add lines 38 and 3	39)		40				
11	Lobbying nontaxable amount Enter t	the amount from the	e following table–	_					
	If the amount on line 40 is— Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000	The lobbying non: 20% of the amount of \$100,000 plus 15% of \$175,000 plus 10% of	on line 40 of the excess over \$5 of the excess over \$1	00,000 ,000,000	41				
	Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000	\$225,000 plus 5% of \$1,000,000	the excess over \$1,	300,000					
	Grassroots nontaxable amount (ente				42				
	Subtract line 42 from line 36 Enter				43			_	
14	Subtract line 41 from line 38 Enter	-0- ıf lıne 41 ıs mo	re than line 38		44				
	Caution: If there is an amount on eith				<u> </u>				
	(Some organizations that	1-Year Averag made a section 50 instructions for line	1(h) election do i	not have to com	plete a	ll of the fiv	e colun	nns be	low
				bying Expendit			ır Avera	aging F	eriod
	Calendar year (or fiscal year beginning in) 🕨		(a) 2007	(b) 2006		(c) 2005		(d) 004	(e) Total
15	Lobbying nontaxable amount								
16	Lobbying ceiling amount (150% of l	ıne 45(e))							
17	Total lobbying expenditures								
18	Grassroots nontaxable amount								
19	Grassroots ceiling amount (150% c	of line 48(e))							
50	, , , ,								
Pa	rt VI-B Lobbying Activity by (For reporting only by				A)(Se	e page 1	1 of th	e inst	ructions.)
	ng the year, did the organization atter mpt to influence public opinion on a le	mpt to influence na	tıonal, state or lo	cal legislation, i			Yes	No	A mount
	V olunteers		•					Νο	

- **b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h.**)
- **c** Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- **f** Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- **h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines c through h.)
 - If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting organization to a noncharitable exempt organization of No Yes (i) Cash 51a(i) Νo (ii) Other assets a(ii) Nο **b** Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization b(i) Νo (ii) Purchases of assets from a noncharitable exempt organization b(ii) Νo (iii) Rental of facilities, equipment, or other assets b(iii) Νo (iv) Reimbursement arrangements b(iv) Νo (v) Loans or loan guarantees b(v) Νo (vi) Performance of services or membership or fundraising solicitations b(vi) Νo c Sharing of facilities, equipment, mailing lists, other assets, or paid employees Νo d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) Description of transfers, transactions, and sharing Line no A mount involved Name of noncharitable exempt organization arrangements 52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations ☐ Yes described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? **b** If "Yes," complete the following schedule (a) (b) (c) Name of organization Type of organization Description of relationship

Additional Data

Software ID:

Software Version:

EIN: 36-2251912

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Form 990, Part II, Line 43 - Other expenses not covered above (itemize):

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
a STUDENT HOUSING AND MEALS	43a	16,476,673	16,476,673	0	0
b FIELD TRIPS	43b	4,120,468	4,120,468	0	0
c STUDENT SERVICES	43c	1,729,536	1,729,536	0	0
d STUDENT AND FACILITY AID	43d	192,324	184,824	7,500	0
e STAFF DEVELOPMENT	43e	185,035	130,000	55,035	0
f MARKETING AND ADVERTISING	43f	126,616	118,968	7,648	0
g BANK CHARGES	43g	242,278	143,071	99,207	0
h DUES AND SUBSCRIPTIONS	43h	88,216	54,578	33,638	0
i STUDENT INSTRUCT AND TUITION	43i	5,527,590	5,527,590	0	0
j DONATIONS	43j	24,748	11,348	13,400	0
k MISCELLANEOUS CENTER RELATED	43k	21,275	21,275	0	0
I STAFF RECRUITING	431	68,447	26,255	42,192	0
m BOARD EXPENSES	43m	176,552	0	176,552	0
n FUNDRAISING	43n	67,357	0	0	67,357
• CONSULTANTS	43o	1,912,884	802,562	1,110,322	0
p FOREIGN CORPORATE TAXES	43p	118,246	118,171	75	0

TY 2007 Cash Grants Paid Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Class of Activity	Recipient's name	Address	Amount	Relationship
	MERIT SCHOLARSHIPS		209,226	NONE
	Need-Based Scholarships		387,276	none
	HBCU and Public Universities		1,319,735	None
	Summer Need-Based and Legacy Schola		73,782	None

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - DLN: 93490042000000

TY 2007 Gain/Loss from Sale of Public Securities Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

EIN: 36-2251912

Gross Sales Price: 1,444,458

Basis: 740,175

Sales Expenses:

Total (net): 704,283

TY 2007 General Explanation Attachment

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

ldentifier	Return Reference	Explanation
Foreign Financial Accounts		The organization has foreign financial accounts in the following countries. Argentina Austrial Chile Ecuador France Germany India Ireland Italy Japan Netherlands South Africa Spain United Kingdom

Identifier	Return Reference	Explanation
Forlegn Offices	Part VI Line 91c	The organization has foreign offices in the following countries. Argentina Australia Austria Chile China Ecuador France Germany India Ireland Italy Japan Netherlands New Zealand Sp ain United Kingdom

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93490042000000

TY 2007 Mortgages and Notes Payable Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

EIN: 36-2251912

Total Mortgage Amount: 25894701

Item No.	1
Lender's Name	HALIFAX BANK OF SCOTLAND
Lender's Title	
Relationship to Insider	
Original Amount of Loan	
Balance Due	25894701
Date of Note	
Maturity Date	2010-01
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

TY 2007 Other Assets Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Description	Beginning of Year Amount	End of Year Amount
ACCRUED GAIN FOREIGN CURRENCY		
CONVERSION	780,643	3,416,826
FX OPTIONS		794,135
OTHER ASSETS		7,891

efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93490042000000

TY 2007 Other Changes in Net Assets Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Description	Amount
FOREIGN CURRENCY TRANSLATION ADJUSTMENT	929,916
CONTRACTS AND OPTIONS	2,636,183
UNREALIZED LOSS ON INVESTMENTS	4,251,567
CHANGE IN ALLOWANCE FOR BAD DEBT	100,000

efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93490042000000

TY 2007 Other Expenses Included Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Description	Amount
CHANGE IN ALLOW FOR BAD DEBT	100,000

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - DLN: 93490042000000

TY 2007 Other Investment Income Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Description	Amount
REALIZED GAIN ON FOREIGN EXCHANGE	4,310,933

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93490042000000
	<i></i>	

TY 2007 Other Liabilities Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Description	Beginning of Year Amount	End of Year Amount
CAPITAL LEASE OBLIGATION	31,212,918	30,729,608
DEFERRED GAIN SALE LEASEBACK	1,079,367	1,022,608

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93490042000000

TY 2007 Other Revenues Included Schedule

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Description	Amount
CURRENCY CONTRACTS AND OPTIONS	2,636,183
FOREIGN CURRENCY TRANSLATION	929,916

TY 2007 Scholarship Award Statement

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

EIN: 36-2251912

Statement: Students demonstrate eligibility to receive scholarships by meeting

or exceeding institutional criteria for academic achievement,

financial need, or other requirements particular to the scholarship.



TY 2007 Self Dealing Statement

Name: INSTITUTE FOR THE INTERNATIONAL EDUCATION

EDUCATION OF STUDENTS

Line Number	Explanation
2d	SEE 990 PART V-A

By-laws of the Board of Directors of the Institute for the International Education of Students As Amended by the Board as of January 19, 2008 ARTICLE I - MEMBERSHIP

ARTICLE II - MEETINGS

ARTICLE III - BOARD OF DIRECTORS

ARTICLE IV - OFFICERS

ARTICLE V - COMMITTEES

ARTICLE VI - EXECUTIVE COMMITTEE

ARTICLE VII - CONTRACTS, CHECKS

DEPOSITS AND GIFTS

ARTICLE VIII - BOOKS AND RECORDS

ARTICLE IX - FISCAL YEAR

ARTICLE X - COUNCILS

ARTICLE XI - CORPORATE SEAL

ARTICLE XII - WAIVER OF NOTICE

ARTICLE XIII - INDEMNIFICATION

ARTICLE XIV - AMENDMENTS

BY-LAWS OF THE INSTITUTE FOR THE INTERNATIONAL EDUCATION OF STUDENTS

ARTICLE I MEMBERSHIP

Section 1. Classes of Members

- a. The corporation shall have three classes of members. The designations of such classes and the qualifications of the members of such classes shall be as follows:
 - 1. <u>Executive Membership</u>. All persons who are members of the Board of Directors of the corporation shall, during their term of office, be Executive Members of the corporation.
 - 2. <u>Member School Membership</u>. All colleges and universities that: (i) have been elected Member School Members of the corporation by a majority vote of the Board of Directors and (ii) have accepted their election by signing an Member School Agreement, shall be Member School Members of the corporation.
 - 3. Associate Member School Membership. All institutions that:
 (i) express an interest in international education, (ii) profess a desire to cooperate with the corporation, (iii) have been elected Associate Member School Members by a majority vote of the Board of Directors, and (iv) have acknowledged their election by a written acceptance, shall be Associate Member School Members of the corporation
- b. Classes of membership, in addition to the above, may be created by a vote of two-thirds of the Board of Directors with such rights and requirements as designated in a resolution creating such class

Section 2. Voting Rights

None of the Members shall have voting rights.

Section 3. Resignation and Revocation of Membership

a Any member may resign by filing a written resignation with the Secretary of the corporation.

 Membership in the corporation of any person or institution may be revoked only for cause and by a vote of a majority of the Board of Directors.

Section 4. Transfer of Membership

Membership in this corporation is neither transferable nor assignable.

ARTICLE II MEETINGS

Section 1. Annual Meeting

An annual meeting of the membership shall be held calendar year for the transaction of such business as may come before the meeting.

Section 2. Time and Place of Meeting

A meeting of the membership may be called at such time and place, either within or without the State of Illinois, as may be designated by the Secretary of the corporation, by and with the consent of the President or a majority of the Board of Directors.

Section 3. Notice of Meeting

Written notice of the place, day and hour of meting of the membership shall be delivered to each Executive Member not less than five (5) nor more than forty (40) days before the date of such meeting.

Section 4. Quorum

- a. The presence, in person or by proxy, of a majority the Membership shall constitute a quorum at any meeting of the membership.
- b. If a quorum is not present at any meeting of the membership, those present can act to adjourn the meeting with provision for it to reconvene at another time and/or place.

ARTICLE III BOARD OF DIRECTORS

Section 1 General Powers

The Board of Directors shall manage the affairs of the corporation.

Section 2. Composition

The Board of Directors shall be composed of not more than 23 persons, including the President of IES and the Chair of the General Conference (selected as described in Article X, Section 1) as ex-officio voting members. The Board should also include at least six academic Directors, defined as anyone who is currently working or who has worked at a University or College, including at least two Member School delegates (normally the Chief Executive Officer or President of a Member School) will be elected by the IES Board of Directors.

Section 3. Classification of Directors

- a. The Directors other than the Chair of the General Conference and the Member School Delegates shall be divided into four approximately equal classes, each class being composed of all the Directors whose terms expire at the same annual meeting.
- b. The expiration dates of the four classes shall be in four consecutive years.

Section 4. Terms of Office

- a. The Chair of the General Conference shall hold office for one three year term. The Member School delegates shall normally be limited to one three year term, but a delegate who performs extraordinary services may thereafter be elected to one additional term of four years, under the provisions applying to Directors who are not Member School delegates and to a second additional four year term in the case of extraordinary service as described in Section 4(b)...
- b. All Directors other than Member School delegates and the Chair of the General Conference shall hold office for a four year term, may be reelected to a second four year term, and in the case of extraordinary service such as serving as Chair of the Board or a particular Special Committee, may be reelected for a third four year term.
- c. Those Directors who are elected in 2007 and thereafter, in the event they have served more than eight years at the time of their election, are intended to serve less than eight, and possibly less than four years, as new Directors are elected to the Board.
- d Directors elected or reelected to the Board in the year 2010 or after may not serve more than three consecutive terms thereafter without first leaving the Board for a period of at least one

- year and being renominated and reelected to the Board pursuant to these By-laws.
- e. Each Board member interested in being elected to another term will submit to the Governance Committee, the Chair and the President, a brief account of the service which the submitting Board member would wish to provide to IES during his or her next term and this material will be considered in the nominations by the Committee and elections by the Board.

Section 5. Method of Election: Vacancies

Directors shall be chosen by a majority vote of the Board of Directors . A Director chosen to fill a vacancy shall serve the unexpired term of his or her predecessor in office.

Section 6. Regular Meetings

The Board of Directors shall provide by resolution the time and place, either within or without the State of Illinois, for the holding of a regular annual meeting of the Board without other notice than such resolution and may so provide for the holding of additional regular meetings.

Section 7. Special Meetings

Special meetings of the Board of Directors may be called by or at the request of the Chair of the Board of Directors or any six Directors. The person or persons authorized to call special meetings of the Board of Directors may fix any appropriate place, either within or without the State of Illinois, as the place for holding any special meeting of the Board of Directors called by them. A reasonable effort to provide notice of any special meeting of the Board of Directors to each Director, at his or her address as shown by the records of the corporation, either personally or by mail, facsimile, telegram, electronic mail, or telephone shall be made; provided, that a majority of the Board of Directors present at any special meeting of the Board of Directors called by the person or persons authorized to call such special meetings, in matters requiring prompt attention by the Board of Directors, may hold a valid meeting and transact business if the above reasonable effort is made.

Section 8 Responsibilities of Board Members

Board members are expected to attend meetings regularly and to make a contribution each year in time, talent or resources, such contribution having been identified in advance, in writing, after consulting the Chair and the President.

Section 9. Quorum

- a. A majority of the Board of Directors shall constitute a quorum for the transaction of business at any meeting of the Board of Directors.
- b. If a quorum is not present at any properly convened meeting of the Board of Directors, those present can adjourn the meeting and reconvene it without further notice at a time and place that a quorum is present.

Section 10. Manner of Acting

- a. Each Director shall have one vote on each matter submitted to a vote of the Board of Directors.
- b. b. The act of a majority of the Directors present at a properly convened meeting at which a quorum is present, shall be the act of the Board of Directors, except with regard to matters for which a larger majority is required by these By-laws or by a rule of order adopted by a majority of the Board of Directors.
- c. e—A majority of the Directors in office, at a properly convened meeting of the Board of Directors, shall be required to take any of the following actions:
 - 1. Election or replacement of members of the Board of Directors or officers of the corporation.
 - 2. Revocation of a membership in the corporation or on the Board of Directors.
 - 3. Adoption and amendment of any Polity Statement respecting Member Schools and Associate Member Schools, and standing councils of the corporation.
 - 4. Amendment of the By-laws.
 - 5. Approval of the budget, changes in the budget, and authorization of extra-budgetary expenditures.

Section 11. Compensation

Directors, as such, shall not receive any stated salaries for their services, but by resolution of the Board of Directors a fixed sum and expenses of attendance, if any, may be allowed for attendance at each regular or special meeting of the Board of Directors, provided, that nothing herein contained shall be construed to preclude any Director from serving the corporation in any other capacity and receiving compensation therefore.

Section 12. Resignation, Revocation and Transfer of Membership

- a. Any Director may resign by filing a written resignation with the Secretary of the corporation.
- b. The directorship of any person may be revoked only for cause and by a vote of the majority of the Board of Directors.
- c. Directorship in this corporation is neither transferable nor assignable.

ARTICLE IV OFFICERS

Section 1. Officers

The officers of the corporation shall be a Chair of the Board of Directors, and two Vice Chairs, one of the three of whom is an academic Director as defined in Article III, Section 2, and the officers of the corporation shall be a President, one or more Vice Presidents, a Treasurer, a Secretary, and such other officers as may be deemed necessary, each of whom shall be elected in accordance with the provisions of this article. Any two (2) or more offices may be held by the same person except the offices of Chair of the Board of Directors and President and the offices of President and Secretary

Section 2. Election and Term of Office

The officers of the corporation shall be elected by a majority vote of the Board of Directors for a term of three (3) years. Reelection to the office of Chair or Vice Chair of the Board of Directors for a second consecutive term requires a 2/3 majority of the Board of Directors. No Director may hold the office of Chair or Vice Chair for more than two consecutive terms. New offices may be created and filled at any properly convened meeting of the Board of Directors Each officer shall hold office for the term elected and until his or her successor shall have been duly elected and shall have qualified or until his or her death or until he or she shall resign or shall have been removed in the manner hereinafter provided. Any Director elected as Chair or Vice Chair of the Board of Directors of the corporation shall be deemed to have had his or her term as a Director and an Executive Member extended, if necessary, to be coincident with his or her term as Chair or Vice Chair

Section 3. Removal

Any officer of the Board of Directors or of the corporation may be removed by the Board of Directors whenever in its judgment the best interests of the corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed.

Section 4. Vacancies

- a. A vacancy in any office may be filled by a majority vote of the Board of Directors at any properly convened meeting of the Board of Directors.
- b. In the event a vacancy occurs in the office of the President, or the President becomes unable to perform his or her duties, the Executive Committee shall elect an Acting President to serve until the next meeting of the Board of Directors, or until removed or replaced by the Executive Committee.

The Board of Directors at its next special or regular meeting shall confirm or replace the person elected by the Executive Committee as Acting President An Acting President, confirmed or elected by the Board of Directors, shall

serve until a new President is elected and installed, or until removed or replaced by the Board of Directors.

c. In the event a vacancy arises in other offices, the Executive Committee on the nomination of the Chair of the Board may appoint a person to fill the office until the next meeting of the Board of Directors. In the event a vacancy arises in the position of Chair of the Board, the First Vice Chair of the Board will serve as Acting Chair of the Board until the next special or regular meeting of the Board of Directors.

Section 5. Chair of the Board

The Chair of the Board of Directors shall preside at all meetings of the Board of Directors and shall perform such other duties and functions as may from time to time be delegated to him or her by the Board of Directors.

Section 6. Vice Chairs of the Board

The Vice Chairs shall be designated as First and Second Vice Chair by lot The First Vice Chair of the Board of Directors shall preside at all meetings of the Board of Directors and Executive Committee when the Chair of the Board is not present. The Second Vice Chair shall preside at all meetings of the Board and Executive Committee when the Chair and First Vice Chair are not present. The Vice Chairs shall perform such other duties and

functions as may from time to time be delegated to them by the Board of Directors.

Section 7. President

The President shall be the principal executive officer of the corporation. Subject to the direction and control of the Board of Directors, he or she shall supervise and control all of the business and affairs of the corporation. He or she shall preside at all meetings of the membership. He or she may sign, with the Secretary or any other proper officer of the corporation authorized by the Board of Directors, any deeds, mortgages, bonds, contracts or other instruments which the Board of Directors has authorized to be executed, except in cases where the signing and execution thereof shall be expressly delegated by the Board of Directors or by these By-laws or by statute to some other officer or agent of the corporation and shall perform all duties as may be prescribed by the Board of Directors from time to time.

Section 8. Vice President

The Vice President (or in the event there be more than one Vice President, each of the Vice Presidents) shall assist the President in the discharge of his or her duties as the President may direct and shall perform such other duties as from time to time may be assigned to him or her by the President or by the Board of Directors.

Section 9. Treasurer

The Treasurer shall have charge and custody of and be responsible for all funds and securities of the corporation; have charge of and be responsible for the maintenance of adequate books of account for the corporation which books will remain the property of the corporation, receive and give receipts for moneys due and payable to the corporation from any source whatsoever and deposit all such moneys in the name of the corporation in such banks, trust companies or other depositories as shall be selected in accordance with the provisions of Article VII of these By-laws; and perform all the duties incident to the office of Treasurer and such other duties as from time to time may be assigned to him or her by the President or by the Board of Directors. On expiration of his or her term of office, he or she shall turn over to his or her successor or to the Board of Directors all property, books, papers, money, and other property of the corporation in his or her possession The President, with the approval of the Executive Committee, may delegate the duties of the Treasurer to one or more designated staff personnel. If required by the Board of Directors, the Treasurer shall give a bond for the faithful discharge of his or her duties in such sum and with such surety or sureties as the Board of Directors shall determine.

Section 10. Secretary

The Secretary shall keep the minutes of the meetings of the membership and of the Board of Directors in one (1) or more books provided for that purpose; see that all notices are duly given in accordance with the provisions of these By-laws or as required by law; be custodian of the corporate records and of the seal of the corporation which he or she shall affix to all documents requiring the corporate seal and the execution of which on behalf of the corporation under its seal is duly authorized in accordance with the provisions of these By-laws; keep a register of the post office address of each member which shall be furnished to the Secretary by such member; and perform all duties incident to the office of the Secretary and such duties as from time to time may be assigned to him or her by the President or by the Board of Directors.

ARTICLE V COMMITTEES

Section 1. Committee of Directors

The Board of Directors, by a resolution adopted by a majority of the Directors in office, may designate one or more committees that shall have and exercise the authority of the Board of Directors in the management of the corporation to the extent provided in the resolution and not restricted by law. Such committees shall consist of two or more Directors. The designation of such committees and the delegation thereto of authority shall not operate to relieve the Board of Directors, or any individual Director, of any responsibility imposed upon it or him or her by law. The Chair of the Board of Directors shall appoint the members of the committees.

Section 2. Other Committees

Other committees not having and exercising the authority of the Board of Directors in the corporation may be designated by a resolution of the Board of Directors. Except as otherwise provided in such resolution, members of each such committee shall be officers or employees of the corporation, Members of the Board of Directors or employees of Member or Associate Member School, and the Chair of the Board shall appoint the members thereof

Section 3 Resignation and Removal

Any member of a committee may resign or may be removed by the Chair of the Board of Directors whenever in the Chair of the Board's judgment the best interests of the corporation shall be served by such removal. All changes in the constitution of committees shall be reported to the Board of Directors

Section 4. Term of Committees

Each member of a committee shall continue as such until the expiration of the member's three year term, unless the committee shall be sooner terminated, or unless such member resigns or is removed from such committee, or unless such member shall cease to qualify as a member thereof.

Section 5. Vacancies

Vacancies in the membership of any committee may be filled by appointments made in the same manner as provided in the case of the original appointments.

Section 6. Quorum

Unless otherwise provided in the resolution of the Board of Directors designating a committee, a majority of the whole committee shall constitute a quorum and the act of a majority of the members present at a meeting at which a quorum is present shall be the act of the committee.

ARTICLE VI EXECUTIVE COMMITTEE

Section 1. Composition

The Executive Committee shall consist of the Chair of the Board of Directors, the two Vice Chairs, the President, and not more than two other Directors elected as a member of the Executive Committee by a majority of the Board of Directors.

Section 2 Function and Powers

The Executive Committee shall have and exercise the authority of the Board of Directors in the management of the corporation except as limited by the provisions of the "General Not for Profit Corporation Act" of the State of Illinois or by any resolution duly adopted by the Board of Directors specifically reserving unto itself any stated acts, decisions or powers.

Section 3. Meetings and Notices

A meeting of the Executive Committee may be called by the Chair of the Board of Directors or the President or upon the call of any two (2) members thereof.

Section 4 Quorum

One half of more members of the Executive Committee present in person at any meeting of the Executive Committee shall constitute a quorum.

Section 5. Ratification of Acts

The Executive Committee shall keep a record of its acts and decisions. At each meeting of the Board of Directors, the acts and decisions of the Executive Committee taken since the preceding meeting of the Board of Directors shall be submitted by the Board of Directors.

ARTICLE VII CONTRACTS, CHECKS, DEPOSITS AND GIFTS

Section 1. Contracts

The Board of Directors may authorize any officer or officers, agent or agents of the corporation, in addition to the officers so authorized by these By-laws, to enter into any contract or execute and deliver any instrument in the name of and on behalf of the corporation, and such authority may be general or confined to specific instances.

Section 2. Checks and Drafts

All checks, drafts or other orders for the payment of money, notes, or other evidences of indebtedness issued in the name of the corporation shall be signed by such officer or officers, agent or agents of the corporation and in such manner as shall from time to time be determined by resolution of the Board of Directors.

Section 3. Deposits

All funds of the corporation shall be deposited from time to time to the credit of the corporation in such banks, trust companies or other depositories as the Board of Directors may select.

Section 4. Gifts

The Board of Directors may accept on behalf of the corporation any contribution, gift, bequest, or device for the general purpose or for any special purpose of the corporation.

ARTICLE VIII BOOKS AND RECORDS

The corporation shall keep correct and complete books and records of account and shall also keep minutes of the proceedings of its members, Board of

Directors and committees having any of the authority of the Board of Directors; and shall keep at the principal office of the corporation a record giving the names and addresses of the members entitled to vote. Any member, or his or her agent or attorney may inspect all books and records of the corporation, for any proper purpose at any reasonable time.

ARTICLE IX FISCAL YEAR

The fiscal year of the corporation shall begin on the first day of July and end on the last day of June of each year.

ARTICLE X COUNCILS; FOREIGN CORPORATE ENTITIES

Section 1. Standing Councils

The following standing councils shall be maintained:

- a. <u>General Conference</u>. A General Conference of representatives of each Member School Member and representatives of the staff of the corporation shall be convened at least annually by the President. At the General Conference, a Chair of the General Conference shall be chosen who shall become an ex-officio voting member of the Board of Directors for a period of three (3) years.
- b. <u>Academic Council</u>. The Academic Council shall consist of up to eight representatives of the Member School Members elected annually by the General Conference and up to three staff members of the corporation appointed by the President. The Academic Council shall meet at least twice a year and be chaired by the President

Section 2. Advisory Councils

The President may, with a majority vote of the Board of Directors, establish such ad hoc advisory councils as, in his or her opinion will contribute to the welfare of the corporation

Section 3. Organization of Councils

Standing and advisory councils may organize themselves and establish their own rules for the conduct of their affairs, except to the extent that such rules have been prescribed by the Board of Directors They may not, however, obligate the corporation to perform any acts or make any payments or reimburse any expenses not authorized in advance by the Board of Directors.

Section 4. Foreign Corporate Entities

In order to transact the business of the corporation in any country outside the United States, the Board of Directors may establish any appropriate foreign corporate entities, and may designate any appropriate members of the Board of Directors or officers to serve in such foreign corporate entities.

ARTICLE XI CORPORATE SEAL

The Board of Directors shall provide a corporate seal that shall be in the form of a circle and shall have inscribed thereon the name of the corporation and the words "Corporate Seal, Illinois."

ARTICLE XII WAIVER OF NOTICE

Whenever any notice is required to be given under the provisions of the "General Not for Profit Corporation Act" of the State of Illinois or under the provisions of the Articles of Incorporation or by the By-laws of the corporation, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

ARTICLE XIII INDEMNIFICATION

The corporation shall indemnify all Directors, officers, and employees of the corporation to the full extent permitted by the "General Not for Profit Corporation Act" of the State of Illinois, and shall be entitled to purchase insurance for such indemnification of Directors, officers, and employees to the full extent as determined from time to time by the Board of Directors

ARTICLE XIV AMENDMENTS

These By-laws may be altered, amended or repealed and new By-laws may be adopted by a majority vote of the Board of Directors at any regular or special meeting thereof at which a quorum is present, provided that at least twenty days'

written notice is given of the intention to alter amend or repeal, or to adopt new By-laws at such a meeting.